

REVENUE ESTIMATES 2009/2010

Page Numbers

INTRODUCTION

Contents Page	1
Summary of General Fund Estimates 2009/2010	2
Council Tax charges and calculations	3 - 4

REVENUE ESTIMATES

Chief Executive Services	5
Community Services	6 - 8
Customer Services	9 - 10
Finance	11 - 12
Governance	13 - 15
Housing	16 - 17
Policy & Performance Management	18 - 19
Regeneration	20 - 23
Regulatory Services	24 - 27
Housing Revenue Account	28 - 32

CAPITAL ESTIMATES

Capital Programme	33 - 42
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GENERAL FUND BUDGET SUMMARY

	2007/08 Actual £	2008/09 Original Budget £	2008/09 Interim Budget £	2009/10 Original Budget £
HEAD OF SERVICE				
Chief Executive Services	(15,324)	(281,380)	(223,770)	185,080
Community Services	5,992,413	6,206,630	5,803,860	4,796,670
Customer Services	769,263	714,580	684,400	625,690
Finance	4,830,131	4,695,620	4,629,940	4,886,000
Governance	568,664	509,980	550,580	560,200
Housing	1,583,462	1,383,330	1,342,880	1,302,580
Policy & Performance Management	(30,151)	(191,240)	(248,170)	(52,260)
Regeneration	425,545	(1,096,930)	(742,110)	(774,540)
Regulatory Services	6,867,902	7,308,200	7,511,830	8,314,440
Total	20,991,905	19,248,790	19,309,440	19,843,860
Contingency	-		261,350	
Capital charges & interest income	(3,395,737)	(2,531,750)	(2,531,750)	(2,778,660)
Essex County Council grant - 2nd homes discount	(25,125)	(23,000)	(23,000)	(21,500)
Local Authority Business Growth Incentive scheme	(138,476)	-		-
Transfer from HRA - negative subsidy	(1,038,000)	(692,000)	(692,000)	(346,000)
Provisions	134,001			
Repayment from BCCI	(120,875)	-	(100,000)	-
Expenditure Before Use Of Reserves	16,407,693	16,002,040	16,224,040	16,697,700
Contribution to / (from) Earmarked Reserves				600,500
Contribution to / (from) General Reserve	(1,139,493)	(445,000)	(997,000)	(998,900)
Budget carry overs			330,000	(330,000)
Budget Requirement	15,268,200	15,557,040	15,557,040	15,969,300

HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2007/08 Actual £	2008/09 Original £	2008/09 Revised £	2009/10 Original £
Budget Requirement	15,268,200	15,557,040	15,557,040	15,969,300
Less:				
Government Revenue Support Grant	(1,247,773)	(1,077,155)	(1,077,155)	(1,661,310)
Redistributed Business Rate Income	(7,435,161)	(7,737,729)	(7,737,729)	(7,197,648)
Collection Fund Deficit / (Surplus)	44,042	79,242	79,242	42,481
	6,629,308	6,821,398	6,821,398	7,152,823
Divided by:				
Taxbase	28,178.26	28,175.97	28,175.97	28,434.59
Band D Council Tax	235.26	242.10	242.10	251.55

COLLECTION FUND

2008/09			2009/10
Estimate	Estimate		Estimate
£`000	£`000		£`000
482	(-)2	Deficit/ (Surplus) B/F	258
6,821	6,821	Harlow D.C. Precept	7,153
29,489	29,489	Essex C.C. Precept	30,325
3,444	3,444	Essex Police Authority Precept	3,647
1,755	1,755	Essex Fire Authority	1,837
41,238	41,238	Contribution to NDR Pool	45,055
129	129	Cost of Business Rate Collection	131
		Provision For Bad Debts:	
332	332	- Council Tax	344
		- Poll Tax	
	261	Council Tax Prior Years Adjs	
<u>83,690</u>	<u>83,467</u>		<u>88,750</u>
		Less:	
(-)79	(-)79	Transfer (From)/to General Fund	(-)42
(-)41,367	(-)41,367	Business Rate Receivable	(-)45,186
		Distribution of Collection Fund	
		(Deficit)/Surplus	
(-)343	(-)343	- Essex C.C.	(-)184
(-)40	(-)40	- Essex Police Authority	(-)21
(-)20	(-)20	- Essex Fire Authority	(-)11
	(-)258	(Deficit)/Surplus C/F	
<u>41,841</u>	<u>41,618</u>	Council Tax Income	<u>43,306</u>
 £1,473.21	 £1,473.21	Council Tax Band D	 £1,510.92

COUNCIL TAX CHARGES

CURRENT YEAR(2009/2010)

	Band A £	Band B £	Band C £	Band D £
Essex County Council	711.00	829.50	948.00	1,066.50
Essex Police	85.50	99.75	114.00	128.25
Essex Fire	43.08	50.26	57.44	64.62
Harlow District Council	167.70	195.65	223.60	251.55
Total Charge	1,007.28	1,175.16	1,343.04	1,510.92

	Band E £	Band F £	Band G £	Band H £
Essex County Council	1,303.50	1,540.50	1,777.50	2,133.00
Essex Police	156.75	185.25	213.75	256.50
Essex Fire	78.98	93.34	107.70	129.24
Harlow District Council	307.45	363.35	419.25	503.10
Total Charge	1,846.68	2,182.44	2,518.20	3,021.84

PREVIOUS YEAR (2008/2009)

	Band A £	Band B £	Band C £	Band D £
Essex County Council	697.74	814.03	930.32	1,046.61
Essex Police	81.48	95.06	108.64	122.22
Essex Fire	41.52	48.44	55.36	62.28
Harlow District Council	161.40	188.30	215.20	242.10
Total Charge	982.14	1,145.83	1,309.52	1,473.21

	Band E £	Band F £	Band G £	Band H £
Essex County Council	1,279.19	1,511.77	1,744.35	2,093.22
Essex Police	149.38	176.54	203.70	244.44
Essex Fire	76.12	89.96	103.80	124.56
Harlow District Council	295.90	349.70	403.50	484.20
Total Charge	1,800.59	2,127.97	2,455.35	2,946.42

CHIEF EXECUTIVE SERVICES	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Employees Expenses	646,478	478,840	548,290	537,080
Premises Related Expenses	0	100	100	0
Transport Related Expenses	1,329	1,700	1,200	0
Supplies & Services	54,401	31,650	743,350	1,424,890
Central Support Services	177,517	188,490	188,490	122,900
Recharges	230	680	680	480
Capital Charges	0	0	0	0
Total Expenditure	879,955	701,460	1,482,110	2,085,350
Income	(-55,079)	(-52,100)	(-50,700)	(-49,020)
Recharges	(-840,201)	(-930,740)	(-1,655,180)	(-1,851,250)
Net Expenditure	(-15,324)	(-281,380)	(-223,770)	185,080

ANALYSIS: Inclusive of recharges between services within the Service Plan

Corporate Management/Administration

Expenditure	494,010	464,010	491,600	424,230
Income	0	0	0	0
Recharges	(-527,339)	(-610,940)	(-620,940)	(-473,080)
Net Expenditure	(-33,329)	(-146,930)	(-129,340)	(-48,850)

Internal Audit

Expenditure	240,787	154,620	185,920	201,210
Income	0	0	0	0
Recharges	(-240,788)	(-227,080)	(-231,080)	(-166,010)
Net Expenditure	(-1)	(-72,460)	(-45,160)	35,200

Insurance

Expenditure	157,256	89,360	811,120	1,463,710
Income	(-55,079)	(-52,100)	(-50,700)	(-49,020)
Recharges	(-84,172)	(-99,250)	(-809,690)	(-1,215,960)
Net Expenditure	18,006	(-61,990)	(-49,270)	198,730

Net Expenditure	(-15,324)	(-281,380)	(-223,770)	185,080
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COMMUNITY SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Employees Expenses	2,652,331	2,973,120	2,996,060	2,519,830
Premises Related Expenses	349,848	391,990	556,960	544,360
Transport Related Expenses	43,626	50,520	58,680	49,050
Supplies and Services	3,891,338	4,829,300	4,565,100	3,852,300
Central Support Services	1,038,042	896,240	896,240	893,020
Recharges	64,811	84,280	84,280	80,340
Capital Charges	314,796	306,700	306,700	308,470
Total Expenditure	8,354,792	9,532,150	9,464,020	8,247,370
Income	(-)2,031,768	(-)3,112,560	(-)3,465,200	(-)3,267,820
Recharges	(-)330,611	(-)212,960	(-)194,960	(-)182,880
Net Expenditure	5,992,413	6,206,630	5,803,860	4,796,670

ANALYSIS: Inclusive of recharges between services within the Service Plan**Community Safety, Engagement & Initiatives**

Expenditure	1,170,940	991,790	1,174,680	930,940
Income	(-)345,769	(-)183,520	(-)422,650	(-)149,220
Recharges	(-)111,596	(-)118,170	(-)118,170	(-)104,940
Net Expenditure	713,574	690,100	633,860	676,780

Respect Team

Expenditure	251,255	203,760	159,820	0
Income	(-)14,222	(-)16,000	(-)16,000	0
Recharges				
Net Expenditure	237,033	187,760	143,820	0

Arts

Expenditure	173,210	131,780	140,370	155,630
Income	(-)9,029	(-)32,000	(-)10,600	(-)2,000
Recharges				
Net Expenditure	164,181	99,780	129,770	153,630

Playhouse

Expenditure	1,496,844	1,609,950	1,607,450	1,687,420
Income	(-)819,676	(-)893,960	(-)869,960	(-)985,450
Recharges				
Net Expenditure	677,168	715,990	737,490	701,970

Museum Of Harlow

Expenditure	209,724	259,480	260,280	193,350
Income	(-)9,234	(-)8,700	(-)8,700	(-)24,000
Recharges				
Net Expenditure	200,490	250,780	251,580	169,350

COMMUNITY SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Grant Aid				
Expenditure	848,605	821,440	839,830	647,090
Income				
Recharges				
Net Expenditure	848,605	821,440	839,830	647,090
Concessionary Travel				
Expenditure	1,493,965	2,057,320	1,757,320	1,762,200
Income	(-)47,800	(-)352,100	(-)352,100	(-)361,340
Recharges				
Net Expenditure	1,446,165	1,705,220	1,405,220	1,400,860
Community Services: Central Costs				
Expenditure	225,914	221,050	281,220	197,590
Income	(-)1,735	0	(-)15,000	(-)15,000
Recharges	(-)369,956	(-)387,750	(-)369,750	(-)361,980
Net Expenditure	(-)145,777	(-)166,700	(-)103,530	(-)179,390
Children's Centres				
Expenditure	419,616	1,189,220	1,319,620	1,260,560
Income	(-)389,104	(-)1,128,340	(-)1,260,810	(-)1,157,590
Recharges				
Net Expenditure	30,511	60,880	58,810	102,970
Leah Manning Centre				
Expenditure	570,556	533,970	524,400	498,720
Income	(-)194,021	(-)205,220	(-)205,220	(-)408,690
Recharges				
Net Expenditure	376,535	328,750	319,180	90,030
Sam's Place				
Expenditure	138,015	129,810	146,610	101,320
Income	(-)74,107	(-)72,620	(-)89,450	(-)72,620
Recharges				
Net Expenditure	63,908	57,190	57,160	28,700
Youth and Community				
Expenditure	171,532	92,510	77,610	42,890
Income				
Recharges				
Net Expenditure	171,532	92,510	77,610	42,890
Youth Council				
Expenditure	99,719	87,670	112,690	44,580
Income	(-)31,114	(-)28,310	(-)54,320	(-)19,550
Recharges				
Net Expenditure	68,605	59,360	58,370	25,030
Community Rangers				
Expenditure	39,944	36,040	36,040	32,260
Income				
Recharges	(-)39,944	(-)38,400	(-)38,400	(-)37,260
Net Expenditure	0	(-)2,360	(-)2,360	(-)5,000

COMMUNITY SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Leisure Services				
Expenditure	223,609	552,100	352,100	422,270
Income				
Recharges	0	(-)60,000	(-)36,000	(-)33,000
Net Expenditure	223,609	492,100	316,100	389,270
Firework Display				
Expenditure	11,966	18,000	18,000	18,270
Income	(-)1,545	(-)18,000	0	0
Recharges				
Net Expenditure	10,421	0	18,000	18,270
Harlow Show				
Expenditure	57,828	65,200	64,920	64,950
Income	(-)35,899	(-)63,900	(-)33,200	(-)31,900
Recharges				
Net Expenditure	21,929	1,300	31,720	33,050
Paddling Pools				
Expenditure	79,464	74,740	80,770	75,430
Income				
Recharges				
Net Expenditure	79,464	74,740	80,770	75,430
Other Leisure Services				
Expenditure	34,848	29,240	71,590	36,760
Income	(-)12,589	(-)3,450	(-)45,800	(-)2,370
Recharges				
Net Expenditure	22,259	25,790	25,790	34,390
Pets Corner				
Expenditure	220,998	201,790	201,820	206,500
Income	(-)5,265	(-)4,890	(-)4,890	(-)5,090
Recharges				
Net Expenditure	215,734	196,900	196,930	201,410
Welfare Rights & Advice				
Expenditure	594,443	566,690	584,690	221,830
Income	(-)40,006	(-)39,530	(-)39,530	0
Recharges	(-)30,060	(-)30,960	(-)30,960	(-)31,890
Net Expenditure	524,377	496,200	514,200	189,940
Shop Mobility				
Expenditure	42,741	20,920	14,510	0
Income	(-)652	(-)2,020	(-)970	0
Recharges				
Net Expenditure	42,089	18,900	13,540	0
Net Expenditure	5,992,413	6,206,630	5,803,860	4,796,670

CUSTOMER SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Employees Expenses	1,567,520	1,470,660	1,470,240	1,465,380
Premises	0	0	0	0
Transport Related Expenses	2,006	3,270	3,270	3,270
Supplies and Services	988,607	930,800	899,700	810,520
Budget Savings	0	0	0	0
Community Incentives	0	0	0	0
Central Support Services	574,636	522,080	468,600	357,520
Recharges	13,310	14,090	14,090	3,400
Capital Financing Costs	1,153,728	603,740	603,740	377,220
Total Expenditure	4,299,807	3,544,640	3,459,640	3,017,310
Income	(-)45,963	(-)37,650	(-)37,650	(-)37,650
Recharges	(-)3,484,581	(-)2,792,410	(-)2,737,590	(-)2,353,970
Net Expenditure	769,263	714,580	684,400	625,690

ANALYSIS: Inclusive of recharges between services within the Service Plan**Head of Customer Services**

Expenditure	181,463	170,610	117,090	97,770
Income	0	0	0	0
Recharges	(-)234,900	(-)224,090	(-)170,610	(-)151,250
Net Expenditure	(-)53,437	(-)53,480	(-)53,520	(-)53,480

Contact Harlow

Expenditure	1,437,356	1,263,880	1,264,220	1,213,170
Income	0	0	0	0
Recharges	(-)415,880	(-)399,830	(-)399,830	(-)414,230
Net Expenditure	1,021,476	864,050	864,390	798,940

Data Protection & Freedom of Information

Expenditure	50,209	61,380	61,640	63,930
Income	(-)20	(-)100	(-)100	(-)100
Recharges	(-)50,189	(-)62,280	(-)62,280	(-)63,830
Net Expenditure	0	(-)1,000	(-)740	0

IT

Expenditure	2,260,042	1,861,620	1,852,280	1,543,570
Income	(-)6,843	(-)5,000	(-)5,000	(-)5,000
Recharges	(-)2,445,680	(-)1,942,840	(-)1,942,580	(-)1,571,780
Net expenditure	(-)192,481	(-)86,220	(-)95,300	(-)33,210

CUSTOMER SERVICES

	2007/08	2008/09	2008/09	2009/10
	Actual	Original	Interim	Original
		Budget	Budget	Budget
	£	£	£	£
Telephony				
Expenditure	353,102	224,870	230,350	181,120
Income	(-)38,275	(-)30,050	(-)30,050	(-)30,050
Recharges	(-)322,249	(-)187,130	(-)187,130	(-)163,820
Net expenditure	(-)7,422	7,690	13,170	(-)12,750
Communications				
Expenditure	558,218	473,690	445,470	343,580
Income	(-)556,267	(-)2,500	(-)2,500	(-)2,500
Recharges	(-)825	(-)487,650	(-)486,570	(-)414,890
Net Expenditure	1,126	(-)16,460	(-)43,600	(-)73,810
Net Expenditure	769,263	714,580	684,400	625,690

FINANCE	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Employees Expenses	2,082,045	1,871,080	1,916,540	2,011,180
Pension & Redundancy Costs	4,150,184	3,742,420	3,804,420	3,847,670
Transport Related Expenses	5,060	6,450	6,450	5,950
Supplies and Services	531,366	517,310	519,670	521,750
Transfer Payments	31,339,099	33,040,460	34,236,700	36,567,000
Central Support Services	2,419,698	2,413,860	2,172,280	1,936,350
Other Recharges	120,318	12,570	12,570	45,390
Capital Financing Cost	264,348	12,000	11,500	514,050
Total Expenditure	40,912,118	41,616,150	42,680,130	45,449,340
Income	(-)33,261,811	(-)34,253,870	(-)35,590,110	(-)38,054,530
Recharges	(-)2,820,177	(-)2,666,660	(-)2,460,080	(-)2,508,810
Net Expenditure	4,830,131	4,695,620	4,629,940	4,886,000

ANALYSIS: Inclusive of recharges between services within the Service Plan

Accountancy

Expenditure	713,495	678,940	726,570	688,460
Income	0	0	0	0
Recharges	(-)713,495	(-)711,300	(-)711,300	(-)665,160
Net expenditure	0	(-)32,360	15,270	23,300

Central Finance

Expenditure	482,099	405,230	124,760	168,790
Income	(-)35,596	0	0	0
Recharges	(-)706,902	(-)750,390	(-)467,430	(-)440,740
Net expenditure	(-)260,400	(-)345,160	(-)342,670	(-)271,950

Revenues & Benefits

Expenditure	3,632,750	3,362,350	3,360,050	3,253,990
Income	(-)1,400,678	(-)1,290,640	(-)1,290,640	(-)1,275,130
Recharges	(-)1,123,423	(-)1,078,520	(-)1,078,520	(-)1,067,060
Net expenditure	1,108,649	993,190	990,890	911,800

Council Tax Rebates

Expenditure	7,041,078	7,256,200	7,256,200	7,725,000
Income	(-)7,201,591	(-)7,256,200	(-)7,256,200	(-)7,725,000
Recharges	0	0	0	0
Net expenditure	(-)160,513	0	0	0

FINANCE

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Democratic Representation & Management (Corporate & Democratic Core)				
Expenditure	621,947	553,570	553,570	642,160
Income	0	0	0	0
Recharge	(-155,490)	(-138,390)	(-138,390)	(-160,540)
Net Expenditure	<u>466,457</u>	<u>415,180</u>	<u>415,180</u>	<u>481,620</u>
Corporate Management (Corporate & Democratic Core)				
Expenditure	1,053,791	1,138,600	1,138,100	906,740
Income	0	0	0	0
Recharge	(-264,960)	(-286,210)	(-286,210)	(-228,510)
Net Expenditure	<u>788,831</u>	<u>852,390</u>	<u>851,890</u>	<u>678,230</u>
Pension Fund Underfunding and Other Non-Distributed Costs				
Expenditure	4,411,064	3,750,420	3,812,420	4,352,800
Income	0	0	0	0
Recharge	(-1,203,797)	(-1,011,090)	(-1,046,090)	(-1,076,750)
Net Expenditure	<u>3,207,267</u>	<u>2,739,330</u>	<u>2,766,330</u>	<u>3,276,050</u>
Housing Benefits				
Expenditure	24,303,784	25,780,080	26,976,320	28,841,350
Income	(-24,623,945)	(-25,707,030)	(-27,043,270)	(-29,054,400)
Recharge	0	0	0	0
Net Expenditure	<u>(-320,161)</u>	<u>73,050</u>	<u>(-66,950)</u>	<u>(-213,050)</u>
NET EXPENDITURE	<u><u>4,830,131</u></u>	<u><u>4,695,620</u></u>	<u><u>4,629,940</u></u>	<u><u>4,886,000</u></u>

GOVERNANCE SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Employees Expenses	1,598,835	1,399,300	1,412,460	1,428,580
Premises Related Expenses	0	0	0	0
Transport Related Expenses	1,770	2,680	2,880	3,030
Supplies and Services	254,040	277,720	278,450	219,230
Members Allowances	175,571	186,000	165,650	175,770
Central Support Services	791,566	784,930	682,390	511,150
Other Recharges	100,204	100,390	105,630	102,080
Capital Financing Costs	888	500	500	500
Total Expenditure	2,922,875	2,751,520	2,647,960	2,440,340
Income	(-)241,036	(-)257,650	(-)217,650	(-)172,810
Recharges	(-)2,113,175	(-)1,983,890	(-)1,879,730	(-)1,707,330
Net Expenditure	568,664	509,980	550,580	560,200

ANALYSIS: Inclusive of recharges between services within the Service Plan**Payroll**

Expenditure	164,559	131,110	131,080	147,960
Income	(-)1,650	0	0	0
Recharges	(-)164,554	(-)131,110	(-)131,110	(-)147,960
Net Expenditure	(-)1,645	0	(-)30	0

Occupational Health

Expenditure	26,796	37,900	37,900	26,680
Income	0	0	0	0
Recharges	(-)26,788	(-)37,900	(-)37,900	(-)29,600
Net Expenditure	8	0	0	(-)2,920

Corporate HR Costs

Expenditure	104,260	95,210	85,210	84,200
Income	(-)5,799	(-)9,500	(-)9,500	(-)9,500
Recharges	(-)21,399	(-)49,700	(-)49,700	(-)23,700
Net Expenditure	77,062	36,010	26,010	51,000

Human Resources

Expenditure	586,878	459,810	413,560	337,780
Income	(-)2,333	0	0	(-)160
Recharges	(-)617,895	(-)544,000	(-)514,250	(-)387,360
Net Expenditure	(-)33,350	(-)84,190	(-)100,690	(-)49,740

GOVERNANCE SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Training & Development				
Expenditure	135,242	144,020	136,940	138,250
Income	(-)50	0	0	0
Recharges	(-)134,094	(-)170,020	(-)169,040	(-)138,250
Net Expenditure	1,098	(-)26,000	(-)32,100	0
Union Facilities				
Expenditure	18,354	16,970	16,970	14,800
Income	0	0	0	0
Recharges	(-)18,260	(-)16,970	(-)16,970	(-)14,810
Net Expenditure	94	0	0	(-)10
Land Charges				
Expenditure	178,759	180,500	180,500	183,760
Income	(-)162,884	(-)186,550	(-)146,550	(-)101,550
Recharges	0	0	0	0
Net Expenditure	15,875	(-)6,050	33,950	82,210
Legal & Democratic				
Expenditure	957,361	909,240	850,050	835,260
Income	(-)59,434	(-)60,000	(-)60,000	(-)60,000
Recharges	(-)972,519	(-)901,930	(-)828,500	(-)841,250
Net Expenditure	(-)74,592	(-)52,690	(-)38,450	(-)65,990
District Council Elections				
Expenditure	73,149	56,370	61,610	4,740
Income	(-)7,306	0	0	0
Recharges	0	0	0	0
Net Expenditure	65,842	56,370	61,610	4,740
Electoral Registration				
Expenditure	158,762	181,160	179,040	173,770
Income	(-)1,581	(-)1,600	(-)1,600	(-)1,600
Recharges	0	0	0	0
Net Expenditure	157,182	179,560	177,440	172,170
Corporate Support Team				
Expenditure	327,755	290,720	311,600	281,880
Income	0	0	0	0
Recharges	(-)327,755	(-)290,720	(-)290,720	(-)279,890
Net Expenditure	0	0	20,880	1,990

GOVERNANCE SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Chairperson's Allowance				
Expenditure	16,270	15,350	15,350	15,360
Income	0	0	0	0
Recharges	0	0	0	0
Net Expenditure	16,270	15,350	15,350	15,360
Members Services				
Expenditure	345,819	391,620	386,610	351,390
Income	0	0	0	0
Recharges	0	0	0	0
Net Expenditure	345,819	391,620	386,610	351,390
Parliamentary Elections				
Expenditure	(-1,000)	0	0	0
Income	0	0	0	0
Recharges	0	0	0	0
Net Expenditure	(-1,000)	0	0	0
NET EXPENDITURE	568,664	509,980	550,580	560,200

HOUSING SERVICES	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Employees Expenses	1,684,022	1,743,110	1,650,780	1,657,660
Premises Related Expenses	254,206	289,450	289,450	295,310
Transport Related Expenses	26,701	24,500	23,220	22,140
Supplies and Services	825,666	744,990	731,140	792,100
Third Party Payments	0	0	0	0
Central Support Services	614,347	511,160	532,780	544,900
Non Central Support Services	200,136	192,850	218,850	209,110
Capital Charges	(-74,479)	(-26,750)	(-26,750)	(-26,170)
Total Expenditure	3,530,598	3,479,310	3,419,470	3,495,050
Income	(-991,713)	(-933,120)	(-898,730)	(-1,007,400)
Recharges	(-955,423)	(-1,162,860)	(-1,177,860)	(-1,185,070)
Net Expenditure	1,583,462	1,383,330	1,342,880	1,302,580

ANALYSIS: Inclusive of recharges between services within the Service Plan

General Fund Contribution to HRA

Expenditure	508,545	531,400	531,400	553,130
Income	0	0	0	0
Recharges	0	0	0	0
Net Expenditure	508,545	531,400	531,400	553,130

Supporting People

Expenditure	1,254,579	1,330,110	1,323,060	1,309,580
Income	(-784,772)	(-766,890)	(-740,460)	(-764,400)
Recharges	(-266,349)	(-533,270)	(-548,270)	(-544,020)
Net Expenditure	203,458	29,950	34,330	1,160

Homelessness

Expenditure	548,637	489,330	532,330	566,810
Income	(-129,560)	(-67,100)	(-67,100)	(-170,100)
Recharges	0	0	0	0
Net Expenditure	419,077	422,230	465,230	396,710

Allocations

Expenditure	363,200	354,480	358,900	306,360
Income	0	(-20,000)	(-20,000)	0
Recharges	0	0	0	0
Net Expenditure	363,200	334,480	338,900	306,360

HOUSING SERVICES

	2007/08	2008/09	2008/09	2009/10
	Actual	Original	Interim	Original
		Budget	Budget	Budget
	£	£	£	£
Strategic Housing Management & Initiatives				
Expenditure	855,637	773,990	673,780	759,170
Income	(-77,380)	(-79,130)	(-71,170)	(-72,900)
Recharges	(-689,074)	(-629,590)	(-629,590)	(-641,050)
Net Expenditure	89,183	65,270	(-26,980)	45,220
Net Expenditure	1,583,462	1,383,330	1,342,880	1,302,580

**POLICY & PERFORMANCE
MANAGEMENT**

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Employees Expenses	414,255	304,470	225,380	252,250
Premises Related Expenses	0	0	0	0
Transport Related Expenses	1,725	950	950	0
Supplies & Services	230,089	199,240	142,190	123,340
Efficiency Savings	0	(-75,400)	(-1,190)	(-20,000)
Consultancy Fees (Joint Venture Company)	1,420	0	0	0
Central Support Services	318,508	335,930	335,930	192,550
Recharges	0	0	0	0
Capital Charges	0	0	0	0
Total Expenditure	965,997	765,190	703,260	548,140
Income	(-256,104)	(-249,000)	(-249,000)	(-51,700)
Recharges	(-740,044)	(-707,430)	(-702,430)	(-548,700)
Net Expenditure	(-30,151)	(-191,240)	(-248,170)	(-52,260)

ANALYSIS: Inclusive of recharges between services within the Service Plan

Scrutiny Committees

Expenditure	43,904	13,780	10,780	0
Income	0	0	0	0
Recharges	0	0	0	0
Net Expenditure	43,904	13,780	10,780	0

Head of Policy & Performance Service

Expenditure	504,229	412,840	453,540	304,000
Income	(-5,748)	0	0	0
Recharges	(-657,758)	(-541,590)	(-536,590)	(-356,150)
Net Expenditure	(-159,277)	(-128,750)	(-83,050)	(-52,150)

Procurement & Relationship Management

Expenditure	283,081	306,410	288,700	185,170
Income	0	0	0	0
Recharges	(-283,300)	(-302,690)	(-302,690)	(-186,960)
Net Expenditure	(-219)	3,720	(-13,990)	(-1,790)

Joint Venture Company

Expenditure	163,969	115,590	115,590	96,830
Income	(-86,000)	(-174,000)	(-174,000)	(-50,000)
Recharges	(-72,858)	(-80,910)	(-80,910)	(-86,480)
Net Expenditure	5,111	(-139,320)	(-139,320)	(-39,650)

**POLICY & PERFORMANCE
MANAGEMENT**

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Capacity Building				
Expenditure	170,498	102,280	21,130	11,270
Income	(-)102,656	(-)73,300	(-)73,300	0
Recharges	(-)16,550	0	0	0
Net Expenditure	51,291	28,980	(-)52,170	11,270
Community Strategy				
Expenditure	90,738	32,050	31,280	31,710
Income	(-)61,700	(-)1,700	(-)1,700	(-)1,700
Recharges	0	0	0	50
Net Expenditure	29,038	30,350	29,580	30,060
Net Expenditure	(-)30,151	(-)191,240	(-)248,170	(-)52,260

REGENERATION	2007/08 Actual	2008/09 Original	2008/09 erim Budget	2009/10 Original
	£	£	£	£
Employees Expenses	1,927,282	1,458,360	1,274,430	1,517,220
Premises Related Expenses	1,446,612	1,262,850	1,497,330	1,757,360
Civic Centre Premises Related Expenses	360,993	598,530	638,230	655,560
Transport Related Expenses	8,021	14,700	14,700	11,930
Supplies & Services	850,642	852,260	879,140	841,080
Central Support Services	1,018,988	830,180	830,180	731,540
Recharges	357,078	248,670	248,670	194,480
Capital Charges	1,189,133	762,690	762,690	768,410
Total Expenditure	7,158,749	6,028,240	6,145,370	6,477,580
Income	(-)4,265,844	(-)4,471,840	(-)4,234,150	(-)4,426,410
Recharges	(-)2,467,360	(-)2,653,330	(-)2,653,330	(-)2,825,710
Net Expenditure	425,545	(-)1,096,930	(-)742,110	(-)774,540

ANALYSIS: Inclusive of recharges between services within the Service Plan

Office Accommodation

Expenditure	2,349,624	2,318,440	2,406,790	2,796,840
Income	(-)42,947	(-)13,170	(-)17,170	(-)10,820
Recharges	(-)2,644,504	(-)2,697,600	(-)2,697,600	(-)3,134,280
Net Expenditure	(-)337,827	(-)392,330	(-)307,980	(-)348,260

Neighbourhood Offices

Expenditure	148,300	171,110	173,690	197,570
Income	(-)14,800	(-)15,230	(-)25,230	(-)15,230
Recharges	(-)53,972	(-)47,540	(-)47,540	(-)48,210
Net Expenditure	79,528	108,340	100,920	134,130

Reprographics

Expenditure	209,144	222,030	218,970	216,110
Income	(-)22,790	(-)100	(-)100	(-)100
Recharges	(-)212,576	(-)221,170	(-)221,170	(-)215,840
Net Expenditure	(-)26,222	760	(-)2,300	170

Messenger and Post Service

Expenditure	186,541	190,320	190,320	187,440
Income	0	0	0	0
Recharges	(-)189,664	(-)190,350	(-)190,350	(-)187,440
Net Expenditure	(-)3,123	(-)30	(-)30	0

REGENERATION

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Car Parks & On-Street Parking				
Expenditure	744,355	800,220	819,850	889,460
Income	(-578,189)	(-698,810)	(-637,810)	(-876,880)
Recharges	(-293,773)	(-325,530)	(-325,530)	(-305,090)
Net Expenditure	(-127,607)	(-224,120)	(-143,490)	(-292,510)
Water Gardens Car Park				
Expenditure	3,723	3,780	3,780	1,130
Income	(-590,564)	(-677,000)	(-639,000)	(-658,600)
Recharges	0	0	0	0
Net Expenditure	(-586,841)	(-673,220)	(-635,220)	(-657,470)
Commercial Property				
Expenditure	1,808,163	614,670	757,900	710,240
Income	(-2,064,574)	(-1,956,400)	(-1,945,400)	(-1,850,650)
Recharges	(-97,610)	(-97,610)	(-97,610)	(-97,610)
Net Expenditure	(-354,021)	(-1,439,340)	(-1,285,110)	(-1,238,020)
Pavilions & Sports Pitches				
Expenditure	173,337	157,640	158,180	68,540
Income	(-21,684)	(-26,610)	(-26,610)	(-21,840)
Recharges	0	0	0	0
Net Expenditure	151,653	131,030	131,570	46,700
Emergency Plan				
Expenditure	77,622	94,190	84,190	92,200
Income	(-325)	(-200)	(-200)	(-100)
Recharges	0	0	0	0
Net Expenditure	77,297	93,990	83,990	92,100
Property & Facilities Management				
Expenditure	752,719	835,550	821,590	960,860
Income	(-9,522)	(-9,680)	(-9,680)	(-16,240)
Recharges	(-293,734)	(-299,000)	(-299,000)	(-336,860)
Net Expenditure	449,463	526,870	512,910	607,760
Latton Bush Centre				
Expenditure	874,175	876,430	866,390	879,840
Income	(-652,631)	(-799,720)	(-660,720)	(-734,190)
Recharges	(-228,242)	(-203,610)	(-203,610)	(-178,120)
Net Expenditure	(-6,698)	(-126,900)	2,060	(-32,470)
Market				
Expenditure	73,451	68,330	70,900	70,900
Income	(-87,667)	(-102,200)	(-102,200)	(-105,230)
Recharges	0	0	0	0
Net Expenditure	(-14,216)	(-33,870)	(-31,300)	(-34,330)

REGENERATION

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Public Conveniences				
Expenditure	239,352	236,450	271,160	238,850
Income	0	(-1,200)	(-600)	0
Recharges	0	0	0	0
Net Expenditure	239,352	235,250	270,560	238,850
Bus Shelters				
Expenditure	1,292	330	330	5,130
Income	0	0	0	0
Recharges	0	0	0	0
Net Expenditure	1,292	330	330	5,130
Stewards School Pool				
Expenditure	15,000	0	0	0
Income	0	0	0	0
Recharges	0	0	0	0
Net Expenditure	15,000	0	0	0
Regeneration Unit				
Expenditure	812,124	615,610	536,410	704,320
Income	(-2,148)	(-20)	(-20,000)	(-20,000)
Recharges	(-12,190)	(-12,760)	(-12,760)	(-34,760)
Net Expenditure	797,786	602,830	503,650	649,560
Project Management				
Expenditure	182,209	169,430	96,210	63,830
Income	(-141,839)	(-93,500)	(-65,430)	(-70,430)
Recharges	0	0	0	0
Net Expenditure	40,370	75,930	30,780	(-6,600)
Street Name Signs				
Expenditure	822	3,800	3,800	8,470
Income	0	(-25,000)	(-10,000)	(-5,100)
Recharges	0	0	0	0
Net Expenditure	822	(-21,200)	(-6,200)	3,370
Unadopted Highways				
Expenditure	0	0	0	120,000
Income	0	0	0	0
Recharges	0	0	0	(-90,000)
Net Expenditure	0	0	0	30,000

REGENERATION

	2007/08 Actual £	2008/09 Original Budget £	2008/09 Interim Budget £	2009/10 Original Budget £
Town Centre Management				
Expenditure	56,495	49,230	49,230	28,760
Income	(-)36,164	(-)27,000	(-)27,000	(-)20,000
Recharges	0	0	0	0
Net Expenditure	20,331	22,230	22,230	8,760
Town Centre Maintenance				
Expenditure	9,206	16,520	16,520	26,590
Income	0	0	0	0
Recharges	0	0	0	0
Net Expenditure	9,206	16,520	16,520	26,590
Roundabouts				
Expenditure	0	0	15,000	13,000
Income	0	0	(-)21,000	(-)21,000
Recharges	0	0	0	0
Net Expenditure	0	0	(-)6,000	(-)8,000
Innovation Centre				
Expenditure	0	26,000	26,000	0
Income	0	(-)26,000	(-)26,000	0
Recharges	0	0	0	0
Net expenditure	0	0	0	0
Net Expenditure	425,545	(-)1,096,930	(-)742,110	(-)774,540

REGULATORY SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Employees Expenses	2,394,673	2,519,610	2,411,780	2,724,780
Premises Related Expenses	2,053,421	2,089,490	2,150,790	2,249,870
Transport Related Expenses	61,953	71,870	71,870	76,710
Supplies and Services	21,136,179	3,074,910	3,005,670	3,978,540
Third Party Payments	109,725	77,500	86,500	81,800
Central Support Services	874,868	903,360	903,360	857,390
Recharges	111,826	114,000	114,000	116,950
Capital Charges	1,201,917	1,425,010	1,425,010	1,328,030
Total Expenditure	27,944,562	10,275,750	10,168,980	11,414,070
Income	(-)2,392,851	(-)2,398,830	(-)2,240,430	(-)2,716,260
Recharges	(-)18,683,809	(-)568,720	(-)416,720	(-)383,370
Net Expenditure	6,867,902	7,308,200	7,511,830	8,314,440

ANALYSIS: Inclusive of recharges between services within the Service Plan**Regulatory Services Miscellaneous**

Expenditure	18,936,287	652,800	595,780	463,750
Income	(-)8,597	(-)4,950	(-)4,950	(-)4,500
Recharges	(-)18,582,832	(-)398,510	(-)306,510	(-)246,950
Net Expenditure	344,858	249,340	284,320	212,300

Refuse/Recycling

Expenditure	2,468,017	2,587,160	2,626,160	3,452,130
Income	(-)424,287	(-)382,150	(-)382,150	(-)869,220
Recharges	(-)747	(-)3,000	(-)3,000	(-)3,000
Net Expenditure	2,042,983	2,202,010	2,241,010	2,579,910

Environmental Health

Expenditure	1,429,785	1,510,780	1,540,270	1,556,040
Income	(-)99,510	(-)61,980	(-)84,980	(-)64,180
Recharges	0	0	0	(-)32,820
Net Expenditure	1,330,275	1,448,800	1,455,290	1,459,040

Cemetery & Crematorium

Expenditure	576,027	527,150	578,310	623,860
Income	(-)771,454	(-)818,410	(-)818,410	(-)957,570
Recharges				
Net Expenditure	(-)195,426	(-)291,260	(-)240,100	(-)333,710

REGULATORY SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Planning Services				
Expenditure	1,006,289	1,261,570	1,036,440	1,421,560
Income	(-433,610)	(-460,360)	(-295,460)	(-150,050)
Recharges	(-33,760)	(-34,500)	(-34,500)	(-55,540)
Net Expenditure	538,919	766,710	706,480	1,215,970
Building Control				
Expenditure	335,891	379,010	371,580	422,230
Income	(-157,230)	(-235,550)	(-185,550)	(-185,550)
Recharges	(-25,860)	(-42,500)	(-42,500)	(-44,810)
Net Expenditure	152,801	100,960	143,530	191,870
Structural Engineering				
Expenditure	127,374	116,740	146,110	120,910
Income	(-64,938)	(-43,000)	(-47,000)	(-42,000)
Recharges	(-50,475)	(-123,000)	(-63,000)	(-63,000)
Net Expenditure	11,961	(-49,260)	36,110	15,910
Covenant Control				
Expenditure	30,050	47,890	47,880	57,740
Income	(-47,732)	(-50,300)	(-50,300)	(-21,300)
Recharges				
Net Expenditure	(-17,682)	(-2,410)	(-2,420)	36,440
Highways Infrastructure				
Expenditure	432,263	406,730	406,960	424,070
Income	(-47,847)	(-34,200)	(-34,200)	(-35,230)
Recharges				
Net Expenditure	384,416	372,530	372,760	388,840
Hackney Carriages & Private Hire				
Expenditure	138,831	139,700	140,170	150,990
Income	(-112,584)	(-108,920)	(-113,920)	(-113,100)
Recharges	(-12,660)	(-11,800)	(-11,800)	(-13,870)
Net Expenditure	13,587	18,980	14,450	24,020
Health & Safety/Licensing				
Expenditure	441,143	425,760	429,650	413,080
Income	(-92,176)	(-79,190)	(-84,190)	(-93,290)
Recharges	(-168,499)	(-176,110)	(-176,110)	(-187,730)
Net Expenditure	180,469	170,460	169,350	132,060
Nature Reserve				
Expenditure	67,652	57,980	85,810	63,170
Income	(-12,813)	(-24,860)	(-36,360)	(-22,450)
Recharges				
Net Expenditure	54,839	33,120	49,450	40,720

REGULATORY SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Street Cleaning				
Expenditure	824,141	893,390	894,390	930,820
Income	(-)24,535	(-)1,440	(-)9,440	(-)1,300
Recharges	(-)751			
Net Expenditure	798,855	891,950	884,950	929,520
Sheltered Employment Team				
Expenditure	191,264	196,880	196,880	209,420
Income	(-)86,393	(-)86,390	(-)86,390	(-)86,390
Recharges				
Net Expenditure	104,871	110,490	110,490	123,030
Town Park				
Expenditure	197,872	269,280	269,280	268,610
Income	(-)586	0	0	0
Recharges				
Net Expenditure	197,287	269,280	269,280	268,610
Neighbourhood Parks				
Expenditure	55,780	57,430	57,430	61,090
Income				
Recharges				
Net Expenditure	55,780	57,430	57,430	61,090
Allotments				
Expenditure	16,530	23,540	23,540	34,360
Income	(-)4,479	(-)4,830	(-)4,830	(-)7,830
Recharges				
Net Expenditure	12,051	18,710	18,710	26,530
Open Spaces				
Expenditure	427,335	488,660	488,660	540,590
Income	(-)3,706	(-)1,800	(-)1,800	(-)61,800
Recharges				
Net expenditure	423,630	486,860	486,860	478,790
Playgrounds				
Expenditure	325,409	368,970	368,970	380,540
Income				
Recharges				
Net Expenditure	325,409	368,970	368,970	380,540

REGULATORY SERVICES

	2007/08 Actual	2008/09 Original Budget	2008/09 Interim Budget	2009/10 Original Budget
	£	£	£	£
Sportsfields				
Expenditure	26,981	27,670	27,670	24,570
Income	(-352)	(-500)	(-500)	(-500)
Recharges				
Net Expenditure	26,629	27,170	27,170	24,070
Woodlands				
Expenditure	13,195	13,900	13,900	14,870
Income				
Recharges				
Net Expenditure	13,195	13,900	13,900	14,870
Depots				
Expenditure	169,370	144,870	145,250	146,750
Income	(-25)			
Recharges	(-101,150)	(-101,410)	(-101,410)	(-102,730)
Net Expenditure	68,195	43,460	43,840	44,020
Net Expenditure	6,867,902	7,308,200	7,511,830	8,314,440

HOUSING REVENUE ACCOUNT

	2007/08 Actual £	2008/09 Original Budget £	2008/09 Projection £	2009/10 Original Budget £
EXPENDITURE				
General Management	7,809,707	8,239,750	7,666,050	7,782,748
Special Management	4,985,803	5,451,470	5,849,660	5,948,010
Repairs	9,087,347	9,381,470	9,202,360	10,376,560
Rent, Rates, Taxes & Other	19,982	10,000	10,000	10,000
Provision for Bad Debts	76,991	100,000	169,000	150,000
Housing Subsidy payable to CLG	10,374,773	11,912,270	12,014,660	13,496,130
Transfer to General Fund :-				
- Negative Subsidy Transfer	1,038,000	692,000	692,000	346,000
- Rent Rebate Subsidy Limitation	0	0	0	0
- Supporting People	30,678	34,000	28,320	28,320
	33,423,282	35,820,960	35,632,050	38,137,768
<u>Capital Financing</u>				
Contribution to Major Repairs Reserve	7,107,506	7,134,200	7,134,200	7,375,000
Leasing Charges	0	0	0	0
Debt Management	4,400	4,560	4,560	5,340
Revenue Contribution to Capital	0	0	0	0
	7,111,906	7,138,760	7,138,760	7,380,340
Total Expenditure	40,535,188	42,959,720	42,770,810	45,518,108

HOUSING REVENUE ACCOUNT

	2007/08 Actual £	2008/09 Original Budget £	2008/09 Projection £	2009/10 Original Budget £
INCOME				
<u>Rents</u>				
Dwellings	33,169,624	34,694,620	34,670,510	37,053,800
Garages	2,357,705	2,420,400	2,367,600	2,588,500
Others	75,742	81,000	81,000	81,000
	35,603,071	37,196,020	37,119,110	39,723,300
Transfer from Major Repairs Reserve	346,000	230,670	230,670	115,330
Charges for Services & Facilities	3,206,330	4,092,400	4,309,100	4,553,970
Interest Receivable	1,376,948	1,148,100	933,840	229,690
Total Income	40,532,349	42,667,190	42,592,720	44,622,290
Surplus/(Shortfall) B/Fwd	1,322,626	1,524,686	1,319,788	1,141,698
Surplus/(Shortfall) For Year	(-)2,838	(-)292,530	(-)178,090	(-)895,818
Surplus/(Shortfall) C/Fwd	1,319,788	1,232,156	1,141,698	245,880
	40,535,188	42,959,720	42,770,810	45,518,108

HOUSING REVENUE ACCOUNT

GENERAL MANAGEMENT	2007/08 Actual	2008/09 Original Budget	2008/09 Projection	2009/10 Original Budget
	£	£	£	£
Employees Expenses	3,369,621	3,433,600	3,306,070	3,396,610
Premises Related Expenses	62,743	89,410	64,810	73,720
Transport Related Expenses	11,111	11,640	12,280	13,660
Supplies and Services	530,703	869,020	546,720	596,890
Transfer Payments	6,720	6,720	6,720	6,720
Support Services	0	0	0	0
Non-Support Services	3,756,893	3,769,010	3,778,190	3,621,478
Capital Financing Costs	572,574	540,680	540,680	553,340
Income	(-)103,863	(-)71,080	(-)115,170	(-)44,510
Recharges	(-)396,795	(-)409,250	(-)474,250	(-)435,160
Net Expenditure	7,809,707	8,239,750	7,666,050	7,782,748

HOUSING REVENUE ACCOUNT

SPECIAL SERVICES	2007/08 Actual	2008/09 Original Budget	2008/09 Projection	2009/10 Original Budget
	£	£	£	£
Homelessness	228,146	206,280	209,260	228,850
Highways Maintenance	0	0	15,550	105,550
District Heating	150,662	162,390	171,910	198,390
Garage Forecourts	0	0	0	0
Multi Storey Flat Blocks	92,990	98,450	98,450	100,730
Amenity Cleansing	966,903	1,015,940	1,028,370	1,071,150
Lighting	302,105	294,130	570,360	373,500
Caretaking	332,141	346,970	347,260	363,590
Cleaning	592,806	634,050	574,010	600,990
Sheltered Housing	826,662	1,143,970	1,294,420	1,316,740
Litter Picking	0	0	0	0
Landscaping	1,442,198	1,494,050	1,484,820	1,530,630
Door Entry Systems	51,190	55,240	55,250	57,890
Net Expenditure	4,985,803	5,451,470	5,849,660	5,948,010

HOUSING REVENUE ACCOUNT

MAJOR REPAIRS RESERVE	2007/08 Actual	2008/09 Original Budget	2008/09 Projection	2009/10 Original Budget
	£	£	£	£
Major Repairs Allowance	(-)7,107,506	(-)7,134,200	(-)7,134,200	(-)7,375,000
Less:				
Transfer to Housing Revenue Account	346,000	230,670	230,670	115,330
Funding of Capital Programme	6,761,506	6,903,530	6,903,530	7,259,670
Balance Carried Forward	0	0	0	0

SUMMARY
CAPITAL PROGRAMME 2008/2009 - 2011/2012

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
<i>Housing Capital Programme :</i>	14,228,073	11,050,641	12,868,212	12,648,000	11,778,000
	14,228,073	11,050,641	12,868,212	12,648,000	11,778,000
<i>Non-Housing Capital Programme :</i>					
Community	14,000	137,350	329,000	315,000	312,500
Customer Services	269,000	50,711	234,715	674,143	381,000
Governance	0	0	38,000	0	0
Regeneration	330,000	644,379	708,877	3,116,344	333,200
Regulation	131,000	631,966	28,600	2,407,078	1,547,100
Early Retirement & Severance	344,000	493,000	500,000	0	0
	1,088,000	1,957,406	1,839,192	6,512,565	2,573,800
TOTAL	15,316,073	13,008,047	14,707,404	19,160,565	14,351,800
(Over)/Under Budgeting	1,756,457	(-)517	(-)734	(-)3,491,565	(-)1,416,800
	17,072,530	13,007,530	14,706,670	15,669,000	12,935,000
<i>Financed by:-</i>					
Capital Receipts brought forward	(-)558,000	77,000	0	0	0
Capital Receipts in hand - Garages	846,000	0	0	0	0
Major Repairs Allowance	6,903,530	6,903,530	7,259,670	7,470,000	7,522,000
Capital Receipts: Right to Buy	1,002,000	526,000	242,000	498,000	754,000
Arising from Garage Sites	300,000	0	0	300,000	300,000
Arising from Void Transfers	0	151,000	0	1,006,000	256,000
Arising from Other Transfers	508,000	0	0	0	0
Other Grants and Contributions	931,000	1,129,000	1,567,000	1,103,000	1,003,000
Asset Disposal	3,340,000	0	0	5,005,000	500,000
Prudential Borrowing	3,800,000	4,221,000	5,638,000	287,000	2,600,000
Total Capital Financing	17,072,530	13,007,530	14,706,670	15,669,000	12,935,000

HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012

DECENT HOMES :	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
ROOFING:	218000			120,000	120,000
Longfield & Stile Croft		5,033			
94 Bishops Field			12,000		
91 Fesants Croft		8,017	17,000		
Moorfields Roofing Works:			29,000		
Sub Total Roofing	218,000	13,050	58,000	120,000	120,000
WINDOWS & DOORS:					
Window Replacement (ASC)	1,365,000	1,258,962	1,111,462	900,000	900,000
Window Replacement - 94 Bishops Field		4,009			
Sub Total Windows	1,365,000	1,262,971	1,111,462	900,000	900,000
STRUCTURAL:					
Structural - external	412,000		3,000	400,000	400,000
105-116 Red Willow		8,000	12,000		
64 Bishopsfield	20537		30,000		
19 & 20 Stackfield		30,066	21,000		
63 Ladyshot		4,904	7,000		
8 Netteswellbury Farm		2,105			
Properties at Latton House, Hare Street, Hare Street Springs and Sherrards House			116,000		
Structural Engineering Fees		30,000	20,000		
Townwide Structural Repairs		117,001	210,000		
Sub Total Structural	432,537	192,076	419,000	400,000	400,000
CLADDING, FASCIA & GUTTERING:					
Bromley Cottages			7,866		
Miles Close			8,187		
Pear Tree Mead			38,616		
Purford Green			37,000		
Radburn Close			36,138		
Ram Gorse			29,824		
Sadlers Mead			24,493		
Shawbridge			23,041		
Sub Total Cladding, Fascia & Guttering	0	0	205,165	0	0
WATER:	82,000			167,000	167,000
Flats: Tank Refurbishment		170,362	140,000		
Damp Works		33,672	58,000	75,000	75,000
Drainage Works			58,000	58,000	58,000
Sub Total Water	82,000	204,034	256,000	300,000	300,000

HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
ELECTRICAL:	828,000	146,914		1,400,000	955,000
Rewires to Common Parts	100000				
Townwide Rewires			608,000		
Townwide Rewires (ASC)		284,000	303,000		
Townwide Rewires - Business Case		561,200			
Sub Total Electrical	928,000	992,114	911,000	1,400,000	955,000
KITCHENS &					
Houses Kitchens & Bathrooms	3,222,000	1,010,160	538,000	2,100,000	2,100,000
Kitchens & Bathrooms (ASC)		1,041,000	949,033		
Sub Total Kitchens + Bathrooms	3,222,000	2,051,160	1,487,033	2,100,000	2,100,000
ENERGY EFFICIENCY					
Boiler Installations (ASC)		421,000	448,103		
Central Heating Business Case	1,921,000	528,000			
Business Case Part 2		960,000			
Central Heating	100,000			35,000	35,000
Insulation - Sheltered Scheme Improvement	185,000	8,328			
Insulation - Other	97,000				
Insulation - Cavity Walls, Lofts		365,000	384,000	400,000	400,000
Central Heating / Boilers			2,000,000	2,627,000	2,630,000
Energy Efficiency Pilot Scheme			116,000		
Sub Total Energy	2,303,000	2,282,328	2,948,103	3,062,000	3,065,000
ENVIRONMENT:					
Tenants Initiatives	109,000	6,900	192,000	145,000	145,000
58-66 Jocelyns - Pathway/Landscape		3,508			
5-11 London Road - Parking/Refuse		16,586			
Estate Inspections	109,000	29,969			
Paving	218,000	175,000	285,000	75,000	75,000
Security	109,000	28,000	91,000	100,000	100,000
Fencing	109,000	56,484	47,000	100,000	100,000
Charters Cross Lighting & Refurbishment		179,584			
Sub Total Environment	654,000	496,031	615,000	420,000	420,000

HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
GARAGES:	267,000	30,200		250,000	250,000
Garages - Moorfields	530,000	330,000	349,620		
G37-40 Fullers Mead		18,000	32,258		
G60-97 Five Acres		34,075	35,380		
G28-54 Churchfield		16,035			
G68-97 Rivermill		5,011	5,204		
G21-28 Broadfield		7,015	7,284		
G18-265 Abbotsweld		8,819			
G26-33 Northbrooks			10,406		
G76-91 Northbrooks			12,487		
G76-106 The Hides			41,623		
Garage Door Renewals			58,000		
Sub Total Garages	797,000	449,155	552,262	250,000	250,000
FLAT BLOCK REFURBISHMENT:					
Work to Leasehold Dwellings	1,669,000			1,865,000	1,865,000
Brocklesmead 05/06	178,377	192,922			
Little Brays 05/06		627			
Tanys Dell 1-78, 153-170		18,165			
Broomfield/Stackfield/Mark	19000		93,232		
Hall Moors					
Edmund Tower & Hughs	23250	56,706			
Tower Lifts					
86-99, 235-246 Northbrooks	30000	82,781			
49-55 High Street, Old	60000	70,153			
Harlow					
Longfield		54,153			
Latton Flats		30,000	209,772		
Orchard Croft		66,645			
Stort & Pennymead Tower			174,810		
Lifts					
Parsonage Leys			116,540		
Woodwards			115,375		
Hare Street Flats			145,675		
Woodbine Close			125,863		
Willowfield / Kingsland			309,996		
Ladyshot			279,696		
Risden Flats			145,675		
Mallows Green			87,405		
Sub Total Work to Leasehold Dwellings	1,979,627	572,152	1,804,039	1,865,000	1,865,000

HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
FLAT BLOCK - ELECTRICAL REWIRES					
Altham Grove			30,592		
Arkwrights			62,058		
Felmongers			40,954		
Halling Hill			61,184		
Orchard Croft			62,932		
Parsonage Leys			84,783		
The Dashes			79,539		
The Hides			110,130		
Whitewaites			20,977		
Sub Total Flat Block - Electrical Rewires	0	0	553,148	0	0
OTHER WORKS:					
Asbestos Management				200,000	200,000
Asbestos Work	200,000	190,000	240,000		
Asbestos - Garages		53,848			
External Insulation	95,909				
Sub Total Other Works	295,909	243,848	240,000	200,000	200,000
HOUSING INITIATIVES:					
Disabled Adaptions to Council Properties	601,000	782,722	582,000	600,000	600,000
Void Properties over £10K			58,000	50,000	50,000
Sub Total Housing	601,000	782,722	640,000	650,000	650,000
Surveyors Fees		438,000			
Housing IT Development	383,000	-14,440	515,000	428,000	
Housing IT Development	186,000				
Housing Options		10,810			
Orchard Repairs System		38,450			
Housing IT Salaries		189,440			
Voids		12,210			
House Lettings Project		14,810			
Implementation of Codeman Reporting Strategy		51,030			
Orchard Project Mgmt Costs		34,720			
System/Servitor Phase 1		18,190			
System/Servitor Phase 2		13,140			
Kier Interface Costs		41,500			
Sub total Housing IT	569,000	423,000	515,000	428,000	0
SUB TOTAL HOUSING INVESTMENT	13,447,073	10,402,641	12,315,212	12,095,000	11,225,000

HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
STRATEGIC HOUSING INVESTMENT:					
Home Repairs Assistance	80,000	116,000	80,000	80,000	80,000
Loans					
Disabled Facilities Grant to Private Property	633,000	469,000	468,000	468,000	468,000
Disposal of Housing Assets	5,000	0	5,000	5,000	5,000
Sheltered Housing Master System		0			
21CN Sheltered Alarm Equipment	63,000	63,000			
SUB TOTAL STRATEGIC HOUSING INVESTMENT	781,000	648,000	553,000	553,000	553,000
TOTAL HOUSING CAPITAL PROGRAMME	14,228,073	11,050,641	12,868,212	12,648,000	11,778,000

**NON HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012**

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
COMMUNITY SERVICES:					
Shopmobility		44,900			
Pitch Regeneration		30,000	280,000	280,000	280,000
Leah Manning Centre - Renew lounge & dining room flooring	14,000	14,000			
Regeneration of Public Tennis Courts		43,950			
Sams Place Too		4,500			
Townwide CCTV in Neighbourhoods				35,000	25,000
Playhouse Lighting			40,000		
The Museum of Harlow Roof Repairs			9,000		7,500
TOTAL COMMUNITY SERVICES	14,000	137,350	329,000	315,000	312,500
CUSTOMER SERVICES:					
ICT Strategy				250,000	250,000
Corporate GIS Upgrade and Integration with Acolaid Suite			20,000		
Network & Telephone System Upgrade				13,554	
Microsoft Office Upgrade	50,000	47,231	50,000		
Disaster Recovery	15,000		18,715		
Replacement Desktop Equipment	66,000		66,000		
IT Revenues & Benefits Mobile & Portable Working	8,000				
IT Revenues & Benefits Intelligent Forms				20,000	
Replacement ICT Hardware				55,589	66,000
Business Integration				25,000	
Crematorium Software				50,000	
Cremator Software	50,000	3,480			
Server Virtualisation	80,000		80,000		
Customer Relationship Management IT System				210,000	65,000
Multi-media Upgrade				50,000	
TOTAL CUSTOMER SERVICES	269,000	50,711	234,715	674,143	381,000

**NON HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012**

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
GOVERNANCE:					
Electoral Registration System			38,000		
TOTAL GOVERNANCE	0	0	38,000	0	0
REGENERATION:					
Town Park - HLF Match Funding			149,000	121,000	
Town Park Look Out Hill Pavilion				130,000	
Maunds Hatch Community Building		50,000		300,000	
Skate Boarding Facilities		74,932			
Town Centre North "The Quarter Harlow"	90,000	90,000	90,000	50,000	50,000
Town Centre Paving	20000				
Water Treatment to Public Buildings			121,065	45,000	45,000
Unadopted Highway Kerb Replacement				100,000	
Unadopted Highway - Estates				120,000	60,000
Unadopted Street Lighting				50,000	25,000
Estates Flood Protection Work		11,000	100,000	130,696	75,000
Staffords Resurfacing Work				30,000	
Civic Reception Doors				22,000	
Sumners Hatch Shops				27,500	
The Stow Neighbourhood Shopping Centre				160,500	74,200
The Hoo Shops				12,150	
Post Office & Wych Elm Car Parks				23,600	
Car Park Lighting				40,382	
LBC Upper Toilet Blocks				35,000	
LBC Combined Heat & Power Generation				50,000	
AMP: Latton Bush Centre		8,610		200,000	
AMP: Bush Fair		2,845		390,700	
Neighbourhood Centre					
AMP: Bush Fair Car Park Resurfacing				17,590	
AMP: Barbara Castle Health Centre			16,400		
AMP: Slacksbury Hatch				24,906	
AMP: Burgoyne Hatch				49,500	
AMP: Colt Hatch				52,000	
AMP: Coppice Hatch				10,500	

**NON HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012**

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
REGENERATION:					
AMP: Elm Hatch				28,600	
AMP: Fishers Hatch				27,500	
AMP: Katherines Hatch				22,000	
AMP: Maunds Hatch				27,500	
AMP: Pollards Hatch				35,200	
AMP: Ward Hatch				27,500	
AMP: Latton Bush Centre - Electrical Installations				78,312	
AMP: Latton Bush Centre - Business Centre Roof				40,000	
AMP: Latton Bush Dance Centre- Roofing etc.				65,000	
AMP: Little Brays Common Room - Roofing/Ext Refurbishment				25,000	
AMP: Leah Manning Centre				3,000	
AMP: Northbrooks Pavilion				27,500	
AMP: Post Office & Car Park Repairs				39,708	
Manor Hatch Concrete Repairs				33,000	
Sherrards Hatch				33,000	
Pets Corner Electrical Works				7,000	
Church Langley Playing Fields Additional Parking			22,000		
Neighbourhood Car Parks - resurface and install "pay & display" machines			142,912		
Norman Booth Centre		148,000			
Bus Shelters x 3		33,992			
Bus Terminus S106		85,000			
HDC Bus Shelters				8,000	4,000
Purchase of New Market Stalls				38,000	
LBC Benefits Refurbishment				5,000	
LBC Fire Alarm & Emergency Lighting			67,500	57,500	
Passmores House - Repairs Walled Garden				75,000	
Cost of Disposals		140,000			
Potential Liability A	100,000			100,000	
Potential Liability B	120,000			120,000	
TOTAL REGENERATION	330,000	644,379	708,877	3,116,344	333,200

**NON HOUSING
CAPITAL PROGRAMME 2008/2009 - 2011/2012**

	2008/09 ORIGINAL BUDGET £	2008/09 REVISED BUDGET £	2009/10 ORIGINAL BUDGET £	2010/11 SERVICE BIDS £	2011/12 SERVICE BIDS £
REGULATION:					
Mead Park Depot - Health & Safety Works		19,848			
Chapel Stonework		391,000			
Cemetery Access Roads		142,000			
Mercury Abatement				600,000	
Allotment Site Security				40,000	10,000
Refuse & Recycling Containers	65,000	2,288			
Litter Bins in streets	10,000		10,000	10,000	20,000
Cigarette/Chewing Gum Bins	6,000		6,000	6,000	6,000
Oakwood Pond	50,000			50,000	
Dog Bins			12,600		
Town Park Adventure Playground				51,230	
Townwide Playground Improvements				30,000	20,000
DDA 1995 & 2005: Work to HDC Buildings					875,200
DDA Latton Bush Centre				361,345	
DDA Latton Bush Centre Lift Refurbishment				100,000	
DDA Playhouse Theatre				628,400	275,900
DDA Leah Manning Centre		14,407		14,300	30,600
DDA Wych Elm Car Park				40,152	
DDA Post Office Road Car Park and Commercial Car Park				105,682	
DDA Museum of Harlow				105,885	112,600
DDA Crematorium				159,384	84,000
DDA Installation of Lift at 2 Wych Elm				45,000	
DDA Redstone House - part 2nd floor 07-032					88,000
DDA Katherines Common Room				26,400	24,800
DDA Nature Reserve				33,300	
Planning Delivery Grant		62,423			
TOTAL REGULATION	131,000	631,966	28,600	2,407,078	1,547,100
EARLY RETIREMENT & SEVERENCE:					
Redundancy Costs	344,000	493,000	500,000		
RETIREMENT & SEVERENCE	344,000	493,000	500,000	0	0
TOTAL NON HOUSING CAPITAL PROGRAMME	1,088,000	1,957,406	1,839,192	6,512,565	2,573,800