Introduction

1. Section 38 (1) of the Localism Act 2011 required English and Welsh Councils to produce a Pay Policy Statement for 2012/13\(^1\) and for each financial year thereafter.

2. The pay policy statement:-
   - Must be approved formally by the Full Council.
   - Must be approved by the end of March each year.
   - May be amended during the course of the financial year.
   - Must be published on the Council’s website.

3. The statutory pay policy statement must include the Council’s policy on:
   - The level and elements of remuneration for each Chief Officer.
   - The remuneration of its lowest-paid employees (together with its definition of “lowest-paid employees” and its reasons for adopting that definition).
   - The relationship between the remuneration of its Chief Officers and other Officers.
   - Other specific aspects of Chief Officers’ remuneration: remuneration on recruitment, increases and additions to remuneration, use of performance-related pay and bonuses, termination payments, and transparency.

4. Remuneration is defined widely, to include not just pay but also charges, fees, allowances, benefits in kind, increases in/enhancements of pension entitlements, and termination payments.

\(^1\) Approved at Cabinet 31 January 2012
APPENDIX G.

5. The Council proposes to include information on other discretionary policies relating to remuneration and pensions.

6. The discretionary pay policy statement may include statements:

   a) To confirm that the JNC conditions of service for Chief Executives and Chief Officers are incorporated in those Officers’ employment contracts and other related local agreements that have been included.

   b) To confirm what any additional arrangements if any that may not amount to formal terms and conditions, but which relate to a Chief Officer’s employment and which are a charge on the public purse. This may include volunteering, membership of external bodies etc.

7. Previous legislation already requires Councils to publish statements relating to remuneration:

   a) The Local Government (Early Termination of Employment) (Discretionary Compensation) (England and Wales) Regulations 2006 requires Councils to formulate, review, and publish its policy on making discretionary payments on early termination of employment.

   b) The Local Government Pension Scheme (Administration) Regulations 2008 requires Councils to publish its policy on increasing an employee’s total pension scheme membership and on awarding additional pension.

   c) The Local Government (Discretionary Payments) Regulations 1996 (as amended) requires Councils to publish its policy on amount and payment of injury allowances following loss of employment.

Objectives

8. The Authority seeks to be able to recruit and retain staff in a way which is externally competitive and internally fair.

9. This pay policy applies in a consistent way from the lowest to the highest grade.

Publication of Remuneration Packages.

10. The Council will continue to publish the salary ranges covering all employees on Harloweb, the official web site for the Council. Where employees have been transferred into the Council under the Transfer of Undertakings (Protection of Employment) Regulations 2006 (as amended) their remuneration packages reflect their protected rates of pay.
APPENDIX G.

**Effect of this Policy**

11. Nothing in this Pay Policy Statement enables unilateral changes to employees’ terms and conditions of contract. Changes to terms and conditions of employment must follow consultation and negotiation with individuals and recognised trades unions as set out in agreements and in line with legislation.

**Council’s General Approach to Remuneration.**

**Posts below Head of Service**

12. The majority of employees are covered by the National Joint Council for Local Government Services, the National Agreement on Pay and Conditions of Service. This covers the lowest paid (grade 2 through to Heads of Service).

13. Rates of pay for this group are reviewed annually in line with nationally agreed salary increases.

14. In 2000 with the implementation of Single Status, a new salary structure was agreed and implemented with trade unions.

15. The Council uses a pay spine that commences at national spinal column point (SCP) 3 and ends at local SCP 57. This pay spine is divided into 17 pay bands containing 3 incremental points numbered 3 to 19. Pay band 1 and 2 are used for certain trainees.

16. Post are allocated to a pay scale through a process of job evaluation. The Council uses the NJC for Local Government Job Evaluation Scheme.

17. The lowest paid group of employees are on grade 3 (representing 1.9% of the workforce). The Council will also have regard to the “Living Wage” which is likely only to impact on employees and casual staff who are on grade 3. Apprentices are paid according to the national rates of pay for this group. Only employees on alternative apprentice schemes are paid on grade 1 and are subject to the National Minimum Wage and they are paid the higher of the two rates.

18. A number of allowances are payable for this group, depending on the roles carried out. Some are flat rate and others are linked directly to salary. These allowances are only paid for those on grades up to 19.
APPENDIX G.

**Senior Managers (Heads of Service and above)**

19. There are 3 step salary ranges for Heads of Service, Strategic Directors and the Chief Executive, further information is available at Harloweb.

20. Salary ranges are reviewed annually in line with any national negotiated salary increases. Following relevant negotiation a 1% salary increase was implemented in April 2013 for all employees, except the Chief Executive whose pay was voluntarily frozen. At the time of going to press no decision on pay has been publicised for 2014/15.

21. No other allowances linked to these positions are paid, apart from Returning Officer remuneration (the Chief Executive) Deputy Returning Officer remuneration (the Chief Operating Officer) and an allowance paid to one Head of Service for undertaking the role of Chief Finance Officer.

**Chief Executive**

22. National advice states that a Chief Executive’s salary range should not be more than 20x the FTE salary range of a Band 2 ‘Green Book’ employee. It is the Council’s policy that the FTE salary range for the post of Chief Executive will not be greater than the nationally advised level. The Chief Executive’s salary is well within this multiple.

23. Notwithstanding the above, the value of the scale point in the Chief Executive’s grade will be uprated by the pay awards notified from time to time by the Joint Negotiating Committee for Chief Executives of Local Authorities.

24. The Chief Executive also receives a Returning Officer fee in respect of District Council, County Council, Parliamentary and European Elections and for other national referenda or elections.

**Chief Operating Officer**

25. The value of the scale points in the Chief Operating Officer’s grade will be uprated by the pay awards notified from time to time by the Joint Negotiating Committee for Chief Officers of Local Authorities. The Chief Operating Officer receives a Deputy Returning Officer fee for elections and other national referenda or elections.

**Heads of Service (includes Monitoring Officer and Section 151 Officer).**

26. The value of the scale points in the Heads of Service’s grade will be uprated by the pay awards notified from time to time by the National Joint Council for Local Government Services.
APPENDIX G.

**Pay Multiples.**

27.

<table>
<thead>
<tr>
<th>Description</th>
<th>Ratio 2014/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ratio of the Chief Executive’s salary to the median FTE salary of the Council (£31007 inclusive of Living Wage)</td>
<td>4.55 : 1</td>
</tr>
<tr>
<td>Ratio of the Chief Executive’s salary to the lowest paid employees (£14,558 inclusive of Living Wage)</td>
<td>9.70 : 1</td>
</tr>
</tbody>
</table>

**Part Time/ Full time.**

28. All annual salaries and annual allowances are paid pro rata to part time employees based on the hours contracted to work.

**General Principles Applying to Remuneration of Chief Officers and Employees**

29. On recruitment, individuals will be placed on the lowest scale point within the pay grade for the post to which they are appointed. Appointment to a higher scale point will only be with the approval of the Head of Service and HR Manager (Chief Executive for senior positions). Access to appropriate elements of the Council’s Relocation Scheme may also be granted in certain cases, when new starters need to move to the area, with the approval of the Chief Executive or nominated Officer.

30. Individuals will normally receive an annual increment, subject to the top of their grade not being exceeded. In exceptional circumstances, individuals will receive accelerated increments with the approval of the Head of Service and HR Manager. Again, this is subject to the top of their grade not being exceeded.

31. The Council does not apply performance-related pay or bonuses.

32. The minimum point of a pay grade will not be lower than the maximum point of the preceding pay grade.

**Pensions and Termination Payments**

33. All employees, with contracts of three months or more are enrolled into the Local Government Pension Scheme (managed by Essex County Council). Details of contributions rates are set out below, these are set by the Administering Authority ECC. Eligible workers who have opted out of the scheme will be automatically re-enrolled providing they meet the auto enrolment criteria.
34. The Council has the option to adopt a number of statutory discretions under the:-


(b) The Local Government Pension Scheme (Administration) Regulations 2008.

(c) The Local Government (Discretionary Payments) Regulations 1996 (as amended). (Organisational Change Policy).

35. The policies are available on the Council’s official website. In general the Council has chosen not to exercise these options due to the additional costs that would be placed on the Council. One exception relates to the multipliers and calculation of weekly pay used for voluntary and compulsory redundancy payments. The policy follows the position adopted by most Councils.

36. The Council’s policies on Flexible Retirement, Organisational Change and Redundancy Payments are available on the Council’s official website.

**Pension Contribution bandings from April 2014**

37. The following pay ranges will apply to contribution rates from April 2014:-

<table>
<thead>
<tr>
<th>Whole time equivalent pay range</th>
<th>Employee contribution rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>£0 - £13,500</td>
<td>5.5%</td>
</tr>
<tr>
<td>£13,501 - £21,000</td>
<td>5.8%</td>
</tr>
<tr>
<td>£20,001 - £34,000</td>
<td>6.5%</td>
</tr>
<tr>
<td>£34,001 - £43,000</td>
<td>6.8%</td>
</tr>
<tr>
<td>£43,001 - £60,000</td>
<td>8.5%</td>
</tr>
<tr>
<td>£60,001 - £85,000</td>
<td>9.9%</td>
</tr>
<tr>
<td>£85,001 - £100,000</td>
<td>10.5%</td>
</tr>
<tr>
<td>£100,001 - £150,000</td>
<td>11.4%</td>
</tr>
<tr>
<td>More than £150,000</td>
<td>12.5%</td>
</tr>
</tbody>
</table>

**Allowances (below Head of Service)**

38. Ad hoc allowances are paid as and when a duty is carried out and will be paid monthly in arrears.

39. Where possible allowances will be paid as a monthly allowance, for example where staff follow a set pattern of work.

**Review**

40. If it should be necessary to amend this 2014/15 Policy during the year it applies, an appropriate resolution will be made by Full Council.