

## REVENUE ESTIMATES 2015/2016 AND CAPITAL PROGRAMME 2015/2016 to 2017/2018

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## GENERAL FUND BUDGET SUMMARY

	2013/14 Actual	2014/15 Original Budget	2015/16 Budget
	£	£	£
<b>HEAD OF SERVICE</b>			
Chief Executive	(6,583)	(10,630)	(49,230)
Community Wellbeing	8,957,148	8,798,350	8,912,200
Finance	3,068,387	3,573,270	3,572,520
Governance	501,271	555,460	675,580
Housing	1,078,556	1,209,392	929,890
Place	302,278	154,900	(279,020)
<b>Total</b>	<b>13,901,057</b>	<b>14,280,742</b>	<b>13,761,940</b>
Contingency	0	-	15,250
Capital charges	(2,688,077)	(2,560,120)	(2,313,250)
Interest	232,238	181,290	205,790
Minimum Revenue Provision	106,000	137,000	122,000
Provision for bad debts	123,191	0	194,585
Miscellaneous Income	(185,000)	0	0
Essex Council Tax Collection Sharing Agreement	(7,477)	(37,119)	(159,120)
Community Rights to Challenge New Burdens Grant	(16,402)	-	-
New Homes Bonus Grant	(548,553)	(704,002)	(787,000)
<b>Expenditure Before Use Of Reserves</b>	<b>10,916,977</b>	<b>11,297,791</b>	<b>11,040,195</b>
Contribution to / (from) Earmarked Reserves:			
Perpetuity Reserves	65,000	34,220	31,050
Insurance Fund	88,757	(7,810)	(5,800)
Invest to Save	38,178	(16,930)	2,920
MMI	50,000	50,000	50,000
Environment Fund	(7,314)	5,320	7,240
Risk Reserve	37,590	(25,000)	0
Severance Reserve	127,017	0	0
Discretionary Services Fund	(204,430)	(97,384)	(1,910,040)
Regeneration Reserve	-	-	1,000,000
Debt Financing Reserve	-	837,840	837,840
Planning LDF	(50,155)	(40,000)	(40,000)
Grants Reserves (for deferred payments)	(102,840)	(29,360)	(22,650)
Contribution to / (from) General Fund Reserve	1,961,522	(28,730)	(7,930)
<b>Budget Requirement</b>	<b>12,920,302</b>	<b>11,979,957</b>	<b>10,982,825</b>

### HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2013/14 Actual	2014/15 Original Budget	2015/16 Budget
	£	£	£
Budget Requirement	12,920,302	11,979,957	10,982,825
Less Formula Grant comprising:			
Settlement Funding Assessment	(3,195,215)	(4,271,483)	(3,352,506)
Redistributed Business Rate Income	(2,289,009)	-	0
Collection Fund Deficit / (Surplus)	(3,000)	51,000	217,980
Local Council Tax Support Scheme Grant	(1,281,756)	(1,282,000)	(1,282,000)
Council Tax Freeze Grant	(180,213)	(179,407)	(178,724)
	<b>5,971,109</b>	<b>6,298,067</b>	<b>6,387,575</b>
Divided by:			
Taxbase	23,385.85	24,304.66	24,285.51
<b>Band D Council Tax</b>	<b>255.33</b>	<b>259.13</b>	<b>263.02</b>

**COLLECTION FUND**

	2014/15 Original			2015/16 Original		
	Business Rates	Council Tax	Total	Business Rates	Council Tax	Total
	£'000	£'000	£'000	£'000	£'000	£'000
(Deficit)/Surplus b/f		763	763	(-1,328)	(-53)	(-1,381)
Harlow Council	17,175	6,298	23,473	18,110	6,388	24,497
Essex County Council	3,864	26,918	30,782	4,075	26,392	30,467
Essex Police and Crime Commissioner	0	3,573	3,573	0	3,574	3,574
Essex County Fire & Rescue Service	429	1,645	2,075	453	1,613	2,066
Department for Communities & Local G	21,469		21,469	22,637		22,637
	<u>42,938</u>	<u>39,197</u>	<u>82,135</u>	<u>43,947</u>	<u>39,197</u>	<u>81,861</u>
Less						
Transfer (from)/to General Fund	(-204)	126	(-79)	(-204)	(-9)	(-213)
Distribution of Collection Fund (Deficit)/Surplus						
- Essex County Council	(-140)	535	395	(-119)	(-37)	(-157)
- Essex Police and Crime Commission	0	70	70		(-5)	(-5)
- Essex County Fire & Rescue Service	(-16)	33	17	(-13)	(-2)	(-16)
- Department for Communities & Local	(-1,191)		(-1,191)	(-990)		(-990)
<b>Business Rates/Council Tax Require</b>	<u>41,388</u>	<u>38,434</u>	<u>79,822</u>	<u>45,275</u>	<u>37,967</u>	<u>83,241</u>
<b>Council Tax Band D</b>		£ 1,556.67			£ 1,563.34	

## COUNCIL TAX CHARGES

<b>CURRENT YEAR(2015/2016)</b>	<b>Band A</b> £	<b>Band B</b> £	<b>Band C</b> £	<b>Band D</b> £
Essex County Council	724.50	845.25	966.00	1086.75
Essex Police and Crime Commissioner	98.10	114.45	130.80	147.15
Essex Fire	44.28	51.66	59.04	66.42
Harlow District Council	175.35	204.57	233.80	263.02
<b>Total Charge</b>	<b>1,042.23</b>	<b>1,215.93</b>	<b>1,389.64</b>	<b>1,563.34</b>

	<b>Band E</b> £	<b>Band F</b> £	<b>Band G</b> £	<b>Band H</b> £
Essex County Council	1328.25	1569.75	1811.25	2173.50
Essex Police and Crime Commissioner	179.85	212.55	245.25	294.30
Essex Fire	81.18	95.94	110.70	132.84
Harlow District Council	321.47	379.92	438.37	526.04
<b>Total Charge</b>	<b>1,910.75</b>	<b>2,258.16</b>	<b>2,605.57</b>	<b>3,126.68</b>

<b>PREVIOUS YEAR (2014/2015)</b>	<b>Band A</b> £	<b>Band B</b> £	<b>Band C</b> £	<b>Band D</b> £
Essex County Council	724.50	845.25	966.00	1086.75
Essex Police and Crime Commissioner	96.18	112.21	128.24	144.27
Essex Fire	44.28	51.66	59.04	66.42
Harlow District Council	170.22	198.59	226.96	259.13
<b>Total Charge</b>	<b>1,035.18</b>	<b>1,207.71</b>	<b>1,380.24</b>	<b>1,556.57</b>

	<b>Band E</b> £	<b>Band F</b> £	<b>Band G</b> £	<b>Band H</b> £
Essex County Council	1,328.25	1,569.75	1,811.25	2,173.50
Essex Police and Crime Commissioner	176.33	208.39	240.45	288.54
Essex Fire	81.18	95.94	110.70	132.84
Harlow District Council	312.07	368.81	425.55	510.66
<b>Total Charge</b>	<b>1,897.83</b>	<b>2,242.89</b>	<b>2,587.95</b>	<b>3,105.54</b>

<b>CHIEF EXECUTIVE SERVICES</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
Employees Expenses	301,028	303,920	244,040
Premises Related Expenses	0	0	0
Transport Related Expenses	182	150	150
Supplies & Services	17,721	23,830	23,830
Central Support Services	102,070	122,680	116,090
Recharges	0	360	360
Capital Charges	0	0	0
<b>Total Expenditure</b>	<b>421,002</b>	<b>450,940</b>	<b>384,470</b>
Income	(-)15	(-)100	(-)100
Recharges	(-)427,570	(-)461,470	(-)433,600
<b>Net Expenditure</b>	<b>(-)6,583</b>	<b>(-)10,630</b>	<b>(-)49,230</b>

**ANALYSIS: Inclusive of recharges between services within the Service Plan**

**Corporate Management Team**

Expenditure	421,002	449,160	382,690
Income	(-)15	(-)100	(-)100
Recharges	(-)427,570	(-)461,470	(-)433,600
<b>Net expenditure</b>	<b>(-)6,583</b>	<b>(-)12,410</b>	<b>(-)51,010</b>

**Harlow Education Progression Awards**

Expenditure	0	1,780	1,780
Income	0	0	0
Recharges	0	0	0
<b>Net expenditure</b>	<b>0</b>	<b>1,780</b>	<b>1,780</b>

<b>Net Expenditure</b>	<b>(-)6,583</b>	<b>(-)10,630</b>	<b>(-)49,230</b>
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<b>COMMUNITY WELLBEING</b>	<b>2013/14 Actual</b>	<b>2014/15 Original</b>	<b>2015/16 Original</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Employees Expenses	3,406,671	3,299,120	3,503,970
Premises Related Expenses	2,427,779	2,446,480	2,536,270
Transport Related Expenses	62,857	68,840	70,050
Supplies and Services	5,295,231	5,316,140	5,296,060
Third Party Payments	74,222	77,000	76,780
Central Support Services	1,092,533	1,194,200	1,140,520
Recharges	278,808	266,820	249,990
Capital Charges	1,206,250	1,065,330	1,077,460
<b>Total Expenditure</b>	<b>13,844,350</b>	<b>13,733,930</b>	<b>13,951,100</b>
Income	(-)3,912,163	(-)3,862,900	(-)3,861,120
Recharges	(-)975,039	(-)1,072,680	(-)1,177,780
<b>Net Expenditure</b>	<b>8,957,148</b>	<b>8,798,350</b>	<b>8,912,200</b>

**ANALYSIS: Inclusive of recharges between services within the Service Plan**

<b>Community Safety &amp; Initiatives</b>			
Expenditure	541,441	521,680	530,890
Income	(-)17,225	(-)18,000	(-)23,000
Recharges	(-)152,604	(-)155,020	(-)155,400
Net Expenditure	<b>371,612</b>	<b>348,660</b>	<b>352,490</b>
<b>Youth and Citizenship &amp; Initiatives</b>			
Expenditure	196,007	146,970	142,090
Income	(-)64,038	(-)1,500	(-)1,500
Recharges	0		
Net Expenditure	<b>131,969</b>	<b>145,470</b>	<b>140,590</b>
<b>Art Gallery</b>			
Expenditure	49,814	52,700	52,500
Income	(-)824	0	0
Recharges	0		
Net Expenditure	<b>48,990</b>	<b>52,700</b>	<b>52,500</b>
<b>Playhouse</b>			
Expenditure	2,061,972	1,876,200	1,886,910
Income	(-)1,050,941	(-)1,055,000	(-)1,065,530
Recharges	0		
Net Expenditure	<b>1,011,031</b>	<b>821,200</b>	<b>821,380</b>

**COMMUNITY WELLBEING**

	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>Museum Of Harlow</b>			
Expenditure	32,255	28,070	26,150
Income	(-9,652)	(-7,290)	(-5,850)
Recharges			
Net Expenditure	<u>22,603</u>	<u>20,780</u>	<u>20,300</u>
<b>Grant Aid</b>			
Expenditure	400,158	400,340	372,360
Income			
Recharges	0	(-20,000)	(-20,000)
Net Expenditure	<u>400,158</u>	<u>380,340</u>	<u>352,360</u>
<b>Concessionary Travel</b>			
Expenditure	0	0	0
Income	0	0	0
Recharges			
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
<b>Community Services: Central Costs</b>			
Expenditure	466,743	420,560	431,350
Income	(-48,500)	0	0
Recharges	(-279,360)	(-294,480)	(-272,710)
Net Expenditure	<u>138,883</u>	<u>126,080</u>	<u>158,640</u>
<b>Discretionary Services Fund (payments to external service providers)</b>			
Expenditure	162,500	146,700	98,000
Income			
Recharges			
Net Expenditure	<u>162,500</u>	<u>146,700</u>	<u>98,000</u>
<b>Contact Harlow</b>			
Expenditure	1,008,629	1,053,480	1,178,970
Income	(-579)	0	0
Recharges	(-655,609)	(-688,660)	(-787,330)
Net Expenditure	<u>352,441</u>	<u>364,820</u>	<u>391,640</u>
<b>Communications</b>			
Expenditure	209,033	231,540	233,140
Income	(-911)	0	0
Recharges	(-208,370)	(-254,000)	(-233,800)
Net Expenditure	<u>(-249)</u>	<u>(-22,460)</u>	<u>(-660)</u>
<b>Community Strategy</b>			
Expenditure	10,728	11,310	0
Income	(-1,700)	(-1,700)	0
Recharges	0	0	0
Net Expenditure	<u>9,028</u>	<u>9,610</u>	<u>0</u>
<b>Leah Manning Centre</b>			
Expenditure	380,293	390,400	406,070
Income	(-322,514)	(-337,490)	(-337,540)
Recharges	(-11,839)	(-16,870)	(-12,490)
Net Expenditure	<u>45,939</u>	<u>36,040</u>	<u>56,040</u>

**COMMUNITY WELLBEING**

	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>Sam's Place</b>			
Expenditure	74,770	75,750	76,800
Income	(-) <b>71,171</b>	(-) <b>72,220</b>	(-) <b>72,220</b>
Recharges			
Net Expenditure	<u><b>3,599</b></u>	<u><b>3,530</b></u>	<u><b>4,580</b></u>
<b>Youth and Community</b>			
Expenditure	34,784	34,690	34,040
Income	(-) <b>12,689</b>	0	0
Recharges			
Net Expenditure	<u><b>22,095</b></u>	<u><b>34,690</b></u>	<u><b>34,040</b></u>
<b>Youth Council</b>			
Expenditure	32,901	32,220	33,560
Income	(-) <b>4,581</b>	0	0
Recharges			
Net Expenditure	<u><b>28,320</b></u>	<u><b>32,220</b></u>	<u><b>33,560</b></u>
<b>Leisure Services</b>			
Expenditure	120,336	108,130	103,950
Income	(-) <b>12,685</b>	0	0
Recharges	(-) <b>6,001</b>	(-) <b>6,000</b>	(-) <b>6,000</b>
Net Expenditure	<u><b>101,650</b></u>	<u><b>102,130</b></u>	<u><b>97,950</b></u>
<b>Firework Display</b>			
Expenditure	18,461	0	15,340
Income	(-) <b>2,540</b>	0	(-) <b>2,540</b>
Recharges			
Net Expenditure	<u><b>15,921</b></u>	<u><b>0</b></u>	<u><b>12,800</b></u>
<b>Sports Partnership</b>			
Expenditure	338,363	440,000	448,800
Income			
Recharges			
Net Expenditure	<u><b>338,363</b></u>	<u><b>440,000</b></u>	<u><b>448,800</b></u>
<b>Padding Pools</b>			
Expenditure	78,309	87,920	90,170
Income	0	0	0
Recharges			
Net Expenditure	<u><b>78,309</b></u>	<u><b>87,920</b></u>	<u><b>90,170</b></u>



**COMMUNITY WELLBEING**

	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>Other Leisure Services</b>			
Expenditure	6,737	4,260	4,230
Income	(-) <b>4,607</b>	(-) <b>3,000</b>	(-) <b>3,000</b>
Recharges			
Net Expenditure	<u><b>2,130</b></u>	<u><b>1,260</b></u>	<u><b>1,230</b></u>
<b>Pets Corner</b>			
Expenditure	211,066	204,270	230,500
Income	(-) <b>22,896</b>	(-) <b>26,050</b>	(-) <b>50,050</b>
Recharges			
Net Expenditure	<u><b>188,170</b></u>	<u><b>178,220</b></u>	<u><b>180,450</b></u>
<b>Welfare Rights &amp; Advice Service</b>			
Expenditure	135,915	99,890	96,970
Income	0	0	0
Recharges	(-) <b>32,850</b>	(-) <b>32,850</b>	(-) <b>32,850</b>
Net Expenditure	<u><b>103,065</b></u>	<u><b>67,040</b></u>	<u><b>64,120</b></u>
<b>Community Wellbeing Other</b>			
Expenditure	283,954	274,690	279,700
Income	(-) <b>3,679</b>	0	0
Recharges	0	0	0
Net Expenditure	<u><b>280,275</b></u>	<u><b>274,690</b></u>	<u><b>279,700</b></u>
<b>Refuse/Recycling</b>			
Expenditure	3,594,870	3,892,000	3,873,310
Income	(-) <b>1,464,375</b>	(-) <b>1,555,380</b>	(-) <b>1,510,270</b>
Recharges	0	0	0
Net Expenditure	<u><b>2,130,496</b></u>	<u><b>2,336,620</b></u>	<u><b>2,363,040</b></u>
<b>Environmental Health</b>			
Expenditure	917,831	794,410	801,330
Income	(-) <b>29,379</b>	(-) <b>12,460</b>	(-) <b>12,100</b>
Recharges	(-) <b>215,180</b>	(-) <b>158,320</b>	(-) <b>157,140</b>
Net Expenditure	<u><b>673,272</b></u>	<u><b>623,630</b></u>	<u><b>632,090</b></u>
<b>Cemetery &amp; Crematorium</b>			
Expenditure	47,982	46,570	45,490
Income	(-) <b>364,381</b>	(-) <b>403,670</b>	(-) <b>422,060</b>
Recharges	0	0	0
Net Expenditure	<u>(-)<b>316,399</b></u>	<u>(-)<b>357,100</b></u>	<u>(-)<b>376,570</b></u>

**COMMUNITY WELLBEING**

	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>Hackney Carriages &amp; Private Hire</b>			
Expenditure	193,100	213,680	214,420
Income	(-)131,575	(-)117,480	(-)119,670
Recharges	(-)12,129	(-)41,450	(-)43,270
Net Expenditure	<u>49,396</u>	<u>54,750</u>	<u>51,480</u>
<b>Licensing</b>			
Expenditure	180,934	176,730	179,460
Income	(-)97,420	(-)90,520	(-)91,050
Recharges	(-)5,321	(-)6,200	(-)4,760
Net Expenditure	<u>78,193</u>	<u>80,010</u>	<u>83,650</u>
<b>Town Centre Management</b>			
Expenditure	110	260	200
Income	(-)26,000	(-)30,100	(-)27,000
Recharges	0	0	0
Net Expenditure	<u>(-)25,890</u>	<u>(-)29,840</u>	<u>(-)26,800</u>
<b>Townwide Nature Reserves</b>			
Expenditure	13,777	6,900	6,740
Income	(-)8,396	(-)6,040	(-)6,040
Recharges	0	0	0
Net Expenditure	<u>5,381</u>	<u>860</u>	<u>700</u>
<b>Street Cleaning</b>			
Expenditure	811,720	806,140	849,660
Income	(-)1,572	(-)5,040	(-)450
Recharges	0	0	0
Net Expenditure	<u>810,148</u>	<u>801,100</u>	<u>849,210</u>
<b>Sheltered Employment Team</b>			
Expenditure	186,203	167,260	172,250
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>186,203</u>	<u>167,260</u>	<u>172,250</u>
<b>Town Park</b>			
Expenditure	220,838	183,790	185,370
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>220,838</u>	<u>183,790</u>	<u>185,370</u>
<b>Neighbourhood Parks</b>			
Expenditure	28,034	25,180	25,930
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>28,034</u>	<u>25,180</u>	<u>25,930</u>

**COMMUNITY WELLBEING**

	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>Allotments</b>			
Expenditure	42,035	11,430	11,240
Income	(-) <b>17,070</b>	(-) <b>8,210</b>	(-) <b>8,210</b>
Recharges	0	0	0
Net Expenditure	<u><b>34,965</b></u>	<u><b>3,220</b></u>	<u><b>3,030</b></u>
<b>Open Spaces</b>			
Expenditure	967,103	1,002,810	1,007,710
Income	(-) <b>30,382</b>	(-) <b>1,810</b>	(-) <b>1,810</b>
Recharges	0	0	0
Net Expenditure	<u><b>936,720</b></u>	<u><b>1,001,000</b></u>	<u><b>1,005,900</b></u>
<b>Playgrounds</b>			
Expenditure	114,271	92,990	90,640
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u><b>114,271</b></u>	<u><b>92,990</b></u>	<u><b>90,640</b></u>
<b>Sportsfields</b>			
Expenditure	24,942	23,570	22,120
Income	(-) <b>301</b>	(-) <b>350</b>	(-) <b>350</b>
Recharges	0	0	0
Net Expenditure	<u><b>24,641</b></u>	<u><b>23,220</b></u>	<u><b>21,770</b></u>
<b>Depots</b>			
Expenditure	249,655	249,610	240,710
Income	(-) <b>99,580</b>	(-) <b>109,590</b>	(-) <b>100,880</b>
Recharges	0	0	0
Net Expenditure	<u><b>150,075</b></u>	<u><b>140,020</b></u>	<u><b>139,830</b></u>
<b>Net Expenditure</b>	<u><u><b>8,957,148</b></u></u>	<u><u><b>8,798,350</b></u></u>	<u><u><b>8,912,200</b></u></u>

<b>FINANCE</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
Employees Expenses	2,510,815	2,618,060	2,684,700
Pension & Redundancy Costs	4,000,002	4,021,350	4,024,560
Transport Related Expenses	4,442	5,330	5,330
Supplies and Services	2,235,531	2,353,540	2,377,490
Transfer Payments	39,072,894	41,497,210	41,462,210
Central Support Services	1,710,289	1,803,250	1,444,440
Other Recharges	42,812	45,040	61,120
Capital Financing Cost	160,258	239,490	170,840
<b>Total Expenditure</b>	<b>49,737,043</b>	<b>52,583,270</b>	<b>52,230,690</b>
Income	(-)41,021,579	(-)43,018,860	(-)43,048,870
Recharges	(-)5,647,077	(-)5,991,140	(-)5,609,300
<b>Net Expenditure</b>	<b>3,068,387</b>	<b>3,573,270</b>	<b>3,572,520</b>

**ANALYSIS: Inclusive of recharges between services within the Service Plan**

<b>Accountancy</b>			
Expenditure	677,382	734,610	746,680
Income	(-)2,092	0	0
Recharges	(-)678,330	(-)731,620	(-)742,500
Net expenditure	<b>(-)3,040</b>	<b>2,990</b>	<b>4,180</b>
<b>Central Finance</b>			
Expenditure	354,939	674,850	624,000
Income	(-)16,473	0	0
Recharges	(-)301,120	(-)653,180	(-)608,600
Net expenditure	<b>37,345</b>	<b>21,670</b>	<b>15,400</b>
<b>Audit</b>			
Expenditure	139,424	151,710	145,350
Income	0	0	0
Recharges	(-)140,750	(-)153,090	(-)145,900
Net expenditure	<b>(-)1,326</b>	<b>(-)1,380</b>	<b>(-)550</b>

<b>FINANCE</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
<b>Insurance</b>			
Expenditure	1,113,321	1,145,970	1,166,700
Income	0	0	0
Recharges	(-1,114,229)	(-1,185,210)	(-1,087,870)
Net expenditure	<u>(-908)</u>	<u>(-39,240)</u>	<u>78,830</u>
<b>ICT</b>			
Expenditure	1,206,410	1,283,450	1,278,430
Income	(-55,243)	(-10,000)	(-10,000)
Recharges	(-1,149,550)	(-1,295,700)	(-1,281,900)
Net expenditure	<u>1,616</u>	<u>(-22,250)</u>	<u>(-13,470)</u>
<b>Telephony</b>			
Expenditure	152,967	170,080	169,600
Income	(-28,225)	(-28,350)	(-28,350)
Recharges	(-124,770)	(-133,830)	(-141,000)
Net expenditure	<u>(-28)</u>	<u>7,900</u>	<u>250</u>
<b>Revenues &amp; Benefits</b>			
Expenditure	2,757,638	2,636,670	2,646,540
Income	(-1,235,410)	(-1,191,590)	(-1,186,600)
Recharges	(-720,970)	(-613,280)	(-642,910)
Net expenditure	<u>801,258</u>	<u>831,800</u>	<u>817,030</u>
<b>Council Tax Rebates</b>			
Expenditure	(-129,623)	0	(-35,000)
Income	6,098	0	0
Recharges	0	0	0
Net expenditure	<u>(-123,525)</u>	<u>0</u>	<u>(-35,000)</u>
<b>Corporate &amp; Democratic Core - Democratic Representation &amp; Management</b>			
Expenditure	557,690	587,600	555,100
Income	0	0	0
Recharge	(-278,845)	(-293,800)	(-277,550)
Net Expenditure	<u>278,845</u>	<u>293,800</u>	<u>277,550</u>

<b>FINANCE</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
<b>Corporate &amp; Democratic Core - Corporate Management</b>			
Expenditure	808,137	1,079,160	1,030,680
Income	0	0	0
Recharge	<b>(-)377,621</b>	<b>(-)539,590</b>	<b>(-)515,340</b>
Net Expenditure	<b>430,516</b>	<b>539,570</b>	<b>515,340</b>
<b>Pension Fund Underfunding and Other Non-Distributed Costs</b>			
Expenditure	4,000,472	4,021,850	4,029,860
Income	0	0	0
Recharge	<b>(-)1,853,433</b>	<b>(-)1,780,920</b>	<b>(-)1,783,490</b>
Net Expenditure	<b>2,147,039</b>	<b>2,240,930</b>	<b>2,246,370</b>
<b>Housing Benefits</b>			
Expenditure	39,190,827	41,486,400	41,490,510
Income	<b>(-)39,690,234</b>	<b>(-)41,788,920</b>	<b>(-)41,823,920</b>
Recharge	0	0	0
Net Expenditure	<b>(-)499,407</b>	<b>(-)302,520</b>	<b>(-)333,410</b>
<b>NET EXPENDITURE</b>	<b>3,068,387</b>	<b>3,573,270</b>	<b>3,572,520</b>

<b>GOVERNANCE SERVICES</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
Employees Expenses	1,219,046	1,267,370	1,324,210
Premises Related Expenses	777	0	800
Training & Development Expenses	82,377	78,320	72,820
Transport Related Expenses	3,340	3,830	3,830
Supplies and Services	197,723	293,150	274,130
Members Allowances	178,553	178,510	178,510
Central Support Services	448,521	416,910	623,720
Other Recharges	50,747	83,020	74,560
Capital Financing Costs	0	0	0
<b>Total Expenditure</b>	<b>2,181,085</b>	<b>2,321,110</b>	<b>2,552,580</b>
Income	(-212,513)	(-162,050)	(-162,050)
Recharges	(-1,467,302)	(-1,603,600)	(-1,714,950)
<b>Net Expenditure</b>	<b>501,271</b>	<b>555,460</b>	<b>675,580</b>

**ANALYSIS: Inclusive of recharges between services within the Service Plan**

<b>Occupational Health</b>			
Expenditure	20,846	27,010	27,110
Income	(-922)	0	0
Recharges	(-19,140)	(-37,010)	(-27,800)
Net expenditure	<b>784</b>	<b>(-10,000)</b>	<b>(-690)</b>
<b>Corporate HR Costs</b>			
Expenditure	45,254	47,300	43,700
Income	0	0	0
Recharges	(-45,250)	(-56,980)	(-64,600)
Net expenditure	<b>4</b>	<b>(-9,680)</b>	<b>(-20,900)</b>
<b>Human Resources</b>			
Expenditure	330,538	368,920	374,750
Income	(-7,620)	0	0
Recharges	(-321,620)	(-365,070)	(-353,200)
Net expenditure	<b>1,298</b>	<b>3,850</b>	<b>21,550</b>

<b>GOVERNANCE SERVICES</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
<b>Training &amp; Development</b>			
Expenditure	85,242	80,570	78,030
Income	(-16,368)	0	0
Recharges	(-66,030)	(-72,220)	(-76,100)
Net expenditure	<u>2,845</u>	<u>8,350</u>	<u>1,930</u>
<b>Union Facilities</b>			
Expenditure	6,102	14,670	14,670
Income	0	0	0
Recharges	(-6,100)	(-14,670)	(-12,900)
Net expenditure	<u>2</u>	<u>0</u>	<u>1,770</u>
<b>Health &amp; Safety</b>			
Expenditure	55,609	59,150	63,180
Income	0	0	0
Recharges	(-54,786)	(-80,950)	(-63,200)
Net expenditure	<u>823</u>	<u>(-21,800)</u>	<u>(-20)</u>
<b>Relationship &amp; Commissioning (Procurement)</b>			
Expenditure	192,164	190,380	201,880
Income	0	0	0
Recharges	(-191,745)	(-193,050)	(-205,100)
Net expenditure	<u>420</u>	<u>(-2,670)</u>	<u>(-3,220)</u>
<b>Policy &amp; Performance</b>			
Expenditure	153,989	165,340	174,670
Income	(-1,680)	0	0
Recharges	(-150,410)	(-165,710)	(-168,100)
Net expenditure	<u>1,900</u>	<u>(-370)</u>	<u>6,570</u>
<b>Land Charges</b>			
Expenditure	125,257	112,080	102,390
Income	(-134,189)	(-115,600)	(-115,600)
Recharges	0	0	0
Net expenditure	<u>(-8,932)</u>	<u>(-3,520)</u>	<u>(-13,210)</u>
<b>Governance</b>			
Expenditure	170,042	185,520	183,190
Income	(-3,114)	0	0
Recharges	(-251,010)	(-187,040)	(-183,400)
Net expenditure	<u>(-84,082)</u>	<u>(-1,520)</u>	<u>(-210)</u>



<b>GOVERNANCE SERVICES</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
<b>Legal Services</b>			
Expenditure	535,012	541,390	527,390
Income	(-46,775)	(-44,500)	(-44,500)
Recharges	(-486,080)	(-529,880)	(-472,800)
Net expenditure	<u>2,157</u>	<u>(-32,990)</u>	<u>10,090</u>
<b>Electoral Services</b>			
Expenditure	247,504	301,490	291,220
Income	(-1,824)	(-1,850)	(-1,850)
Recharges	0	0	0
Net expenditure	<u>245,680</u>	<u>299,640</u>	<u>289,370</u>
<b>Corporate Support Team</b>			
Expenditure	265,480	242,500	246,080
Income	0	0	0
Recharges	(-262,380)	(-285,150)	(-231,600)
Net expenditure	<u>3,100</u>	<u>(-42,650)</u>	<u>14,480</u>
<b>Chairman's Allowance</b>			
Expenditure	4,070	9,980	9,980
Income	0	0	0
Recharges	0	0	0
Net expenditure	<u>4,070</u>	<u>9,980</u>	<u>9,980</u>
<b>Members Services</b>			
Expenditure	331,201	359,540	358,090
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>331,201</u>	<u>359,540</u>	<u>358,090</u>
<b>Data Protection &amp; Freedom of Information</b>			
Expenditure	54,589	56,180	57,050
Income	(-20)	(-100)	(-100)
Recharges	(-54,568)	(-56,780)	(-56,950)
Net Expenditure	<u>1</u>	<u>(-700)</u>	<u>0</u>
<b>Net Expenditure</b>	<u><u>501,271</u></u>	<u><u>555,460</u></u>	<u><u>675,580</u></u>

<b>HOUSING SERVICES</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
Employees Expenses	1,044,930	1,045,449	1,050,836
Premises Related Expenses	206,393	166,354	174,013
Transport Related Expenses	10,156	13,500	13,500
Supplies and Services	939,867	861,313	873,992
Transfer Payments	28,201	69,010	77,637
Central Support Services	301,455	309,787	294,470
Recharges	119,375	117,914	127,481
Capital Charges	377,994	380,000	19,163
<b>Total Expenditure</b>	<b>3,028,372</b>	<b>2,963,327</b>	<b>2,631,092</b>
Income	-1,016,424	-654,104	-649,374
Recharges	-933,392	-1,099,831	-1,051,828
<b>Net Expenditure</b>	<b>1,078,556</b>	<b>1,209,392</b>	<b>929,890</b>

**ANALYSIS: Inclusive of recharges between services within the Service Plan**

<b>General Fund Contribution to HRA</b>			
Expenditure	507,273	470,056	490,317
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<b>507,273</b>	<b>470,056</b>	<b>490,317</b>
<b>Supporting People</b>			
Expenditure	907,558	945,358	938,178
Income	-502,062	-385,440	-385,440
Recharges	-474,867	-652,133	-650,049
Net Expenditure	<b>-69,371</b>	<b>-92,215</b>	<b>-97,311</b>
<b>Housing Options and Advice</b>			
Expenditure	1,613,541	1,547,913	1,202,597
Income	-514,362	-268,664	-263,934
Recharges	-458,525	-447,698	-401,779
Net Expenditure	<b>640,654</b>	<b>831,551</b>	<b>536,884</b>
<b>Net Expenditure</b>	<b>1,078,556</b>	<b>1,209,392</b>	<b>929,890</b>

<b>PLACE</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
Employees Expenses	1,992,119	2,048,100	2,046,340
Premises Related Expenses	2,035,503	1,966,840	2,022,150
Transport Related Expenses	14,108	15,170	15,100
Supplies & Services	1,296,994	1,042,760	1,137,720
Third Party Payments	27,730	0	0
Central Support Services	1,106,133	1,253,400	1,213,250
Recharges	67,830	45,830	306,820
Capital Charges	2,259,561	993,040	1,721,310
<b>Total Expenditure</b>	<b>8,799,978</b>	<b>7,365,140</b>	<b>8,462,690</b>
Income	(-)5,896,723	(-)4,783,460	(-)6,435,270
Recharges	(-)2,600,977	(-)2,426,780	(-)2,306,440
<b>Net Expenditure</b>	<b>302,278</b>	<b>154,900</b>	<b>(-)279,020</b>

**ANALYSIS: Inclusive of recharges between services within the Service Plan**

<b>Office Accommodation</b>			
Expenditure	1,380,214	1,163,930	1,173,000
Income	(-)11,827	(-)6,350	(-)6,350
Recharges	(-)1,293,412	(-)1,233,700	(-)1,150,030
Net expenditure	<b>74,975</b>	<b>(-)76,120</b>	<b>16,620</b>
<b>Reprographics</b>			
Expenditure	220,733	188,330	186,610
Income	(-)177	(-)200	(-)200
Recharges	(-)220,556	(-)214,730	(-)186,410
Net expenditure	<b>0</b>	<b>(-)26,600</b>	<b>0</b>
<b>Messenger and Post Service</b>			
Expenditure	129,054	122,750	154,930
Income	0	0	0
Recharges	(-)161,475	(-)141,730	(-)193,930
Net expenditure	<b>(-)32,421</b>	<b>(-)18,980</b>	<b>(-)39,000</b>
<b>Car Parks</b>			
Expenditure	278,871	248,100	253,780
Income	(-)538,372	(-)468,020	(-)518,410
Recharges	(-)1,350	(-)1,480	(-)1,480
Net expenditure	<b>(-)260,851</b>	<b>(-)221,400</b>	<b>(-)266,110</b>

PLACE	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>Water Gardens Car Park</b>			
Expenditure	35,719	37,340	47,230
Income	(-)532,613	(-)584,500	(-)538,550
Recharges	0	0	0
Net expenditure	<u>(-)496,894</u>	<u>(-)547,160</u>	<u>(-)491,320</u>
<b>Commercial Property</b>			
Expenditure	790,028	768,720	1,687,190
Income	(-)1,991,803	(-)1,977,580	(-)3,571,310
Recharges	(-)146,456	(-)146,460	(-)127,990
Net expenditure	<u>(-)1,348,231</u>	<u>(-)1,355,320</u>	<u>(-)2,012,110</u>
<b>Pavilions, Sports Pitches &amp; Common Rooms</b>			
Expenditure	185,166	183,320	182,680
Income	(-)54,673	(-)49,880	(-)51,110
Recharges	(-)15,170	(-)15,160	(-)14,920
Net expenditure	<u>115,323</u>	<u>118,280</u>	<u>116,650</u>
<b>Emergency Plan</b>			
Expenditure	41,816	43,170	27,680
Income	0	0	0
Recharges	0	0	0
Net expenditure	<u>41,816</u>	<u>43,170</u>	<u>27,680</u>
<b>Property &amp; Facilities Management</b>			
Expenditure	717,668	780,050	731,930
Income	(-)84,358	(-)89,450	(-)76,860
Recharges	(-)408,690	(-)306,920	(-)310,010
Net expenditure	<u>224,620</u>	<u>383,680</u>	<u>345,060</u>
<b>Latton Bush Centre</b>			
Expenditure	858,802	728,670	721,380
Income	(-)738,421	(-)715,410	(-)672,560
Recharges	(-)249,511	(-)250,290	(-)238,730
Net expenditure	<u>(-)129,129</u>	<u>(-)237,030</u>	<u>(-)189,910</u>
<b>Market</b>			
Expenditure	(-)13,732	70,400	57,150
Income	(-)46,158	(-)50,780	(-)39,290
Recharges	0	0	0
Net expenditure	<u>(-)59,890</u>	<u>19,620</u>	<u>17,860</u>
<b>Public Conveniences</b>			
Expenditure	67,392	48,330	52,770
Income	0	0	0
Recharges	0	0	0
Net expenditure	<u>67,392</u>	<u>48,330</u>	<u>52,770</u>

PLACE	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>Bus Terminus</b>			
Expenditure	202,499	226,150	225,250
Income	(-)154,218	(-)172,140	(-)159,270
Recharges	(-)20,500	(-)20,710	(-)21,310
Net expenditure	<u>27,781</u>	<u>33,300</u>	<u>44,670</u>
<b>Bus Shelters</b>			
Expenditure	4,894	9,630	8,220
Income	0	0	0
Recharges	0	0	0
Net expenditure	<u>4,894</u>	<u>9,630</u>	<u>8,220</u>
<b>Regeneration Team</b>			
Expenditure	762,364	652,380	759,750
Income	(-)63,677	(-)90,170	(-)96,710
Recharges	(-)84,696	(-)57,540	(-)64,840
Net expenditure	<u>613,991</u>	<u>504,670</u>	<u>598,200</u>
<b>Street Name Signs</b>			
Expenditure	42,931	45,640	47,660
Income	(-)11,400	(-)3,000	(-)3,000
Recharges	0	0	0
Net expenditure	<u>31,531</u>	<u>42,640</u>	<u>44,660</u>
<b>Unadopted Highways</b>			
Expenditure	196,296	145,270	147,130
Income	(-)28,715	0	0
Recharges	(-)77,033	(-)71,250	(-)71,250
Net expenditure	<u>90,548</u>	<u>74,020</u>	<u>75,880</u>
<b>Town Centre Management</b>			
Expenditure	0	0	0
Income	0	0	0
Recharges	0	0	0
Net expenditure	<u>0</u>	<u>0</u>	<u>0</u>
<b>Town Centre Maintenance</b>			
Expenditure	22,242	22,550	22,590
Income	(-)147	0	0
Recharges	0	0	0
Net expenditure	<u>22,095</u>	<u>22,550</u>	<u>22,590</u>
<b>Roundabouts</b>			
Expenditure	3,502	2,580	2,660
Income	(-)4,563	(-)2,000	(-)4,000
Recharges	0	0	0
Net expenditure	<u>(-)1,061</u>	<u>580</u>	<u>(-)1,340</u>
<b>Externally Funded Projects (including Enterprise Zone)</b>			
Expenditure	196,229	102,360	204,700
Income	(-)194,810	(-)102,360	(-)200,000
Recharges	0	0	0
Net expenditure	<u>1,420</u>	<u>0</u>	<u>4,700</u>

PLACE	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>Building Control</b>			
Expenditure	234,428	273,690	262,830
Income	(-)106,711	(-)126,000	(-)101,000
Recharges	(-)42,099	(-)39,390	(-)35,910
Net expenditure	<u>85,618</u>	<u>108,300</u>	<u>125,920</u>
<b>Structural Engineering</b>			
Expenditure	81,200	73,470	78,310
Income	(-)9,799	(-)16,970	(-)9,000
Recharges	(-)42,150	(-)20,000	(-)16,000
Net expenditure	<u>29,251</u>	<u>36,500</u>	<u>53,310</u>
<b>Covenant Control</b>			
Expenditure	41,176	41,720	42,880
Income	(-)12,794	(-)10,100	(-)10,100
Recharges	0	0	0
Net expenditure	<u>28,382</u>	<u>31,620</u>	<u>32,780</u>
<b>Planning Services</b>			
Expenditure	1,900,978	1,013,390	959,350
Income	(-)1,192,258	(-)227,050	(-)286,050
Recharges	(-)56,985	(-)48,110	(-)45,740
Net expenditure	<u>651,735</u>	<u>738,230</u>	<u>627,560</u>
<b>Highways Infrastructure</b>			
Expenditure	450,156	385,500	493,450
Income	(-)69,230	(-)41,500	(-)41,500
Recharges	0	0	0
Net expenditure	<u>380,925</u>	<u>344,000</u>	<u>451,950</u>
<b>Joint Venture Company</b>			
Expenditure	115,570	123,470	135,980
Income	(-)50,000	(-)50,000	(-)50,000
Recharges	(-)88,100	(-)94,180	(-)104,560
Net expenditure	<u>(-)22,530</u>	<u>(-)20,710</u>	<u>(-)18,580</u>
<b>JVCo (Holding)</b>			
Expenditure	435,623	371,370	236,960
Income	0	0	0
Recharges	(-)274,635	(-)272,270	(-)164,690
Net expenditure	<u>160,988</u>	<u>99,100</u>	<u>72,270</u>
<b>Central Costs</b>			
Expenditure	234,054	244,710	311,520
Income	0	0	0
Recharges	(-)234,054	(-)244,710	(-)311,520
Net expenditure	<u>0</u>	<u>0</u>	<u>0</u>
<b>Net Expenditure</b>	<u>302,278</u>	<u>154,900</u>	<u>(-)279,020</u>

## HOUSING REVENUE ACCOUNT

	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>EXPENDITURE</b>			
General Management	10,111,174	10,920,385	11,848,002
Special Management	5,429,272	5,643,179	5,610,261
Repairs	9,703,566	9,336,196	9,342,366
Rent, Rates, Taxes & Other	15,809	46,700	30,000
Provision for Bad Debts	282,921	360,000	360,000
Transfer to General Fund :- - Supporting People	8,978	6,000	6,900
	<b><u>25,551,720</u></b>	<b><u>26,312,460</u></b>	<b><u>27,197,528</u></b>
<u>Capital Financing</u>			
Contribution to Major Repairs Reserve (Net Depreciation)	16,611,756	17,269,000	11,270,000
Interest Charges	6,825,421	6,824,370	6,768,000
Debt Management	12,636	20,900	13,770
Revenue Contribution to Capital	1,100,797	957,000	12,110,000
	<b><u>24,550,610</u></b>	<b><u>25,071,270</u></b>	<b><u>30,161,770</u></b>
<b>Total Expenditure</b>	<b><u><u>50,102,330</u></u></b>	<b><u><u>51,383,730</u></u></b>	<b><u><u>57,359,298</u></u></b>

## HOUSING REVENUE ACCOUNT

	2013/14 Actual £	2014/15 Original £	2015/16 Original £
<b>INCOME</b>			
<u>Rents</u>			
Dwellings	44,811,713	45,662,000	46,143,000
Garages	2,498,551	2,467,340	957,000
Others	20,432	25,000	22,000
	<b>47,330,696</b>	<b>48,154,340</b>	<b>47,122,000</b>
Charges for Services & Facilities	3,867,684	3,794,453	3,882,862
Interest Receivable	48,813	22,000	44,000
<b>Total Income</b>	<b>51,247,193</b>	<b>51,970,793</b>	<b>51,048,862</b>
Surplus/(Shortfall) B/Fwd	2,968,382	3,480,674	9,698,168
Surplus/(Shortfall) For Year	1,144,863	587,063	(-)6,310,436
	<b>50,102,330</b>	<b>51,383,730</b>	<b>57,359,298</b>



## HOUSING REVENUE ACCOUNT

GENERAL MANAGEMENT	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Employees Expenses	3,671,042	6,296,275	6,523,797
Premises Related Expenses	59,465	75,772	71,450
Transport Related Expenses	10,712	19,967	16,490
Supplies and Services	1,003,636	971,790	1,682,067
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Support Services	3,080,812	3,117,365	3,276,606
Non-Support Services	2,853,511	923,210	853,640
Capital Financing Costs	0	0	0
Income	(-)2,318	(-)2,410	(-)2,200
Recharges	(-)565,686	(-)481,584	(-)573,848
<b>Net Expenditure</b>	<b><u>10,111,174</u></b>	<b><u>10,920,385</u></b>	<b><u>11,848,002</u></b>

## HOUSING REVENUE ACCOUNT

<b>SPECIAL SERVICES</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
Homelessness	163,706	206,867	182,285
Highways Maintenance	78,267	88,750	88,750
District Heating	315,008	329,540	316,448
Multi Storey Flat Blocks	104,479	162,924	167,712
Amenity Cleansing	1,054,803	1,085,541	1,108,985
Lighting	293,904	331,787	327,804
Caretaking	373,187	375,060	379,715
Cleaning	709,156	713,223	721,206
Sheltered Housing	948,241	1,155,748	1,138,171
General Needs (Ex-Sheltered Housing)	6,157	8,960	9,350
Landscaping	1,305,531	1,117,799	1,101,038
Door Entry Systems	67,063	66,980	68,797
<b>Net Expenditure</b>	<b><u>5,419,502</u></b>	<b><u>5,643,179</u></b>	<b><u>5,610,261</u></b>

## HOUSING REVENUE ACCOUNT

<b>MAJOR REPAIRS RESERVE</b>	<b>2013/14 Actual £</b>	<b>2014/15 Original £</b>	<b>2015/16 Original £</b>
Major Repairs Allowance	16,611,756	17,269,000	11,270,000
Less:			
Transfer from/(to) Housing Revenue Account	(-)48,813	0	0
Funding of Capital Programme	(-)16,562,943	(-)17,269,000	(-)11,270,000
<b>Balance Carried Forward</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

**SUMMARY**  
**CAPITAL PROGRAMME 2014/2015 - 2017/2018**

	2014/15 ORIGINAL BUDGET £	2014/15 REVISED BUDGET £	2015/16 SERVICE BIDS £	2016/17 SERVICE BIDS £	2017/18 SERVICE BIDS £
<b>Housing Capital Programme :</b>	26,549,229	24,813,535	26,772,000	19,463,000	17,506,000
	<u>26,549,229</u>	<u>24,813,535</u>	<u>26,772,000</u>	<u>19,463,000</u>	<u>17,506,000</u>
<b>Non-Housing Capital Programme :</b>					
Community Wellbeing	1,153,000	1,095,702	1,438,000	515,000	450,000
Finance	266,000	166,000	236,000	36,000	36,000
Governance	0	0	15,000	30,000	30,000
Regeneration	1,974,000	2,446,282	4,151,000	1,282,000	1,296,000
	<u>3,393,000</u>	<u>3,707,984</u>	<u>5,840,000</u>	<u>1,863,000</u>	<u>1,812,000</u>
<b>TOTAL</b>	<u>29,942,229</u>	<u>28,521,519</u>	<u>32,612,000</u>	<u>21,326,000</u>	<u>19,318,000</u>
(Over)/Under Budgeting	(-)229	(-)519	0	0	0
	<u>29,942,000</u>	<u>28,521,000</u>	<u>32,612,000</u>	<u>21,326,000</u>	<u>19,318,000</u>
<b>Financed by:-</b>					
Direct Revenue Financing					
Housing Revenue Account	957,000	2,439,000	12,110,000	6,176,000	4,843,000
General Fund	50,000	54,000	719,000	202,000	216,000
Major Repairs Reserve	18,850,000	13,518,000	11,270,000	11,431,000	11,572,000
Decent Homes Grant	4,145,000	4,145,000			
Capital Receipts: Right to Buy	1,393,000	3,531,000	1,542,000	1,579,000	809,000
Retained Pooling Receipts	507,000	357,000	551,000	0	0
Other Grants & Contributions	2,104,000	2,117,000	3,524,000	974,000	986,000
Asset Disposal Programme	1,618,000	1,184,000	1,124,000	400,000	600,000
Borrowing	318,000	1,176,000	1,772,000	564,000	292,000
<b>Total Capital Financing</b>	<u>29,942,000</u>	<u>28,521,000</u>	<u>32,612,000</u>	<u>21,326,000</u>	<u>19,318,000</u>

**HOUSING**  
**CAPITAL PROGRAMME 2014/2015 - 2017/2018**

	2014/15 ORIGINAL BIDS £	2014/15 REVISED BUDGET £	2015/16 SERVICE BIDS £	2016/17 SERVICE BIDS £	2017/18 SERVICE BIDS £
<b>DECENT HOMES :</b>					
<b>Internal Works:</b>	13,603,791	578,000	6,331,000	10,016,000	7,836,000
<b>Kitchens &amp; Bathrooms:</b>					
Kitchens & Bathrooms ASC	546,980	545,341			
Kitchens		3,530,300			
Bathrooms		2,532,840			
<b>Energy Efficiency :</b>					
Boiler Installations ASC	434,323	433,021			
Heating		2,478,998			
Emergency Heating Installations		220,000			
<b>Electrical Upgrades &amp; Fire Safety:</b>		922,831			
Electrical including Smoke Detectors		2,164,297			
Fuse Pulling		160,000			
CDMC Health & Safety		29,500			
<b>Sub Total Internal Works</b>	<b>14,585,094</b>	<b>13,595,128</b>	<b>6,331,000</b>	<b>10,016,000</b>	<b>7,836,000</b>
<b>Structural Works:</b>			3,286,000	0	0
Barleycroft and Lower Meadow	350,350	380,000	0	0	0
<b>Sub Total Structural Works</b>	<b>350,350</b>	<b>380,000</b>	<b>3,286,000</b>	<b>0</b>	<b>0</b>
<b>Windows &amp; Doors:</b>					
Windows & Doors	4,233,554	2,689,646	3,530,000	0	0
<b>Sub Total Windows &amp; Doors</b>	<b>4,233,554</b>	<b>2,689,646</b>	<b>3,530,000</b>	<b>0</b>	<b>0</b>
SCAPE - Damp	250,250	113,000	152,000	103,000	106,000
SCAPE - Structural		100,000			
Bishopsfield Wall		12,000			
<b>Sub Total Dampness/Structural</b>	<b>250,250</b>	<b>225,000</b>	<b>152,000</b>	<b>103,000</b>	<b>106,000</b>
<b>External Works:</b>			4,420,000	4,499,000	4,614,000
Roofing:	247,915	40,000			
Moor Tower Re-roofing		56,000			
Northbrooks Re-Roofing		251,699			
The Stow (2-73)		58,000			
<b>Sub Total External Works</b>	<b>247,915</b>	<b>405,699</b>	<b>4,420,000</b>	<b>4,499,000</b>	<b>4,614,000</b>
Environmental Works	30,030	100,000	51,000	52,000	53,000
<b>Sub Total Environmental Works</b>	<b>30,030</b>	<b>100,000</b>	<b>51,000</b>	<b>52,000</b>	<b>53,000</b>
<b>Other Works:</b>			1,496,000	1,068,000	1,053,000
Asbestos	302,537	1,098,239			
Garages	389,984	574,594			
Stairwell Works		110,100			
Major Repairs	700,700				
Flat Block Lift - Brenthall Towers	70,070	115,080			
Hester House		4,430			
Clock Tower Automation		7,092			
<b>Sub Total Other Works</b>	<b>1,463,291</b>	<b>1,909,535</b>	<b>1,496,000</b>	<b>1,068,000</b>	<b>1,053,000</b>
<b>Leaseholder Works:</b>	96,176		576,000	588,000	602,000
Morley Grove		37,390			
PSICA Old Harlow High Street		32,690			
<b>Sub Total Leaseholder Works</b>	<b>96,176</b>	<b>70,080</b>	<b>576,000</b>	<b>588,000</b>	<b>602,000</b>
<b>Electrical Upgrades:</b>			1,011,000	103,000	106,000
Townwide Rewires ASC	293,502	292,622			
Electrical Upgrade and Fire Safety	156,948	425,390			
Pennymead Tower Fire Stopping Works		62,996			
Water Tanks		60,060			
<b>Sub Total Electrical Upgrades</b>	<b>450,450</b>	<b>841,068</b>	<b>1,011,000</b>	<b>103,000</b>	<b>106,000</b>

**HOUSING  
CAPITAL PROGRAMME 2014/2015 - 2017/2018**

	2014/15 ORIGINAL BIDS £	2014/15 REVISED BUDGET £	2015/16 SERVICE BIDS £	2016/17 SERVICE BIDS £	2017/18 SERVICE BIDS £
<b>ECO Funding:</b>					
Energy Efficiency/ECO Funding	800,800		1,769,000	825,000	846,000
Netteswellbury Farm Communal Heating		230,000			
Tanys Dell Heating		70,000			
Hughs Tower and Edmunds Tower Heating		15,000			
District Heating Schemes		57,000			
SSE Contract		420,000			
<b>Sub Total ECO Funding</b>	<b>800,800</b>	<b>792,000</b>	<b>1,769,000</b>	<b>825,000</b>	<b>846,000</b>
Disabled Adaptations to Council Properties	750,750	1,135,000	809,000	825,000	846,000
<b>Sub Total Disabled Adaptations</b>	<b>750,750</b>	<b>1,135,000</b>	<b>809,000</b>	<b>825,000</b>	<b>846,000</b>
Pathfinder Scheme New Build	1,054,000	1,020,166	1,856,000	0	0
Spot Purchase of Homes	636,955	168,848	0	0	0
<b>Sub Total Pathfinder Scheme</b>	<b>1,690,955</b>	<b>1,189,014</b>	<b>1,856,000</b>	<b>0</b>	<b>0</b>
Fees	1,242,614	1,238,956	1,256,000	1,281,000	1,338,000
<b>Sub Total Fees</b>	<b>1,242,614</b>	<b>1,238,956</b>	<b>1,256,000</b>	<b>1,281,000</b>	<b>1,338,000</b>
Housing IT Development:	357,000	242,409	230,000	103,000	106,000
<b>Sub Total Housing IT Development</b>	<b>357,000</b>	<b>242,409</b>	<b>230,000</b>	<b>103,000</b>	<b>106,000</b>
<b>TOTAL HOUSING CAPITAL PROGRAMME</b>	<b>26,549,229</b>	<b>24,813,535</b>	<b>26,772,000</b>	<b>19,463,000</b>	<b>17,506,000</b>

**NON HOUSING  
CAPITAL PROGRAMME 2014/2015 - 2017/2018**

	2014/15 ORIGINAL BUDGET £	2014/15 REVISED BUDGET £	2015/16 SERVICE BIDS £	2016/17 SERVICE BIDS £	2017/18 SERVICE BIDS £
<b>SCHEMES</b>					
<b>COMMUNITY WELLBEING SERVICES:</b>					
Allotment Site Security	10,000	10,000	10,000	10,000	10,000
Community Wellbeing				30,000	30,000
Disabled Facilities Grant to Private Propert	380,000	525,000	635,000	380,000	380,000
Home Repairs Assistance Loans		5,000			
Leah Manning Centre Lighting	20,000	20,000			
Leah Manning Centre Minibus			60,000		
Leah Manning Salon Refurbishment		13,126			
Litter Bins in Streets		4,847			
Pets Corner Drainage		35,000			
Pets Corner Education Room	15,000	15,000			
Pitch Regeneration	456,000	100,000	450,000		
Playground Refurbishment	105,000	105,000		30,000	30,000
Playhouse Boiler			42,000		
Playhouse Building Management				65,000	
Playhouse Dock Doors & Ramp Safety		5,000	5,000		
Playhouse Electrics		85,000	41,000		
Playhouse Glazed Roof			126,000		
Playhouse: Thermostats		11,424			
Regeneration of Public Tennis Courts	87,000	106,981			
Replacement Community Rangers Van			18,000		
Replacement Sand Filters to Padding Pools	55,000	50,424			
Restoration of Frederick Gibberd Collection	25,000	3,900	21,000		
<b>TOTAL COMMUNITY WELLBEING</b>	<b>1,153,000</b>	<b>1,095,702</b>	<b>1,438,000</b>	<b>515,000</b>	<b>450,000</b>
<b>FINANCE:</b>					
Replacement ICT Hardware	36,000	36,000	36,000	36,000	36,000
Commvault/Backups Overhaul	28,000	28,000			
Windows 7 Migration	55,000	55,000			
AD/Exchange Upgrade	21,000	21,000			
Citrix Mobile and Cllr Smart Devices	26,000	26,000			
FMS Upgrade	100,000		200,000		
<b>TOTAL FINANCE</b>	<b>266,000</b>	<b>166,000</b>	<b>236,000</b>	<b>36,000</b>	<b>36,000</b>
<b>GOVERNANCE:</b>					
Governance			15,000	30,000	30,000
<b>TOTAL GOVERNANCE</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>30,000</b>	<b>30,000</b>
<b>REGENERATION:</b>					
Latton Bush Centre Boiler	50,000	5,000	65,000		
Latton Bush Business Centre Structural Repairs	50,000				
Latton Bush Centre	100,000		73,000	75,000	75,000
Latton Bush Centre Car Park Creation Scheme		8,000			
Latton Bush Centre Kitchen & Dining Room Refurbishment			77,000		
Latton Bush Centre Re-roofing Works			100,000		
Latton Bush Centre Stairwell Flooring		20,000			
Latton Bush Centre Structural Replacement			25,000		
Latton Bush Centre Wall/Window Replacement		4,100			
Commercial Properties	690,000		930,000	500,000	500,000
Re-roofing works at the Stow and Bush Fair	13,000	172,000	150,000		
Sherards Hatch Common Room Re-roofing works			65,000		
Bush Fair CCTV			6,000		
116/117 The Stow		85,000			
AMP: Estates Flood Protection Work/Drainage		35,590			
AMP: Latton Bush Centre Community Mental Health Centre Roof		50,000			
Bandstand Roof	56,000	60,000			
Bus Station Gutters		15,000			
Bus Station WCs		44,000			
Church Langley Playing Fields	22,000		22,000		
Abercrombie Car Park	32,000		32,000		
Unadopted Highway & Paving		85,972	50,000		
Unadopted Street Lighting		25,000	25,000		
Civic Centre	10,000	10,000		10,000	10,000
Civic Centre Access Control	20,000		20,000		

**NON HOUSING  
CAPITAL PROGRAMME 2014/2015 - 2017/2018**

	2014/15 ORIGINAL BUDGET £	2014/15 REVISED BUDGET £	2015/16 SERVICE BIDS £	2016/17 SERVICE BIDS £	2017/18 SERVICE BIDS £
<b>SCHEMES</b>					
Civic Centre Roof Replacement Guttering		17,000			
Community Buildings	20,000		20,000	20,000	20,000
Community Map Pro		15,000			
Nature Reserve		97			
Flats 1 & 2 Spurriers House refurbishment					
Highways & Car Parks	123,000	12,028		125,000	125,000
Leah Manning Centre Car Park		33,850			
Odeon West Gate, Decking		12,000			
Planning Delivery Grant		27,342	8,000		
Pollards Hatch Patios		20,000			
Public Toilet Relocation- Bush Fair to Pets	12,000	12,000			
Stewards Farm	42,000	68,000			
Stow Library re-roofing and external refurbishment		15,000			
Stow Snooker Club Window Replacement		54,500			
Summers Hatch Shops	13,000				
The Stow and Stow Vacant Properties	23,000	435,000			
Town Centre Public Realm Improvements			370,000		
Asbestos Legislation Compliance & Removal	60,000	60,000	60,000	60,000	60,000
Handhelds for Stock Condition Survey			15,000		
Water Treatment to Public Buildings	30,000	40,800	30,000	30,000	30,000
Townwide Flood Alleviation	100,000	75,000	50,000	100,000	100,000
Drainage Works		7,290			
Uniform Software Upgrade		80,000			
Window and Door Replacement Stow and Bush Fair		40,000			
War Memorials	8,000	19,228			
Town Park HLF Match Funding	500,000	705,485	1,300,000	160,000	160,000
<b>TOTAL REGENERATION</b>	<b>1,974,000</b>	<b>2,446,282</b>	<b>3,503,000</b>	<b>1,080,000</b>	<b>1,080,000</b>
<b>General Fund Garages</b>			<b>648,000</b>	<b>202,000</b>	<b>216,000</b>
<b>TOTAL NON HOUSING CAPITAL PROGRAMME</b>	<b>3,393,000</b>	<b>3,707,984</b>	<b>5,840,000</b>	<b>1,863,000</b>	<b>1,812,000</b>