

**REVENUE ESTIMATES 2017/2018 AND CAPITAL PROGRAMME 2017/2018 to
2019/2020**

	Page Numbers
INTRODUCTION	
Contents page	1
Summary of General Fund Estimates 2017/2018	2
Council Tax charges and calculations	3- 4
REVENUE ESTIMATES	
Chief Executive	5 - 8
Community Wellbeing	11 - 33
Finance	35 - 53
Governance	55 - 68
Housing	71 - 75
Place	77 - 112
Housing Revenue Account	115 - 119
CAPITAL ESTIMATES	
Capital Programme	120 - 125

GENERAL FUND BUDGET SUMMARY

	2015/16 Actual	2016/17 Original Budget	2017/18 Budget
	£	£	£
HEAD OF SERVICE			
Chief Executive	(12,102)	1,780	2,690
Community Wellbeing	4,854,649	4,203,860	3,811,790
Finance	2,390,638	3,636,730	3,710,260
Governance	525,370	636,280	716,260
Housing	1,302,612	1,071,100	1,320,808
Place	12,662,318	5,635,740	2,384,230
Total	21,723,485	15,185,490	11,946,038
Capital charges	(9,614,973)	(2,889,090)	(521,080)
Interest	84,287	217,200	2,480
Minimum Revenue Provision	0	166,000	224,000
Provision for bad debts	590,000	168,470	0
Miscellaneous Income	(41,728)	0	0
Essex Council Tax Collection Sharing Agreement	(215,788)	(200,000)	(200,000)
Community Rights to Challenge New Burdens Grant	(27,130)	0	0
Section 31 Grants	(234,695)	0	0
New Homes Bonus Grant	(991,486)	(1,210,110)	(896,520)
Expenditure Before Use Of Reserves	11,271,972	11,437,960	10,554,918
Contribution to / (from) Earmarked Reserves:			
Perpetuity Reserves	2,096	5,140	(1,000)
Insurance Fund	175,923	(3,680)	(6,160)
Invest to Save	(36,367)	(247,110)	(23,910)
MMI	(35,518)	50,000	50,000
Environment Fund	7,152	4,750	4,270
Risk Reserve	50,326	0	0
Severance Reserve	337,195	0	0
Residual Land Transfer	41,728	0	0
Street Lighting	54,089	0	0
Discretionary Services Fund	(1,406,333)	(852,820)	(732,480)
Regeneration & Enterprise Reserve	186,000	223,110	168,490
Housing Benefits Subsidy Reserve	315,000	0	0
Revenues and Benefits Service	87,240	0	0
Regeneration Reserve	1,000,000	0	0
Debt Financing Reserve	750,509	237,840	237,840
Business Rates Equalisation Reserve	0	0	266,320
Planning LDF	(12,171)	(40,000)	(60,000)
Grants Reserves (for deferred payments)	(1,151,731)	(69,450)	(47,550)
Contribution to / (from) General Fund Reserve	(488,239)	19,000	11,500
Budget Requirement	11,148,871	10,764,740	10,422,238

HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2015/16 Actual	2016/17 Original Budget	2017/18 Budget
	£	£	£
Budget Requirement	11,148,871	10,764,740	10,422,238
Less Formula Grant comprising:			
Settlement Funding Assessment	(3,353,199)	(3,977,228)	(3,346,389)
Homelessness Grant	(165,354)	(165,750)	(165,978)
Council Tax Freeze Grant	(178,724)	-	-
Collection Fund Deficit / (Surplus)	217,980	(102,403)	(94,120)
Local Council Tax Support Scheme Grant	(1,282,000)	-	-
	6,387,574	6,519,359	6,815,751
Divided by:			
Taxbase	24,285.51	24,419.82	25,032.14
Band D Council Tax	263.02	266.97	272.28

COLLECTION FUND

	2016/17 Original			2017/18 Original		
	Business Rates £'000	Council Tax £'000	Total £'000	Business Rates £'000	Council Tax £'000	Total £'000
(Deficit)/Surplus brought forward	6,470	1,870	8,340	(-)4,266	1,892	(-)2,374
Harlow Council	19,145	6,519	25,664	18,204	6,816	25,020
Essex County Council	4,308	27,598	31,905	4,096	29,130	33,226
Essex Police and Crime Commissioner		3,714	3,714		3,931	3,931
Essex County Fire & Rescue Service	479	1,653	2,131	455	1,728	2,183
Government	23,931		23,931	22,755		22,755
	54,332	41,354	95,686	41,244	43,497	84,740
Less						
- Harlow Council						
Transfer surplus/(deficit) (from)/to General Fund	(-)212	315	102	(-)1,707	312	(-)1,394
Safety Net Adjustment				(-)1,488		(-)1,488
- Essex County Council	582	1,300	1,882	(-)384	1,322	939
- Essex Police and Crime Commissioner		176	176		178	178
- Essex County Fire & Rescue Service	65	79	144	(-)43	79	37
- Government	6,035		6,035	(-)2,133		(-)2,133
Safety Net Adjustment				1,488		1,488
Business Rates/Council Tax Requirement	47,862	39,484	87,346	45,510	41,605	87,115
Council Tax Base		24,419.82			25,032.14	
Aggregate Council Tax Requirement - Band D		£1,616.88			£1,662.06	

COUNCIL TAX CHARGES

CURRENT YEAR(2017/2018)	Band A	Band B	Band C	Band D
	£	£	£	£
Essex County Council	775.80	905.10	1034.40	1163.70
Essex Police and Crime Commissioner	104.70	122.15	139.60	157.05
Essex Fire	46.02	53.69	61.36	69.03
Harlow District Council	181.52	211.77	242.03	272.28
Total Charge	1,108.04	1,292.71	1,477.39	1,662.06

	Band E	Band F	Band G	Band H
	£	£	£	£
Essex County Council	1422.30	1680.90	1939.50	2327.40
Essex Police and Crime Commissioner	191.95	226.85	261.75	314.10
Essex Fire	84.37	99.71	115.05	138.06
Harlow District Council	332.79	393.29	453.80	544.56
Total Charge	2,031.41	2,400.75	2,770.10	3,324.12

PREVIOUS YEAR (2016/2017)	Band A	Band B	Band C	Band D
	£	£	£	£
Essex County Council	753.42	878.99	1004.56	1130.13
Essex Police and Crime Commissioner	101.40	118.30	135.20	152.10
Essex Fire	45.12	52.64	60.16	67.68
Harlow District Council	177.98	207.64	237.31	266.97
Total Charge	1,077.92	1,257.57	1,437.23	1,616.88

	Band E	Band F	Band G	Band H
	£	£	£	£
Essex County Council	1381.27	1632.41	1883.55	2,173.50
Essex Police and Crime Commissioner	185.90	219.70	253.50	304.20
Essex Fire	82.72	97.76	112.80	132.84
Harlow District Council	326.30	385.62	444.95	526.04
Total Charge	1,976.19	2,335.49	2,694.80	3,136.58

BLANK PAGE

Left blank intentionally

CHIEF EXECUTIVE SERVICES	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	244,792	243,550	247,800
Transport Related Expenses	275	150	150
Supplies & Services	16,881	23,830	22,950
Central Support Services	108,299	125,180	116,850
Other Recharges	0	360	360
Total Expenditure	370,248	393,070	388,110
Income	0	(-)100	(-)100
Recharges	(-)382,350	(-)391,190	(-)385,320
Net Expenditure	(-)12,102	1,780	2,690

Index of Cost Centres

Cost Centre	Description	Page Number
2782	Corporate Management Team	7
2776	Harlow Educational Progression Awards	7

HARLOW EDUCATIONAL PROGRESSION AWARDS		15/16 Actuals	16/17 Original	17/18 Original	
EXPENDITURE		£	£	£	
14988	2776	Awards	2,373	1,780	3,900
		<i>Supplies and Services</i>	<u>2,373</u>	<u>1,780</u>	<u>3,900</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>2,373</u>	<u>1,780</u>	<u>3,900</u>
		TOTAL EXPENDITURE	<u>2,373</u>	<u>1,780</u>	<u>3,900</u>
		NET REVENUE REQUIREMENT	<u>2,373</u>	<u>1,780</u>	<u>3,900</u>
CORPORATE MANAGEMENT TEAM		15/16 Actuals	16/17 Original	17/18 Original	
EXPENDITURE		£	£	£	
11000	2782	Salaries - Basic	204,600	206,650	208,710
11011	2782	Vacancy Savings	0	(-4,970)	(-5,060)
11121	2782	Flexi Time & Annual Leave	(-74)	0	0
11200	2782	National Insurance	24,833	26,280	26,570
11250	2782	Superannuation	15,433	15,590	17,580
		<i>Employees' Expenses</i>	<u>244,792</u>	<u>243,550</u>	<u>247,800</u>
13180	2782	Car allowances	0	70	70
13200	2782	Staff Travel cost Public Transport only	275	80	80
		<i>Transport-related expenses</i>	<u>275</u>	<u>150</u>	<u>150</u>
14005	2782	Equipment & Materials, Purchases & Maintenance	1,268	300	300
14202	2782	Vending Machine Provisions		450	450
14203	2782	Refreshments at meetings	512	500	500
14251	2782	Books & Periodicals	393	800	800
14255	2782	Hospitality	871	0	0
14310	2782	Consultancy Fees & Consultation Costs (CE appraisal)	0	3,000	0
14332	2782	Professional Fees	545	750	750
14415	2782	Mobile Phone Rental	663	750	750
14431	2782	IT Support & IT Consumables	985	500	500
14471	2782	Subsistence Claims for Staff	753	1,000	1,000
14486	2782	Subscriptions to Organisations & Periodicals	8,406	12,000	12,000
14587	2782	Other Miscellaneous (West Essex (Harlow) Business A	103	2,000	2,000
14988	2782	Awards	11	0	0
		<i>Supplies and Services</i>	<u>14,508</u>	<u>22,050</u>	<u>19,050</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>259,576</u>	<u>265,750</u>	<u>267,000</u>
17000	2782	Office Accommodation	24,480	24,300	22,240
17200	2782	Messengers	1,730	1,850	1,820
17202	2782	App Reprographics	2,043	13,960	13,960
17204	2782	App Franking	476	130	130
17205	2782	App Telephones	840	890	780
17214	2782	Insurance	2,250	2,240	2,380
17215	2782	Industrial Health Service Fees	110	110	110
17301	2782	Costs of Accountancy	4,460	4,370	4,410
17303	2782	Costs of IT	5,650	5,780	5,620
17304	2782	Cost of Legal	56,590	58,560	54,300
17305	2782	Costs of Human Resources	1,850	1,800	1,760
17322	2782	Costs of Health & safety	190	200	180
17338	2782	Cost of Procurement	40	40	0
17342	2782	Cost of Policy & Performance	7,160	10,640	8,870
17345	2782	Cost of Training & Development	430	310	290
		<i>Support Services Group</i>	<u>108,299</u>	<u>125,180</u>	<u>116,850</u>
17335	2782	LBC Room Hire Bookings	0	360	360
		<i>Recharges</i>	<u>0</u>	<u>360</u>	<u>360</u>
		TOTAL EXPENDITURE	<u>367,875</u>	<u>391,290</u>	<u>384,210</u>
INCOME					
19407	2782	Pay Phone Income & Private Calls		(-100)	(-100)
		<i>Income Group</i>	<u>0</u>	<u>(-100)</u>	<u>(-100)</u>
19601	2782	GF Recharge to GF Services - CEC's	(-372,810)	(-381,430)	(-375,710)
19602	2782	GF Recharge to HRA Services - CEC's	(-9,540)	(-9,760)	(-9,610)
		<i>Recharges</i>	<u>(-382,350)</u>	<u>(-391,190)</u>	<u>(-385,320)</u>

NET REVENUE REQUIREMENT

<u><u>(-)14,475</u></u>	<u><u>0</u></u>	<u><u>(-)1,210</u></u>
-------------------------	-----------------	------------------------

BLANK PAGE

Left blank intentionally

BLANK PAGE

Left blank intentionally

COMMUNITY WELLBEING	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	2,899,679	3,012,400	3,135,490
Premises Related Expenses	347,112	372,840	418,570
Transport Related Expenses	39,163	46,160	47,890
Supplies and Services	2,327,017	2,055,290	1,889,850
Central Support Services	1,027,208	1,020,630	966,390
Recharges	319,724	315,830	296,440
Capital Charges	1,600,408	752,460	505,220
Total Expenditure	8,560,311	7,575,610	7,259,850
Income	(-)2,090,257	(-)1,692,870	(-)1,803,570
Recharges	(-)1,615,404	(-)1,666,280	(-)1,644,490
Net Expenditure	4,854,649	4,216,460	3,811,790

Index of Cost Centres

Cost Centre	Description	Page Number
1515	Art Gallery	14
2029	AWARD	22
1700	Bandstand	19
2794	Communications	30
2758	Community Safety	27
1810	Community Services: Central Costs	19
2793	Community Strategy	30
2781	Contact Harlow	28
2754	Educational Attainment	26
1518	Firework Display	14
2733	GAFII Completion Work POD/GAF	24
1940	Grants to Organisations	21
1514	Harlow Arts	14
2739	Harlow Priority Estates POD/GAF	24
2732	Improving Harlow Image POD/GAF	23
2725	Inward Investment	23
1864	Leah Manning Centre	20
1510	Leisure Services	13
2737	Management Fee POD/GAF	24
3430	Market	32
2746	Market Square POD/GAF	25
8435	Mead Park Depot	33
1592	Museum of Harlow	15
1610	Paddling Pools	15
1800	Partnership Fund	19
1660	Pets Corner	16
2752	Police and Crime Commissioner Fund	25
2747	Programme of Development POD/GAF	25
2769	Regeneration & Enterprise Reserve	28
2788	Regeneration Team	29
1676	Sam's Place	16
2726	Southern Way Transport POD/GAF	23
2452	Sponsored Roundabouts	22
1508	Sports Partnership	13
2932	Staple Tye Depot	31
1524	Support for Voluntary Organisations	14
1690	The Playhouse	17
2724	Town Centre Partnership	22
3418	Town Park Showground	32
2729	Transport Preparatory Works POD/GAF	23
1450	Welfare Rights and Advice Service	13
2755	Youth and Citizenship Team	26
2019	Youth and Community Development	21
2762	Youth Café	28
3311	Youth Council	31

WELFARE RIGHTS AND ADVICE SERVICE		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
14482 1450	Grants to Voluntary Organisations	90,000	90,000	90,000
	<i>Supplies and Services</i>	90,000	90,000	90,000
	TOTAL CONTROLLABLE EXPENDITURE	90,000	90,000	90,000
17311 1450	Cost of Departmental Admin Services (Head of Service)	6,690	7,210	7,180
	<i>Recharges</i>	6,690	7,210	7,180
	TOTAL EXPENDITURE	96,690	97,210	97,180
INCOME				
19602 1450	Recharge from GF to HRA	-32,850	-32,850	-32,850
	<i>Recharges</i>	-32,850	-32,850	-32,850
	NET REVENUE REQUIREMENT	63,840	64,360	64,330
SPORTS PARTNERSHIP				
EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
14859 1508	Management Agreement	305,462	415,780	104,310
	<i>Supplies and Services</i>	305,462	415,780	104,310
	TOTAL CONTROLLABLE EXPENDITURE	305,462	415,780	104,310
18072 1508	Impairment-Revaluation Losses	9,986	0	0
	<i>Capital Financing Costs</i>	9,986	0	0
	TOTAL EXPENDITURE	315,448	415,780	104,310
	NET REVENUE REQUIREMENT	315,448	415,780	104,310
LEISURE SERVICES				
EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
11000 1510	Salaries - Basic	26,752	38,870	39,240
11011 1510	Vacancy Savings	0	-970	-990
11200 1510	National Insurance	1,970	3,850	3,900
11250 1510	Superannuation	3,538	5,680	6,400
	<i>Employees' Expenses</i>	32,260	47,430	48,550
13180 1510	Car Allowance	233	700	700
13200 1510	Staff Travel cost Public Transport only	39	0	0
	<i>Transport-related expenses</i>	272	700	700
14005 1510	Equipment Materials & Maintenance incl. Lighting	540	200	200
14251 1510	Books, Magazines and Publications	0	20	20
14415 1510	Mobile Phone Costs	54	60	60
14431 1510	IT Support and IT Consumables	29	100	100
14471 1510	Subsistence claims for staff inc parking	26	150	150
14577 1510	Development Work	30,810	150	150
	<i>Supplies and Services</i>	31,458	680	680
	TOTAL CONTROLLABLE EXPENDITURE	63,989	48,810	49,930
17000 1510	Cost of Administration Buildings	1,750	1,740	1,590
17200 1510	Cost of Messenger Service	1,730	1,850	1,820
17202 1510	Cost of Reprographics	2,152	6,430	6,430
17204 1510	Cost of Franking	963	430	430
17205 1510	Cost of Telephone System	890	940	830
17214 1510	Cost of Insurance Section	2,580	2,570	2,730
17215 1510	Cost of Occupational Health Service	110	110	110
17303 1510	Cost of Information Technology	7,260	7,430	7,230
17304 1510	Cost of Legal Services	4,110	4,250	3,940
17305 1510	Cost of Human Resources	1,850	1,800	1,760
17322 1510	Cost of Health & Safety Service	190	200	180
17338 1510	Cost of Procurement Service	20	20	0
17345 1510	Cost of Training & Development Service	430	310	290
	<i>Support Services</i>	24,036	28,080	27,340
17311 1510	Cost of Departmental Admin Services (Head of Service)	33,560	34,050	30,180
	<i>Recharges</i>	33,560	34,050	30,180
	TOTAL EXPENDITURE	121,585	110,940	107,450
INCOME				

19080 1510	Grant	-23,500	0	0
	Income	-23,500	0	0

NET REVENUE REQUIREMENT	98,085	110,940	107,450
--------------------------------	---------------	----------------	----------------

HARLOW ARTS		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
17000 1514	Cost of Administration Buildings	1,750	1,740	1,590
17202 1514	Cost of Reprographics	357	0	0
17204 1514	Cost of Franking	520	0	0
17205 1514	Cost of Telephony	390	410	360
17214 1514	Cost of Insurance	750	750	800
	Support Services	3,767	2,900	2,750
	TOTAL EXPENDITURE	3,767	2,900	2,750

INCOME				
19412 1514	Costs Recoverable	-1,035	0	0
	Income	-1,035	0	0

NET REVENUE REQUIREMENT	2,732	2,900	2,750
--------------------------------	--------------	--------------	--------------

ART GALLERY		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
17000 1515	Cost of Accommodation	48,960	48,600	44,480
17303 1515	Cost of IT	1,610	1,650	1,610
	Support Services	50,570	50,250	46,090
	TOTAL EXPENDITURE	50,570	50,250	46,090

NET REVENUE REQUIREMENT	50,570	50,250	46,090
--------------------------------	---------------	---------------	---------------

FIREWORK DISPLAY		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
11100 1518	Wages - Basic	1,622	1,630	1,890
	Employees' Expenses	1,622	1,630	1,890
14005 1518	Equipment Materials & Maint incl lighting	18,823	10,210	10,210
14325 1518	Licence Fees inc PRS, PPL & Public Entertainment	1,560	1,550	1,550
14337 1518	Security Fees	184	190	190
14510 1518	Advertising, Marketing, Publicity & Printing	1,500	2,020	2,020
	Supplies and Services	22,067	13,970	13,970
	TOTAL CONTROLLABLE EXPENDITURE	23,689	15,600	15,860
	TOTAL EXPENDITURE	23,689	15,600	15,860

INCOME				
19412 1518	Costs Recoverable	-2,450	-2,540	-2,540
	Income	-2,450	-2,540	-2,540

NET REVENUE REQUIREMENT	21,239	13,060	13,320
--------------------------------	---------------	---------------	---------------

SUPPORT FOR VOLUNTARY ORGANISATIONS		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
16122 1524	Charitable Business Rate Relief	0	26,000	76,000
	Supplies and Services	0	26,000	76,000
	TOTAL CONTROLLABLE EXPENDITURE	0	26,000	76,000
	TOTAL EXPENDITURE	0	26,000	76,000

NET REVENUE REQUIREMENT	0	26,000	76,000
--------------------------------	----------	---------------	---------------

		<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
MUSEUM OF HARLOW				
EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>
12006 1592	Insurance Claims Job Codes	2,044	0	0
12034 1592	Payment to Kier-Building Maintenance	4,116	0	2,500
12340 1592	Electricity	2,153	2,440	1,550
12350 1592	Gas	3,347	4,380	4,500
	Premises-related Expenses	11,661	6,820	8,550
14410 1592	Rental,Maintenance & Call Charges for Phone System	164	0	170
	Supplies and Services	164	0	170
	TOTAL CONTROLLABLE EXPENDITURE	11,825	6,820	8,720
17214 1592	Cost of Insurance Section	8,010	8,000	8,480
	Support Services	8,010	8,000	8,480
17328 1592	Cost of Properties & Facilities Management	575	0	0
	Recharges	575	0	0
18071 1592	Depreciation Capital Charges	5,495	12,600	5,500
18072 1592	Impairment-Revaluation Losses	34,376	0	0
	Capital Financing Costs	39,871	12,600	5,500
	TOTAL EXPENDITURE	60,281	27,420	22,700
INCOME				
19412 1592	Costs Recoverable	-6,787	-6,820	-6,220
	Income	-6,787	-6,820	-6,220

NET REVENUE REQUIREMENT 53,494 20,600 16,480

		<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
PADDLING POOLS - GENERAL				
EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>
11103 1610	Wages - General	2,024	0	0
11105 1610	Wages - Temporary Staff	17,235	22,100	23,000
11200 1610	National Insurance	26	0	0
11210 1610	Wages - National Insurance	0	1,200	1,200
11402 1610	Recruitment Costs Including Police Checks	0	680	680
	Employees' Expenses	19,284	23,980	24,880
12034 1610	Payment to Kier-Building Maintenance	15,011	22,490	39,440
12340 1610	Electricity	1,283	1,910	1,330
12400 1610	Water	19,361	12,530	17,000
	Premises-related Expenses	35,655	36,930	57,770
14005 1610	Equipment Materials & Maintenance incl.Lighting	3,793	4,600	4,600
14007 1610	Fire Extinguishers	156	0	0
14230 1610	Clothing & Uniform	231	270	270
14415 1610	Mobile Phone Costs	378	400	400
	Supplies and Services	4,558	5,270	5,270
	TOTAL CONTROLLABLE EXPENDITURE	59,496	66,180	87,920
17202 1610	Cost of Reprographics	127	0	0
17215 1610	Cost of Occupational Health Service	60	60	60
17214 1610	Cost of Insurance Section	1,180	1,180	1,250
17305 1610	Cost of Human Resources	930	900	880
17322 1610	Cost of Health & Safety Service	100	100	90
17338 1610	Cost of Procurement	30	30	0
17345 1610	Cost of Training & Development Service	220	150	140
	Support Services	2,647	2,420	2,420
17319 1610	Cost of Community Safety Rangers	19,160	19,950	19,980
	Recharges	19,160	19,950	19,980
18071 1610	Depreciation	10,085	0	10,080
	Capital Financing Costs	10,085	0	10,080
	TOTAL EXPENDITURE	91,388	88,550	120,400
NET REVENUE REQUIREMENT		<u>91,388</u>	<u>88,550</u>	<u>120,400</u>

		<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
PETS CORNER				
EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>
11000 1660	Salaries - Basic	140,493	136,970	149,930
11001 1660	Salaries - Overtime	0	1,370	1,370
11011 1660	Vacancy Savings	0	-3,400	-3,760
11200 1660	National Insurance	7,880	11,640	11,900

11250	1660	Superannuation	20,601	19,790	24,640
		Employees' Expenses	168,975	166,370	184,080
12003	1660	Cleaning & Disposal incl.Contracts	0	1,000	1,000
12010	1660	Trade Refuse Collection	1,326	940	1,000
12013	1660	Hire of Skips	2,421	3,500	3,600
12034	1660	Payment to Kier-Building Maintenance	7,299	5,130	9,570
12340	1660	Electricity	5,241	4,040	4,490
12400	1660	Water	1,459	2,110	2,110
		Premises-related Expenses	17,745	16,720	21,770
13180	1660	Car Allowance	667	600	600
		Transport-related Expenses	667	600	600
14005	1660	Equipment Materials & Maintenance incl.Lighting	14,857	4,600	9,800
14007	1660	Fire Extinguishers	59	100	100
14202	1660	Provisions including Vending Machines	12,567	13,500	13,500
14230	1660	Clothing & Uniform	982	650	700
14332	1660	Professional Fees	14,030	13,000	13,000
14345	1660	Veterinary Fees	5,434	4,500	4,500
14410	1660	Rental,Maintenance & Call Charges for Phone System	427	700	700
14415	1660	Mobile Phone Costs	54	100	100
14510	1660	Advertising, Marketing, Publicity & Printing	25	0	0
14874	1660	Parking Permits	30	20	20
		Supplies and Services	48,465	37,170	42,420
		TOTAL CONTROLLABLE EXPENDITURE	235,852	220,860	248,870
17202	1660	Cost of Reprographics	9	0	0
17214	1660	Cost of Insurance Section	5,000	4,990	5,290
17215	1660	Cost of Occupational Health Service	460	450	500
17303	1660	Cost of Information Technology	5,650	5,780	5,620
17305	1660	Cost of Human Resources	7,410	7,200	7,930
17310	1660	Cost of Income Service	90	100	90
17322	1660	Cost of Health & Safety Service	760	820	820
17331	1660	Cost of Cashiers Service	0	0	0
17338	1660	Cost of Procurement Service	250	260	760
17345	1660	Cost of Training & Development Service	1,720	1,240	1,300
17346	1660	Cost of Payments Service	1,180	1,170	1,210
		Support Services	22,529	22,010	23,520
17002	1660	Cost of Office Accommodation	0	0	530
17328	1660	Cost of Properties & Facilities Management	250	0	0
		Recharges	250	0	530
18071	1660	Depreciation Capital Charges	-50,118	1,250	-50,120
18073	1660	Impairment-Other	-1,930	0	0
		Capital Financing Costs	-52,048	1,250	-50,120
		TOTAL EXPENDITURE	206,582	244,120	222,800
		INCOME			
19114	1660	Sales - General	-2,200	-600	-6,600
19226	1660	Other Fees	-25,047	-15,000	-20,000
19412	1660	Costs Recoverable	-34,585	-36,000	-36,000
19444	1660	Sponsorship Income	-125	-500	-500
		Income	-61,957	-52,100	-63,100
		NET REVENUE REQUIREMENT	144,625	192,020	159,700
		SAMS PLACE TOO EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	1676	Salaries - Basic	25,472	30,500	14,550
11011	1676	Vacancy Savings	0	-890	-360
11100	1676	Wages - Basic	9,940	5,800	2,900
11103	1676	Wages - Holiday Pay	845	1,500	750
11200	1676	National Insurance	1,360	2,590	790
11210	1676	Wages - National Insurance	104	800	400
11250	1676	Superannuation	4,387	5,310	2,370
11260	1676	Wages - Superannuation	325	0	0
11402	1676	Recruitment Costs Including Police Checks	2,589	0	0
		Employees' Expenses	45,021	45,610	21,400
12372	1676	Rent	8,128	8,130	4,060
		Premises-related Expenses	8,128	8,130	4,060
13200	1676	Staff Travel cost Public Transport only	14	0	0
		Transport-related Expenses	14	0	0

14005 1676	Equipment Materials & Maintenance incl.Lighting	455	1,500	750
14325 1676	Licence Fees inc PRS, PPL & Public Entertainment	67	0	0
14471 1676	Subsistence claims for staff inc parking	646	0	0
	Supplies and Services	1,168	1,500	750
	TOTAL CONTROLLABLE EXPENDITURE	54,331	55,240	26,210
17000 1676	Cost of Accommodation	1,750	1,740	0
17202 1676	Cost of Reprographics	0	110	110
17214 1676	Cost of Insurance Section	360	360	390
17215 1676	Cost of Occupational Health Service	570	560	560
17303 1676	Cost of Information Technology	3,230	3,300	3,210
17305 1676	Cost of Human Resources	9,260	9,010	8,810
17310 1676	Cost of Income Service	10	10	10
17322 1676	Cost of Health & Safety Service	950	1,020	910
17338 1676	Cost of Procurement	20	20	0
17345 1676	Cost of Training & Development Service	2,150	1,550	1,440
	Support Services	18,300	17,680	15,440
	TOTAL EXPENDITURE	72,631	72,920	41,650
	INCOME			
19460 1676	ECC/NEHA Contribution	-68,609	-65,000	-36,000
	Income	-68,609	-65,000	-36,000

NET REVENUE REQUIREMENT **4,022** **7,920** **5,650**

THE PLAYHOUSE		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
11000 1690	Salaries - Basic	312,083	375,950	419,180
11001 1690	Salaries - Overtime	0	1,000	1,000
11003 1690	Contract & Agency Staff	20,394	0	0
11005 1690	Statutory Maternity Pay	436	0	0
11011 1690	Vacancy Savings	0	-8,410	-9,980
11103 1690	Wages - Holiday Pay	4,348	8,000	4,000
11105 1690	Wages - Temporary Staff	60,641	53,480	26,280
11121 1690	Flexi Time & Annual Leave payments	76	0	0
11200 1690	National Insurance	19,840	29,740	33,350
11210 1690	Wages - National Insurance	1,484	710	710
11250 1690	Superannuation	31,909	43,250	45,600
11260 1690	Wages - Superannuation	5,066	0	0
11402 1690	Recruitment Costs Including Police Checks	569	1,000	1,000
11458 1690	Training Expenses	125	0	0
11601 1690	Child Care	-146	0	0
	Employees' Expenses	456,825	504,720	521,140
12000 1690	Maintenance Buildings - External Contracts	16,585	14,000	30,000
12001 1690	Alarm Maintenance Burglar & Fire	2,387	3,000	3,000
12003 1690	Cleaning & Disposals including Contract Cleaning	10,737	7,000	7,000
12013 1690	Hire of Skips	9,320	4,000	7,500
12034 1690	Payment to Kier-Building Maintenance	12,401	30,190	46,100
12340 1690	Electricity	31,538	31,340	25,890
12350 1690	Gas	14,294	21,690	18,580
12390 1690	Business Rates	24,650	28,810	25,350
12400 1690	Water	3,106	3,000	3,000
	Premises-related Expenses	125,018	143,030	166,420
13180 1690	Car Allowance	310	500	500
13200 1690	Staff Travel cost Public Transport Only	716	1,000	1,000
	Transport-related expenses	1,026	1,500	1,500
14005 1690	Equipment Materials & Maintenance incl.Lighting	36,539	21,000	21,000
14007 1690	Fire Extinguishers	673	1,000	1,000
14015 1690	Open/Close Stock (Equipment etc)	70	0	0
14017 1690	Photocopier Usage	2,568	2,500	2,500
14203 1690	Refreshments at Meetings	134	500	500
14230 1690	Clothing & Uniform	847	1,500	1,500
14231 1690	Energy Certificates	325	500	500
14258 1690	Office Stationery	2,148	2,000	2,000
14325 1690	Licence Fees inc PRS, PPL & Public Entertainment	7,987	15,000	25,000
14337 1690	Security Fees	7,924	1,000	20,000
14377 1690	Payment to Hirer	195,441	170,000	170,000
14410 1690	Rental,Maintenance & Call Charges for Phone System	1,280	2,000	2,000

14415 1690	Mobile Phone Costs	468	500	500
14431 1690	IT Support and IT Consumables	16,285	15,000	15,000
14471 1690	Subsistence claims for staff inc parking	1,035	500	500
14510 1690	Advertising, Marketing, Publicity & Printing	60,049	59,950	59,950
14775 1690	Production Costs	555,611	419,600	420,100
14776 1690	Credit Card Charge	7,489	15,000	15,000
14827 1690	Pantomime Production	553	0	0
14881 1690	Bar & Vending Costs	53,266	45,000	65,000
14886 1690	Ice Cream Purchases	9,434	8,000	8,000
	Supplies and Services	960,127	780,550	830,050
	TOTAL CONTROLLABLE EXPENDITURE	1,542,996	1,429,800	1,519,110
17202 1690	Cost of Reprographics	899	30	30
17204 1690	Cost of Franking	12,155	6,500	6,500
17205 1690	Cost of Telephone System	4,610	4,870	4,300
17214 1690	Cost of Insurance Section	40,050	39,990	42,380
17215 1690	Cost of Occupational Health Service	1,720	1,670	1,780
17302 1690	Cost of Audit	1,230	1,280	0
17303 1690	Cost of Information Technology	26,020	26,630	25,900
17304 1690	Cost of Legal Services	20	20	20
17305 1690	Cost of Human Resources	27,780	27,020	28,200
17310 1690	Cost of Income Service	680	760	680
17322 1690	Cost of Health & Safety Service	2,860	3,070	2,900
17331 1690	Cost of Cashiers Service	1,050	760	1,060
17338 1690	Cost of Procurement Service	1,190	1,220	2,110
17345 1690	Cost of Training & Development Service	6,460	4,640	4,610
17346 1690	Cost of Payments Service	6,870	6,780	7,010
	Support Services	133,594	125,240	127,480
17311 1690	Cost of Departmental Admin Services (Head of Service)	39,095	39,730	39,150
17319 1690	Cost of Community Safety Rangers	44	0	0
17328 1690	Cost of Properties & Facilities Management	450	0	0
	Recharges	39,589	39,730	39,150
18071 1690	Depreciation Capital Charges	276,810	386,060	276,810
18073 1690	Impairment-Other	129,944	0	0
	Capital Financing Costs	406,754	386,060	276,810
	TOTAL EXPENDITURE	2,122,933	1,980,830	1,962,550
	INCOME			
19271 1690	Membership Fees	-58	0	0
19307 1690	Ice Cream Commission	-28,975	-30,000	-30,000
19331 1690	Vending Machine Sales	-3,841	-2,000	-2,000
19357 1690	Other Local Authority Income	-20,731	-5,000	-7,500
19377 1690	Merchandise Commission	-14,188	-12,000	-12,000
19506 1690	Promos Booking Fees	-43,183	-48,160	-66,400
19528 1690	Hires Booking Fees	-14,703	-17,220	-16,300
19553 1690	Postage Fees	-4,121	-3,500	-3,500
19560 1690	Promotions: Box Office	-578,299	-518,500	-525,130
19716 1690	Hall/Room Hire	-43,665	-50,000	-50,000
19731 1690	Hire Box Office Income	-182,046	-170,000	-170,000
19734 1690	Promotion Charges	0	-5,000	-2,500
19735 1690	Hires Charges	-121,711	-100,000	-100,000
19773 1690	Scene One Bar	-105,160	-110,000	-150,000
	Income	-1,160,682	-1,071,380	-1,135,330
19600 1690	Recharge from GF to Capital	0	-32,120	-32,760
	Recharges	0	-32,120	-32,760
	NET REVENUE REQUIREMENT	962,250	877,330	794,460
	BANDSTAND			
	EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
12034 1700	Payment to Kier-Building Maintenance	268	0	0
	Premises-related Expenses	268	0	0
	TOTAL CONTROLLABLE EXPENDITURE	268	0	0
17214 1700	Cost of Insurance Section	330	330	350
	Support Services	330	330	350
18073 1700	Impairment-Other	60,000	0	0
	Capital Financing Costs	60,000	0	0

TOTAL EXPENDITURE		60,598	330	350
NET REVENUE REQUIREMENT		60,598	330	350
PARTNERSHIP FUND		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
14343 1800	Valuation of Assets/Fees	1,415	0	0
14482 1800	Grants to Voluntary Organisations	91,000	80,000	119,000
Supplies and Services		92,415	80,000	119,000
TOTAL CONTROLLABLE EXPENDITURE		92,415	80,000	119,000
TOTAL EXPENDITURE		92,415	80,000	119,000
NET REVENUE REQUIREMENT		92,415	80,000	119,000
HARLOW WELLBEING STRATEGY GROUP		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
14005 1801	Equipment Materials & Maintenance inc.Lighting	3,009	0	0
Supplies and Services		3,009	0	0
TOTAL CONTROLLABLE EXPENDITURE		3,009	0	0
TOTAL EXPENDITURE		3,009	0	0
INCOME				
19412 1801	Costs Recoverable	-5,210	0	0
Income		-5,210	0	0
NET REVENUE REQUIREMENT		-2,201	0	0
PUBLIC HEALTH IMPROVEMENT PRACTITIONER		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
11000 1802	Salaries - Basic	0	0	30,140
11200 1802	National Insurance	0	0	3,210
11250 1802	Superannuation	0	0	4,400
11402 1802	Recruitment Costs Including Police Checks	2,695	0	0
Employees' Expenses		2,695	0	37,750
14577 1802	Development work	0	0	40,000
Supplies and Services		0	0	40,000
TOTAL CONTROLLABLE EXPENDITURE		2,695	0	77,750
TOTAL EXPENDITURE		2,695	0	77,750
INCOME				
19412 1802	Costs Recoverable	-10,000	0	-77,750
Income		-10,000	0	-77,750
NET REVENUE REQUIREMENT		-7,305	0	0
COMMUNITY SERVICES: CENTRAL COSTS		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
11000 1810	Salaries - Basic	148,368	155,120	162,000
11011 1810	Vacancy Savings	0	-3,920	-4,150
11121 1810	Flexi Time & Annual Leave payments	-87	0	0
11200 1810	National Insurance	14,137	18,050	19,000
11250 1810	Superannuation	21,756	22,650	26,410
Employees' Expenses		184,175	191,900	203,260
12005 1810	Insurance Claim	5,000	17,000	17,000
Premises related expenses		5,000	17,000	17,000
13180 1810	Car Allowance	357	450	450
13200 1810	Staff Travel cost Public Transport only	167	0	0
Transport-related expenses		524	450	450

14005 1810	Equipment Materials & Maintenance incl.Lighting	348	700	700
14251 1810	Books, Magazines and Publications	0	40	40
14310 1810	Consultancy Fees & Consultation costs	11,250	0	0
14415 1810	Mobile Phone Costs	195	470	470
14486 1810	Subscriptions to Organisations & Periodicals	400	1,000	1,000
14500 1810	Insurance	13,647	13,650	24,420
14510 1810	Advertising, Marketing, Publicity & Printing	20	0	20,000
14577 1810	Development Work	3,605	1,600	1,600
14859 1810	Management Agreement	13,650	14,000	0
	Supplies and Services	43,115	31,460	48,230
	TOTAL CONTROLLABLE EXPENDITURE	232,814	240,810	268,940
17000 1810	Cost of Administration Buildings	8,740	8,680	7,940
17200 1810	Cost of Messenger Service	1,730	1,850	1,820
17202 1810	Cost of Reprographics	732	450	450
17205 1810	Cost of Telephone System	830	880	780
17214 1810	Cost of Insurance Section	2,250	2,240	2,380
17215 1810	Cost of Occupational Health Service	170	170	170
17300 1810	Cost of Corporate Management	33,830	34,620	24,750
17301 1810	Cost of Accountancy	37,580	36,840	37,100
17302 1810	Cost of Audit	8,640	8,940	0
17303 1810	Cost of Information Technology	5,650	5,780	5,620
17304 1810	Cost of Legal Services	13,510	13,980	12,960
17305 1810	Cost of Human Resources	2,780	2,700	2,640
17320 1810	Cost of Communications Service	32,010	31,570	31,450
17322 1810	Cost of Health & Safety Service	290	310	270
17338 1810	Cost of Procurement Service	30	40	0
17342 1810	Cost of Policy & Performance Service	5,510	8,180	6,820
17345 1810	Cost of Training & Development Service	650	460	430
17346 1810	Cost of Payments Service	5,780	5,700	5,900
	Support Services	160,712	163,390	141,480
17002 1810	Cost of Office Accommodation LBC	12,277	12,440	12,380
	Recharges	12,277	12,440	12,380
	TOTAL EXPENDITURE	405,802	416,640	422,800
	INCOME			
19601 1810	Recharge GF to GF	-254,105	-261,350	-248,880
	Recharges	-254,105	-261,350	-248,880
	NET REVENUE REQUIREMENT	151,697	155,290	173,920
	LEAH MANNING CENTRE			
	EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
11000 1864	Salaries - Basic	200,255	196,440	202,500
11001 1864	Salaries - Overtime	211	0	0
11003 1864	Contract & Agency Staff	158	0	0
11011 1864	Vacancy Savings	0	-4,590	-4,880
11100 1864	Wages - Basic	5,743	5,740	5,740
11103 1864	Wages - Holiday Pay	197	0	0
11200 1864	National Insurance	10,683	11,640	13,480
11210 1864	Wages - National Insurance	-11	0	0
11250 1864	Superannuation	21,003	21,430	28,050
11402 1864	Recruitment Costs Incl Police Checks	2,039	0	0
	Employees' Expenses	240,278	230,660	244,890
12001 1864	Alarm Maintenance Burglar & Fire	530	820	820
12003 1864	Cleaning & Disposals including Contract Cleaning	1,979	2,000	2,000
12010 1864	Trade Refuse Collection	1,662	1,500	1,500
12034 1864	Payment to Kier-Building Maintenance	13,594	6,570	12,250
12328 1864	Grounds Maintenance - Non DSO	612	700	700
12340 1864	Electricity	4,369	3,930	3,140
12350 1864	Gas	6,217	9,050	8,820
12390 1864	Business Rates	14,144	14,430	12,170
12400 1864	Water	593	650	650
	Premises-related Expenses	43,701	39,650	42,050
13025 1864	Payment to Kier-Fleet	12,437	12,340	11,320
13105 1864	Payment to Kier-Fuel	3,025	3,600	3,600
13180 1864	Car Allowance	0	190	190
	Transport-related expenses	15,462	16,130	15,110

14005 1864	Equipment Materials & Maintenance incl.Lighting	6,444	8,270	8,270
14007 1864	Fire Extinguishers	790	600	600
14015 1864	Open/Close Stock (Equipment etc)	95	0	0
14202 1864	Provisions including Vending Machines	21,698	22,000	22,000
14203 1864	Refreshments at Meetings	320	0	0
14230 1864	Clothing & Uniform	469	250	250
14231 1864	Energy Certificates	325	0	0
14251 1864	Books, Magazines and Publications	312	260	260
14255 1864	Hospitality	0	70	70
14258 1864	Office Stationery	25	420	420
14310 1864	Consultancy Fees & Consultation costs	895	0	0
14325 1864	Licence Fees inc PRS, PPL & Public Entertainment	1,260	1,610	1,610
14410 1864	Rental,Maintenance & Call Charges for Phone System	242	880	880
14415 1864	Mobile Phone Costs	54	60	60
14431 1864	IT Support and IT Consumables	0	100	100
14471 1864	Subsistence claims for staff inc parking	15	130	130
14874 1864	Parking Permits	50	40	40
	Supplies and Services	32,995	34,690	34,690
	TOTAL CONTROLLABLE EXPENDITURE	332,436	321,130	336,740
17200 1864	Cost of Messenger Service	870	930	910
17202 1864	Cost of Reprographics	611	270	270
17204 1864	Cost of Franking	55	0	0
17205 1864	Cost of Telephone System	1,210	1,280	1,130
17214 1864	Cost of Insurance Section	14,910	14,890	15,780
17215 1864	Cost of Occupational Health Service	750	720	950
17302 1864	Cost of Audit	4,940	5,110	0
17303 1864	Cost of Information Technology	7,260	7,430	7,230
17305 1864	Cost of Human Resources	12,040	11,710	14,980
17310 1864	Cost of Income Service	220	240	220
17322 1864	Cost of Health & Safety Service	1,240	1,330	1,540
17338 1864	Cost of Procurement Service	210	220	370
17345 1864	Cost of Training & Development Service	2,800	2,010	2,450
17346 1864	Cost of Payments Service	410	400	420
	Support Services	47,527	46,540	46,250
17311 1864	Cost of Departmental Admin Services (Head of Service)	37,798	38,430	36,150
17313 1864	Cost of Surveyors	57	0	0
17319 1864	Cost of Community Safety Rangers	132	0	0
17328 1864	Cost of Properties & Facilities Management	50	0	0
17335 1864	Cost of Room Hire Bookings	100	0	0
	Recharges	38,137	38,430	36,150
18071 1864	Depreciation Capital Charges	11,098	20,840	11,100
18072 1864	Impairment-Revaluation Losses	642,425	0	0
	Capital Financing Costs	653,523	20,840	11,100
	TOTAL EXPENDITURE	1,071,623	426,940	430,240
	INCOME			
19247 1864	Service Charges income	-2,333	-5,580	-5,580
19264 1864	Self-referrals	-15,515	-19,520	-19,520
19316 1864	Lettings	-5,329	-5,000	-5,000
19412 1864	Costs Recoverable	-394	0	0
19508 1864	Rent income	-7,588	-7,120	-7,120
19761 1864	ECC Day Care	-313,841	-313,840	-313,840
	Income	-344,999	-351,060	-351,060
19602 1864	Recharge from GF to HRA	-12,489	-12,120	-12,120
	Recharges	-12,489	-12,120	-12,120
	NET REVENUE REQUIREMENT	714,134	63,760	67,060
	GRANTS TO ORGANISATIONS	2015/16 Actual	2016/17 Original	2017/18 Original
	EXPENDITURE	£	£	£
14482 1940	Grants to Voluntary Organisations	131,000	131,000	131,000
	Supplies and Services	131,000	131,000	131,000
	TOTAL CONTROLLABLE EXPENDITURE	131,000	131,000	131,000
17311 1940	Cost of Departmental Admin Services (Head of Service)	17,947	18,120	16,950
17355 1940	Cost of Building Rent	189,804	189,800	182,860
	Recharges	207,751	207,920	199,810

	TOTAL EXPENDITURE	338,751	338,920	330,810
	INCOME			
19602 1940	Recharge from GF to HRA	-20,000	-20,000	-20,000
	Recharges	-20,000	-20,000	-20,000
	NET REVENUE REQUIREMENT	318,751	318,920	310,810
	YOUTH AND COMMUNITY DEVELOPMENT EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
11000 2019	Salaries - Basic	16,715	13,740	13,830
11011 2019	Vacancy Savings	0	-340	-350
11200 2019	National Insurance	1,112	1,170	1,180
11250 2019	Superannuation	2,466	2,010	2,260
	Employees' Expenses	20,293	16,580	16,920
13180 2019	Car Allowance	227	30	30
13200 2019	Staff Travel cost Public Transport Only	61	0	0
	Transport-related expenses	289	30	30
14005 2019	Equipment Materials & Maintenance incl.Lighting	572	1,000	1,000
14203 2019	Refreshments at Meetings	283	0	0
14431 2019	IT Support and IT Consumables	-86	0	0
14471 2019	Subsistence claims for staff inc parking	14	0	0
14587 2019	Conference Expenses	594	0	0
	Supplies and Services	1,377	1,000	1,000
	TOTAL CONTROLLABLE EXPENDITURE	21,959	17,610	17,950
17000 2019	Cost of Administration Buildings	1,750	1,740	1,590
17202 2019	Cost of Reprographics	1,044	700	700
17205 2019	Cost of Telephone System	230	240	210
17214 2019	Cost of Insurance Section	750	750	800
17215 2019	Cost of Occupational Health Service	60	60	60
17303 2019	Cost of Information Technology	2,020	2,060	2,010
17305 2019	Cost of Human Resources	930	900	880
17322 2019	Cost of Health & Safety Service	100	100	90
17338 2019	Cost of Procurement Service	30	30	0
17345 2019	Cost of Training & Development Service	220	150	140
	Support Services	7,134	6,730	6,480
17311 2019	Cost of Departmental Admin Services (Head of Service)	11,666	11,710	12,660
	Recharges	11,666	11,710	12,660
	TOTAL EXPENDITURE	40,759	36,050	37,090
	INCOME			
19412 2019	Costs Recoverable	-392	0	0
	Income	-392	0	0
	NET REVENUE REQUIREMENT	40,367	36,050	37,090
	EMERGENCY PLANNING EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
14005 2434	Equipment Materials & Maintenance incl.Lighting	2,530	200	200
14410 2434	Rental,Maintenance & Call Charges for Phone System	0	1,000	0
14415 2434	Mobile Phone Costs	129	250	250
14418 2434	Mobile Radios	1,212	200	1,200
14486 2434	Subscriptions to Organisations & Periodicals	244	300	300
14587 2434	Conference Expenses	0	800	800
	Supplies & Services	4,115	2,750	2,750
	TOTAL CONTROLLABLE EXPENDITURE	4,115	2,750	2,750
17202 2434	Cost of Reprographics	0	170	170
17205 2434	Cost of Telephone System	1,570	1,650	1,460
	Support Service Group	1,570	1,820	1,630
17002 2434	Cost of Office Accommodation LBC	9,282	10,510	9,300
17328 2434	Cost of P & F M (DEC)	8,926	9,020	0
	Recharges exp	18,208	19,530	9,300
	TOTAL EXPENDITURE	23,894	24,100	13,680

NET REVENUE REQUIREMENT		<u>23,894</u>	<u>24,100</u>	<u>13,680</u>
SPONSORED ROUNDABOUTS		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
12334 RD1013	Roundabout Expenditure - Payment to Kier	7,805	7,890	9,400
	Premises-related Expenses	7,805	7,890	9,400
14510 2452	Advertising, Marketing, Publicity & Printing	458	0	0
	Supplies and Services	458	0	0
	TOTAL CONTROLLABLE EXPENDITURE	8,263	7,890	9,400
17310 2452	Cost of Income Service	40	40	40
	Support Services Group	40	40	40
	TOTAL EXPENDITURE	8,303	7,930	9,440
INCOME				
19487 RD1013	Roundabout Sponsorship Income	-13,242	-5,990	-5,990
	Income Group	-13,242	-5,990	-5,990
NET REVENUE REQUIREMENT		-4,939	1,940	3,450
REPROGRAPHICS		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
11000 2710	Salaries - Basic	26,451	26,730	15,640
11001 2710	Salaries - Overtime	1,721	2,090	2,000
11011 2710	Vacancy Savings	0	(-690)	(-730)
11200 2710	National Insurance	1,649	1,740	1,850
11250 2710	Superannuation	4,113	4,210	4,830
	Employees' Expenses	33,934	34,080	23,590
14002 2710	Colour Copier (OCE)	22,557	20,090	11,090
14005 2710	Equipment Materials & Maintenance incl. Lighting	9,690	6,700	6,700
14015 2710	Open/Close Stock (Equipment etc)	699	0	0
14017 2710	Photocopier Usage (OCE)	6,185	5,970	5,970
14258 2710	Office Stationery	124	0	0
14259 2710	Paper Costs	16,615	19,160	19,160
14265 2710	Xerox DP125 (Xerox)	14,753	15,910	15,910
14274 2710	Mono Copier (Konica Minolta)	6,513	5,790	5,790
14471 2710	Subsistence claims for staff inc parking	0	250	250
14510 2710	Advertising, Marketing, Publicity & Printing	75	500	500
	Supplies and Services	77,212	74,370	65,370
	TOTAL CONTROLLABLE EXPENDITURE	111,146	108,450	88,960
17000 2710	Cost of Administration Buildings	29,730	29,510	27,010
17200 2710	Cost of Messenger Service	1,730	1,850	1,820
17205 2710	Cost of Telephone System	790	840	740
17214 2710	Cost of Insurance Section	1,490	1,490	1,580
17215 2710	Cost of Occupational Health Service	110	110	110
17303 2710	Cost of Information Technology	3,230	3,300	3,210
17305 2710	Cost of Human Resources	1,850	1,800	1,760
17310 2710	Cost of Income Service	10	10	10
17322 2710	Cost of Health & Safety Service	190	200	180
17338 2710	Cost of Procurement Service	140	150	260
17345 2710	Cost of Training & Development Service	430	310	290
	Support Services Group	39,700	39,570	36,970
17311 2710	Cost of Depart. Admin Serv. (Part of Civic&LBC&S Far	31,167	32,330	33,010
	Recharges exp	31,167	32,330	33,010
	TOTAL EXPENDITURE	182,013	180,350	158,940
INCOME				
19412 2710	Costs Recoverable	(-40)	(-200)	(-200)
	Income Group	(-40)	(-200)	(-200)
19606 2710	Recharge GF Direct Costs to GF	(-146,610)	(-153,170)	(-149,760)
19607 2710	Recharge GF Direct Costs to HRA	(-35,363)	(-29,980)	(-29,980)
	Recharges	(-181,972)	(-183,150)	(-179,740)

	NET REVENUE REQUIREMENT	0	(-)<u>3,000</u>	(-)<u>21,000</u>
	HARLOW EZ ENABLING (POD/GAF)	2015/16 Actual	2016/17 Original	2017/18 Original
	EXPENDITURE	£	£	£
14332 2720	Professional Fees	45,000	0	0
	<i>Supplies and Services</i>	<u>45,000</u>	<u>0</u>	<u>0</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>45,000</u>	<u>0</u>	<u>0</u>
	TOTAL EXPENDITURE	<u>45,000</u>	<u>0</u>	<u>0</u>
	INCOME			
19080 2720	Grant	-45,000	0	0
	<i>Income Group</i>	<u>-45,000</u>	<u>0</u>	<u>0</u>
	NET REVENUE REQUIREMENT	0	0	0
	SHMA ANALYSIS EAST HERTS (POD/GAF)	2015/16 Actual	2016/17 Original	2017/18 Original
	EXPENDITURE	£	£	£
14310 2721	Consultancy Fees & Consultation Costs	15,000	0	0
	<i>Supplies and Services</i>	<u>15,000</u>	<u>0</u>	<u>0</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>15,000</u>	<u>0</u>	<u>0</u>
	TOTAL EXPENDITURE	<u>15,000</u>	<u>0</u>	<u>0</u>
	NET REVENUE REQUIREMENT	15,000	0	0
	TOWN CENTRE PARTNERSHIP	2015/16 Actual	2016/17 Original	2017/18 Original
	EXPENDITURE	£	£	£
14005 2724	Equipment Materials & Maintenance incl. Lighting	38,657	0	0
14310 2724	Consultancy Fees & Consultation costs	325	0	0
14510 2724	Advertising, Marketing, Publicity & Printing	1,358	0	0
	<i>Supplies and Services</i>	<u>40,340</u>	<u>0</u>	<u>0</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>40,340</u>	<u>0</u>	<u>0</u>
	TOTAL EXPENDITURE	<u>40,340</u>	<u>0</u>	<u>0</u>
	INCOME			
19160 2724	Partnership Contributions	-820	0	0
	<i>Income Group</i>	<u>-820</u>	<u>0</u>	<u>0</u>
	NET REVENUE REQUIREMENT	39,520	0	0
	IMPROVING HARLOW IMAGE (POD/GAF)	2015/16 Actual	2016/17 Original	2017/18 Original
	EXPENDITURE	£	£	£
14310 2732	Consultancy Fees & Consultation costs	7,550	0	0
14332 2732	Professional Fees	120	0	0
14510 2732	Advertising, Marketing, Publicity & Printing	4,486	0	0
	<i>Supplies and Services</i>	<u>12,156</u>	<u>0</u>	<u>0</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>12,156</u>	<u>0</u>	<u>0</u>
	TOTAL EXPENDITURE	<u>12,156</u>	<u>0</u>	<u>0</u>
	INCOME			
19080 2732	Grant	-12,156	0	0
	<i>Income Group</i>	<u>-12,156</u>	<u>0</u>	<u>0</u>
	NET REVENUE REQUIREMENT	0	0	0
	GAF II COMPLETION WORK (POD/GAF)	2015/16 Actual	2016/17 Original	2017/18 Original
	EXPENDITURE	£	£	£
14310 2733	Consultancy Fees & Consultation costs	1,500	0	0

	<i>Supplies and Services</i>	<u>1,500</u>	<u>0</u>	<u>0</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>1,500</u>	<u>0</u>	<u>0</u>
	TOTAL EXPENDITURE	<u>1,500</u>	<u>0</u>	<u>0</u>
	INCOME			
19088 2733	Grant	<u>-1,500</u>	<u>0</u>	<u>0</u>
	<i>Income Group</i>	<u>-1,500</u>	<u>0</u>	<u>0</u>
	NET REVENUE REQUIREMENT	<u>0</u>	<u>0</u>	<u>0</u>
	MANAGEMENT FEE (POD/GAF)	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
	EXPENDITURE	<u>£</u>	<u>£</u>	<u>£</u>
12304 2737	Car Park Maintenance	<u>250</u>	<u>0</u>	<u>0</u>
	<i>Premises-related Expenses</i>	<u>250</u>	<u>0</u>	<u>0</u>
14238 2737	Project & Programme Management	<u>1,469</u>	<u>0</u>	<u>0</u>
14310 2737	Consultancy Fees & Consultation Costs	<u>20,908</u>	<u>0</u>	<u>0</u>
14323 2737	Legal Costs	<u>10,211</u>	<u>0</u>	<u>0</u>
	<i>Supplies and Services</i>	<u>32,588</u>	<u>0</u>	<u>0</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>32,838</u>	<u>0</u>	<u>0</u>
	TOTAL EXPENDITURE	<u>32,838</u>	<u>0</u>	<u>0</u>
	INCOME			
19080 2737	Grant	<u>-32,838</u>	<u>0</u>	<u>0</u>
	<i>Income Group</i>	<u>-32,838</u>	<u>0</u>	<u>0</u>
	NET REVENUE REQUIREMENT	<u>0</u>	<u>0</u>	<u>0</u>
	HARLOW PRIORITY ESTATES (POD/GAF)	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
	EXPENDITURE	<u>£</u>	<u>£</u>	<u>£</u>
12340 2739	Electricity	<u>213</u>	<u>0</u>	<u>0</u>
12350 2739	Gas	<u>252</u>	<u>0</u>	<u>0</u>
12390 2739	Business Rates	<u>1,704</u>	<u>0</u>	<u>0</u>
12400 2739	Water	<u>210</u>	<u>0</u>	<u>0</u>
	<i>Premises-related Expenses</i>	<u>2,379</u>	<u>0</u>	<u>0</u>
14005 2739	Equipment Materials & Maintenance incl. Lighting	<u>321</u>	<u>0</u>	<u>0</u>
14415 2739	Mobile Phone Costs	<u>51</u>	<u>0</u>	<u>0</u>
14431 2739	IT Support and IT Consumables	<u>185</u>	<u>0</u>	<u>0</u>
	<i>Supplies and Services</i>	<u>557</u>	<u>0</u>	<u>0</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>2,936</u>	<u>0</u>	<u>0</u>
17202 2739	Cost of Reprographics	<u>258</u>	<u>0</u>	<u>0</u>
	<i>Support Services Group</i>	<u>258</u>	<u>0</u>	<u>0</u>
	TOTAL EXPENDITURE	<u>3,194</u>	<u>0</u>	<u>0</u>
	INCOME			
19080 2739	Grant	<u>-11,139</u>	<u>0</u>	<u>0</u>
19412 2739	Costs recoverable	<u>7,945</u>	<u>0</u>	<u>0</u>
	<i>Income Group</i>	<u>(-3,194)</u>	<u>0</u>	<u>0</u>
	NET REVENUE REQUIREMENT	<u>0</u>	<u>0</u>	<u>0</u>
	PROGRAMME OF DEVELOPMENT (POD/GAF)	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
	EXPENDITURE	<u>£</u>	<u>£</u>	<u>£</u>
14323 2747	Legal costs	<u>1,560</u>	<u>0</u>	<u>0</u>
	<i>Supplies and Services</i>	<u>1,560</u>	<u>0</u>	<u>0</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>1,560</u>	<u>0</u>	<u>0</u>
	TOTAL EXPENDITURE	<u>1,560</u>	<u>0</u>	<u>0</u>
	INCOME			
19080 2747	Grant	<u>-1,560</u>	<u>0</u>	<u>0</u>
	<i>Income Group</i>	<u>-1,560</u>	<u>0</u>	<u>0</u>

NET REVENUE REQUIREMENT		0	0	0
POLICE AND CRIME COMMISSIONER FUND				
EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
14005 2752	Equipment Materials & Maintenance incl.Lighting	16,747	0	0
14332 2752	Professional Fees	500	0	0
14482 2752	Grants to Voluntary Organisations	5,435	27,650	27,650
14510 2752	Advertising, Marketing, Publicity & Printing	261	0	0
14577 2752	Development Work	1,500	0	0
	Supplies and Services	24,443	27,650	27,650
	TOTAL CONTROLLABLE EXPENDITURE	24,443	27,650	27,650
17202 2752	Cost of Reprographics	197	0	0
	Support Services	197	0	0
	TOTAL EXPENDITURE	24,640	27,650	27,650
INCOME				
19412 2752	Costs Recoverable	-24,640	-27,650	-27,650
	Income	-24,640	-27,650	-27,650

NET REVENUE REQUIREMENT		0	0	0
EDUCATIONAL ATTAINMENT				
EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
11000 2754	Salaries - Basic	33,462	27,490	27,760
11011 2754	Vacancy Savings	0	-680	-700
11103 2754	Wages - Holiday Pay	7	0	0
11121 2754	Flexi Time & Annual Leave Payments	307	0	0
11200 2754	National Insurance	2,329	2,670	2,710
11250 2754	Superannuation	4,885	4,010	4,530
11402 2754	Recruitment Costs Including Police Checks	44	0	0
	Employees' Expenses	41,033	33,490	34,300
13180 2754	Car Allowance	520	500	500
13200 2754	Staff Travel cost Public Transport only	175	0	0
	Transport-related expenses	695	500	500
14005 2754	Equipment Materials & Maintenance incl.Lighting	266	0	0
14415 2754	Mobile Phone Costs	0	400	400
14577 2754	Development Work	4,790	15,000	15,000
	Supplies and Services	5,056	15,400	15,400
	TOTAL CONTROLLABLE EXPENDITURE	46,784	49,390	50,200
17000 2754	Cost of Administration Buildings	1,750	1,740	1,590
17202 2754	Cost of Reprographics	1,445	0	0
17215 2754	Cost of Occupational Health Service	60	60	60
17305 2754	Cost of Human Resources	930	900	880
17322 2754	Cost of Health & Safety Service	100	100	90
17345 2754	Cost of Training & Development Service	220	150	140
	Support Services	4,505	2,950	2,760
	TOTAL EXPENDITURE	51,289	52,340	52,960
INCOME				
19412 2754	Costs Recoverable	-30,000	0	0
	Income	-30,000	0	0

NET REVENUE REQUIREMENT		21,289	52,340	52,960
YOUTH AND CITIZENSHIP TEAM				
EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
11000 2755	Salaries - Basic	45,001	56,830	57,720
11011 2755	Vacancy Savings	0	-1,410	-1,460
11121 2755	Flexi Time & Annual Leave Payments	56	0	0
11200 2755	National Insurance	3,319	5,600	5,730
11250 2755	Superannuation	6,552	8,270	9,380

11402 2755	Recruitment Costs Including Police Checks	0	100	100
11460 2755	Course Fees	80	0	0
	Employees' Expenses	55,008	69,390	71,470
13025 2755	Payment to Kier-Fleet	4,146	4,110	3,770
13105 2755	Payment to Kier-Fuel	0	730	730
13180 2755	Car Allowance	438	570	570
	Transport-related Expenses	4,584	5,410	5,070
14005 2755	Equipment Materials & Maintenance incl.Lighting	554	1,220	1,220
14251 2755	Books, Magazines and Publications	0	30	30
14415 2755	Mobile Phone Costs	189	260	260
14431 2755	IT Support and IT Consumables	0	190	190
14471 2755	Subsistence claims for staff inc parking	14	100	100
14486 2755	Subscriptions to Organisations & Periodicals	0	4,000	4,000
14874 2755	Parking Permits	0	30	30
	Supplies and Services	757	5,830	5,830
	TOTAL CONTROLLABLE EXPENDITURE	60,349	80,630	82,370
17000 2755	Cost of Administration Buildings	1,750	1,740	3,180
17202 2755	Cost of Reprographics	427	210	210
17204 2755	Cost of Franking	610	340	340
17205 2755	Cost of Telephone System	2,520	2,660	2,350
17214 2755	Cost of Insurance Section	400	400	420
17215 2755	Cost of Occupational Health Service	110	110	110
17303 2755	Cost of Information Technology	8,060	8,250	8,030
17305 2755	Cost of Human Resources	1,850	1,800	1,760
17310 2755	Cost of Income Service	10	10	10
17322 2755	Cost of Health & Safety Service	190	200	180
17338 2755	Cost of Procurement Service	40	40	0
17345 2755	Cost of Training & Development Service	430	310	290
	Support Services	16,397	16,070	16,880
17002 2755	Cost of Office Accommodation LBC	8,360	8,480	6,440
17311 2755	Cost of Departmental Admin Services (Head of Service)	9,309	9,830	6,020
17335 2755	Cost of Room Hire Bookings	4,551	0	0
	Recharges	22,219	18,310	12,460
	TOTAL EXPENDITURE	98,965	115,010	111,710
	INCOME			
19160 2755	Partnership Contributions	-3,700	0	0
19412 2755	Miscellaneous Income	-569	-1,500	-600
	Income	-4,269	-1,500	-600
	NET REVENUE REQUIREMENT	94,696	113,510	111,110
	COMMUNITY SAFETY EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
11000 2758	Salaries - Basic	271,749	277,140	275,260
11001 2758	Salaries - Overtime	4,881	5,000	5,000
11011 2758	Vacancy Savings	0	-6,960	-7,070
11019 2758	Contracted Overtime	261	0	0
11103 2758	Wages - Holiday Pay	94	0	0
11121 2758	Flexi Time & Annual Leave payments	-2,496	0	0
11135 2758	Jury Service	-65	0	0
11200 2758	National Insurance	19,905	27,400	27,480
11250 2758	Superannuation	40,388	40,830	45,680
11402 2758	Recruitment Costs Including Police Checks	0	50	0
	Employees' Expenses	334,716	343,460	346,350
12031 2758	Illegal Encampments Contingency	-1,500	1,000	1,000
12038 2758	Payment to Kier-Building Cleaning	3,756	3,770	4,510
	Premises Related Expenses	2,256	4,770	5,510
13025 2758	Payment to Kier-Fleet	8,291	8,230	11,320
13105 2758	Payment to Kier-Fuel	2,246	4,160	4,160
13180 2758	Car Allowance	3,152	6,010	6,010
13200 2758	Staff Travel cost Public Transport only	18	0	0
	Transport-related Expenses	13,707	18,400	21,490
14005 2758	Equipment Materials & Maintenance incl.Lighting	1,473	1,950	1,950
14017 2758	Photocopier Usage	2,311	2,100	2,100
14202 2758	Provisions including Vending Machines	1,674	1,600	1,600
14230 2758	Clothing & Uniform	534	700	700

14249 2758	Land Registry Fees	63	50	50
14323 2758	Legal Costs	11,875	2,400	2,400
14332 2758	Professional Fees	13	0	0
14345 2758	Veterinary Fees	1,198	1,200	1,200
14415 2758	Mobile Phone Costs	1,360	2,500	2,500
14416 2758	Leased Line Charges	962	0	0
14471 2758	Subsistence claims for staff inc parking	21	0	0
14859 2758	Management Agreement	3,000	3,000	3,000
14874 2758	Parking Permits	120	80	80
14893 2758	CCTV (Corporate)	16,632	18,550	18,550
	Supplies and Services	41,235	34,130	34,130
	TOTAL CONTROLLABLE EXPENDITURE	391,914	400,760	407,480
17000 2758	Cost of Accommodation	1,750	1,740	0
17200 2758	Cost of Messenger Service	870	930	910
17202 2758	Cost of Reprographics	6,927	2,360	2,360
17204 2758	Cost of Franking	49	70	70
17205 2758	Cost of Telephone System	4,120	4,350	3,840
17214 2758	Cost of Insurance Section	13,420	13,400	14,200
17215 2758	Cost of Occupational Health Service	570	560	560
17302 2758	Cost of Audit	0	0	0
17303 2758	Cost of Information Technology	19,360	19,810	19,270
17304 2758	Cost of Legal Services	9,990	10,340	9,590
17305 2758	Cost of Human Resources	9,260	9,010	8,810
17310 2758	Cost of Income Service	80	90	80
17322 2758	Cost of Health & Safety Service	950	1,020	910
17338 2758	Cost of Procurement Service	180	190	310
17345 2758	Cost of Training & Development Service	2,150	1,550	1,440
	Support Services	69,676	65,420	62,350
17002 2758	Cost of Office Accommodation LBC	40,157	39,660	39,450
17311 2758	Cost of Departmental Admin Services (Head of Service)	15,999	17,040	14,990
	Recharges	56,156	56,700	54,440
18071 2758	Depreciation Capital Charges	4,084	5,710	4,080
	Capital Charges	4,084	5,710	4,080
	TOTAL EXPENDITURE	521,830	528,590	528,350
	INCOME			
19226 2758	Other Fees	-4,310	-1,000	-1,000
19412 2758	Costs Recoverable	-15,991	-7,000	-7,000
	Income	-20,301	-8,000	-8,000
19601 2758	Recharge GF to GF (cost of Community Safety Range)	-147,366	-152,630	-152,860
19602 2758	Recharge from GF to HRA (cost of Community Safety)	-16,661	-17,340	-17,370
	Recharges	-164,027	-169,970	-170,230
	NET REVENUE REQUIREMENT	337,502	350,620	350,120
	SAFER HARLOW PARTNERSHIP EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
14577 2765	Development Work	4,000	0	0
	Supplies and Services	4,000	0	0
	TOTAL CONTROLLABLE EXPENDITURE	4,000	0	0
	TOTAL EXPENDITURE	4,000	0	0
	INCOME			
19412 2765	Costs Recoverable	-9,938	0	0
	Income	-9,938	0	0
	NET REVENUE REQUIREMENT	-5,938	0	0
	REGENERATION & ENTERPRISE RESERVE EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
14486 2769	Partnership Projects	10,000	0	0
	Supplies and Services	10,000	0	0
	TOTAL CONTROLLABLE EXPENDITURE	10,000	0	0
	TOTAL EXPENDITURE	10,000	0	0

NET REVENUE REQUIREMENT		10,000	0	0
CONTACT HARLOW		2015/16 Actual	2016/17 Original	2017/18 Original
EXPENDITURE		£	£	£
11000 2781	Salaries - Basic	720,852	756,760	757,270
11001 2781	Salaries - Overtime	60	0	0
11005 2781	Statutory Maternity Pay	400	0	0
11011 2781	Vacancy Savings	0	-18,880	-18,490
11103 2781	Wages - Holiday Pay	771	0	0
11121 2781	Flexi Time & Annual Leave payments	73	0	0
11200 2781	National Insurance	51,989	67,880	66,770
11210 2781	Wages - National Insurance	20	0	0
11250 2781	Superannuation	87,235	89,240	100,420
11402 2781	Recruitment Costs Including Police Checks	167	0	0
	Employees' Expenses	861,567	895,000	905,970
13180 2781	Car Allowance	150	320	320
13200 2781	Staff Travel cost Public Transport only	53	0	0
	Transport-related Expenses	202	320	320
14005 2781	Equipment Materials & Maintenance incl. Lighting	71	2,390	2,390
14230 2781	Clothing & Uniform	2,251	5,000	5,000
14255 2781	Hospitality	5	150	150
14258 2781	Office Stationery	1,003	2,000	2,000
14310 2781	Consultancy Fees & Consultation costs	19,125	0	0
14323 2781	Legal Costs	12,029	0	0
14325 2781	Licence Fees inc PRS, PPL & Public Entertainment	331	300	300
14337 2781	Security Fees	7,978	9,310	9,310
14401 2781	Postage	8	0	0
14415 2781	Mobile Phone Costs	315	190	190
14431 2781	IT Support and IT Consumables	4,209	1,250	1,250
14471 2781	Subsistence claims for staff inc parking	252	0	0
14510 2781	Advertising, Marketing, Publicity & Printing	194	1,000	1,000
14711 2781	QSI/Comment Line/Language Line	231	2,000	2,000
	Supplies and Services	48,000	23,590	23,590
	TOTAL CONTROLLABLE EXPENDITURE	909,770	918,910	929,880
17000 2781	Cost of Administration Buildings	59,450	59,010	54,010
17200 2781	Cost of Messenger Service	1,730	1,850	1,820
17202 2781	Cost of Reprographics	12,200	14,580	14,580
17204 2781	Cost of Franking	454	230	230
17205 2781	Cost of Telephone System	10,340	10,920	9,640
17214 2781	Cost of Insurance Section	20,180	20,160	21,360
17215 2781	Cost of Occupational Health Service	1,890	1,840	1,890
17302 2781	Cost of Audit	6,170	6,390	0
17303 2781	Cost of Information Technology	100,010	102,370	99,580
17305 2781	Cost of Human Resources	30,560	29,720	29,970
17310 2781	Cost of Income Service	10	10	10
17322 2781	Cost of Health & Safety Service	3,140	3,380	3,090
17338 2781	Cost of Procurement Service	130	130	0
17345 2781	Cost of Training & Development Service	7,100	5,110	4,890
17346 2781	Cost of Payments Service	620	610	630
	Support Services	253,984	256,310	241,700
17311 2781	Cost of Departmental Admin Services (Head of Service)	7,636	8,030	16,780
	Recharges	7,636	8,030	16,780
	TOTAL EXPENDITURE	1,171,390	1,183,250	1,188,360
INCOME				
19139 2781	Sales of Disabled Keys	-105	0	0
19412 2781	Costs Recoverable	-15,009	0	0
	Income	-15,114	0	0
19601 2781	Recharge GF to GF	-390	0	0
19602 2781	Recharge from GF to HRA	-772,646	-792,100	-795,470
	Recharges	-773,036	-792,100	-795,470
	NET REVENUE REQUIREMENT	383,240	391,150	392,890

	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
REGENERATION TEAM			
EXPENDITURE			
	£	£	£
11000 2788	216,236	239,140	264,700
11001 2788	Salaries - Overtime	0	0
11003 2788	Contract & Agency Staff	0	0
11011 2788	Vacancy Savings	-5,950	-6,880
11100 2788	Wages - Basic	0	0
11121 2788	Flexi Time & Annual Leave payments	-237	0
11200 2788	National Insurance	16,837	24,430
11250 2788	Superannuation	28,172	34,140
11402 2788	Recruitment Costs Including Police Checks	3,512	0
11460 2788	Course Fees	2,232	0
	Employees' Expenses	285,992	291,760
12340 2788	Electricity	963	0
12350 2788	Gas	981	0
12400 2788	Water	728	0
	Premises Related Expenses	2,672	0
13180 2788	Car Allowance	1,376	1,500
13200 2788	Staff Travel cost Public Transport only	274	300
	Transport-related expenses	1,651	1,800
14005 2788	Equipment Materials & Maintenance incl. Lighting	16,829	2,000
14203 2788	Refreshments at Meetings	543	200
14249 2788	Land Registry Fees	404	0
14251 2788	Books, Magazines and Publications	11	0
14255 2788	Hospitality	5	100
14258 2788	Office Stationery	661	1,000
14323 2788	Legal Costs	130	100
14325 2788	Licence Fees inc PRS, PPL & Public Entertainment	501	100
14310 2788	Consultancy Fees & Consultation costs	72,890	120,000
14332 2788	Professional Fees	3,838	0
14410 2788	Rental, Maintenance & Call Charges for Phone System	100	0
14415 2788	Mobile Phone Costs	142	400
14431 2788	IT Support and IT Consumables	728	1,000
14471 2788	Subsistence claims for staff inc parking	103	500
14486 2788	Subscriptions to Organisations & Periodicals	1,474	2,400
14510 2788	Advertising, Marketing, Publicity & Printing	1,391	1,000
14577 2788	Development Work	7,563	6,000
14587 2788	Conference Expenses	0	500
14696 2788	Townwide landscaping Improvements	78	0
	Supplies and Services	107,390	135,300
	TOTAL CONTROLABLE EXPENDITURE	397,705	428,860
17000 2788	Cost of Administration Buildings	17,490	17,360
17200 2788	Cost of Messenger Service	1,730	1,850
17202 2788	Cost of Reprographics	6,406	13,090
17204 2788	Cost of Franking	331	580
17205 2788	Cost of Telephone System	3,030	3,200
17214 2788	Cost of Insurance Section	7,850	7,840
17215 2788	Cost of Occupational Health Service	460	450
17302 2788	Cost of Audit	1,850	1,920
17303 2788	Cost of Information Technology	14,520	14,860
17304 2788	Cost of Legal Services	20,660	17,680
17305 2788	Cost of Human Resources	7,410	7,200
17310 2788	Cost of Income Service	40	50
17322 2788	Cost of Health & Safety Service	760	820
17338 2788	Cost of Procurement Service	160	160
17345 2788	Cost of Training & Development Service	1,720	1,240
17346 2788	Cost of Payments Service	1,860	1,830
	Support Services	86,277	90,130
17002 2788	Cost of Office Accommodation	0	0
17311 2788	Cost of Departmental Admin Services (Head of Service)	25,088	27,030
17328 2788	Cost of P & F M (DEC)	13,473	12,760
17335 2788	Cost of Room Hire Bookings	197	830
	Recharges	38,758	40,620
18071 2788	Depreciation	27,437	56,920
18072 2788	Impairment-Revaluation Losses	51,781	0
18073 2788	Impairment-Other	168,612	0
18075 2788	Amortisation of Intangible Assets	188,267	132,950
	Capital Financing costs	436,096	189,870
	TOTAL EXPENDITURE	958,836	751,180

INCOME				
19412 2788	Costs Recoverable	<u>-92,846</u>	<u>0</u>	<u>0</u>
	Income	<u>-92,846</u>	<u>0</u>	<u>0</u>
19600 2788	Recharge GF to Capital (POD/GAF/HLF)	-87,798	-96,710	-90,000
19601 2788	Recharge GF to GF	-21,356	-9,640	0
19601 2788	Recharge from GF to GF (Regeneration Mngr)	-20,000	-20,000	-20,000
19602 2788	Recharge from GF to HRA (100% Priority Estates Offic	-40,543	-36,730	-37,610
	Recharges	<u>-169,697</u>	<u>-163,080</u>	<u>-147,610</u>

NET REVENUE REQUIREMENT	<u>696,293</u>	<u>586,400</u>	<u>603,570</u>
--------------------------------	----------------	----------------	----------------

COMMUNICATIONS				
EXPENDITURE				
	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>	
	<u>£</u>	<u>£</u>	<u>£</u>	
11000 2794	Salaries - Basic	83,407	84,060	84,900
11001 2794	Salaries - Overtime	406	540	540
11011 2794	Vacancy Savings	0	-2,110	-2,160
11200 2794	National Insurance	5,966	8,320	8,430
11250 2794	Superannuation	12,250	12,350	13,930
	Employees' Expenses	<u>102,030</u>	<u>103,160</u>	<u>105,640</u>
13180 2794	Car Allowance	0	320	320
	Transport-related expenses	<u>0</u>	<u>320</u>	<u>320</u>
14005 2794	Equipment Materials and Maint.	114	0	0
14280 2794	Harlow Times	40,390	40,000	40,000
14332 2794	Professional Fees	450	0	0
14415 2794	Mobile Phone Costs	281	300	300
14431 2794	IT Support and IT Consumables	381	1,000	1,000
14510 2794	Advertising, Marketing, Publicity & Printing	13,616	20,000	20,000
14511 2794	Statutory Advertising - communications only	16,548	6,000	6,000
	Supplies and Services	<u>71,779</u>	<u>67,300</u>	<u>67,300</u>
	TOTAL CONTROLLABLE EXPENDITURE	<u>173,809</u>	<u>170,780</u>	<u>173,260</u>
17000 2794	Cost of Administration Buildings	8,740	8,680	7,940
17200 2794	Cost of Messenger Service	1,730	1,850	1,820
17202 2794	Cost of Reprographics	96	200	200
17204 2794	Cost of Franking	44	20	20
17205 2794	Cost of Telephone System	610	640	570
17214 2794	Cost of Insurance Section	3,740	3,740	3,960
17215 2794	Cost of Occupational Health	170	170	170
17302 2794	Cost of Audit	0	0	0
17303 2794	Cost of Information Technology	39,330	40,260	39,160
17305 2794	Cost of Human Resources	2,780	2,700	2,640
17322 2794	Cost of Health & Safety Service	290	310	270
17323 2794	Cost of Payroll Service	0	0	0
17338 2794	Cost of Procurement Service	120	120	0
17345 2794	Cost of Training & Development	650	460	430
17346 2794	Cost of Payments Service	930	920	950
	Support Services	<u>59,230</u>	<u>60,070</u>	<u>58,130</u>
17311 2794	Cost of Departmental Admin Services (Head of Service	5,018	5,410	12,550
	Recharges	<u>5,018</u>	<u>5,410</u>	<u>12,550</u>
	TOTAL EXPENDITURE	<u>238,057</u>	<u>236,260</u>	<u>243,940</u>
INCOME				
19114 2794	Sales - General	<u>-2,840</u>	<u>0</u>	<u>0</u>
	Income	<u>-2,840</u>	<u>0</u>	<u>0</u>
19601 2794	Recharge GF to GF	-166,810	-164,500	-163,900
19602 2794	Recharge from GF to HRA	-32,010	-31,580	-31,450
19607 2794	Recharge from GF to HRA (cost of Harlow Times)	-37,550	-40,000	-40,000
	Recharges	<u>-236,370</u>	<u>-236,080</u>	<u>-235,350</u>
	NET REVENUE REQUIREMENT	<u>-1,153</u>	<u>180</u>	<u>8,590</u>
STAPLE TYE DEPOT				
EXPENDITURE				
	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>	
	<u>£</u>	<u>£</u>	<u>£</u>	
12340 2932	Electricity	2,155	1,530	1,350
12350 2932	Gas	2,107	2,660	2,590
	Premises related expenses	<u>4,262</u>	<u>4,190</u>	<u>3,940</u>

	TOTAL CONTROLLABLE EXPENDITURE	4,262	4,190	3,940
17310 2932	Cost of Income Service	130	150	130
	Support Services	130	150	130
18071 2932	Depreciation Capital Charges	4,111	32,180	4,110
	Capital Financing Costs	4,111	32,180	4,110
	TOTAL EXPENDITURE	8,502	36,520	8,180

	INCOME			
19412 2932	Costs Recoverable	-4,262	-4,190	-3,940
	Income	-4,262	-4,190	-3,940

	NET REVENUE REQUIREMENT	4,241	32,330	4,240
--	--------------------------------	--------------	---------------	--------------

YOUTH COUNCIL EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
11000 3311	Salaries - Basic	11,568	11,340	11,460
11001 3311	Salaries - Overtime	69	0	0
11011 3311	Vacancy Savings	0	-270	-280
11105 3311	Wages - Temporary Staff	249	0	0
11121 3311	Flexi Time & Annual Leave payments	33	0	0
11200 3311	National Insurance	315	450	460
11250 3311	Superannuation	1,735	1,660	1,870
	Employees' Expenses	13,970	13,180	13,510
13180 3311	Car Allowance	70	0	0
	Transport-related expenses	70	0	0
14005 3311	Equipment Materials & Maintenance incl. Lighting	2,154	2,010	2,010
14203 3311	Refreshments at Meetings	82	0	0
14415 3311	Mobile Phone Costs	54	60	60
14471 3311	Subsistence claims for staff inc parking	875	600	600
14510 3311	Advertising, Marketing, Publicity & Printing	0	50	50
14577 3311	Development Work	4,551	8,400	8,400
	Supplies and Services	7,716	11,120	11,120
	TOTAL CONTROLLABLE EXPENDITURE	21,756	24,300	24,630

17000 3311	Cost of Administration Buildings	3,500	3,470	4,770
17200 3311	Cost of Messenger Service	0	0	0
17202 3311	Cost of Reprographics	2,738	1,290	1,290
17205 3311	Cost of Telephony	200	210	180
17214 3311	Cost of Insurance Section	750	750	800
17215 3311	Cost of Occupational Health Service	110	110	60
17300 3311	Cost of Corp			0
17303 3311	Cost of Information Technology	1,610	1,650	1,610
17305 3311	Cost of Human Resources	1,850	1,800	880
17310 3311	Cost of Income Service	10	10	10
17322 3311	Cost of Health & Safety Service	190	200	90
17338 3311	Cost of Procurement	30	30	0
17345 3311	Cost of Training & Development Service	430	310	140
	Support Services	11,418	9,830	9,830
17335 3311	Cost of Room Hire Bookings	0	0	0
	Recharges	0	0	0

	TOTAL EXPENDITURE	33,174	34,130	34,460
--	--------------------------	---------------	---------------	---------------

	INCOME			
19412 3311	Costs Recoverable	-296	0	0
	Income	-296	0	0

	NET REVENUE REQUIREMENT	32,878	34,130	34,460
--	--------------------------------	---------------	---------------	---------------

TOWN PARK SHOWGROUND EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
12034 3418	Payment to Kier-Building Maintenance	2,312	3,050	5,690
	Premises-related Expenses	2,312	3,050	5,690
	TOTAL CONTROLLABLE EXPENDITURE	2,312	3,050	5,690
17214 3418	Cost of Insurance Section	890	890	950
17310 3418	Cost of Income Service	10	10	10
	Support Services	900	900	960
18071 3418	Depreciation	138	0	140
	Capital Financing Costs	138	0	140

	TOTAL EXPENDITURE	3,350	3,950	6,790
	INCOME			
19412 3418	Costs Recoverable	-3,000	-3,000	0
	Income	-3,000	-3,000	0
	NET REVENUE REQUIREMENT	350	950	6,790
	MEAD PARK DEPOT EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
12010 8435	Trade Refuse Collection	2,324	2,320	2,320
12340 8435	Electricity	50,848	50,690	47,370
12350 8435	Gas	22,082	24,750	23,970
12373 8435	Service Charges - Landlord	2,749	6,900	2,750
	Premises related expenses	78,002	84,660	76,410
14325 8435	Licence Fees inc PRS, PPL & Public Entertainment	8,777	8,780	8,780
	Supplies and Services	8,777	8,780	8,780
	TOTAL CONTROLLABLE EXPENDITURE	86,779	93,440	85,190
17214 8435	Cost of Insurance Section	3,530	3,530	3,740
17310 8435	Cost of Income Service	210	240	210
17338 8435	Cost of Procurement	30	30	0
	Support Services	3,770	3,800	3,950
17328 8435	Cost of Properties & Facilities Management	50	0	0
	Recharges	50	0	0
18071 8435	Depreciation Capital Charges	27,808	103,950	27,810
	Capital Financing Costs	27,808	103,950	27,810
	TOTAL EXPENDITURE	118,407	201,190	116,950
	INCOME			
19412 8435	Costs Recoverable	-86,779	-93,440	-85,190
	Income	-86,779	-93,440	-85,190
	NET REVENUE REQUIREMENT	31,628	107,750	31,760

BLANK PAGE

Left blank intentionally

FINANCE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	2,545,875	2,708,290	2,768,070
Pension & Redundancy Costs	3,657,091	4,074,560	3,839,080
Transport Related Expenses	3,551	5,330	6,170
Supplies and Services	2,206,747	2,471,750	2,535,390
Transfer Payments	36,410,756	36,278,399	33,600,180
Central Support Services	1,543,316	1,778,130	1,722,620
Other Recharges	62,238	1,399,470	1,434,310
Capital Financing Cost	69,243	115,040	115,040
Total Expenditure	46,498,817	48,830,969	46,020,860
Income	(-)38,424,698	(-)37,637,499	(-)34,735,640
Recharges	(-)5,683,481	(-)7,556,740	(-)7,574,960
Net Expenditure	2,390,638	3,636,730	3,710,260

Cost Centre	Description	Page Number
1000	Accountancy	38
1100	Benefits	40
1134	Benefits Appeals	41
1136	Benefits Grants	42
1120	Business Rates	42
1145	Cash Control	44
2711	Central Services Residual Recharge Balances	51
2789	Corporate & Democratic Core - Corporate Management	52
2787	Corporate & Democratic Core - Democratic Representation & Management	51
1150	Council Tax	45
1160	Council Tax Benefits	46
1170	CTB Localisation Project	46
1010	Finance Miscellaneous	39
1132	Fraud	41
1015	Head of Financial Services	39
2634	Housing Benefits	53
1140	Income Team	44
1350	Information Technology	37
1400	Insurance	50
1300	Internal Audit	49
2816	Pension Fund Underfunding and Other Non D	52
1182	R&B Benefits Team	49
1181	R&B Revenues Team	48
1183	R&B Support & Development Team	49
1190	Recovery	46
1191	Restructure/Partnership Set Up	47
1180	Revenues & Benefits	47
1130	Revenues & Benefits Support	43
3316	Telephony	37

		15/16 Actuals	16/17 Original	17/18 Original	
		£	£	£	
INFORMATION TECHNOLOGY EXPENDITURE					
11000	1350	Salaries	288,268	345,130	356,140
11001	1350	Overtime	7,313	6,000	6,000
11011	1350	Vacancy Savings		(-8,730)	(-9,110)
11103	1350	Wages - Holiday Pay	295		
11121	1350	Flexi Time & Annual Leave Payments	(-1169)		
11200	1350	National Insurance	23,134	35,320	36,840
11250	1350	Superannuation	41,779	49,800	56,410
11402	1350	Recruitment Costs	6,610		
11460	1350	Course Fees	3,990		
		Employees' Expenses	371,220	427,520	446,280
13180	1350	Car allowances	113	650	650
13200	1350	Staff Travel cost Public Transport only	130	650	650
		Transport-related expenses	243	1,300	1,300
14005	1350	Equipment & Materials, Purchases & Maintenance	22,573	22,140	22,140
14258	1350	Office Stationery	824	1,000	1,000
14310	1350	Consultancy Fees	900		
14415	1350	Mobile Phone Costs	521	2,000	2,000
14416	1350	BT Networks (leased line charges)	16,038	19,590	19,590
14272	1350	IT Support & IT Consumables		2,670	2,670
14431	1350	IT Support & IT Consumables	5,778	10,000	10,000
14438	1350	Software Licence	482,909	507,000	523,000
14471	1350	Subsistence Claims for Staff	155	680	680
14486	1350	Subscriptions to Organisations & Periodicals	5,954	6,700	6,700
14510	1350	Advertising, Marketing & Publicity	390	140	140
14516	1350	Disaster Recovery	14,827	15,000	15,000
14771	1350	Occupational Therapist Costs	52		
		Supplies and Services	550,921	586,920	602,920
		TOTAL CONTROLLABLE EXPENDITURE	922,384	1,015,740	1,050,500
17000	1350	Office Building Costs	59,450	59,010	47,660
17200	1350	Cost of Messenger	1,730	1,850	1,820
17202	1350	App Reprographics	214	40	40
17204	1350	Cost of Post	38	20	20
17205	1350	App Telephones	3,880	4,100	3,620
17214	1350	Insurance	18,350	18,320	19,420
17215	1350	Occ Health Service	690	670	670
17301	1350	Cost of Accountancy	5,270	5,160	5,200
17302	1350	Cost of Audit	11,100	11,500	8,530
17305	1350	Cost of Personnel	11,110	10,810	10,580
17310	1350	Cost of Income	40	50	40
17322	1350	Cost of Health & Safety	1,140	1,230	1,090
17338	1350	Cost of Procurement	240	240	410
17345	1350	Cost of Training & Development	2,580	1,860	1,730
17346	1350	Cost of Payments	2,710	2,670	2,760
		Support Services Group	118,543	117,530	103,590
17002	1350	Use of accommo at LBC	18,385	18,480	12,330
		Recharges	18,385	18,480	12,330
18071	1350	Depreciation	24,562	87,510	87,510
18075	1350	Amortisation of Intangible Assets	23,348		
		Capital Financing Costs	47,910	87,510	87,510
		TOTAL EXPENDITURE	1,107,221	1,239,260	1,253,930
		INCOME			
		Equipment charges	(-8,999)	(-10,000)	(-10,000)
19412	1350	Costs Recoverable	(-8,999)	(-10,000)	(-10,000)
		Income	(-8,999)	(-10,000)	(-10,000)
19601	1350	GF Recharge to GF Services - CEC's	(-1,046,380)	(-1,070,980)	(-1,041,730)
19602	1350	GF Recharge to HRA Services - CEC's	(-203,460)	(-208,250)	(-202,570)
		Recharges	(-1,249,840)	(-1,279,230)	(-1,244,300)
		NET REVENUE REQUIREMENT	(-151,618)	(-49,970)	(-370)
TELEPHONY EXPENDITURE					
			15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
14410	3316	Rental, Maintenance & Call Charges for Phone System	126,025	99,800	99,800

		Supplies and Services	126,025	99,800	99,800
		TOTAL CONTROLLABLE EXPENDITURE	126,025	99,800	99,800
17205	3316	Cost of Telephones	780	830	730
17301	3316	Cost of Accountancy	2,010	1,970	1,980
17303	3316	Cost of I.T.	50,270	51,450	50,050
17310	3316	Cost of Income	140	150	140
		Support Services Group	53,200	54,400	52,900
		TOTAL EXPENDITURE	179,225	154,200	152,700
		INCOME			
19407	3316	Pay Phone Income & Private Calls		(-50)	(-50)
19412	3316	Costs Recoverable	(-4,523)	(-2,200)	(-2,200)
19636	3316	Costs Recoverable fm Kier	(-23,841)	(-26,100)	(-26,100)
		Income Group	(-28,364)	(-28,350)	(-28,350)
19601	3316	GF Recharge to GF Services	(-111,390)	(-117,660)	(-103,840)
19602	3316	GF Recharge to HRA Services	(-21,970)	(-23,200)	(-20,490)
		Recharges	(-133,360)	(-140,860)	(-124,330)
		NET REVENUE REQUIREMENT	17,501	(-15,010)	20
		ACCOUNTANCY EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1000	Salaries	415,880	441,180	445,590
11003	1000	Contract Staff	20,636	7,080	
11011	1000	Vacancy Savings		(-10,990)	(-11,260)
11016	1000	Staffing efficiency savings		11,350	
11121	1000	Flexi Time & Annual Leave payments	(-1,229)		
11200	1000	National Insurance	31,067	44,090	44,700
11250	1000	Superannuation	60,718	64,410	72,630
11460	1000	Course Fees	855		
11530	1000	Employee Welfare - Eye Tests, Medicals, Physio & Co	200		
		Employees' Expenses	528,127	557,120	551,660
13180	1000	Car allowances	101	170	170
13200	1000	Staff Travel cost Public Transport only	1,078	160	1,000
		Transport-related expenses	1,179	330	1,170
14005	1000	Equipment & Materials, Purchases & Maintenance	773	1,100	1,100
14017	1000	Photocopier		600	
14202	1000	Provisions including Vending Machines	7		
14203	1000	Refreshments at meetings	4	0	
14249	1000	Land Registry Fees	67		
14251	1000	Books & Periodicals		2,700	500
14510	1000	Advertising, Marketing, Publicity & Printing		750	
14258	1000	Office Stationery	821	3,220	1,200
14310	1000	Consultancy Fees & Consultation Costs	3,112	0	10,500
14332	1000	Professional Fees	4,812	1,100	6,640
14431	1000	IT Support & IT Consumables	1,648	500	1,500
14415	1000	Mobile phones	58		
14471	1000	Subsistence Claims for Staff	26	250	100
14486	1000	Subscriptions	6,423	2,300	5,220
14577	1000	Development Work		5,000	(-3,000)
14587	1000	Conference expenses	227		
		Supplies and Services	17,978	17,520	23,760
		TOTAL CONTROLLABLE EXPENDITURE	547,285	574,970	576,590
17000	1000	Office Accommodation	33,220	32,980	30,180
17200	1000	Cost of Messenger	1,730	1,850	1,820
17202	1000	Reprographics	3,605	3,540	3,540
17204	1000	Franking	1,785	1,270	1,270
17205	1000	Telephones	4,210	4,440	3,920
17214	1000	Insurance	11,220	11,200	11,870
17215	1000	Occupational Health Service	800	780	840
17302	1000	Cost of Audit	3,700	3,830	8,530
17303	1000	Cost of IT	59,150	60,540	58,880
17305	1000	Cost of Personnel	12,960	12,610	13,220
17310	1000	Cost of Income	10	10	10
17322	1000	Cost of Health & safety	1,330	1,430	1,360
17338	1000	Cost of Procurement	130	140	240
17343	1000	Cost of CFO	32,060	33,330	25,970
17345	1000	Cost of Training & Development	3,010	2,170	2,160
17346	1000	Cost of Payments	4,850	4,780	

		Support Services Group	<u>173,770</u>	<u>174,900</u>	<u>163,810</u>
		TOTAL EXPENDITURE	<u>721,055</u>	<u>749,870</u>	<u>740,400</u>
		INCOME			
19412	1000	Costs Recoverable	<u>(-1,469)</u>	<u>0</u>	<u>0</u>
		Income	<u>(-1,469)</u>	<u>0</u>	<u>0</u>
19601	1000	GF Recharge to GF Services - CEC's	<u>(-490,510)</u>	<u>(-481,130)</u>	<u>(-482,780)</u>
19602	1000	GF Recharge to HRA Services - CEC's	<u>(-274,120)</u>	<u>(-268,890)</u>	<u>(-274,400)</u>
		Recharges	<u>(-764,630)</u>	<u>(-750,020)</u>	<u>(-757,180)</u>
		NET REVENUE REQUIREMENT	<u>(-45,044)</u>	<u>(-150)</u>	<u>(-16,780)</u>
		FINANCE MISCELLANEOUS EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
14310	1010	Consultancy Fees & Consultation Costs	242	105,500	105,000
14323	1010	Legal Costs	657		
14332	1010	Professional fees	2,000	0	
14500	1010	Insurance		126,000	126,000
14543	1010	Bank Write Offs	29,753	0	
14776	1010	Credit Card Charges	3,200	3,200	3,200
14855	1010	Audit Fees	102,828	147,700	127,700
		Supplies and Services	<u>138,680</u>	<u>382,400</u>	<u>361,900</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>138,680</u>	<u>382,400</u>	<u>361,900</u>
17202	1010	App Reprographics	39		
17301	1010	Costs of Accountancy	500	490	500
		Support Services Group	<u>539</u>	<u>490</u>	<u>500</u>
		TOTAL EXPENDITURE	<u>139,219</u>	<u>382,890</u>	<u>362,400</u>
		INCOME			
19601	1010	GF Recharge to GF Services - CEC's (17332 2789)	<u>(-311,700)</u>	<u>(-352,890)</u>	<u>(-322,400)</u>
19602	1010	GF Recharge to HRA Services - Recharge to HRA (60% of £100k - 14310 1010)		<u>(-60,000)</u>	<u>(-60,000)</u>
		Recharges	<u>(-311,700)</u>	<u>(-412,890)</u>	<u>(-382,400)</u>
		NET REVENUE REQUIREMENT	<u>(-172,481)</u>	<u>(-30,000)</u>	<u>(-20,000)</u>
		HEAD OF FINANCIAL SERVICES EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1015	Salaries	81,984	82,770	83,560
11011	1015	Vacancy Savings		(-2,100)	(-2,150)
11121	1015	Flexi Time & Annual Leave payments	(-1,323)		
11200	1015	National Insurance	9,031	10,300	10,410
11250	1015	Superannuation	11,970	12,080	13,620
		Employees' Expenses	<u>101,661</u>	<u>103,050</u>	<u>105,440</u>
13180	1015	Car allowances		90	90
13200	1015	Staff Travel cost Public Transport only	42	100	100
		Transport-related expenses	<u>42</u>	<u>190</u>	<u>190</u>
14415	1015	Mobile Phone	238	300	300
14471	1015	Subsistence Claims for Staff		250	250
14486	1015	Subscriptions		250	250
14587	1015	Conference/Seminar Expenses		1,000	1,000
		Supplies and Services	<u>238</u>	<u>1,800</u>	<u>1,800</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>101,942</u>	<u>105,040</u>	<u>107,430</u>
17000	1015	Cost of Office Accommodation	3,500	3,470	3,180
17002	1015	Cost of Office Accom LBC		4,630	0
17200	1015	Messengers	1,730	1,850	1,820
17202	1015	Cost of Reprographics	0	100	100
17205	1015	Cost of Telephony	390	420	370
17214	1015	Cost of Insurance	750	750	800
17215	1015	Cost of Occ Health	60	60	60
17300	1015	Costs of Corporate Management	15,620	15,990	16,070
17301	1015	Costs of Accy	26,360	25,840	26,090

17302	1015	Costs of Internal Audit	6,170	6,390	
17303	1015	Costs of IT	810	830	800
17305	1015	Cost of HR	930	900	880
17320	1015	Cost of Communications	10,740	10,590	10,550
17322	1015	Cost of Health & Safety	100	100	90
17342	1015	Cost of Policy and Perf	4,960	7,360	6,140
17345	1015	Cost of Training & Development	220	150	140
		Support Services Group	72,340	79,430	67,090
17002	1015	LBC Accommodation Charge	4,572	4,630	4,610
17311	1015	Cost of Departmental Admin Services	39,281	39,360	36,550
		Recharges	43,853	43,990	41,160
		TOTAL EXPENDITURE	218,134	228,460	215,680
		INCOME			
19601	1015	GF Recharge to GF Services - CEC's	(-192,350)	(-199,990)	(-155,820)
19602	1015	GF Recharge to HRA Services - CEC's	(-21,380)	(-22,220)	(-17,310)
		Recharges	(-213,730)	(-222,210)	(-173,130)
		NET REVENUE REQUIREMENT	4,404	6,250	42,550
		BENEFITS EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1100	Salaries	331,387		
11001	1100	Overtime	1,563		
11003	1100	Contract Staff	179,778		
11121	1100	Flexi Time & Annual Leave Payments	226		
11200	1100	National Insurance	21,504		
11250	1100	Superannuation	42,625		
		Employees' Expenses	577,083	0	0
13180	1100	Car allowances	1		
		Transport-related expenses	1	0	0
14005	1100	Equipment & Materials, Purchases & Maintenance	301		
14017	1100	Photocopying Expenses	492		
14249	1100	Land Registry Fees	49		
14310	1100	Consultancy	7,013		
14332	1100	Professional Fees	156		
14349	1100	Tracing Agency	2,768		
14401	1100	Postage	2,500		
14415	1100	Mtce Mobile Phone	80		
14431	1100	IT Support & IT Consumables	716		
14438	1100	Software costs	22,343		
14471	1100	Subsistence Claims for Staff	12		
14486	1100	Subscriptions	355		
14510	1100	Advertising, Marketing & Publicity	895		
		Supplies and Services	37,680	0	0
		TOTAL CONTROLLABLE EXPENDITURE	614,764	0	0
17200	1100	Cost of Messenger	870		
17202	1100	Reprographics	6,348		
17204	1100	Franking	20,454		
17205	1100	Telephones	6,140		
17215	1100	OHS	1,200		
17301	1100	Cost of Accountancy	21,620		
17303	1100	Cost of IT	37,550		
17304	1100	Cost of Legal	2,800		
17305	1100	HR	19,450		
17322	1100	H&S	2,000		
17338	1100	Cost of Relationship & Commissioning	180		
17345	1100	Training	4,520		
		Support Services Group	123,132	0	0
17311	1100	Rechge fm Revs & Bens Support	235,436		
		Recharges	235,436	0	0
		TOTAL EXPENDITURE	973,332	0	0
		INCOME			
19006	1100	Specific Grants	(-71,393)		
19416	1100	Legal Costs Recovered	(-386)		

		Income	(-)<u>71,779</u>	0	0
		NET REVENUE REQUIREMENT	901,553	0	0
		FRAUD EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1132	Salaries - Basic	49,544		
11121	1132	Flexi Time & Annual Leave payments	(-) <u>147</u>		
11200	1132	National Insurance	3,991		
11250	1132	Superannuation	3,457		
		Employees Expenses	56,846	0	0
13180	1132	Car Allowance	41		
		Transport Related Expenses	41	0	0
14005	1132	Equipment & Materials, Purchases & Maintenance	10		
14323	1132	Legal Costs	12,076		
14349	1132	Tracing Agency	11		
14438	1132	Software Licences	1,500		
14486	1132	Subscriptions	474		
		Supplies & Services	14,071	0	0
		TOTAL CONTROLLABLE EXPENDITURE	70,958	0	0
17200	1132	Cost of Messenger	1,730		
17202	1132	Cost of Reprographics	234		
17204	1132	Franking	270		
17205	1132	App Telephones	1,290		
17338	1132	Cost of Relationship & Commissioning	80		
		Support Services Group	3,604	0	0
17311	1132	Recharge from Revs & Bens Support	50,219		
		Recharges	50,219	0	0
		TOTAL EXPENDITURE	124,781	0	0
		NET REVENUE REQUIREMENT	124,781	0	0
		BENEFITS APPEALS EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1134	Salaries	84,781		
11001	1134	Overtime	359		
11005	1134	Statutory Maternity Pay	274		
11121	1134	Flexi Time & Annual Leave payments	(-) <u>18</u>		
11200	1134	National Insurance	5,536		
11250	1134	Superannuation	13,617		
		Employees' Expenses	104,549	0	0
13180	1134	Car Allowance	98		
		Transport Exp	98	0	0
		TOTAL CONTROLLABLE EXPENDITURE	104,647	0	0
17205	1134	App Telephones	630		
17215	1134	OHS	230		
17305	1134	HR	3,700		
17322	1134	H&S	380		
17345	1134	Training	860		
		Support Services Group	5,800	0	0
17311	1134	Rechge fm Revs & Bens Support	45,890		
		Recharges	45,890	0	0
		TOTAL EXPENDITURE	156,337	0	0
		NET REVENUE REQUIREMENT	156,337	0	0
		BENEFITS GRANTS INCOME	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
19002	1136	Admin Grant (HB admin subsidy)	(-) <u>564,348</u>		
19006	1136	Additional Admin Grant (LCTS admin subsidy)	(-) <u>132,322</u>		
		Income	(-)<u>696,670</u>	0	0

NET REVENUE REQUIREMENT		<u><u>(-)696,670</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
BUSINESS RATES		15/16 Actuals	16/17 Original	17/18 Original
EXPENDITURE		£	£	£
11000	1120	Salary	27,615	
11001	1120	Salaries - Overtime	100	
11003	1120	Contract staff	6,866	
11121	1120	Flexi Time & Annual Leave payments	(-)519	
11200	1120	NI	1,884	
11250	1120	Superann	4,046	
		Employees' Expenses	39,992	0
14005	1120	Equipment Materials & Maintenance incl. Lighting	6	
14249	1120	Land Registry Fees	3	
14310	1120	Consultancy Fees & Consultation Costs	3,000	
14349	1120	Tracing Agency	48	
14401	1120	Postage	275	
		Supplies and Services	3,332	0
		TOTAL CONTROLLABLE EXPENDITURE	43,325	0
17202	1120	App. Reprographics	331	
17205	1120	App telephones	210	
17215	1120	OHS	60	
17303	1120	Cost of IT	14,670	
17305	1120	HR	930	
17322	1120	H&S	100	
17331	1120	Costs of Cashiers	2,110	
17338	1120	Cost of Relationship & Commissioning	50	
17345	1120	Training	220	
		Support Services Group	18,681	0
17311	1120	Recharge fm Revs&Bens Support	12,986	
		Recharges	12,986	0
		TOTAL EXPENDITURE	74,992	0
INCOME				
19010	1120	Business Rates Collection Allowance	(-)84,447	
19254	1120	Legal Costs Raised	(-)14,291	
19412	1120	Disbtn ODPM publicity leaflets	(-)17,573	
		Income Group	(-)116,310	0

NET REVENUE REQUIREMENT		<u><u>(-)41,319</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
REVENUES & BENEFITS SUPPORT		15/16 Actuals	16/17 Original	17/18 Original
EXPENDITURE		£	£	£
11000	1130	Salaries	176,884	
11001	1130	Overtime	344	
11005	1130	SMP	415	
11121	1130	Flexi Time & Annual Leave payments	370	
11200	1130	National Insurance	14,943	
11250	1130	Superannuation	27,017	
11402	1130	Recruitment costs	7,900	
		Employees' Expenses	227,873	0
13180	1130	Car allowances	651	
13200	1130	Staff Travel cost Public Transport only	527	
		Transport-related expenses	1,177	0
14005	1130	Equipment & Materials, Purchases & Maintenance	117	
14017	1130	Photocopier	1,940	
14249	1130	Land Registry Fees	597	
14251	1130	Books, Magazines and Publications	478	
14258	1130	Office Stationery	2,201	
14310	1130	Consultancy Fees & Consultation Costs	18,525	
14323	1130	Legal Fees (Land Registry Search Charges).	1,779	
14332	1130	Professional Fees	984	
14401	1130	Postage	29	
14415	1130	Mobile Phones	880	

14431	1130	IT Support & IT Consumables	5,117		
14438	1130	Software Licences	13,940		
14471	1130	Subsistence Claims for Staff	123		
14486	1130	Subscription	5,330		
14547	1130	Grant Expenditure	7,819		
		Supplies and Services	59,857	0	0
		TOTAL CONTROLLABLE EXPENDITURE	288,908	0	0
17000	1130	App. Admin Bldg	96,170		
17202	1130	Cost of Reprographics	2,041		
17205	1130	Telephones	620		
17214	1130	Insurance	41,850		
17215	1130	Occ Health Service	170		
17301	1130	Cost of Accountancy	2,900		
17303	1130	Cost of IT	66,940		
17304	1130	Cost of Legal	1,090		
17305	1130	Cost of HR	2,780		
17322	1130	Cost of Health & Safety	290		
17338	1130	Cost of Procurement	170		
17343	1130	Cost of CFO	64,110		
17345	1130	Cost of Training & Development	650		
17346	1130	Cost of Payments	5,230		
		Support Services Group	285,011	0	0
		TOTAL EXPENDITURE	573,918	0	0
		INCOME			
19596	1130	Recharge Internal Depts	(-572,871)		
		Recharges	(-572,871)	0	0
		NET REVENUE REQUIREMENT	1,047	0	0
		INCOME			
		EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1140	Salaries	25,871		
11001	1140	Salaries - Overtime	100		
11121	1140	Flexi Time & Annual Leave payments	(-44)		
11200	1140	National Insurance	1,780		
11250	1140	Superannuation	3,792		
		Employees' Expenses	31,499	0	0
14349	1140	Tracing Agency	2,329		
14431	1140	IT Support & IT Consumables	11,735		
		Supplies and Services	14,064	0	0
		TOTAL CONTROLLABLE EXPENDITURE	45,563	0	0
17202	1140	App Reprographics	5		
17205	1140	App Telephones	200		
17215	1140	OHS	60		
17302	1140	Cost of Audit	6,170		
17303	1140	Cost of IT	9,560		
17305	1140	HR	930		
17322	1140	H&S	100		
17338	1140	Cost of Relationship & Commissioning	40		
17345	1140	Cost of Training & Development	220		
		Support Services Group	17,285	0	0
17311	1140	Recharge fm NDR	12,986	0	0
		Recharges	12,986	0	0
		TOTAL EXPENDITURE	75,834	0	0
		INCOME			
19601	1140	GF Recharge to GF Services - CEC's	(-62,240)		
19607	1140	GF Direct Costs Recharged to HRA - LAMAC invoice	(-11,735)		
		Recharges	(-73,975)	0	0
		NET REVENUE REQUIREMENT	1,859	0	0

CASH CONTROL		15/16 Actuals	16/17 Original	17/18 Original
EXPENDITURE		£	£	£
11000	1145	Salaries	29,034	
11003	1145	Contracty & Agency	16,204	
11121	1145	Flexi Time & Annual Leave payments	(-124)	
11200	1145	National Insurance	2,022	
11250	1145	Superannuation	4,239	
		Employees' Expenses	51,375	0
14258	1145	Office Stationery	257	
14331	1145	Bank Bureau Charges	4,708	
14361	1145	Bank Charges	87,557	
14368	1145	Post Office & Paypoint	7,947	
14431	1145	IT Support & IT Consumables	6,240	
		Supplies and Services	106,709	0
		TOTAL CONTROLLABLE EXPENDITURE	158,084	0
17205	1145	App Telephones	610	
17215	1145	OHS	110	
17302	1145	Audit	3,700	
17303	1145	Cost of IT	23,250	
17304	1145	Cost of Legal Services	40	
17305	1145	HR	1,850	
17322	1145	H&S	190	
17338	1145	Cost of Relationship & Commissioning	110	
17345	1145	Cost of Training & Development	430	
		Support Services Group	30,290	0
17311	1145	DEC	25,972	
		Recharges	25,972	0
		TOTAL EXPENDITURE	214,346	0
		INCOME		
19547	1145	Credit Card transaction chges	(-11,791)	
		Income	(-11,791)	0
19601	1145	GF Recharge to GF Services - CEC's	(-102,020)	
19602	1145	GF Recharge to HRA Services - CEC's	(-100,710)	
19596	1145	Recharge Internal Depts	(-27,400)	
		Recharges	(-230,130)	0
		NET REVENUE REQUIREMENT	(-27,575)	0
		COUNCIL TAX		
		EXPENDITURE	15/16 Actuals	16/17 Original
			£	£
11000	1150	Salaries	192,200	
11001	1150	Overtime	892	
11103	1150	Wages - Holiday Pay	(-234)	
11121	1150	Flexi Time & Annual Leave payments	(-664)	
11200	1150	National Insurance	11,498	
11250	1150	Superannuation	28,192	
11460	1150	Course Fees	130	
		Employees' Expenses	232,013	0
13180	1150	Car allowances	470	
		Transport-related expenses	470	0
14005	1150	Equipment & Materials, Purchases & Maintenance	38	
14249	1150	Land Registry Fees	431	
14330	1150	Bank Chrgs-Giro Accounts	6,281	
14343	1150	Valuation of Assets Fees	1,632	
14355	1150	Compensation	8	
14401	1150	Postage	9,000	
14415	1150	Mobile Phone Costs	54	
14471	1150	Subsistence Claims for Staff	11	
14510	1150	Advertising, Marketing, Publicity & Printing	7,611	
14874	1150	Parking Permits	50	
		Supplies and Services	25,116	0
		TOTAL CONTROLLABLE EXPENDITURE	257,599	0
17200	1150	Cost of Messenger	870	
17202	1150	Reprographics	11,418	
17204	1150	Cost of Franking	22,754	
17205	1150	Telephone	1,960	

17215	1150	OHS	630		
17303	1150	Cost of IT	35,620		
17304	1150	Cost of Legal	1,010		
17305	1150	HR	10,190		
17322	1150	H&S	1,050		
17324	1150	Cost of Cash Collection	9,590		
17331	1150	Cost of Cashiers	75,220		
17338	1150	Cost of Relationship & Commissioning	30		
17345	1150	Cost of Training & Development	2,370		
		Support Services Group	172,712	0	0
17311	1150	Rechge fm Revs&Bens Support	114,040		
		Recharges	114,040	0	0
		TOTAL EXPENDITURE	544,350	0	0
		INCOME			
19006	1150	Grant	(-)84,995		
19412	1150	Costs recoverable	21,251		
		Recharges	(-)63,744	0	0
		NET REVENUE REQUIREMENT	480,606	0	0
		CTB LOCALISATION PROJECT			
		EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
14865	1170	External Contracts	1,350		
		Supplies and Services	1,350	0	0
		TOTAL CONTROLLABLE EXPENDITURE	1,350	0	0
		TOTAL EXPENDITURE	1,350	0	0
		INCOME			
19006	1170	Specific Grants	(-)37,404		
		Income Group	(-)37,404	0	0
		NET REVENUE REQUIREMENT	(-)36,054	0	0
		RECOVERY	15/16 Actuals	16/17 Original	17/18 Original
		EXPENDITURE	£	£	£
11000	1190	Salaries	113,692		
11001	1190	Overtime	648		
11103	1190	Wages - Holiday Pay	(-)100		
11121	1190	Flexi Time & Annual Leave payments	(-)356		
11200	1190	National Insurance	7,223		
11250	1190	Superannuation	16,694		
		Employees' Expenses	137,800	0	0
13180	1190	Car allowances	171		
13200	1190	Staff Travel cost Public Transport only	3		
		Transport-related expenses	174	0	0
14305	1190	Bailiffs	1,803		
14349	1190	Tracing Agency	5,603		
14401	1190	Postage	13,157		
14471	1190	Subsistence Claims for Staff	30		
		Supplies and Services	20,592	0	0
16128	1190	Contbn to Bad Debt Prvsn Court Costs (55708)	30,000		
		Transfer Payment	30,000	0	0
		TOTAL CONTROLLABLE EXPENDITURE	188,567	0	0
17205	1190	App Telephones	1,530		
17215	1190	OHS	400		
17304	1190	Costs of Legal Services	100		
17305	1190	HR	6,480		
17322	1190	H&S	670		
17338	1190	Cost of Relationship & Commissioning	60		
17345	1190	Cost of Training & Development	1,510		
		Support Services Group	10,750	0	0
17311	1190	Rechge fm Revs&Bens Support	75,342		

		Recharges	<u>75,342</u>	<u>0</u>	<u>0</u>
		TOTAL EXPENDITURE	<u>274,659</u>	<u>0</u>	<u>0</u>
		INCOME			
19010	1190	B Rates Collection Allowance	(-)36,191		
19254	1190	C/Tax Court Costs Raised	(-)351,979		
19412	1190	Costs Recoverable	(-)1,847		
		Income Group	<u>(-)390,017</u>	<u>0</u>	<u>0</u>
		NET REVENUE REQUIREMENT	<u>(-)115,358</u>	<u>0</u>	<u>0</u>
		REVENUES & BENEFITS			
		EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1180	Salaries - Basic		53,650	54,180
11011	1180	Vacancy Savings		(-)1,360	(-)1,390
11200	1180	National Insurance		6,280	6,360
11250	1180	Superannuation		7,830	8,830
		Employees' Expenses	<u>0</u>	<u>66,400</u>	<u>67,980</u>
13180	1180	Car Allowance		70	70
13200	1180	Staff Travel public transport		1,400	1,400
		Transport Related Expenses	<u>0</u>	<u>1,470</u>	<u>1,470</u>
14005	1180	Equipment & Materials, Purchases & Maintenance		2,740	2,740
14017	1180	Photocopying Expenses		1,860	1,860
14203	1180	Refreshments at Meetings		200	200
14230	1180	Clothing & Uniforms		400	400
14249	1180	Land Registry Fees		600	600
14251	1180	Books & Periodicals		700	700
14258	1180	Office Stationery		2,610	2,610
14305	1180	Bailiffs		1,220	1,220
14310	1180	Consultancy Fees & Consultation Costs		200	200
14312	1180	Court Costs		14,190	14,190
14323	1180	Legal Costs		7,850	7,850
14330	1180	Bank Charges - Giro Accounts		8,000	8,000
14331	1180	Bank Bureau Charges		12,000	12,000
14332	1180	Professional Fees		300	300
14349	1180	Tracing Agency		15,290	15,290
14355	1180	Compensation		580	580
14356	1180	Interpreters Fees		200	200
14361	1180	Bank Charges		95,700	95,700
14368	1180	Post Office Paypoint		5,300	5,300
14370	1180	Strategic Partnership Development		(-)49,570	(-)38,220
14401	1180	Postage		22,100	22,100
14415	1180	Mobile Phones		2,110	2,110
14431	1180	IT Support & Consumables		19,660	19,660
14438	1180	Software Costs		4,030	4,030
14471	1180	Subsistence Claims for Staff		1,670	1,670
14486	1180	Subscriptions		4,560	4,560
14510	1180	Advertising, Marketing & Publicity		8,120	8,120
14587	1180	Conferences & Seminar Expenses		400	400
14732	1180	Meeting Expenses		50	50
14746	1180	Council Tax Bankruptcy Procedures		6,000	6,000
		Supplies and Services	<u>0</u>	<u>189,070</u>	<u>200,420</u>
16002	1180	Council Tax Rebates		(-)35,000	(-)35,000
16128	1180	Contbn to Bad Debt Prvsn Court Costs (55708)		30,000	40,000
		Transfer Payment	<u>0</u>	<u>(-)5,000</u>	<u>5,000</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>0</u>	<u>251,940</u>	<u>274,870</u>
17000	1180	Office Accommodation		95,460	95,320
17200	1180	Messenger		3,710	3,640
17202	1180	App Reprographics		13,660	13,660
17204	1180	Franking		21,770	21,770
17205	1180	App Telephones		13,940	12,300
17214	1180	Cost of Insurance		41,790	44,290
17215	1180	Cost of OHS		2,790	3,010
17301	1180	Costs of Accountancy		24,030	24,250
17302	1180	Audit		10,220	
17303	1180	Cost of IT		192,000	186,770
17304	1180	Cost of Legal		5,210	4,830

17305	1180	Cost of HR	45,020	47,590
17322	1180	Cost of H&S	5,120	4,900
17331	1180	Cash Control	56,230	78,440
17338	1180	Procurement	740	1,170
17343	1180	CFO	66,670	51,940
17345	1180	Cost of Training	7,720	7,770
17346	1180	Payments	5,150	5,330
		Support Services Group	0	606,980
		TOTAL EXPENDITURE	0	881,850
		INCOME		
19002	1180	Admin Grant (HB Admin Subsidy)	0	(-)451,790
19006	1180	Specific Grants	0	(-)130,950
		Cost of Collection (Collection Fund Collection Allowance).	(-)120,640	(-)120,640
19010	1180	Legal Costs Raised	(-)310,000	(-)310,000
19254	1180	Credit Card Transaction Charges	(-)8,000	(-)8,000
19547	1180	Income Group	0	(-)1,021,380
19601	1180	GF Recharge to GF Services	0	(-)1,059,440
19602	1180	GF Recharge to HRA Services - CEC's	(-)73,240	(-)102,160
19607	1180	Direct Costs recharged to HRA	(-)16,950	(-)23,250
		Recharges	0	(-)1,184,850
		NET REVENUE REQUIREMENT	0	(-)1,324,380
		R&B REVENUES TEAM		
		EXPENDITURE	15/16 Actuals	16/17 Original
			£	£
11000	1181	Salaries - Basic	497,840	510,930
11011	1181	Vacancy Savings	(-)12,350	(-)12,850
11200	1181	National Insurance	46,310	48,120
11250	1181	Superannuation	72,690	83,280
11601	1181	Child care	570	
		Employees' Expenses	0	605,060
13180	1181	Car Allowance	560	560
		Transport Related Expenses	0	560
		TOTAL CONTROLLABLE EXPENDITURE	0	630,040
17311	1181	DEC	563,650	576,570
		Recharges	0	576,570
		TOTAL EXPENDITURE	0	1,206,610
		INCOME		
19006	1181	Specific Grants	(-)50,210	(-)50,210
		Income Group	0	(-)50,210
		NET REVENUE REQUIREMENT	0	1,156,400
		R&B BENEFITS TEAM		
		EXPENDITURE	15/16 Actuals	16/17 Original
			£	£
11000	1182	Salaries - Basic	478,540	486,200
11011	1182	Vacancy Savings	(-)11,720	(-)11,910
11200	1182	National Insurance	44,720	46,970
11250	1182	Superannuation	62,600	62,140
		Employees' Expenses	0	583,400
13180	1182	Car Allowance	580	580
		Transport Related Expenses	0	580
		TOTAL CONTROLLABLE EXPENDITURE	0	583,980
17311	1182	DEC	588,110	612,610
		Recharges	0	612,610
		TOTAL EXPENDITURE	0	1,196,590
		INCOME		
19002	1182	Admin Grant (HB Admin Subsidy)	(-)456,360	
19006	1182	Specific Grants	(-)130,950	

		Income Group	0	(-587,310)	0
		NET REVENUE REQUIREMENT	0	575,520	1,196,590
		R&B SUPPORT & DEVELOPMENT TEAM EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1183	Salaries - Basic		235,830	240,000
11011	1183	Vacancy Savings		(-5,880)	(-6,020)
11200	1183	National Insurance		21,350	21,930
11250	1183	Superannuation		34,760	39,120
11601	1183	Child Care		2,240	
		Employees' Expenses	0	288,300	295,030
13180	1183	Car Allowance		300	300
		Transport Related Expenses	0	300	300
		TOTAL CONTROLLABLE EXPENDITURE	0	288,600	295,330
17311	1183	DEC		185,140	191,540
		Recharges	0	185,140	191,540
		TOTAL EXPENDITURE	0	473,740	486,870
		INCOME			
19601	1183	GF Recharge to GF Services - DEC's		(-473,740)	(-486,870)
		Recharges	0	(-473,740)	(-486,870)
		NET REVENUE REQUIREMENT	0	0	0
		INTERNAL AUDIT EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	1300	Salaries - Basic	15,620	15,740	15,890
11011	1300	Vacancy Savings		(-380)	(-390)
11121	1300	Flexi Time & Annual Leave payments	242		
11200	1300	National Insurance	703	1,050	1,070
11250	1300	Superannuation	2,281	2,300	2,590
		Employees' Expenses	18,846	18,710	19,160
13180	1300	Car Allowance	13	200	200
		Transport Related Expenses	13	200	200
14005	1300	Equipment & Materials, Purchases & Maintenance	19	700	700
14251	1300	Books & Periodicals	60	600	600
14310	1300	Consultancy Fees & Consultation Costs	16,248	13,700	13,700
14431	1300	IT Support & IT Consumables		200	200
14471	1300	Subsistence Claims for Staff		200	200
14486	1300	Subscriptions	100	2,900	2,900
14865	1300	External Contracts	64,932	84,790	85,640
		Supplies and Services	81,359	103,090	103,940
		TOTAL CONTROLLABLE EXPENDITURE	100,218	122,000	123,300
17000	1300	Office Accommodation	5,250	5,210	4,770
17200	1300	Messenger	1,730	1,850	1,820
17202	1300	App Reprographics	575	540	540
17205	1300	App Telephones	990	1,050	930
17214	1300	Cost of Insurance	2,250	2,240	2,380
17215	1300	Cost of OHS	60	60	
17300	1300	CMT	3,030	3,110	3,230
17301	1300	Costs of Accountancy	890	870	880
17303	1300	Cost of IT	8,070	8,260	8,030
17304	1300	Cost of Legal	30	30	30
17305	1300	Cost of HR	930	900	
17322	1300	Cost of H&S	100	100	
17338	1300	Procurement	30	30	
17343	1300	CFO	21,370	22,220	17,310
17345	1300	Cost of Training	220	150	
		Support Services Group	45,525	46,620	39,920
		TOTAL EXPENDITURE	145,743	168,620	163,220
		INCOME			

19412	1300	Costs recoverable	<u>(-9,302)</u>	<u>(-9,170)</u>	<u>(-9,450)</u>
		Income Group	<u>(-9,302)</u>	<u>(-9,170)</u>	<u>(-9,450)</u>
19601	1300	GF Recharge to GF Services - CEC's	<u>(-116,630)</u>	<u>(-120,740)</u>	<u>(-136,480)</u>
19602	1300	GF Recharge to HRA Services - CEC's	<u>(-37,020)</u>	<u>(-38,330)</u>	<u>(-17,050)</u>
		Recharges	<u>(-153,650)</u>	<u>(-159,070)</u>	<u>(-153,530)</u>

NET REVENUE REQUIREMENT (-17,209) 380 240

		INSURANCE	15/16 Actuals	16/17 Original	17/18 Original
		EXPENDITURE	£	£	£
11000	1400	Salaries - Basic	55,284	55,780	56,340
11011	1400	Vacancy Savings		(-1,390)	(-1,420)
11121	1400	Flexi Time & Annual Leave Payments	(-273)		
11200	1400	National Insurance	3,907	5,460	5,540
11250	1400	Superannuation	8,071	8,140	9,180
		Employees' Expenses	<u>66,990</u>	<u>67,990</u>	<u>69,640</u>
13180	1400	Car Allowance	4	200	200
13200	1400	Staff Travel cost Public Transport only	109	200	200
		Transport-related expenses	<u>112</u>	<u>400</u>	<u>400</u>
14005	1400	Equipment & Materials, Purchases & Maintenance	306	50	50
14251	1400	Books, Magazines & Publications	575		
14415	1400	Mobile Phone Costs		200	200
14431	1400	IT Support & IT Consumables	1,313	10,100	10,000
14865	1400	External Services - External Contracts		2,500	2,500
14471	1400	Subsistence Claims for Staff		400	400
14486	1400	Subscriptions	271	1,200	1,200
14500	1400	Insurance Premiums	789,672	867,700	917,500
14501	1400	Policy Excesses, Third Party Payments (recharged to)	117,457	184,000	184,000
		Supplies and Services	<u>909,594</u>	<u>1,066,150</u>	<u>1,115,850</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>976,696</u>	<u>1,134,540</u>	<u>1,185,890</u>
17000	1400	Office Building Costs	3,500	3,470	3,180
17200	1400	Messenger	1,730	1,850	1,820
17202	1400	App Reprographics	99	230	230
17204	1400	App. Franking	20	20	20
17205	1400	Cost of Telephones	720	760	670
17214	1400	Cost of Insurance	1,490	1,490	1,580
17215	1400	Cost of OHS	110	110	110
17301	1400	Cost of Accountancy	3,850	3,770	3,800
17302	1400	Cost of Audit			8,530
17303	1400	Cost of IT	7,320	7,490	7,280
17304	1400	Cost of Legal	300	310	290
17305	1400	Cost of HR	1,850	1,800	1,760
17322	1400	Cost of H & S	190	200	180
17338	1400	Cost of Procurement	30	30	
17343	1400	Cost of CFO	10,690	11,110	8,660
17345	1400	Cost of Training	430	310	290
		Support Services Group	<u>32,328</u>	<u>32,950</u>	<u>38,400</u>
		TOTAL EXPENDITURE	<u>1,009,024</u>	<u>1,167,490</u>	<u>1,224,290</u>
		INCOME			
19601	1400	GF Recharge to GF Services	(-505,980)	(-505,290)	(-535,540)
19602	1400	GF Recharge to HRA Services	(-232,620)	(-232,300)	(-246,180)
19606	1400	GF Direct Costs Recharged to GF	(-83,280)	(-132,870)	(-147,460)
19607	1400	GF Direct Costs Recharged to HRA	(-211,542)	(-297,000)	(-294,210)
		Recharges	<u>(-1,033,422)</u>	<u>(-1,167,460)</u>	<u>(-1,223,390)</u>

NET REVENUE REQUIREMENT (-24,398) 30 900

		DEMOCRATIC REPRESENTATION & MANAGEMENT	15/16 Actuals	16/17 Original	17/18 Original
		EXPENDITURE	£	£	£
17000	2787	App Admin Buildings	199,340	197,860	169,190
17300	2787	Corporate Management & C&G&S	176,460	180,750	192,030
17301	2787	Costs of Accountancy	23,860	23,390	23,570

17302	2787	Audit			8,530
17303	2787	Costs of IT	3,420	3,500	3,410
17320	2787	Costs of Communications	32,010	31,570	31,450
17342	2787	Policy & Performance	22,030	32,730	27,300
17343	2787	Head of Financial Services	21,370	22,220	17,310
17347	2787	Cost of Head of Governance	43,630	40,590	38,370
		Support Services Group	522,120	532,610	511,160
17335	2787	LBC for election use		100	100
		Recharges	0	100	100
		TOTAL EXPENDITURE	522,120	532,710	511,260
		INCOME			
19602	2787	GF Recharge to HRA Services	(-1261,060)	(-1319,630)	(-1306,700)
		Recharges	(-1261,060)	(-1319,630)	(-1306,700)
		NET REVENUE REQUIREMENT	261,060	213,080	204,560
		CORPORATE & DEMOCRATIC CORE -			
		CORPORATE MANAGEMENT			
		EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
12005	2789	Insurance	80,118		
12205	2789	Loss of Insurance - Housing R&M	5,400		
14361	2789	Bank Charges	13,663	25,000	25,000
		Supplies & Services	99,181	25,000	25,000
		TOTAL CONTROLLABLE EXPENDITURE	99,181	25,000	25,000
17300	2789	Corporate Management & CG&S	291,140	298,120	298,500
17301	2789	Costs of Accountancy	88,530	86,780	88,220
17320	2789	Costs of Communications	27,840	27,450	27,350
17331	2789	Costs of Cashiers	270	200	280
17332	2789	Bank & Audit Fees	311,700	352,890	322,400
17338	2789	Cost of Procurement	20	20	
17341	2789	Cost of Data Protection & FOI	24,926	53,750	54,000
17342	2789	Policy & Performance	44,060	65,460	54,600
17343	2789	Head of Financial Services	21,370	22,220	17,310
17347	2789	Cost of Head of Governance	43,630	40,590	38,370
		Support Services Group	853,486	947,480	901,030
18060	2789	Debt Management	21,333	27,530	27,530
		Capital Financing Costs	21,333	27,530	27,530
		TOTAL EXPENDITURE	974,001	1,000,010	953,560
		INCOME			
19602	2789	GF Recharge to HRA Services	(-444,240)	(-600,010)	(-557,140)
		Recharges	(-444,240)	(-600,010)	(-557,140)
		NET REVENUE REQUIREMENT	529,761	400,000	396,420
		PENSION FUND UNDERFUNDING AND OTHER			
		NON DISTRIBUTED COSTS			
		EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11252	2816	Super Prev Yrs Deficiency Pmnts	2,878,348	2,878,350	2,812,870
11253	2816	Super Prev Yrs Added Years	755,938	796,210	756,210
11405	2816	Comp redcy & Pay in lieu	22,805	400,000	270,000
		Employees' Expenses	3,657,091	4,074,560	3,839,080
16106	2816	Apprentice Levy			45,000
		Transfer Payments	0	0	45,000
		TOTAL CONTROLLABLE EXPENDITURE	3,657,091	4,074,560	3,884,080
17000	2816	App. Admin. Buildings			
17301	2816	Accountancy	500	490	500
17302	2816	Audit			
		Support Services Group	500	490	500
		TOTAL EXPENDITURE	3,657,591	4,075,050	3,839,580

		INCOME			
19080	2816	Grant			(-)15,000
		Income Group	<u>0</u>	<u>0</u>	<u>(-)15,000</u>
19602	2816	GF Recharge to HRA Services	(-)125	(-)120	(-)130
19607	2816	GF Direct Costs Recharged to HRA Recharges	(-)1,771,565	(-)1,782,160	(-)1,769,620
			<u>(-)1,771,690</u>	<u>(-)1,782,280</u>	<u>(-)1,769,750</u>
		NET REVENUE REQUIREMENT	<u>1,885,901</u>	<u>2,292,770</u>	<u>2,099,830</u>
		HOUSING BENEFITS EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
14544	2634	Uncashed Cheques	418		
16001	2634	Rent Rebates Payments	21,597,479	21,379,755	19,597,260
16004	2634	Rent Allowances - Payments	15,709,053	15,653,644	14,702,920
16009	2634	Overpaid rent Allowance	(-)926,194	(-)750,000	(-)750,000
		<i>Transfer Payments</i>	<u>36,380,756</u>	<u>36,283,399</u>	<u>33,550,180</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>36,380,756</u>	<u>36,283,399</u>	<u>33,550,180</u>
17310	2634	Cost of Income	23,940	26,800	23,880
17331	2634	Cost of Cashiers	1,450	1,060	1,470
		Support Services Group	<u>25,390</u>	<u>27,860</u>	<u>25,350</u>
		TOTAL EXPENDITURE	<u>36,406,146</u>	<u>36,311,259</u>	<u>33,575,530</u>
		INCOME			
19001	2634	Rent Rebates Subsidy	(-)21,387,942	(-)21,078,187	(-)19,248,880
19005	2634	Rent Allowance Subsidy	(-)15,490,862	(-)15,400,632	(-)14,317,370
19015	2634	Discretionary Housing Payments	(-)173,789	(-)35,000	(-)35,000
			<u>(-)37,052,593</u>	<u>(-)36,513,819</u>	<u>(-)33,601,250</u>
		NET REVENUE REQUIREMENT	<u>(-)646,447</u>	<u>(-)202,560</u>	<u>(-)25,720</u>

BLANK PAGE

Left blank intentionally

GOVERNANCE SERVICES	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	1,366,527	1,315,250	1,341,850
Premises Related Expenses	581	800	800
Training & Development Expenses	79,000	69,820	65,820
Transport Related Expenses	3,223	3,630	3,580
Supplies and Services	323,100	290,630	296,900
Members Allowances	177,405	178,510	178,510
Central Support Services	596,552	621,520	644,980
Other Recharges	83,863	95,090	74,070
Total Expenditure	2,630,251	2,575,250	2,606,510
Income	(-)397,842	(-)162,050	(-)172,050
Recharges	(-)1,707,040	(-)1,776,920	(-)1,718,200
Net Expenditure	525,370	636,280	716,260

Index of Cost Centres

Cost Centre	Description	Page Number
3300	Chair's Allowance (Yr 1)	63
3301	Chair's Allowance (Yr 2)	64
2786	Corporate & Governance Support Team	63
2814	Corporate HR Costs	57
2825	Data Protection & FOI	65
3312	District Council Elections	61
3318	Electoral Services	62
3162	Head of Governance	59
2770	Health & Safety	65
2820	Human Resources	57
3160	Land Charges	59
3164	Legal Services	60
3310	Members Services	64
2812	Occupational Health	57
2797	Policy & Performance	67
2790	Relationship & Commissioning (Procurement)	66
2824	Training & Development	58
2830	Union Facilities	58

		15/16 Actuals	16/17 Original	17/18 Original	
		£	£	£	
OCCUPATIONAL HEALTH EXPENDITURE					
11530	2812	Occupational Health Service Fees	20,751	19,510	15,000
11537	2812	Health Surveillance			4,510
		Employees' Expenses	20,751	19,510	19,510
14818	2812	Equality Act - Disability Adjustments	3,133	7,500	7,500
		Supplies & Services	3,133	7,500	7,500
		TOTAL CONTROLLABLE EXPENDITURE	23,884	27,010	27,010
		TOTAL EXPENDITURE	23,884	27,010	27,010
INCOME					
19412	2812	Costs Recoverable	2,157		
			2,157	0	0
19601	2812	GF Recharge to GF Services - CEC's	(-22,610)	(-22,060)	(-22,710)
19602	2812	GF Recharge to HRA Services - CEC's	(-5,160)	(-5,010)	(-5,130)
		Recharges	(-27,770)	(-27,070)	(-27,840)
		NET REVENUE REQUIREMENT	(-1,730)	(-60)	(-830)
CORPORATE HR COSTS EXPENDITURE					
			15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11500	2814	Long Service Awards	1,111	1,500	1,500
11502	2814	Gratuities - Pensions	37,424	38,200	36,200
11618	2814	Kiddi Voucher Admin Fees	440		
		Employees' Expenses	38,976	39,700	37,700
14255	2814	Hospitality	44		
		Supplies and Services	44	0	0
		TOTAL CONTROLLABLE EXPENDITURE	39,020	39,700	37,700
		TOTAL EXPENDITURE	39,020	39,700	37,700
INCOME					
19601	2814	GF Recharge to GF Services - CEC's	(-42,800)	(-35,590)	(-29,200)
19602	2814	GF Recharge to HRA Services - CEC's	(-9,751)	(-8,110)	(-6,600)
		Recharges	(-52,551)	(-43,700)	(-35,800)
		NET REVENUE REQUIREMENT	(-13,531)	(-4,000)	1,900
HUMAN RESOURCES EXPENDITURE					
			15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	2820	Salaries - Basic	202,926	208,030	213,560
11005	2820	SMP	450		
11011	2820	Vacancy Savings		(-5,190)	(-5,400)
11015	2820	ECC Contract	3,000	3,150	3,150
11121	2820	Flexi Time & Annual Leave Payments	1,366		
11200	2820	National Insurance	14,848	20,870	21,640
11250	2820	Superannuation	30,805	30,370	34,810
11402	2820	Recruitment Costs	917		0
11458	2820	Training Course expenses	871		
11460	2820	Course Fees	559		
		Employees' Expenses	255,741	257,230	267,760
13180	2820	Car Allowances	617	220	220
13200	2820	Staff Travel cost Public Transport only		220	220
		Transport-related Expenses	617	440	440
14005	2820	Equipment & Materials, Purchases & Maintenance	1,453	450	450
14017	2820	Photocopier Usage	251	150	150
14203	2820	Refreshments at meetings	18	90	90
14251	2820	Books & Periodicals	743	510	510
14510	2820	Advertising, Marketing, Publicity & Printing		2,830	2,830
14258	2820	Office Stationery	374	500	500
14310	2820	Consultancy Fees & Consultation Costs	9,419	0	0
14431	2820	IT Support & IT Consumables	325	350	350
14471	2820	Subsistence Claims for Staff	70	150	150
14494	2820	Online HR Expert Adviceline	1,600	1,600	1,600
14577	2820	Development Work (Rewards Gateway)	290	0	0

14874	2820	Parking Permits	10	0	0
		Supplies and Services	14,552	6,630	6,630
		TOTAL CONTROLLABLE EXPENDITURE	270,910	264,300	274,830
17000	2820	App Accommodation Rechg	22,730	22,560	20,650
17002	2820	Cost of Office Accom LBC		5,510	
17200	2820	Cost of Messenger	1,730	1,850	1,820
17202	2820	App Reprographics	2,097	2,050	2,050
17204	2820	Apportionment of Franking	850	390	390
17205	2820	App Telephones	3,220	3,400	3,000
17214	2820	App Insurance	15,230	15,210	16,120
17215	2820	App O.H.S. Fees	400	390	390
17301	2820	Cost of Accountancy	9,030	8,850	8,910
17302	2820	Cost of Audit	4,940	5,110	8,530
17303	2820	Cost of I.T.	18,040	18,460	17,960
17304	2820	Cost of Legal	460	480	440
17305	2820	Cost of HR	6,480	6,300	6,170
17310	2820	Costs of Income	90	100	90
17320	2820	Costs of Communications	4,370	4,310	4,300
17322	2820	Cost of Health & Safety	670	720	640
17338	2820	Cost of Procurement	80	90	
17345	2820	Cost of Training & Development	1,510	1,080	1,010
17346	2820	Cost of Payments	2,960	2,920	3,020
17347	2820	Cost of Head of Governance	15,270	14,210	13,430
		Support Services Group	110,157	113,990	108,920
17002	2820	Latton Bush Accommo usage	5,523	5,510	5,500
17335	2820	Latton Bush Room Hire	467	100	100
		Recharges	5,990	5,610	5,600
		TOTAL EXPENDITURE	387,057	383,900	389,350
		INCOME			
19412	2820	Costs Recoverable	(-293)	0	0
		Income	(-293)	0	0
19601	2820	GF Recharge to GF Services - CEC's	(-313,865)	(-308,130)	(-317,890)
19602	2820	GF Recharge to HRA Services - CEC's	(-71,505)	(-70,210)	(-71,870)
		Recharges	(-385,370)	(-378,340)	(-389,760)
		NET REVENUE REQUIREMENT	1,394	5,560	(-410)
		TRAINING & DEVELOPMENT - HR EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11459	2824	Travel & Subsistence - Students	296	2,000	2,000
11460	2824	Courses	46,187	38,250	38,250
11458	2824	Self Development	32,517	29,570	25,570
		Employees' Expenses	79,000	69,820	65,820
14005	2824	Equipment Materials & Maintenance incl. Lighting	5		
14203	2824	Refreshments at meetings	348	140	140
		Supplies & Services	353	140	140
		TOTAL CONTROLLABLE EXPENDITURE	79,353	69,960	65,960
17301	2824	Cost of Accountancy	500	490	500
17303	2824	Cost of IT	1,210	1,240	1,200
17338	2824	Cost of Relationship & commissioning	180	180	
		Support Services Group	1,890	1,910	1,700
17335	2824	Latton Bush Room Hire	297	170	170
		Recharges	297	170	170
		TOTAL EXPENDITURE	81,540	72,040	67,830
		INCOME			
19412	2824	Costs Recoverable	(-479)	0	0
		Income Group	(-479)	0	0
19601	2824	GF Recharge to GF Services - CEC's	(-85,090)	(-61,060)	(-58,590)
19602	2824	GF Recharge to HRA Services - CEC's	(-19,370)	(-13,920)	(-13,250)
		Recharges	(-104,460)	(-74,980)	(-71,840)
		NET REVENUE REQUIREMENT	(-23,399)	(-2,940)	(-4,010)

UNION FACILITIES			15/16 Actuals	16/17 Original	17/18 Original
EXPENDITURE			£	£	£
17000	2830	App Admin Buildings	3,500	3,470	3,180
17205	2830	App Telephones	200	210	180
17303	2830	Cost of I.T.	2,420	2,480	2,410
		Support Services Group	6,120	6,160	5,770
17311	2830	Recharge for Union secretary and chair and or facility time.		8,350	8,350
17335	2830	LBC Room Hire		180	180
		Recharges	0	8,530	8,530
		TOTAL EXPENDITURE	6,120	14,690	14,300
INCOME					
19601	2830	GF Recharge to GF Services - CEC's	(-9,145)	(-11,960)	(-11,570)
19602	2830	GF Recharge to HRA Services - CEC's	(-2,084)	(-2,730)	(-2,620)
		Recharges	(-11,229)	(-14,690)	(-14,190)
		NET REVENUE REQUIREMENT	(-5,109)	0	110
LAND CHARGES					
EXPENDITURE			15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	3160	Salaries	24,551	25,900	25,880
11011	3160	Vacancy Savings		(-640)	(-630)
11121	3160	Flexi Time & Annual Leave Payments	(-342)		
11200	3160	National Insurance	2,157	2,450	1,330
11250	3160	Superannuation	3,584	3,780	4,220
		Employees Expenses	29,949	31,490	30,800
14510	3160	Advertising, Marketing & Publicity	947		
14258	3160	Stationery	3		
14269	3160	Archiving		500	0
14310	3160	Consultancy Fees & Consultation Costs	20,440	22,000	22,000
14355	3160	Compensation	14,819	0	
14332	3160	Professional Fees	115	0	
14431	3160	IT Support & IT Consumables		1,500	1,500
14438	3160	Crystal report licence cost		800	800
		Supplies & Services	36,325	24,800	24,300
		TOTAL CONTROLLABLE EXPENDITURE	66,274	56,290	55,100
17214	3160	App Insurance	3,330	3,330	3,520
17215	3160	Cost of Occupational Health	60	60	60
17303	3160	Cost of IT	7,050	7,220	7,020
17304	3160	Cost of Legal	150	160	140
17305	3160	Cost of HR	930	900	880
17322	3160	Cost if Health & Safety	100	100	90
17331	3160	Cost of Cashiers	1,180	860	1,200
17338	3160	Cost of Relationship & Commissioning	40	40	
17345	3160	Cost of Training	220	150	140
17347	3160	Cost of Head of Governance	3,660	3,400	3,220
		Support Services Group	16,720	16,220	16,270
17306	3160	Costs of Planning	16,000	16,000	16,000
17752	3160	Recharge fm Building Control	16,000	16,000	16,000
		Recharges	32,000	32,000	32,000
		TOTAL EXPENDITURE	114,994	104,510	103,370
INCOME					
19233	3160	Personal Search Fees		(-600)	(-600)
19080	3160	Grant	(-70,628)		
19779	3160	Official Search Fees	(-134,040)	(-115,000)	(-125,000)
		Income Group	(-204,668)	(-115,600)	(-125,600)
		NET REVENUE REQUIREMENT	(-89,674)	(-11,090)	(-22,230)
HEAD OF GOVERNANCE					
EXPENDITURE			15/16 Actuals	16/17 Original	17/18 Original
			£	£	£

11000	3162	Salaries	81,326	92,900	66,050
11003	3162	Contract & Agency Staff	4,000		
11011	3162	Vacancy Savings		(-2,150)	(-1,480)
11121	3162	Flexi Time & Annual Leave payments	83		
11200	3162	National Insurance	8,774	10,590	8,000
11250	3162	Superannuation	3,074	4,010	0
		Employees Expenses	97,257	105,350	72,570
13180	3162	Car Allowance		70	70
13200	3162	Staff Travel Cost Public Transport Only		60	60
		Transport Related Expenses	0	130	130
14005	3162	Equipment & Materials	28		
14251	3162	Books & Periodicals	0	200	200
14332	3162	Professional Fees	250	280	280
14415	3162	Mobile Phone Costs	84		
14471	3162	Subsistence Claims for Staff	312	360	360
14587	3162	Conference Expenses		500	500
		Supplies & Services	673	1,340	1,340
		TOTAL CONTROLLABLE EXPENDITURE	97,930	106,820	74,040
17000	3162	Cost of Accommodation	3,500	3,470	3,180
17214	3162	Insurance	750	750	800
17215	3162	Cost of OHS	110	110	60
17300	3162	Cost of CMT & CG&S	25,180	25,770	19,270
17301	3162	Cost of Accountancy	27,030	26,500	29,280
17302	3162	Cost of Audit	3,080	3,190	8,530
17303	3162	Cost of IT	4,030	4,130	4,010
17304	3162	Costs of Legal Services	24,870	25,730	23,860
17305	3162	Cost of HR	1,850	1,800	880
17320	3162	Cost of Communications	6,360	6,270	6,250
17322	3162	Cost of Health & Safety	190	200	90
17342	3162	Cost of Policy & Performance	550	820	680
17345	3162	Cost of Training	430	310	140
17346	3162	Cost of Payments	2,480	2,440	6,440
		Support Services Group	100,410	101,490	103,470
		TOTAL EXPENDITURE	198,340	208,310	177,510
		INCOME			
19601	3162	GF Recharge to GF Services	(-201,870)	(-208,310)	(-177,530)
		Recharges	(-201,870)	(-208,310)	(-177,530)
		NET REVENUE REQUIREMENT	(-3,530)	0	(-20)
		LEGAL SERVICES EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	3164	Salaries - Basic	271,731	263,030	283,060
11001	3164	Overtime	1,613		
11103	3164	Wages - Holiday Pay	148		
11011	3164	Vacancy Savings		(-6,570)	(-7,140)
11121	3164	Flexi Time & Annual Leave Payments	(-3,495)		
11200	3164	National Insurance	21,660	26,990	27,860
11250	3164	Superannuation	39,946	38,400	46,140
		Employees' Expenses	331,604	321,850	349,920
13180	3164	Car Allowances	1,184	270	320
13200	3164	Staff Travel cost Public Transport only	408	270	270
		Transport-related Expenses	1,592	540	590
14005	3164	Equipment & Materials, Purchases & Maintenance	543	1,000	1,000
14249	3164	Land Registry Fees	429	0	
14251	3164	Books & Periodicals	8,887	19,960	12,960
14258	3164	Office Stationery	365	1,000	1,000
14269	3164	Archiving		1,500	0
14310	3164	Consultancy Fees & Consultation Costs	750	1,800	1,800
14313	3164	Data Protection & Freedom of Information			1,700
14323	3164	Court Fees	64,195	64,680	85,000
14332	3164	Professional Fees	2,433	3,290	3,290
14510	3164	Advertising, Marketing, Publicity & Printing	1,540	700	700
14401	3164	Postage	78		
14415	3164	Mobile Phone	501	0	
14431	3164	IT Support & IT Consumables	2,896	1,270	1,470

14471	3164	Subsistence Claims for Staff	431	1,200	1,400
14486	3164	Subscriptions to Organisations & Periodicals		0	100
14510	3164	Advertising, Marketing & Publicity			100
14587	3164	Conference Expenses			300
14771	3164	Occupational Therapists Costs	36		
		Supplies and Services	83,083	96,400	110,820
		TOTAL CONTROLLABLE EXPENDITURE	416,279	418,790	461,330
17000	3164	App Admin Bldg. Exp.	40,920	40,610	38,760
17200	3164	App Messenger	1,730	1,850	1,820
17202	3164	App Reprographics	10,506	10,490	10,490
17204	3164	App Franking	838	390	390
17205	3164	App Telephones	3,720	3,930	3,650
17214	3164	App Insurance	11,960	11,940	13,450
17215	3164	App O.H.S. Fees	520	500	500
17301	3164	Cost of Accountancy	2,900	2,840	3,360
17302	3164	Audit			8,530
17303	3164	Cost of I.T.	34,360	35,170	38,340
17305	3164	Cost of Human Resources	8,330	8,110	7,930
17310	3164	Cost of Income	50	60	50
17322	3164	Cost of Health & Safety	860	920	820
17331	3164	Cost of Cashiers	410	300	420
17338	3164	Cost of Procurement	140	140	290
17345	3164	Cost of Training & Development	1,940	1,390	1,300
17347	3164	Cost of Head of Governance	40,930	38,080	39,830
		Support Services Group	160,114	156,720	169,930
17002	3164	LBC Accommodation Charges	2,138	2,170	2,160
17311	3164	DEC		20,500	0
		Recharges	2,138	22,670	2,160
		TOTAL EXPENDITURE	578,531	598,180	633,420
		INCOME			
19038	3164	Service Charge Loans	(-7,113)		
19215	3164	Data Protection Fee Income			(-100)
19265	3164	Legal Fees Income (incl S106 monies)	(-2,688)		
19266	3164	Pre-emption Rights (Spot purchase of properties)	(-800)		
19412	3164	Costs Recoverable	(-33,866)	(-44,500)	(-44,500)
19419	3164	Compensation	(-9,665)		
19639	3164	Deed of Postponement	(-1,230)		
19664	3164	Repayment of Miscellaneous Charges	(-3,320)		
		Income Group	(-58,681)	(-44,500)	(-44,600)
19601	3164	GF Recharge to GF Services - CECs	(-382,465)	(-382,550)	(-408,690)
19602	3164	GF Recharge to HRA Services	(-112,932)	(-154,680)	(-147,490)
19600	3164	GF Recharge to Capital	(-24,169)	(-3,600)	(-3,600)
		Recharges	(-546,615)	(-540,830)	(-559,780)
		NET REVENUE REQUIREMENT	(-26,765)	12,850	29,040
		DISTRICT COUNCIL ELECTIONS EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	3312	Salaries	91,750		
		Employees' Expenses	91,750	0	0
12034	3312	Payment to Kier - Building Maintenance	581	800	800
		Premises Related Expenses	581	800	800
14229	3312	District Council Expenses	77,900		
		Supplies and Services	77,900	0	0
		TOTAL CONTROLLABLE EXPENDITURE	170,231	800	800
17328	3312	P&F Management	200		
		Non-Central Support	200	0	0
		TOTAL EXPENDITURE	170,431	800	800
		INCOME			
19412	3312	Costs Recoverable	(-91,776)		
		Income Group	(-91,776)	0	0

NET REVENUE REQUIREMENT		<u>78,655</u>	<u>800</u>	<u>800</u>	
ELECTORAL SERVICES		15/16 Actuals	16/17 Original	17/18 Original	
EXPENDITURE		£	£	£	
11000	3318	Salaries - Basic	82,098	61,350	89,720
11001	3318	Overtime		210	210
11005	3318	Statutory Maternity Pay	364		
11011	3318	Vacancy Savings		(-1,540)	(-2,270)
11103	3318	Wages - Holiday Pay	875		
11121	3318	Flexi Time & Annual Leave Payments	129		
11132	3318	Canvassers Fees	10,347	16,900	16,900
11200	3318	National Insurance	5,715	6,210	9,020
11250	3318	Superannuation	10,001	8,990	14,660
		Employees' Expenses	109,529	92,120	128,240
13180	3318	Car Allowances		20	20
13200	3318	Staff Travel cost Public Transport only	11	30	30
		Transport-related Expenses	11	50	50
14005	3318	Equipment & Materials, Purchases & Maintenance	13	0	
14229	3318	District Council Elec Exp		69,400	69,400
14251	3318	Books & Periodicals		300	300
14258	3318	Office Stationery	735	650	650
14350	3318	Canvass	22,611	17,570	17,570
14351	3318	Postal Vote identifier - refresh	3,837	0	
14401	3318	Postage	1,038	2,000	2,000
14431	3318	IT Support & IT Consumables	345	350	350
14471	3318	Subsistence Claims for Staff	11	100	100
14486	3318	Subscriptions to Organisations & Periodicals	143	80	80
14510	3318	Advertising, Marketing & Publicity	718	1,000	1,000
14577	3318	Development Work	29,487		0
14351	3318	Postal Vote Identifier Refresh		4,000	4,000
		Supplies and Services	58,936	95,450	95,450
		TOTAL CONTROLLABLE EXPENDITURE	168,475	187,620	223,740
17200	3318	Cost of Messenger	870	930	910
17202	3318	App Reprographics	4,056	3,370	3,370
17204	3318	Apportionment of Franking	4,487	1,940	1,940
17205	3318	App Telephones	1,040	1,100	970
17214	3318	App Insurance	1,490	1,490	1,580
17215	3318	App O.H.S.	230	220	280
17301	3318	Cost of Accountancy	500	490	500
17302	3318	Cost of Audit	4,940	5,110	
17303	3318	Cost of I.T.	43,550	44,580	43,360
17305	3318	Cost of Human Resources	3,700	3,600	4,410
17322	3318	Cost of Health & Safety	380	410	450
17338	3318	Cost of Relationship & Commissioning	60	60	
17345	3318	Cost of Training & Development	860	620	720
17347	3318	Cost of Head of Governance	35,120	32,670	30,880
		Support Services Group	101,282	96,590	89,370
17002	3318	LBC Accommo Rechge	23,594	25,450	24,990
17311	3318	Cost of Departmental Admin Services	6,218	0	
		Rechgs	29,812	25,450	24,990
		TOTAL EXPENDITURE	299,569	309,660	338,100
INCOME					
19080	3318	Grant	(-22,586)		
19108	3318	Sales of Planning Documents & Electoral Registers	(-1,948)	(-1,600)	(-1,600)
19412	3318	Costs Recoverable	(-7,912)	(-250)	(-250)
		Income Group	(-32,446)	(-1,850)	(-1,850)
NET REVENUE REQUIREMENT		267,124	307,810	336,250	
CORPORATE & GOVERNANCE SUPPORT TEAM		15/16 Actuals	16/17 Original	17/18 Original	
EXPENDITURE		£	£	£	
11000	2786	Salaries - Basic	139,473	146,370	155,250
11001	2786	Overtime	261	110	110
11005	2786	Statutory Maternity Pay	196		
11011	2786	Vacancy Savings		(-3,570)	(-3,840)

11103	2786	Wages - Holiday Pay	20		
11121	2786	Flexi Time & Annual Leave Payments	686		
11200	2786	National Insurance	10,254	12,530	13,760
11250	2786	Superannuation	18,705	19,290	22,860
11402	2786	Recruitment	562		
11601	2786	Child Allowance	311		
		Employees' Expenses	170,468	174,730	188,140
13180	2786	Car Allowance	14	150	150
		Transport Related Expenses	14	150	150
14005	2786	Equipment & Materials, Purchases & Maintenance	53	0	
14203	2786	Refreshments at Meetings	3	50	50
14255	2786	Hospitality	198		
14258	2786	Office Stat	8	0	
14251	2786	Books & Periodicals	13	0	
14401	2786	Postage		50	50
14471	2786	Subsistence Claims for Staff		50	50
14486	2786	Subscriptions to Organisations & Periodicals	55		
14732	2786	Scrutiny Committees	112	500	500
14874	2786	Parking Permits		80	80
		Supplies and Services	441	730	730
		TOTAL CONTROLLABLE EXPENDITURE	170,923	175,610	189,020
17000	2786	Office Accommodation	12,240	12,150	11,120
17202	2786	App. Reprographics	9,950	15,210	15,210
17205	2786	App. Telephones	1,840	1,940	1,710
17214	2786	Insurance	5,240	5,230	5,540
17215	2786	Occ Health Service Fees	340	330	390
17301	2786	Cost of Accountancy	1,250	1,230	1,240
17303	2786	Costs of IT	8,870	9,080	8,830
17305	2786	Costs of Human Resources	5,560	5,400	6,170
17322	2786	Costs of Health & Safety	570	610	640
17345	2786	Costs of Training	1,290	930	1,010
17346	2786	Payments	670	660	680
17347	2786	Cost of Head of Governance	15,270	14,210	13,430
		Support Services Group	63,090	66,980	65,970
17311	2786	Cost of Departmental Admin Services	390		
17335	2786	Latton Bush Recharges		40	
		Recharges	390	40	0
		TOTAL EXPENDITURE	234,403	242,630	254,990
		INCOME			
19412	2786	Cost Recoverable	(-3,312)		
		Income Group	(-3,312)	0	0
19601	2786	GF Recharge to GF Services - CEC's	(-230,870)	(-236,790)	(-245,640)
19602	2786	GF Recharge to HRA Services - CEC's	(-6,660)	(-6,830)	(-7,090)
		Recharges	(-237,530)	(-243,620)	(-252,730)
		NET REVENUE REQUIREMENT	(-6,439)	(-990)	2,260
		CHAIR'S ALLOWANCE (YR 1)			
		EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11001	3300	Salaries - Overtime		1,000	
		Employees' Expenses	0	1,000	0
13180	3300	Car Allowance		60	
13200	3300	Staff Travel cost Public Transport only		70	
		Transport Related Expenses	0	130	0
14005	3300	Equipment & Materials, Purchases & Maintenance	68	1,600	
14202	3300	Vending Machine Provisions		100	
14203	3300	Refreshments at meetings		500	
14255	3300	Hospitality	450	2,700	
14263	3300	Tickets for functions		200	
14471	3300	Subsistence Claims for Staff		2,400	
14506	3300	Chair's Expenses	30	1,050	
14860	3300	Bal c/over for end of Muni Yr	(-1,459)		
		Supplies & Services	(-910)	8,550	0
		TOTAL CONTROLLABLE EXPENDITURE	(-910)	9,680	0
17328	3300	Cost of P&F	400		
		Recharges	400	0	0

TOTAL EXPENDITURE	(-510)	9,680	0
-------------------	---------------	--------------	----------

NET REVENUE REQUIREMENT	(-510)	9,680	0
-------------------------	---------------	--------------	----------

CHAIR'S ALLOWANCE (YR 2)		15/16 Actuals	16/17 Original	17/18 Original
EXPENDITURE		£	£	£

11001	3301	Salaries - Overtime		1,000
		Employees' Expenses	0	1,000
13180	3301	Car Allowance		60
13200	3301	Staff travel costs incl public transport		70
		Transport Related Expenses	0	130
14005	3301	Equipment & Materials, Purchases & Maintenance	590	1,600
14202	3301	Vending Machine Provisions		100
14203	3301	Refreshments at meetings	85	500
14255	3301	Hospitality	837	2,700
14258	3301	Office Stationery	25	
14263	3301	Tickets for functions	1,826	200
14471	3301	Subsistence Claims for Staff	528	2,400
14506	3301	Chair's Expenses	66	1,050
14860	3301	Balance Available	6,023	
		Supplies & Services	9,980	8,550
		TOTAL CONTROLLABLE EXPENDITURE	9,980	9,680
		TOTAL EXPENDITURE	9,980	9,680

NET REVENUE REQUIREMENT	9,980	0	9,680
-------------------------	--------------	----------	--------------

MEMBERS SERVICES		15/16 Actuals	16/17 Original	17/18 Original
EXPENDITURE		£	£	£

11200	3310	National Insurance	574	1,260	1,260
11458	3310	Training			4,000
		Employees' Expenses	574	1,260	5,260
13180	3310	Car Allowances	434	260	260
13200	3310	Staff Travel cost Public Transport only	193	740	740
		Transport-related expenses	627	1,000	1,000
14005	3310	Equipment & Materials, Purchases & Maintenance	337	2,210	1,710
14017	3310	Photocopier	106	600	200
14203	3310	Refreshments at Meetings	23	200	200
14251	3310	Books & Periodicals		150	150
14313	3310	Data Protection Act	1,025	0	
14415	3310	Mobile Phones	4,667	9,400	5,400
14431	3310	IT Support & IT Consumables		3,470	3,470
14471	3310	Subsistence Claims for Staff	147	2,500	2,500
14486	3310	Subscriptions to Organisations & Periodicals		200	200
14732	3310	Meeting (Members Surgery) Expenses	43	150	150
14510	3310	Advertising, Marketing, Publicity & Printing	100		
14587	3310	Conference Expenses S4	1,570	2,800	2,800
14874	3310	Parking Permits	120	100	100
		Supplies and Services	8,136	21,780	16,880
		TOTAL CONTROLLABLE EXPENDITURE	9,338	24,040	23,140
17200	3310	Cost of Messenger	170	190	180
17202	3310	App of Photocopying	7	1,040	1,040
17204	3310	App of Franking	30	700	700
17205	3310	App of Telephones	2,350	2,480	2,190
17214	3310	App of insurance	25,190	25,150	26,650
17215	3310	Occ Health Service Fees	1,890	1,840	1,840
17300	3310	Costs of CMT & Corp Supp Team	16,840	17,270	17,920
17301	3310	Costs of Accountancy	3,010	2,950	2,970
17303	3310	Costs of IT	69,820	71,460	69,510
17305	3310	Costs of Human Resources	30,560	29,720	29,080
17322	3310	Costs of Health & Safety	3,140	3,380	3,000
17345	3310	Costs of Training	7,100	5,110	4,750
		Support Services Group	160,107	161,290	159,830
17335	3310	Latton Bush Recharges	100	0	0
		Recharges	100	0	0

17401	3310	Attendance Allowance	140,035	140,910	140,910
17404	3310	Special Responsibility Allowance	37,370	37,600	37,600
		Allowances	177,405	178,510	178,510
		TOTAL EXPENDITURE	346,950	363,840	361,480

NET REVENUE REQUIREMENT	346,950	363,840	361,480
--------------------------------	----------------	----------------	----------------

		15/16 Actuals	16/17 Original	17/18 Original	
		£	£	£	
DATA PROTECTION & FOI EXPENDITURE					
11000	2825	Salaries - Basic	6,362	31,470	0
11011	2825	Vacancy Savings		(-790)	0
11121	2825	Flexi Time & Annual Leave Payments	541		
11200	2825	National Insurance	725	3,220	0
11250	2825	Superannuation	929	4,600	0
11103	2825	Wages - Holiday Pay	2,869		
		Employees' Expenses	11,426	38,500	0
13180	2825	Car allowances		50	
		Transport-related expenses	0	50	0
14313	2825	Data Protection & Freedom of Information	420	1,700	0
14431	2825	IT Support & IT Consumables		200	0
14471	2825	Subsistence Claims for Staff		200	0
14486	2825	Subscriptions to Organisations & Periodicals		100	0
14510	2825	Advertising, Marketing & Publicity		100	0
14587	2825	Conferences & Seminars		300	0
		Supplies & Services	420	2,600	0
		TOTAL CONTROLLABLE EXPENDITURE	11,846	41,150	0
17000	2825	Office Accommodation	1,750	1,740	0
17202	2825	Reprographics Recharges	301		0
17205	2825	App. Telephones	200	210	0
17214	2825	Insurance	750	750	0
17215	2825	Occupational Health Service Fees	60	60	0
17301	2825	Costs of Accy	500	490	0
17303	2825	Costs of IT	4,150	4,240	0
17305	2825	Costs of Personnel	930	900	0
17322	2825	Costs of Health & Safety	100	100	0
17345	2825	Costs of Training	220	150	0
17347	2825	Costs of Head of Governance	4,360	4,060	0
		Support Service Group	13,321	12,700	0
		TOTAL EXPENDITURE	25,166	53,850	0
INCOME					
19215	2825	Data protection Income	(-240)	(-100)	0
		Income	(-240)	(-100)	0
19580	2825	GF Recharge to GF Services		(-53,750)	0
19601	2825	Recharge GF to GF	(-24,926)		0
		Recharges	(-24,926)	(-53,750)	0
		NET REVENUE REQUIREMENT	0	0	0
HEALTH & SAFETY EXPENDITURE					
11000	2770	Salaries	27,266	33,130	32,990
11001	2770	Overtime	159		
11011	2770	Vacancy Savings		(-760)	(-810)
11103	2770	Wages - Holiday Pay	152		
11121	2770	Flexi Time & Annual Leave Payments	305		
11200	2770	National Insurance	1,524	2,320	2,310
11250	2770	Superannuation	2,409	2,410	5,380
11402	2770	Recruitment Costs	2,000		
11458	2770	Training Exp - Health & Safety Training	4,822	5,500	5,500
		Employees Expenses	38,637	42,600	45,370
13180	2770	Car Allowances	121	420	420
13200	2770	Staff Travel cost Public Transport only		420	420
		Transport Related Expenses	121	840	840

14005	2770	Equipment & Materials, Purchases & Maintenance	3,288	3,330	3,330
14029	2770	Signs	89	1,500	1,500
14203	2770	Refreshment at Meetings	13	0	
14471	2770	Subsistence Claims for Staff		100	100
14401	2770	Postage	20	0	
14825	2770	Health & Safety Projects		710	710
14874	2770	Parking Permits	10	30	30
		Supplies and Services	3,419	5,670	5,670
		TOTAL CONTROLLABLE EXPENDITURE	42,178	49,110	51,880
17000	2770	Appt. Office Accommodation	3,500	3,470	3,180
17200	2770	Cost of Messenger	1,730	1,850	1,820
17202	2770	Appt. Reprographics	1,210	440	440
17205	2770	Appt. Telephones	800	850	750
17214	2770	Appt. Insurance	2,250	2,240	2,380
17215	2770	Appt. Occupational Health	110	110	110
17302	2770	Cost of Audit	4,940	5,110	
17303	2770	Cost of Informaion Technology	3,330	3,400	3,310
17305	2770	Cost of Human Resources	1,850	1,800	1,760
17310	2770	Cost of Income Service	10	10	10
17322	2770	Cost of Health & Safety	190	200	180
17338	2770	Cost of Procurement	30	30	
17345	2770	Cost of Training	430	310	290
		Support Services	20,380	19,820	14,230
17335	2770	Room Hire Bookings	100	0	0
		Recharges	100	0	0
		TOTAL EXPENDITURE	62,658	68,930	66,110
		INCOME			
19601	2770	GF Recharge to GF Services - CEC's	(-37,690)	(-40,360)	(-36,920)
19602	2770	GF Recharge to HRA Services - CEC's	(-8,580)	(-9,210)	(-8,350)
		GF Direct Costs Recharged to HRA - 100% post re			
19607	2770	Fire safety inspections (17322 7075)	(-19,705)	(-20,060)	(-20,270)
		Recharges	(-65,975)	(-69,630)	(-65,540)
		NET REVENUE REQUIREMENT	(-3,317)	(-700)	570
		RELATIONSHIP & COMMISSIONING (PROCUREMENT)			
		EXPENDITURE	£	£	£
11000	2790	Salaries - Basic	111,068	111,910	113,030
11011	2790	Vacancy Savings	0	(-2,630)	(-2,670)
11121	2790	Flexi Time & Annual Leave payments	(-754)		
11200	2790	National Insurance	9,685	10,970	11,130
11250	2790	Superannuation	8,461	8,510	9,590
		Employees' Expenses	128,460	128,760	131,080
13180	2790	Car Allowance	103	100	50
13200	2790	Staff Travel cost Public Transport only	98	100	100
		Transport-related expenses	201	200	150
14005	2790	Equipment Materials & Maintenance incl. Lighting	6	0	
14255	2790	Hospitality	60	50	50
14258	2790	Office Stationery	0	200	200
14349	2790	Tracing Agency	500	450	400
14431	2790	IT Support and IT Consumables	378	360	310
14471	2790	Subsistence claims for staff inc parking	14	60	10
14486	2790	Subscriptions to Organisations & Periodicals	6,068	7,850	7,850
		Supplies and Services	7,027	8,970	8,820
		TOTAL CONTROLLABLE EXPENDITURE	135,688	137,930	140,050
17000	2790	Cost of Administration Buildings	8,740	8,680	7,940
17002	2790	Cost of Office Accommodation LBC		620	
17202	2790	Cost of Reprographics	454	1,160	1,160
17205	2790	Cost of Telephone System	470	500	440
17214	2790	Cost of Insurance Section	1,490	1,490	1,580
17215	2790	Cost of Occupational Health Service	230	220	220
17301	2790	Cost of Accountancy	28,810	28,240	28,620
17302	2790	Cost of Audit			8,530
17303	2790	Cost of Information Technology	3,230	3,300	3,210
17305	2790	Cost of Human Resources	3,700	3,600	3,530

17322	2790	Cost of Health & Safety Service	380	410	360
17338	2790	Cost of Procurement Service	30	30	
17345	2790	Cost of Training & Development Service	860	620	590
		Support Services	48,394	48,870	56,170
17002	2790	Cost of Office Accommodation LBC	619	620	620
		Recharges	619	620	620
		TOTAL EXPENDITURE	184,700	187,420	196,840
		INCOME			
19601	2790	GF Recharge to GF Services - CEC's	(-)52,820	(-)54,410	(-)58,380
19602	2790	GF Recharge to HRA Services - CEC's	(-)133,263	(-)133,400	(-)137,670
		Recharges	(-)186,083	(-)187,810	(-)196,050
		NET REVENUE REQUIREMENT	(-)1,383	(-)390	790
		POLICY & PERFORMANCE EXPENDITURE	15/16 Actuals	16/17 Original	17/18 Original
			£	£	£
11000	2797	Salaries - Basic	35,694	50,250	52,310
11011	2797	Vacancy Savings		(-)1,270	(-)1,320
11200	2797	National Insurance	2,635	4,770	4,980
11250	2797	Superannuation	3,075	7,400	8,530
		Employees' Expenses	41,404	61,150	64,500
13180	2797	Car Allowance	41	50	50
13200	2797	Staff Travel cost Public Transport only		50	50
		Transport-related expenses	41	100	100
14005	2797	Equipment Materials & Maintenance incl.Lighting	13	0	
14251	2797	Books, Magazines and Publications		50	50
14258	2797	Office Stationery	127	100	100
14431	2797	IT Support and IT Consumables	10,497	250	250
14471	2797	Subsistence claims for staff inc parking	2	120	120
14486	2797	Subscriptions to Organisations & Periodicals	8,949	9,550	9,550
		Supplies and Services	19,588	10,070	10,070
		TOTAL CONTROLLABLE EXPENDITURE	61,033	71,320	74,670
17000	2797	Cost of Administration Buildings	6,990	6,940	6,350
17200	2797	Cost of Messenger Service	1,730	1,850	1,820
17202	2797	Cost of Reprographics	1,167	7,000	7,000
17205	2797	Cost of Telephone System	1,960	2,070	1,830
17214	2797	Cost of Insurance Section	2,990	2,990	3,160
17215	2797	Cost of Occupational Health Service	170	170	110
17302	2797	Cost of Audit			17,060
17303	2797	Cost of Information Technology	18,930	19,380	18,850
17305	2797	Cost of Human Resources	2,780	2,700	1,760
17320	2797	Cost of Communications Service	4,370	4,310	4,300
17322	2797	Cost of Health & Safety Service	290	310	180
17345	2797	Cost of Training & Development Service	650	460	290
17346	2797	Cost of Payments Service	50	50	50
		Support Services Group	42,077	48,230	62,760
17311	2797	Cost of Departmental Admin Services	11,817		
		Recharges	11,817	0	0
		TOTAL EXPENDITURE	114,927	119,550	137,430
		INCOME			
19006	2797	Specific Grants	(-)8,103		
		Income Group	(-)8,103	0	0
19601	2797	GF Recharge to GF Services - CEC's	(-)105,200	(-)156,280	(-)130,340
19602	2797	GF Recharge to HRA Services - CEC's	(-)4,970	(-)7,360	(-)6,210
		Recharges	(-)110,170	(-)163,640	(-)136,550
		NET REVENUE REQUIREMENT	(-)3,346	(-)44,090	880

BLANK PAGE

Left blank intentionally

HOUSING GENERAL FUND	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	1,070,892	1,025,420	982,140
Transport Related Expenses	9,163	10,980	9,650
Supplies and Services	782,003	503,625	658,440
Central Support Services	293,677	300,010	267,280
Recharges	667,278	695,350	708,640
Capital Charges	151,635	19,160	12,780
Total Expenditure	<u>2,974,648</u>	<u>2,554,545</u>	<u>2,638,930</u>
Income	(-)668,705	(-)480,745	(-)450,600
Recharges	(-)1,003,330	(-)1,002,700	(-)1,033,500
Net Expenditure	<u><u>1,302,612</u></u>	<u><u>1,071,100</u></u>	<u><u>1,154,830</u></u>

Index of Cost Centres

Cost Centre	Description	Page Number
2530	Amenity Cleaning	73
2590	Housing Options And Advice	74
2542	Landscaping	74
2536	Supporting People	73

		<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
AMENITY CLEANING EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>
17325 2530	Caretaking Units	319,311	330,890	339,470
	Recharges	319,311	330,890	339,470
	TOTAL EXPENDITURE	319,311	330,890	339,470
NET REVENUE REQUIREMENT		319,311	330,890	339,470
SUPPORTING PEOPLE EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>
11000 2536	Salaries - Basic	508,109	489,990	454,100
11001 2536	Salaries - Overtime	20,858	0	0
11011 2536	Vacancy Savings	0	-11,990	-12,150
11023 2536	Equal Pay Claims	0	0	0
11103 2536	Wages - Holiday Pay	-226	0	0
11121 2536	Flexi Time & Annual Leave payments	813	0	0
11200 2536	National Insurance	37,543	44,110	44,200
11250 2536	Superannuation	67,432	65,150	72,770
11402 2536	Recruitment Costs including Police Checks	13	510	500
11530 2536	Employee welfare	0	1,000	500
	Employees' Expenses	634,543	588,770	559,920
13180 2536	Car Allowances	8,981	10,000	9,000
	Transport-related expenses	8,981	10,000	9,000
14005 2536	Equipment Materials & Maintenance incl. Lighting	38	0	0
14070 2536	External Audit Fee	1,445	1,200	1,500
14205 2536	24 hour Alarm Monitoring	42,784	45,000	38,000
14207 2536	Out of hours response	6,311	50,000	50,000
14208 2536	Tunstall Maintenance	28,622	30,000	25,000
14209 2536	Tunstall Purchases	3,250	5,000	5,000
14209 2536	Tunstall Purchases (ECC)	0	0	60,000
14210 2536	Extra Care Provider	5,685	10,000	8,000
14251 2536	Books, Magazines and Publications	0	500	200
14255 2536	Hospitality	45	100	100
14258 2536	Office Stationery	1,006	1,280	1,280
14409 2536	Careline Telephone Costs	8,758	8,000	8,800
14415 2536	Mobile Phone Costs	933	2,500	1,000
14471 2536	Subsistence claims for staff inc parking	69	100	100
14486 2536	Subscriptions to Organisations and Periodicals	2,208	2,100	3,200
14510 2536	Advertising, Marketing, Printing & Publications	2,189	2,750	3,500
14874 2536	Parking Permits	240	150	150
	Supplies and Services	103,584	158,680	205,830
	TOTAL CONTROLLABLE EXPENDITURE	747,107	757,450	774,750
17200 2536	Cost of Messenger Service	870	930	910
17202 2536	Cost of Reprographics	7,009	2,070	2,070
17204 2536	Cost of Franking	738	0	0
17205 2536	Cost of Telephone System	4,330	4,580	4,040
17214 2536	Cost of Insurance Section	22,090	22,060	23,380
17215 2536	Cost of Occupational Health Service	1,320	1,280	1,110
17301 2536	Cost of Accountancy	11,470	11,250	11,380
17303 2536	Cost of Information Technology	12,100	12,380	12,040
17305 2536	Cost of Human Resources	21,300	20,710	17,630
17310 2536	Cost of Income Service	6,800	7,610	6,780
17322 2536	Cost of Health & Safety Service	2,190	2,350	1,820
17331 2536	Cost of Procurement Service	0	0	0
17346 2536	Cost of Payments Service	6,608	3,280	3,400
17338 2536	Cost of Procurement Service	150	150	220
17345 2536	Cost of Internal Training & Development	4,950	3,560	2,880
	Support Services	101,925	92,210	87,660
17325 2536	Cost of Departmental Admin Services (Head of Service)	104,289	110,190	110,250
17335 2536	Cost of Room Hire Bookings	0	850	850
	Recharges	104,289	111,040	111,100
	TOTAL EXPENDITURE	953,321	960,700	973,510
INCOME				
19025 2536	Transitional relief	-5,996	-8,000	-6,000
19026 2536	Supporting People Grant	-334,060	-160,430	0
19027 2536	Community Support Service Outreach	-16,061	0	0
19160 2536	Partnership Contributions (ECC)	0	0	-70,000

19226 2536	Dispersed alarms income	0	-40,840	-73,170
19395 2536	Careline Alarms - Non Tenants	-136,726	-118,000	-118,000
19397 2536	Home Group Alarm Monitoring	-14,564	-13,150	-13,150
19410 2536	Tea & Chat Club Income	0	-240	0
19412 2536	HRS Support Charges	0	-37,000	-87,430
	Income	-507,406	-377,660	-367,750
19602 2536	Recharge from GF to HRA	-548,157	-519,490	-561,500
	Recharges	-548,157	-519,490	-561,500
	NET REVENUE REQUIREMENT	-102,242	63,550	44,260
	LANDSCAPING EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
17325 2542	Grounds Maintenance - Programme Costs	£ 179,850	£ 182,800	£ 189,530
	Recharges	179,850	182,800	189,530
	TOTAL EXPENDITURE	179,850	182,800	189,530
	NET REVENUE REQUIREMENT	179,850	182,800	189,530
	HOUSING OPTIONS AND ADVICE EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
11000 2590	Salaries - Basic	£ 351,382	£ 361,750	£ 341,470
11001 2590	Salaries - Overtime	3,253	5,000	5,000
11003 2590	Contract & Agency Staff	8,056	0	0
11005 2590	Statutory Maternity Pay	206	0	0
11011 2590	Vacancy Savings	0	-8,400	-8,580
11121 2590	Flexi Time & Annual Leave payments	-62	0	0
11200 2590	National Insurance	25,638	31,080	31,450
11250 2590	Superannuation	47,173	45,220	50,880
11402 2590	Recruitment Costs including Police Checks	703	2,000	2,000
	Employees' Expenses	436,350	436,650	422,220
13180 2590	Car Allowance	110	580	400
13200 2590	Staff Travel Cost Public Transport only	72	400	250
	Transport-related expenses	182	980	650
14005 2590	Equipment Materials & Maint incl lighting	84	350	350
14017 2590	Photocopier Charges	2,766	3,480	3,480
14050 2590	Choice Based Lettings	35,835	32,770	33,000
14249 2590	Land Registry Fees	75	0	100
14251 2590	Books, Magazines and Publications	0	240	240
14255 2590	Hospitality	24	20	20
14258 2590	Office Stationery	440	450	600
14320 2590	Medical Advisor	2,896	3,380	3,500
14323 2590	External Legal Costs	3,880	5,700	5,700
14356 2590	Interpreter Fees	0	620	310
14415 2590	Mobile Phone Costs	325	370	350
14471 2590	Subsistence Claims for Staff, Incl Parking	68	400	200
14486 2590	Subscriptions to Organisations and Periodicals	65	610	350
14510 2590	Advertising, Marketing, Printing & Publications	0	900	1,000
14557 2590	Costs of Temporary Accommodation	512,045	105,580	205,000
14609 2590	Home Improvement Agency	14,000	14,000	14,000
14771 2590	Occupational Therapist Costs	2,240	4,000	3,000
14797 2590	Homelessness Projects (DCLG Grant)	20,534	89,540	124,750
14803 2590	Grants For Rents Deposits	7,171	20,000	20,000
14874 2590	Parking Permits	30	50	50
16034 2590	GF Use of Priority Estate Properties	58,725	34,505	8,630
16035 2590	GF Use of The Stow Properties	17,216	27,980	27,980
	Supplies and Services	678,419	344,945	452,610
	TOTAL CONTROLLABLE EXPENDITURE	1,114,951	782,575	875,480
17000 2590	Cost of Administration Buildings	41,970	41,650	27,010
17200 2590	Cost of Messenger Service	3,460	3,710	3,640
17202 2590	Cost of Reprographics	7,012	15,930	15,930
17204 2590	Cost of Franking	0	3,340	3,340
17205 2590	Cost of Telephone System	6,080	6,420	5,670
17214 2590	Cost of Insurance Section	14,210	14,190	15,030
17215 2590	Cost of Occupational Health Service	800	780	780
17300 2590	Cost of Corporate Management	3,640	3,730	3,860

17301 2590	Cost of Accountancy	10,240	10,030	10,130
17302 2590	Cost of Audit	14,810	15,330	8,530
17303 2590	Cost of Information Technology	24,200	24,770	24,090
17304 2590	Cost of Legal Services	24,260	25,110	23,280
17305 2590	Cost of Human Resources	12,960	12,610	12,340
17310 2590	Cost of Income Service	510	570	510
17320 2590	Cost of Communications Service	6,360	6,270	6,250
17322 2590	Cost of Health & Safety Service	1,330	1,430	1,270
17338 2590	Cost of Procurement Service	1,250	1,290	1,140
17342 2590	Cost of Policy and Performance Service	4,960	7,360	6,140
17343 2590	Cost of CFO	10,690	11,110	8,660
17345 2590	Cost of Internal Training & Development	3,010	2,170	2,020
	Support Services	191,752	207,800	179,620
17325 2590	Cost of Departmental Admin Services	43,829	50,620	48,540
17312 2590	Cost of Regeneration Team	20,000	20,000	20,000
	Recharges	63,829	70,620	68,540
18071 2590	Depreciation	12,783	19,160	12,780
18072 2590	Impairment-Revaluation Losses	138,852	0	0
	Capital Financing Costs	151,635	19,160	12,780
	TOTAL EXPENDITURE	1,522,166	1,080,155	1,136,420
	INCOME			
19080 2590	Grant	-49,044	0	0
19264 2590	Fees & Charges	-30	0	0
19412 2590	Costs recoverable	-25,218	-20,000	-20,000
19503 2590	Bed & Breakfast charges	-11,545	-5,000	-20,000
19539 2590	Converted properties rental income (Priority Estates)	-75,462	-44,905	-9,670
19539 2590	Converted properties rental income (The Stow)	0	-33,180	-33,180
	Income	-161,299	-103,085	-82,850
19602 2590	Recharge from GF to HRA (Choice Based Lettings)	-7,167	-6,550	-6,600
19602 2590	Recharge from GF to HRA	-448,006	-476,660	-465,400
	Recharges	-455,173	-483,210	-472,000
	NET REVENUE REQUIREMENT	905,694	493,860	581,570

BLANK PAGE

Left blank intentionally

PLACE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	2,870,159	2,930,740	3,025,420
Premises Related Expenses	4,307,220	4,257,820	4,376,040
Transport Related Expenses	35,609	40,980	41,460
Supplies & Services	4,592,825	4,662,610	4,192,090
Third Party Payments	91,559	76,920	79,590
Central Support Services	1,353,525	1,347,580	1,337,110
Recharges	409,560	440,700	330,490
Capital Charges	10,811,891	2,977,970	769,630
Total Expenditure	<u>24,472,348</u>	<u>16,735,320</u>	<u>14,151,430</u>
Income	(-)9,596,821	(-)9,006,190	(-)9,770,740
Recharges	(-)2,213,209	(-)2,105,990	(-)1,996,460
Net Expenditure	<u><u>12,262,318</u></u>	<u><u>5,623,140</u></u>	<u><u>2,384,230</u></u>

Index of Cost Centres

Cost Centre	Description	Page Number
3400	10 Staple Tye	110
1874	2 Wych Elm	82
1260	21 The Rows	80
1255	3 Wych Elm	80
2304	Abandoned Vehicles	86
3204	Adams House	102
2900	Allotments	94
1876	Barbara Castle Health Centre	82
3360	Building Control	105
2410	Bus Shelters	86
2458	Bus Terminus	88
3188	Bush Fair Shops Shopping Centre	101
3190	Bush House Offices	102
3450	Car Parks	111
2750	Cemetery & Crematorium	90
3213	Civic Centre	103
3180	Commercial Properties - Miscellaneous	100
3370	Covenant Control	106
2940	Depots / Nursery	94
2140	Domestic Refuse	83
2434	Emergency Planning	86
2774	Enterprise Zone	92
2760	Environmental Health	90
2759	Environmental Protection	90
3142	Garages - GF	98
2454	Hackney Carriages & Private Hire	87
3140	Hatches	98
3385	Head of Place	109
2456	Highways Infrastructure	88
2779	Joint Venture Company	93
3384	JVCO Demobilisation	108
3383	JVCo Payments	108
2978	Land Trust	95
1560	Latton Bush Centre	81
2772	Licensing	91
3302	Messengers & Postal	104
2970	Neighbourhood Parks	94
3144	Non Housing Condition Survey	98
3207	Northgate House	102
2980	Open Spaces	95
3110	Pavilions, Sports Pitches & Common Rooms	97
3380	Planning Services	107
3010	Playgrounds	96
3412	Potter Street Former Neighbourhood Office	111
3166	Property & Facilities	99
2200	Public Conveniences	84

Index of Cost Centres

Cost Centre	Description	Page Number
2220	Recycling	84
3208	Redstone House	103
3386	Regulatory Services: Client Team	109
2710	Reprographics	89
1550	SEEN Nightclub	80
3032	Sheltered Employment Team	96
2270	Special Refuse	85
3040	Sportsfields	96
2290	Street Cleaning	85
2306	Street Name Signs	86
3362	Structural Engineering	106
3404	Sumners Former Neighbourhood Office	110
3184	The Stow Shopping Centre	100
2026	Town Centre Enhancements	83
3415	Town Centre Management	111
3070	Town Park	97
2976	Townwide Nature Reserves	95
2187	Unadopted Highways	84
3209	Water Gardens Car Park	103

		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
3 WYCH ELM EXPENDITURE				
12034	1255	0	730	1,350
12340	1255	860	420	620
		860	1,150	1,970
14332	1255	228	0	0
		228	0	0
		1,088	1,150	1,970
17328	1255	168	170	220
		168	170	220
18071	1255	90	770	90
18072	1255	74	0	0
		165	770	90
		1,421	2,090	2,280
INCOME				
19247	1255	(-860)	(-1,150)	(-620)
19508	1255	(-3,745)	(-3,740)	(-3,880)
		(-4,605)	(-4,890)	(-4,500)
		(-3,184)	(-2,800)	(-2,220)
21 THE ROWS EXPENDITURE				
12340	1260	33	0	260
12390	1260	7,395	7,540	7,600
		7,428	7,540	7,860
		7,428	7,540	7,860
17214	1260	240	240	250
		240	240	250
17328	1260	253	250	0
		253	250	0
		7,921	8,030	8,110
		7,921	8,030	8,110
SEEN NIGHT CLUB EXPENDITURE				
12372	1550	5,250	7,250	11,380
12373	1550	5,037	2,980	5,040
		10,287	10,230	16,420
14500	1550	5,133	5,050	5,130
		5,133	5,050	5,130
		15,420	15,280	21,550
17310	1550	40	40	40
		40	40	40
17328	1550	168	170	0
		168	170	0
		15,628	15,490	21,590
		15,628	15,490	21,590
INCOME				
19247	1550	(-5,037)	(-2,980)	(-5,040)
19412	1550	(-5,133)	(-5,050)	(-5,130)
19508	1550	(-45,500)	(-45,500)	(-45,500)
		(-55,670)	(-53,530)	(-55,670)
		(-40,042)	(-38,040)	(-34,080)
LATTON BUSH CENTRE EXPENDITURE				
11000	1560	97,371	100,550	101,620
11001	1560	4,636	9,350	9,350
11011	1560	0	(-2,690)	(-2,750)

11005	1560	Statutory Maternity Pay	471	0	0
11200	1560	National Insurance	6,704	8,450	8,600
11250	1560	Superannuation	15,943	16,000	18,030
		Employees' Expenses	125,125	131,660	134,850
12000	1560	Maintenance Buildings - External Contracts	35,973	34,500	34,500
12001	1560	Alarm Maintenance Burglar & Fire	1,525	12,600	12,600
12003	1560	Cleaning & Disposals	3,318	3,500	3,500
12010	1560	Trade Refuse Collection	11,232	8,500	8,500
12027	1560	Refurbish to re-let	5,080	5,000	5,000
12034	1560	Payment to Kier-Building Maintenance	57,260	19,800	47,110
12340	1560	Electricity	62,662	60,820	56,660
12350	1560	Gas	35,098	45,040	39,350
12390	1560	Business Rates	93,080	94,590	102,480
12400	1560	Water	7,159	7,260	7,260
12421	1560	Cleaning Contract	16,238	15,020	18,420
		Premises-related Expenses	328,627	306,630	335,380
14005	1560	Equipment Materials & Maintenance incl.Lighting	27,912	27,000	27,000
14015	1560	Open/Close Stock (Equipment etc)	95	0	0
14017	1560	Photocopier Usage	1,793	2,800	2,800
14203	1560	Refreshments at Meetings	29,403	30,000	30,000
14231	1560	Energy Certificates	325	0	0
14255	1560	Hospitality	298	250	250
14258	1560	Office Stationery	380	680	680
14325	1560	Licence Fees inc PRS, PPL & Public Entertainment	1,195	2,820	2,820
14337	1560	Security Fees	439	800	800
14401	1560	Postage	787	800	800
14415	1560	Mobile Phone Costs	0	1,200	1,200
14431	1560	IT Support and IT Consumables	269	400	400
14486	1560	Subscriptions to Organisations & Periodicals	0	200	200
14510	1560	Advertising, Marketing, Publicity & Printing	2,283	2,500	2,500
		Supplies and Services	65,180	69,450	69,450
		TOTAL CONTROLLABLE EXPENDITURE	518,932	507,740	539,680
17200	1560	Cost of Messenger Service	870	930	910
17202	1560	Cost of Reprographics	87	220	220
17204	1560	Cost of Franking	206	60	60
17205	1560	Cost of Telephone System	2,280	2,410	2,130
17214	1560	Cost of Insurance Section	19,670	19,640	20,810
17215	1560	Cost of Occupational Health Service	290	280	280
17302	1560	Cost of Audit	1,850	1,920	0
17303	1560	Cost of Information Technology	8,070	8,260	8,030
17304	1560	Cost of Legal Services	6,890	7,130	6,610
17305	1560	Cost of Human Resources	4,630	4,500	4,410
17310	1560	Cost of Income Service	11,500	12,870	11,470
17322	1560	Cost of Health & Safety Service	480	510	450
17331	1560	Cost of Cashiers Service	380	270	380
17338	1560	Cost of Procurement Service	360	370	660
17345	1560	Cost of Training & Development Service	1,080	770	720
		Support Services Group	58,643	60,140	57,140
17319	1560	Cost of Community Safety Rangers	572	0	0
17311	1560	Cost of Depart. Admin Serv. (G Bloomer)	14,935	15,130	9,110
17311	1560	Cost of Depart. Admin Serv. (50% S Merry & S Farring	48,500	44,120	45,140
17311	1560	Cost of Depart. Admin Serv.	6,270	6,430	0
17313	1560	Cost of Surveyors	227	0	0
17328	1560	Cost of P & F M (J McGill & M Wright recharge)	350	0	0
17328	1560	Cost of P & F M (DEC)	11,957	12,080	9,310
		Recharges exp	82,810	77,760	63,560
18071	1560	Depreciation	-103,720	97,360	(-103,720)
18072	1560	Impairment - Revaluation Losses	6,429	0	0
18073	1560	Impairment - Other	63,896	0	0
		Capital Financing Costs	-33,394	97,360	(-103,720)
		TOTAL EXPENDITURE	626,992	743,000	556,660
		INCOME			
19114	1560	Sales - General	(-2,586)	(-1,500)	(-1,500)
19119	1560	Sales of Meals	(-30,362)	(-30,000)	(-30,000)
19247	1560	Service Charges Income	(-294,325)	(-264,000)	(-279,000)
19316	1560	Lettings	(-130,931)	(-120,000)	(-125,000)
19412	1560	Costs Recoverable	(-166)	0	0
19508	1560	Rents Income	(-278,624)	(-295,000)	(-293,770)
19529	1560	Rents Income - Licence to Occupy	(-10,000)	(-10,000)	(-10,000)
19546	1560	Bungalow Rent	(-2,964)	(-2,960)	(-2,960)
19739	1560	Recharge Cleaning Contract	(-397)	(-2,100)	(-2,100)

		Income Group	(-) <u>750,356</u>	(-) <u>725,560</u>	(-) <u>744,330</u>
19511	1560	Community Rent	(-)50,639	(-)50,640	(-)43,700
19601	1560	Recharge GF to GF (occupation charge within Place S	(-)16,071	(-)16,270	(-)15,920
19601	1560	Recharge GF to GF (occupation charge other Service	(-)124,905	(-)127,950	(-)117,790
19602	1560	Recharge from GF to HRA (occupation charges HRA)	(-)48,571	(-)42,100	(-)48,750
19601	1560	Recharge GF to GF (room hire within Place Services)	(-)165	0	0
19601	1560	Recharge GF to GF (room hire other Service Plans)	(-)6,647	(-)4,130	(-)2,630
19602	1560	Recharge GF to HRA (room hire HRA)	(-)538	(-)2,330	(-)2,330
		Recharges	(-)247,537	(-)243,420	(-)231,120

NET REVENUE REQUIREMENT **(-)370,901** **(-)225,980** **(-)418,790**

			2015/16 Actual	2016/17 Original	2017/18 Original
		EXPENDITURE	£	£	£
12000	1874	Maintenance Buildings - External Contracts	2,155	60	60
12034	1874	Payment to Kier-Building Maintenance	1,540	2,970	5,540
12340	1874	Electricity	4,777	4,750	3,730
12350	1874	Gas	4,050	5,290	6,520
12400	1874	Water	3,319	2,900	3,400
		Premises-related Expenses	15,841	15,970	19,250
14007	1874	Fire Extinguishers	104	90	100
		Supplies and Services	104	90	100
		TOTAL CONTROLLABLE EXPENDITURE	15,945	16,060	19,350
17214	1874	Cost of Insurance Section	200	200	210
17310	1874	Cost of Income Service	90	100	90
		Support Services Group	290	300	300
17313	1874	Cost of Surveyors	581	0	0
17328	1874	Cost of P & F M (J McGill & M Wright recharge)	350	0	0
17328	1874	Cost of P & F M (DEC)	168	170	860
		Recharges exp	1,099	170	860
18071	1874	Depreciation	8,299	24,310	8,300
		Capital Financing Costs	8,299	24,310	8,300
		TOTAL EXPENDITURE	25,633	40,840	28,810

		INCOME			
19247	1874	Service Charges Income	(-)9,868	(-)16,000	(-)14,010
19508	1874	Rent Income	(-)12,616	(-)12,620	(-)12,620
		Income Group	(-)22,484	(-)28,620	(-)26,630

NET REVENUE REQUIREMENT **3,149** **12,220** **2,180**

			2015/16 Actual	2016/17 Original	2017/18 Original
		EXPENDITURE	£	£	£
12000	1876	Maintenance Buildings - External Contracts	429	1,710	1,710
12034	1876	Payment to Kier-Building Maintenance	7,565	4,510	8,400
12340	1876	Electricity	4,009	4,100	2,570
12350	1876	Gas	3,989	6,040	5,480
12421	1876	Cleaning Contract	601	550	600
		Premises-related Expenses	16,593	16,910	18,760
14005	1876	Equipment Materials & Maintenance incl Lighting	337	0	0
		Supplies and Services	337	0	0
		TOTAL CONTROLLABLE EXPENDITURE	16,929	16,910	18,760
17214	1876	Cost of Insurance Section	810	810	860
17310	1876	Cost of Income Service	230	260	230
		Support Services Group	1,040	1,070	1,090
17328	1876	Cost of P & F M (J McGill & M Wright recharge)	700	0	0
17328	1876	Cost of P & F M (DEC)	3,200	3,230	2,150
		Recharges exp	3,900	3,230	2,150
18071	1876	Depreciation	15,065	0	15,070
18072	1876	Impairment - Revaluation Losses	18,148	0	0
18073	1876	Impairment - Other	31,890	0	0
		Capital Financing Costs	65,103	0	15,070
		TOTAL EXPENDITURE	86,973	21,210	37,070

		INCOME			
19424	1876	Service Charges (BCHC)	(-)16,497	(-)17,200	(-)18,100
19425	1876	Management Income	(-)270	(-)270	(-)270

19508	1876	Rent Income		<u>(-)</u> 64,000	<u>(-)</u> 64,000	<u>(-)</u> 64,000
		Income Group		<u>(-)</u> 80,767	<u>(-)</u> 81,470	<u>(-)</u> 82,370
NET REVENUE REQUIREMENT				<u>6,206</u>	<u>(-)</u> 60,260	<u>(-)</u> 45,300
TOWN CENTRE ENHANCEMENTS EXPENDITURE			2015/16 Actual	2016/17 Original	2017/18 Original	
			£	£	£	
12034	2026	Payment to Kier-Building Maintenance	23,135	9,250	20,000	
12080	2026	Pest Control	1,240	2,000	2,000	
12300	2026	Town Centre - Small Works	1,813	4,000	4,000	
12306	2026	Footpath Maintenance	0	10,000	5,000	
		Premises-related Expenses	26,188	25,250	31,000	
14005	2026	Equipment Materials & Maintenance incl.Lighting	0	100	100	
		Supplies and Services	0	100	100	
		TOTAL CONTROLLABLE EXPENDITURE	26,188	25,350	31,100	
18071	2026	Depreciation Capital Charges	4,310	1,970	4,310	
		Capital Financing Costs	4,310	1,970	4,310	
		TOTAL EXPENDITURE	30,499	27,320	35,410	
INCOME						
19220	2026	Miscellaneous Licences	-635	0	0	
		Income Group	-635	0	0	
NET REVENUE REQUIREMENT			29,864	27,320	35,410	
DOMESTIC REFUSE EXPENDITURE			2015/16 Actual	2016/17 Original	2017/18 Original	
			£	£	£	
12033	2140	Payment to Kier-Depot	5,730	5,760	5,850	
		Premises-related Expenses	5,730	5,760	5,850	
14005	2140	Equipment Materials & Maintenance incl.Lighting	1,480	2,500	2,500	
14486	2140	Subscriptions to Organisations & Periodicals	460	0	560	
14865	2140	External Contracts	1,061,465	1,092,950	1,040,530	
		Supplies and Services	1,063,405	1,095,450	1,043,590	
		TOTAL CONTROLLABLE EXPENDITURE	1,069,135	1,101,210	1,049,440	
17202	2140	Cost of Reprographics	0	360	360	
17205	2140	Cost of Telephone System	590	620	550	
17303	2140	Cost of Information Technology	2,420	2,480	2,410	
17310	2140	Cost of Income Service	90	100	90	
17338	2140	Cost of Procurement Service	40	40	0	
		Support Services	3,140	3,600	3,410	
17311	2140	Cost of Departmental Admin Services (Head of Service)	14,935	15,130	30,380	
17311	2140	Cost of Departmental Admin Services (Client Team)	0	0	34,120	
		Recharges exp	14,935	15,130	64,500	
18071	2140	Depreciation Capital Charges	357,592	357,590	357,590	
		Capital Charges	357,592	357,590	357,590	
		TOTAL EXPENDITURE	1,444,801	1,477,530	1,474,940	
INCOME						
19020	2140	Disposal Credits ECC	(-)	(-)	(-)	
19140	2140	Sales of Bins	(-)	0	0	
19460	2140	ECC/NEHA Contribution	(-)	(-)	(-)	
		Income	(-)	(-)	(-)	
NET REVENUE REQUIREMENT			799,416	835,280	833,410	
UNADOPTED HIGHWAYS EXPENDITURE			2015/16 Actual	2016/17 Original	2017/18 Original	
			£	£	£	
12037	2187	Payment to Kier-Street Cleaning	6,197	3,250	3,300	
12091	2187	Highway Maintenance	66,850	55,000	55,000	
12086	2187	ECC Highways Rangers	62,562	0	0	
12306	2187	Footpath Maintenance	29,735	25,000	25,000	
		Premises-related Expenses	165,344	83,250	83,300	
14766	2187	Drainage Feasibility Study	0	10,000	10,000	
		Supplies and Services	0	10,000	10,000	
		TOTAL CONTROLLABLE EXPENDITURE	165,344	93,250	93,300	
17303	2187	Cost of Information Technology	2,420	2,480	2,410	
17310	2187	Cost of Income Service	100	110	100	

17338	2187	Cost of Procurement Service	60	60	0
		Support Services Group	2,580	2,650	2,510
17328	2187	Cost of P & F M (J McGill & M Wright recharge)	150	0	0
17328	2187	Cost of P & F M (DEC)	46,313	47,630	44,780
		Recharges exp	46,463	47,630	44,780
		TOTAL EXPENDITURE	214,387	143,530	140,590
		INCOME			
19357	2187	Other Local Authority Income	(-62,562)	0	0
		Income Group	(-62,562)	0	0
19602	2187	Recharge from GF to HRA	(-72,439)	(-67,500)	(-67,500)
		Recharges	(-72,439)	(-67,500)	(-67,500)
		NET REVENUE REQUIREMENT	79,386	76,030	73,090
		PUBLIC CONVENIENCES			
		EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12034	2200	Payment to Kier-Building Maintenance	1,116	1,600	2,970
12038	2200	Payment to Kier-Building Cleaning	13,908	31,640	7,000
12340	2200	Electricity	288	300	190
12390	2200	Business Rates	4,585	4,680	3,270
12400	2200	Water	1,458	1,730	1,730
		Premises-related Expenses	21,356	39,950	15,160
		TOTAL CONTROLLABLE EXPENDITURE	21,356	39,950	15,160
17214	2200	Cost of Insurance Section	850	850	900
		Support Services Group	850	850	900
17328	2200	Cost of P & F M (J McGill & M Wright recharge)	100	0	0
		Recharges exp	100	0	0
18071	2200	Depreciation	-29,764	8,940	(-29,770)
		Capital Financing Costs	-29,764	8,940	(-29,770)
		TOTAL EXPENDITURE	-7,459	49,740	(-13,710)
		NET REVENUE REQUIREMENT	(-7,459)	49,740	(-13,710)
		RECYCLING			
		EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	2220	Salaries - Basic	43,640	34,660	35,010
11003	2220	Contract & Agency Staff	1,377	0	0
11011	2220	Vacancy Savings	0	-870	-890
11121	2220	Flexi Time & Annual Leave payments	132	0	0
11200	2220	National Insurance	3,807	3,660	3,710
11250	2220	Superannuation	3,801	5,060	5,700
		Employees' Expenses	52,757	42,510	43,530
13025	2220	Payment to Kier-Fleet	4,146	4,110	3,770
13105	2220	Payment to Kier-Fuel	323	500	600
13180	2220	Car Allowance	1,586	300	900
13200	2220	Staff Travel cost Public Transport only	10	0	0
		Transport-related expenses	6,064	4,910	5,270
14005	2220	Equipment Materials & Maintenance incl.Lighting	11,635	750	750
14310	2220	Consultancy Fees & Consultation costs	3,459	0	0
14415	2220	Mobile Phone Costs	54	0	0
14471	2220	Subsistence claims for staff inc parking	0	50	0
14486	2220	Subscriptions to Organisations & Periodicals	0	220	0
14510	2220	Advertising, Marketing, Publicity & Printing	8,122	9,490	0
14851	2220	Bins for Flats	13,363	12,000	12,500
14865	2220	External Contracts	2,014,122	2,022,540	1,964,150
14874	2220	Parking Permits	20	10	10
14939	2220	Recycling Containers	9,938	8,750	8,750
		Supplies and Services	2,060,712	2,053,810	1,986,160
		TOTAL CONTROLLABLE EXPENDITURE	2,119,534	2,101,230	2,034,960
17000	2220	Cost of Administration Buildings	3,500	3,470	3,180
17202	2220	Cost of Reprographics	24	10	10
17204	2220	Cost of Franking	0	520	520
17205	2220	Cost of Telephone System	430	450	400
17214	2220	Cost of Insurance Section	1,150	1,150	1,220
17215	2220	Cost of Occupational Health Service	60	60	60
17303	2220	Cost of Information Technology	810	830	800

17305	2220	Cost of Human Resources	930	900	880
17310	2220	Cost of Income Service	260	290	260
17322	2220	Cost of Health & Safety Service	100	100	90
17331	2220	Cost of Cashiers	7,260	5,280	7,360
17338	2220	Cost of Procurement	120	130	0
17345	2220	Cost of Training & Development Service	220	150	140
		Support Services	14,864	13,340	14,920
17311	2220	Cost of Departmental Admin Services (Env Health)	25,507	26,130	26,700
17311	2220	Cost of Departmental Admin Services (Head of Service)	11,948	12,100	0
17311	2220	Cost of Departmental Admin Services (Client Team)	0	0	21,930
		Recharges exp	37,455	38,230	48,630
18071	2220	Depreciation Capital Charges	89,255	89,920	89,260
		Capital Financing Costs	89,255	89,920	89,260
		TOTAL EXPENDITURE	2,261,107	2,242,720	2,187,770
		INCOME			
19080	2220	Grant	(-)161,920	(-)143,110	(-)135,680
19140	2220	Sales of Bins	(-)4,986	(-)500	0
19226	2220	Other Fees	(-)65,405	(-)61,000	(-)70,000
19412	2220	Costs Recoverable	(-)40,500	0	0
19462	2220	Recycling Credits	(-)594,340	(-)589,400	(-)599,800
		Income	(-)867,151	(-)794,010	(-)805,480
		NET REVENUE REQUIREMENT	1,393,956	1,448,710	1,382,290
		SPECIAL REFUSE EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
14865	2270	External Contracts	179,096	182,300	184,900
		Supplies and Services	179,096	182,300	184,900
		TOTAL CONTROLLABLE EXPENDITURE	179,096	182,300	184,900
17331	2270	Cost of Cashiers	3,100	2,260	3,150
		Support Services	3,100	2,260	3,150
17311	2270	Cost of Departmental Admin Services (Client Team)	0	0	4,870
		Recharges exp	0	0	4,870
		TOTAL EXPENDITURE	182,196	184,560	192,920
		INCOME			
19226	2270	Other Fees	(-)45,018	(-)40,000	(-)40,000
		Income	(-)45,018	(-)40,000	(-)40,000
		NET REVENUE REQUIREMENT	137,179	144,560	152,920
		STREET CLEANING EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12037	2290	Payment to Kier-Street Cleaning	826,549	848,840	861,970
12340	2290	Electricity	835	520	460
		Premises related expenses	827,385	849,360	862,430
		TOTAL CONTROLLABLE EXPENDITURE	827,385	849,360	862,430
17311	2290	Cost of Departmental Admin Services (Client Team)	0	0	33,880
		Recharges exp	0	0	33,880
18071	2290	Depreciation Capital Charges	(-)231	4,230	(-)230
		Capital Financing Costs	(-)231	4,230	(-)230
		TOTAL EXPENDITURE	827,153	853,590	896,080
		INCOME			
19412	2290	Costs Recoverable	(-)835	(-)520	(-)460
		Income	(-)835	(-)520	(-)460
		NET REVENUE REQUIREMENT	826,318	853,070	895,620
		ABANDONED VEHICLES EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
15106	2304	Payment to Kier-Abandoned Vehicles	34,089	35,640	36,740
		Third Party Payments	34,089	35,640	36,740
		TOTAL CONTROLLABLE EXPENDITURE	34,089	35,640	36,740

17311	2304	Cost of Departmental Admin Services (Client Team)	0	0	4,870
		Recharges exp	0	0	4,870
		TOTAL EXPENDITURE	34,089	35,640	41,610
		INCOME			
19736	2304	Voluntary Surrender of Vehicles	(-)25	0	0
		INCOME	(-)25	0	0
		NET REVENUE REQUIREMENT	34,064	35,640	41,610
		STREET NAME SIGNS			
		EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12034	2306	Payment to Kier-Building Maintenance	151	360	680
12037	2306	Payment to Kier-Street Cleaning	7,860	10,520	17,790
		Premises-related Expenses	8,011	10,880	18,470
14765	2306	Street Environmental Scheme	4,374	7,470	7,470
		Supplies and Services	4,374	7,470	7,470
		TOTAL CONTROLLABLE EXPENDITURE	12,385	18,350	25,940
17328	2306	Cost of P & F M (DEC)	29,472	29,770	25,080
		Recharges exp	29,472	29,770	25,080
		TOTAL EXPENDITURE	41,857	48,120	51,020
		INCOME			
19264	2306	Fees & Charges	(-)4,880	(-)3,000	(-)5,000
		Income	(-)4,880	(-)3,000	(-)5,000
		NET REVENUE REQUIREMENT	36,977	45,120	46,020
		BUS SHELTERS			
		EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12034	2410	Payment to Kier-Building Maintenance	1,168	1,530	2,860
		Premises-related Expenses	1,168	1,530	2,860
		TOTAL CONTROLLABLE EXPENDITURE	1,168	1,530	2,860
17214	2410	Cost of Insurance Section	220	220	240
		Support Services Group	220	220	240
17328	2410	Cost of P & F M (DEC)	2,526	2,550	0
		Recharges exp	2,526	2,550	0
		TOTAL EXPENDITURE	3,914	4,300	3,100
		NET REVENUE REQUIREMENT	3,914	4,300	3,100
		HACKNEY CARRIAGES & PRIVATE HIRE			
		EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	2454	Salaries - Basic	87,772	90,110	94,050
11001	2454	Salaries - Overtime	1,569	2,750	2,750
11003	2454	Contract & Agency Staff	14,570	0	0
11011	2454	Vacancy Savings	0	-2,320	-2,450
11121	2454	Flexi Time & Annual Leave payments	522	0	0
11200	2454	National Insurance	7,354	9,460	10,000
11250	2454	Superannuation	12,707	13,530	15,750
11460	2454	Course Fees	20	0	0
		Employees' Expenses	124,513	113,530	120,100
13180	2454	Car Allowance	1,645	1,600	1,600
13200	2454	Staff Travel cost Public Transport only	241	0	0
		Transport-related expenses	1,886	1,600	1,600
14005	2454	Equipment Materials & Maintenance incl. Lighting	9,811	3,300	3,300
14323	2454	Legal Costs	4,818	0	0
14415	2454	Mobile Phone Costs	13	150	150
14431	2454	IT Support and IT Consumables	11,183	0	7,800
14471	2454	Subsistence claims for staff inc parking	4	50	50
14864	2454	Crime Rec. Bureau Expenditure	8,453	4,000	4,000
14874	2454	Parking Permits	0	20	20
14897	2454	DVLA Licence Checks Expenditure	300	600	0
		Supplies and Services	34,581	8,120	15,320
		TOTAL CONTROLLABLE EXPENDITURE	160,980	123,250	137,020

17000	2454	Cost of Administration Buildings	3,500	3,470	4,770
17202	2454	Cost of Reprographics	60	100	100
17204	2454	Cost of Franking	0	180	180
17205	2454	Cost of Telephone System	700	740	650
17214	2454	Cost of Insurance Section	1,490	1,490	1,580
17215	2454	Cost of Occupational Health Service	170	170	170
17303	2454	Cost of Information Technology	1,610	1,650	1,610
17305	2454	Cost of Human Resources	2,780	2,700	2,640
17310	2454	Cost of Income	20	30	20
17322	2454	Cost of Health & Safety Service	290	310	270
17331	2454	Cost of Cashiers Service	890	650	910
17338	2454	Cost of Procurement	60	60	0
17345	2454	Cost of Training & Development Service	650	460	430
		Support Services	12,220	12,010	13,330
17311	2454	Cost of Departmental Admin Services (Licensing)	24,815	27,350	28,860
17311	2454	Cost of Departmental Admin Services (Env Health)	64,777	66,390	68,660
		Recharges exp	89,592	93,740	97,520
		TOTAL EXPENDITURE	262,793	229,000	247,870
		INCOME			
19207	2454	DVLA Licence Checks income	(-190)	(-620)	0
19213	2454	HC Vehicles Licences	(-20,254)	(-21,000)	(-21,000)
19219	2454	HC Drivers Licences	(-8,582)	(-8,600)	(-8,600)
19262	2454	Knowledge Fee	(-1,130)	(-1,150)	(-1,150)
19370	2454	PH Vehicles Licences	(-67,677)	(-57,500)	(-57,500)
19371	2454	PH Drivers Licences	(-25,166)	(-22,000)	(-22,000)
19372	2454	PH Operators Licences	(-7,932)	(-5,200)	(-5,200)
19770	2454	Crime Rec. Bureau Income	(-7,899)	(-3,600)	(-3,600)
		Income	(-138,829)	(-119,670)	(-119,050)
19601	2454	Recharges GF to GF (Licensing DEC)	(-47,518)	(-42,040)	(-44,750)
		Recharges	(-47,518)	(-42,040)	(-44,750)
		NET REVENUE REQUIREMENT	76,446	67,290	84,070
		HIGHWAYS INFRASTRUCTURE EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12000	2456	Maintenance Buildings - External Contracts	2,233	0	0
12034	2456	Payment to Kier-Building Maintenance	31,831	19,240	35,880
12035	2456	Payment to Kier-SET	46,256	46,890	58,180
12036	2456	Payment to Kier-Grounds Maintenance	115,454	117,050	145,220
12340	2456	Electricity	45,911	105,000	105,390
12390	2456	Business Rates	2,784	2,840	2,860
		Premises-related Expenses	244,468	291,020	347,530
15104	2456	Job Codes Contract Costs	16,362	0	0
		Third Party	16,362	0	0
		TOTAL CONTROLLABLE EXPENDITURE	260,830	291,020	347,530
17301	2456	Cost of Accountancy	0	0	0
17310	2456	Cost of Income Service	20	20	20
		Support Services	20	20	20
17328	2456	Cost of P & F M (J McGill & M Wright recharge)	150	0	0
17328	2456	Cost of P & F M (DEC)	842	850	0
		Recharges exp	992	850	0
18071	2456	Depreciation Capital Charges	219,695	216,990	219,700
		Capital Financing Costs	219,695	216,990	219,700
		TOTAL EXPENDITURE	481,537	508,880	567,250
		INCOME			
19412	2456	Costs Recoverable	(-39,824)	(-41,500)	(-41,500)
19588	2456	Admin Cost Recoverable	(-16,362)	0	0
		Income	(-56,186)	(-41,500)	(-41,500)
		NET REVENUE REQUIREMENT	425,351	467,380	525,750
		BUS TERMINUS EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	2458	Salaries - Basic	55,414	51,070	52,750
11001	2458	Salaries - Overtime	730	1,720	1,720
11005	2458	Statutory Maternity Pay	444	0	0

11011	2458	Vacancy Savings	0	(-1,260)	(-1,350)
11200	2458	National Insurance	3,156	3,930	4,160
11250	2458	Superannuation	7,744	6,310	8,880
		Employees' Expenses	67,488	61,770	66,160
13200	2458	Staff Travel Cost - Public Transport only	7	0	0
		Transport-related expenses	7	0	0
12000	2458	Maintenance Buildings - External Contracts	15,778	20,000	20,000
12001	2458	Alarm Maintenance Burglar & Fire	780	500	500
12006	2458	Insurance Claims Job codes	100	0	0
12034	2458	Payment to Kier-Building Maintenance	3,993	5,270	9,830
12010	2458	Trade Refuse Collection	4,090	4,000	4,000
12340	2458	Electricity	6,956	4,970	6,340
12390	2458	Business Rates	49,054	50,030	50,440
12400	2458	Water	3,302	2,140	2,140
12421	2458	Cleaning Contract	34,000	30,760	38,820
		Premises-related Expenses	118,052	117,670	132,070
14005	2458	Equipment Materials & Maintenance incl.Lighting	33	400	400
14230	2458	Clothing & Uniform	326	300	300
14410	2458	Rental,Maintenance & Call Charges for Phone System	1,317	900	1,660
14418	2458	Mobile Radios	273	500	500
		Supplies and Services	1,950	2,100	2,860
		TOTAL CONTROLLABLE EXPENDITURE	187,498	181,540	201,090
17000	2458	Cost of Administration Buildings	1,750	1,740	0
17202	2458	Cost of Reprographics	139	1,190	1,190
17205	2458	Cost of Telephone System	200	210	180
17214	2458	Cost of Insurance Section	3,180	3,170	3,360
17215	2458	Cost of Occupational Health Service	170	170	170
17305	2458	Cost of Human Resources	2,780	2,700	2,640
17310	2458	Cost of Income Service	790	880	790
17322	2458	Cost of Health & Safety Service	290	310	270
17331	2458	Cost of Cashiers Service	840	610	850
17338	2458	Cost of Procurement	210	220	320
17345	2458	Cost of Training & Development Service	650	460	430
		Support Services Group	10,999	11,660	10,200
17328	2458	Cost of P & F M (J McGill & M Wright recharge)	150	0	0
		Recharges exp	150	0	0
18071	2458	Depreciation	11,329	33,140	11,330
18073	2458	Impairment - Other	6,638	0	0
		Capital Finance Charges	17,966	33,140	11,330
		TOTAL EXPENDITURE	216,613	226,340	222,620
		INCOME			
19114	2458	Sales General	(-123)	0	0
19403	2458	Commission	(-22)	0	0
19515	2458	Departure Fees	(-160,110)	(-157,720)	(-150,000)
19544	2458	Sales of Lodges Tickets	0	(-100)	(-100)
19545	2458	Sales of NEL Tickets	(-44)	(-1,100)	(-1,100)
19557	2458	Sales of TGM tickets - 3 month plus	(-133)	0	0
19564	2458	Sales of Richmond Coach Tickets	(-16)	(-350)	(-350)
		Income Group	(-160,447)	(-159,270)	(-151,550)
19601	2458	Recharge GF to GF	(-21,360)	(-22,040)	(-22,570)
		Recharges	(-21,360)	(-22,040)	(-22,570)
		NET REVENUE REQUIREMENT	34,806	45,030	48,500

		2015/16 Actual	2016/17 Original	2017/18 Original
		£	£	£
CEMETERY & CREMATORIUM EXPENDITURE				
14323	2750	Legal Costs	2,820	0
		Supplies & Services	2,820	0
		TOTAL CONTROLLABLE EXPENDITURE	2,820	0
17214	2750	Cost of Insurance Section	10,920	10,910
17302	2750	Cost of Audit	4,940	5,110
17304	2750	Cost of Legal Services	440	450
		Support Services	16,300	16,470
18071	2750	Depreciation Capital Charges	-335,742	29,360
		Capital Financing Costs	-335,742	29,360
		TOTAL EXPENDITURE	-316,622	45,830
				-323,760

		INCOME			
19412	2750	Costs Recoverable	1,376	0	0
19508	2750	Rents Income - Other	(-2,184)	(-2,180)	(-1,090)
19508	2750	Rents Income - Fixed	(-232,420)	(-237,060)	(-241,800)
19508	2750	Rents Income - Variable	(-208,517)	(-199,820)	(-216,820)
		Income	(-441,745)	(-439,060)	(-459,710)
		NET REVENUE REQUIREMENT	(-758,367)	(-393,230)	(-783,470)
		ENVIRONMENTAL PROTECTION EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11003	2759	Contract & Agency Staff	8,482	4,500	4,500
		Employees' Expenses	8,482	4,500	4,500
14005	2759	Equipment Materials & Maint incl lighting	485	0	500
14486	2759	Subscriptions to Organisations & Periodicals	3,160	1,800	1,800
		Supplies and Services	3,645	1,800	2,300
		TOTAL CONTROLLABLE EXPENDITURE	12,128	6,300	6,800
		TOTAL EXPENDITURE	12,128	6,300	6,800
		INCOME			
19250	2759	Environment Protection Income	(-8,107)	(-5,000)	(-5,000)
		Income	(-8,107)	(-5,000)	(-5,000)
		NET REVENUE REQUIREMENT	4,021	1,300	1,800
		ENVIRONMENTAL HEALTH EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	2760	Salaries - Basic	432,201	452,460	467,590
11001	2760	Salaries - Overtime	1,616	6,820	6,820
11003	2760	Contract & Agency Staff	95,548	5,860	37,860
11011	2760	Vacancy Savings	0	-11,430	-11,980
11100	2760	Wages Basic	8,938	0	0
11103	2760	Wages Holiday Pay	3,704	0	0
11121	2760	Flexi Time & Annual Leave Payments	1,626	0	0
11200	2760	National Insurance	34,046	45,470	47,560
11210	2760	Wages - National Insurance	861	0	0
11250	2760	Superannuation	63,121	66,850	77,070
11402	2760	Recruitment Costs Incl Police Checks	1,500	0	0
11458	2760	Training Expenses	173	0	0
11460	2760	Course Fees	2,130	0	0
		Employees' Expenses	645,463	566,030	624,920
13180	2760	Car Allowance	12,600	17,770	17,770
13200	2760	Staff Travel costs Public Transport only	688	500	500
		Transport-related Expenses	13,288	18,270	18,270
14005	2760	Equipment Materials & Maintenance incl.Lighting	5,093	8,000	8,000
14230	2760	Clothing & Uniform	513	0	0
14249	2760	Land Registry Fees	89	200	200
14251	2760	Books, Magazines and Publications	28	0	0
14258	2760	Office Stationery	295	900	900
14322	2760	Health Act Burial	5,115	12,000	12,000
14323	2760	Legal Costs	1,000	400	400
14339	2760	Statutory Dog Control	6,869	6,000	6,000
14401	2760	Postage	9	0	0
14415	2760	Mobile Phone Costs	316	0	0
14431	2760	IT Support and IT Consumables	1,074	300	300
14471	2760	Subsistence claims for staff inc parking	181	0	0
14486	2760	Subscriptions to Organisations & Periodicals	480	5,400	5,400
14510	2760	Advertising, Marketing, Publicity & Printing	255	0	0
14874	2760	Parking Permits	160	180	180
14889	2760	Drainage Works	0	2,000	2,000
		Supplies and Services	21,476	35,380	35,380
15107	2760	Payment to Kier-Pest Control	41,108	41,280	42,850
		Third Party Payments	41,108	41,280	42,850
		TOTAL CONTROLLABLE EXPENDITURE	721,336	660,960	721,420
17000	2760	Cost of Administration Buildings	38,470	38,180	33,360
17200	2760	Cost of Messenger Service	1,730	1,850	1,820
17202	2760	Cost of Reprographics	5,931	4,460	4,460
17204	2760	Cost of Franking	2,191	1,190	1,190

17205	2760	Cost of Telephone System	5,260	5,550	4,900
17214	2760	Cost of Insurance Section	14,210	14,190	15,030
17215	2760	Cost of Occupational Health Service	920	890	890
17301	2760	Cost of Accountancy	1,580	1,540	1,570
17302	2760	Cost of Audit	4,940	5,110	0
17303	2760	Cost of Information Technology	37,110	37,980	36,950
17304	2760	Cost of Legal Services	28,360	29,350	27,210
17305	2760	Cost of Human Resources	14,820	14,410	14,100
17310	2760	Cost of Income Service	200	220	200
17322	2760	Cost of Health & Safety Service	1,520	1,640	1,450
17331	2760	Cost of Cashiers Service	450	320	450
17338	2760	Cost of Procurement Service	240	250	480
17345	2760	Cost of Training & Development Service	3,440	2,480	2,300
		Support Services	161,372	159,610	146,360
17311	2760	Cost of Departmental Admin Services (Head of Service)	29,869	30,250	42,530
		Recharges exp	29,869	30,250	42,530
18079	2760	REFCUS	562,899	800,000	780,000
		Capital Financing Costs	562,899	800,000	780,000
		TOTAL EXPENDITURE	1,475,476	1,650,820	1,690,310
		INCOME			
19080	2760	Grant	(-1,596)	0	0
19203	2760	Animal Act Licences	(-842)	(-480)	(-480)
19220	2760	Miscellaneous Licences	(-208)	(-200)	(-200)
19225	2760	HMO Licences	(-71,305)	0	(-32,000)
19227	2760	Pest Control Charges	(-4,120)	(-2,100)	(-2,100)
19235	2760	Statutory Dog Control Income	(-2,437)	(-2,000)	(-2,000)
19237	2760	Wasps Nests	(-4,083)	(-2,000)	(-2,000)
19412	2760	Costs Recoverable	(-1,186)	0	0
19496	2760	Fleas Control	(-782)	(-320)	(-320)
19712	2760	REFCUS Grant Income	(-323,000)	(-300,000)	(-615,000)
		Income	(-409,559)	(-307,100)	(-654,100)
19601	2760	Recharge GF to GF (DEC)	(-141,298)	(-144,770)	(-148,760)
		Recharges	(-141,298)	(-144,770)	(-148,760)
		NET REVENUE REQUIREMENT	924,619	1,198,950	887,450
		LICENSING EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	2772	Salaries - Basic	52,917	53,380	59,540
11001	2772	Salaries - Overtime	904	3,570	3,570
11003	2772	Contract & Agency Staff	17,350	0	0
11011	2772	Vacancy Savings	0	-1,420	-1,600
11121	2772	Flexi Time & Annual Leave Payments	218	0	0
11200	2772	National Insurance	3,755	5,620	6,470
11250	2772	Superannuation	7,858	8,310	10,290
		Employees' Expenses	83,002	69,460	78,270
13180	2772	Car Allowance	239	970	970
13200	2772	Staff Travel cost Public Transport only	29	0	0
		Transport-related expenses	269	970	970
14005	2772	Equipment Materials & Maintenance incl. Lighting	2,618	7,000	7,000
14203	2772	Refreshments at Meetings	25	0	0
14415	2772	Mobile Phone Costs	0	800	800
14431	2772	IT Support and IT Consumables	179	0	0
14438	2772	Software Licences	225	0	0
14471	2772	Subsistence claims for staff inc parking	73	0	0
14486	2772	Subscriptions to Organisations & Periodicals	1,509	600	600
14874	2772	Parking Permits	38	0	0
14897	2772	DVLA Licence Checks Expenditure	0	200	200
		Supplies and Services	4,667	8,600	8,600
		TOTAL CONTROLLABLE EXPENDITURE	87,937	79,030	87,840
17000	2772	Cost of Administration Buildings	3,500	3,470	3,180
17200	2772	Cost of Messenger Service	1,730	1,850	1,820
17202	2772	Cost of Reprographics	1,447	1,290	1,290
17204	2772	Cost of Franking	1,786	1,530	1,530
17205	2772	Cost of Telephone System	700	740	650
17214	2772	Cost of Insurance Section	1,490	1,490	1,580
17215	2772	Cost of Occupational Health Service	110	110	110
17303	2772	Cost of Information Technology	9,400	9,630	9,360
17304	2772	Cost of Legal Services	3,510	3,630	3,370

17305	2772	Cost of Human Resources	1,850	1,800	1,760
17310	2772	Cost of Income Service	2,260	2,530	2,250
17322	2772	Cost of Health & Safety Service	190	200	180
17331	2772	Cost of Cashiers Service	430	310	430
17338	2772	Cost of Procurement	60	70	0
17345	2772	Cost of Training & Development Service	430	310	290
		Support Services	28,893	28,960	27,800
17311	2772	Cost of Departmental Admin Services (HC&PH)	47,518	42,040	44,750
17311	2772	Cost of Departmental Admin Services (Env Health)	25,507	26,130	26,700
17311	2772	Cost of Departmental Admin Services (Head of Service)	0	0	0
		Recharges exp	73,025	68,170	71,450
		TOTAL EXPENDITURE	189,855	176,160	187,090
		INCOME			
19241	2772	Street Traders (Non Food)	(-7,751)	(-6,400)	(-6,400)
19317	2772	Lotteries & Amusements	(-1,080)	(-1,000)	(-1,000)
19421	2772	Highway Acts Income	(-4,414)	(-3,800)	(-3,800)
19470	2772	Club Premises Certs.Income	(-2,276)	(-2,200)	(-2,200)
19471	2772	Personal Licences Income	(-1,794)	(-2,200)	(-2,200)
19472	2772	Premises Licences Income	(-45,382)	(-48,000)	(-45,000)
19476	2772	Gambling Act Premises Licences	(-16,600)	(-19,500)	(-17,500)
19477	2772	Gambling Act Permits	(-1,650)	(-2,200)	(-2,200)
19558	2772	Sex Licences	(-1,060)	(-1,050)	(-1,050)
		Income	(-82,006)	(-86,350)	(-81,350)
19601	2772	Recharge GF to GF (HC&PH DEC)	(-24,815)	(-27,350)	(-28,860)
		Recharges	(-24,815)	(-27,350)	(-28,860)
		NET REVENUE REQUIREMENT	83,034	62,460	76,880
		ENTERPRISE ZONE EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	2774	Salaries - Basic	89,996	90,900	91,810
11200	2774	National Insurance	10,137	11,420	11,550
11250	2774	Superannuation	13,139	13,270	14,960
		Employees' Expenses	113,272	115,590	118,320
13180	2774	Car Allowance	220	0	0
13200	2774	Staff Travel Cost - Public Transport only	648	0	1,000
		Transport-related expenses	868	0	1,000
14005	2774	Equipment Materials & Maintenance incl. Lighting	1,715	2,000	0
14249	2774	Land Registry Fees	1,877	0	200
14255	2774	Hospitality	101	0	200
14310	2774	Consultancy Fees & Consultation Costs	76,583	15,000	40,000
14323	2774	Legal Costs	28,935	0	0
14332	2774	Professional Fees	29,825	52,000	30,000
14415	2774	Mobile Phone Costs	164	0	200
14486	2774	Subscriptions to Organisations & Periodicals	400	0	0
14510	2774	Advertising, Marketing, Publicity & Printing	7,523	15,000	10,000
14577	2774	Development Work	510	0	0
		Supplies and Services	147,635	84,000	80,600
		TOTAL CONTROLLABLE EXPENDITURE	261,775	199,590	199,920
17000	2774	Cost of Administration Buildings	1,750	1,740	3,180
17202	2774	Cost of Reprographics	181	0	0
17205	2774	Cost of Telephony	220	230	200
17215	2774	Cost of Occupational Health Service	60	60	60
17302	2774	Cost of Audit	4,940	5,110	8,530
17305	2774	Cost of Human Resources	930	900	880
17322	2774	Cost of Health & Safety Service	100	100	90
17345	2774	Cost of Training	220	150	140
		Support Services Group	8,401	8,290	13,080
17312	2774	Cost of Regeneration Team	11,946	0	0
		Recharges exp	11,946	0	0
18072	2774	Impairment - Revaluation Losses	696,500	0	0
18073	2774	Impairment - Other	4,456,171	0	0
		Capital Financing costs	5,152,671	0	0
		TOTAL EXPENDITURE	5,434,793	207,880	213,000
		INCOME			
19091	2774	Grants - ECC	(-274,073)	(-199,590)	(-199,920)
		Income Group	(-274,073)	(-199,590)	(-199,920)

		<u>5,160,720</u>	<u>8,290</u>	<u>13,080</u>	
NET REVENUE REQUIREMENT					
JOINT VENTURE COMPANY EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
17200	2779	Cost of Messenger Service	870	930	910
17300	2779	Cost of Corporate Management	3,640	3,730	3,860
17301	2779	Cost of Accountancy	7,030	6,890	6,930
17302	2779	Cost of Audit	2,470	2,560	0
17338	2779	Cost of Procurement Service	44,330	45,660	47,720
17342	2779	Cost of Policy & Performance Service	5,510	8,180	6,820
17343	2779	Cost of CFO	10,690	11,110	8,660
		Support Services	74,540	79,060	74,900
17311	2779	Cost of Departmental Admin Services	5,018	5,410	1,790
17311	2779	Cost of Departmental Admin Services	32,856	33,280	45,570
17352	2779	Cost of JVCo Residual	10,000	10,000	10,000
		Recharges exp	47,874	48,690	57,360
TOTAL EXPENDITURE		122,414	127,750	132,260	
INCOME					
19486	2779	Dividend Income	(-)50,000	(-)50,000	(-)50,000
		Income	(-)50,000	(-)50,000	(-)50,000
19602	2779	Recharge from GF to HRA	(-)93,304	(-)97,730	(-)101,470
		Recharges	(-)93,304	(-)97,730	(-)101,470
NET REVENUE REQUIREMENT		(-)20,890	(-)19,980	(-)19,210	
ALLOTMENTS EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
12034	2900	Payment to Kier-Building Maintenance	2,653	200	380
12036	2900	Payment to Kier-Grounds Maintenance	5,686	5,760	7,150
12400	2900	Water	3,106	2,780	2,780
12426	2900	Rubbish Clearance	1,962	1,000	1,000
		Premises-related Expenses	13,407	9,740	11,310
14486	2900	Subscriptions to Organisations & Periodicals	55	70	70
		Supplies and Services	55	70	70
		TOTAL CONTROLLABLE EXPENDITURE	13,462	9,810	11,380
17310	2900	Cost of Income Service	2,740	3,070	2,730
17338	2900	Cost of Procurement	40	40	0
		Support Services	2,780	3,110	2,730
17311	2900	Cost of Departmental Admin Services(Client Team)	0	0	3,280
17328	2900	Cost of P & F M (J McGill & M Wright recharge)	50	0	0
		Recharges exp	50	0	3,280
18072	2900	Impairment - Revaluation Losses	22,097	0	0
18073	2900	Impairment-Other	1,993	0	0
		Capital Financing Costs	24,090	0	0
TOTAL EXPENDITURE		40,382	12,920	17,390	
INCOME					
19508	2900	Rents Income	(-)7,098	(-)8,210	(-)7,210
		Income	(-)7,098	(-)8,210	(-)7,210
NET REVENUE REQUIREMENT		33,284	4,710	10,180	
DEPOTS / NURSERY EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
12034	2940	Payment to Kier-Building Maintenance	0	240	450
12340	2940	Electricity	135	180	60
12350	2940	Gas	-50	0	0
12390	2940	Business Rates	5,572	6,610	6,670
		Premises-related Expenses	5,657	7,030	7,180
14005	2940	Equipment, Materials & M'ce incl. Lighting	0	0	0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	5,657	7,030	7,180
17214	2940	Cost of Insurance Section	240	240	250
		Support Services Group	240	240	250

17328	2940	Cost of P & F M (J McGill & M Wright recharge)	50	0	0
17328	2940	Cost of P & F M (DEC)	842	850	0
		Recharges exp	892	850	0
18071	2940	Depreciation	5,004	11,780	5,000
18072	2940	Impairment - Revaluation Losses	34,000	0	0
		Capital Financing Costs	39,004	11,780	5,000
		TOTAL EXPENDITURE	45,793	19,900	12,430
		INCOME			
19412	2940	Costs Recoverable	(-138)	0	0
19508	2940	Rents Income	(-14,000)	(-14,000)	(-20,000)
		Income Group	(-14,138)	(-14,000)	(-20,000)
		NET REVENUE REQUIREMENT	31,655	5,900	(-7,570)
		NEIGHBOURHOOD PARKS	2015/16 Actual	2016/17 Original	2017/18 Original
		EXPENDITURE	£	£	£
12036	2970	Payment to Kier-Grounds Maintenance	26,021	26,380	32,730
		Premises related expenses	26,021	26,380	32,730
		TOTAL CONTROLLABLE EXPENDITURE	26,021	26,380	32,730
17311	2970	Cost of Departmental Admin Services(Client Team)	0	0	4,690
		Recharges exp	0	0	4,690
		TOTAL EXPENDITURE	26,021	26,380	37,420
		NET REVENUE REQUIREMENT	26,021	26,380	37,420
		TOWNWIDE NATURE RESERVES	2015/16 Actual	2016/17 Original	2017/18 Original
		EXPENDITURE	£	£	£
12034	2976	Payment to Kier-Building Maintenance	1,517	0	0
12038	2976	Payment to Kier-Building Cleaning	1,271	0	0
12328	2976	Grounds Maintenance - Non DSO	2,697	1,900	1,800
		Premises-related Expenses	5,485	1,900	1,800
14005	2976	Equipment Materials & Maintenance incl.Lighting	5,792	2,800	1,000
14410	2976	Rental,Maintenance & Call Charges for Phone System	753	0	640
		Supplies and Services	6,545	2,800	1,640
		TOTAL CONTROLLABLE EXPENDITURE	12,030	4,700	3,440
17202	2976	Cost of Reprographics	135	0	0
17214	2976	Cost of Insurance Section	750	750	800
17310	2976	Cost of Income Service	50	60	50
17338	2976	Cost of Procurement	50	50	0
		Support Services	985	860	850
17311	2976	Cost of Departmental Admin Services(Client Team)	0	0	38,200
17328	2976	Cost of P & F M (J McGill & M Wright recharge)	450	0	0
		Recharges exp	450	0	38,200
18071	2976	Depreciation	10,011	0	10,010
18073	2976	Impairment-Other	-32,986	0	0
		Capital Financing Costs	-22,975	0	10,010
		TOTAL EXPENDITURE	-9,510	5,560	52,500
		INCOME			
19080	2976	Grant	(-5,423)	(-1,900)	0
19226	2976	Other Fees	(-3,050)	(-2,800)	(-2,800)
19412	2976	Costs Recoverable	(-1801)	0	(-640)
		Income	(-9,274)	(-4,700)	(-3,440)
		NET REVENUE REQUIREMENT	-18,783	860	49,060
		LAND TRUST	2015/16 Actual	2016/17 Original	2017/18 Original
		EXPENDITURE	£	£	£
11000	2978	Salaries - Basic	16,805	15,180	15,100
11121	2978	Flexi Time & Annual Leave Payments	129	0	0
11200	2978	National Insurance	347	850	780
11250	2978	Superannuation	1,134	2,210	2,240

		Employees' Expenses	18,416	18,240	18,120
12328	2978	Grounds Maintenance - Non DSO	1,545	4,720	4,720
		Premises-related Expenses	1,545	4,720	4,720
14005	2978	Equipment Materials & Mce incl. Lighting	5,580	3,000	3,000
14510	2978	Advertising, Marketing, Publicity & Printing	0	200	310
14577	2978	Development Work	0	1,000	0
		Supplies and Services	5,580	4,200	3,310
		TOTAL CONTROLLABLE EXPENDITURE	25,541	27,160	26,150
17215	2978	Cost of Occupational Health Service	0	0	60
17305	2978	Cost of Human Resources	0	0	880
17322	2978	Cost of Health & Safety Service	0	0	90
17345	2978	Cost of Training	0	0	140
		Support Services	0	0	1,170
17311	2978	Cost of Departmental Admin Services(Client Team)	0	0	7,840
		Recharges exp	0	0	7,840
18079	2978	REFCUS	597	0	0
		Capital Financing Costs	597	0	0
		TOTAL EXPENDITURE	26,138	27,160	35,160
		INCOME			
19412	2978	Costs Recoverable	(-)25,412	(-)27,160	(-)26,150
19712	2978	REFCUS Grant Income	(-)597	0	0
		Income	(-)26,009	(-)27,160	(-)26,150

NET REVENUE REQUIREMENT **129** **0** **9,010**

		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
		OPEN SPACES			
		EXPENDITURE			
12014	2980	Routine Maintenance of Buildings	135	0	0
12034	2980	Payment to Kier-Building Maintenance	281	0	0
12035	2980	Payment to Kier-SET	70,585	71,560	88,780
12036	2980	Payment to Kier-Grounds Maintenance	865,886	867,210	552,830
12400	2980	Water	83	110	110
		Premises related expenses	936,970	938,880	641,720
14249	2980	Land Registry Fees	72	0	0
14310	2980	Consultancy Fees & Consultation costs	595	3,000	3,000
14482	2980	Grants to Voluntary Organisations	3,946	0	0
14694	2980	Townwide Street Furniture	4,831	4,000	4,000
14695	2980	Biodiversity Landscaping Improvements	8,644	8,800	8,800
14696	2980	Townwide landscaping Improvements	14,021	8,000	8,000
14697	2980	Ragwort & Japanese Knotweed	0	1,000	1,000
		Supplies and Services	32,109	24,800	24,800
		TOTAL CONTROLLABLE EXPENDITURE	969,079	963,680	666,520
17310	2980	Cost of Income Service	40	40	40
17338	2980	Cost of Procurement	40	50	0
		Support Services	80	90	40
17311	2980	Cost of Departmental Admin Services (Client Team)	0	0	65,560
17319	2980	Cost of Community Safety Rangers	41,486	43,180	43,250
17328	2980	Cost of Properties & Facilities Management	1,010	1,020	0
		Recharges exp	42,496	44,200	108,810
18071	2980	Depreciation	774	250	770
		Capital Financing Costs	774	250	770
		TOTAL EXPENDITURE	1,012,429	1,008,220	776,140
		INCOME			
19313	2980	Grazing	390	(-)1,610	0
19356	2980	Wayleaves	(-)3	0	0
19399	2980	Sale of Land less than £10,000	(-)8,950	0	0
19412	2980	Costs Recoverable	(-)200	0	0
		Income	(-)8,763	(-)1,610	0

NET REVENUE REQUIREMENT **1,003,667** **1,006,610** **776,140**

		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
		PLAYGROUNDS			
		EXPENDITURE			
12034	3010	Payment to Kier-Building Maintenance	111	1,030	1,920
12036	3010	Payment to Kier-Grounds Maintenance	10,572	10,720	13,300

		Premises related expenses	<u>10,683</u>	<u>11,750</u>	<u>15,220</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>10,683</u>	<u>11,750</u>	<u>15,220</u>
17311	3010	Cost of Departmental Admin Services (Client Team)	0	0	9,880
17319	3010	Cost of Community Safety Rangers	22,659	23,590	23,620
		Recharges exp	<u>22,659</u>	<u>23,590</u>	<u>33,500</u>
18071	3010	Depreciation Capital Charges	82,143	55,500	82,140
		Capital Financing Costs	<u>82,143</u>	<u>55,500</u>	<u>82,140</u>
		TOTAL EXPENDITURE	<u>115,485</u>	<u>90,840</u>	<u>130,860</u>
		NET REVENUE REQUIREMENT	<u>115,485</u>	<u>90,840</u>	<u>130,860</u>
		SHELTERED EMPLOYMENT TEAM EXPENDITURE	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
			£	£	£
12035	3032	Payment to Kier-SET	172,827	175,210	217,380
		Premises related expenses	<u>172,827</u>	<u>175,210</u>	<u>217,380</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>172,827</u>	<u>175,210</u>	<u>217,380</u>
		TOTAL EXPENDITURE	<u>172,827</u>	<u>175,210</u>	<u>217,380</u>
		NET REVENUE REQUIREMENT	<u>172,827</u>	<u>175,210</u>	<u>217,380</u>
		SPORTSFIELDS EXPENDITURE	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
			£	£	£
17319	3040	Cost of Community Safety Rangers	21,660	22,550	22,580
		Recharges exp	<u>21,660</u>	<u>22,550</u>	<u>22,580</u>
18071	3040	Depreciation Capital Charges	186	650	190
18072	3040	Impairment - Revaluation Losses	322,947	0	0
		Capital Financing Costs	<u>323,133</u>	<u>650</u>	<u>190</u>
		TOTAL EXPENDITURE	<u>344,793</u>	<u>23,200</u>	<u>22,770</u>
		INCOME			
19356	3040	Wayleaves	(-215)	0	0
		Income	<u>(-215)</u>	<u>0</u>	<u>0</u>
		NET REVENUE REQUIREMENT	<u>344,578</u>	<u>23,200</u>	<u>22,770</u>
		TOWN PARK EXPENDITURE	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
			£	£	£
12034	3070	Payment to Kier-Building Maintenance	6,335	8,670	16,160
12036	3070	Payment to Kier-Grounds Maintenance	131,712	133,530	165,670
12340	3070	Electricity	1,246	950	630
12421	3070	Cleaning Contract	3,309	3,000	3,000
		Premises related expenses	<u>142,603</u>	<u>146,150</u>	<u>185,460</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>142,603</u>	<u>146,150</u>	<u>185,460</u>
17301	3070	Cost of Accountancy	790	770	780
		Support Services	<u>790</u>	<u>770</u>	<u>780</u>
17311	3070	Cost of Departmental Admin Services (Client Team)	0	0	10,270
17319	3070	Cost of Community Safety Rangers	23,326	24,280	24,320
17328	3070	Cost of Properties & Facilities Management	300	0	0
		Recharges exp	<u>23,626</u>	<u>24,280</u>	<u>34,590</u>
18071	3070	Depreciation Capital Charges	6,482	18,640	6,480
18072	3070	Impairment - Revaluation Losses	13,434	0	0
		Capital Financing Costs	<u>19,916</u>	<u>18,640</u>	<u>6,480</u>
		TOTAL EXPENDITURE	<u>186,934</u>	<u>189,840</u>	<u>227,310</u>
		NET REVENUE REQUIREMENT	<u>186,934</u>	<u>189,840</u>	<u>227,310</u>
		PAVILIONS, SPORTS PITCHES & COMMON ROOMS EXPENDITURE	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
			£	£	£
12000	3110	Maintenance Buildings - External Contracts	4,125	2,770	4,000
12005	3110	Insurance Claim	(-935)	0	0

12006	3110	Insurance Claims Job Codes	4,406	0	0
12034	3110	Payment to Kier-Building Maintenance	9,206	7,410	13,810
12036	3110	Payment to Kier-Grounds Maintenance	81,445	82,580	102,440
12340	3110	Electricity	5,813	5,920	4,300
12350	3110	Gas	1,284	5,320	260
12390	3110	Business Rates	10,414	8,620	8,700
12400	3110	Water	652	880	700
		Premises-related Expenses	116,409	113,500	134,210
		TOTAL CONTROLLABLE EXPENDITURE	116,409	113,500	134,210
17214	3110	Cost of Insurance Section	2,130	2,130	2,250
17310	3110	Cost of Income Service	410	460	410
17338	3110	Cost of Procurement	40	50	0
		Support Services Group	2,580	2,640	2,660
17313	3110	Cost of Surveyors	241	0	0
17328	3110	Cost of P & F M (J McGill & M Wright recharge)	1,100	0	0
17328	3110	Cost of P & F M (DEC)	11,199	11,310	15,910
		Recharges exp	12,540	11,310	15,910
18071	3110	Depreciation	-32,558	53,740	(-32,560)
18072	3110	Impairment-Revaluation Losses	161,574	0	0
18073	3110	Impairment-Other	-16,835	0	0
18075	3110	Amortisation of Intangible Assets	7,495	6,560	7,500
		Capital Financing Costs	119,677	60,300	(-25,060)
		TOTAL EXPENDITURE	251,206	187,750	127,720
		INCOME			
19247	3110	Service Charges Income	2,209	(-2,750)	(-2,920)
19310	3110	Fees & Charges - Football	(-8,756)	(-9,270)	(-5,670)
19316	3110	Lettings	(-240)	(-1,000)	0
19356	3110	Wayleaves	(-10)	0	0
19508	3110	Rent Income	(-15,375)	(-15,380)	(-15,370)
19510	HC9999	Job Codes Rent Income	(-20,224)	(-20,290)	(-21,240)
19738	3110	Rugby	(-2,395)	(-2,930)	0
		Income Group	(-44,792)	(-51,620)	(-45,200)
19511	3110	Community Rent	(-14,831)	(-14,830)	(-14,830)
		Recharges	(-14,831)	(-14,830)	(-14,830)

NET REVENUE REQUIREMENT **191,584** **121,300** **67,690**

		HATCHES			
		EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12000	3140	Maintenance Buildings - External Contracts	1,422	300	3000
12001	3140	Alarm Maintenance Burglar & Fire	0	300	300
12005	3140	Insurance Claim	-1,042	0	0
12034	3140	Payment to Kier-Building Maintenance	9,598	20,630	47,840
12328	3140	Grounds Maintenance - Non DSO	252	240	250
12340	3140	Electricity	1,225	550	410
12350	3140	Gas	3,808	0	0
12390	3140	Business Rates	10,742	7,860	7,920
12400	3140	Water	63	50	100
		Premises-related Expenses	26,067	29,930	59,820
14859	3140	Management Agreement	84	80	80
		Supplies and Services	84	80	80
		TOTAL CONTROLLABLE EXPENDITURE	26,152	30,010	59,900
17214	3140	Cost of Insurance Section	220	220	240
17310	3140	Cost of Income Service	1,930	2,160	1,930
		Support Services Group	2,150	2,380	2,170
17313	3140	Cost of Surveyors	411	0	0
17328	3140	Cost of P & F M (J McGill & M Wright recharge)	3,000	0	0
17328	3140	Cost of P & F M (DEC)	15,325	15,480	18,120
		Recharges exp	18,736	15,480	18,120
18071	3140	Depreciation Capital Charges	88,754	1,240	88,760
18072	3140	Impairment-Revaluation Losses	562,770	0	0
18073	3140	Impairment - Other	129,538	0	0
		Capital Financing Costs	781,062	1,240	88,760
		TOTAL EXPENDITURE	828,100	49,110	168,950
		INCOME			
19247	3140	Service Charge Income	(-2,771)	(-2,680)	(-2,690)
19412	3140	Costs Recoverable	(-60)	0	0

19510	HC9998	Job Codes Rent Income			
		<i>Income Group</i>	<u>(-)556,802</u>	<u>(-)556,090</u>	<u>(-)566,460</u>
			<u>(-)559,633</u>	<u>(-)558,770</u>	<u>(-)569,150</u>
		NET REVENUE REQUIREMENT	<u>268,467</u>	<u>(-)509,660</u>	<u>(-)400,200</u>
		GARAGES - GF EXPENDITURE	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
			£	£	£
17301	3142	Cost of Accountancy	790	770	780
		<i>Support Services Group</i>	<u>790</u>	<u>770</u>	<u>780</u>
17325	3142	Recharge from HRA	216,340	253,810	156,620
		<i>Recharges exp</i>	<u>216,340</u>	<u>253,810</u>	<u>156,620</u>
18050	3142	Revenue Contributions to Capital	0	648,000	232,050
18071	3142	Depreciation Capital Charges	92,144	0	168,820
		<i>Capital Financing Costs</i>	<u>92,144</u>	<u>648,000</u>	<u>400,870</u>
		TOTAL EXPENDITURE	<u>309,274</u>	<u>902,580</u>	<u>558,270</u>
		INCOME			
19508	3142	Rent income	(-)1,556,735	(-)1,556,730	(-)1,716,690
		<i>Income Group</i>	<u>(-)1,556,735</u>	<u>(-)1,556,730</u>	<u>(-)1,716,690</u>
		NET REVENUE REQUIREMENT	<u>(-)1,247,461</u>	<u>(-)654,150</u>	<u>(-)1,158,420</u>
		Non Housing Condition Survey EXPENDITURE	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
			£	£	£
11458	3144	Training Course Personal Expenses - Travel etc	1,374	0	0
		<i>Employees' Expenses</i>	<u>1,374</u>	<u>0</u>	<u>0</u>
14343	3144	Valuation of Assets Fees	93,170	200,000	0
		<i>Supplies and Services</i>	<u>93,170</u>	<u>200,000</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>94,544</u>	<u>200,000</u>	<u>0</u>
		TOTAL EXPENDITURE	<u>94,544</u>	<u>200,000</u>	<u>0</u>
		INCOME			
19601	3144	Recharge GF to GF(other SPs Lew Searle)	(-)57	0	0
19601	3144	Recharge GF to GF(within Place Lew Searle)	(-)4,567	0	0
19602	3144	Recharge from GF to HRA	(-)85	0	0
		<i>Recharge to Gen Fund</i>	<u>(-)4,709</u>	<u>0</u>	<u>0</u>
19600	3144	Recharge GF to Capital (Lew Searle)	(-)22,465	0	0
		<i>Recharges</i>	<u>(-)22,465</u>	<u>0</u>	<u>0</u>
		NET REVENUE REQUIREMENT	<u>67,370</u>	<u>200,000</u>	<u>0</u>
		PROPERTY & FACILITIES EXPENDITURE	<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
			£	£	£
11000	3166	Salaries - Basic	192,365	234,420	263,110
11001	3166	Salaries - Overtime	5,296	0	0
11005	3166	Statutory Maternity Pay	14	0	0
11011	3166	Vacancy Savings	0	(-)5,660	(-)6,520
11121	3166	Flexi Time & Annual Leave payments	-5,092	0	0
11200	3166	National Insurance	16,543	23,840	26,240
11250	3166	Superannuation	22,446	25,040	36,890
11402	3166	Recruitment Costs including Police Checks	2,850	0	0
11608	3166	Telephone Call Outs	144	130	130
		<i>Employees' Expenses</i>	<u>234,566</u>	<u>277,770</u>	<u>319,850</u>
12005	3166	Insurance Claim	53,354	88,000	88,000
		<i>Premises-related Expenses</i>	<u>53,354</u>	<u>88,000</u>	<u>88,000</u>
13180	3166	Car Allowance	2,514	2,400	2,400
13200	3166	Staff Travel cost Public Transport only	113	200	200
		<i>Transport-related Expenses</i>	<u>2,627</u>	<u>2,600</u>	<u>2,600</u>
14005	3166	Equipment Materials & Maintenance incl. Lighting	1,495	2,500	2,500
14021	3166	Cost of Asset Disposals	0	6,550	0
14203	3166	Refreshments at Meetings	60	80	80
14230	3166	Clothing & Uniform	0	100	100
14249	3166	Land Registry Fees	3,811	1,200	1,200
14251	3166	Books, Magazines and Publications	0	750	750
14310	3166	Consultancy Fees & Consultation costs	27,567	10,000	30,000
14323	3166	Legal Costs	3,297	30,380	10,000
14343	3166	Valuation of Assets Fees	60,349	36,600	36,600

14355	3166	Compensation	0	600	600
14401	3166	Postage	100	0	0
14415	3166	Mobile Phone Costs	1,097	2,000	2,000
14431	3166	IT Support and IT Consumables	0	250	250
14438	3166	Software Licences	0	2,000	2,000
14471	3166	Subsistence claims for staff inc parking	0	650	650
14482	3166	Grants to Voluntary Organisations	0	2,500	2,500
14486	3166	Subscriptions to Organisations & Periodicals	442	2,000	2,000
14500	3166	Insurance	24,925	27,870	42,460
14525	3166	GIS Expenditure	6,777	5,500	5,500
14587	3166	Conference Expenses	0	160	160
14874	3166	Parking Permits	0	60	60
		Supplies and Services	129,921	131,750	139,410
		TOTAL CONTROLLABLE EXPENDITURE	420,469	500,120	549,860
17000	3166	Cost of Administration Buildings	17,490	17,360	15,890
17200	3166	Cost of Messenger Service	1,730	1,850	1,820
17202	3166	Cost of Reprographics	3,871	5,060	5,060
17204	3166	Cost of Franking	31	0	0
17205	3166	Cost of Telephone System	2,990	3,160	2,790
17214	3166	Cost of Insurance Section	7,240	7,230	7,660
17215	3166	Cost of Occupational Health Service	460	450	500
17301	3166	Cost of Accountancy	790	770	780
17302	3166	Cost of Audit	0	0	8,530
17303	3166	Cost of Information Technology	40,540	41,490	40,360
17304	3166	Cost of Legal Services	167,650	169,790	157,500
17305	3166	Cost of Human Resources	7,410	7,200	7,930
17310	3166	Cost of Income Service	2,380	2,670	2,370
17322	3166	Cost of Health & Safety Service	760	820	820
17338	3166	Cost of Procurement Service	350	360	710
17345	3166	Cost of Training & Development Service	1,720	1,240	1,300
17346	3166	Cost of Payments Service	12,730	12,550	12,980
		Support Services Group	268,142	272,000	267,000
17311	3166	Cost of Depart. Admin Serv. (G Bloomer)	29,869	30,250	15,190
17328	3166	Cost of P & F M (DEC)	7,831	7,910	0
17335	3166	Cost of Room Hire Bookings	165	0	0
		Recharges exp	37,865	38,160	15,190
		TOTAL EXPENDITURE	726,476	810,280	832,050
		INCOME			
19356	3166	Wayleaves	(-800)	0	0
19412	3166	Costs Recoverable	(-32,683)	(-31,300)	(-32,000)
19441	3166	Insurance Income	(-22,039)	(-27,870)	(-37,000)
19508	3166	Rent Income	40	0	0
19581	3166	Admin Costs Income	(-1,680)	(-5,000)	(-5,000)
		Income Group	(-57,162)	(-64,170)	(-74,000)
19602	3166	Recharge from GF to HRA (65% RFarrant + MWright+)	(-15,084)	(-41,740)	(-32,450)
19602	3166	Recharge from GF to HRA (cost of HRA statutory valu.	(-16,675)	(-6,650)	(-18,030)
19601	3166	Recharge GF to GF (other Service Plans- DEC)	(-22,399)	(-21,780)	(-11,110)
19601	3166	Recharge GF to GF (within Regen Service - DEC)	(-209,291)	(-212,230)	(-225,240)
19601	3166	Recharge GF to GF (Other SPs J McGill & M Wright)	(-3,440)	0	0
19601	3166	Recharge GF to GF (within Regen J McGill & M Wright)	(-17,025)	0	0
		Recharge to Gen Fund	(-252,155)	(-234,010)	(-236,350)
19600	3166	Recharge GF to Capital (M Wright + J McGill)	(-35,571)	(-39,600)	(-49,600)
		Recharges	(-319,485)	(-322,000)	(-336,430)
		NET REVENUE REQUIREMENT	349,829	424,110	421,620
		COMMERCIAL PROPERTIES - MISCELLANEOUS EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12000	3180	Maintenance Buildings - External Contracts	17,635	340	15,000
12001	3180	Fire Alarm Maintenance	0	0	280
12005	3180	Insurance Claim	124	0	0
12034	3180	Payment to Kier-Building Maintenance	8,263	14,660	27,330
12340	3180	Electricity	5,589	1,100	8,580
12350	3180	Gas	8,159	9,240	10,120
12373	3180	Service Charges - Landlord	2,159	1,280	2,200
12390	3180	Business Rates	13,557	21,430	13,780
12392	3180	Council Tax - Empty Properties	3,558	3,630	3,630
12400	3180	Water	1,459	1,870	1,500
		Premises-related Expenses	60,502	53,550	82,420

14005	3180	Equipment Materials & Maintenance incl.Lighting	109	0	0
14007	3180	Fire Extinguishers	93	0	0
		Supplies and Services	202	0	0
		TOTAL CONTROLLABLE EXPENDITURE	60,704	53,550	82,420
17214	3180	Cost of Insurance Section	60,530	60,440	64,060
17301	3180	Cost of Accountancy	2,360	2,320	2,350
17310	3180	Cost of Income Service	1,240	1,390	1,240
17338	3180	Cost of Procurement	30	30	0
		Support Services Group	64,160	64,180	67,650
17313	3180	Cost of Surveyors (Lew Searle)	1,759	0	0
17319	3180	Cost of Community Safety Rangers	18,327	19,080	19,110
17328	3180	Cost of P & F M (J McGill & M Wright recharge)	3,375	0	0
17328	3180	Cost of P & F M (DEC)	27,201	27,470	57,400
		Recharges exp	50,662	46,550	76,510
18071	3180	Depreciation	-868,836	185,970	(-)868,840
18072	3180	Impairment - Revaluation Losses	1,197,997	0	0
18073	3180	Impairment - Other	261,015	0	0
		Capital Financing Costs	590,176	185,970	(-)868,840
		TOTAL EXPENDITURE	765,702	350,250	(-)642,260

		INCOME			
19247	3180	Service Charges Income	(-10,781)	(-11,160)	(-14,810)
19313	3180	Grazing	(-140)	(-140)	(-140)
19412	3180	Costs Recoverable	(-17,306)	0	0
19508	3180	Rents Income	(-206,030)	(-202,450)	(-337,850)
19510	HC9995	Job Codes Rent Income	(-105,667)	(-105,180)	(-106,480)
		Income Group	(-339,924)	(-318,930)	(-459,280)
19511	3180	Community Rent	(-120,154)	(-120,150)	(-120,150)
19601	3180	Recharge from GF to GF	0	0	(-1,060)
		Recharges	(-120,154)	(-120,150)	(-121,210)

		NET REVENUE REQUIREMENT	305,624	(-)88,830	(-1,222,750)
--	--	--------------------------------	----------------	------------------	---------------------

		THE STOW SHOPPING CENTRE EXPENDITURE			
		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
12000	3184	Maintenance Buildings - External Contracts	4,942	0	0
12034	3184	Payment to Kier-Building Maintenance	35,464	19,540	33,810
12340	3184	Electricity	2,599	3,770	4,150
12350	3184	Gas	151	3,110	650
12390	3184	Business Rates	18,061	19,740	7,610
12392	3184	Council Tax - Empty Properties	582	0	850
12400	3184	Water	335	430	430
		Premises-related Expenses	62,134	46,590	47,500
14005	3184	Equipment Materials & Maintenance incl.Lighting	45	0	0
14231	3184	Energy Certificates	276	0	0
		Supplies and Services	321	0	0
		TOTAL CONTROLLABLE EXPENDITURE	62,455	46,590	47,500
17310	3184	Cost of Income Service	1,730	1,940	1,730
17338	3184	Cost of Procurement	30	30	0
		Support Services Group	1,760	1,970	1,730
17313	3184	Cost of Surveyors	1,234	0	0
17325	3184	Cost of HRA	1,519	1,750	1,820
17328	3184	Cost of P & F M (J McGill & M Wright recharge)	3,350	0	0
17328	3184	Cost of P & F M (DEC)	14,904	15,050	18,990
		Recharges exp	21,007	16,800	20,810
18071	3184	Depreciation	87,165	14,550	87,170
18072	3184	Impairment - Revaluation Losses	733,419	0	0
18073	3184	Impairment - Other	-100,174	0	0
		Capital Financing Costs	720,409	14,550	87,170
		TOTAL EXPENDITURE	805,631	79,910	157,210
		INCOME			
19226	3184	Other Fees	(-17,216)	0	(-27,980)
19412	3184	Costs Recoverable	(-1,390)	0	0
19508	3184	Rents Income	(-450,921)	(-463,520)	(-475,370)
		Income Group	(-469,527)	(-463,520)	(-503,350)
19511	3184	Community Rent	(-4,180)	(-4,180)	(-4,180)
		Recharges	(-4,180)	(-4,180)	(-4,180)

		NET REVENUE REQUIREMENT	331,924	(-387,790)	(-350,320)
		BUSH FAIR SHOPS SHOPPING CENTRE EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12000	3188	Maintenance Buildings - External Contracts	281	270	270
12034	3188	Payment to Kier-Building Maintenance	29,367	20,530	32,670
12340	3188	Electricity	1,148	330	2,200
12350	3188	Gas	1,140	950	1,720
12390	3188	Business Rates	5,432	3,720	0
12400	3188	Water	514	740	550
		Premises-related Expenses	37,882	26,540	37,410
		TOTAL CONTROLLABLE EXPENDITURE	37,882	26,540	37,410
17214	3188	Cost of Insurance Section	0	0	0
17310	3188	Cost of Income Service	1,350	1,510	1,350
		Support Services Group	1,350	1,510	1,350
17313	3188	Cost of Surveyors	113	0	0
17328	3188	Cost of P & F M (J McGill & M Wright recharge)	2,050	0	0
17328	3188	Cost of P & F M (DEC)	15,746	15,900	18,270
		Recharges exp	17,909	15,900	18,270
18071	3188	Depreciation	77,849	13,320	77,850
18072	3188	Impairment - Revaluation Losses	263,227	0	0
18073	3188	Impairment - Other	37,326	0	0
		Capital Financing Costs	378,402	13,320	77,850
		TOTAL EXPENDITURE	435,544	57,270	134,880
		INCOME			
19508	3188	Rents Income	(-399,597)	(-403,770)	(-424,240)
19412	3188	Costs Recoverable	6,558	0	0
		Income Group	(-393,039)	(-403,770)	(-424,240)
		NET REVENUE REQUIREMENT	42,505	(-346,500)	(-289,360)
		BUSH HOUSE OFFICES EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12000	3190	Maintenance Buildings - External Contracts	1,100	400	400
12034	3190	Payment to Kier-Building Maintenance	1,808	2,550	4,760
12340	3190	Electricity	5,354	1,520	1,230
12390	3190	Business Rates	4,715	6,940	5,370
12400	3190	Water	1,125	730	1,200
12421	3190	Cleaning Contract	5,931	5,500	6,000
		Premises-related Expenses	20,033	17,640	18,960
		TOTAL CONTROLLABLE EXPENDITURE	20,033	17,640	18,960
17310	3190	Cost of Income Service	250	280	250
17338	3190	Cost of Procurement	30	30	0
		Support Services Group	280	310	250
17328	3190	Cost of P & F M (DEC)	4,800	4,850	3,580
17328	3190	Cost of P & F M (M Wright recharge)	450	0	0
		Recharges exp	5,250	4,850	3,580
		TOTAL EXPENDITURE	25,563	22,800	22,790
		INCOME			
19247	3190	Service Charges Income	(-8,450)	(-6,150)	(-8,620)
19508	3190	Rents Income	(-23,879)	(-21,030)	(-23,900)
		Income Group	(-32,329)	(-27,180)	(-32,520)
		NET REVENUE REQUIREMENT	(-6,766)	(-4,380)	(-9,730)
		ADAMS HOUSE EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
12340	3204	Electricity	91	100	70
		Premises-related Expenses	91	100	70
		TOTAL CONTROLLABLE EXPENDITURE	91	100	70
		TOTAL EXPENDITURE	91	100	70

NET REVENUE REQUIREMENT		<u>91</u>	<u>100</u>	<u>70</u>	
NORTHGATE HOUSE					
EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
12001	3207	Alarm maintenance Burglar & Fire	502	1,000	500
12034	3207	Payment to Kier-Building Maintenance	1,454	4,910	5,240
12038	3207	Payment to Kier-Building Cleaning	16,210	0	0
12340	3207	Electricity	1,192	270	190
12350	3207	Gas	-1,335	3,690	2,810
12390	3207	Business rates	17,033	17,370	17,360
		Premises-related Expenses	35,057	27,240	26,100
14410	3207	Rental, M ce & Call Charges for Phone System	144	130	150
		Supplies & Services	144	130	150
		TOTAL CONTROLLABLE EXPENDITURE	35,201	27,370	26,250
17205	3207	Cost of Telephone System	5,280	5,580	4,930
17214	3207	Cost of Insurance	10,530	10,520	11,150
17310	3207	Cost of Income	190	210	190
17338	3207	Cost of Procurement	60	60	0
		Support Services Group	16,060	16,370	16,270
17328	3207	Cost of P & F M (J McGill & M Wright recharge)	350	0	0
17328	3207	Cost of P & F M (DEC)	1,347	1,360	0
		Recharges exp	1,697	1,360	0
18071	3207	Depreciation	6,988	10,410	6,990
		Capital Financing Costs	6,988	10,410	6,990
		TOTAL EXPENDITURE	59,946	55,510	49,510
INCOME					
19508	3207	Rents income	(-)21,500	(-)21,500	(-)21,500
		Income Group	(-)21,500	(-)21,500	(-)21,500
NET REVENUE REQUIREMENT		<u>38,446</u>	<u>34,010</u>	<u>28,010</u>	
REDSTONE HOUSE					
EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
12038	3208	Payment to Kier-Building Cleaning	10,171	0	0
		Premises-related Expenses	10,171	0	0
		TOTAL CONTROLLABLE EXPENDITURE	10,171	0	0
		TOTAL EXPENDITURE	10,171	0	0
INCOME					
19602	3208	Recharge from GF to HRA	-10,171	0	0
		Recharges	-10,171	0	0
NET REVENUE REQUIREMENT		<u>0</u>	<u>0</u>	<u>0</u>	
WATER GARDENS CAR PARK					
EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
17214	3209	Cost of Insurance Section	560	560	600
17310	3209	Cost of Income Service	70	80	70
		Support Services Group	630	640	670
17311	3209	Cost of Depart. Admin Serv. (G Bloomer)	14,935	15,130	30,380
		Recharges exp	14,935	15,130	30,380
		TOTAL EXPENDITURE	15,565	15,770	31,050
INCOME					
19320	3209	Parking Charges - PCNs	(-)507,130	(-)499,550	(-)499,550
19338	3209	Staff Passes	(-)40,047	(-)39,000	(-)39,000
		Income Group	(-)547,177	(-)538,550	(-)538,550
NET REVENUE REQUIREMENT		<u>(-)531,613</u>	<u>(-)522,780</u>	<u>(-)507,500</u>	
CIVIC CENTRE					
		2015/16 Actual	2016/17 Original	2017/18 Original	

			£	£	£
		EXPENDITURE			
11000	3213	Salaries - Basic	158,014	159,220	160,580
11001	3213	Salaries - Overtime	19,954	16,420	36,420
11011	3213	Vacancy Savings	0	(-4,350)	(-4,450)
11100	3213	Wages - Basic	4,403	0	0
11103	3213	Wages- Holiday Pay	514	0	0
11200	3213	National Insurance	12,934	16,400	16,590
11250	3213	Superannuation	25,847	25,510	28,700
11530	3213	Employee Welfare- Eye Test, Medicals, Physio, Couns	20	0	0
		Employees' Expenses	221,686	213,200	237,840
12000	3213	Maintenance Buildings - External Contracts	68,868	58,100	58,100
12001	3213	Alarm Maintenance Burglar & Fire	144	0	0
12005	3213	Insurance Claim	(-250)	0	0
12010	3213	Trade Refuse Collection	8,092	6,500	6,500
12014	3213	Routine Maintenance of Buildings	59,049	59,580	59,580
12016	3213	Lift Maintenance	5,717	7,000	7,000
12034	3213	Payment to Kier - Building Maintenance	83	0	0
12340	3213	Electricity	68,024	59,950	57,770
12350	3213	Gas	23,669	15,450	25,610
12390	3213	Business Rates	313,055	319,320	321,910
12400	3213	Water	3,480	3,620	3,620
12421	3213	Cleaning Contract	91,359	82,960	94,940
		Premises-related Expenses	641,290	612,480	635,030
13180	3213	Car Allowance	22	0	0
13200	3213	Staff Travel cost Public Transport only	281	0	0
		Transport-related Expenses	303	0	0
14005	3213	Equipment Materials & Maintenance incl. Lighting	12,472	6,300	6,300
14007	3213	Fire Extinguishers	523	700	700
14024	3213	Rental and Leasing costs of Vending Machines	25,989	25,550	25,550
14230	3213	Clothing & Uniform	2,681	3,000	3,000
14231	3213	Energy Certificates	325	0	0
14233	3213	ID Cards	1,490	1,500	1,500
14325	3213	Licence Fees inc PRS, PPL & Public Entertainment	1,380	2,510	2,510
14401	3213	Postage	168	0	0
14410	3213	Rental, Maintenance & Call Charges for Phone System	966	600	600
14415	3213	Mobile Phone Costs	2,328	1,600	1,600
14431	3213	IT Support and IT Consumables	229	0	0
14471	3213	Subsistence claims for staff inc parking	498	1,000	1,000
14486	3213	Subscriptions to Organisations & Periodicals	164	130	170
		Supplies and Services	49,212	42,890	42,930
		TOTAL CONTROLLABLE EXPENDITURE	912,491	868,570	915,800
17000	3213	Cost of Administration Buildings	10,490	10,410	9,530
17202	3213	Cost of Reprographics	5	0	0
17205	3213	Cost of Telephone System	1,400	1,480	1,300
17214	3213	Cost of Insurance Section	19,400	19,370	20,530
17215	3213	Cost of Occupational Health Service	340	330	330
17303	3213	Cost of Information Technology	5,650	5,780	5,620
17305	3213	Cost of Human Resources	5,560	5,400	5,290
17310	3213	Cost of Income Service	60	70	60
17322	3213	Cost of Health & Safety Service	570	610	540
17338	3213	Cost of Procurement	180	190	280
17345	3213	Cost of Training & Development Service	1,290	930	860
		Support Services Group	44,945	44,570	44,340
17311	3213	Cost of Depart. Admin Serv. (G Bloomer)	14,935	15,130	15,190
17328	3213	Cost of P & F M (J McGill & M Wright recharge)	550	0	0
17328	3213	Cost of P & F M (DEC)	2,105	2,130	1,080
		Recharges exp	17,590	17,260	16,270
18071	3213	Depreciation	132,561	233,180	132,560
18072	3213	Impairment - Revaluation Losses	1,105,378	0	0
18073	3213	Impairment - Other	34,262	0	0
		Capital Financing Costs	1,272,200	233,180	132,560
		TOTAL EXPENDITURE	2,247,225	1,163,580	1,108,970
		INCOME			
19247	3213	Service Charges Income	(-6,352)	(-6,350)	(-6,350)
		Income	(-6,352)	(-6,350)	(-6,350)
19601	3213	Recharge GF to GF (CECs Office Accommodation)	(-913,500)	(-906,730)	(-810,070)
19602	3213	Recharge from GF to HRA (CECs Office Accommodatio	(-151,430)	(-150,300)	(-147,900)
19601	3213	Recharges GF to GF (Messengers)	(-31,167)	(-32,320)	(-33,010)
19601	3213	Recharge GF to GF (LBC)	(-48,500)	(-44,120)	(-45,140)
19601	3213	Recharge GF to GF (Reprographics)	(-34,971)	(-35,790)	(-33,010)
19669	3213	Room Hire External Recharges	(-240)	0	0

		Recharges	(-)1,179,808	(-)1,169,260	(-)1,069,130
		NET REVENUE REQUIREMENT	1,061,065	(-)12,030	33,490
		MESSENGERS & POSTAL EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
13025	3302	Payment to Kier-Fleet	4,146	4,110	3,770
13105	3302	Payment to Kier-Fuel	303	1,040	500
		Transport-related expenses	4,449	5,150	4,270
14005	3302	Equipment Materials & Maintenance incl.Lighting	7,620	7,800	7,620
14015	3302	Open/Close Stock (Equipment etc)	2,275	0	0
14401	3302	Cost of Postage	117,582	103,000	103,000
		Supplies and Services	127,477	110,800	110,620
		TOTAL CONTROLLABLE EXPENDITURE	131,925	115,950	114,890
17000	3302	Cost of Administration Buildings	3,500	3,470	3,180
17204	3302	Cost of Franking	233	0	0
17205	3302	Cost of Telephone System	420	440	390
17214	3302	Cost of Insurance Section	400	400	420
17303	3302	Cost of Information Technology	4,030	4,130	4,010
17310	3302	Cost of Income	10	10	10
17338	3302	Cost of Procurement	30	30	0
		Support Services Group	8,623	8,480	8,010
17311	3302	Cost of Depart. Admin Serv. (Part of Civic&LBC&S Far	31,167	32,320	33,010
		Recharges exp	31,167	32,320	33,010
18071	3302	Depreciation	3,108	670	3,110
		Capital Financing Costs	3,108	670	3,110
		TOTAL EXPENDITURE	174,823	157,420	159,020
		INCOME			
19412	3302	Cost Recoverable	(-)21,453	0	0
		Income	(-)21,453	0	0
19601	3302	Recharge GF to GF (cost of Messengers)	(-)51,497	(-)50,690	(-)52,370
19602	3302	Recharge from GF to HRA (cost of Messengers)	(-)3,470	(-)3,730	(-)3,650
19606	3302	Recharge GF Direct Costs to GF (cost of Postage)	(-)83,035	(-)57,800	(-)57,800
19607	3302	Recharge GF Direct Costs to HRA (cost of Postage)	(-)36,821	(-)45,200	(-)45,200
		Recharges	(-)174,823	(-)157,420	(-)159,020
		NET REVENUE REQUIREMENT	(-)21,453	0	0
		BUILDING CONTROL EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	3360	Salaries - Basic	98,569	118,230	117,990
11003	3360	Contract & Agency Staff	33,108	33,360	33,360
11005	3360	Statutory Maternity Pay	546	0	0
11011	3360	Vacancy Savings	0	(-)2,580	(-)2,970
11103	3360	Wages - Holiday Pay	259	0	0
11121	3360	Flexi Time & Annual Leave Pay	983	0	0
11200	3360	National Insurance	8,160	10,910	11,800
11250	3360	Superannuation	14,305	14,770	18,870
11460	3360	Course Fees	3,500	0	0
		Employees' Expenses	159,430	174,690	179,050
13180	3360	Car Allowance	1,389	2,900	2,900
		Transport-related Expenses	1,389	2,900	2,900
14005	3360	Equipment Materials & Maintenance incl.Lighting	91	300	300
14230	3360	Clothing & Uniform	303	250	250
14249	3360	Land Registry Fees	123	0	0
14251	3360	Books, Magazines and Publications	70	200	200
14255	3360	Hospitality	0	100	100
14258	3360	Office Stationery	77	850	850
14310	3360	Consultancy Fees & Consultation costs	9,000	10,710	10,710
14415	3360	Mobile Phone Costs	192	250	250
14431	3360	IT Support and IT Consumables	4,720	4,500	4,500
14471	3360	Subsistence claims for staff inc parking	48	500	500
14486	3360	Subscriptions to Organisations & Periodicals	2,533	3,050	3,050
14786	3360	Technical Inspections	1,000	1,000	1,000
14799	3360	Partnership Projects	0	2,000	2,000
14874	3360	Parking Permits	40	50	50
		Supplies and Services	18,198	23,760	23,760

		TOTAL CONTROLLABLE EXPENDITURE	179,017	201,350	205,710
17000	3360	Cost of Administration Buildings	8,740	8,680	7,940
17202	3360	Cost of Reprographics	422	290	290
17205	3360	Cost of Telephone System	1,100	1,160	1,020
17214	3360	Cost of Insurance Section	4,480	4,480	4,750
17215	3360	Cost of Occupational Health Service	170	170	220
17302	3360	Cost of Audit	0	0	8,530
17303	3360	Cost of Information Technology	16,280	16,670	16,210
17304	3360	Cost of Legal Services	40	40	40
17305	3360	Cost of Human Resources	2,780	2,700	3,530
17310	3360	Cost of Income Service	450	510	450
17322	3360	Cost of Health & Safety Service	290	310	360
17331	3360	Cost of Cashiers Service	300	220	300
17338	3360	Cost of Procurement Service	80	80	0
17345	3360	Cost of Training & Development Service	650	460	580
		Support Services	35,782	35,770	44,220
17307	3360	Cost of Structural Engineering Services	12,000	12,000	7,000
17311	3360	Cost of Depart. Admin Serv. (D Cooper)	8,870	9,100	9,310
17311	3360	Cost of Depart. Admin Serv. (G Bloomer)	14,935	15,130	9,110
		Recharges exp	35,805	36,230	25,420
		TOTAL EXPENDITURE	250,604	273,350	275,350
		INCOME			
19108	3360	Sales of Plans	(-1,313)	(-500)	(-500)
19268	3360	Building Control Income	(-88,760)	(-100,000)	(-100,000)
		Income	(-90,073)	(-100,500)	(-100,500)
19601	3360	Recharge GF to GF	(-16,000)	(-16,000)	(-16,000)
19601	3360	Recharge GF to GF (Covenant Control)	(-20,030)	(-20,470)	(-20,920)
		Recharges	(-36,030)	(-36,470)	(-36,920)
		NET REVENUE REQUIREMENT	124,500	136,380	137,930
		STRUCTURAL ENGINEERING EXPENDITURE	2015/16 Actual	2016/17 Original	2017/18 Original
			£	£	£
11000	3362	Salaries - Basic	52,836	53,160	53,690
11011	3362	Vacancy Savings	0	(-1,240)	(-1,260)
11121	3362	Flexi Time & Annual Leave Pay	-528	0	0
11200	3362	National Insurance	4,431	5,100	5,180
11250	3362	Superannuation	3,535	3,550	4,000
		Employees' Expenses	60,274	60,570	61,610
13180	3362	Car Allowance	80	1,300	1,300
		Transport-related Expenses	80	1,300	1,300
14005	3362	Equipment Materials & Maintenance incl.Lighting	399	880	680
14258	3362	Office Stationery	128	500	500
14230	3362	Clothes & Uniform	0	100	100
14431	3362	IT Support and IT Consumables	417	500	700
14874	3362	Parking Permits	30	20	20
		Supplies and Services	974	2,000	2,000
		TOTAL CONTROLLABLE EXPENDITURE	61,327	63,870	64,910
17000	3362	Cost of Administration Buildings	3,500	3,470	3,180
17202	3362	Cost of Reprographics	1,591	1,050	1,050
17204	3362	Cost of Franking	136	0	0
17205	3362	Cost of Telephone System	710	750	660
17214	3362	Cost of Insurance Section	750	750	800
17215	3362	Cost of Occupational Health Service	110	110	110
17303	3362	Cost of Information Technology	4,840	4,950	4,820
17305	3362	Cost of Human Resources	1,850	1,800	1,760
17310	3362	Cost of Income Service	40	40	40
17322	3362	Cost of Health & Safety Service	190	200	180
17338	3362	Cost of Procurement Service	130	130	0
17345	3362	Cost of Training & Development Service	430	310	290
		Support Services	14,276	13,560	12,890
17311	3362	Cost of Depart. Admin Serv. (D Cooper)	2,220	2,280	2,330
		Recharges exp	2,220	2,280	2,330
		TOTAL EXPENDITURE	77,824	79,710	80,130
		INCOME			
19340	3362	Drop Cross Application Fee	(-7,505)	(-5,000)	(-7,000)

19369	3362	Structural Calculations - Income	<u>(-16,410)</u>	<u>(-4,000)</u>	<u>(-16,000)</u>
		Income	<u>(-23,915)</u>	<u>(-9,000)</u>	<u>(-23,000)</u>
19601	3362	Recharge GF to GF (within Regen Service)	<u>(-12,000)</u>	<u>(-12,000)</u>	<u>(-7,000)</u>
19601	3362	Recharge GF to GF (other Service Plans)	<u>0</u>	<u>(-4,000)</u>	<u>0</u>
		Recharges	<u>(-12,000)</u>	<u>(-16,000)</u>	<u>(-7,000)</u>

NET REVENUE REQUIREMENT

41,908	54,710	50,130
---------------	---------------	---------------

COVENANT CONTROL

		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
EXPENDITURE					
11000	3370	Salaries - Basic	15,082	15,230	(-1,580)
11011	3370	Vacancy Savings	0	(-370)	0
11121	3370	Flexi Time & Annual Leave Pay	26	0	0
11200	3370	National Insurance	647	980	0
11250	3370	Superannuation	2,202	2,220	0
		Employees' Expenses	17,957	18,060	(-1,580)
		TOTAL CONTROLLABLE EXPENDITURE	17,957	18,060	(-1,580)
17000	3370	Cost of Administration Buildings	1,750	1,740	1,590
17202	3370	Cost of Reprographics	31	20	20
17214	3370	Cost of Insurance Section	750	750	800
17215	3370	Cost of Occupational Health Service	60	60	60
17303	3370	Cost of Information Technology	810	830	800
17304	3370	Cost of Legal Services	710	740	680
17305	3370	Cost of Human Resources	930	900	880
17322	3370	Cost of Health & Safety Service	100	100	90
17345	3370	Cost of Training & Development Service	220	150	140
		Support Services	5,361	5,290	5,060
17311	3370	Cost of Departmental Admin Services	20,030	20,470	20,920
		Recharges exp	20,030	20,470	20,920
		TOTAL EXPENDITURE	43,348	43,820	24,400
INCOME					
19108	3370	Sales of Plans	(-228)	(-100)	0
19269	3370	Covenant Control Income	(-14,261)	(-10,000)	0
		Income	(-14,489)	(-10,100)	0

NET REVENUE REQUIREMENT

28,859	33,720	24,400
---------------	---------------	---------------

PLANNING SERVICES

		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
EXPENDITURE					
11000	3380	Salaries - Basic	437,767	584,300	592,690
11001	3380	Salaries - Overtime	1,832	0	0
11003	3380	Contract & Agency Staff	80,859	14,710	14,710
11005	3380	Statutory Maternity Pay	116	0	0
11011	3380	Vacancy Savings	0	(-13,490)	(-13,730)
11103	3380	Wages - Holiday Pay	4,493	0	0
11121	3380	Flexi Time & Annual Leave Pay	(-1,639)	0	0
11200	3380	National Insurance	34,944	58,840	59,810
11250	3380	Superannuation	54,801	77,820	81,400
11402	3380	Recruitment Costs Including Police Checks	12,182	0	0
11460	3380	Course Fees	725	0	0
		Employees' Expenses	626,080	722,180	734,880
13180	3380	Car Allowance	1,036	1,230	1,230
13200	3380	Staff Travel Cost - Public Transport only	669	0	0
		Transport-related Expenses	1,705	1,230	1,230
14005	3380	Equipment Materials & Maintenance incl. Lighting	655	3,600	3,600
14249	3380	Land Registry Fees	63	0	0
14251	3380	Books, Magazines and Publications	3,593	3,000	3,000
14255	3380	Hospitality	297	100	100
14258	3380	Office Stationery	296	800	800
14310	3380	Consultancy Fees & Consultation costs	26,924	40,000	60,000
14323	3380	Legal Costs	50,898	5,000	5,000
14332	3380	Professional Fees	0	0	5,000
14415	3380	Mobile Phone Costs	192	240	240
14431	3380	IT Support and IT Consumables	28,433	2,900	2,900
14471	3380	Subsistence claims for staff inc parking	165	1,000	1,000

14584	3380	Harlow Local Plan	10,783	10,000	10,000
14891	3380	Historic Buildings & Design Advice	9,220	10,400	10,400
		Supplies and Services	131,518	77,040	102,040
		TOTAL CONTROLLABLE EXPENDITURE	759,303	800,450	838,150
17000	3380	Cost of Administration Buildings	45,460	45,130	41,300
17200	3380	Cost of Messenger Service	4,577	500	3,050
17202	3380	Cost of Reprographics	19,826	6,970	6,970
17204	3380	Cost of Franking	5,609	10,190	10,190
17205	3380	Cost of Telephone System	4,740	5,010	4,420
17214	3380	Cost of Insurance Section	14,950	14,930	15,820
17215	3380	Cost of Occupational Health Service	1,090	1,060	1,110
17302	3380	Cost of Audit	4,940	5,110	0
17303	3380	Cost of Information Technology	72,060	73,760	71,750
17304	3380	Cost of Legal Services	9,170	9,490	8,800
17305	3380	Cost of Human Resources	17,590	17,110	17,630
17310	3380	Cost Of Income Service	10	10	10
17322	3380	Cost of Health & Safety Service	1,810	1,940	1,820
17331	3380	Cost of Cashiers Service	420	310	430
17338	3380	Cost of Procurement Service	190	200	460
17345	3380	Cost of Training & Development Service	4,090	2,940	2,880
17346	3380	Cost of Payments Service	2,770	2,730	2,820
		Support Services	209,302	197,390	189,460
17311	3380	Cost of Depart. Admin Serv. (G Bloomer)	89,607	90,750	89,050
17328	3380	Cost of Properties & Facilities Management (DEC)	11,157	11,270	9,490
		Recharges exp	100,764	102,020	98,540
18071	3380	Depreciation Capital Charges	4,504	3,530	4,500
18075	3380	Amortisation of Intangible Assets	19,575	4,610	19,570
18079	3380	Revenue Expenditure Funded fm Capital Under Statu	24,719	0	0
		Capital Financing Costs	48,798	8,140	24,070
		TOTAL EXPENDITURE	1,118,167	1,108,000	1,150,220
		INCOME			
19080	3380	Grant	(-)100,000	0	0
19108	3380	Sales of Plans	(-)119	(-)50	(-)50
19228	3380	Planning Applications	(-)275,654	(-)373,000	(-)340,000
19412	3380	Costs Recoverable	(-)6,797	0	0
19712	3380	REFCUS Grant Income	(-)24,719	0	0
		Income	(-)407,289	(-)373,050	(-)340,050
19601	3380	Recharge GF to GF	(-)16,000	(-)16,000	(-)16,000
19601	3380	Recharge GF to GF (P Coleman)	(-)8,750	(-)9,030	(-)9,250
19601	3380	Recharge GF to GF (D Cooper)	(-)11,090	(-)11,380	(-)11,640
19602	3380	Recharge from GF to HRA	(-)8,300	(-)11,870	(-)12,410
		Recharges	(-)44,140	(-)48,280	(-)49,300
		NET REVENUE REQUIREMENT	666,739	686,670	760,870
		JVCo Payments	2015/16 Actual	2016/17 Original	2017/18 Original
		EXPENDITURE	£	£	£
12038	3383	Payment to Kier-Building Cleaning	0	0	91,100
14503	3383	Payment to Kier-Directors&Officers Liability Ins	1,856	5,660	5,660
14505	3383	Payment to Kier-Insurance Premiums	3,050	2,540	2,540
14938	3383	Kier Harlow Pension Charge	186,815	190,890	190,890
		Supplies and Services	191,721	199,090	290,190
		TOTAL CONTROLLABLE EXPENDITURE	191,721	199,090	199,090
17214	3383	Cost of Insurance Section	790	790	830
17301	3383	Cost of Accountancy	12,630	12,380	12,480
17302	3383	Cost of Audit	0	0	17,060
17310	3383	Cost of Income Service	10	10	10
17338	3383	Cost of Procurement Service	100	100	0
		Support Services	13,530	13,280	30,380
17313	3383	Cost of Surveyors	27,297	27,410	27,380
		Recharges exp	27,297	27,410	27,380
		TOTAL EXPENDITURE	232,548	239,780	347,950
		INCOME			
19602	3383	Recharge from GF to HRA (insurance premiums)	(-)2,532	(-)2,110	(-)2,110
19602	3383	Recharge from GF to HRA (directors & officers liability)	(-)1,540	(-)4,700	(-)4,700
19602	3383	Recharge from GF to HRA (pension)	(-)154,967	(-)158,280	(-)158,280
		Recharges	(-)159,039	(-)165,090	(-)165,090

		<u>73,509</u>	<u>74,690</u>	<u>182,860</u>	
NET REVENUE REQUIREMENT					
		<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>	
		£	£	£	
JVCO Demobilisation EXPENDITURE					
11000	3384	Salaries - Basic	21,113	86,200	21,180
11200	3384	National Insurance	1,824	0	680
11250	3384	Superannuation	1,977	0	3,090
		Employees' Expenses	24,914	86,200	24,950
13180	3384	Car Allowance	267	0	0
13200	3384	Staff Travel cost Public Transport only	176	0	0
		Transport-related Expenses	443	0	0
14005	3384	Equipment Materials & Maintenance incl Lighting	153	0	0
14255	3384	Hospitality	31	0	0
14310	3384	Consultancy Fees & Consultation Costs	68,402	163,800	0
14323	3384	Legal Costs	19,998	0	0
		Supplies and Services	88,584	163,800	0
		TOTAL CONTROLLABLE EXPENDITURE	113,940	250,000	24,950
		TOTAL EXPENDITURE	113,940	250,000	24,950
INCOME					
19602	3384	Recharge from GF to HRA	(-) <u>74,920</u>	0	0
		Recharges	(-)<u>74,920</u>	0	0
		NET REVENUE REQUIREMENT	39,020	250,000	24,950
		<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>	
		£	£	£	
HEAD OF PLACE EXPENDITURE					
11000	3385	Salaries - Basic	78,484	79,270	80,060
11011	3385	Vacancy Savings	0	(-) <u>2,010</u>	(-) <u>2,060</u>
11200	3385	National Insurance	8,548	9,820	9,930
11250	3385	Superannuation	11,459	11,570	13,050
		Employees' Expenses	98,491	98,650	100,980
13180	3385	Car Allowance	66	100	100
13200	3385	Staff Travel Cost Public Transport only	176	0	0
		Transport-related expenses	242	100	100
14005	3385	Equipment Materials & Maintenance incl. Lighting	0	150	150
14258	3385	Office Stationery	8	0	0
14415	3385	Mobile Phone Costs	212	220	220
14471	3385	Subsistence Claims for Staff incl. Parking Savings TBI	24	0	(-) <u>30,000</u>
14587	3385	Conference Expenses	60	0	0
		Supplies and Services	304	370	(-)<u>29,630</u>
		TOTAL CONTROLLABLE EXPENDITURE	99,036	99,120	71,450
17000	3385	Cost of Administration Buildings	3,500	3,470	3,180
17202	3385	Cost of Reprographics	162	0	0
17205	3385	Cost of Telephone System	220	230	200
17214	3385	Cost of Insurance Section	750	750	800
17215	3385	Cost of Occupational Health Service	60	60	60
17300	3385	Cost of Corporate Management	34,300	35,130	35,420
17301	3385	Cost of Accountancy	88,410	86,670	87,420
17302	3385	Cost of Audit	1,230	1,280	0
17303	3385	Cost of Information Technology	1,610	1,650	1,610
17305	3385	Cost of Human Resources	930	900	880
17320	3385	Cost of Communications Service	42,750	42,160	42,000
17322	3385	Cost of Health & Safety Service	100	100	90
17338	3385	Cost of Procurement	30	30	0
17342	3385	Cost of Policy & Performance Service	10,460	15,550	12,970
17345	3385	Cost of Training & Development Service	220	150	140
		Support Services	184,732	188,130	184,770
17002	3385	Cost of Office Accommodation LBC	6,173	6,260	6,230
17311	3385	Cost of Depart. Admin Serv. (P Coleman)	8,750	9,030	9,250
		Recharges exp	14,923	15,290	15,480
		TOTAL EXPENDITURE	298,691	302,540	271,700
INCOME					
19601	3385	Recharge GF to GF (within service plan)	(-) <u>298,691</u>	(-) <u>302,540</u>	(-) <u>301,700</u>
		Recharges	(-)<u>298,691</u>	(-)<u>302,540</u>	(-)<u>301,700</u>

NET REVENUE REQUIREMENT		0	0	(-)30,000	
REGULATORY SERVICES: CLIENT TEAM EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
11000	3386	Salaries - Basic	127,509	126,930	128,200
11001	3386	Salaries - Overtime	115	0	0
11003	3386	Contract & Agency Staff	10,754	0	0
11011	3386	Vacancy Savings	0	-3,170	-3,240
11121	3386	Flexi Time & Annual Leave payments	660	0	0
11200	3386	National Insurance	8,949	13,040	13,210
11250	3386	Superannuation	18,633	18,530	20,900
11458	3386	Training Expenses	9	0	0
		Employees' Expenses	166,629	155,330	159,070
13180	3386	Car Allowance	1,985	1,950	1,950
13200	3386	Staff Travel cost Public Transport only	5	0	0
		Transport-related expenses	1,990	1,950	1,950
14005	3386	Equipment Materials & Maintenance incl.Lighting	234	500	500
14203	3386	Refreshment at Meetings	104	0	0
14249	3386	Land Registry Fees	6	0	0
14258	3386	Office Stationery	0	500	500
14415	3386	Mobile Phone Costs	713	500	500
14471	3386	Subsistence claims for staff inc parking	7	0	0
14874	3386	Parking Permits	30	50	50
		Supplies and Services	1,094	1,550	1,550
		TOTAL CONTROLLABLE EXPENDITURE	169,713	158,830	162,570
17000	3386	Cost of Administration Buildings	6,990	6,940	6,350
17200	3386	Cost of Messenger Service	1,730	1,850	1,820
17202	3386	Cost of Reprographics	5,148	1,340	1,340
17204	3386	Cost of Franking	4,559	5,820	5,820
17205	3386	Cost of Telephone System	1,600	1,690	1,500
17214	3386	Cost of Insurance Section	3,740	3,740	3,960
17215	3386	Cost of Occupational Health Service	230	220	220
17303	3386	Cost of Information Technology	16,330	16,710	16,260
17304	3386	Cost of Legal Services	2,000	2,070	1,920
17305	3386	Cost of Human Resources	3,700	3,600	3,530
17322	3386	Cost of Health & Safety Service	380	410	360
17346	3386	Cost of Payments Service	6,340	6,250	6,460
17345	3386	Cost of Training & Development Service	860	620	580
		Support Services	53,607	51,260	50,120
17311	3386	Cost of Departmental Admin Services (Env Health)	25,507	26,120	26,700
17311	3386	Cost of Departmental Admin Services (Head of Service)	14,935	15,130	0
		Recharges exp	40,442	41,250	26,700
		TOTAL EXPENDITURE	263,761	251,340	239,390
INCOME					
19412	3386	Costs Recoverable	(-)9,035	0	0
		INCOME	(-)9,035	0	0
19601	3386	Recharge GF to GF (within service plan)	0	0	(-)239,390
		Recharges	0	0	(-)239,390
NET REVENUE REQUIREMENT		254,726	251,340	0	
10 STAPLE TYE EXPENDITURE		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
12001	3400	Alarm Maintenance Burglar & Fire	157	130	160
12372	3400	Rent	50,030	50,000	50,000
12373	3400	Service Charges - Landlord	12,986	12,970	13,000
		Premises-related Expenses	63,172	63,100	63,160
		TOTAL CONTROLLABLE EXPENDITURE	63,172	63,100	63,160
17328	3400	Cost of P & F M (DEC)	421	420	0
		Recharges exp	421	420	0
		TOTAL EXPENDITURE	63,593	63,520	63,160
INCOME					
19508	3400	Rents Income	(-)50,000	(-)50,000	(-)50,000
19247	3400	Service Charges Income	(-)12,974	(-)12,970	(-)13,000
		Income Group	(-)62,974	(-)62,970	(-)63,000

		<u>2015/16 Actual</u>	<u>2016/17 Original</u>	<u>2017/18 Original</u>
NET REVENUE REQUIREMENT		619	550	160
SUMMERS FORMER N'HOOD OFFICE EXPENDITURE				
		<u>£</u>	<u>£</u>	<u>£</u>
12034	3404	0	2,150	4,000
		0	2,150	4,000
TOTAL CONTROLLABLE EXPENDITURE		0	2,150	4,000
17214	3404	420	420	440
		420	420	440
17328	3404	168	170	0
		168	170	0
18071	3404	(-13,768)	2,600	(-13,770)
		-13,768	2,600	(-13,770)
TOTAL EXPENDITURE		(-13,180)	5,340	(-9,330)
INCOME				
19508	3404	(-8,000)	(-8,000)	(-8,000)
		(-8,000)	(-8,000)	(-8,000)
NET REVENUE REQUIREMENT		(-21,180)	(-2,660)	(-17,330)
POTTER STREET FORMER N'HOOD OFFICE EXPENDITURE				
		<u>£</u>	<u>£</u>	<u>£</u>
12034	3412	1,222	0	0
12340	3412	1,481	0	0
12350	3412	453	0	0
12400	3412	185	100	190
		3,342	100	190
TOTAL CONTROLLABLE EXPENDITURE		3,342	100	190
17214	3412	420	420	440
		420	420	440
17328	3412	168	170	0
		168	170	0
18071	3412	5,069	14,750	5,070
18072	3412	9,026	0	0
		14,095	14,750	5,070
TOTAL EXPENDITURE		18,025	15,440	5,700
NET REVENUE REQUIREMENT				
		18,025	15,440	5,700
TOWN CENTRE MANAGEMENT EXPENDITURE				
		<u>£</u>	<u>£</u>	<u>£</u>
17310	3415	150	170	150
		150	170	150
TOTAL EXPENDITURE		150	170	150
INCOME				
19508	3415	(-15,364)	(-25,000)	(-20,000)
		(-15,364)	(-25,000)	(-20,000)
NET REVENUE REQUIREMENT		(-15,214)	(-24,830)	(-19,850)
MARKET EXPENDITURE				
		<u>£</u>	<u>£</u>	<u>£</u>
11003	3430	20,240	800	0
		20,240	800	0
12000	3430	18	0	0
12010	3430	5,558	3,820	0
12034	3430	1,076	5,060	9,440
12340	3430	1,020	1,160	340
12372	3430	515	1,000	0

12400	3430	Water	193	270	270
12390	3430	Business Rates	7,200	7,340	7,410
		Premises-related Expenses	15,580	18,650	17,460
14005	3430	Equipment Materials & Maintenance incl. Lighting	85	0	0
14230	3430	Clothing & Uniform	0	200	200
14325	3430	Licence Fees	0	320	320
14415	3430	Mobile Phone Cost	57	360	360
14486	3430	Subscriptions to Organisations & Periodicals	636	640	640
14500	3430	Insurance	3	0	0
14874	3430	Parking Permits	10	10	10
		Supplies and Services	791	1,530	1,530
		TOTAL CONTROLLABLE EXPENDITURE	36,612	20,980	18,990
17214	3430	Cost of Insurance Section	1,090	1,090	1,160
17310	3430	Cost of Income Service	40	40	40
17331	3430	Cost of Cashiers Service	250	180	260
17338	3430	Cost of Procurement	90	90	0
		Support Services	1,470	1,400	1,460
17311	3430	Cost of DEC (Head of Service)	3,140	3,210	0
		Recharges	3,140	3,210	0
18071	3430	Depreciation	2,940	3,110	2,940
18072	3430	Impairment-Revaluation Losses	520,052	0	0
		Capital Financing Costs	522,992	3,110	2,940
		TOTAL EXPENDITURE	564,214	28,700	23,390
		INCOME			
19508	3430	Rents Income	(-37,735)	(-35,000)	(-31,000)
19538	3430	Rents Income - Other Rents	(-45)	0	0
		Income	(-37,780)	(-35,000)	(-31,000)

NET REVENUE REQUIREMENT **526,434** **-6,300** **-7,610**

		2015/16 Actual	2016/17 Original	2017/18 Original	
		£	£	£	
		CAR PARKS EXPENDITURE			
12034	3450	Payment to Kier-Building Maintenance	2,553	2,090	3,890
12304	3450	Car Park Maintenance	1,980	5,000	5,000
12340	3450	Electricity	3,006	3,370	2,600
12390	3450	Business Rates	41,972	42,810	43,170
12400	3450	Water	88	120	120
		Premises-related Expenses	49,599	53,390	54,780
14005	3450	Equipment Materials & Maintenance incl. Lighting	14,352	12,500	12,500
14029	3450	Signs - Costs	0	1,000	1,000
14263	3450	Tickets	7,022	2,500	6,000
14337	3450	Security Fees	19,384	18,530	18,530
14415	3450	Mobile Phone Costs	1,673	1,460	1,460
14431	3450	IT Support and IT Consumables	7,930	5,800	7,930
14486	3450	Subscriptions to Organisations & Periodicals	637	590	0
14865	3450	External Contracts	68,478	69,850	69,360
		Supplies and Services	119,476	112,230	116,780
		TOTAL CONTROLLABLE EXPENDITURE	169,075	165,620	171,560
17000	3450	Cost of Accommodation	0	0	1,590
17202	3450	Cost of Reprographics	3	90	90
17204	3450	Cost of Franking	364	170	170
17214	3450	Cost of Insurance Section	7,860	7,850	8,320
17301	3450	Cost of Accountancy	790	770	780
17302	3450	Cost of Audit	4,940	5,110	0
17310	3450	Cost of Income Service	350	390	350
17331	3450	Cost of Cashiers Service	6,010	4,370	6,100
17338	3450	Cost of Procurement	60	60	0
		Support Services Group	20,377	18,810	17,400
17002	3450	Cost of Office Accommodation LBC	9,898	10,010	9,690
17311	3450	Cost of DEC (G Bloomer)	14,935	15,130	15,190
17311	3450	Cost of DEC (Bus St & CPs Supervisor)	21,360	22,040	22,570
		Recharges exp	46,193	47,180	47,450
18071	3450	Depreciation	(-272,868)	30,330	(-272,870)
18072	3450	Impairment - Revaluation Losses	2,969	0	0
		Capital Financing Costs	(-269,899)	30,330	(-272,870)
		TOTAL EXPENDITURE	(-34,253)	261,940	(-36,460)
		INCOME			

19274	3450	Outdoor Bowls	(-)5,900	(-)4,660	(-)4,660
19301	3450	Pay & Display Income	(-)530,852	(-)400,000	(-)450,000
19315	3450	Special Parking Permits	(-)14,364	(-)4,000	(-)4,000
19320	3450	Parking Charges - PCNs	(-)52,139	(-)70,000	(-)55,000
19323	3450	Seasons Tickets	(-)26,440	(-)33,000	(-)33,000
19338	3450	Staff Passes	(-)385	(-)750	(-)750
19497	3450	Shop Permits	(-)11,377	(-)12,000	(-)12,000
19508	3450	Rent income	(-)10,000	(-)10,000	(-)10,000
		Income	(-)651,456	(-)534,410	(-)569,410
19601	3450	Recharge GF to GF (within Service Plan)	(-)320	(-)100	(-)400
19601	3450	Recharge GF to GF (outside Service Plan)	(-)730	(-)580	(-)580
19602	3450	Recharge GF to HRA	(-)780	(-)800	(-)800
		Recharges	(-)1,830	(-)1,480	(-)1,780
		NET REVENUE REQUIREMENT	(-)687,539	(-)273,950	(-)607,650

BLANK PAGE

Left blank intentionally

HOUSING REVENUE ACCOUNT

	2015/16 Actual £	2016/17 Original £	2017/18 Original £
EXPENDITURE			
General Management	10,729,287	11,710,084	11,379,124
Special Management	5,276,568	5,573,057	6,709,837
Repairs & Insurance Appropriations	9,003,824	9,477,990	9,936,724
Rent, Rates, Taxes & Other Charges	22,043	30,000	46,000
Provision for Bad Debts	123,222	200,000	300,000
Transfer to General Fund :- Supporting People	5,996	6,100	5,100
	25,160,940	26,997,231	28,376,785
<u>Capital Financing</u>			
Contribution to Major Repairs Reserve (Net Depreciati	11,105,061	10,777,000	10,928,000
Interest Charges	6,739,672	6,677,000	6,765,000
Debt Management	6,832	16,520	16,520
Revenue Contribution to Capital	6,426,115	7,559,000	6,136,000
	24,277,680	25,029,520	23,845,520
Total Expenditure	<u>49,438,620</u>	<u>52,026,751</u>	<u>52,222,305</u>

HOUSING REVENUE ACCOUNT

	2015/16 Actual £	2016/17 Original £	2017/18 Original £
INCOME			
<u>Rents</u>			
Dwellings	46,226,033	45,183,000	44,210,000
Garages	991,950	1,005,000	1,103,000
Others	19,784	22,000	22,000
	<u>47,237,767</u>	<u>46,210,000</u>	<u>45,335,000</u>
Charges for Services & Facilities	3,555,663	3,791,197	4,731,570
Interest Receivable	73,774	57,000	47,000
Total Income	<u>50,867,205</u>	<u>50,058,197</u>	<u>50,113,570</u>
Surplus/(Shortfall) B/Fwd	10,869,802	7,225,847	10,242,079
Surplus/(Shortfall) For Year	1,428,585	(-)1,968,554	(-)2,108,735
	<u><u>49,438,620</u></u>	<u><u>52,026,751</u></u>	<u><u>52,222,305</u></u>

HOUSING REVENUE ACCOUNT

GENERAL MANAGEMENT	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	6,082,626	6,449,034	6,262,038
Premises Related Expenses	57,161	62,600	52,500
Transport Related Expenses	11,401	15,950	15,250
Supplies and Services	1,251,531	1,660,867	1,451,635
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Support Services	3,378,309	3,468,575	3,496,891
Non-Support Services	758,644	834,130	859,935
Capital Financing Costs	0	0	0
Income	(-)169,258	(-)2,200	(-)97,333
Recharges	(-)641,126	(-)778,872	(-)661,792
Net Expenditure	<u>10,729,287</u>	<u>11,710,084</u>	<u>11,379,124</u>

HOUSING REVENUE ACCOUNT

SPECIAL SERVICES	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Homelessness	209,125	480,490	580,699
Highways Maintenance	72,439	79,000	67,500
District Heating	229,023	250,799	229,769
Multi Storey Flat Blocks	161,675	188,977	202,847
Amenity Cleansing	1,084,573	1,122,628	1,138,237
Lighting	255,530	245,071	283,026
Caretaking	379,636	382,273	463,737
Cleaning	729,258	733,255	874,180
Sheltered Housing	959,640	878,473	925,492
General Needs (Ex-Sheltered Housing)	6,416	7,700	9,300
Grounds Maintenance	1,115,365	1,129,687	1,847,019
Door Entry Systems	73,888	74,704	88,031
Net Expenditure	<u>5,276,568</u>	<u>5,573,057</u>	<u>6,709,837</u>

HOUSING REVENUE ACCOUNT

MAJOR REPAIRS RESERVE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Major Repairs Allowance	11,105,061	10,777,000	10,928,000
Less:			
Transfer from/(to) Housing Revenue Account		0	0
Funding of Capital Programme	(-)11,105,061	(-)10,777,000	(-)10,928,000
Balance Carried Forward	<u>0</u>	<u>0</u>	<u>0</u>

**CAPITAL PROGRAMME 2017/2018 - 2019/2020
SUMMARY**

	2017/18 SERVICE BIDS £	2018/19 SERVICE BIDS £	2019/20 SERVICE BIDS £
Housing Capital Programme :	18,530,000	15,745,000	16,251,000
	<u>18,530,000</u>	<u>15,745,000</u>	<u>16,251,000</u>
Non-Housing Capital Programme :			
Community Wellbeing	637,000	530,000	530,000
Finance	36,000	36,000	36,000
Governance	67,000	15,000	15,000
Place	2,685,000	1,850,000	1,825,000
Prentice Place	2,000,000	2,000,000	0
	<u>5,425,000</u>	<u>4,431,000</u>	<u>2,406,000</u>
TOTAL	<u>23,955,000</u>	<u>20,176,000</u>	<u>18,657,000</u>
(Over)/Under Budgeting	0	0	0
	<u>23,955,000</u>	<u>20,176,000</u>	<u>18,657,000</u>
Financed by:-			
Direct Revenue Financing			
Housing Revenue Account	6,136,000	4,173,000	4,553,000
General Fund	366,000	260,000	265,000
Major Repairs Reserve	10,928,000	10,935,000	11,052,000
Capital Receipts: Right to Buy	1,673,000	851,000	866,000
Other Grants & Contributions	626,000	505,000	505,000
Asset Disposal Programme	624,000	450,000	200,000
Prentice Place	2,000,000	155,000	0
Borrowing	1,602,000	2,847,000	1,216,000
Total Capital Financing	<u>23,955,000</u>	<u>20,176,000</u>	<u>18,657,000</u>

**CAPITAL PROGRAMME 2017/2018 - 2019/2020
HOUSING**

	2017/18 SERVICE BIDS £	2018/19 SERVICE BIDS £	2019/20 SERVICE BIDS £
DECENT HOMES :			
Internal Works:	4,875,000	4,792,000	4,881,000
Electrical Upgrades & Fire Safety:			
Contract Design Management - HTS	20,000	20,000	20,000
Property Conversions	100,000	-	-
Sub Total Internal Works	4,995,000	4,812,000	4,901,000
Windows & Doors:	700,000	250,000	299,000
Sub Total Windows & Doors	700,000	250,000	299,000
External Works:	6,850,000	6,369,000	6,900,000
Sub Total External Works	6,850,000	6,369,000	6,900,000
Other Works:	354,000	200,000	250,000
Asbestos	285,000	50,000	50,000
Garages	285,000	285,000	285,000
Flat Block Lifts - Sumners Farm and Morris House	430,000	393,000	200,000
Sub Total Other Works	1,069,000	928,000	785,000
Compliance:	1,300,000		
Electrical Upgrades		300,000	281,000
Sub Total Compliance	1,300,000	300,000	281,000
Energy Efficiency Work		1,700,000	1,700,000
Energy Efficiency Schemes	2,080,000		
Sub Total Energy Efficiency Work	2,080,000	1,700,000	1,700,000
Disabled Adaptations:			
Disabled Adaptations to Council Properties	900,000	750,000	799,000
Sub Total Disabled Adaptations	900,000	750,000	799,000
Fees - Kier/ HTS	436,000	436,000	436,000
Sub Total Fees	436,000	436,000	436,000
Housing IT Development:	200,000	200,000	150,000
Sub Total Housing IT Development	200,000	200,000	150,000
TOTAL HOUSING CAPITAL PROGRAMME	18,530,000	15,745,000	16,251,000

**CAPITAL PROGRAMME 2017/2018 - 2019/2020
NON HOUSING**

	2017/18 SERVICE BIDS £	2018/19 SERVICE BIDS £	2019/20 SERVICE BIDS £
SCHEMES			
COMMUNITY WELLBEING:			
Pets Corner Paddock Fencing	10,000	30,000	30,000
Pitch Regeneration	80,000		
Playhouse Refurbishment	500,000	500,000	500,000
Stow CCTV	27,000		
Website Software Upgrade	20,000		
TOTAL COMMUNITY WELLBEING	637,000	530,000	530,000
FINANCE:			
Replacement ICT Hardware	36,000	36,000	36,000
TOTAL FINANCE	36,000	36,000	36,000
GOVERNANCE:			
Governance	15,000	15,000	15,000
Replacement Case Management System	32,000		
Microphones in Council Chamber	20,000		
TOTAL GOVERNANCE	67,000	15,000	15,000
PLACE:			
1 The Hoo External Refurb	12,000		
Abercrombie Play Barn	40,000		
Allotment Site Security	20,000	20,000	20,000
Asbestos Legislation Compliance & Removal	60,000	60,000	60,000
Barbara Castle Health Centre Roofing Works	30,000		
Biodiversity Security Infrastructure	20,000	20,000	20,000
Bush Fair CCTV	6,000		
Bush Fair Chinese Restaurant Corner House, External Refurbishment	25,000		
Bush Fair 2 Storey Sports Pavilion Refurbishment	90,000		
Bush House Office Refurbishment	40,000		
Church Langley Playing Fields	22,000		
Civic Centre	10,000	10,000	10,000
Commercial Properties		500,000	500,000
Community Buildings	20,000	20,000	20,000
Disabled Facilities Grant to Private Property	780,000	600,000	600,000
Energy Performance Certification Resulting in Capital Works	50,000		
Equipped Playgrounds	60,000	60,000	30,000
Garage Refurbishment	25,000		
Hérons Wood Depot Refurbishment	20,000		
Highways & Car Parks		50,000	50,000
Home Repairs Assistance Loans	20,000	20,000	20,000
Ladyshot Sports Pavilion	55,000		
Latton Bush Centre		75,000	75,000
Latton Bush Centre Additional Parking Spaces	78,000		
Latton Bush Centre Boiler	60,000		
Latton Bush Centre Door Replacement	20,000		
Latton Bush Centre Refurbishment of Existing Archive Room	20,000		
Latton Bush Centre Ceilings & LED Lighting	25,000		
Latton Bush Centre Re-roofing Works	80,000		
Latton Bush Centre Roofing Works	100,000		
Latton Hall Flooring	30,000		
Parndon Lock Meadows	21,000		
Phase 3 Roofing Schemes	200,000		
Security Measures to Commercial and Municipal Properties	10,000		

**CAPITAL PROGRAMME 2017/2018 - 2019/2020
NON HOUSING**

	2017/18 SERVICE BIDS £	2018/19 SERVICE BIDS £	2019/20 SERVICE BIDS £
Spicers Lane Garage Roofing and Guttering	40,000		
Stewards Farm Cladding	56,000		
Sunflower Nursery Drainage	6,000		
Town Park Public Toilets	20,000		
Town Park Nursery Wall	15,000		
Townwide Flood Alleviation	50,000	50,000	50,000
Unadopted Highways & Paving	50,000	50,000	50,000
Unadopted Street Lighting	45,000	25,000	25,000
Water Treatment to Public Buildings	30,000	30,000	30,000
Windows and Doors - Hatches	70,000		
General Fund Garages	254,000	260,000	265,000
TOTAL PLACE	2,685,000	1,850,000	1,825,000
Prentice Place	2,000,000	2,000,000	
TOTAL NON HOUSING CAPITAL PROGRAMME	5,425,000	4,431,000	2,406,000