

REVENUE ESTIMATES 2019/20 AND CAPITAL PROGRAMME 2019/20 to 2023/24

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GENERAL FUND BUDGET SUMMARY

	2017/18 Actual	2018/19 Original Budget	2019/20 Budget
	£	£	£
HEAD OF SERVICE			
Managing Director	(33,334)	17,970	5,370
Community Wellbeing	3,827,456	4,119,620	4,131,030
Finance	2,794,273	3,336,850	2,987,960
Governance	555,373	762,740	727,410
Housing	1,050,158	1,107,740	1,271,400
Place	3,271,019	3,889,190	3,555,560
Total	11,464,945	13,234,110	12,678,730
Capital charges	(1,314,216)	(2,510,160)	(2,084,100)
Interest Receivable	(190,036)	(480,008)	(313,280)
Interest Payable	249,115	544,070	594,210
Minimum Revenue Provision	217,912	284,840	230,000
Provision for bad debts	220,100	0	0
Essex Council Tax Collection Sharing Agreement	(684,220)	(400,000)	(400,000)
Section 31 Grants	(666,738)	0	0
Transition Grant	(25,268)	0	0
New Homes Bonus Grant	(898,379)	(900,400)	(867,610)
Expenditure Before Use Of Reserves	8,375,215	9,764,452	9,837,950
Contribution to / (from) Earmarked Reserves:	770,660	1,134,430	991,863
Contribution to / (from) General Fund Reserve	1,276,363	0	0
Budget Requirement	10,422,238	10,898,882	10,829,813

HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2017/18 Actual	2018/19 Original Budget	2019/20 Budget
	£	£	£
Budget Requirement	10,422,238	10,898,882	10,829,813
Less Formula Grant comprising:			
Settlement Funding Assessment	(3,346,389)	(3,007,771)	(2,901,913)
Homelessness Grant	(165,978)	(166,393)	(166,282)
Collection Fund Deficit / (Surplus)	(94,120)	(692,070)	(351,080)
Essex Business Rates Pooling	-	(65,000)	(65,000)
Business Rates Retention Levy Account Surplus	-	-	(47,071)
	6,815,751	6,967,648	7,298,467
Divided by:			
Taxbase	25,032.14	25,590.01	26,279.00
Band D Council Tax	272.28	272.28	277.73

COLLECTION FUND

	2018/19 Original			2019/20 Original		
	Business Rates £'000	Council Tax £'000	Total £'000	Business Rates £'000	Council Tax £'000	Total £'000
(Deficit)/Surplus brought forward	3,746	4,181	7,927	(787)	2,191	1,404
Harlow Council	18,769	6,968	25,737	18,377	7,298	25,675
Essex County Council	4,223	31,295	35,488	4,135	33,396	37,521
Essex Police and Crime Commissioner		4,325	4,325		5,071	5,071
Essex County Fire & Rescue Service	469	1,801	2,270	459	1,904	2,363
Central Government	23,461		23,461	22,971		22,971
	50,668	48,540	99,208	45,155	49,850	95,005
Less						
Harlow Council						
Transfer surplus/(deficit) (from)/to General Fund	1,498	685	2,183	(315)	344	29
Safety Net Adjustment	491		491			-
Transitional Relief Adjustment	1,000		1,000			-
Essex County Council	337	2,927	3,264	(71)	1,544	1,473
Essex Police and Crime Commissioner		395	395		214	214
Essex County Fire & Rescue Service	37	174	211	(8)	89	81
Central Government	1,873		1,873	(393)		(393)
Safety Net Adjustment	(491)		(491)			-
Transitional Relief Adjustment	(1,000)		(1,000)			-
Business Rates/Council Tax Requirement	46,923	44,359	91,282	45,942	47,659	93,601
Council Tax Base		25,590.01			26,279.00	
Aggregate Council Tax Requirement - Band D		£1,733.43			£1,813.58	

COUNCIL TAX CHARGES

CURRENT YEAR (2019/20)								
	£	Band A	£	Band B	£	Band C	£	Band D
Essex County Council		846.96		988.12		1,129.28		1,270.44
Essex Police and Crime Commissioner		128.64		150.08		171.52		192.96
Essex Fire		48.30		56.35		64.40		72.45
Harlow District Council		185.15		216.01		246.87		277.73
Total Charge		1,209.05		1,410.56		1,612.07		1,813.58
	£	Band E	£	Band F	£	Band G	£	Band H
Essex County Council		1,552.76		1,835.08		2,117.40		2,540.88
Essex Police and Crime Commissioner		235.84		278.72		321.60		385.92
Essex Fire		88.55		104.65		120.75		144.90
Harlow District Council		339.45		401.17		482.88		555.46
Total Charge		2,216.60		2,619.62		3,022.63		3,627.16
PREVIOUS YEAR (2018/19)								
	£	Band A	£	Band B	£	Band C	£	Band D
Essex County Council		814.50		950.25		1086.00		1221.75
Essex Police and Crime Commissioner		112.68		131.46		150.24		169.02
Essex Fire		46.92		54.74		62.56		70.38
Harlow District Council		181.52		211.77		242.03		272.28
Total Charge		1,155.62		1,348.22		1,540.83		1,733.43
	£	Band E	£	Band F	£	Band G	£	Band H
Essex County Council		1493.25		1764.75		2036.25		2443.50
Essex Police and Crime Commissioner		206.58		244.14		281.70		338.04
Essex Fire		86.02		101.66		117.30		140.76
Harlow District Council		332.79		393.29		453.80		544.56
Total Charge		2,118.64		2,503.84		2,889.05		3,466.86

Proposed Movements on Earmarked Reserves - 2018/19 and 2019/20

Earmarked Reserve	2018/19			2019/20			Balance as at 31 Mar 2020
	Balance as at 31 Mar 2018	Add To Reserve Balance	Use of Reserves	Balance as at 31 Mar 2019	Add To Reserve Balance	Use of Reserves	
	£	£	£	£	£	£	£
GENERAL FUND RESERVES							
Perpetuity Reserves	947,154	7,750	(5,290)	949,614	13,620	(5,600)	957,634
Debt Financing Reserve	2,225,722	237,840		2,463,562	698,603		3,162,165
Discretionary Services Fund	1,548,785	783,000	(868,730)	1,463,055	798,270	(550,500)	1,710,825
Environment Reserve	120,008	3,020		123,028	1,770		124,798
Environmental Urgent Works & Improvement Reserve	0	1,000,000		1,000,000			1,000,000
The Harlow & Gilston Garden Town Funding Reserve	160,000	500,000		660,000			660,000
Housing Benefits Subsidy Reserve	693,107			693,107			693,107
Insurance claims - GF	621,274	50,000		671,274	50,000		721,274
Insurance Fund - GF	1,414,041	125,700	(26,000)	1,513,741	136,180	(26,000)	1,623,921
Invest To Save & Improve Reserve	227,039	1,850	(3,140)	225,749	3,250		228,999
New Burdens Grant Reserve	87,240			87,240			87,240
Partnership Fund	200,000			200,000			200,000
Planning Reserve	481,611		(100,000)	381,611		(200,000)	181,611
Regeneration Reserve	936,225		(64,270)	871,955		(50,500)	821,455
Regeneration & Enterprise Reserve	1,399,687	67,400	(44,120)	1,422,967			1,422,967
Residual Land Transfer	130,988			130,988			130,988
Risk Management Reserve - GF	237,187			237,187			237,187
Severance Reserve	2,120,335			2,120,335			2,120,335
Splash Parks Reserve	0	750,000		750,000			750,000
Standards Committee Contingency Reserve	50,461			50,461			50,461
Street Lighting Reserve	43,146		(10,940)	32,206		(13,850)	18,356
Volunteering Support Reserve	40,000		(40,000)	0			0
Total General Fund	13,684,010	3,526,560	(1,162,490)	16,048,080	1,701,693	(846,450)	16,903,323
HRA RESERVES							
Perpetuity Reserves	1,597,852	285,220	(397,010)	1,486,062	250,060	(424,240)	1,311,882
Insurance claims - HRA	592,626	50,000		642,626	50,000		692,626
Insurance Fund - HRA	1,901,114	227,380	(80,000)	2,048,494	241,690	(80,000)	2,210,184
Housing Insurance Property Reserve	20,111	10,000		30,111	10,000		40,111
HRA QJEU Contract 2015 Reserve	57,723		(5,500)	52,223			52,223
Risk Management Reserve - HRA	336,759	60,000		396,759	60,000		456,759
Total HRA	4,506,185	632,600	(482,510)	4,656,275	611,750	(504,240)	4,763,785

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MANAGING DIRECTOR	2017/18	2018/19	2019/20
	Actual	Original	Original
	£	£	£
Employees Expenses	214,438	167,950	149,700
Transport Related Expenses	583	150	150
Supplies & Services	25,565	22,950	36,650
Central Support Services	111,400	129,570	126,880
Other Recharges	0	360	0
Total Expenditure	351,986	320,980	313,380
Income	0	(-)100	(-)100
Recharges	(-)385,320	(-)302,910	(-)307,910
Net Expenditure	(-)33,334	17,970	5,370

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HARLOW EDUCATIONAL PROGRESSION AWARDS		2017/18 Actual	2018/19 Original	2019/20 Original
EXPENDITURE		£	£	£
14988	2776	Awards	2,831	3,900
		Supplies and Services	2,831	3,900
		TOTAL CONTROLLABLE EXPENDITURE	2,831	3,900
		TOTAL EXPENDITURE	2,831	3,900
NET REVENUE REQUIREMENT		2,831	3,900	3,900
CORPORATE MANAGEMENT TEAM		2017/18 Actual	2018/19 Original	2019/20 Original
EXPENDITURE		£	£	£
11000	2782	Salaries - Basic	167,728	132,600
11011	2782	Vacancy Savings	0	(13,430)
11121	2782	Flexi Time & Annual Leave	(31,425)	0
11200	2782	National Insurance	19,900	17,170
11250	2782	Superannuation	10,690	21,610
11402	2782	Recruitment Costs	17,280	0
11460	2782	Course Fees	266	0
		Employees' Expenses	214,438	167,950
13180	2782	Car allowances	0	70
13200	2782	Staff Travel cost Public Transport only	583	80
		Transport-related expenses	583	150
14005	2782	Equipment & Materials, Purchases & Maintenance	2,370	300
14202	2782	Vending Machine Provisions	172	450
14203	2782	Refreshments at meetings	0	500
14251	2782	Books & Periodicals	83	800
14255	2782	Hospitality	646	0
14258	2782	Office Stationery	51	0
14310	2782	Consultancy Fees & Consultation Costs (CE appraisal)	0	0
14323	2782	Legal Costs	0	0
14332	2782	Professional Fees	0	750
14415	2782	Mobile Phone Rental	725	750
14431	2782	IT Support & IT Consumables	86	500
14471	2782	Subsistence Claims for Staff	128	1,000
14486	2782	Subscriptions to Organisations & Periodicals	16,502	12,000
14587	2782	Other Miscellaneous (West Essex (Harlow) Business Awards)	1,882	2,000
14732	2782	Meeting Expenses	90	0
14988	2782	Awards	0	0
		Supplies and Services	22,734	19,050
		TOTAL CONTROLLABLE EXPENDITURE	237,755	187,150
17000	2782	Office Accommodation	19,210	23,940
17200	2782	Messengers	1,816	2,030
17202	2782	App Reprographics	754	13,960
17204	2782	App Franking	421	130
17205	2782	App Telephones	780	940
17214	2782	Insurance	2,380	2,390
17215	2782	Industrial Health Service Fees	110	50
17301	2782	Costs of Accountancy	6,843	4,410
17303	2782	Costs of IT	5,620	5,530
17304	2782	Cost of Legal	60,659	65,150
17305	2782	Costs of Human Resources	1,760	1,830
17322	2782	Costs of Health & safety	180	190
17338	2782	Cost of Procurement	0	0
17342	2782	Cost of Policy & Performance	10,576	8,690
17345	2782	Cost of Training & Development	290	270
		Support Services Group	111,400	129,570
17335	2782	LBC Room Hire Bookings	0	360
		Recharges	0	360
		TOTAL EXPENDITURE	349,156	317,080
INCOME				
19407	2782	Pay Phone Income & Private Calls	0	(100)
19412	2782	Costs Recoverable	0	0
		Income Group	0	(100)
19601	2782	GF Recharge to GF Services - CEC's	(1375,710)	(1295,350)
19602	2782	GF Recharge to HRA Services - CEC's	(19,610)	(17,560)
		Recharges	(1385,320)	(1302,910)
		NET REVENUE REQUIREMENT	(136,164)	1,470

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COMMUNITY WELLBEING	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Employees Expenses	3,477,550	3,343,050	3,524,130
Premises Related Expenses	469,460	399,570	389,050
Transport Related Expenses	41,507	48,680	46,540
Supplies and Services	2,112,644	1,781,900	1,800,090
Transfer Payments	(-)226,423	76,000	0
Central Support Services	975,497	974,970	1,088,910
Recharges	521,219	520,250	545,300
Capital Charges	1,050,553	582,960	487,560
Total Expenditure	8,422,006	7,727,380	7,881,580
Income	(-)2,049,849	(-)1,768,130	(-)1,906,990
Recharges	(-)2,544,701	(-)1,839,630	(-)1,843,560
Net Expenditure	3,827,456	4,119,620	4,131,030

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		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
WELFARE RIGHTS AND ADVICE SERVICE				
EXPENDITURE				
14482	1450	90,000	90,000	90,000
		90,000	90,000	90,000
		90,000	90,000	90,000
17311	1450	7,129	7,370	8,470
		7,129	7,370	8,470
		97,129	97,370	98,470
INCOME				
19412	1450	127,059	0	0
		127,059	0	0
19602	1450	-32,850	-32,850	-32,850
		-32,850	-32,850	-32,850
		191,338	64,520	65,620
NET REVENUE REQUIREMENT				
SPORTS PARTNERSHIP				
EXPENDITURE				
14859	1508	94,549	0	0
		94,549	0	0
		94,549	0	0
18072	1508	0	0	0
		0	0	0
		94,549	0	0
NET REVENUE REQUIREMENT				
		94,549	0	0
LEISURE SERVICES				
EXPENDITURE				
11000	1510	39,305	32,430	33,070
11011	1510	0	-820	-840
11200	1510	3,920	3,350	3,400
11250	1510	13,058	5,280	5,390
		56,282	40,240	41,020
13180	1510	336	700	700
		336	700	700
14005	1510	15	200	200
14251	1510	0	20	20
14255	1510	35	0	0
14415	1510	174	60	180
14431	1510	22	100	100
14471	1510	53	150	150
14577	1510	17,006	150	150
		17,305	680	600
		73,923	41,620	42,620
17000	1510	1,590	1,710	1,680
17200	1510	1,820	2,030	2,040
17202	1510	1,014	1,430	1,280
17204	1510	89	430	700
17205	1510	830	1,000	990
17214	1510	2,730	2,740	2,780
17215	1510	110	110	50
17303	1510	7,230	7,110	7,710
17304	1510	4,401	4,730	5,320
17305	1510	1,760	1,830	880
17322	1510	180	190	90
17345	1510	290	270	130
		22,044	23,580	23,650
17311	1510	29,646	38,830	41,760
		29,646	38,830	41,760
		125,613	104,030	107,930
INCOME				
19080	1510	-8,250	0	0
		-8,250	0	0
		117,363	104,030	107,930
NET REVENUE REQUIREMENT				
HARLOW ARTS				
EXPENDITURE				
17000	1514	1,590	1,710	0
17202	1514	441	0	410
17204	1514	410	0	380
17205	1514	360	440	250
17214	1514	800	800	810
		3,601	2,950	1,850
18073	1514	0	0	0
		0	0	0
		3,601	2,950	1,850
INCOME				
19412	1514	-1,233	0	0
		-1,233	0	0

		<u>2,368</u>	<u>2,950</u>	<u>1,850</u>
NET REVENUE REQUIREMENT				
ART GALLERY				
EXPENDITURE		<u>2017/18 Actual</u>	<u>2018/19 Original</u>	<u>2019/20 Original</u>
		£	£	£
17000	1515	38,420	47,890	47,160
17303	1515	1,610	1,580	1,710
		40,030	49,470	48,870
		TOTAL EXPENDITURE	40,030	49,470
		40,030	49,470	48,870
NET REVENUE REQUIREMENT				
FIREWORK DISPLAY				
EXPENDITURE		<u>2017/18 Actual</u>	<u>2018/19 Original</u>	<u>2019/20 Original</u>
		£	£	£
11100	1518	1,760	1,600	1,400
		1,760	1,600	1,400
14005	1518	25,709	13,890	24,200
14325	1518	1,943	1,950	1,950
14337	1518	0	550	0
14510	1518	0	2,000	0
		Supplies and Services	27,652	18,390
		27,652	18,390	26,150
		TOTAL CONTROLLABLE EXPENDITURE	29,411	19,990
17202	1518	48	0	20
		Support Services	48	0
		48	0	20
		TOTAL EXPENDITURE	29,459	19,990
		29,459	19,990	27,570
INCOME				
19412	1518	-1,200	-1,300	-1,200
		Income	-1,200	-1,200
		-1,200	-1,300	-1,200
NET REVENUE REQUIREMENT				
		28,259	18,690	26,370
SUPPORT FOR VOLUNTARY ORGANISATIONS				
EXPENDITURE		<u>2017/18 Actual</u>	<u>2018/19 Original</u>	<u>2019/20 Original</u>
		£	£	£
16122	1524	0	76,000	0
		Transfer payments	0	0
		0	76,000	0
		TOTAL CONTROLLABLE EXPENDITURE	0	0
		0	76,000	0
		TOTAL EXPENDITURE	0	0
		0	76,000	0

NET REVENUE REQUIREMENT		0	76,000	0
MUSEUM OF HARLOW				
EXPENDITURE		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
12005	1592	0	0	0
12034	1592	6,299	7,730	4,210
12340	1592	2,297	2,700	2,840
12350	1592	3,531	4,580	2,720
<i>Premises-related Expenses</i>		12,128	15,010	9,770
14410	1592	165	170	170
<i>Supplies and Services</i>		165	170	170
TOTAL CONTROLLABLE EXPENDITURE		12,294	15,180	9,940
17214	1592	8,480	8,510	8,640
17310	1592	0	0	150
<i>Support Services</i>		8,480	8,510	8,790
17319	1592	0	0	0
17328	1592	100	0	0
<i>Recharges</i>		100	0	0
18071	1592	5,495	5,490	5,490
<i>Capital Financing Costs</i>		5,495	5,490	5,490
TOTAL EXPENDITURE		26,369	29,180	24,220
INCOME				
19412	1592	-7,030	-7,450	-5,730
<i>Costs Recoverable</i>		-7,030	-7,450	-5,730
NET REVENUE REQUIREMENT		19,339	21,730	18,490
PADDLING POOLS - GENERAL				
EXPENDITURE		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
11103	1610	2,963	0	0
11105	1610	25,323	23,460	24,000
11210	1610	0	1,200	0
11402	1610	0	680	0
<i>Employees' Expenses</i>		28,286	25,340	24,000
12000	1610	1,750	0	0
12034	1610	17,312	20,620	18,000
12340	1610	3,594	2,750	4,180
12400	1610	32,568	17,000	33,000
<i>Premises-related Expenses</i>		55,224	40,370	55,180
14005	1610	3,636	4,600	4,600
14203	1610	0	0	0
14230	1610	297	270	350
14415	1610	382	400	400
<i>Supplies and Services</i>		4,315	5,270	5,350
TOTAL CONTROLLABLE EXPENDITURE		87,825	70,980	84,530
17214	1610	1,250	1,250	1,270
17215	1610	60	50	50
17305	1610	880	910	880
17322	1610	90	100	90
17345	1610	140	140	130
<i>Support Services</i>		2,420	2,450	2,420
17319	1610	19,999	20,030	20,500
17328	1610	431	0	0
<i>Recharges</i>		20,430	20,030	20,500
18071	1610	10,085	10,080	10,080
<i>Capital Financing Costs</i>		10,085	10,080	10,080
TOTAL EXPENDITURE		120,760	103,540	117,530
INCOME				
19412	1610	-39	0	0
<i>Costs Recoverable</i>		-39	0	0
NET REVENUE REQUIREMENT		120,721	103,540	117,530

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
PETS CORNER					
EXPENDITURE					
11000	1660	Salaries - Basic	163,416	153,810	180,060
11001	1660	Salaries - Overtime	0	1,370	1,370
11011	1660	Vacancy Savings	0	-3,860	-4,520
11200	1660	National Insurance	12,552	12,670	15,040
11250	1660	Superannuation	60,710	25,270	29,550
11402	1660	Recruitment Costs Including Police Checks	308	0	0
		Employees' Expenses	236,986	189,260	221,500
12001	1660	Alarm Maintenance Burglar & Fire	170	0	350
12003	1660	Cleaning & Disposal incl.Contracts	0	1,000	0
12010	1660	Trade Refuse Collection	1,327	1,300	1,500
12013	1660	Hire of Skips	3,244	3,800	3,900
12034	1660	Payment to HTS-Building Maintenance	5,173	9,870	5,380
12340	1660	Electricity	6,711	7,770	8,160
12400	1660	Water	1,296	2,110	1,920
		Premises-related Expenses	17,921	25,850	21,110
13180	1660	Car Allowance	219	600	400
		Transport-related Expenses	219	600	400
14005	1660	Equipment Materials & Maintenance incl.Lighting	16,488	5,200	6,000
14007	1660	Fire Extinguishers	879	200	300
14015	1660	Open/Close stock	-2,968	0	0
14022	1660	General Purchases	10,528	8,600	8,500
14202	1660	Provisions including Vending Machines	16,741	14,000	14,600
14230	1660	Clothing & Uniform	455	750	800
14332	1660	Professional Fees	5,173	13,000	13,000
14345	1660	Veterinary Fees	9,311	4,500	8,500
14410	1660	Rental.Maintenance & Call Charges for Phone System	425	700	700
14415	1660	Mobile Phone Costs	164	100	200
14510	1660	Advertising, Marketing, Publicity & Printing	0	0	0
14776	1660	Credit Card Charge	241	0	300
14874	1660	Parking Permits	0	30	0
		Supplies and Services	57,438	46,480	52,900
		TOTAL CONTROLLABLE EXPENDITURE	312,563	262,190	295,910
17202	1660	Cost of Reprographics	137	0	50
17214	1660	Cost of Insurance Section	5,290	5,310	5,390
17215	1660	Cost of Occupational Health Service	500	490	470
17303	1660	Cost of Information Technology	5,620	5,530	5,990
17305	1660	Cost of Human Resources	7,930	8,220	7,960
17310	1660	Cost of Income Service	90	100	1,080
17322	1660	Cost of Health & Safety Service	820	870	800
17331	1660	Cost of Cashiers Service	0	0	370
17338	1660	Cost of Procurement Service	268	770	470
17345	1660	Cost of Training & Development Service	1,300	1,220	1,170
17346	1660	Cost of Payments Service	1,210	1,220	1,790
		Support Services	23,164	23,730	25,540
17002	1660	Cost of Office Accommodation	169	530	230
17313	1660	Cost of Surveyors	797	0	0
17328	1660	Cost of Properties & Facilities Management	0	0	0
		Recharges	973	530	330
18071	1660	Depreciation Capital Charges	4,430	4,430	4,430
18072	1660	Impairment-Revaluation Losses	0	0	0
18073	1660	Impairment-Other	75,053	0	0
		Capital Financing Costs	79,484	4,430	4,430
		TOTAL EXPENDITURE	416,184	290,880	326,110
INCOME					
19114	1660	Sales - General	-16,188	-10,000	-10,500
19226	1660	Other Fees	-24,470	-20,000	-23,000
19412	1660	Costs Recoverable	-51,455	-36,000	-45,000
19444	1660	Sponsorship Income	-535	-500	-500
		Income	-92,648	-66,500	-79,000
		NET REVENUE REQUIREMENT	323,537	224,380	247,110
SAMS PLACE TOO					
EXPENDITURE					
11000	1676	Salaries - Basic	27,720	15,070	15,390

11011	1676	Vacancy Savings	0	-370	-380
11100	1676	Wages - Basic	5,328	2,900	2,900
11103	1676	Wages - Holiday Pay	849	750	750
11105	1676	Wages - Temporary staff	0	0	0
11121	1676	Flexi Time & Annual Leave Payments	25	0	0
11200	1676	National Insurance	1,612	840	850
11210	1676	Wages - National Insurance	131	400	400
11250	1676	Superannuation	10,563	2,460	2,760
11260	1676	Wages - Superannuation	647	0	0
11402	1676	Recruitment Costs Including Police Checks	370	0	0
11460	1676	Course fees	0	0	0
		Employees' Expenses	47,244	22,050	22,670
12372	1676	Rent	7,451	4,060	4,060
		Premises-related Expenses	7,451	4,060	4,060
13180	1676	Car Allowances	161	0	80
13200	1676	Staff Travel cost Public Transport only	0	0	0
		Transport-related Expenses	161	0	80
14005	1676	Equipment Materials & Maintenance incl Lighting	795	750	750
14325	1676	Licence Fees inc PRS, PPL & Public Entertainment	71	0	0
14471	1676	Subsistence claims for staff inc parking	1,024	0	500
		Supplies and Services	1,890	750	1,250
		TOTAL CONTROLLABLE EXPENDITURE	56,746	26,860	28,060
17000	1676	Cost of Accommodation	0	0	1,680
17202	1676	Cost of Reprographics	0	110	0
17214	1676	Cost of Insurance Section	390	390	390
17215	1676	Cost of Occupational Health Service	740	540	520
17303	1676	Cost of Information Technology	3,210	3,160	3,430
17305	1676	Cost of Human Resources	10,011	9,130	8,850
17310	1676	Cost of Income Service	10	10	230
17322	1676	Cost of Health & Safety Service	910	960	690
17345	1676	Cost of Training & Development Service	1,250	1,360	1,360
		Support Services	16,522	15,660	17,290
		TOTAL EXPENDITURE	73,268	42,520	45,350
		INCOME			
19006	1676	Specific Grants (Service Related)	0	0	-37,080
19412	1676	Costs Recoverable	-274	0	0
19460	1676	ECC/NEHA Contribution	-73,080	-37,080	0
		Income	-73,354	-37,080	-37,080
		NET REVENUE REQUIREMENT	-86	5,440	8,270

		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
THE PLAYHOUSE				
EXPENDITURE				
11000	1690	Salaries - Basic	361,965	433,320
11001	1690	Salaries - Overtime	2,147	1,000
11003	1690	Contract & Agency Staff	30,867	0
11005	1690	Statutory Maternity Pay	0	0
11011	1690	Vacancy Savings	0	-10,310
11103	1690	Wages - Holiday Pay	4,039	4,000
11105	1690	Wages - Temporary Staff	36,100	26,280
11121	1690	Flexi Time & Annual Leave payments	-476	0
11135	1690	Jury Service	-520	0
11200	1690	National Insurance	28,252	36,260
11210	1690	Wages - National Insurance	225	710
11250	1690	Superannuation	77,233	44,650
11260	1690	Wages - Superannuation	2,117	0
11402	1690	Recruitment Costs Including Police Checks	3,110	1,000
11458	1690	Training Expenses	0	0
11530	1690	Employee welfare	0	0
		Employees' Expenses	545,059	536,930
12000	1690	Maintenance Buildings - External Contracts	34,152	30,000
12001	1690	Alarm Maintenance Burglar & Fire	1,973	3,000
12003	1690	Cleaning & Disposals including Contract Cleaning	7,297	7,000
12013	1690	Hire of Skips	7,560	7,500
12034	1690	Payment to HTS-Building Maintenance	20,781	20,620
12340	1690	Electricity	39,089	39,880
12350	1690	Gas	20,574	9,840
12390	1690	Business Rates	22,666	23,120
12400	1690	Water	3,510	3,500
		Premises-related Expenses	157,603	143,960
13180	1690	Car Allowance	27	500
13200	1690	Staff Travel cost Public Transport Only	171	1,000

			198	1,500	1,500
	Transport-related expenses				
14005	1690	Equipment Materials & Maintenance incl.Lighting	26,677	21,000	26,000
14007	1690	Fire Extinguishers	654	1,000	1,000
14015	1690	Open/Close Stock (Equipment etc)	530	0	0
14017	1690	Photocopier Usage	2,619	2,500	2,500
14202	1690	Provisions	23,540	15,000	20,000
14203	1690	Refreshments at Meetings	180	500	500
14230	1690	Clothing & Uniform	1,118	1,500	1,500
14231	1690	Energy Certificates	375	500	500
14258	1690	Office Stationery	1,677	2,000	2,000
14325	1690	Licence Fees inc PRS, PPL & Public Entertainment	5,412	25,000	12,000
14337	1690	Security Fees	40,828	40,000	40,000
14377	1690	Payment to Hirer	244,574	170,000	170,000
14401	1690	Postage	65	0	0
14410	1690	Rental/Maintenance & Call Charges for Phone System	1,239	2,000	2,000
14415	1690	Mobile Phone Costs	8,049	500	600
14431	1690	IT Support and IT Consumables	26,211	15,000	15,000
14471	1690	Subsistence claims for staff inc parking	185	500	500
14510	1690	Advertising, Marketing, Publicity & Printing	60,154	59,950	59,950
14775	1690	Production Costs	560,775	420,100	560,000
14776	1690	Credit Card Charge	15,046	15,000	15,000
14881	1690	Bar & Vending Costs	58,082	50,000	55,000
14886	1690	Ice Cream Purchases	7,839	8,000	8,000
		Supplies and Services	1,088,828	850,950	892,250
		TOTAL CONTROLLABLE EXPENDITURE	1,791,688	1,532,440	1,699,980
17202	1690	Cost of Reprographics	95	30	370
17204	1690	Cost of Franking	9,163	6,500	9,220
17205	1690	Cost of Telephone System	7,343	5,180	6,630
17214	1690	Cost of Insurance Section	36,319	42,540	43,180
17215	1690	Cost of Occupational Health Service	2,352	1,730	1,670
17301	1690	Cost of Accountancy	2,030	0	0
17302	1690	Cost of Audit	0	0	0
17303	1690	Cost of Information Technology	30,460	25,480	27,620
17304	1690	Cost of Legal Services	20	20	20
17305	1690	Cost of Human Resources	32,046	29,230	28,320
17310	1690	Cost of Income Service	680	690	1,000
17322	1690	Cost of Health & Safety Service	2,900	3,090	2,850
17331	1690	Cost of Cashiers Service	1,000	1,110	2,510
17338	1690	Cost of Procurement Service	744	2,150	1,310
17345	1690	Cost of Training & Development Service	4,003	4,350	4,150
17346	1690	Cost of Payments Service	7,010	7,100	10,400
		Support Services	136,225	129,200	139,250
17311	1690	Cost of Departmental Admin Services (Head of Service)	38,534	38,340	42,210
17313	1690	Cost of Surveyors	219	0	0
17319	1690	Cost of Community Safety Rangers	0	0	0
17328	1690	Cost of Properties & Facilities Management	689	0	0
		Recharges	39,442	38,340	42,210
18071	1690	Depreciation Capital Charges	264,010	298,380	264,010
18073	1690	Impairment-Other	354,783	0	0
		Capital Financing Costs	618,793	298,380	264,010
		TOTAL EXPENDITURE	2,586,148	1,998,360	2,145,450
		INCOME			
19087	1690	Giant Cash Bonanza	-2,764	0	-2,760
19271	1690	Membership Fees	0	0	0
19307	1690	Ice Cream Commission	-28,859	-30,000	-30,000
19330	1690	Play What You Can Season	-8,810	0	-4,740
19331	1690	Vending Machine Sales	-2,138	-2,000	-2,000
19357	1690	Other Local Authority Income	0	-7,500	0
19377	1690	Merchandise Commission	-11,192	-12,000	-12,000
19412	1690	Costs recoverable	-700	0	0
19465	1690	Theatre Tokens	-984	0	0
19506	1690	Promos Booking Fees	-48,777	-66,400	-50,000
19528	1690	Hires Booking Fees	-22,173	-16,300	-20,000
19553	1690	Postage Fees	-4,415	-3,500	-4,000
19560	1690	Promotions: Box Office	-662,612	-485,130	-645,000
19716	1690	Hall/Room Hire	-37,381	-50,000	-40,000
19731	1690	Hire Box Office Income	-253,665	-170,000	-175,000
19734	1690	Promotion Charges	470	-2,500	-2,500
19735	1690	Hires Charges	-120,267	-100,000	-120,000
19773	1690	Scene One Bar	-115,577	-110,000	-115,000
19774	1690	Café Bar	-18,208	-40,000	-15,000
		Income	-1,339,181	-1,095,330	-1,238,000

19600	1690	Recharge from GF to Capital	-9,338	-32,760	0
		Recharges	-9,338	-32,760	0
NET REVENUE REQUIREMENT			1,237,629	870,270	907,450
BANDSTAND EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
12006	1700	Insurance claims	0	0	0
12034	1700	Payment to HTS-Building Maintenance	692	1,020	560
		Premises-related Expenses	692	1,020	560
14007	1700	Fire Extinguishers	152	150	90
14482	1700	Grants to Voluntary Organisations	0	0	0
		Supplies and Services	152	150	90
		TOTAL CONTROLLABLE EXPENDITURE	692	1,020	560
17214	1700	Cost of Insurance Section	350	350	360
		Support Services	350	350	360
17328	1700	Cost of Properties & Facilities Management	0	0	0
		Recharges	0	0	0
		TOTAL EXPENDITURE	1,194	1,520	1,010
NET REVENUE REQUIREMENT			1,194	1,520	1,010
PARTNERSHIP FUND EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
14482	1800	Grants to Voluntary Organisations	105,000	99,000	99,000
		Supplies and Services	105,000	99,000	99,000
		TOTAL CONTROLLABLE EXPENDITURE	105,000	99,000	99,000
		TOTAL EXPENDITURE	105,000	99,000	99,000
NET REVENUE REQUIREMENT			105,000	99,000	99,000
HARLOW WELLBEING STRATEGY GROUP EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
14005	1801	Equipment Materials & Maintenance incl.Lighting	0	0	0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	0	0
		TOTAL EXPENDITURE	0	0	0
INCOME					
19412	1801	Costs Recoverable	0	0	0
		Income	0	0	0
19601	1801	Recharge GF to GF	0	0	0
		Recharges	0	0	0
NET REVENUE REQUIREMENT			0	0	0
PUBLIC HEALTH IMPROVEMENT PRACTITIONER EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
11000	1802	Salaries - Basic	31,118	31,580	15,790
11200	1802	National Insurance	3,339	3,250	1,630
11250	1802	Superannuation	11,570	5,170	2,580
11402	1802	Recruitment Costs Including Police Checks	0	0	0
11460	1802	Course Fees	117	0	0
		Employees' Expenses	46,144	40,000	20,000
13180	1802	Car Allowance	3,641	0	0
13200	1802	Staff Travel costs Public Transport only	0	0	0
		Transport related expenses	3,641	0	0
14005	1802	Equipment Materials & Maintenance incl.Lighting	62	0	0
14415	1802	Mobile Phone Costs	120	0	0
14431	1802	IT Support and IT Consumables	613	0	0
14471	1802	Subsistence claims for staff inc parking	91	0	0
14486	1802	Subscriptions to Organisations & Periodicals	40	0	0
14577	1802	Development work	13,775	21,140	17,140
14587	1802	Conference expenses	790	0	0
		Supplies and Services	15,491	21,140	17,140
		TOTAL CONTROLLABLE EXPENDITURE	65,276	61,140	37,140
17000	1802	Cost of Office Accommodation	0	0	1,680
17205	1802	Cost of Telephone System	0	0	250
		Support Services	0	0	1,930
		TOTAL EXPENDITURE	65,276	61,140	39,070
INCOME					
19412	1802	Costs Recoverable	-27,650	-61,140	-37,140
		Income	-27,650	-61,140	-37,140
19601	1802	Recharge GF to GF	-37,626	0	0
		Recharges	-37,626	0	0
NET REVENUE REQUIREMENT			0	0	1,930

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
CONCESSIONARY TRAVEL					
EXPENDITURE					
16104	1805	Concessionary Fares	-226,423	0	
		Transfer payments	-226,423	0	
		TOTAL CONTROLLABLE EXPENDITURE	0	0	
		TOTAL EXPENDITURE	-226,423	0	
NET REVENUE REQUIREMENT					
		-226,423	0	0	
COMMUNITY SERVICES: CENTRAL COSTS					
EXPENDITURE					
		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
11000	1810	Salaries - Basic	163,544	170,390	179,050
11001	1810	Salaries - Overtime	225	0	0
11011	1810	Vacancy Savings	0	-4,370	-4,590
11103	1810	Wages - Holiday Pay	0	0	0
11121	1810	Flexi Time & Annual Leave payments	3	0	0
11200	1810	National Insurance	19,264	20,130	21,220
11250	1810	Superannuation	-128,990	27,780	29,190
11460	1810	Course Fees	73	0	0
		Employees' Expenses	54,120	213,930	224,870
12005	1810	Insurance Claim	1,113	5,000	0
		Premises related expenses	1,113	5,000	0
13180	1810	Car Allowance	351	450	450
13200	1810	Staff Travel cost Public Transport only	309	0	0
		Transport-related expenses	660	450	450
14005	1810	Equipment Materials & Maintenance incl. Lighting	270	700	700
14202	1810	Provisions	65	0	0
14203	1810	Refreshments at Meetings	42	0	0
14251	1810	Books, Magazines and Publications	0	40	40
14310	1810	Consultancy Fees & Consultation costs	4,150	0	0
14323	1810	Legal Costs	2,500	0	0
14415	1810	Mobile Phone Costs	374	470	470
14431	1810	IT Support and IT Consumables	0	0	0
14486	1810	Subscriptions to Organisations & Periodicals	209	1,000	2,990
14500	1810	Insurance	24,727	24,730	25,980
14501	1810	Policy Excesses	-65	0	5,000
14510	1810	Advertising, Marketing, Publicity & Printing	0	0	0
14577	1810	Development Work	2,783	18,340	16,000
14587	1810	Conference Expenses	300	0	0
14874	1810	Parking Permits	0	0	0
		Supplies and Services	35,356	45,280	50,780
		TOTAL CONTROLLABLE EXPENDITURE	35,356	45,280	50,780
17000	1810	Cost of Administration Buildings	7,940	8,550	8,420
17200	1810	Cost of Messenger Service	1,820	2,030	2,040
17202	1810	Cost of Reprographics	707	450	530
17205	1810	Cost of Telephone System	780	940	770
17214	1810	Cost of Insurance Section	2,380	2,390	2,420
17215	1810	Cost of Occupational Health Service	170	160	160
17300	1810	Cost of Corporate Management	24,750	20,550	22,290
17301	1810	Cost of Accountancy	37,100	37,090	40,320
17302	1810	Cost of Audit	0	0	0
17303	1810	Cost of Information Technology	5,620	5,530	5,990
17304	1810	Cost of Legal Services	12,960	15,550	17,470
17305	1810	Cost of Human Resources	2,640	2,740	2,850
17320	1810	Cost of Communications Service	31,450	34,000	48,360
17322	1810	Cost of Health & Safety Service	270	290	270
17338	1810	Cost of Procurement Service	0	0	0
17342	1810	Cost of Policy & Performance Service	6,820	6,690	12,610
17345	1810	Cost of Training & Development Service	430	410	390
17346	1810	Cost of Payments Service	5,900	5,970	8,750
		Support Services	141,737	143,340	173,440
17002	1810	Cost of Office Accommodation LBC	0	0	0
17328	1810	Cost of Property & Facilities Management	6	0	0
		Recharges	6	0	0
		TOTAL EXPENDITURE	232,991	408,000	449,540
INCOME					
19412	1810	Costs recoverable	-500	0	0
		Income	-500	0	0
19601	1810	Recharge GF to GF	-422,491	-245,970	-273,160
		Recharges	-422,491	-245,970	-273,160

		-190,000	162,030	176,380
NET REVENUE REQUIREMENT				
LEAH MANNING CENTRE		2017/18 Actual	2018/19 Original	2019/20 Original
EXPENDITURE		£	£	£
11000	864	221,270	223,060	251,640
11001	864	0	0	0
11003	864	948	0	0
11011	864	0	-5,410	-6,150
11100	864	2,003	5,740	3,000
11103	864	168	0	0
11121	864	0	0	0
11200	864	16,420	16,640	18,520
11210	864	0	0	0
11250	864	70,675	31,050	37,420
11260	864	325	0	0
11402	864	264	0	0
11458	864	45	0	0
	Employees' Expenses	312,118	271,080	304,430
12001	864	1,385	820	820
12003	864	2,101	2,200	2,200
12010	864	1,600	1,900	1,900
12034	864	4,922	14,940	8,140
12328	864	107	700	300
12340	864	4,675	6,960	5,940
12350	864	6,091	6,210	6,020
12390	864	11,184	11,410	11,810
12400	864	1,515	650	1,700
	Premises-related Expenses	33,581	45,790	38,830
13025	864	11,315	11,660	12,670
13105	864	3,301	3,600	4,000
13180	864	0	190	60
	Transport-related expenses	14,616	15,450	16,730
14005	864	4,632	8,270	8,270
14007	864	509	700	700
14015	864	-62	0	0
14202	864	21,683	22,200	22,000
14203	864	0	0	0
14230	864	254	250	300
14231	864	925	400	0
14251	864	324	260	50
14255	864	38	70	70
14258	864	313	420	350
14310	864	0	0	0
14325	864	1,889	1,610	1,610
14410	864	279	880	500
14415	864	54	60	60
14431	864	174	100	100
14471	864	0	130	80
14510	864	180	0	100
14874	864	0	40	0
14985	864	0	0	400
	Supplies and Services	31,162	35,390	34,590
	TOTAL CONTROLLABLE EXPENDITURE	391,477	367,710	394,580
17200	864	910	1,020	1,020
17202	864	44	270	250
17204	864	19	0	30
17205	864	1,130	1,360	1,380
17214	864	13,523	15,840	16,080
17215	864	1,255	920	940
17302	864	0	0	0
17303	864	7,230	7,110	7,710
17305	864	17,023	15,530	15,930
17310	864	220	220	3,040
17322	864	1,540	1,640	1,600
17338	864	130	380	230
17345	864	2,127	2,310	2,340
17346	864	420	420	420
	Support Services	45,573	47,020	51,170
17311	864	35,567	36,340	38,830
17313	864	0	0	0
17319	864	0	0	0
17328	864	432	0	20
17335	864	0	0	0
	Recharges	35,999	35,340	38,850
18071	864	1,496	11,100	1,500
18073	864	24,139	0	0
	Capital Financing Costs	25,637	11,100	1,500
	TOTAL EXPENDITURE	498,685	461,170	486,100

		INCOME			
19247	1864	Service Charges income	-5,979	-5,150	-4,970
19264	1864	Self-referrals	-35,215	-19,520	-66,000
19316	1864	Lettings	-5,485	-5,000	-5,000
19412	1864	Costs Recoverable	-89	0	0
19508	1864	Rent income	-8,541	-8,540	-14,560
19761	1864	ECC Day Care	-313,841	-313,840	-280,000
		Income	-369,149	-352,050	-369,530
19602	1864	Recharge from GF to HRA	-13,162	-13,780	-13,220
		Recharges	-13,162	-13,780	-13,220

		NET REVENUE REQUIREMENT		
		116,375	95,340	103,350

		GRANTS TO ORGANISATIONS			
		2017/18 Actual	2018/19 Original	2019/20 Original	
		EXPENDITURE			
14482	1940	Grants to Voluntary Organisations	£ 131,575	£ 131,000	£ 131,000
		Supplies and Services	131,575	131,000	131,000
		TOTAL CONTROLLABLE EXPENDITURE			
		131,575	131,000	131,000	
17311	1940	Cost of Departmental Admin Services (Head of Service)	18,413	18,310	20,110
17355	1940	Cost of Building Rent	188,862	182,860	178,130
		Recharges	207,274	201,170	198,240
		TOTAL EXPENDITURE			
		338,849	332,170	329,240	

		INCOME			
19602	1940	Recharge from GF to HRA	-20,000	-20,000	-20,000
		Recharges	-20,000	-20,000	-20,000

		NET REVENUE REQUIREMENT		
		318,849	312,170	309,240

		YOUTH AND COMMUNITY DEVELOPMENT			
		2017/18 Actual	2018/19 Original	2019/20 Original	
		EXPENDITURE			
11000	2019	Salaries - Basic	13,961	21,710	22,140
11011	2019	Vacancy Savings	0	-540	-550
11200	2019	National Insurance	1,215	1,870	1,890
11250	2019	Superannuation	6,832	3,540	3,610
11402	2019	Recruitment Costs Incl Police Checks	44	0	0
		Employees' Expenses	22,052	26,580	27,090
13180	2019	Car Allowance	99	30	50
13200	2019	Staff Travel cost Public Transport Only	0	0	0
		Transport-related expenses	99	30	50
14005	2019	Equipment Materials & Maintenance incl Lighting	19,198	1,000	1,000
14203	2019	Refreshments at Meetings	0	0	0
14249	2019	Land Registry Fees	3	0	0
14310	2019	Use of Consultants	300	0	0
14431	2019	IT Support and IT Consumables	22	0	30
14471	2019	Subsistence claims for staff inc parking	58	0	50
14486	2019	Subscriptions to Organisations & Periodicals	40	0	30
14510	2019	Advertising, Marketing, Publicity & Printing	25	0	30
14577	2019	Development Work	30	10,000	10,000
14587	2019	Conference Expenses	0	0	0
		Supplies and Services	19,676	11,000	11,140
		TOTAL CONTROLLABLE EXPENDITURE			
		41,827	37,610	38,290	
17000	2019	Cost of Administration Buildings	1,590	1,710	1,680
17202	2019	Cost of Reprographics	921	700	1,200
17205	2019	Cost of Telephone System	210	250	250
17214	2019	Cost of Insurance Section	800	800	810
17215	2019	Cost of Occupational Health Service	60	50	50
17303	2019	Cost of Information Technology	2,010	1,970	2,140
17305	2019	Cost of Human Resources	880	910	880
17322	2019	Cost of Health & Safety Service	90	100	90
17338	2019	Cost of Procurement Service	0	0	0
17345	2019	Cost of Training & Development Service	140	140	130
		Support Services	6,701	6,630	7,230
17311	2019	Cost of Departmental Admin Services (Head of Service)	12,446	12,330	13,500
17335	2019	Cost of Room Hire Bookings	0	0	0
		Recharges	12,446	12,330	13,500
		TOTAL EXPENDITURE			
		60,974	56,570	59,010	

		INCOME		

19412	2019	Costs Recoverable	-2,413	0	0
		Income	-2,413	0	0
19601	2019	Recharge from GF to GF	0	-9,490	-9,680
		Recharges	0	-9,490	-9,680
NET REVENUE REQUIREMENT			56,561	47,080	49,330
HARLOW CARNIVAL					
EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
14005	2021	Equipment Materials & Maintenance incl. Lighting	£ 10,891	£ 28,000	£ 28,000
		Supplies & Services	10,891	28,000	28,000
TOTAL CONTROLLABLE EXPENDITURE			10,891	28,000	28,000
TOTAL EXPENDITURE			10,891	28,000	28,000
NET REVENUE REQUIREMENT			10,891	28,000	28,000
EMERGENCY PLANNING					
EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
11458	2434	Training Expenses	£ 69	£ 0	£ 0
		Employees' Expenses	69	0	0
14005	2434	Equipment Materials & Maintenance incl. Lighting	-320	200	200
14203	2434	Refreshments at Meetings	10	0	0
14410	2434	Rental, Maintenance & Call Charges for Phone System	0	0	0
14415	2434	Mobile Phone Costs	0	250	0
14418	2434	Mobile Radios	0	1,200	0
14486	2434	Subscriptions to Organisations & Periodicals	244	300	300
14510	2434	Advertising, Marketing, Publicity & Printing	0	0	0
14587	2434	Conference Expenses	472	800	800
		Supplies & Services	407	2,750	1,300
TOTAL CONTROLLABLE EXPENDITURE			476	2,750	1,300
17202	2434	Cost of Reprographics	0	170	0
17205	2434	Cost of Telephone System	1,460	1,760	1,230
		Support Service Group	1,460	1,930	1,230
17002	2434	Cost of Office Accommodation LBC	9,090	10,230	10,330
17328	2434	Cost of P & F M (DEC)	25	0	0
		Recharges exp	9,115	10,230	10,330
TOTAL EXPENDITURE			11,051	14,910	12,860
NET REVENUE REQUIREMENT			11,051	14,910	12,860
SPONSORED ROUNDABOUTS					
EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
12334	RD1013	Roundabout Expenditure - Payment to HTS	£ 9,404	£ 9,660	£ 10,660
		Premises-related Expenses	9,404	9,660	10,660
14510	2452	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	0	0	0
TOTAL CONTROLLABLE EXPENDITURE			9,404	9,660	10,660
17310	2452	Cost of Income Service	40	40	0
		Support Services Group	40	40	0
TOTAL EXPENDITURE			9,444	9,700	10,660
INCOME					
19487	RD1013	Roundabout Sponsorship Income	-4,000	-5,990	-5,990
		Income Group	-4,000	-5,990	-5,990
NET REVENUE REQUIREMENT			5,444	3,710	4,670
REPROGRAPHICS					
EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
11000	2710	Salaries - Basic	£ 14,728	£ 15,020	£ 15,320

11001	2710	Salaries - Overtime	1,925	1,000	1,000
11011	2710	Vacancy Savings	0	-390	-400
11200	2710	National Insurance	1,172	1,080	1,090
11250	2710	Superannuation	8,190	2,610	2,890
		Employees' Expenses	24,915	19,290	19,970
14002	2710	Colour Copier (OCE)	20,739	15,000	15,000
14005	2710	Equipment Materials & Maintenance incl.Lighting	5,724	6,700	6,700
14015	2710	Open/Close Stock (Equipment etc)	78	0	0
14017	2710	Photocopier Usage (OCE)	4,245	4,640	4,640
14258	2710	Office Stationery	534	0	0
14259	2710	Paper Costs	11,645	19,160	19,160
14265	2710	Xerox DP125 (Xerox)	14,597	15,910	0
14274	2710	Mono Copier (Konica Minolta)	6,314	5,790	10,000
14471	2710	Subsistence claims for staff inc parking	0	200	200
14510	2710	Advertising, Marketing, Publicity & Printing	958	500	500
		Supplies and Services	64,834	67,900	56,200
		TOTAL CONTROLLABLE EXPENDITURE	86,849	87,220	75,870
17000	2710	Cost of Administration Buildings	27,010	29,070	28,630
17200	2710	Cost of Messenger Service	1,820	2,030	2,040
17202	2710	Cost of Reprographics	0	0	0
17205	2710	Cost of Telephone System	740	890	750
17214	2710	Cost of Insurance Section	1,580	1,590	1,610
17215	2710	Cost of Occupational Health Service	110	110	50
17303	2710	Cost of Information Technology	3,210	3,160	3,430
17305	2710	Cost of Human Resources	1,760	1,890	880
17310	2710	Cost of Income Service	10	10	0
17322	2710	Cost of Health & Safety Service	180	190	90
17338	2710	Cost of Procurement Service	260	260	160
17345	2710	Cost of Training & Development Service	290	270	130
		Support Services Group	36,970	39,410	37,770
17311	2710	Cost of Depart. Admin Serv. (Part of Civic&LBC&S Farrington)	32,000	32,000	36,270
		Recharges exp	32,000	35,000	36,270
		TOTAL EXPENDITURE	157,819	161,630	149,910
		INCOME			
19412	2710	Costs Recoverable	(-)227	(-)200	(-)200
		Income Group	(-)227	(-)200	(-)200
19601	2710	Recharge GF to GF	(-)130,132	0	0
19602	2710	Recharge GF to HRA	(-)27,460	0	0
19606	2710	Recharge GF Direct Costs to GF	0	(-)131,450	(-)123,350
19607	2710	Recharge GF Direct Costs to HRA	(-)0	(-)29,980	(-)26,360
		Recharges	(-)157,592	(-)161,430	(-)149,710
		NET REVENUE REQUIREMENT	0	0	0
		TOWN CENTRE PARTNERSHIP			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
14005	2724	Equipment Materials & Maintenance incl.Lighting	£ 23,569	£ 0	£ 20,000
14577	2724	Development Work	410	0	0
14802	2724	Donations	500	0	0
		Supplies and Services	24,479	0	20,000
		TOTAL CONTROLLABLE EXPENDITURE	24,479	0	20,000
17312	2724	Cost of Regeneration Team	1,142	0	0
		Recharges exp	1,142	0	0
		TOTAL EXPENDITURE	25,622	0	20,000
		INCOME			
19160	2724	Partnership Contributions	-1,142	0	0
19226	2724	Other Fees	-1,550	0	0
19412	2724	Costs Recoverable	-2,200	0	0
		Income Group	-4,892	0	0
		NET REVENUE REQUIREMENT	20,729	0	20,000
		INWARD INVESTMENT			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
14510	2725	Advertising, Marketing, Publicity & Printing	£ 0	£ 0	£ 0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	0	0
		TOTAL EXPENDITURE	0	0	0
		NET REVENUE REQUIREMENT	0	0	0
		MANAGEMENT FEE (POD/GAF)			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£

14238	2737	Project & Programme Management	559	0	0
		Supplies and Services	559	0	0
		TOTAL CONTROLLABLE EXPENDITURE	559	0	0
17312	2737	Cost of Regeneration Team	5,236	0	0
		Recharges exp	5,236	0	0
		TOTAL EXPENDITURE	5,795	0	0
		INCOME			
19080	2737	Grant	-5,795	0	0
		Income Group	-5,795	0	0
		NET REVENUE REQUIREMENT	0	0	0
		HARLOW PRIORITY ESTATES (POD/GAF)			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
12340	2739	Electricity	£ -21	£ 0	£ 0
12350	2739	Gas	0	0	0
12372	2739	Rent	164	0	0
12390	2739	Business Rates	0	0	0
12400	2739	Water	0	0	0
		Premises-related Expenses	142	0	0
14005	2739	Equipment Materials & Maintenance incl. Lighting	0	0	0
14332	2739	Professional Fees	0	0	0
14415	2739	Mobile Phone Costs	60	0	0
14510	2739	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	60	0	0
		TOTAL CONTROLLABLE EXPENDITURE	202	0	0
17202	2739	Cost of Reprographics	19	0	0
		Support Services Group	19	0	0
		TOTAL EXPENDITURE	221	0	0
		INCOME			
19080	2739	Grant	-221	0	0
19412	2739	Costs recoverable	0	0	0
		Income Group	(+121)	0	0
		NET REVENUE REQUIREMENT	0	0	0
		PROGRAMME OF DEVELOPMENT (POD/GAF)			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
14332	2742	Professional Fees	£ 0	£ 0	£ 0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	0	0
		TOTAL EXPENDITURE	0	0	0
		INCOME			
19080	2742	Grant	0	0	0
		Income Group	0	0	0
		NET REVENUE REQUIREMENT	0	0	0
		POLICE AND CRIME COMMISSIONER FUND			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
14005	2752	Equipment Materials & Maintenance incl. Lighting	£ 0	£ 0	£ 0
14203	2752	Refreshments at Meetings	62	0	0
14332	2752	Professional Fees	0	0	0
14482	2752	Grants to Voluntary Organisations	21,291	24,360	24,360
14510	2752	Advertising, Marketing, Publicity & Printing	0	0	0
14577	2752	Development Work	4,070	0	0
		Supplies and Services	25,423	24,360	24,360
		TOTAL CONTROLLABLE EXPENDITURE	25,423	24,360	24,360
17335	2752	Cost of Room Hire Bookings	0	0	0
		Support Services	0	0	0
		TOTAL EXPENDITURE	25,423	24,360	24,360
		INCOME			
19080	2752	Grant	0	0	0
19412	2752	Costs Recoverable	-25,423	-24,360	-24,360
		Income	-25,423	-24,360	-24,360
		NET REVENUE REQUIREMENT	0	0	0

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
EDUCATIONAL ATTAINMENT					
EXPENDITURE					
11000	2754	Salaries - Basic	27,760	28,320	28,880
11011	2754	Vacancy Savings	0	-750	-750
11103	2754	Wages - Holiday Pay	0	0	0
11121	2754	Flexi Time & Annual Leave Payments	-38	0	0
11200	2754	National Insurance	2,723	2,780	2,820
11250	2754	Superannuation	10,360	4,620	4,710
11402	2754	Recruitment Costs Including Police Checks	0	0	0
		Employees' Expenses	40,805	35,010	35,880
13180	2754	Car Allowance	446	500	500
13200	2754	Staff Travel cost Public Transport only	0	0	0
		Transport-related expenses	446	500	500
14005	2754	Equipment Materials & Maintenance incl.Lighting	81	0	0
14415	2754	Mobile Phone Costs	0	400	400
14577	2754	Development Work	2,644	15,000	15,000
		Supplies and Services	2,724	15,400	15,400
		TOTAL CONTROLLABLE EXPENDITURE	43,975	50,910	51,580
17000	2754	Cost of Administration Buildings	1,590	1,710	1,680
17202	2754	Cost of Reprographics	2,141	0	2,350
17215	2754	Cost of Occupational Health Service	60	50	50
17305	2754	Cost of Human Resources	880	910	880
17322	2754	Cost of Health & Safety Service	90	100	90
17345	2754	Cost of Training & Development Service	140	140	130
		Support Services	4,901	2,910	5,180
		TOTAL EXPENDITURE	48,877	53,820	56,760
INCOME					
19412	2754	Costs Recoverable	0	0	0
		Income	0	0	0
		NET REVENUE REQUIREMENT	48,877	53,820	56,760

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
YOUTH AND CITIZENSHIP TEAM					
EXPENDITURE					
11000	2755	Salaries - Basic	57,783	58,940	60,420
11011	2755	Vacancy Savings	0	-1,490	-1,530
11121	2755	Flexi Time & Annual Leave Payments	-35	0	0
11200	2755	National Insurance	5,736	5,880	6,010
11250	2755	Superannuation	21,470	9,580	9,820
11402	2755	Recruitment Costs Including Police Checks	0	100	100
11460	2755	Course Fees	0	0	0
		Employees' Expenses	84,953	73,010	74,820
13025	2755	Payment to HTS-Fleet	3,772	3,880	4,220
13105	2755	Payment for fuel	0	730	0
13180	2755	Car Allowance	222	570	300
		Transport-related Expenses	3,994	5,180	4,520
14005	2755	Equipment Materials & Maintenance incl.Lighting	152	1,220	1,220
14203	2755	Refreshments at Meetings	7	0	0
14251	2755	Books, Magazines and Publications	0	30	0
14415	2755	Mobile Phone Costs	332	260	260
14431	2755	IT Support and IT Consumables	0	190	190
14471	2755	Subsistence claims for staff inc parking	34	100	100
14486	2755	Subscriptions to Organisations & Periodicals	0	4,000	0
14482	2755	Grants to Voluntary Organisations	0	0	0
14577	2755	Development Work	2,182	0	4,000
14874	2755	Parking Permits	0	30	0
		Supplies and Services	2,706	5,830	5,770
		TOTAL CONTROLLABLE EXPENDITURE	91,653	84,020	85,110
17000	2755	Cost of Administration Buildings	3,180	3,420	6,740
17202	2755	Cost of Reprographics	768	210	650
17204	2755	Cost of Franking	1,221	340	680
17205	2755	Cost of Telephone System	2,350	2,830	2,780
17214	2755	Cost of Insurance Section	420	420	430
17215	2755	Cost of Occupational Health Service	110	110	100
17302	2755	Cost of Audit	0	0	5,170
17303	2755	Cost of Information Technology	8,030	7,800	8,560
17305	2755	Cost of Human Resources	1,760	1,830	1,770
17310	2755	Cost of Income Service	10	10	0
17322	2755	Cost of Health & Safety Service	180	190	180
17338	2755	Cost of Procurement Service	0	0	0
17345	2755	Cost of Training & Development Service	290	270	260
		Support Services	18,319	17,530	27,330
17002	2755	Cost of Office Accommodation LBC	2,149	0	0
17311	2755	Cost of Departmental Admin Services (Head of Service)	5,948	6,040	6,790
17328	2755	Cost of Property & Facilities Management	19	0	0
17335	2755	Cost of Room Hire Bookings	0	0	0
		Recharges	8,116	6,040	6,790

TOTAL EXPENDITURE		118,088	107,590	119,230
INCOME				
19160	2755	Partnership Contributions	0	0
19412	2755	Costs Recoverable	-1,179	-600
Income		-1,179	-600	-600
NET REVENUE REQUIREMENT		116,910	106,990	118,630
COMMUNITY SAFETY EXPENDITURE				
		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
11000	2758	Salaries - Basic	299,621	386,480
11001	2758	Salaries - Overtime	5,587	5,000
11011	2758	Vacancy Savings	0	-7,600
11019	2758	Contracted Overtime	0	0
11103	2758	Wages - Holiday Pay	0	0
11121	2758	Flexi Time & Annual Leave payments	102	0
11135	2758	Jury Service	0	0
11200	2758	National Insurance	30,258	38,440
11250	2758	Superannuation	112,130	63,810
11402	2758	Recruitment Costs Including Police Checks	2,291	0
Employees' Expenses		449,969	486,130	509,520
12031	2758	Illegal Encampments Contingency	82,684	1,000
12038	2758	Payment to HTS-Building Cleaning	4,515	4,610
Premises Related Expenses		87,199	5,610	5,870
13025	2758	Payment to HTS-Fleet	11,315	11,660
13105	2758	Payment for fuel	2,289	4,160
13160	2758	Car Allowance	2,434	6,010
13200	2758	Staff Travel cost Public Transport only	104	0
Transport-related Expenses		16,142	21,830	19,170
14005	2758	Equipment Materials & Maintenance incl.Lighting	16,639	5,460
14017	2758	Photocopier Usage	1,555	1,710
14202	2758	Provisions including Vending Machines	1,039	2,100
14203	2758	Refreshments at meetings	0	0
14230	2758	Clothing & Uniform	1,931	1,700
14249	2758	Land Registry Fees	6	50
14258	2758	Office Stationary	223	0
14323	2758	Legal Costs	6	2,400
14332	2758	Professional Fees	0	0
14337	2758	Security Fees	750	0
14345	2758	Veterinary Fees	1,465	1,200
14415	2758	Mobile Phone Costs	2,145	3,000
14416	2758	Licensed Line Charges	0	0
14471	2758	Subsistence claims for staff inc parking	6	0
14859	2758	Management Agreement	3,000	3,000
14874	2758	Parking Permits	0	130
14893	2758	CCTV (Corporate)	17,935	18,550
Supplies and Services		46,700	39,300	36,370
TOTAL CONTROLLABLE EXPENDITURE		600,030	552,870	570,130
17000	2758	Cost of Accommodation	0	0
17200	2758	Cost of Messenger Service	910	1,020
17202	2758	Cost of Reprographics	3,070	3,260
17204	2758	Cost of Franking	48	70
17205	2758	Cost of Telephone System	6,557	4,830
17214	2758	Cost of Insurance Section	14,200	14,260
17215	2758	Cost of Occupational Health Service	740	540
17302	2758	Cost of Audit	0	0
17303	2758	Cost of Information Technology	22,663	18,950
17304	2758	Cost of Legal Services	10,713	11,510
17305	2758	Cost of Human Resources	10,011	9,130
17310	2758	Cost of Income Service	80	80
17322	2758	Cost of Health & Safety Service	910	960
17338	2758	Cost of Procurement Service	310	320
17345	2758	Cost of Training & Development Service	1,250	1,360
Support Services		71,463	65,180	72,810
17002	2758	Cost of Office Accommodation LBC	38,189	37,800
17311	2758	Cost of Departmental Admin Services (Head of Service)	14,859	15,240
17328	2758	Cost of Property & Facilities Management	206	0
Recharges		53,253	53,040	56,620
18071	2758	Depreciation Capital Charges	13,392	6,670
Capital Charges		13,392	6,670	13,390
TOTAL EXPENDITURE		738,138	677,760	712,950
INCOME				
19226	2758	Other Fees	-2,300	-1,500
19412	2758	Costs Recoverable	-7,000	-7,000

		Income	-9,300	-8,000	-8,500
19601	2758	Recharge GF to GF (cost of Community Safety Rangers)	-153,273	-153,260	-156,870
19602	2758	Recharge from GF to HRA (cost of Community Safety Rangers)	-17,390	-17,420	-17,830
		Recharges	-170,663	-170,680	-174,700
		NET REVENUE REQUIREMENT	558,175	499,080	529,750
		SAFER HARLOW PARTNERSHIP	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
14482	2765	Grants to Voluntary Organisations	5,000	0	0
		Supplies and Services	5,000	0	0
		TOTAL CONTROLLABLE EXPENDITURE	5,000	0	0
		TOTAL EXPENDITURE	5,000	0	0
		INCOME			
19412	2765	Costs Recoverable	-3,000	0	0
		Income	-3,000	0	0
		NET REVENUE REQUIREMENT	2,000	0	0
		REGENERATION & ENTERPRISE RESERVE	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
14486	2769	Partnership Projects	10,000	0	0
		Supplies and Services	10,000	0	0
		TOTAL CONTROLLABLE EXPENDITURE	10,000	0	0
		TOTAL EXPENDITURE	10,000	0	0
		NET REVENUE REQUIREMENT	10,000	0	0
		CONTACT HARLOW	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	2781	Salaries - Basic	732,578	745,320	773,240
11001	2781	Salaries - Overtime	0	0	0
11005	2781	Statutory Maternity Pay	408	0	0
11011	2781	Vacancy Savings	0	-18,130	-18,850
11103	2781	Wages - Holiday Pay	0	0	0
11121	2781	Flexi Time & Annual Leave payments	245	0	0
11200	2781	National Insurance	66,218	62,520	68,350
11210	2781	Wages - National Insurance	0	0	0
11250	2781	Superannuation	222,700	98,800	101,120
11402	2781	Recruitment Costs Including Police Checks	212	0	0
		Employees' Expenses	1,022,362	888,510	923,860
13180	2781	Car Allowance	65	320	320
13200	2781	Staff Travel cost Public Transport only	40	0	0
		Transport-related Expenses	105	320	320
14005	2781	Equipment Materials & Maintenance incl Lighting	1,026	2,390	2,390
14230	2781	Clothing & Uniform	3,283	4,800	4,800
14255	2781	Hospitality	0	150	150
14258	2781	Office Stationery	1,022	2,000	2,000
14310	2781	Consultancy Fees & Consultation costs	0	0	0
14323	2781	Legal Costs	0	0	0
14325	2781	Licence Fees inc PRS, PPL & Public Entertainment	389	300	300
14337	2781	Security Fees	8,492	9,310	9,310
14401	2781	Postage	0	0	0
14415	2781	Mobile Phone Costs	120	390	390
14431	2781	IT Support and IT Consumables	899	1,250	1,250
14471	2781	Subsistence claims for staff inc parking	38	0	0
14510	2781	Advertising, Marketing, Publicity & Printing	195	1,000	1,000
14711	2781	QSI/Comment Line/Language Line	175	2,000	2,000
		Supplies and Services	15,639	23,590	23,590
		TOTAL CONTROLLABLE EXPENDITURE	1,038,106	912,420	947,770
17000	2781	Cost of Administration Buildings	54,010	58,150	58,950
17200	2781	Cost of Messenger Service	1,820	2,030	2,040
17202	2781	Cost of Reprographics	10,160	6,270	10,210
17204	2781	Cost of Franking	409	230	420
17205	2781	Cost of Telephone System	9,640	11,610	12,360
17214	2781	Cost of Insurance Section	21,360	21,440	21,760
17215	2781	Cost of Occupational Health Service	1,890	1,840	1,720
17302	2781	Cost of Audit	0	0	6,200

17303	2781	Cost of Information Technology	99,580	97,940	106,190
17305	2781	Cost of Human Resources	29,970	31,060	29,200
17310	2781	Cost of Income Service	10	10	0
17322	2781	Cost of Health & Safety Service	3,090	3,280	2,940
17338	2781	Cost of Procurement Service	0	0	0
17345	2781	Cost of Training & Development Service	4,890	4,620	4,280
17346	2781	Cost of Payments Service	630	640	940
		Support Services	237,460	239,120	257,210
17311	2781	Cost of Departmental Admin Services (Head of Service)	16,641	17,080	19,500
17328	2781	Cost of Property & Facilities Management	70	0	0
		Recharges	16,711	17,080	19,500
		TOTAL EXPENDITURE	1,292,277	1,168,620	1,224,480
		INCOME			
19139	2781	Salaries of Disabled Keys	-88	0	0
19412	2781	Costs Recoverable	0	0	0
		Income	-88	0	0
19601	2781	Recharge GF to GF	-511,114	0	0
19602	2781	Recharge from GF to HRA	-781,075	-783,110	-819,880
		Recharges	-1,292,189	-783,110	-819,880
		NET REVENUE REQUIREMENT	0	385,510	404,600
		REGENERATION TEAM	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	2788	Salaries - Basic	222,559	253,160	254,540
11001	2788	Salaries - Overtime	359	0	0
11003	2788	Contract & Agency Staff	22,120	0	0
11011	2788	Vacancy Savings	0	-6,430	-6,430
11100	2788	Wages - Basic	0	0	0
11121	2788	Flexi Time & Annual Leave payments	1,559	0	0
11200	2788	National Insurance	23,175	27,050	25,830
11250	2788	Superannuation	82,940	41,270	41,500
11402	2788	Recruitment Costs Including Police Checks	1,393	0	0
11458	2788	Training Course Personal Expenses - Travel etc	144	0	0
11460	2788	Course Fees	1,285	0	0
		Employees' Expenses	355,533	315,050	315,440
12003	2788	Cleaning & Disposals	320	0	0
12340	2788	Electricity	186	0	0
12350	2788	Gas	0	0	0
12400	2788	Water	-80	0	0
12410	2788	Furniture & Fittings	0	0	0
		Premises Related Expenses	426	0	0
13180	2788	Car Allowance	735	1,500	1,500
13200	2788	Staff Travel cost Public Transport only	127	300	300
		Transport-related expenses	861	1,800	1,800
14005	2788	Equipment Materials & Maintenance incl Lighting	10,224	1,000	1,000
14203	2788	Refreshments at Meetings	685	200	200
14249	2788	Land Registry Fees	18	0	0
14251	2788	Books, Magazines and Publications	0	0	0
14255	2788	Hospitality	0	100	100
14258	2788	Office Stationery	94	500	500
14310	2788	Consultancy Fees & Consultation costs	22,905	120,000	20,000
14323	2788	Legal Costs	1,113	100	100
14325	2788	Licence Fees inc PRS, PPL & Public Entertainment	976	510	510
14332	2788	Professional Fees	80,679	0	0
14410	2788	Rental, Maintenance & Call Charges for Phone Systems	411	0	0
14415	2788	Mobile Phone Costs	711	400	400
14431	2788	IT Support and IT Consumables	496	750	750
14471	2788	Subsistence claims for staff inc parking	119	250	250
14486	2788	Subscriptions to Organisations & Periodicals	2,194	1,400	1,400
14510	2788	Advertising, Marketing, Publicity & Printing	1,135	1,000	1,000
14577	2788	Development Work	12,437	6,000	6,000
14587	2788	Conference Expenses	0	500	500
14732	2788	Meeting Expenses	35	0	0
14802	2788	Donations	0	0	0
		Supplies and Services	134,232	132,210	32,710
		TOTAL CONTROLLABLE EXPENDITURE	491,052	449,560	349,950
17000	2788	Cost of Administration Buildings	13,725	17,100	25,270
17200	2788	Cost of Messenger Service	1,816	2,030	2,040
17202	2788	Cost of Reprographics	11,359	4,680	8,250
17204	2788	Cost of Franking	215	580	280
17205	2788	Cost of Telephone System	4,833	3,400	3,270
17214	2788	Cost of Insurance Section	8,310	8,340	8,460
17215	2788	Cost of Occupational Health Service	500	490	370

17300	2788	Cost of Corporate Management	0	0	0
17302	2788	Cost of Audit	0	0	7,750
17303	2788	Cost of Information Technology	14,450	14,220	15,410
17304	2788	Cost of Legal Services	17,271	18,550	20,840
17305	2788	Cost of Human Resources	7,930	8,220	6,190
17310	2788	Cost of Income Service	40	40	310
17322	2788	Cost of Health & Safety Service	820	870	620
17338	2788	Cost of Procurement Service	166	480	290
17345	2788	Cost of Training & Development Service	1,300	1,220	910
17346	2788	Cost of Payments Service	1,900	1,920	2,810
		Support Services	84,635	82,140	103,970
17002	2788	Cost of Office Accommodation	169	530	0
17311	2788	Cost of Departmental Admin Services (Head of Service)	17,822	18,410	21,180
17312	2788	Cost of Legal Services	0	1,000	1,000
17328	2788	Cost of P & F M (DEC)	11,155	11,220	15,020
17335	2788	Cost of Room Hire Bookings	525	870	0
		Recharges	29,671	32,030	37,200
18071	2788	Depreciation	16,120	15,740	20,000
18072	2788	Impairment-Revaluation Losses	0	0	0
18073	2788	Impairment-Other	101,887	0	0
18075	2788	Amortisation of Intangible Assets	128,216	184,790	128,220
18079	2788	REFCLUS	0	0	0
		Capital Financing costs	248,224	200,530	148,220
		TOTAL EXPENDITURE	853,582	764,260	638,440
		INCOME			
19412	2788	Costs Recoverable	-64,145	0	0
19460	2788	ECC/NEHA Contribution	-42,651	0	0
19581	2788	Admin Costs Income	0	0	0
19712	2788	REFCLUS Grant Income	0	0	0
		Income	-106,796	0	0
19600	2788	Recharge GF to Capital (POD/GAF/HLF)	-84,775	-60,000	-30,000
19601	2788	Recharge GF to GF	-26,379	-20,000	-20,000
19602	2788	Recharge from GF to HRA (100% Priority Estates Officer)	-38,192	-38,380	0
		Recharges	-149,346	-118,380	-50,000
		NET REVENUE REQUIREMENT	597,439	645,880	588,440
		COMMUNICATIONS			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	2794	Salaries - Basic	89,656	116,830	153,350
11001	2794	Salaries - Overtime	716	540	540
11011	2794	Vacancy Savings	0	-2,960	-3,890
11200	2794	National Insurance	9,156	11,690	15,420
11250	2794	Superannuation	33,740	19,130	25,080
		Employees' Expenses	133,268	145,230	190,500
13180	2794	Car Allowance	0	320	320
13200	2794	Staff Travel cost Public Transport only	29	0	0
		Transport-related expenses	29	320	320
14005	2794	Equipment Materials and Maint.	355	0	0
14280	2794	Harlow Times	0	40,000	0
14310	2794	Consultancy Fees	3,075	0	0
14325	2794	Licence Fees inc PRS, PPL & Public Entertainment	682	0	0
14415	2794	Mobile Phone Costs	381	800	800
14431	2794	IT Support and IT Consumables	32	1,000	1,000
14510	2794	Advertising, Marketing, Publicity & Printing	11,269	19,700	19,700
14511	2794	Statutory Advertising - communications only	19,849	6,000	6,000
		Supplies and Services	35,643	67,300	27,300
		TOTAL CONTROLLABLE EXPENDITURE	168,940	212,850	218,120
17000	2794	Cost of Administration Buildings	7,940	8,550	8,420
17200	2794	Cost of Messenger Service	1,820	2,030	2,040
17202	2794	Cost of Reprographics	90	200	90
17204	2794	Cost of Franking	10	20	30
17205	2794	Cost of Telephone System	570	680	750
17214	2794	Cost of Insurance Section	3,960	3,970	4,030
17215	2794	Cost of Occupational Health	170	160	260
17302	2794	Cost of Audit	0	0	5,170
17303	2794	Cost of Information Technology	38,160	38,520	41,760
17305	2794	Cost of Human Resources	2,640	2,740	4,420
17322	2794	Cost of Health & Safety Service	270	290	440
17323	2794	Cost of Payroll Service	0	0	0
17338	2794	Cost of Procurement Service	0	0	0
17345	2794	Cost of Training & Development	430	410	650
17346	2794	Cost of Payments Service	950	950	1,410
		Support Services	58,010	58,530	69,470

17311	2794	Cost of Departmental Admin Services (Head of Service)	12,476	12,890	14,830
17328	2794	Cost of Property & Facilities Management	19	0	0
		Recharges	12,495	12,890	14,830
		TOTAL EXPENDITURE	239,444	284,270	302,420
		INCOME			
19114	2794	Sales - General	0	0	0
		Income	0	0	0
19601	2794	Recharge GF to GF	-200,895	-177,180	-252,010
19602	2794	Recharge from GF to HRA	-38,549	-34,000	-48,350
19607	2794	Recharge from GF to HRA (cost of Harlow Times)	0	-40,000	0
		Recharges	-239,444	-251,180	-300,360
		NET REVENUE REQUIREMENT	0	33,090	2,060
		STAPLE TYE DEPOT			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
12340	2932	Electricity	100	160	140
12350	2932	Gas	2,340	2,650	1,800
		Premises related expenses	2,440	2,810	1,940
		TOTAL CONTROLLABLE EXPENDITURE	2,440	2,810	1,940
17310	2932	Cost of Income Service	130	130	230
		Support Services	130	130	230
18071	2932	Depreciation Capital Charges	5,390	5,390	5,390
		Capital Financing Costs	5,390	5,390	5,390
		TOTAL EXPENDITURE	7,959	8,330	7,560
		INCOME			
19412	2932	Costs Recoverable	-2,440	-2,810	-1,940
		Income	-2,440	-2,810	-1,940
		NET REVENUE REQUIREMENT	5,520	5,520	5,620
		YOUTH COUNCIL			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	3311	Salaries - Basic	11,709	11,670	11,930
11001	3311	Salaries - Overtime	0	0	0
11011	3311	Vacancy Savings	0	-280	-290
11105	3311	Wages - Temporary Staff	0	0	0
11121	3311	Flexi Time & Annual Leave payments	-44	0	0
11200	3311	National Insurance	490	490	480
11250	3311	Superannuation	4,350	1,900	1,940
		Employees' Expenses	16,505	13,780	14,060
13180	3311	Car Allowance	0	0	0
		Transport-related expenses	0	0	0
14005	3311	Equipment Materials & Maintenance incl.Lighting	627	2,010	2,010
14203	3311	Refreshments at Meetings	0	0	0
14415	3311	Mobile Phone Costs	54	60	60
14471	3311	Subsistence claims for staff inc parking	1,343	600	600
14510	3311	Advertising, Marketing, Publicity & Printing	0	50	0
14577	3311	Development Work	1,563	8,400	5,000
		Supplies and Services	3,587	11,120	7,670
		TOTAL CONTROLLABLE EXPENDITURE	20,092	24,900	21,730
17000	3311	Cost of Administration Buildings	-4,770	5,130	1,680
17200	3311	Cost of Messenger Service	0	0	0
17202	3311	Cost of Reprographics	1,744	1,290	2,010
17205	3311	Cost of Telephony	180	220	250
17214	3311	Cost of Insurance Section	800	800	810
17215	3311	Cost of Occupational Health Service	60	50	50
17300	3311	Cost of Corp.	0	0	0
17303	3311	Cost of Information Technology	1,610	1,580	1,710
17305	3311	Cost of Human Resources	880	910	880
17310	3311	Cost of Income Service	10	10	0
17322	3311	Cost of Health & Safety Service	90	100	90
17338	3311	Cost of Procurement	0	0	0
17345	3311	Cost of Training & Development Service	140	140	130
		Support Services	10,284	10,230	7,610
17328	3311	Cost of Property & Facilities Management	32	0	0
17335	3311	Cost of Room Hire Bookings	0	0	0
		Recharges	32	0	0
		TOTAL EXPENDITURE	30,408	35,130	29,340
		INCOME			

19412	3311	Costs Recoverable	-46	0	0
		Income	-46	0	0
NET REVENUE REQUIREMENT			30,362	35,130	29,340
TOWN PARK SHOWGROUND EXPENDITURE			£	£	£
12034	3418	Payment to HTS-Building Maintenance	817	3,580	1,950
12340	3418	Electricity	529	370	380
12400	3418	Water	4	50	0
		Premises-related Expenses	1,350	4,000	2,330
14310	3418	Cost of Consultancy	0	0	600
		Supplies and Services	0	0	600
		TOTAL CONTROLLABLE EXPENDITURE	1,350	4,000	2,930
17214	3418	Cost of Insurance Section	950	950	960
17310	3418	Cost of Income Service	10	10	0
		Support Services	960	960	960
18071	3418	Depreciation	0	0	0
		Capital Financing Costs	0	0	0
		TOTAL EXPENDITURE	2,310	4,960	3,890
INCOME					
19412	3418	Costs Recoverable	0	0	-2,600
		Income	0	0	-2,600
NET REVENUE REQUIREMENT			2,310	4,960	1,290
MEAD PARK DEPOT EXPENDITURE			£	£	£
12000	8435	Maintenance of Buildings	2,195	0	2,200
12010	8435	Trade Refuse Collection	2,895	2,890	2,900
12340	8435	Electricity	50,378	65,020	63,620
12350	8435	Gas	25,301	25,160	15,170
12373	8435	Service Charges - Landlord	2,020	3,360	2,020
		Premises related expenses	82,789	96,430	85,910
14325	8435	Licence Fees inc PRS, PPL & Public Entertainment	9,206	8,890	9,210
		Supplies and Services	9,206	8,890	9,210
		TOTAL CONTROLLABLE EXPENDITURE	91,995	105,320	95,120
17214	8435	Cost of Insurance Section	3,740	3,750	3,810
17310	8435	Cost of Income Service	210	220	420
17338	8435	Cost of Procurement	0	0	0
		Support Services	3,950	3,970	4,230
17313	8435	Cost of Surveyors	0	0	0
		Recharges	0	0	0
18071	8435	Depreciation Capital Charges	35,053	40,890	35,050
18073	8435	Impairment-Other	9,000	0	0
		Capital Financing Costs	44,053	40,890	35,050
		TOTAL EXPENDITURE	139,998	150,180	134,400
INCOME					
19412	8435	Costs Recoverable	-90,855	-105,320	-95,120
		Income	-90,855	-105,320	-95,120
NET REVENUE REQUIREMENT			49,143	44,860	39,280

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FINANCE	2017/18	2018/19	2019/20
	Actual	Original	Original
	£	£	£
Employees Expenses	3,566,279	2,949,950	3,029,710
Pension & Redundancy Costs	77,039	3,529,080	1,817,480
Premises Related Expenses	11,770	0	0
Transport Related Expenses	3,934	6,520	6,520
Supplies and Services	2,469,909	2,534,140	2,092,260
Transfer Payments	31,868,067	32,830,070	25,342,700
Central Support Services	3,224,480	2,524,420	2,524,350
Other Recharges	1,690,845	1,465,090	1,497,850
Capital Financing Cost	116,527	120,020	125,780
Total Expenditure	43,028,850	45,959,290	36,436,650
Income	(-)33,819,371	(-)34,115,170	(-)27,294,240
Recharges	(-)6,415,207	(-)8,507,270	(-)6,154,450
Net Expenditure	2,794,273	3,336,850	2,987,960

Cost Centre	Description	Page Number
1000	Accountancy	39
2711	Central Services Residual Recharge Balances	45
2789		45
	Corporate & Democratic Core - Corporate Management	45
2787	Corporate & Democratic Core - Democratic Representation & Management	45
1010	Finance Miscellaneous	40
1015	Head of Financial Services	40
2634	Housing Benefits	46
1350	Information Technology	38
1400	Insurance	44
1300	Internal Audit	43
2816	Pension Fund Underfunding and Other Non Distributed Costs	46
1182	R&B Benefits Team	43
1181	R&B Revenues Team	42
1183	R&B Support & Development Team	43
1180	Revenues & Benefits	41
3316	Telephony	38

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
INFORMATION TECHNOLOGY					
EXPENDITURE					
11000	1350	Salaries	371,024	412,130	434,500
11031	1350	Overtime	6,100	6,000	6,000
11011	1350	Vacancy Savings	0	(-10,570)	(-11,140)
11121	1350	Flexi Time & Annual Leave Payments	(-951)	0	0
11200	1350	National Insurance	38,686	42,400	44,850
11250	1350	Superannuation	140,050	68,150	71,800
11402	1350	Recruitment Costs	1,211	0	0
		Employees' Expenses	559,020	518,110	546,010
13180	1350	Car allowances	832	1,200	1,200
13200	1350	Staff Travel cost Public Transport only	0	650	650
		Transport-related expenses	832	1,850	1,850
14005	1350	Equipment & Materials, Purchases & Maintenance	16,896	22,140	22,140
14258	1350	Office Stationery	884	1,000	1,000
14272	1350	IT Support & IT Consumables	0	2,670	2,670
14415	1350	Mobile Phone Costs	2,068	2,000	2,000
14416	1350	BT Networks (leased line charges)	15,737	19,590	19,590
14431	1350	IT Support & IT Consumables	2,090	16,000	16,000
14438	1350	Software Licence	613,600	581,000	606,000
14471	1350	Subsistence Claims for Staff	0	680	680
14486	1350	Subscriptions to Organisations & Periodicals	5,949	6,700	6,700
14510	1350	Advertising, Marketing & Publicity	0	140	140
14516	1350	Disaster Recovery	18,689	15,000	15,000
14865	1350	External Contracts	42,570	0	0
		Supplies and Services	718,503	666,920	691,920
		TOTAL CONTROLLABLE EXPENDITURE	1,278,355	1,186,880	1,239,780
17000	1350	Office Building Costs	47,660	51,310	50,530
17200	1350	Cost of Messenger	1,820	2,030	2,040
17202	1350	App Reprographics	170	40	170
17204	1350	Cost of Post	39	20	30
17205	1350	App Telephones	3,620	4,360	5,210
17214	1350	Insurance	19,420	19,490	19,780
17215	1350	Occ Health Service	670	650	680
17301	1350	Cost of Accountancy	5,200	5,200	0
17302	1350	Cost of Audit	8,530	9,300	10,340
17305	1350	Cost of Personnel	10,580	10,960	11,500
17310	1350	Cost of Income	40	40	330
17322	1350	Cost of Health & Safety	1,090	1,160	1,160
17338	1350	Cost of Procurement	410	420	250
17343	1350	Cost of CFO	0	0	23,840
17345	1350	Cost of Training & Development	1,730	1,630	1,690
17346	1350	Cost of Payments	2,780	2,800	4,100
		Support Services Group	103,739	109,410	131,650
17002	1350	Use of accommo & LBC	18,676	18,870	24,140
17328	1350	Cost of Properties & Facilities Management	26	0	0
		Recharges	18,701	18,870	24,140
18071	1350	Depreciation	35,916	35,820	35,920
18075	1350	Amortisation of Intangible Assets	59,098	36,920	59,100
		Capital Financing Costs	95,014	72,740	95,020
		TOTAL EXPENDITURE	1,495,809	1,387,900	1,490,590
INCOME					
19114	1350	Sales - General	(-920)	0	0
19403	1350	Commission	(-34,167)	0	0
19412	1350	Costs Recoverable	(-170,815)	(-144,900)	(-144,900)
		Income	(-175,031)	(-144,900)	(-144,900)
19601	1350	GF Recharge to GF Services - CEC's	(-1,106,978)	(-1,024,630)	(-1,110,890)
19602	1350	GF Recharge to HRA Services - CEC's	(-213,799)	(-199,240)	(-216,030)
		Recharges	(-1,320,777)	(-1,223,870)	(-1,326,920)
		NET REVENUE REQUIREMENT	0	19,130	18,770
TELEPHONY					
EXPENDITURE					
14410	3316	Rental, Maintenance & Call Charges for Phone System	115,216	99,800	99,800
14415	3316	Mobile Phone Costs	0	0	0
14416	3316	Leased Line Charges	3,058	0	0

			118,274	99,800	99,800
		TOTAL CONTROLLABLE EXPENDITURE	118,274	99,800	99,800
17205	3316	Cost of Telephones	730	880	990
17301	3316	Cost of Accountancy	1,980	1,980	0
17303	3316	Cost of IT	50,050	49,220	53,370
17310	3316	Cost of Income	140	140	200
		Support Services Group	52,900	52,220	54,560
		TOTAL EXPENDITURE	171,174	152,020	154,360
		INCOME			
19407	3316	Pay Phone Income & Private Calls	0	(-150)	(-150)
19412	3316	Costs Recoverable	(-12,312)	(-12,200)	(-12,200)
19636	3316	Costs Recoverable fm HTS	(-1632)	0	0
		Income Group	(-12,944)	(-12,200)	(-12,200)
19601	3316	GF Recharge to GF Services	(-138,699)	(-125,080)	(-128,800)
19602	3316	GF Recharge to HRA Services	(-29,532)	(-24,670)	(-25,620)
		Recharges	(-168,231)	(-149,750)	(-154,420)
		NET REVENUE REQUIREMENT	0	20	(-12,310)
		ACCOUNTANCY EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	1000	Salaries	419,395	453,700	463,660
11003	1000	Contract Staff	89,643	0	0
11011	1000	Vacancy Savings	0	(-11,470)	(-11,720)
11121	1000	Flexi Time & Annual Leave payments	(-1,212)	0	0
11200	1000	National Insurance	43,256	45,710	46,550
11250	1000	Superannuation	156,000	73,950	75,980
11458	1000	Training Course Personal Expenses - Travel etc	309	0	0
11530	1000	Employee Welfare	170	0	0
11460	1000	Course Fees	796	0	0
		Employees' Expenses	708,357	561,890	574,070
13180	1000	Car allowances	108	170	170
13200	1000	Staff Travel cost Public Transport only	315	1,000	1,000
		Transport-related expenses	423	1,170	1,170
14005	1000	Equipment & Materials, Purchases & Maintenance	733	1,100	1,100
14203	1000	Refreshments at meetings	0	0	0
14251	1000	Books & Periodicals	0	500	500
14258	1000	Office Stationery	711	1,200	1,200
14310	1000	Consultancy Fees & Consultation Costs	16,427	10,710	10,920
14332	1000	Professional Fees	1,163	6,640	6,640
14431	1000	IT Support & IT Consumables	1,053	1,500	1,500
14415	1000	Mobile phones	20	0	0
14471	1000	Subsistence Claims for Staff	250	100	100
14486	1000	Subscriptions	14,698	5,220	5,220
14577	1000	Development Work	0	(-13,000)	(-13,000)
14587	1000	Conference expenses	0	0	0
		Supplies and Services	35,055	23,970	24,100
		TOTAL CONTROLLABLE EXPENDITURE	743,835	587,030	599,420
17000	1000	Office Accommodation	30,180	32,500	40,420
17200	1000	Cost of Messenger	1,820	2,030	2,040
17202	1000	Reprographics	3,075	3,540	3,150
17204	1000	Franking	189	1,270	1,070
17205	1000	Telephones	3,920	4,730	3,970
17214	1000	Insurance	11,970	11,910	12,090
17215	1000	Occupational Health Service	840	810	780
17302	1000	Cost of Audit	8,530	9,300	18,090
17303	1000	Cost of IT	58,880	57,920	62,800
17305	1000	Cost of Personnel	13,220	13,700	13,270
17310	1000	Cost of Income	10	10	150
17322	1000	Cost of Health & safety	1,360	1,450	1,330
17328	1000	Cost of Procurement	240	250	150
17343	1000	Cost of CFO	25,970	34,480	23,840
17345	1000	Cost of Training & Development	2,160	2,040	1,950
		Support Services Group	162,264	175,940	185,100
17328	1000	Cost of Property & Facilities Management	58	0	0
		Recharges	58	0	0
		TOTAL EXPENDITURE	906,157	762,970	784,520

INCOME					
19412	1000	Costs Recoverable	(1,698)	0	0
		Income	(1,698)	0	0
19601	1000	GF Recharge to GF Services - CEC's	(157,963)	(1483,370)	(1514,150)
19602	1000	GF Recharge to HRA Services - CEC's	(327,595)	(274,760)	(267,240)
		Recharges	(1905,559)	(1758,130)	(1781,390)

NET REVENUE REQUIREMENT					
			0	4,840	3,130

FINANCE MISCELLANEOUS EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11460	1010	Course Fees	300	0	0
		Employees' Expenses	300	0	0
14237	1010	Risk Management	0	0	40,000
14310	1010	Consultancy Fees & Consultation Costs	1,300	105,000	5,000
14323	1010	Legal Costs	0	0	0
14332	1010	Professional fees	0	0	0
14500	1010	Insurance	0	26,000	26,000
14543	1010	Bank Write Offs	27,107	0	0
14776	1010	Credit Card Charges	3,200	3,200	3,200
14855	1010	Audit Fees	84,689	97,700	97,700
		Supplies and Services	116,386	231,900	171,900
		TOTAL CONTROLLABLE EXPENDITURE	116,686	231,900	171,900
17202	1010	App Reprographics	0	0	0
17205	1010	Cost of Telephones	0	0	490
17301	1010	Cost of Accountancy	500	490	0
17302	1010	Cost of Audit	0	0	4,130
		Support Services Group	500	490	4,620
		TOTAL EXPENDITURE	117,186	232,390	176,520

INCOME					
19412	1010	Costs Recoverable	0	0	0
19550	1010	Interest Income PwLB	0	(150,000)	(150,000)
		Recharges	0	(150,000)	(150,000)
19601	1010	GF Recharge to GF Services - CEC's (17332 2789)	(117,186)	(302,390)	(266,520)
19602	1010	GF Recharge to HRA Services - Recharge to HRA (60% of £100k - 14310 1010)	0	(80,000)	0
		Recharges	(117,186)	(382,390)	(266,520)

NET REVENUE REQUIREMENT					
			(1)	(280,000)	(150,000)

HEAD OF FINANCIAL SERVICES EXPENDITURE			2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	1015	Salaries	88,612	95,470	104,320
11011	1015	Vacancy Savings	0	(12,460)	(12,690)
11121	1015	Flexi Time & Annual Leave payments	(360)	0	0
11200	1015	National Insurance	11,102	12,050	13,230
11250	1015	Superannuation	(159,150)	15,560	17,000
		Employees' Expenses	(159,795)	120,620	131,860
13180	1015	Car allowances	0	90	90
13200	1015	Staff Travel cost Public Transport only	19	100	100
		Transport-related expenses	19	190	190
14415	1015	Mobile Phone	426	300	300
14471	1015	Subsistence Claims for Staff	0	250	250
14486	1015	Subscriptions	3,719	250	250
14587	1015	Conference/Seminar Expenses	0	1,000	1,000
		Supplies and Services	4,145	1,800	1,800
		TOTAL CONTROLLABLE EXPENDITURE	(155,632)	122,610	133,850
17000	1015	Cost of Office Accommodation	3,180	3,420	5,050
17200	1015	Messengers	1,820	2,030	2,040
17202	1015	Cost of Reprographics	0	100	0
17205	1015	Cost of Telephony	370	440	250
17214	1015	Cost of Insurance	800	800	810
17215	1015	Cost of Occ Health	60	50	50
17300	1015	Costs of Corporate Management	16,070	13,920	15,800
17301	1015	Costs of Accy	26,090	26,090	32,900
17302	1015	Costs of Internal Audit	0	790	18,090
17303	1015	Costs of IT	800	0	860

17305	1015	Cost of HR	880	910	880
17320	1015	Cost of Communications	10,550	11,400	16,220
17322	1015	Cost of Health & Safety	90	100	90
17342	1015	Cost of Policy and Perf	6,140	6,020	11,350
17345	1015	Cost of Training & Development	140	140	130
		Support Services Group	66,990	66,210	104,520
17002	1015	LBC Accommodation Charge	0	0	0
17311	1015	Cost of Departmental Admin Services	35,748	35,280	38,280
		Recharges	35,748	35,280	38,280
		TOTAL EXPENDITURE	47,106	224,100	276,650
		INCOME			
19601	1015	GF Recharge to GF Services - CEC's	(215,289)	(206,880)	(238,390)
19602	1015	GF Recharge to HRA Services - CEC's	(23,918)	(22,990)	0
		Recharges	(239,206)	(229,870)	(238,390)
		NET REVENUE REQUIREMENT	(219,210)	(5,770)	38,260
		REVENUES & BENEFITS	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	1180	Salaries - Basic	54,180	55,260	56,370
11011	1180	Vacancy Savings	0	(1,420)	(1,440)
11121	1180	Flexi Time & Annual Leave Payments	(380)	0	0
11200	1180	National Insurance	6,351	6,500	6,610
11250	1180	Superannuation	20,150	9,010	9,190
11458	1180	Training Course Personal Expenses - Travel etc	2,649	0	0
11460	1180	Course Fees	8,571	0	0
		Employees' Expenses	91,821	69,350	70,730
13180	1180	Car Allowance	96	70	70
13200	1180	Staff Travel public transport	566	1,400	1,400
		Transport Related Expenses	661	1,470	1,470
14005	1180	Equipment & Materials, Purchases & Maintenance	544	2,740	2,740
14017	1180	Photocopying Expenses	861	1,860	1,860
14203	1180	Refreshments at Meetings	0	200	200
14230	1180	Clothing & Uniforms	0	400	400
14249	1180	Land Registry Fees	1,237	600	600
14251	1180	Books & Periodicals	882	700	700
14258	1180	Office Stationery	1,300	2,610	2,610
14305	1180	Bailiffs	523	1,220	1,220
14310	1180	Consultancy Fees & Consultation Costs	16,594	200	200
14312	1180	Court Costs	17,079	14,190	14,190
14323	1180	Legal Costs	374,473	7,850	7,850
14330	1180	Bank Charges - Giro Accounts	1,186	8,000	0
14331	1180	Bank Bureau Charges	9,455	12,000	0
14332	1180	Professional Fees	511	300	300
14349	1180	Tracing Agency	793	15,290	15,290
14355	1180	Compensation	0	580	580
14356	1180	Interpreters Fees	0	200	200
14361	1180	Bank Charges	108,251	95,700	115,700
14368	1180	Post Office Paypoint	12,854	5,300	5,300
14370	1180	Strategic Partnership Development	0	(38,220)	0
14401	1180	Postage	26,068	22,100	22,100
14415	1180	Mobile Phones	1,807	2,110	2,110
14431	1180	IT Support & Consumables	21,454	20,100	20,100
14438	1180	Software Costs	51,811	4,030	4,030
14471	1180	Subsistence Claims for Staff	123	1,670	1,670
14486	1180	Subscriptions	6,698	4,560	4,560
14510	1180	Advertising, Marketing & Publicity	9,457	8,120	8,120
14547	1180	Grant Expenditure	0	0	0
14577	1180	Development Work	38,168	0	0
14587	1180	Conferences & Seminar Expenses	200	400	400
14732	1180	Meeting Expenses	14	50	50
14746	1180	Council Tax Bankruptcy Procedures	456	6,000	6,000
14874	1180	Parking Permits	0	0	0
		Supplies and Services	702,800	200,860	239,080
16002	1180	Council Tax Rebates	(1,308)	0	0
16128	1180	Contri to Bad Debt Pymt Court Costs (55708)	40,000	40,000	40,000
		Transfer Payment	40,000	40,000	40,000
		TOTAL CONTROLLABLE EXPENDITURE	833,974	311,680	351,280
17000	1180	Office Accommodation	82,334	102,620	106,110
17200	1180	Messenger	3,632	4,060	4,090

17202	1180	App Reprographics	26,760	13,660	20,220
17204	1180	Franking	40,837	21,770	38,620
17205	1180	App Telephones	20,466	14,820	15,960
17214	1180	Cost of Insurance	37,956	44,450	45,120
17215	1180	Cost of OHS	3,978	2,920	2,760
17301	1180	Costs of Accountancy	37,629	24,240	32,980
17303	1180	Cost of IT	190,844	183,690	199,170
17304	1180	Cost of Legal	5,391	5,800	6,510
17305	1180	Cost of HR	54,080	49,330	46,900
17322	1180	Cost of H&S	4,900	5,210	4,720
17331	1180	Cash Central	79,440	82,940	52,010
17338	1180	Procurement	412	1,190	730
17343	1180	CFO	91,586	68,960	35,760
17345	1180	Cost of Training	6,747	7,340	6,880
17346	1180	Payments	5,330	5,400	7,910
		Support Services Group	691,322	637,500	626,450
17328	1180	Cost of Property & Facilities Management	1,600	0	50
		Recharges	1,600	0	50
18075	1180	Amortisation of Intangible assets	19,752	19,750	19,750
		Capital Financing Costs	19,752	19,750	19,750
		TOTAL EXPENDITURE	1,546,649	968,930	997,530
		INCOME			
19002	1180	Admin Grant (HB Admin Subsidy)	(-398,682)	(-399,000)	(-349,000)
19006	1180	Specific Grants	(-331,606)	(-135,100)	(-353,920)
19010	1180	Cost of Collection (Collection Fund Collection Allowance)	0	(-120,640)	(-116,800)
19114	1180	Sales-General	0	0	0
19254	1180	Legal Costs Raised	(-381,966)	(-310,000)	(-310,000)
19412	1180	Costs Recoverable	(-3,042)	0	0
19547	1180	Credit Card Transaction Charges	(-110,897)	0	0
		Income Group	(-1,126,183)	(-984,740)	(-1,129,720)
19601	1180	GF Recharge to GF Services	(-1,257,063)	(-1,120,960)	(-1,204,260)
19602	1180	GF Recharge to HRA Services - CEC's	(-133,488)	(-106,860)	(-150,510)
19607	1180	Direct Costs recharged to HRA	0	(-23,650)	0
		Recharges	(-1,390,551)	(-1,251,460)	(-1,354,770)
		NET REVENUE REQUIREMENT	(-970,086)	(-1,247,270)	(-1,486,960)
		R&B REVENUES TEAM			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	1181	Salaries - Basic	480,036	522,240	531,800
11001	1181	Salaries - Overtime	2,964	0	0
11003	1181	Contract & Agency Staff	14,923	0	0
11005	1181	Statutory Maternity Pay	919	0	0
11011	1181	Vacancy Savings	0	(-13,120)	(-13,330)
11121	1181	Flexi Time & Annual Leave Payments	(-15)	0	0
11200	1181	National Insurance	45,148	48,410	47,810
11250	1181	Superannuation	180,620	85,130	86,890
		Employees' Expenses	732,604	642,660	652,960
13180	1181	Car Allowance	649	560	560
		Transport Related Expenses	649	560	560
		TOTAL CONTROLLABLE EXPENDITURE	733,253	643,220	653,520
17311	1181	DEC	679,183	589,980	601,010
		Recharges	679,183	589,980	601,010
		TOTAL EXPENDITURE	1,412,436	1,233,200	1,254,530
		INCOME			
19006	1181	Specific Grants	(-355,011)	(-355,010)	(-359,000)
		Income Group	(-355,011)	(-355,010)	(-359,000)
19601	1181	GF Recharge to GF Services	(-478)	0	0
		Recharges	(-478)	0	0
		NET REVENUE REQUIREMENT	1,356,946	1,178,190	1,195,530

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
R&B BENEFITS TEAM					
EXPENDITURE					
11000	1182	Salaries - Basic	498,715	497,760	508,440
11001	1182	Salaries - Overtime	313	0	0
11003	1182	Contract & Agency Staff	11,048	0	0
11011	1182	Vacancy Savings	0	(-12,380)	(-12,550)
11121	1182	Flexi Time & Annual Leave Payments	48	0	0
11200	1182	National Insurance	48,780	48,410	49,240
11250	1182	Superannuation	164,153	72,330	69,690
		Employees' Expenses	728,523	606,620	614,620
13180	1182	Car Allowance	313	580	580
		Transport Related Expenses	313	580	580
		TOTAL CONTROLLABLE EXPENDITURE	728,835	607,200	615,400
17311	1182	DEC	721,632	589,980	601,010
		Recharges	721,632	589,980	601,010
		TOTAL EXPENDITURE	1,450,467	1,197,180	1,216,410
INCOME					
19002	1182	Admin Grant (HB Admin Subsidy)	0	0	0
19006	1182	Specific Grants	(-134,326)	0	0
		Income Group	(-134,326)	0	0
		NET REVENUE REQUIREMENT	1,416,141	1,197,180	1,216,410
R&B SUPPORT & DEVELOPMENT TEAM					
EXPENDITURE					
11000	1183	Salaries - Basic	246,016	245,670	252,620
11001	1183	Salaries - Overtime	474	0	0
11005	1183	Statutory Maternity Pay	0	0	0
11011	1183	Vacancy Savings	0	(-6,170)	(-6,340)
11121	1183	Flexi Time & Annual Leave Payments	85	0	0
11200	1183	National Insurance	22,565	22,640	23,240
11250	1183	Superannuation	88,743	40,040	41,180
		Employees' Expenses	357,884	302,180	310,700
13180	1183	Car Allowance	657	300	300
		Transport Related Expenses	657	300	300
		TOTAL CONTROLLABLE EXPENDITURE	358,540	302,480	311,000
17311	1183	DEC	233,887	230,880	233,350
		Recharges	233,887	230,880	233,350
		TOTAL EXPENDITURE	592,427	533,360	544,350
INCOME					
19006	1183	Specific Grants Income (Service Related)	(-171,685)	0	0
		Income	(-171,685)	0	0
19601	1183	GF Recharge to GF Services - DEC's	(-543,229)	(-461,670)	(-476,050)
19606	1183	Recharge GF Direct Costs to GF	0	(-171,680)	(-168,000)
		Recharges	(-543,229)	(-633,350)	(-644,050)
		NET REVENUE REQUIREMENT	(-122,487)	0	300
INTERNAL AUDIT					
EXPENDITURE					
11000	1300	Salaries - Basic	0	0	0
11011	1300	Vacancy Savings	0	0	0
11103	1300	Wages - Holiday Pay	0	0	0
11121	1300	Flexi Time & Annual Leave payments	0	0	0
11200	1300	National Insurance	0	0	0
11250	1300	Superannuation	0	0	0
11460	1300	Course Fees	0	0	0
		Employees' Expenses	0	0	0
13180	1300	Car Allowance	0	0	0
		Transport Related Expenses	0	0	0
14005	1300	Equipment & Materials, Purchases & Maintenance	0	0	0
14251	1300	Books & Periodicals	0	0	0
14310	1300	Consultancy Fees & Consultation Costs	1,980	13,970	0
14865	1300	External Contracts	118,533	108,170	124,580
		Supplies and Services	120,513	122,140	124,580
		TOTAL CONTROLLABLE EXPENDITURE	120,513	122,140	124,580
17000	1300	Office Accommodation	4,770	5,130	5,050
17200	1300	Messenger	1,820	2,030	2,040
17202	1300	App Reprographics	169	540	270
17205	1300	App Telephones	930	1,150	1,000
17214	1300	Cost of Insurance	2,380	2,390	2,420
17300	1300	CMT	3,230	3,180	4,060
17301	1300	Costs of Accountancy	880	880	0
17303	1300	Cost of IT	8,030	7,900	8,560
17304	1300	Cost of Legal	30	40	40
17343	1300	CFO	11,310	22,980	23,840
		Support Services Group	39,549	46,200	47,280

17328	1300	Cost of Property & Facilities Management	6	0	0
		Recharges	6	0	0
		TOTAL EXPENDITURE	160,069	168,340	171,860
		INCOME			
19412	1300	Costs recoverable	0	0	0
		Income Group	0	0	0
19601	1300	GF Recharge to GF Services - CEC's	(-)142,292	(-)148,800	(-)127,650
19602	1300	GF Recharge to HRA Services - CEC's	(-)17,778	(-)18,600	(-)43,930
		Recharges	(-)160,069	(-)167,400	(-)171,580
		NET REVENUE REQUIREMENT	0	940	280
		INSURANCE			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	1400	Salaries - Basic	79,567	103,400	107,650
11011	1400	Vacancy Savings	0	(-)2,620	(-)2,620
11121	1400	Flexi Time & Annual Leave Payments	365	0	0
11200	1400	National Insurance	8,447	10,890	11,370
11250	1400	Superannuation	26,800	16,850	12,160
11402	1400	Recruitment Costs	450	0	0
11460	1400	Course Fees	275	0	0
		Employees' Expenses	115,904	128,520	128,560
13180	1400	Car Allowance	149	200	200
13200	1400	Staff Travel cost Public Transport only	232	200	200
		Transport-related expenses	381	400	400
14005	1400	Equipment & Materials, Purchases & Maintenance	897	50	50
14251	1400	Books, Magazines & Publications	0	0	0
14332	1400	Professional Fees	74	0	0
14415	1400	Mobile Phone Costs	0	200	200
14431	1400	IT Support & IT Consumables	659	10,000	10,000
14471	1400	Subsistence Claims for Staff	327	400	400
14486	1400	Subscriptions	949	1,200	1,200
14500	1400	Insurance Premiums	635,995	963,400	699,650
14501	1400	Policy Excesses - Third Party Payments (recharged to 55701)	(-)172	184,000	0
14865	1400	External Services - External Contracts	0	2,500	2,500
		Supplies and Services	638,129	1,161,750	714,000
		TOTAL CONTROLLABLE EXPENDITURE	754,414	1,290,670	842,960
17000	1400	Office Building Costs	3,180	3,420	5,050
17200	1400	Messenger	1,820	2,030	2,040
17202	1400	App Reprographics	76	230	120
17204	1400	App. Franking	36	20	20
17205	1400	Cost of Telephones	670	810	530
17214	1400	Cost of Insurance	1,580	1,590	1,610
17215	1400	Cost of OHS	110	110	160
17301	1400	Cost of Accountancy	3,800	3,800	1,140
17302	1400	Cost of Audit	8,530	9,300	0
17303	1400	Cost of IT	7,280	7,160	7,770
17304	1400	Cost of Legal	290	350	390
17305	1400	Cost of HR	1,760	1,830	2,650
17310	1400	Cost of Income	0	0	140
17322	1400	Cost of H & S	180	190	270
17343	1400	Cost of CFO	8,660	11,490	11,920
17345	1400	Cost of Training	290	270	390
		Support Services Group	38,262	42,600	34,200
17328	1400	Cost of Property & Facilities Management	29	0	10
		Recharges	29	0	10
		TOTAL EXPENDITURE	792,705	1,333,270	877,170
		INCOME			
19412	1400	Costs Recoverable	(-)70,105	(-)70,110	(-)80,760
		Recharges	(-)70,105	(-)70,110	(-)80,760
19601	1400	GF Recharge to GF Services	(-)495,037	(-)537,440	(-)545,460
19602	1400	GF Recharge to HRA Services	(-)227,563	(-)247,060	(-)250,770
19606	1400	GF Direct Costs Recharged to GF	0	(-)69,340	0
19607	1400	GF Direct Costs Recharged to HRA	(-)10	(-)409,070	0
		Recharges	(-)722,600	(-)1,262,910	(-)796,230

			<u>0</u>	<u>250</u>	<u>180</u>
		NET REVENUE REQUIREMENT			
		CENTRAL SERVICES RESIDUAL RECHARGE BALANCE			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
17299	2711	Year End Residual CEC	743,937	0	0
		Support Services Group	743,937	0	0
		TOTAL EXPENDITURE	743,937	0	0
		NET REVENUE REQUIREMENT	743,937	0	0
		CORPORATE & DEMOCRATIC CORE - DEMOCRATIC REPRESENTATION & MANAGEMENT			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
17000	2787	App Admin Buildings	149,387	182,140	188,650
17300	2787	Corporate Management & CG&S	192,030	168,050	192,880
17301	2787	Costs of Accountancy	36,573	23,570	27,100
17302	2787	Audit	9,692	9,300	0
17303	2787	Costs of IT	3,410	3,350	3,630
17320	2787	Costs of Communications	49,336	34,000	48,360
17342	2787	Policy & Performance	32,552	26,740	50,430
17343	2787	Head of Financial Services	17,310	22,990	23,840
17347	2787	Cost of Head of Governance	31,744	45,900	50,060
		Support Services Group	522,035	516,040	584,950
17335	2787	LBC for election use	0	100	0
		Recharges	0	100	0
		TOTAL EXPENDITURE	522,035	516,140	584,950
		INCOME			
19602	2787	GF Recharge to HRA Services	(-1306,700)	(-1309,680)	(-1350,970)
		Recharges	(-1306,700)	(-1309,680)	(-1350,970)
		NET REVENUE REQUIREMENT	215,335	206,460	233,980
		CORPORATE & DEMOCRATIC CORE - CORPORATE MANAGEMENT			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
12005	2789	Insurance Claim	0	0	0
12205	2789	Loss of Insurance	11,770	0	0
		Premises Related Expenses	11,770	0	0
14361	2789	Bank Charges	16,098	25,000	25,000
		Supplies & Services	16,098	25,000	25,000
		TOTAL CONTROLLABLE EXPENDITURE	27,868	25,000	25,000
17300	2789	Corporate Management & CG&S	298,500	253,770	282,610
17301	2789	Costs of Accountancy	136,890	88,200	75,030
17320	2789	Costs of Communications	42,904	29,560	42,050
17331	2789	Costs of Cashiers	280	290	0
17332	2789	Bank & Audit Fees	117,186	302,390	26,520
17341	2789	Cost of Data Protection & FOI	54,000	54,770	56,960
17342	2789	Policy & Performance	65,104	63,460	100,850
17343	2789	Head of Financial Services	30,523	22,990	23,840
17347	2789	Cost of Head of Governance	31,744	45,900	50,060
		Support Services Group	777,131	851,350	657,020
18060	2789	Debt Management	1,762	27,530	11,010
		Capital Financing Costs	1,762	27,530	11,010
		TOTAL EXPENDITURE	806,761	903,880	693,030
		INCOME			
19602	2789	GF Recharge to HRA Services	(-1540,620)	(-1527,330)	(-1409,210)
		Recharges	(-1540,620)	(-1527,330)	(-1409,210)
		NET REVENUE REQUIREMENT	266,141	376,550	283,820

PENSION FUND UNDERFUNDING AND OTHER NON DISTRIBUTED COSTS				2017/18 Actual	2018/19 Original	2019/20 Original
EXPENDITURE				£	£	£
11250	2816	Superannuation		328,555	0	0
11252	2816	Super Prev Yrs Deficiency Pmnts		0	2,812,870	1,448,630
11253	2816	Super Prev Yrs Added Years		(-10)	716,210	368,850
11254	2816	Superannuation Financial Strain		3,106	0	0
11405	2816	Comp redcy & Pay in lieu		77,039	0	0
		Employees' Expenses		408,701	3,529,080	1,817,480
16106	2816	Apprentice Levy		37,033	45,000	45,000
		Transfer Payments		37,033	45,000	45,000
		TOTAL CONTROLLABLE EXPENDITURE		445,733	3,574,080	1,862,480
17301	2816	Accountancy		500	490	0
		Support Services Group		500	490	0
		TOTAL EXPENDITURE		446,233	3,574,570	1,862,480
INCOME						
19080	2816	Grant		0	(-15,000)	0
19412	2816	Costs Recoverable		(-1130)	0	0
		Income Group		(-1130)	(-15,000)	0
19602	2816	GF Recharge to HRA Services		0	(-1120)	0
19607	2816	GF Direct Costs Recharged to HRA		0	(-1,731,000)	0
		Recharges		0	(-1,731,120)	0
		NET REVENUE REQUIREMENT		446,103	1,828,450	1,862,480
HOUSING BENEFITS EXPENDITURE				2017/18 Actual	2018/19 Original	2019/20 Original
				£	£	£
14544	2634	Uncashed Cheques		6	0	0
16001	2634	Rent Rebates Payments		18,522,256	19,335,850	15,035,170
16004	2634	Rent Allowances - Payments		13,895,665	14,009,220	10,839,530
16009	2634	Overpaid rent Allowance		(-724,289)	(-960,000)	(-9817,000)
16132	2634	DHP		98,711	0	0
		Transfer Payments		31,792,348	32,745,070	25,257,700
		TOTAL CONTROLLABLE EXPENDITURE		31,792,348	32,745,070	25,257,700
17301	2634	Cost of Accountancy		0	0	13,510
17310	2634	Cost of Income		23,880	24,430	77,290
17331	2634	Cost of Cashiers		1,470	1,540	3,200
		Support Services Group		25,350	25,970	94,000
		TOTAL EXPENDITURE		31,817,698	32,771,040	25,351,700
INCOME						
19001	2634	Rent Rebates Subsidy		(-18,309,975)	(-18,949,130)	(-14,825,380)
19005	2634	Rent Allowance Subsidy		(-113,673,497)	(-113,729,030)	(-10,668,230)
19015	2634	Discretionary Housing Payments		(-299,885)	(-285,000)	(-184,000)
				(-132,283,357)	(-132,713,160)	(-125,577,610)
		NET REVENUE REQUIREMENT		(-1465,659)	57,880	(-1225,910)

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GOVERNANCE SERVICES	2017/18 Actual	2018/19 Original	2019/20 Original
	£	£	£
Employees Expenses	1,519,594	1,458,850	1,592,120
Training & Development Expenses	64,866	65,820	65,820
Premises Related Expenses	2,127	3,860	3,860
Transport Related Expenses	2,450	3,580	4,790
Supplies and Services	210,525	299,900	314,120
Members Allowances	175,828	178,510	190,430
Central Support Services	887,924	922,430	918,840
Other Recharges	50,349	56,190	65,730
Total Expenditure	2,913,663	2,989,140	3,155,710
Income	(-)355,213	(-)171,950	(-)179,250
Recharges	(-)2,003,077	(-)2,054,450	(-)2,249,050
Net Expenditure	555,373	762,740	727,410

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		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
OCCUPATIONAL HEALTH				
EXPENDITURE				
11458	2812	(-196)	0	0
		21,430	15,000	15,000
11530	2812	6,903	4,510	4,510
		28,278	19,510	19,510
14818	2812	4,525	7,500	7,500
		4,525	7,500	7,500
TOTAL CONTROLLABLE EXPENDITURE				
		32,803	27,010	27,010
TOTAL EXPENDITURE				
		32,803	27,010	27,010
INCOME				
19412	2812	0	0	0
		0	0	0
19801	2812	(-126,758)	(-122,000)	(-121,990)
19802	2812	(-16,045)	(-14,980)	(-15,310)
		(-132,803)	(-126,980)	(-127,000)

NET REVENUE REQUIREMENT

		0	30	10
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		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
CORPORATE HR COSTS				
EXPENDITURE				
11460	2814	(-190)	0	0
11500	2814	750	1,500	1,500
11502	2814	33,675	36,200	34,700
11618	2814	1,159	0	1,000
		35,534	37,700	37,200
14255	2814	0	0	0
		0	0	0
TOTAL CONTROLLABLE EXPENDITURE				
		35,534	37,700	37,200
TOTAL EXPENDITURE				
		35,534	37,700	37,200
INCOME				
19601	2814	(-128,983)	(-141,640)	(-129,070)
19602	2814	(-16,551)	(-19,410)	(-17,130)
		(-135,534)	(-151,050)	(-136,200)

NET REVENUE REQUIREMENT

		0	(-113,350)	1,000
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		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
HUMAN RESOURCES				
EXPENDITURE				
11000	2820	176,498	223,520	232,550
11001	2820	115	0	0
11003	2820	23,095	0	0
11005	2820	0	0	0
11011	2820	0	(-15,610)	(-15,870)
11015	2820	3,000	3,150	3,150
11100	2820	0	0	0
11103	2820	315	0	0
11121	2820	1,119	0	0
11200	2820	17,453	20,710	22,790
11250	2820	62,350	36,430	37,910
11458	2820	0	0	0
11500	2820	0	0	0
		283,944	278,200	290,530
13180	2820	63	220	220
13200	2820	0	220	220
		63	440	440
Transport-related Expenses				
14005	2820	2,496	450	450
14017	2820	105	150	150
14203	2820	28	90	90
14251	2820	919	510	510
14258	2820	158	500	500
14310	2820	23,686	0	0
14332	2820	0	0	1,000
14431	2820	195	350	350
14471	2820	30	150	150
14486	2820	0	0	500
14494	2820	1,600	1,600	1,600
14510	2820	4,120	2,830	2,830

14577	2820	Development Work (Rewards Gateway)	1,582	0	0
14818	2820	Equality Act Disability Adjustments	0	0	0
14874	2820	Parking Permits	0	0	0
		Supplies and Services	34,819	6,630	8,130
		TOTAL CONTROLLABLE EXPENDITURE	318,826	285,270	299,100
17000	2820	App Accommodation Rechg	20,650	22,230	21,900
17200	2820	Cost of Messenger	1,820	2,030	2,040
17202	2820	App Reprographics	691	2,050	1,410
17204	2820	Apportionment of Franking	767	390	840
17205	2820	App Telephones	3,000	3,610	3,750
17214	2820	App Insurance	16,120	16,170	16,420
17215	2820	App O.H.S. Fees	390	380	420
17301	2820	Cost of Accountancy	8,910	8,910	0
17302	2820	Cost of Audit	8,530	9,300	0
17303	2820	Cost of I.T.	17,960	17,660	19,150
17304	2820	Cost of Legal	440	530	590
17305	2820	Cost of HR	6,170	6,390	7,080
17310	2820	Costs of Income	90	100	0
17320	2820	Costs of Communications	4,300	4,650	6,610
17322	2820	Cost of Health & Safety	640	670	710
17338	2820	Cost of Procurement	0	0	4,480
17345	2820	Cost of Training & Development	1,010	950	1,040
17346	2820	Cost of Payments	3,020	3,050	0
17347	2820	Cost of Head of Governance	15,430	16,070	17,520
		Support Services Group	107,938	115,140	103,960
17002	2820	Laiton Bush Accommo usage	3,103	0	3,090
17328	2820	Cost of Property & Facilities Management	13	0	0
17335	2820	Laiton Bush Room Hire	0	100	0
		Recharges	3,116	100	3,090
		TOTAL EXPENDITURE	429,880	400,510	406,150
		INCOME			
19264	2820	Fees & Charges	(-)35	0	0
19412	2820	Costs Recoverable	(-)272	0	0
		Income	(-)307	0	0
19601	2820	GF Recharge to GF Services - CEC's	(-)350,386	(-)330,810	(-)327,310
19602	2820	GF Recharge to HRA Services - CEC's	(-)79,212	(-)72,530	(-)80,280
		Recharges	(-)429,603	(-)393,340	(-)407,590
		NET REVENUE REQUIREMENT	0	7,170	(-)1,440
		TRAINING & DEVELOPMENT - HR EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11458	2824	Self Development	28,115	25,570	25,570
11459	2824	Travel & Subsistence - Students	1,372	2,000	2,000
11460	2824	Courses	35,379	38,250	38,250
		Employees' Expenses	64,866	65,820	65,820
14203	2824	Refreshments at meetings	19	140	140
		Supplies & Services	19	140	140
		TOTAL CONTROLLABLE EXPENDITURE	64,885	65,960	65,960
17301	2824	Cost of Accountancy	500	490	0
17303	2824	Cost of IT	1,200	1,180	1,280
		Support Services Group	1,700	1,670	1,280
17335	2824	Laiton Bush Room Hire	0	170	0
		Recharges	0	170	0
		TOTAL EXPENDITURE	66,585	67,800	67,240
		INCOME			
19006	2824	Specific Grants	0	0	0
19412	2824	Costs Recoverable	0	0	0
		Income Group	0	0	0
19601	2824	GF Recharge to GF Services - CEC's	(-)54,304	(-)65,330	(-)64,040
19602	2824	GF Recharge to HRA Services - CEC's	(-)12,281	(-)12,500	(-)13,250
		Recharges	(-)66,585	(-)67,830	(-)67,290
		NET REVENUE REQUIREMENT	0	(-)30	(-)50
		UNION FACILITIES EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£

17000	2830	App Admin Buildings	3,180	3,420	3,370
17205	2830	App Telephones	180	220	250
17303	2830	Cost of I.T.	2,410	2,370	2,570
		Support Services Group	5,770	6,010	6,190
17311	2830	Recharge for Union secretary and chair and or facility time.	2,146	3,350	8,350
17335	2830	LBC Room Hire	0	180	0
		Recharges	2,146	8,530	8,350
		TOTAL EXPENDITURE	7,916	14,540	14,540
		INCOME			
19601	2830	GF Recharge to GF Services - CEC's	(16,453)	(19,290)	(11,600)
19602	2830	GF Recharge to HRA Services - CEC's	(1,463)	(2,100)	(2,850)
		Recharges	(17,916)	(11,390)	(14,450)
		NET REVENUE REQUIREMENT	0	3,150	90
		LAND CHARGES	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	3160	Salaries	26,153	26,670	27,200
11011	3160	Vacancy Savings	0	(1,650)	(1,660)
11121	3160	Flexi Time & Annual Leave Payments	(1,344)	0	0
11200	3160	National Insurance	1,357	1,430	1,430
11250	3160	Superannuation	9,730	4,350	4,440
		Employees Expenses	37,196	31,800	32,410
14310	3160	Consultancy Fees & Consultation Costs	12,459	22,000	22,000
14355	3160	Compensation	230	0	0
14332	3160	Professional Fees	115	0	0
14431	3160	IT Support & IT Consumables	340	1,500	1,500
14438	3160	Crystal report licence cost	0	800	800
		Supplies & Services	13,144	24,300	24,300
		TOTAL CONTROLLABLE EXPENDITURE	50,340	56,100	56,710
17214	3160	App Insurance	3,520	3,540	3,590
17215	3160	Cost of Occupational Health	60	50	100
17303	3160	Cost of IT	7,020	6,910	7,490
17304	3160	Cost of Legal	140	170	190
17305	3160	Cost of HR	880	910	1,770
17322	3160	Cost of Health & Safety	90	100	180
17331	3160	Cost of Cashiers	1,200	1,250	1,770
17345	3160	Cost of Training	140	140	280
17347	3160	Cost of Head of Governance	2,664	3,850	4,200
		Support Services Group	15,714	16,920	19,550
17306	3160	Costs of Planning	15,000	15,000	12,000
17752	3160	Recharge Im Building Control	15,000	16,000	12,000
		Recharges	30,000	32,000	24,000
		TOTAL EXPENDITURE	96,054	105,020	100,260
		INCOME			
19233	3160	Personal Search Fees	(184)	(1,600)	0
19719	3160	Transfer from Risk Management Reserve	(120)	0	0
19779	3160	Official Search Fees	(109,476)	(125,000)	(125,000)
		Income Group	(109,476)	(125,000)	(125,000)
		NET REVENUE REQUIREMENT	(13,625)	(20,580)	(124,740)
		HEAD OF GOVERNANCE	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	3162	Salaries	47,045	95,470	92,050
11011	3162	Vacancy Savings	0	(2,150)	(2,370)
11121	3162	Flexi Time & Annual Leave payments	(1,470)	0	0
11200	3162	National Insurance	5,835	12,050	11,540
11250	3162	Superannuation	(70,900)	0	15,000
		Employees Expenses	(19,489)	105,370	116,220
13180	3162	Car Allowance	0	70	70
13200	3162	Staff Travel Cost Public Transport Only	0	60	60

			0	130	130
14005	3162	Equipment & Materials	0	0	0
14203	3162	Refreshments at Meetings	0	0	0
14251	3162	Books & Periodicals	0	200	200
14255	3162	Hospitality	347	0	0
14249	3162	Land Registry Fees	0	0	0
14332	3162	Professional Fees	250	280	280
14415	3162	Mobile Phone Costs	240	0	0
14471	3162	Subsistence Claims for Staff	144	360	360
14486	3162	Subscriptions to Organisations & Periodicals	209	0	0
14587	3162	Conference Expenses	0	500	500
		Supplies & Services	1,190	1,340	1,340
		TOTAL CONTROLLABLE EXPENDITURE	(-118,299)	106,840	117,690
17000	3162	Cost of Accommodation	3,180	3,420	3,370
17214	3162	Insurance	800	800	810
17215	3162	Cost of OHS	60	50	50
17300	3162	Cost of CMT & CG&S	25,710	21,500	23,500
17301	3162	Cost of Accountancy	26,750	26,750	34,040
17302	3162	Cost of Audit	8,530	9,300	0
17303	3162	Cost of IT	4,010	3,950	4,280
17304	3162	Costs of Legal Services	23,860	28,630	32,160
17305	3162	Cost of HR	880	910	880
17320	3162	Cost of Communications	6,250	6,760	9,610
17322	3162	Cost of Health & Safety	90	100	96
17342	3162	Cost of Policy & Performance	680	670	1,260
17345	3162	Cost of Training	140	140	130
17346	3162	Cost of Payments	2,530	2,560	3,750
		Support Services Group	103,470	105,540	113,030
17335	3162	Cost of Room Hire Bookings	0	0	0
		Recharges	0	0	0
		TOTAL EXPENDITURE	85,171	212,380	231,620
		INCOME			
19601	3162	GF Recharge to GF Services	(-156,071)	(-212,390)	(-231,630)
		Recharges	(-156,071)	(-212,390)	(-231,630)
		NET REVENUE REQUIREMENT	(-70,900)	(-10)	(-10)
		LEGAL SERVICES			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	3164	Salaries - Basic	290,916	329,880	372,610
11001	3164	Overtime	448	0	0
11011	3164	Vacancy Savings	0	(-18,370)	(-19,460)
11121	3164	Flexi Time & Annual Leave Payments	2,228	0	0
11200	3164	National Insurance	29,862	34,900	39,800
11250	3164	Superannuation	108,560	53,770	60,740
11460	3164	Course Fees	0	0	0
		Employees' Expenses	432,014	410,180	463,690
13180	3164	Car Allowances	944	320	900
13200	3164	Staff Travel cost Public Transport only	890	270	900
		Transport-related Expenses	1,835	590	1,800
14005	3164	Equipment & Materials, Purchases & Maintenance	264	1,000	1,000
14249	3164	Land Registry Fees	317	0	0
14251	3164	Books & Periodicals	10,392	12,960	12,960
14255	3164	Hospitality	0	0	0
14258	3164	Office Stationery	435	1,000	1,000
14310	3164	Consultancy Fees & Consultation Costs	225	1,800	1,800
14313	3164	Data Protection & Freedom of Information	125	1,700	2,900
14323	3164	Court Fees	69,770	88,000	91,000
14332	3164	Professional Fees	2,844	3,290	3,290
14401	3164	Postage	784	0	0
14415	3164	Mobile Phone	1,078	0	0
14431	3164	IT Support & IT Consumables	362	1,470	1,470
14471	3164	Subsistence Claims for Staff	1,215	1,400	1,400
14486	3164	Subscriptions to Organisations & Periodicals	1,170	100	100
14510	3164	Advertising, Marketing & Publicity	106	800	800
14587	3164	Conference Expenses	0	300	300
14771	3164	Occupational Therapists Costs	0	0	0
		Supplies and Services	89,084	113,820	118,020
		TOTAL CONTROLLABLE EXPENDITURE	522,933	524,590	583,510
17000	3164	App Admin Bldg. Exp.	38,760	41,730	38,740
17200	3164	App Messenger	1,820	2,030	2,040
17202	3164	App Reprographics	7,273	10,490	8,800
17204	3164	App Framing	842	390	390
17205	3164	App Telephones	3,650	4,400	4,080

17214	3164	App Insurance	13,450	13,500	13,700
17215	3164	App O.H.S. Fees	500	490	520
17301	3164	Cost of Accountancy	3,360	3,350	0
17302	3164	Audit	8,530	9,300	12,920
17303	3164	Cost of I.T.	38,340	37,710	40,860
17305	3164	Cost of Human Resources	7,930	8,220	8,850
17310	3164	Cost of Income	50	50	140
17322	3164	Cost of Health & Safety	820	870	890
17331	3164	Cost of Cashiers	420	440	560
17338	3164	Cost of Procurement	290	300	180
17345	3164	Cost of Training & Development	1,300	1,220	1,300
17347	3164	Cost of Head of Governance	39,830	47,650	51,970
		Support Services Group	167,165	182,140	186,370
17002	3164	LBC Accommodation Charges	0	0	0
17311	3164	DEC	0	0	0
17328	3164	Cost of Property & Facilities Management	13	0	0
		Recharges	13	0	0
		TOTAL EXPENDITURE	690,110	706,730	769,880
		INCOME			
19038	3164	Service Charge Loans	(-)88	0	0
19215	3164	Data Protection Fee Income	(-)340	0	0
19265	3164	Legal Fees Income (incl S106 monies)	(-)7,421	0	0
19266	3164	Pre-emption Rights (Spot purchase of properties)	0	0	0
19412	3164	Costs Recoverable	(-)43,485	(-)44,500	(-)52,400
19419	3164	Compensation	(-)8,184	0	0
19639	3164	Deed of Postponement	(-)620	0	0
19664	3164	Repayment of Miscellaneous Charges	(-)10,348	0	0
19712	3164	REFCUS Grant income	0	0	0
		Income Group	(-)70,486	(-)44,500	(-)52,400
19592	3164	Recharges Housing	0	0	0
19600	3164	GF Recharge to Capital	0	(-)3,600	(-)3,600
19601	3164	GF Recharge to GF Services - CECS	(-)445,052	(-)480,370	(-)534,180
19602	3164	GF Recharge to HRA Services	(-)174,572	(-)156,480	(-)180,650
		Recharges	(-)619,625	(-)640,450	(-)698,430
		NET REVENUE REQUIREMENT	0	21,780	19,050
		DISTRICT COUNCIL ELECTIONS			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	3312	Salaries	61,576	0	0
		Employees' Expenses	61,576	0	0
12034	3312	Payment to HTS - Building Maintenance	2,127	3,860	3,860
		Premises Related Expenses	2,127	3,860	3,860
13180	3312	Car Allowances	0	0	0
		Transport-Related Expenses	0	0	0
14229	3312	District Council Expenses	5,000	0	0
		Supplies and Services	5,000	0	0
		TOTAL CONTROLLABLE EXPENDITURE	68,703	3,860	3,860
17328	3312	P&F Management	250	0	0
		Recharges	250	0	0
		TOTAL EXPENDITURE	68,953	3,860	3,860
		INCOME			
19412	3312	Costs Recoverable	(-)63,494	0	0
		Income Group	(-)63,494	0	0
		NET REVENUE REQUIREMENT	5,459	3,860	3,860
		ELECTORAL SERVICES			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	3318	Salaries - Basic	81,297	91,520	92,500
11001	3318	Overtime	0	210	0
11005	3318	Statutory Maternity Pay	0	0	0
11011	3318	Vacancy Savings	0	(-)2,860	(-)2,340
11100	3318	Wages - Basic	0	0	0
11103	3318	Wages - Holiday Pay	338	0	0
11121	3318	Flexi Time & Annual Leave Payments	0	0	0
11132	3318	Canvassers Fees	16,348	16,900	17,240
11200	3318	National Insurance	7,675	9,250	9,280
11250	3318	Superannuation	29,700	4,850	15,080
		Employees' Expenses	135,287	136,170	131,750
13180	3318	Car Allowances	82	20	20
13200	3318	Staff Travel cost Public Transport only	0	30	30
		Transport-related Expenses	82	50	50

14005	3318	Equipment & Materials, Purchases & Maintenance	0	0	0
14229	3318	District Council Elec Exp	(-17,903)	69,400	85,000
14251	3318	Books & Periodicals	0	300	300
14255	3318	Hospitality	0	0	0
14258	3318	Office Stationery	590	650	650
14350	3318	Canvass	23,760	17,570	18,000
14351	3318	Postal Vote Identifier - refresh	3,748	4,000	4,000
14401	3318	Postage	2,049	2,000	2,000
14431	3318	IT Support & IT Consumables	298	350	350
14471	3318	Subsistence Claims for Staff	0	100	100
14486	3318	Subscriptions to Organisations & Periodicals	143	80	80
14510	3318	Advertising, Marketing & Publicity	1,000	1,000	1,000
14577	3318	Development Work	0	0	0
		Supplies and Services	23,692	95,450	111,480
		TOTAL CONTROLLABLE EXPENDITURE	159,130	225,670	243,290
17200	3318	Cost of Messenger	910	1,020	1,020
17202	3318	App Reprographics	791	3,370	2,410
17204	3318	Apportionment of Franking	10,215	1,940	8,200
17205	3318	App Telephones	970	1,170	1,730
17214	3318	App Insurance	1,580	1,590	1,610
17215	3318	App O.H.S.	280	270	160
17301	3318	Cost of Accountancy	500	490	0
17303	3318	Cost of I.T.	50,994	42,650	46,240
17305	3318	Cost of Human Resources	4,410	4,570	2,650
17322	3318	Cost of Health & Safety	450	480	270
17345	3318	Cost of Training & Development	720	680	390
17347	3318	Cost of Head of Governance	25,548	36,950	40,300
		Support Services Group	97,368	95,180	104,980
17002	3318	LBC Accommo Rechge	43,843	47,390	54,160
		Rechgs	43,843	47,390	54,160
		TOTAL EXPENDITURE	300,341	368,240	402,430
		INCOME			
19080	3318	Grant	(-14,187)	0	0
19108	3318	Sales of Planning Documents & Electoral Registers	(-12,437)	(-11,600)	(-11,600)
19412	3318	Costs Recoverable	(-11,653)	(-1,250)	(-1,250)
		Income Group	(-18,277)	(-11,850)	(-11,850)
		NET REVENUE REQUIREMENT	282,063	366,390	400,580
		PARLIAMENTARY ELECTIONS			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	3320	Salaries - Basic	62,818	0	0
		Employees' Expenses	62,818	0	0
		TOTAL CONTROLLABLE EXPENDITURE	62,818	0	0
		TOTAL EXPENDITURE	62,818	0	0
		INCOME			
19412	3320	Costs Recoverable	(-71,907)	0	0
		Income Group	(-71,907)	0	0
		NET REVENUE REQUIREMENT	(-9,089)	0	0
		CORPORATE & GOVERNANCE SUPPORT TEAM	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	2786	Salaries - Basic	134,016	159,280	197,240
11001	2786	Overtime	461	110	110
11005	2786	Statutory Maternity Pay	305	0	0
11011	2786	Vacancy Savings	0	(-13,960)	(-14,960)
11103	2786	Wages - Holiday Pay	0	0	0
11121	2786	Flexi Time & Annual Leave Payments	451	0	0
11200	2786	National Insurance	12,380	14,440	18,300
11250	2786	Superannuation	47,433	23,470	32,110
11402	2786	Recruitment	0	0	0
11601	2786	Child Allowance	0	0	0
		Employees' Expenses	195,046	193,350	242,900
13180	2786	Car Allowance	28	150	150
13200	2786	Staff Travel Cost Public Transport Only	0	0	0
		Transport Related Expenses	28	150	150
14005	2786	Equipment & Materials, Purchases & Maintenance	577	0	0

14203	2786	Refreshments at Meetings	6	50	50
14255	2786	Hospitality	88	0	0
14401	2786	Postage	0	50	50
14471	2786	Subsistence Claims for Staff	0	50	50
14486	2786	Subscriptions to Organisations & Periodicals	0	0	0
14732	2786	Scrutiny Committees	0	500	500
14874	2786	Parking Permits	0	80	80
		Supplies and Services	671	730	730
		TOTAL CONTROLLABLE EXPENDITURE	671	730	730
17000	2786	Office Accommodation	11,120	11,970	11,790
17202	2786	App. Reprographics	9,898	15,210	8,110
17205	2786	App. Telephones	1,710	2,060	2,810
17214	2786	Insurance	5,540	5,560	5,650
17215	2786	Occ Health Service Fees	390	380	470
17301	2786	Cost of Accountancy	1,240	1,240	0
17302	2786	Cost of Audit	0	0	15,510
17303	2786	Costs of IT	8,830	8,690	9,420
17305	2786	Costs of Human Resources	6,170	6,390	7,960
17322	2786	Costs of Health & Safety	640	670	800
17345	2786	Costs of Training	1,010	950	1,170
17346	2786	Payments	680	690	1,010
17347	2786	Cost of Head of Governance	11,111	16,070	17,520
		Support Services Group	58,339	69,880	82,220
17311	2786	Cost of Departmental Admin Services	0	0	0
17328	2786	Cost of Property & Facilities Management	13	0	0
17335	2786	Luton Bush Recharges	0	0	0
		Recharges	13	0	0
		TOTAL EXPENDITURE	254,097	264,110	325,900
		INCOME			
19601	2786	GF Recharge to GF Services - CEC's	(-)245,640	(-)241,940	(-)308,890
19602	2786	GF Recharge to HRA Services - CEC's	(-)7,090	(-)6,990	(-)8,910
		Recharges	(-)252,730	(-)248,930	(-)317,800
		NET REVENUE REQUIREMENT	1,367	15,180	8,100
		CHAIR'S ALLOWANCE (YR 1)			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11001	3300	Salaries - Overtime	0	1,000	0
		Employees' Expenses	0	1,000	0
13180	3300	Car Allowance	0	60	0
13200	3300	Staff Travel cost Public Transport only	0	70	0
		Transport Related Expenses	0	130	0
14005	3300	Equipment & Materials, Purchases & Maintenance	402	1,600	0
14202	3300	Vending Machine Provisions	0	100	0
14203	3300	Refreshments at meetings	0	500	0
14255	3300	Hospitality	0	2,700	0
14263	3300	Tickets for functions	447	200	0
14471	3300	Subsistence Claims for Staff	0	2,400	0
14506	3300	Chair's Expenses	1,490	1,050	0
14860	3300	Bal c/over for end of Muni Yr	(-)3,445	0	0
		Supplies & Services	(-)1,106	8,550	0
		TOTAL CONTROLLABLE EXPENDITURE	(-)1,106	9,680	0
		TOTAL EXPENDITURE	(-)1,106	9,680	0
		NET REVENUE REQUIREMENT	(-)1,106	9,680	0
		CHAIR'S ALLOWANCE (YR 2)			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11001	3301	Salaries - Overtime	0	0	1,000
11460	3301	Course Fees	45	0	0
		Employees' Expenses	45	0	1,000
13180	3301	Car Allowance	0	0	60
13200	3301	Staff travel costs incl public transport	0	0	70
		Transport Related Expenses	0	0	130
14005	3301	Equipment & Materials, Purchases & Maintenance	568	0	1,600
14202	3301	Vending Machine Provisions	0	0	100
14203	3301	Refreshments at meetings	0	0	500

14255	3301	Hospitality	3,180	0	2,700
14258	3301	Office Stationary	204	0	0
14263	3301	Tickets for functions	797	0	200
14471	3301	Subsistence Claims for Staff	0	0	2,400
14506	3301	Chair's Expenses	2,501	0	1,050
14587	3301	Conference Expenses	22	0	0
14860	3301	Balance Available	1,458	0	0
14988	3301	Awards	105	0	0
		Supplies & Services	8,835	0	8,550
		TOTAL CONTROLLABLE EXPENDITURE	8,880	0	9,680
17328	3301	Cost of Property & Facilities Management	800	0	0
		Recharges	800	0	0
		TOTAL EXPENDITURE	9,680	0	9,680
		NET REVENUE REQUIREMENT	9,680	0	9,680
		MEMBERS SERVICES	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11200	3310	National Insurance	364	1,260	1,260
11458	3310	Training	210	4,000	4,000
11460	3310	Course Fees	0	0	0
		Employees' Expenses	574	5,260	5,260
13180	3310	Car Allowances	87	260	260
13200	3310	Staff Travel cost Public Transport only	62	740	740
		Transport-related expenses	150	1,000	1,000
14005	3310	Equipment & Materials, Purchases & Maintenance	1,200	1,710	1,710
14017	3310	Photocopier	35	200	200
14203	3310	Refreshments at Meetings	0	200	200
14251	3310	Books & Periodicals	0	150	150
14255	3310	Hospitality	5	0	0
14313	3310	Data Protection Act	1,050	0	1,320
14415	3310	Mobile Phones	7,586	5,400	5,400
14431	3310	IT Support & IT Consumables	0	3,470	3,470
14471	3310	Subsistence Claims for Staff	0	2,500	2,500
14486	3310	Subscriptions to Organisations & Periodicals	0	200	200
14732	3310	Meeting (Members Surgery) Expenses	0	150	150
14510	3310	Advertising, Marketing, Publicity & Printing	20	0	0
14587	3310	Conference Expenses	1,957	2,800	2,800
14874	3310	Parking Permits	0	100	0
		Supplies and Services	11,852	16,880	18,100
		TOTAL CONTROLLABLE EXPENDITURE	12,576	23,140	24,360
17000	3310	Cost of Administrative Buildings	0	0	0
17200	3310	Cost of Messenger	180	200	200
17202	3310	App of Photocopying	0	1,040	0
17204	3310	App of Franking	86	700	50
17205	3310	App of Telephones	2,190	2,640	2,220
17214	3310	App of insurance	22,839	26,750	27,150
17215	3310	Occ Health Service Fees	2,432	1,790	1,720
17300	3310	Costs of CMT & Corp Supp Team	17,920	17,650	22,540
17301	3310	Costs of Accountancy	4,609	2,970	4,800
17303	3310	Costs of IT	81,748	68,370	74,130
17305	3310	Costs of Human Resources	33,046	30,140	29,200
17322	3310	Costs of Health & Safety	3,000	3,180	2,940
17345	3310	Costs of Training	4,124	4,480	4,260
		Support Services Group	172,173	159,910	169,230
17328	3310	Cost of Property & Facilities Management	162	0	130
17335	3310	Lutton Bush Recharges	0	0	0
		Recharges	162	0	130
17401	3310	Attendance Allowance	139,565	140,910	147,960
17404	3310	Special Responsibility Allowance	36,263	37,600	42,470
		Allowances	175,828	178,510	190,430
		TOTAL EXPENDITURE	360,740	361,560	384,150
		INCOME			
19412	3310	Costs Recoverable	(-)990	0	0
		Income	(-)990	0	0
		NET REVENUE REQUIREMENT	359,750	361,560	384,150

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
HEALTH & SAFETY EXPENDITURE					
11000	2770	Salaries	17,901	34,640	36,330
11001	2770	Overtime	528	0	0
11003	2770	Contract & Agency Staff	12,382	0	0
11011	2770	Vacancy Savings	0	(-1,860)	(-1,870)
11103	2770	Wages - Holiday Pay	0	0	0
11121	2770	Flexi Time & Annual Leave Payments	(-13)	0	0
11200	2770	National Insurance	1,434	2,530	2,550
11250	2770	Superannuation	6,900	5,650	5,760
11402	2770	Recruitment Costs	0	0	0
11458	2770	Training Expenses	4,249	5,500	5,500
11460	2770	Course Fees	0	0	0
11537	2770	Health Surveillance	851	0	0
		Employees Expenses	44,223	47,460	48,270
13180	2770	Car Allowances	56	420	420
13200	2770	Staff Travel cost Public Transport only	0	420	420
		Transport Related Expenses	56	840	840
14005	2770	Equipment & Materials, Purchases & Maintenance	543	3,330	3,330
14029	2770	Signs	0	1,500	1,500
14471	2770	Subsistence Claims for Staff	0	100	100
14825	2770	Health & Safety Projects	0	710	710
14874	2770	Parking Permits	0	30	0
		Supplies and Services	543	5,670	5,640
		TOTAL CONTROLLABLE EXPENDITURE	543	5,670	5,640
17000	2770	Appt. Office Accommodation	3,180	3,420	1,680
17200	2770	Cost of Messenger	1,816	2,030	2,040
17202	2770	Appt. Reprographics	1,359	440	1,200
17205	2770	Appt. Telephones	750	900	740
17214	2770	Appt. Insurance	2,380	2,380	2,420
17215	2770	Appt. Occupational Health	110	110	100
17302	2770	Cost of Audit	0	0	0
17303	2770	Cost of Information Technology	3,310	3,260	3,530
17305	2770	Cost of Human Resources	1,760	0	1,770
17310	2770	Cost of Income Service	10	10	0
17322	2770	Cost of Health & Safety	180	190	190
17323	2770	Cost of Payroll	0	1,830	0
17345	2770	Cost of Training	290	270	260
		Support Services	15,145	14,850	13,920
17335	2770	Room Hire Bookings	0	0	0
		Recharges	0	0	0
		TOTAL EXPENDITURE	59,967	68,820	68,670
INCOME					
19226	2770	Other Fees	0	0	0
		Income	0	0	0
19592	2770	Recharges to Housing	0	0	0
19601	2770	GF Recharge to GF Services - CEC's	(-136,820)	(-139,280)	(-137,030)
19602	2770	GF Recharge to HRA Services - CEC's	(-131,273)	(-18,870)	(-19,070)
19607	2770	GF Direct Costs Recharged to HRA - 100% post re Fire safety inspections (17322 7075)	0	(-120,270)	(-121,380)
		Recharges	(-168,193)	(-168,420)	(-167,480)
		NET REVENUE REQUIREMENT	(-18,226)	400	1,190
RELATIONSHIP & COMMISSIONING (PROCUREMENT) EXPENDITURE					
11000	2790	Salaries - Basic	94,552	115,290	61,220
11011	2790	Vacancy Savings	0	(-12,730)	(-11,520)
11121	2790	Flexi Time & Annual Leave payments	(-1129)	0	0
11200	2790	National Insurance	9,965	11,400	4,960
11250	2790	Superannuation	20,050	9,780	9,980
		Employees' Expenses	124,439	133,740	74,640
13180	2790	Car Allowance	70	50	50
13200	2790	Staff Travel cost Public Transport only	108	100	50
		Transport-related expenses	178	150	100
14005	2790	Equipment Materials & Maintenance incl. Lighting	0	0	0
14255	2790	Hospitality	7	50	20
14258	2790	Office Stationery	263	200	200
14349	2790	Tracing Agency	350	400	400
14415	2790	Mobile Phone Costs	41	0	0
14431	2790	IT Support and IT Consumables	216	310	310
14471	2790	Subsistence claims for staff inc parking	8	10	10
14486	2790	Subscriptions to Organisations & Periodicals	7,846	7,850	3,500
		Supplies and Services	8,730	8,820	4,440

			133,347	142,710	79,180
17000	2790	Cost of Administration Buildings	7,940	8,550	3,370
17202	2790	Cost of Reprographics	1,579	1,160	1,100
17205	2790	Cost of Telephone System	440	530	520
17214	2790	Cost of Insurance Section	1,580	1,590	1,610
17215	2790	Cost of Occupational Health Service	220	220	160
17301	2790	Cost of Accountancy	28,620	28,610	30,130
17302	2790	Cost of Audit	8,530	9,300	3,430
17303	2790	Cost of Information Technology	3,210	3,160	0
17305	2790	Cost of Human Resources	3,530	3,650	2,650
17322	2790	Cost of Health & Safety Services	360	390	270
17345	2790	Cost of Training & Development Service	590	540	390
		Support Services	56,589	57,700	43,630
17002	2790	Cost of Office Accommodation LBC	0	0	0
		Recharges	0	0	0
		TOTAL EXPENDITURE	189,936	200,410	122,810
		INCOME			
19006	2790	Specific Grants Income (Service Related)	(-12,000)	0	0
		Recharges	(-12,000)	0	0
19601	2790	GF Recharge to GF Services - CEC's	(-52,986)	(-59,530)	(-36,240)
19602	2790	GF Recharge to HRA Services - CEC's	(-124,951)	(-140,350)	(-85,470)
		Recharges	(-177,936)	(-199,880)	(-121,710)
		NET REVENUE REQUIREMENT	0	530	1,100
		POLICY & PERFORMANCE			
			2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	2797	Salaries - Basic	71,156	52,800	110,790
11011	2797	Vacancy Savings	0	(-1,330)	(-2,630)
11121	2797	Flexi Time & Annual Leave Payments	1,539	0	0
11200	2797	National Insurance	6,824	5,030	11,800
11250	2797	Superannuation	18,520	8,610	8,870
		Employees' Expenses	98,039	65,110	128,830
13180	2797	Car Allowance	29	50	50
13200	2797	Staff Travel cost Public Transport only	31	50	100
		Transport-related expenses	60	100	150
14005	2797	Equipment Materials & Maintenance incl.Lighting	0	0	0
14251	2797	Books, Magazines and Publications	0	50	50
14255	2797	Hospitality	0	0	30
14258	2797	Office Stationery	0	100	100
14415	2797	Mobile Phone Costs	14	0	50
14431	2797	IT Support and IT Consumables	0	250	200
14438	2797	Software Licences	0	0	0
14471	2797	Subsistence claims for staff inc parking	4	120	120
14486	2797	Subscriptions to Organisations & Periodicals	9,509	9,550	5,200
		Supplies and Services	9,527	10,070	5,750
		TOTAL CONTROLLABLE EXPENDITURE	107,626	75,280	134,730
17000	2797	Cost of Administration Buildings	8,350	8,840	10,110
17200	2797	Cost of Messenger Service	1,820	2,030	2,040
17202	2797	Cost of Reprographics	793	7,000	910
17205	2797	Cost of Telephone System	1,830	2,210	750
17214	2797	Cost of Insurance Section	3,160	3,170	3,220
17215	2797	Cost of Occupational Health Service	110	110	260
17302	2797	Cost of Audit	17,060	0	0
17303	2797	Cost of Information Technology	18,850	18,540	20,100
17305	2797	Cost of Human Resources	1,760	1,830	4,420
17320	2797	Cost of Communications Service	4,300	4,650	6,610
17322	2797	Cost of Health & Safety Service	180	190	440
17345	2797	Cost of Training & Development Service	290	270	650
17346	2797	Cost of Payments Services	50	50	70
		Support Services Group	56,553	65,490	49,580
17311	2797	Cost of Departmental Admin Services	0	0	0
17328	2797	Cost of Property & Facilities Management	6	0	0
		Recharges	6	0	0
		TOTAL EXPENDITURE	164,185	140,770	184,310
		INCOME			
19006	2797	Specific Grants	(-8,103)	0	0
		Income Group	(-8,103)	0	0
19601	2797	GF Recharge to GF Services - CEC's	(-148,983)	(-127,700)	(-248,000)

19602	2797	GF Recharge to HRA Services - CEC's			
		<i>Recharges</i>	<u>(-17,099)</u>	<u>(-16,090)</u>	<u>(-11,470)</u>
			<u>(-156,082)</u>	<u>(-133,790)</u>	<u>(-259,470)</u>
		NET REVENUE REQUIREMENT	<u>0</u>	<u>6,980</u>	<u>(-175,160)</u>

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HOUSING GENERAL FUND	2017/18 Actual	2018/19 Original	2019/20 Original
	£	£	£
Employees Expenses	1,140,150	1,088,490	1,095,810
Transport Related Expenses	5,991	9,650	6,700
Supplies and Services	555,662	598,400	891,000
Transfer Payments	33,119	27,980	27,980
Central Support Services	292,821	281,170	278,600
Recharges	695,840	733,130	775,160
Capital Charges	12,783	12,780	12,780
Total Expenditure	2,736,366	2,751,600	3,088,030
Income	(-)769,160	(-)637,020	(-)989,010
Recharges	(-)917,049	(-)1,006,840	(-)827,620
Net Expenditure	1,050,158	1,107,740	1,271,400

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		2017/18 Actual	2018/19 Original	2019/20 Original
AMENITY CLEANING				
EXPENDITURE		£	£	£
17315	2530	0	0	0
17325	2530	337,227	344,610	363,510
		Recharges	344,610	363,510
		TOTAL EXPENDITURE	337,227	344,610
NET REVENUE REQUIREMENT		337,227	344,610	363,510
SUPPORTING PEOPLE				
EXPENDITURE		£	£	£
11000	2536	377,922	414,380	421,120
11001	2536	123	0	0
11003	2536	98,675	0	0
11011	2536	0	-10,590	-10,486
11121	2536	1,067	0	0
11200	2536	33,747	43,150	38,350
11250	2536	97,860	72,170	64,480
11402	2536	106	500	500
11530	2536	0	500	500
		Employees' Expenses	609,521	520,110
13180	2536	5,507	9,000	6,000
		Transport-related expenses	5,507	9,000
14005	2536	885	0	0
14070	2536	1,795	1,600	1,800
14205	2536	42,207	41,000	43,000
14207	2536	50,000	50,000	50,000
14208	2536	18,967	25,000	20,000
14209	2536	40,149	33,000	38,000
14210	2536	8,097	10,000	10,000
14251	2536	0	200	200
14255	2536	0	100	100
14258	2536	231	1,280	1,000
14409	2536	9,180	10,000	10,000
14415	2536	895	1,000	1,000
14471	2536	59	100	100
14486	2536	4,388	3,200	4,400
14510	2536	2,336	3,500	2,500
14865	2536	0	0	9,000
14874	2536	0	150	0
		Supplies and Services	173,189	180,130
		TOTAL CONTROLLABLE EXPENDITURE	794,217	711,578
17200	2536	910	1,020	1,020
17202	2536	4,383	2,070	4,840
17205	2536	6,899	4,870	4,920
17214	2536	20,037	23,460	23,810
17215	2536	1,467	1,080	890
17301	2536	17,658	11,380	6,860
17303	2536	12,040	11,850	12,840
17305	2536	20,034	18,270	15,040
17310	2536	6,780	6,930	13,920
17322	2536	1,820	1,930	1,510
17338	2536	220	220	140
17345	2536	2,501	2,720	2,210
17346	2536	6,462	3,440	5,040
		Support Services	101,210	89,240
17325	2536	101,183	119,220	126,690
17328	2536	214	0	150
17335	2536	0	850	0
		Recharges	101,397	120,070
		TOTAL EXPENDITURE	996,825	931,150
INCOME				
19025	2536	-5,295	-6,000	-5,000
19026	2536	0	0	0
19027	2536	-921	0	-1,100
19160	2536	-81,417	-45,720	-75,000
19226	2536	-176,424	-127,590	-240,000
19288	2536	30	0	0

19395	2536	Careline Alarms - Non Tenants	-130,088	-123,100	-152,760
19397	2536	Home Group Alarm Monitoring	-14,362	-14,360	-14,360
19410	2536	Tea & Chat Club Income	0	0	0
19412	2536	HRS Support Charges	-46,080	-131,830	-50,930
		Income	-455,456	-448,300	-538,220
19602	2536	Recharge from GF to HRA	-527,395	-477,590	-390,450
		Recharges	-527,395	-477,590	-390,450

NET REVENUE REQUIREMENT	13,974	-7,340	2,480
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		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
17315	2542	Cost of Housing General Fund	0	0
17325	2542	Cost of HRA	201,167	196,870
		Recharges	201,167	196,870
		TOTAL EXPENDITURE	201,167	228,930

NET REVENUE REQUIREMENT	201,167	196,870	228,930
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		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
11000	2590	Salaries - Basic	338,408	461,290
11001	2590	Salaries - Overtime	2,013	5,000
11003	2590	Contract & Agency Staff	70,865	0
11005	2590	Statutory Maternity Pay	113	0
11011	2590	Vacancy Savings	0	-8,630
11103	2590	Wages - Holiday Pay	0	0
11121	2590	Fleat Time & Annual Leave payments	493	0
11200	2590	National Insurance	32,458	43,380
11250	2590	Superannuation	84,120	65,340
11402	2590	Recruitment Costs including Police Checks	2,178	2,000
		Employees' Expenses	530,629	568,380
13180	2590	Car Allowance	284	400
13200	2590	Staff Travel Cost Public Transport only	201	250
		Transport-related expenses	484	650
14005	2590	Equipment Materials & Maint incl lighting	293	300
14017	2590	Photocopier Charges	2,529	2,010
14050	2590	Choice Based Lettings	24,759	35,000
14203	2590	Refreshments at Meetings	0	0
14249	2590	Land Registry Fees	33	100
14251	2590	Books, Magazines and Publications	72	240
14255	2590	Hospitality	11	20
14258	2590	Office Stationery	318	750
14320	2590	Medical Advisor	5,272	5,000
14323	2590	External Legal Costs	4,475	6,000
14356	2590	Interpreter Fees	0	300
14415	2590	Mobile Phone Costs	349	350
14471	2590	Subsistence Claims for Staff, Incl Parking	30	150
14486	2590	Subscriptions to Organisations and Periodicals	0	250
14510	2590	Advertising, Marketing, Printing & Publications	0	1,000
14557	2590	Costs of Temporary Accommodation	303,177	205,000
14609	2590	Home Improvement Agency	0	14,000
14771	2590	Occupational Therapist Costs	2,480	3,000
14797	2590	Homelessness Projects (DCLG Grant)	29,865	124,750
14803	2590	Grants For Rents Deposits	2,810	20,000
14874	2590	Parking Permits	0	50
		Supplies and Services	376,473	418,270
16034	2590	GF Use of Priority Estate Properties	5,143	0
16035	2590	GF Use of The Stow Properties	27,977	27,980
		Transfer payments	33,119	27,980
		TOTAL CONTROLLABLE EXPENDITURE	940,705	1,015,280
17000	2590	Cost of Administration Buildings	23,330	29,070
17200	2590	Cost of Messenger Service	3,632	4,060
17202	2590	Cost of Reprographics	7,091	15,930
17204	2590	Cost of Franking	0	3,340
17205	2590	Cost of Telephone System	9,682	6,830
17214	2590	Cost of Insurance Section	12,881	15,090
17215	2590	Cost of Occupational Health Service	1,031	750
17300	2590	Cost of Corporate Management	3,860	3,810
17301	2590	Cost of Accountancy	15,719	10,130
17302	2590	Cost of Audit	9,692	9,300

17303	2590	Cost of Information Technology	28,331	23,690	25,690
17304	2590	Cost of Legal Services	26,006	27,930	31,380
17305	2590	Cost of Human Resources	14,023	12,790	15,040
17310	2590	Cost of Income Service	510	520	0
17320	2590	Cost of Communications Service	9,804	6,760	9,610
17322	2590	Cost of Health & Safety Service	1,270	1,350	1,510
17338	2590	Cost of Procurement Service	402	1,160	710
17342	2590	Cost of Policy and Performance Service	7,321	6,020	11,350
17343	2590	Cost of CFO	15,270	11,490	11,920
17345	2590	Cost of Internal Training & Development	1,754	1,900	2,210
		Support Services	191,611	191,930	185,760
17325	2590	Cost of Departmental Admin Services	35,979	51,580	35,980
17328	2590	Cost of Property & Facilities Management	70	0	0
17312	2590	Cost of Regeneration Team	20,000	20,000	20,000
		Recharges	56,049	71,580	55,980
18071	2590	Depreciation	12,783	12,780	12,780
		Capital Financing Costs	12,783	12,780	12,780
		TOTAL EXPENDITURE	1,201,147	1,291,570	1,564,440
		INCOME			
19006	2590	Specific Grants Income (Service Related)	0	0	-372,610
19080	2590	Grant	-230,237	-115,540	0
19264	2590	Fees & Charges	-41	0	0
19412	2590	Costs recoverable	-2,003	-20,000	-20,000
19503	2590	Bed & Breakfast charges	-42,572	-20,000	-25,000
19539	2590	Converted properties rental income	-38,851	-33,180	-33,180
		Income	-313,704	-188,720	-450,790
19602	2590	Recharge from GF to HRA	-389,654	-522,250	-437,170
19607	2590	Recharge GF Direct Costs to HRA	0	-7,000	0
		Recharges	-389,654	-529,250	-437,170
		NET REVENUE REQUIREMENT	497,790	573,600	676,480

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PLACE	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Employees Expenses	3,275,263	2,961,940	3,115,130
Premises Related Expenses	4,436,767	4,434,940	4,690,600
Transport Related Expenses	31,749	38,980	38,210
Supplies & Services	4,553,320	4,707,030	4,268,010
Third Party Payments	77,741	81,980	87,810
Central Support Services	1,206,048	1,403,090	1,559,490
Recharges	1,638,118	1,533,260	1,613,030
Capital Charges	1,996,622	2,598,980	2,124,550
Total Expenditure	17,215,629	17,760,200	17,496,830
Income	(-)11,167,877	(-)10,355,230	(-)10,721,040
Recharges	(-)2,776,733	(-)3,515,780	(-)3,220,230
Net Expenditure	3,271,019	3,889,190	3,555,560

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3404	Summers Former Neighbourhood Office	100
3184	The Stow Shopping Centre	90
2026	Town Centre Enhancements	73
3415	Town Centre Management	101
3070	Town Park	86
2976	Townwide Nature Reserves	84
2187	Unadopted Highways	74
3209	Water Gardens Car Park	92

		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
3 WYCH ELM				
EXPENDITURE				
12034	1255	0	0	0
12340	1255	1,092	760	800
		1,092	760	800
TOTAL CONTROLLABLE EXPENDITURE				
17328	1255	312	220	220
		312	220	220
18071	1255	169	170	170
		169	170	170
TOTAL EXPENDITURE				
		1,573	1,150	1,190
INCOME				
19247	1255	(-11,056)	(-1,760)	(-1,800)
19508	1255	(-14,039)	(-14,040)	(-14,040)
		(-15,095)	(-14,800)	(-14,840)

NET REVENUE REQUIREMENT **(-13,522)** **(-13,650)** **(-13,650)**

		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
21 THE ROWS				
EXPENDITURE				
12340	1260	0	20	300
12390	1260	6,706	6,840	7,070
		6,706	6,860	7,370
TOTAL CONTROLLABLE EXPENDITURE				
17214	1260	250	250	250
		250	250	250
17328	1260	150	0	0
		150	0	0
TOTAL EXPENDITURE				
		7,106	7,110	7,620

NET REVENUE REQUIREMENT **7,106** **7,110** **7,620**

		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
SEEN NIGHT CLUB				
EXPENDITURE				
12372	1550	11,375	11,380	11,380
12373	1550	1,354	5,610	1,360
		12,729	16,990	12,740
14500	1550	5,078	5,050	5,080
		5,078	5,050	5,080
TOTAL CONTROLLABLE EXPENDITURE				
17310	1550	40	40	0
		40	40	0
17328	1550	0	0	0
		0	0	0
TOTAL EXPENDITURE				
		17,847	22,080	17,820
INCOME				
19247	1550	(-11,354)	(-15,610)	(-11,360)
19412	1550	(-15,078)	(-15,050)	(-15,080)
19508	1550	(-145,500)	(-145,500)	(-145,500)
		(-151,932)	(-156,160)	(-151,940)

NET REVENUE REQUIREMENT **(-134,085)** **(-134,080)** **(-134,120)**

		2017/18 Actual	2018/19 Original	2019/20 Original
		£	£	£
LATTON BUSH CENTRE				
EXPENDITURE				
11000	1560	104,978	105,160	108,890
11001	1560	3,800	9,350	9,350
11011	1560	0	-2,840	-2,940
11005	1560	432	0	0
11200	1560	9,243	9,940	9,940
11250	1560	42,530	18,620	19,220
11402	1560	159	0	0

			161,143	139,330	143,860
12000	1560	Maintenance Buildings - External Contracts	37,559	34,500	34,500
12001	1560	Alarm Maintenance Burglar & Fire	2,790	6,600	3,000
12003	1560	Cleaning & Disposals	3,450	3,500	3,500
12010	1560	Trade Refuse Collection	10,343	9,500	13,700
12014	1560	Routine Maintenance of Buildings	0	0	6,220
12027	1560	Refurbish to re-let	5,155	5,000	5,000
12034	1560	Payment to HTS-Building Maintenance	41,752	73,120	39,840
12340	1560	Electricity	64,735	74,440	89,440
12350	1560	Gas	39,454	32,590	26,670
12390	1560	Business Rates	76,256	79,960	80,600
12400	1560	Water	14,897	12,000	12,000
12421	1560	Cleaning Contract	16,990	17,330	19,530
		Premises-related Expenses	313,382	347,540	334,000
14005	1560	Equipment Materials & Maintenance incl.Lighting	28,303	27,000	27,000
14015	1560	Open/Close Stock (Equipment etc)	-8	0	0
14017	1560	Photocopier Usage	1,430	1,160	1,160
14202	1560	Provisions	0	0	0
14203	1560	Refreshments at Meetings	27,321	30,000	30,000
14231	1560	Energy Certificates	375	400	400
14255	1560	Hospitality	0	250	250
14258	1560	Office Stationery	71	680	680
14325	1560	Licence Fees inc PRS, PPL & Public Entertainment	1,829	2,820	1,900
14337	1560	Security Fees	0	800	0
14401	1560	Postage	787	800	800
14415	1560	Mobile Phone Costs	0	0	0
14431	1560	IT Support and IT Consumables	790	400	400
14486	1560	Subscriptions to Organisations & Periodicals	0	200	0
14510	1560	Advertising, Marketing, Publicity & Printing	1,264	2,500	2,500
		Supplies and Services	62,163	67,010	65,990
		TOTAL CONTROLLABLE EXPENDITURE	536,687	553,880	542,950
17200	1560	Cost of Messenger Service	910	1,020	1,020
17202	1560	Cost of Reprographics	181	220	100
17204	1560	Cost of Franking	155	60	160
17205	1560	Cost of Telephone System	2,130	2,560	2,980
17214	1560	Cost of Insurance Section	17,834	20,890	21,200
17215	1560	Cost of Occupational Health Service	280	270	260
17302	1560	Cost of Audit	0	0	0
17303	1560	Cost of Information Technology	8,030	7,900	8,560
17304	1560	Cost of Legal Services	7,384	7,930	8,910
17305	1560	Cost of Human Resources	4,410	4,570	4,420
17310	1560	Cost of Income Service	11,470	11,740	22,030
17322	1560	Cost of Health & Safety Service	450	480	440
17331	1560	Cost of Cashiers Service	380	400	0
17338	1560	Cost of Procurement Service	233	680	410
17345	1560	Cost of Training & Development Service	720	680	650
		Support Services Group	54,567	59,400	71,140
17311	1560	Cost of Depart. Admin Serv.	60,420	55,550	57,580
17313	1560	Cost of Surveyors	0	0	0
17319	1560	Cost of Community Safety Rangers	240	0	0
17328	1560	Cost of P & F M (DEC)	10,206	9,410	9,490
		Recharges exp	70,866	64,960	67,070
18071	1560	Depreciation	72,410	72,810	72,830
18072	1560	Impairment - Revaluation Losses	0	0	0
18073	1560	Impairment - Other	174,771	0	0
		Capital Financing Costs	247,181	72,810	72,830
		TOTAL EXPENDITURE	909,301	751,050	753,990
		INCOME			
19114	1560	Sales - General	(-12,358)	(-11,500)	(-11,500)
19119	1560	Sales of Meals	(-26,751)	(-30,000)	(-30,000)
19247	1560	Service Charges Income	(-319,151)	(-318,330)	(-328,040)
19316	1560	Lettings	(-133,175)	(-130,000)	(-130,000)
19412	1560	Costs Recoverable	35,752	0	0
19435	1560	Photocopy income	(-10)	0	0
19508	1560	Rents Income	(-314,282)	(-310,100)	(-313,870)
19529	1560	Rents Income - Licence to Occupy	0	(-10,000)	(-10,000)
19546	1560	Bungalow Rent	(-2,964)	(-2,960)	(-2,960)
19650	1560	Transfers out	0	0	0
19739	1560	Recharge Cleaning Contract	(-412)	(-2,100)	0
		Income Group	(-763,341)	(-804,990)	(-814,370)
19511	1560	Community Rent	0	0	0
19601	1560	Recharge GF to GF	(-160,705)	(-170,990)	(-181,580)
19602	1560	Recharge from GF to HRA	(-39,879)	(-34,940)	(-32,860)
		Recharges	(-200,584)	(-205,930)	(-214,440)

NET REVENUE REQUIREMENT			(-) <u>54,623</u>	(-) <u>259,870</u>	(-) <u>274,820</u>
2 WYCH ELM			2017/18 Actual	2018/19 Original	2019/20 Original
EXPENDITURE			£	£	£
12000	1874	Maintenance Buildings - External Contracts	0	60	0
12001	1874	Alarm Maintenance Burglar & Fire	51	0	50
12034	1874	Payment to HTS-Building Maintenance	2,010	1,020	560
12340	1874	Electricity	4,474	4,660	4,900
12350	1874	Gas	2,977	3,710	2,430
12400	1874	Water	5,805	3,400	6,110
		Premises-related Expenses	15,317	12,850	14,050
14007	1874	Fire Extinguishers	0	100	0
		Supplies and Services	0	100	0
		TOTAL CONTROLLABLE EXPENDITURE	15,317	12,950	14,050
17214	1874	Cost of Insurance Section	210	210	220
17310	1874	Cost of Income Service	90	90	180
		Support Services Group	300	300	400
17328	1874	Cost of P & F M (DEC)	1,005	870	880
		Recharges exp	1,005	870	880
18071	1874	Depreciation	8,299	8,300	8,300
18073	1874	Impairment-Other	0	0	0
		Capital Financing Costs	8,299	8,300	8,300
		TOTAL EXPENDITURE	24,921	22,420	23,630
INCOME					
19247	1874	Service Charges Income	(-) <u>14,941</u>	(-) <u>12,130</u>	(-) <u>13,690</u>
19508	1874	Rent Income	(-) <u>112,616</u>	(-) <u>112,620</u>	(-) <u>113,300</u>
		Income Group	(-)<u>127,557</u>	(-)<u>124,750</u>	(-)<u>126,990</u>

NET REVENUE REQUIREMENT			(-) <u>12,636</u>	(-) <u>12,330</u>	(-) <u>13,360</u>
BARBARA CASTLE HEALTH CENTRE			2017/18 Actual	2018/19 Original	2019/20 Original
EXPENDITURE			£	£	£
12000	1876	Maintenance Buildings - External Contracts	0	1,710	0
12001	1876	Alarm Maintenance Burglar & Fire	336	0	340
12034	1876	Payment to HTS-Building Maintenance	9,014	10,290	5,600
12340	1876	Electricity	3,529	4,320	4,530
12350	1876	Gas	3,384	3,280	2,810
12421	1876	Cleaning Contract	557	600	650
		Premises-related Expenses	16,820	20,200	13,840
14005	1876	Equipment Materials & Maintenance incl Lighting	0	0	0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	16,820	20,200	13,840
17214	1876	Cost of Insurance Section	860	860	880
17310	1876	Cost of Income Service	230	230	540
		Support Services Group	1,090	1,090	1,420
17328	1876	Cost of P & F M (DEC)	2,397	2,170	2,040
		Recharges exp	2,397	2,170	2,040
18071	1876	Depreciation	15,065	15,070	15,070
18072	1876	Impairment - Revaluation Losses	0	0	0
18073	1876	Impairment - Other	0	0	0
		Capital Financing Costs	15,065	15,070	15,070
		TOTAL EXPENDITURE	35,372	38,530	32,370
INCOME					
19424	1876	Service Charges (BCHC)	(-) <u>20,589</u>	(-) <u>17,650</u>	(-) <u>14,120</u>
19425	1876	Management Income	(-) <u>270</u>	(-) <u>270</u>	(-) <u>270</u>
19508	1876	Rent Income	(-) <u>181,748</u>	(-) <u>182,500</u>	(-) <u>188,500</u>
		Income Group	(-)<u>102,607</u>	(-)<u>184,420</u>	(-)<u>182,890</u>

NET REVENUE REQUIREMENT			(-) <u>67,235</u>	(-) <u>45,890</u>	(-) <u>50,520</u>
TOWN CENTRE ENHANCEMENTS			2017/18 Actual	2018/19 Original	2019/20 Original
EXPENDITURE			£	£	£
12034	2026	Payment to HTS-Building Maintenance	4,261	20,620	8,000
12080	2026	Pest Control	1,860	2,000	2,000
12300	2026	Town Centre - Small Works	2,056	4,000	4,000
12306	2026	Footpath Maintenance	4,340	5,000	5,000

			12,517	31,620	19,000
14005	2026	Equipment Materials & Maintenance incl.Lighting	0	100	100
		Supplies and Services	0	100	100
		TOTAL CONTROLLABLE EXPENDITURE	12,517	31,720	19,100
18071	2026	Depreciation Capital Charges	1,970	1,970	1,970
		Capital Financing Costs	1,970	1,970	1,970
		TOTAL EXPENDITURE	14,487	33,690	21,070
		INCOME			
19220	2026	Miscellaneous Licences	-184	0	0
		Income Group	-184	0	0

NET REVENUE REQUIREMENT **14,303** **33,690** **21,070**

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
		EXPENDITURE			
12033	2140	Payment to HTS-Depot	5,853	6,040	6,400
		Premises-related Expenses	5,853	6,040	6,400
14005	2140	Equipment Materials & Maintenance incl.Lighting	0	2,500	0
14310	2140	Consultancy Fees	40,124	0	0
14323	2140	Legal Fees	22,587	0	0
14486	2140	Subscriptions to Organisations & Periodicals	572	580	580
14851	2140	Bins for Flats	13,331	0	0
14865	2140	External Contracts	998,725	1,028,870	922,200
		Supplies and Services	1,075,340	1,029,930	922,780
		TOTAL CONTROLLABLE EXPENDITURE	1,081,193	1,035,970	929,180
17202	2140	Cost of Reprographics	0	360	0
17205	2140	Cost of Telephone System	550	660	740
17302	2140	Cost of Audit	0	0	2,580
17303	2140	Cost of Information Technology	2,410	2,370	2,570
17310	2140	Cost of Income Service	90	100	510
17338	2140	Cost of Procurement Service	0	0	0
		Support Services	3,050	3,490	6,400
17311	2140	Cost of Departmental Admin Services	85,990	78,290	94,670
		Recharges exp	85,990	78,290	94,670
18071	2140	Depreciation Capital Charges	0	357,590	0
		Capital Charges	0	357,590	0
		TOTAL EXPENDITURE	1,170,233	1,475,340	1,030,250
		INCOME			
18006	2140	Specific Grants Income (Service Related)	0	0	(-673,840)
19020	2140	Disposal Credits ECC	(-519)	(-59,780)	0
19140	2140	Sales of Bins	(-14,478)	0	0
19460	2140	ECC/NEHA Contribution	(-1644,354)	(-1663,690)	0
		Income	(-1640,351)	(-1723,480)	(-673,840)

NET REVENUE REQUIREMENT **520,882** **751,860** **356,410**

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
		UNADOPTED HIGHWAYS			
		EXPENDITURE			
12037	2187	Payment to HTS-Street Cleaning	3,303	3,410	3,610
12091	2187	Highway Maintenance	14,078	55,000	13,750
12096	2187	ECC Highways Rangers	55,278	85,000	85,000
12306	2187	Footpath Maintenance	7,440	25,000	6,250
		Premises-related Expenses	80,099	168,410	108,610
14766	2187	Drainage Feasibility Study	0	10,000	1,250
		Supplies and Services	0	10,000	1,250
		TOTAL CONTROLLABLE EXPENDITURE	80,099	178,410	109,860
17303	2187	Cost of Information Technology	2,410	2,370	2,570
17310	2187	Cost of Income Service	100	100	360
17338	2187	Cost of Procurement Service	0	0	0
		Support Services Group	2,510	2,470	2,930
17328	2187	Cost of P & F M (DEC)	44,784	45,230	61,330
		Recharges exp	44,784	45,230	61,330
		TOTAL EXPENDITURE	127,393	226,110	174,120
		INCOME			

19357	2187	Other Local Authority Income	(-955,278)	(-985,000)	(-985,000)
19412	2187	Costs recoverable	0	0	0
		Income Group	-55,278	-85,000	-85,000
19602	2187	Recharge from GF to HRA	0	0	0
19607	2187	Recharge GF Direct Costs to HRA	0	(-67,500)	0
		Recharges	0	-67,500	0

NET REVENUE REQUIREMENT	72,115	73,610	89,120
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		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
PUBLIC CONVENIENCES EXPENDITURE					
12000	2200	Maintenance Buildings - External Contracts	180	0	0
12034	2200	Payment to HTS-Building Maintenance	782	1,020	560
12038	2200	Payment to HTS-Building Cleaning	7,000	7,140	7,540
12340	2200	Electricity	310	470	380
12390	2200	Business Rates	3,069	3,150	3,260
12400	2200	Water	1,206	1,730	1,820
		Premises-related Expenses	12,637	13,490	13,560
		TOTAL CONTROLLABLE EXPENDITURE	12,637	13,490	13,560
17214	2200	Cost of Insurance Section	900	900	910
		Support Services Group	900	900	910
17328	2200	Cost of P & F M (J McGill & M Wright recharge)	492	0	0
		Recharges exp	492	0	0
18071	2200	Depreciation	5,958	7,940	5,960
18073	2200	Impairment-Other	2,550	0	0
		Capital Financing Costs	8,508	7,940	5,960
		TOTAL EXPENDITURE	22,537	22,330	20,430

NET REVENUE REQUIREMENT	22,537	22,330	20,430
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		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
RECYCLING EXPENDITURE					
11000	2220	Salaries - Basic	23,434	37,350	0
11003	2220	Contract & Agency Staff	29,979	0	0
11011	2220	Vacancy Savings	0	-950	0
11121	2220	Flexi Time & Annual Leave payments	506	0	0
11200	2220	National Insurance	2,108	4,020	0
11250	2220	Superannuation	8,710	6,090	0
		Employees' Expenses	64,737	46,510	0
13025	2220	Payment to HTS-Fleet	3,772	3,880	4,220
13105	2220	Payment for fuel	213	600	600
13180	2220	Car Allowance	734	900	0
13200	2220	Staff Travel cost Public Transport only	0	0	0
		Transport-related expenses	4,720	5,380	4,820
14005	2220	Equipment Materials & Maintenance incl.Lighting	-9,464	750	750
14015	2220	Opening / Closing Stock	-5,824	0	0
14310	2220	Consultancy Fees & Consultation costs	0	0	0
14415	2220	Mobile Phone Costs	54	0	0
14471	2220	Subsistence claims for staff inc parking	0	0	0
14486	2220	Subscriptions to Organisations & Periodicals	1,140	0	0
14510	2220	Advertising, Marketing, Publicity & Printing	494	0	0
14851	2220	Bins for Flats	21,827	12,500	13,000
14860	2220	Balance Available	0	0	69,760
14865	2220	External Contracts	2,032,880	2,063,710	1,930,430
14874	2220	Parking Permits	0	10	0
14939	2220	Recycling Containers	0	8,750	8,750
		Supplies and Services	2,041,106	2,085,720	2,022,710
		TOTAL CONTROLLABLE EXPENDITURE	2,110,563	2,137,610	2,027,530
17000	2220	Cost of Administration Buildings	3,180	3,420	3,370
17202	2220	Cost of Respirographics	55	10	30
17204	2220	Cost of Franking	156	520	0
17205	2220	Cost of Telephone System	400	480	510
17214	2220	Cost of Insurance Section	1,220	1,220	1,240
17215	2220	Cost of Occupational Health Service	60	50	50
17303	2220	Cost of Information Technology	800	790	860
17305	2220	Cost of Human Resources	880	910	890
17310	2220	Cost of Income Service	260	270	1,120
17322	2220	Cost of Health & Safety Service	90	100	90
17331	2220	Cost of Cashiers	7,360	7,700	7,610
17338	2220	Cost of Procurement	0	0	0
17345	2220	Cost of Training & Development Service	140	140	130
		Support Services	14,581	15,610	15,890

17311	2220	Cost of Departmental Admin Services	61,500	54,190	65,970
17328	2220	Cost of Property & Facilities Management	10	0	10
		Recharges exp	61,510	54,190	65,980
18071	2220	Depreciation Capital Charges	89,255	89,260	89,260
		Capital Financing Costs	89,255	89,260	89,260
		TOTAL EXPENDITURE	2,275,909	2,296,670	2,198,660
		INCOME			
19006	2220	Specific Grants Income (Service Related)	0	0	(-662,700)
19020	2220	Disposal Credits ECC	(-358,868)	0	0
19080	2220	Grant	(-173,356)	(-140,680)	0
19140	2220	Sales of Bins	(-12,384)	0	0
19226	2220	Other Fees	(-92,464)	(-70,000)	(-90,000)
19412	2220	Costs Recoverable	0	0	0
19462	2220	Recycling Credits	(-1595,176)	(-1597,620)	0
		Income	(-1922,246)	(-1808,300)	(-1752,700)
		NET REVENUE REQUIREMENT	1,353,663	1,488,370	1,445,960
		SPECIAL REFUSE EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
14865	2270	External Contracts	£ 172,056	£ 175,250	£ 158,560
14876	2270	Clinical Waste Collections	0	0	15,000
		Supplies and Services	172,056	175,250	173,560
		TOTAL CONTROLLABLE EXPENDITURE	172,056	175,250	173,560
17331	2270	Cost of Cashiers	3,150	3,290	4,710
		Support Services	3,150	3,290	4,710
17311	2270	Cost of Departmental Admin Services (Client Team)	17,110	14,300	16,630
		Recharges exp	17,110	14,300	16,630
		TOTAL EXPENDITURE	192,316	192,840	194,900
		INCOME			
19226	2270	Other Fees	(-62,869)	(-42,000)	(-150,000)
		Income	(-62,869)	(-42,000)	(-150,000)
		NET REVENUE REQUIREMENT	129,447	150,840	144,900
		STREET CLEANING EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
12037	2290	Payment to HTS-Street Cleaning	£ 890,209	£ 889,010	£ 978,720
12340	2290	Electricity	807	590	380
		Premises related expenses	891,016	889,600	979,100
14310	2290	Consultancy Fees	11,976	8,000	8,000
		Supplies and Services	11,976	8,000	8,000
		TOTAL CONTROLLABLE EXPENDITURE	902,992	897,600	987,100
17311	2290	Cost of Departmental Admin Services (Client Team)	49,860	41,670	50,840
17328	2290	Cost of Property & Facilities Management	150	0	0
		Recharges exp	50,010	41,670	50,840
18071	2290	Depreciation Capital Charges	3,036	5,240	3,040
		Capital Financing Costs	3,036	5,240	3,040
		TOTAL EXPENDITURE	956,037	944,510	1,040,980
		INCOME			
19412	2290	Costs Recoverable	(-807)	(-1590)	(-1380)
		Income	(-807)	(-1590)	(-1380)
		NET REVENUE REQUIREMENT	956,230	943,920	1,040,600
		ABANDONED VEHICLES EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
15106	2304	Payment to HTS-Abandoned Vehicles	£ 34,893	£ 37,850	£ 41,150
		Third Party Payments	34,893	37,850	41,150
		TOTAL CONTROLLABLE EXPENDITURE	34,893	37,850	41,150
17331	2304	Cost of Cashiers	0	0	180

			<u>0</u>	<u>0</u>	<u>180</u>
17311	2304	Support Services			
		Cost of Departmental Admin Services (Client Team)	5,960	4,990	5,100
		Recharges exp	5,960	4,990	5,100
		TOTAL EXPENDITURE	40,853	42,840	46,430
		INCOME			
19736	2304	Voluntary Surrender of Vehicles	(-359)	0	0
		INCOME	(-359)	0	0
		NET REVENUE REQUIREMENT	40,794	42,840	46,430
		STREET NAME SIGNS			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
12034	2306	Maintenance Buildings-External Contracts	1,475	700	390
12037	2306	Payment to HTS-Building Maintenance	17,759	18,350	19,440
		Premises-related Expenses	19,234	19,050	19,830
14765	2306	Street Environmental Scheme	5,398	5,470	5,470
		Supplies and Services	5,398	5,470	5,470
		TOTAL CONTROLLABLE EXPENDITURE	24,662	24,520	25,290
17328	2306	Cost of P & F M (DEC)	25,079	25,330	30,660
		Recharges exp	25,079	25,330	30,660
		TOTAL EXPENDITURE	49,741	49,850	55,950
		INCOME			
19264	2306	Fees & Charges	(-112,845)	(-35,000)	(-10,000)
		Income	(-112,845)	(-35,000)	(-10,000)
		NET REVENUE REQUIREMENT	36,896	44,850	45,950
		BUS SHELTERS			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
12000	2410	Maintenance Buildings-External Contracts	941	0	0
12034	2410	Payment to HTS-Building Maintenance	1,042	2,050	1,120
		Premises-related Expenses	1,983	2,050	1,120
		TOTAL CONTROLLABLE EXPENDITURE	1,983	2,050	1,120
17214	2410	Cost of Insurance Section	240	240	240
		Support Services Group	240	240	240
17328	2410	Cost of P & F M (DEC)	48	0	0
		Recharges exp	48	0	0
		TOTAL EXPENDITURE	2,271	2,290	1,360
		NET REVENUE REQUIREMENT	2,271	2,290	1,360
		HACKNEY CARRIAGES & PRIVATE HIRE			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	2454	Salaries - Basic	70,777	70,780	72,070
11001	2454	Salaries - Overtime	1,024	2,750	2,750
11003	2454	Contract & Agency Staff	0	0	0
11011	2454	Vacancy Savings	0	-1,870	-1,900
11121	2454	Fleet Time & Annual Leave payments	1,305	0	0
11200	2454	National Insurance	7,222	7,890	8,000
11250	2454	Superannuation	26,180	11,960	12,170
11458	2454	Training Course Personal Expenses - Travel etc	6,879	0	0
11460	2454	Course Fees	95	0	0
		Employees' Expenses	113,483	91,510	93,090
13180	2454	Car Allowance	1,433	1,600	1,600
13200	2454	Staff Travel cost Public Transport only	98	300	0
		Transport-related expenses	1,531	1,900	1,600
14005	2454	Equipment Materials & Maintenance incl.Lighting	10,030	5,500	5,500
14258	2454	Office Stationary	730	0	500
14323	2454	Legal Costs	0	0	0
14415	2454	Mobile Phone Costs	84	150	0
14431	2454	IT Support and IT Consumables	15,989	7,800	9,000
14471	2454	Subsistence claims for staff inc parking	0	50	50

14486	2454	Subscriptions	0	0	0
14510	2454	Advertising, Marketing, Publicity & Printing	0	0	0
14864	2454	Crime Rec. Bureau Expenditure	6,732	7,000	7,000
14874	2454	Parking Permits	0	20	0
		Supplies and Services	33,565	30,550	22,050
		TOTAL CONTROLLABLE EXPENDITURE	148,578	113,930	116,740
17000	2454	Cost of Administration Buildings	4,770	5,130	3,370
17202	2454	Cost of Reprographics	0	100	20
17204	2454	Cost of Franking	0	180	0
17205	2454	Cost of Telephone System	650	780	820
17214	2454	Cost of Insurance Section	1,580	1,580	1,610
17215	2454	Cost of Occupational Health Service	170	160	100
17303	2454	Cost of Information Technology	1,610	1,580	1,710
17305	2454	Cost of Human Resources	2,640	2,740	1,770
17310	2454	Cost of Income	20	30	0
17322	2454	Cost of Health & Safety Service	270	290	180
17331	2454	Cost of Cashiers Service	910	950	940
17345	2454	Cost of Training & Development Service	430	410	250
		Support Services	8,280	8,810	7,410
17311	2454	Cost of Departmental Admin Services	121,440	121,830	124,260
17328	2454	Cost of Property & Facilities Management	10	0	10
		Recharges exp	121,450	121,830	124,270
		TOTAL EXPENDITURE	283,078	249,700	251,790
		INCOME			
19213	2454	HC Vehicles Licences	(-120,210)	(-121,000)	(-121,000)
19219	2454	HC Drivers Licences	(-110,232)	(-18,600)	(-18,600)
19262	2454	Knowledge Fee	(-1,610)	(-11,150)	(-11,150)
19370	2454	PH Vehicles Licences	(-174,003)	(-159,800)	(-159,800)
19371	2454	PH Drivers Licences	(-134,184)	(-122,000)	(-122,000)
19372	2454	PH Operators Licences	(-16,500)	(-15,200)	(-15,200)
19412	2454	Costs Recoverable	(-408)	0	0
19770	2454	Crime Rec. Bureau Income	(-16,600)	(-16,600)	(-16,600)
		Income	(-1153,747)	(-1124,350)	(-1124,350)
19601	2454	Recharges GF to GF (Licensing DEC)	(-132,520)	(-131,990)	(-131,550)
		Recharges	(-132,520)	(-131,990)	(-131,550)
		NET REVENUE REQUIREMENT	96,811	93,360	95,890
		HIGHWAYS INFRASTRUCTURE EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
12000	2456	Maintenance Buildings - External Contracts	£ 3,102	£ 0	£ 0
12034	2456	Payment to HTS-Building Maintenance	238,834	73,020	39,790
12035	2456	Payment to HTS-SET	58,180	60,110	63,890
12036	2456	Payment to HTS-Grounds Maintenance	145,215	150,030	159,480
12340	2456	Electricity	116,333	0	0
12390	2456	Business Rates	3,007	3,070	5,460
		Premises-related Expenses	564,670	285,230	298,620
14859	2456	Management Agreement	0	118,660	119,240
		Supplies and Services	0	118,660	119,240
15104	2456	Job Codes Contract Costs	0	0	0
		Third Party	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	564,670	404,890	387,860
17310	2456	Cost of Income Service	20	20	0
		Support Services	20	20	0
17328	2456	Cost of P & F M (DEC)	0	0	0
		Recharges exp	0	0	0
18071	2456	Depreciation Capital Charges	234,604	229,760	234,600
18073	2456	Impairment-Other	3,150	0	0
		Capital Financing Costs	237,754	229,760	234,600
		TOTAL EXPENDITURE	802,444	634,670	622,460
		INCOME			
19412	2456	Costs Recoverable	(-141,500)	(-141,500)	(-141,500)
19588	2456	Admin Cost Recoverable	0	0	0
		Income	(-141,500)	(-141,500)	(-141,500)
		NET REVENUE REQUIREMENT	760,944	593,170	580,960

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
BUS TERMINUS					
EXPENDITURE					
11000	2458	Salaries - Basic	54,778	53,020	55,170
11001	2458	Salaries - Overtime	776		1,720
11011	2458	Vacancy Savings	0	-1,360	-1,410
11103	2458	Wages-Holiday Pay	0	0	0
11121	2458	Flexi Time & Annual Leave Payments	0	0	0
11200	2458	National Insurance	4,288	4,180	4,360
11250	2458	Superannuation	20,660	8,920	9,270
		Employees' Expenses	80,502	65,480	69,110
12000	2458	Maintenance Buildings - External Contracts	15,953	20,000	20,000
12001	2458	Alarm Maintenance Burglar & Fire	1,172	500	500
12006	2458	Insurance Claims Job codes	0	0	0
12010	2458	Trade Refuse Collection	3,999	5,000	5,000
12034	2458	Payment to HTS-Building Maintenance	5,967	10,150	5,530
12340	2458	Electricity	5,441	7,430	11,200
12390	2458	Business Rates	45,418	46,330	47,000
12400	2458	Water	2,517	2,140	2,500
12421	2458	Cleaning Contract	35,810	36,530	38,240
		Premises-related Expenses	116,256	128,080	129,970
13180	2458	Car Allowance	0	0	0
		Transport-related expenses	0	0	0
14005	2458	Equipment Materials & Maintenance incl.Lighting	69	400	400
14230	2458	Clothing & Uniform	45	300	300
14343	2458	Valuation of Assets Fees	3,808	0	0
14410	2458	Rental,Maintenance & Call Charges for Phone System	2,280	1,660	1,800
14416	2458	Leased Line Charges	-70	0	0
14418	2458	Mobile Radios	429	500	500
14431	2458	IT Support and IT Consumables	0	0	0
14471	2458	Subsistence Claims	0	0	0
		Supplies and Services	6,563	2,860	3,000
		TOTAL CONTROLLABLE EXPENDITURE	203,320	197,420	202,080
17202	2458	Cost of Reprographics	48	1,190	70
17205	2458	Cost of Telephone System	180	220	250
17214	2458	Cost of Insurance Section	3,360	3,370	3,430
17215	2458	Cost of Occupational Health Service	170	160	160
17305	2458	Cost of Human Resources	2,640	2,740	2,650
17310	2458	Cost of Income Service	790	810	1,230
17322	2458	Cost of Health & Safety Service	270	290	270
17331	2458	Cost of Cashiers Service	850	890	450
17338	2458	Cost of Procurement	320	330	200
17345	2458	Cost of Training & Development Service	430	410	390
		Support Services Group	9,058	10,410	9,100
17313	2458	Cost of Surveyors	0	0	0
17328	2458	Cost of P & F M (J McGill & M Wright recharge)	700	0	0
		Recharges exp	700	0	0
18071	2458	Depreciation	11,329	11,330	11,330
		Capital Finance Charges	11,329	11,330	11,330
		TOTAL EXPENDITURE	224,407	219,160	222,510
INCOME					
19114	2458	Sales General	(-)292	0	(-)500
19515	2458	Departure Fees	(-)123,235	(-)130,000	(-)130,000
19544	2458	Sales of Lodges Tickets	0	(-)100	(-)100
19545	2458	Sales of NEL Tickets	0	(-)1,100	(-)1,100
19548	2458	Sales of TGM tickets	0	0	0
19557	2458	Sales of TGM tickets - 3 month plus	(-)2,331	0	0
19563	2458	Sales of Galleon Travel Tickets	0	0	(-)500
19564	2458	Sales of Richmond Coach Tickets	0	(-)350	(-)350
		Income Group	(-)125,857	(-)131,550	(-)132,550
19601	2458	Recharge GF to GF	(-)22,560	(-)23,030	(-)23,480
		Recharges	(-)22,560	(-)23,030	(-)23,480
		NET REVENUE REQUIREMENT	75,989	64,580	66,480

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
CEMETERY & CREMATORIUM					
EXPENDITURE					
12034	2750	Payment to HTS-Building Maintenance	218	0	0
		Premises-related Expenses	218	0	0
14323	2750	Legal Costs	1,200	0	0
14343	2750	Valuation of Assets Fees	2,400	0	0
		Supplies & Services	3,600	0	0
		TOTAL CONTROLLABLE EXPENDITURE	3,818	0	0
17214	2750	Cost of Insurance Section	11,560	11,600	11,770
17304	2750	Cost of Legal Services	420	500	560

			<u>11,980</u>	<u>12,100</u>	<u>12,330</u>
18071	2750	Depreciation Capital Charges	33,738	39,910	33,740
		Capital Financing Costs	<u>33,738</u>	<u>39,910</u>	<u>33,740</u>
		TOTAL EXPENDITURE	<u>49,536</u>	<u>52,010</u>	<u>46,070</u>
		INCOME			
19508	2750	Rents Income	(-)506,665	(-)482,740	(-)509,630
		Income	<u>(-)506,665</u>	<u>(-)482,740</u>	<u>(-)509,630</u>
		NET REVENUE REQUIREMENT	<u>(-)457,129</u>	<u>(-)430,730</u>	<u>(-)463,560</u>
		ENVIRONMENTAL PROTECTION EXPENDITURE	<u>£</u>	<u>£</u>	<u>£</u>
11003	2759	Contract & Agency Staff	6,543	4,500	6,000
		Employees' Expenses	<u>6,543</u>	<u>4,500</u>	<u>6,000</u>
14005	2759	Equipment Materials & Maint incl lighting	718	500	500
14486	2759	Subscriptions to Organisations & Periodicals	2,672	1,800	2,700
		Supplies and Services	<u>3,390</u>	<u>2,300</u>	<u>3,200</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>9,933</u>	<u>6,800</u>	<u>9,200</u>
		TOTAL EXPENDITURE	<u>9,933</u>	<u>6,800</u>	<u>9,200</u>
		INCOME			
19250	2759	Environment Protection Income	(-)10,506	(-)5,000	(-)6,500
		Income	<u>(-)10,506</u>	<u>(-)5,000</u>	<u>(-)6,500</u>
		NET REVENUE REQUIREMENT	<u>-573</u>	<u>1,800</u>	<u>2,700</u>
		ENVIRONMENTAL HEALTH EXPENDITURE	<u>£</u>	<u>£</u>	<u>£</u>
11000	2760	Salaries - Basic	470,161	496,340	542,500
11001	2760	Salaries - Overtime	845	6,820	6,820
11003	2760	Contract & Agency Staff	55,019	18,590	18,590
11011	2760	Vacancy Savings	0	-12,710	-13,890
11121	2760	Flexi Time & Annual Leave Payments	4,233	0	0
11200	2760	National Insurance	48,875	50,780	56,040
11210	2760	Wages - National Insurance	0	0	0
11250	2760	Superannuation	174,027	81,730	89,260
11402	2760	Recruitment Costs Incl Police Checks	0	0	0
11458	2760	Training Expenses	229	0	300
11460	2760	Course Fees	2,555	0	0
		Employees' Expenses	<u>755,944</u>	<u>641,550</u>	<u>699,620</u>
13180	2760	Car Allowance	13,178	15,770	15,770
13200	2760	Staff Travel costs Public Transport only	372	500	500
		Transport-related Expenses	<u>13,550</u>	<u>16,270</u>	<u>16,270</u>
14005	2760	Equipment Materials & Maintenance incl Lighting	8,873	8,000	8,000
14203	2760	Refreshments at Meetings	0	0	0
14230	2760	Clothing & Uniform	243	0	0
14249	2760	Land Registry Fees	734	200	800
14251	2760	Books, Magazines and Publications	142	0	0
14258	2760	Office Stationery	0	900	900
14322	2760	Health Act Burial	7,090	12,000	12,000
14323	2760	Legal Costs	300	400	400
14339	2760	Statutory Dog Control	4,650	6,000	6,000
14415	2760	Mobile Phone Costs	697	0	430
14431	2760	IT Support and IT Consumables	0	300	300
14471	2760	Subsistence claims for staff inc parking	135	0	0
14486	2760	Subscriptions to Organisations & Periodicals	2,815	5,400	5,400
14510	2760	Advertising, Marketing, Publicity & Printing	80	0	0
14874	2760	Parking Permits	0	160	0
14889	2760	Drainage Works	0	2,000	0
		Supplies and Services	<u>25,758</u>	<u>35,380</u>	<u>34,230</u>
15107	2760	Payment to HTS-Pest Control	42,848	44,130	46,660
		Third Party Payments	<u>42,848</u>	<u>44,130</u>	<u>46,660</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>838,100</u>	<u>737,330</u>	<u>796,780</u>
17000	2760	Cost of Administration Buildings	28,815	35,920	33,690
17200	2760	Cost of Messenger Service	1,816	2,090	2,040
17202	2760	Cost of Reprographics	5,201	4,460	4,850
17204	2760	Cost of Franking	1,993	1,190	1,960

17205	2760	Cost of Telephone System	8,367	5,900	6,170
17214	2760	Cost of Insurance Section	12,881	15,090	15,310
17215	2760	Cost of Occupational Health Service	1,176	870	890
17301	2760	Cost of Accountancy	2,436	1,570	0
17303	2760	Cost of Information Technology	43,456	36,340	39,400
17304	2760	Cost of Legal Services	30,307	32,650	36,680
17305	2760	Cost of Human Resources	16,023	14,620	15,040
17310	2760	Cost of Income Service	200	200	900
17322	2760	Cost of Health & Safety Service	1,450	1,540	1,510
17331	2760	Cost of Cashiers Service	450	470	630
17338	2760	Cost of Procurement Service	169	490	300
17345	2760	Cost of Training & Development Service	1,997	2,170	2,210
		Support Services	156,826	155,510	161,580
17311	2760	Cost of Departmental Admin Services (Head of Service)	42,410	44,440	49,760
17328	2760	Cost of Property & Facilities Management	292	0	190
		Recharges exp	42,702	44,440	49,950
18079	2760	REFCUS	400,933	535,000	500,000
		Capital Financing Costs	400,933	535,000	500,000
		TOTAL EXPENDITURE	1,438,562	1,472,280	1,508,310

		INCOME			
19080	2760	Grant	(-)781	0	0
19203	2760	Animal Act Licences	(-)1,120	(-)480	(-)520
19220	2760	Miscellaneous Licences	(-)801	(-)200	(-)200
19225	2760	HMO Licences	(-)52,785	(-)37,290	(-)57,110
19227	2760	Pest Control Charges	(-)5,087	(-)2,100	(-)2,100
19235	2760	Statutory Dog Control Income	(-)1,140	(-)2,000	(-)2,000
19237	2760	Wasps Nests	(-)3,157	(-)2,000	(-)2,000
19357	2760	Other Local Authority Income RDGS	(-)80	0	0
19412	2760	Costs Recoverable	(-)11,293	0	0
19496	2760	Fleas Control	(-)750	(-)320	(-)320
19712	2760	REFCUS Grant Income	(-)400,933	(-)535,000	(-)500,000
		Income	(-)477,888	(-)579,390	(-)564,250
19601	2760	Recharge GF to GF (DEC)	(-)168,060	(-)158,840	(-)160,780
		Recharges	(-)168,060	(-)158,840	(-)160,780

		NET REVENUE REQUIREMENT	792,614	734,050	783,280
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		LICENSING	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	2772	Salaries - Basic	59,654	60,730	61,250
11001	2772	Salaries - Overtime	369	3,570	3,570
11003	2772	Contract & Agency Staff	0	0	0
11011	2772	Vacancy Savings	0	-1,630	-1,640
11121	2772	Flexi Time & Annual Leave Payments	215	0	0
11200	2772	National Insurance	6,031	6,620	6,620
11250	2772	Superannuation	22,320	10,480	10,570
11458	2772	Training Course Personal Expenses	0	0	0
11460	2772	Course Fees	159	0	0
		Employees' Expenses	88,749	79,770	80,370
13180	2772	Car Allowance	70	970	970
13200	2772	Staff Travel cost Public Transport only	0	0	0
		Transport-related expenses	70	970	970
14005	2772	Equipment Materials & Maintenance incl Lighting	1,938	6,000	6,000
14203	2772	Refreshments at Meetings	0	0	0
14249	2772	Land Registry Fees	3	0	0
14401	2772	Postage	101	0	0
14415	2772	Mobile Phone Costs	0	800	80
14431	2772	IT Support and IT Consumables	9,485	0	3,000
14438	2772	Software Licences	0	0	0
14471	2772	Subsistence claims for staff inc parking	6	0	0
14486	2772	Subscriptions to Organisations & Periodicals	1,359	600	600
14874	2772	Parking Permits	0	0	0
14897	2772	DVLA Licence Checks Expenditure	0	200	0
		Supplies and Services	12,801	7,600	9,680
		TOTAL CONTROLLABLE EXPENDITURE	101,619	88,340	91,020
17000	2772	Cost of Administration Buildings	3,180	3,420	3,370
17200	2772	Cost of Messenger Service	1,816	2,090	2,040
17202	2772	Cost of Reprographics	1,584	1,290	1,410
17204	2772	Cost of Franking	1,365	1,530	1,530
17205	2772	Cost of Telephone System	650	790	520
17214	2772	Cost of Insurance Section	1,580	1,590	1,610
17215	2772	Cost of Occupational Health Service	110	110	100
17303	2772	Cost of Information Technology	9,360	9,210	9,980

17304	2772	Cost of Legal Services	3,370	4,040	4,540
17305	2772	Cost of Human Resources	1,760	1,830	1,770
17310	2772	Cost of Income Service	2,250	2,300	3,870
17322	2772	Cost of Health & Safety Service	180	190	190
17331	2772	Cost of Cashiers Service	430	450	540
17338	2772	Cost of Procurement	0	0	0
17345	2772	Cost of Training & Development Service	290	270	260
		Support Services	27,925	29,050	31,720
17311	2772	Cost of Departmental Admin Services	65,800	63,350	63,710
17328	2772	Cost of Property & Facilities Management	26	0	20
		Recharges exp	65,826	63,350	63,730
		TOTAL EXPENDITURE	195,370	190,740	186,470
		INCOME			
19220	2772	Miscellaneous Licences	0	0	0
19241	2772	Street Traders (Non Food)	(-14,648)	(-16,400)	(-16,400)
19317	2772	Lotteries & Amusements	(-980)	(-1,000)	(-1,000)
19412	2772	Costs Recoverable	(-870)	0	0
19421	2772	Highway Acts Income	(-5,067)	(-3,800)	(-3,800)
19470	2772	Club Premises Certs.Income	(-1,085)	(-2,200)	(-2,200)
19471	2772	Personal Licences Income	(-2,345)	(-2,200)	(-2,200)
19472	2772	Premises Licences Income	(-49,269)	(-45,000)	(-45,000)
19476	2772	Gambling Act Premises Licences	(-14,995)	(-17,500)	(-16,000)
19477	2772	Gambling Act Permits	(-1,750)	(-2,200)	(-2,000)
19556	2772	Scrap Metal Dealers Licences	(-100)	0	0
19558	2772	Sex Licences	(-1,433)	(-1,050)	(-1,050)
		Income	(-92,543)	(-81,350)	(-79,650)
19601	2772	Recharge GF to GF (HC&PH DEC)	(-45,620)	(-50,980)	(-53,630)
		Recharges	(-45,620)	(-50,980)	(-53,630)
		NET REVENUE REQUIREMENT	57,208	48,410	53,190
		ENTERPRISE ZONE			
		EXPENDITURE	£	£	£
11000	2774	Salaries - Basic	91,805	0	0
11121	2774	Flex Time & Annual Leave Payments	-448	0	0
11200	2774	National Insurance	11,543	0	0
11250	2774	Superannuation	34,140	0	0
		Employees' Expenses	137,040	0	0
13172	2774	Used of Hired Transport	0	0	0
13200	2774	Staff Travel Cost - Public Transport only	739	0	0
		Transport-related expenses	739	0	0
14005	2774	Equipment Materials & Maintenance incl. Lighting	0	0	0
14249	2774	Land Registry Fees	278	0	0
14255	2774	Hospitality	0	0	0
14310	2774	Consultancy Fees & Consultation Costs	22,614	0	0
14323	2774	Legal Costs	53,792	0	0
14332	2774	Professional Fees	6,651	0	0
14415	2774	Mobile Phone Costs	154	0	0
14486	2774	Subscriptions to Organisations & Periodicals	0	0	0
14510	2774	Advertising, Marketing, Publicity & Printing	4,257	0	0
14577	2774	Development Work	0	0	0
		Supplies and Services	87,746	0	0
		TOTAL CONTROLLABLE EXPENDITURE	225,525	0	0
17000	2774	Cost of Administration Buildings	-3,180	0	0
17202	2774	Cost of Reprographics	353	0	0
17205	2774	Cost of Telephony	200	0	0
17215	2774	Cost of Occupational Health Service	60	0	0
17302	2774	Cost of Audit	9,692	0	0
17305	2774	Cost of Human Resources	880	0	0
17322	2774	Cost of Health & Safety Service	90	0	0
17345	2774	Cost of Training	140	0	0
		Support Services Group	14,596	0	0
17312	2774	Cost of Regeneration Team	0	0	0
		Recharges exp	0	0	0
18072	2774	Impairment - Revaluation Losses	0	0	0
18073	2774	Impairment - Other	0	0	0
		Capital Financing costs	0	0	0
		TOTAL EXPENDITURE	240,121	0	0
		INCOME			
19006	2774	Specific Grants Income (Service Related)	(-187,150)	0	0
19091	2774	Grants - ECC	0	0	0
19412	2774	Costs Recoverable	(-120,000)	0	0
		Income Group	(-307,150)	0	0
		NET REVENUE REQUIREMENT	32,970	0	0

		2017/18 Actual	2018/19 Original	2019/20 Original
NEXUS				
INCOME		£	£	£
19508	2775	Rents Income	0	-225,000
		Support Services	0	-225,000
		TOTAL EXPENDITURE	0	-225,000
NET REVENUE REQUIREMENT		0	0	(-225,000)
JVCO RESIDUAL YEAR END BALANCE				
EXPENDITURE		£	£	£
17299	2778	Year End Residual CEC	0	0
		Support Services	0	0
		TOTAL EXPENDITURE	0	0
NET REVENUE REQUIREMENT		(-182,083)	0	0
HTS MANAGEMENT				
EXPENDITURE		£	£	£
12038	2779	Payment to HTS-Building Cleaning	0	111,840
12048	2779	Payment to HTS-Surveyors	0	27,380
		Premises-related expenses	0	139,220
14938	2779	HTS Harlow Pension Charge	0	121,120
		Supplies and Services	0	121,120
		TOTAL CONTROLLABLE EXPENDITURE	0	260,340
17200	2779	Cost of Messenger Service	910	1,020
17214	2779	Cost of Insurance Section	0	850
17300	2779	Cost of Corporate Management	3,860	3,810
17301	2779	Cost of Accountancy	6,930	6,930
17302	2779	Cost of Audit	0	5,170
17338	2779	Cost of Procurement Service	47,720	48,650
17342	2779	Cost of Policy & Performance Service	6,820	6,690
17343	2779	Cost of CFO	8,660	11,490
		Support Services	74,900	78,590
17311	2779	Cost of Departmental Admin Services	45,450	47,630
17325	2779	Cost of HRA	0	10,000
17352	2779	Cost of JVCo Residual	0	0
		Recharges exp	45,450	57,630
		TOTAL EXPENDITURE	120,350	136,220
		INCOME		
19486	2779	Dividend Income	(-532,000)	(-400,000)
19488	2779	Profit Share HTS	0	0
		Income	(-532,000)	(-400,000)
19601	2779	Recharge GF to GF	511,541	0
19602	2779	Recharge from GF to HRA	(-99,891)	(-104,760)
		Recharges	411,650	-104,760
NET REVENUE REQUIREMENT		0	(-368,540)	(-197,090)
ALLOTMENTS				
EXPENDITURE		£	£	£
12034	2900	Payment to HTS-Building Maintenance	2,663	370
12036	2900	Payment to HTS-Grounds Maintenance	7,151	7,390
12400	2900	Water	2,327	2,780
12426	2900	Rubbish Clearance	597	1,000
		Premises-related Expenses	12,737	11,540
14486	2900	Subscriptions to Organisations & Periodicals	155	70
		Supplies and Services	155	70
		TOTAL CONTROLLABLE EXPENDITURE	12,892	11,610
17310	2900	Cost of Income Service	2,730	2,800
		Support Services	2,730	2,800
17311	2900	Cost of Departmental Admin Services(Client Team)	2,010	3,360

			<u>2,010</u>	<u>3,360</u>	<u>3,930</u>
18073	2900	Recharges exp			
		Impairment-Other	<u>20,006</u>	<u>0</u>	<u>0</u>
		Capital Financing Costs	<u>20,006</u>	<u>0</u>	<u>0</u>
		TOTAL EXPENDITURE	<u>37,638</u>	<u>17,770</u>	<u>19,930</u>
		INCOME			
19508	2900	Rents Income	<u>(-16,040)</u>	<u>(-16,500)</u>	<u>(-16,500)</u>
		Income	<u>(-16,040)</u>	<u>(-16,500)</u>	<u>(-16,500)</u>
		NET REVENUE REQUIREMENT	<u>31,598</u>	<u>11,270</u>	<u>13,430</u>
		DEPOTS / NURSERY			
		EXPENDITURE	<u>£</u>	<u>£</u>	<u>£</u>
12000	2940	Maintenance of Buildings	67	0	0
12034	2940	Payment to HTS-Building Maintenance	0	0	0
12340	2940	Electricity	82	120	120
12350	2940	Gas	0	0	0
12390	2940	Business Rates	6,610	6,740	2,070
		Premises-related Expenses	<u>6,759</u>	<u>6,860</u>	<u>2,190</u>
14005	2940	Equipment, Materials & M/cce incl. Lighting	0	0	0
		Supplies and Services	<u>0</u>	<u>0</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>6,759</u>	<u>6,860</u>	<u>2,190</u>
17214	2940	Cost of Insurance Section	250	250	250
		Support Services Group	<u>250</u>	<u>250</u>	<u>250</u>
17328	2940	Cost of P & F M (DEC)	550	0	0
		Recharges exp	<u>550</u>	<u>0</u>	<u>0</u>
18071	2940	Depreciation	4,326	5,000	4,330
18072	2940	Impairment - Revaluation Losses	1,115	0	0
18073	2940	Impairment - Other	0	0	0
		Capital Financing Costs	<u>5,442</u>	<u>5,000</u>	<u>4,330</u>
		TOTAL EXPENDITURE	<u>13,000</u>	<u>12,110</u>	<u>6,770</u>
		INCOME			
19412	2940	Costs Recoverable	0	0	0
19508	2940	Rents Income	<u>(-114,000)</u>	<u>(-114,000)</u>	<u>(-120,000)</u>
		Income Group	<u>(-114,000)</u>	<u>(-114,000)</u>	<u>(-120,000)</u>
		NET REVENUE REQUIREMENT	<u>-1,000</u>	<u>-1,890</u>	<u>-13,230</u>
		NEIGHBOURHOOD PARKS			
		EXPENDITURE	<u>£</u>	<u>£</u>	<u>£</u>
12036	2970	Payment to HTS-Grounds Maintenance	32,728	33,810	35,940
		Premises related expenses	<u>32,728</u>	<u>33,810</u>	<u>35,940</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>32,728</u>	<u>33,810</u>	<u>35,940</u>
17311	2970	Cost of Departmental Admin Services(Client Team)	3,080	4,800	5,240
		Recharges exp	<u>3,080</u>	<u>4,800</u>	<u>5,240</u>
		TOTAL EXPENDITURE	<u>35,808</u>	<u>38,610</u>	<u>41,180</u>
		NET REVENUE REQUIREMENT	<u>35,808</u>	<u>38,610</u>	<u>41,180</u>
		TOWNWIDE NATURE RESERVES			
		EXPENDITURE	<u>£</u>	<u>£</u>	<u>£</u>
12034	2976	Payment to HTS-Building Maintenance	1,684	0	0
12038	2976	Payment to HTS-Building Cleaning	0	0	0
12328	2976	Grounds Maintenance - Non DSO	762	1,800	0
		Premises-related Expenses	<u>2,446</u>	<u>1,800</u>	<u>0</u>
14005	2976	Equipment Materials & Maintenance incl. Lighting	90	1,000	2,800
14410	2976	Rental, Maintenance & Call Charges for Phone System	561	640	560
		Supplies and Services	<u>651</u>	<u>1,640</u>	<u>3,360</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>3,098</u>	<u>3,440</u>	<u>3,360</u>
17202	2976	Cost of Reprographics	68	0	60
17214	2976	Cost of Insurance Section	800	800	810
17310	2976	Cost of Income Service	50	50	0
17338	2976	Cost of Procurement	0	0	0
		Support Services	<u>918</u>	<u>850</u>	<u>870</u>
17311	2976	Cost of Departmental Admin Services(Client Team)	37,580	39,100	77,200
17328	2976	Cost of P & F M (J McGill & M Wright recharge)	150	0	0
		Recharges exp	<u>37,730</u>	<u>39,100</u>	<u>77,200</u>
18071	2976	Depreciation	5,100	5,100	5,100
18073	2976	Impairment-Other	0	0	0
		Capital Financing Costs	<u>5,100</u>	<u>5,100</u>	<u>5,100</u>

TOTAL EXPENDITURE		46,846	48,490	86,530
INCOME				
19080	2976	Grant	0	0
19226	2976	Other Fees	0	(-12,800)
19412	2976	Costs Recoverable	(-561)	(-560)
Income		(-561)	0	(-13,360)

NET REVENUE REQUIREMENT		46,285	48,490	83,170
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LAND TRUST EXPENDITURE		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
11000	2978	Salaries - Basic	16,259	14,190	14,470
11001	2978	Overtime	27	0	0
11121	2978	Flexi Time & Annual Leave Payments	335	0	0
11200	2978	National Insurance	1,121	830	830
11250	2978	Superannuation	6,060	2,310	2,360
Employees' Expenses		23,802	17,330	17,660	
12328	2978	Grounds Maintenance - Non DSO	0	4,720	0
Premises-related Expenses		0	4,720	0	
14005	2978	Equipment Materials & Mce incl. Lighting	6,288	3,000	9,710
14415	2978	Mobile Phone Costs	220	0	0
14510	2978	Advertising, Marketing, Publicity & Printing	0	310	0
14695	2978	Biodiversity Landscaping Improvements	409	0	0
Supplies and Services		6,917	3,310	9,710	
TOTAL CONTROLLABLE EXPENDITURE		30,720	25,360	27,370	
17215	2978	Cost of Occupational Health Service	60	50	50
17305	2978	Cost of Human Resources	880	910	880
17322	2978	Cost of Health & Safety Service	90	100	90
17345	2978	Cost of Training	140	140	130
Support Services		1,170	1,200	1,150	
17311	2978	Cost of Departmental Admin Services(Client Team)	9,670	8,020	25,510
Recharges exp		9,670	8,020	25,510	
18079	2978	REFCUS	0	0	0
Capital Financing Costs		0	0	0	
TOTAL EXPENDITURE		41,560	34,580	54,030	

INCOME					
19412	2978	Costs Recoverable	(-122,951)	(-125,360)	(-127,370)
19712	2978	REFCUS Grant Income	0	0	0
Income		(-122,951)	(-125,360)	(-127,370)	
19601	2978	Recharge GF to GF	(-14,028)	0	0
Recharges		-4,028	0	0	

NET REVENUE REQUIREMENT		14,581	9,220	26,660
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OPEN SPACES EXPENDITURE		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
12000	2980	Maintenance of Buildings	3,430	0	0
12014	2980	Routine Maintenance of Buildings	0	0	0
12034	2980	Payment to HTS-Building Maintenance	3,148	0	0
12035	2980	Payment to HTS-SET	88,781	91,720	97,500
12036	2980	Payment to HTS-Grounds Maintenance	557,846	567,470	825,250
12400	2980	Water	42	110	110
Premises related expenses		653,246	659,300	922,860	
14005	2980	Equipment & Materials	368	0	0
14249	2980	Land Registry Fees	0	0	0
14310	2980	Consultancy Fees & Consultation costs	0	3,000	3,000
14482	2980	Grants to Voluntary Organisations	0	0	0
14486	2980	Subscriptions to Organisations & Periodicals	20	0	0
14694	2980	Townwide Street Furniture	1,317	4,000	4,000
14695	2980	Biodiversity Landscaping Improvements	4,486	8,800	8,800
14696	2980	Townwide landscaping Improvements	12,133	12,000	12,000
14697	2980	Ragwort & Japanese Knotweed	0	1,000	1,000
Supplies and Services		18,323	28,800	28,800	
TOTAL CONTROLLABLE EXPENDITURE		671,569	688,100	951,660	
17310	2980	Cost of Income Service	40	40	0
17338	2980	Cost of Procurement	0	0	0
Support Services		40	40	0	
17311	2980	Cost of Departmental Admin Services (Client Team)	41,100	67,080	48,370
17319	2980	Cost of Community Safety Rangers	43,301	43,360	44,390
17328	2980	Cost of Properties & Facilities Management	48	0	0

			<u>84,449</u>	<u>110,440</u>	<u>92,760</u>
18071	2980	Depreciation	6,629	770	6,630
		Capital Financing Costs	<u>6,629</u>	<u>770</u>	<u>6,630</u>
		TOTAL EXPENDITURE	<u>762,688</u>	<u>799,350</u>	<u>1,051,050</u>
		INCOME			
19313	2980	Grazing	0	0	0
19356	2980	Wayleaves	0	0	0
19399	2980	Sale of Land less than £10,000	(-) <u>11,365</u>	0	0
19412	2980	Costs Recoverable	0	0	0
		Income	<u>(-)<u>11,365</u></u>	<u>0</u>	<u>0</u>
		NET REVENUE REQUIREMENT	<u>751,323</u>	<u>799,350</u>	<u>1,051,050</u>
		PLAYGROUNDS EXPENDITURE			
		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
12034	3010	Payment to HTS-Building Maintenance	515	1,960	1,070
12036	3010	Payment to HTS-Grounds Maintenance	13,297	13,740	14,600
		Premises related expenses	<u>13,812</u>	<u>15,700</u>	<u>15,670</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>13,812</u>	<u>15,700</u>	<u>15,670</u>
17311	3010	Cost of Departmental Admin Services (Client Team)	6,790	10,120	9,320
17319	3010	Cost of Community Safety Rangers	23,651	23,690	24,240
		Recharges exp	<u>30,441</u>	<u>33,810</u>	<u>33,560</u>
18071	3010	Depreciation Capital Charges	105,872	87,180	105,870
		Capital Financing Costs	<u>105,872</u>	<u>87,180</u>	<u>105,870</u>
		TOTAL EXPENDITURE	<u>150,125</u>	<u>136,690</u>	<u>155,100</u>
		NET REVENUE REQUIREMENT	<u>150,125</u>	<u>136,690</u>	<u>155,100</u>
		SHELTERED EMPLOYMENT TEAM EXPENDITURE			
		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
12035	3032	Payment to HTS-SET	217,378	224,590	238,730
		Premises related expenses	<u>217,378</u>	<u>224,590</u>	<u>238,730</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>217,378</u>	<u>224,590</u>	<u>238,730</u>
		TOTAL EXPENDITURE	<u>217,378</u>	<u>224,590</u>	<u>238,730</u>
		NET REVENUE REQUIREMENT	<u>217,378</u>	<u>224,590</u>	<u>238,730</u>
		SPORTSFIELDS EXPENDITURE			
		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
17319	3040	Cost of Community Safety Rangers	22,607	22,640	23,170
		Recharges exp	<u>22,607</u>	<u>22,640</u>	<u>23,170</u>
18071	3040	Depreciation Capital Charges	186	190	190
18072	3040	Impairment - Revaluation Losses	0	0	0
		Capital Financing Costs	<u>186</u>	<u>190</u>	<u>190</u>
		TOTAL EXPENDITURE	<u>22,793</u>	<u>22,830</u>	<u>23,360</u>
		INCOME			
19356	3040	Wayleaves	(-) <u>137</u>	0	(-) <u>140</u>
		Income	<u>(-)<u>137</u></u>	<u>0</u>	<u>(-)<u>140</u></u>
		NET REVENUE REQUIREMENT	<u>22,656</u>	<u>22,830</u>	<u>23,220</u>
		TOWN PARK EXPENDITURE			
		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
12000	3070	Maintenance of Buildings	560	0	0
12034	3070	Payment to HTS-Building Maintenance	2,622	16,660	5,550
12036	3070	Payment to HTS-Grounds Maintenance	165,665	171,160	181,940
12340	3070	Electricity	1,169	1,230	1,290
12421	3070	Cleaning Contract	3,000	3,000	0
		Premises related expenses	<u>173,016</u>	<u>192,050</u>	<u>188,780</u>
14005	3070	Equipment & Materials	0	0	0
		Supplies and Services	<u>0</u>	<u>0</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>173,016</u>	<u>192,050</u>	<u>188,780</u>

17301	3070	Cost of Accountancy	780	780	0
		Support Services	780	780	0
17311	3070	Cost of Departmental Admin Services (Client Team)	5,850	10,500	4,910
17319	3070	Cost of Community Safety Rangers	24,346	24,360	24,960
17328	3070	Cost of Properties & Facilities Management	290	0	0
		Recharges exp	30,486	34,880	29,870
18071	3070	Depreciation Capital Charges	57,493	54,720	57,490
18073	3070	Impairment - Other	0	0	0
		Capital Financing Costs	57,493	54,720	57,490
		TOTAL EXPENDITURE	261,775	282,430	276,140
		INCOME			
19412	3070	Costs Recoverable	0	0	0
		Income	0	0	0
		NET REVENUE REQUIREMENT	261,775	282,430	276,140
		PAVILIONS, SPORTS PITCHES & COMMON ROOMS EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
12000	3110	Maintenance Buildings - External Contracts	481	4,000	1,000
12001	3110	Alarm Maintenance Burglar & Fire	163	0	390
12006	3110	Insurance Claims Job Codes	0	0	0
12034	3110	Payment to HTS-Building Maintenance	15,059	10,290	5,610
12036	3110	Payment to HTS-Grounds Maintenance	102,440	105,840	112,500
12340	3110	Electricity	4,356	6,560	9,000
12350	3110	Gas	-127	0	990
12390	3110	Business Rates	6,030	5,590	5,790
12400	3110	Water	1,507	750	1,620
		Premises-related Expenses	129,909	132,980	136,900
14005	3110	Equipment Materials & Maintenance	26	0	0
		Supplies and Services	129,290	128,980	135,510
		TOTAL CONTROLLABLE EXPENDITURE	129,935	132,980	136,900
17214	3110	Cost of Insurance Section	2,250	2,260	2,300
17310	3110	Cost of Income Service	410	420	840
17338	3110	Cost of Procurement	0	0	0
		Support Services Group	2,660	2,680	3,140
17313	3110	Cost of Surveyors	0	0	0
17328	3110	Cost of P & F M (DEC)	17,773	16,070	12,050
		Recharges exp	17,773	16,070	12,050
18071	3110	Depreciation	32,162	32,160	32,160
18072	3110	Impairment-Revaluation Losses	0	0	0
18073	3110	Impairment-Other	512,744	0	0
18075	3110	Amortisation of Intangible Assets	4,671	7,500	4,670
		Capital Financing Costs	549,577	39,660	36,830
		TOTAL EXPENDITURE	699,944	191,390	188,920
		INCOME			
19247	3110	Service Charges Income	(-14,390)	(-11,690)	(-5,160)
19310	3110	Fees & Charges - Football	(-110,160)	(-110,160)	(-115,000)
19356	3110	Wayleaves	(-500)	0	(-500)
19412	3110	Costs Recoverable	0	0	0
19508	3110	Rent Income	(-116,215)	(-134,070)	(-136,170)
19510	3110	Job Codes Rent Income	(-120,813)	(-121,310)	(-121,310)
19712	3110	REFCUS Grant Income	(-53,894)	0	0
19738	3110	Rugby	0	0	0
		Income Group	(-1105,971)	(-167,230)	(-178,140)
19511	3110	Community Rent	0	0	0
19601	3110	Community Rent	(-128,531)	(-114,830)	(-114,820)
		Recharges	(-128,531)	(-114,830)	(-114,820)
		NET REVENUE REQUIREMENT	565,442	109,330	95,960
		HATCHES EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
12000	3140	Maintenance Buildings - External Contracts	3,742	3,000	3,000
12001	3140	Alarm Maintenance Burglar & Fire	0	300	0
12005	3140	Insurance Claim	0	0	0
12034	3140	Payment to HTS-Building Maintenance	30,698	49,290	26,860
12328	3140	Grounds Maintenance - Non DSO	-250	250	270
12340	3140	Electricity	414	800	840
12350	3140	Gas	0	0	0
12390	3140	Business Rates	4,649	3,820	760
12400	3140	Water	66	100	40
		Premises-related Expenses	39,317	57,560	31,790
14259	3140	Land Registry Fees	0	0	0
14859	3140	Management Agreement	-85	80	40

			-85	80	40
		TOTAL CONTROLLABLE EXPENDITURE	39,232	57,640	31,830
17214	3140	Cost of Insurance Section	240	240	240
17310	3140	Cost of Income Service	1,930	1,970	7,770
		Support Services Group	2,170	2,210	8,010
17313	3140	Cost of Surveyors	566	0	0
17328	3140	Cost of P & F M (DEC)	23,927	18,310	14,020
		Recharges exp	24,493	18,310	14,020
18071	3140	Depreciation Capital Charges	-87,792	88,750	94,490
18072	3140	Impairment-Revaluation Losses	7,585	0	0
18073	3140	Impairment - Other	134,355	0	0
		Capital Financing Costs	54,149	88,750	94,490
		TOTAL EXPENDITURE	120,043	166,910	148,350
		INCOME			
19247	3140	Service Charge Income	(-)991	(-)2,800	(-)2,400
19412	3140	Costs Recoverable	(-)1,297	0	0
19510	3140	Job Codes Rent Income	(-)596,764	(-)590,200	(-)602,550
		Income Group	(-)598,742	(-)593,000	(-)604,950
		NET REVENUE REQUIREMENT	(-)478,699	(-)426,090	(-)456,600
		GARAGES - GF EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
17301	3142	Cost of Accountancy	780	780	0
		Support Services Group	780	780	0
17325	3142	Recharge from HRA	221,966	150,440	149,960
		Recharges exp	221,966	150,440	149,960
18050	3142	Revenue Contributions to Capital	0	242,050	155,550
18071	3142	Depreciation Capital Charges	138,236	181,140	138,240
		Capital Financing Costs	138,236	423,190	293,790
		TOTAL EXPENDITURE	360,981	574,410	443,750
		INCOME			
19508	3142	Rent income	(-)1,716,875	(-)1,791,690	(-)1,866,890
		Income Group	(-)1,716,875	(-)1,791,690	(-)1,866,890
		NET REVENUE REQUIREMENT	(-)1,355,893	(-)1,217,280	(-)1,423,140
		NON HOUSING CONDITION SURVEY EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11458	3144	Training Course Personal Expenses - Travel etc	0	0	0
		Employees' Expenses	0	0	0
14343	3144	Valuation of Assets Fees	47,458	0	0
		Supplies and Services	47,458	0	0
		TOTAL CONTROLLABLE EXPENDITURE	47,458	0	0
17328	3144	Cost of Properties & Facilities Management	0	0	0
		Recharges expenditure	0	0	0
		TOTAL EXPENDITURE	47,458	0	0
		INCOME			
19600	3144	Recharge GF to Capital	(-)1,003	0	0
19601	3144	Recharge GF to GF	(-)3,537	0	0
19602	3144	Recharge from GF to HRA	(-)232	0	0
		Recharges	(-)4,772	0	0
		NET REVENUE REQUIREMENT	42,686	0	0
		PROPERTY & FACILITIES EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	3166	Salaries - Basic	201,385	268,290	270,420
11001	3166	Salaries - Overtime	2,612	0	0
11003	3166	Contract & Agency Staff	51,498	0	0
11005	3166	Statutory Maternity Pay	751	0	0
11011	3166	Vacancy Savings	0	-6,660	-6,700
11100	3166	Wages - Basic	449	0	0

11103	3166	Wages - Holiday Pay	70	0	0
11121	3166	Flexi Time & Annual Leave payments	0	0	0
11200	3166	National Insurance	21,503	26,880	26,860
11250	3166	Superannuation	83,430	37,620	37,860
11402	3166	Recruitment Costs including Police Checks	0	106	0
11458	3166	Training Expenses	1,400	0	0
11608	3166	Telephone Call Outs	138	130	140
		Employees' Expenses	363,343	326,260	328,580
12005	3166	Insurance Claim	65	30,000	0
		Premises-related Expenses	65	30,000	0
13180	3166	Car Allowance	2,406	2,400	2,400
13200	3166	Staff Travel cost Public Transport only	197	200	200
		Transport-related Expenses	2,603	2,600	2,600
14005	3166	Equipment Materials & Maintenance incl. Lighting	1,846	2,500	2,500
14021	3166	Cost of Asset Disposals	1,591	0	0
14203	3166	Refreshments at Meetings	0	80	80
14230	3166	Clothing & Uniform	198	100	100
14249	3166	Land Registry Fees	1,835	1,200	1,200
14251	3166	Books, Magazines and Publications	319	750	750
14258	3166	Office Stationary	33	0	0
14310	3166	Consultancy Fees & Consultation costs	16,403	28,000	23,000
14323	3166	Legal Costs	765	10,000	5,000
14325	3166	Licence Fees inc PRS, PPI & Public Entertainment	79	0	0
14332	3166	Professional Fees	182	0	0
14343	3166	Valuation of Assets Fees	21,639	36,600	18,870
14355	3166	Compensation	0	600	0
14401	3166	Postage	0	0	0
14415	3166	Mobile Phone Costs	1,165	2,000	1,200
14431	3166	IT Support and IT Consumables	0	250	0
14438	3166	Software Licences	0	2,000	0
14471	3166	Subsistence claims for staff inc parking	193	650	650
14482	3166	Grants to Voluntary Organisations	2,315	0	0
14486	3166	Subscriptions to Organisations & Periodicals	167	2,000	2,000
14500	3166	Insurance	31,363	34,340	44,350
14501	3166	Policy Excesses	7,627	0	30,000
14525	3166	GIS Expenditure	2,970	3,500	3,500
14587	3166	Conference Expenses	25	160	160
14874	3166	Parking Permits	0	60	0
		Supplies and Services	90,625	124,790	133,360
		TOTAL CONTROLLABLE EXPENDITURE	456,635	483,650	464,540
17000	3166	Cost of Administration Buildings	13,725	17,100	16,840
17200	3166	Cost of Messenger Service	1,816	2,030	2,040
17202	3166	Cost of Reprographics	3,810	5,060	3,630
17204	3166	Cost of Framing	0	0	0
17205	3166	Cost of Telephone System	4,764	3,360	2,970
17214	3166	Cost of Insurance Section	7,660	7,690	7,800
17215	3166	Cost of Occupational Health Service	500	490	470
17301	3166	Cost of Accountancy	780	780	0
17302	3166	Cost of Audit	9,692	9,300	7,750
17303	3166	Cost of Information Technology	47,466	39,690	43,040
17304	3166	Cost of Legal Services	174,829	187,780	210,970
17305	3166	Cost of Human Resources	7,930	8,220	7,960
17310	3166	Cost of Income Service	2,370	2,430	4,100
17322	3166	Cost of Health & Safety Service	820	870	800
17338	3166	Cost of Procurement Service	250	720	440
17345	3166	Cost of Training & Development Service	1,300	1,220	1,170
17346	3166	Cost of Payments Service	12,980	13,140	19,250
		Support Services Group	290,693	299,880	329,230
17311	3166	Cost of Depart. Admin Serv. (G Bloomer)	15,150	15,870	17,770
17312	3166	Cost of Regeneration Team	0	1,000	1,000
17328	3166	Cost of P & F M (DEC)	19	0	0
17335	3166	Cost of Room Hire Bookings	0	0	0
		Recharges exp	15,169	16,870	18,770
18075	3166	Amortisation of Intangible Assets	1,645	0	1,650
		Capital Financing Costs	1,645	0	1,650
		TOTAL EXPENDITURE	764,142	800,400	814,190
		INCOME			
19356	3166	Wageleaves	(-1251)	0	(-1250)
19412	3166	Costs Recoverable	(-128,236)	(-132,000)	(-128,000)
19441	3166	Insurance Income	(-121,903)	(-128,880)	(-135,480)
19581	3166	Admin Costs Income	(-12,986)	(-15,000)	(-14,000)
		Income Group	(-153,376)	(-165,880)	(-167,730)
19600	3166	Recharge GF to Capital (M Wright + J McGill)	(-137,294)	(-132,000)	(-122,380)

19601	3166	Recharge GF to GF	(-)275,736	(-)238,710	(-)243,520
19602	3166	Recharge from GF to HRA	(-)32,977	(-)44,440	(-)38,650
19607	3166	Recharge GF costs direct to HRA	0	(-)6,650	0
		Recharges	(-)345,007	(-)321,800	(-)304,550

NET REVENUE REQUIREMENT	364,760	412,720	441,910
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COMMERCIAL PROPERTIES - MISCELLANEOUS

		2017/18 Actual	2018/19 Original	2019/20 Original	
EXPENDITURE					
12000	3180	£	£	£	
12000	3180	Maintenance Buildings - External Contracts	9,304	15,000	14,710
12001	3180	Fire Alarm Maintenance	922	280	380
12005	3180	Insurance Claim	374	0	0
12034	3180	Payment to HTS-Building Maintenance	13,709	28,160	15,340
12036	3180	Payment to HTS-Grounds Maintenance	2,083	5,000	5,000
12201	3180	Asbestos Revenue	14,811	0	15,000
12340	3180	Electricity	3,082	2,510	1,720
12350	3180	Gas	3,598	13,470	16,400
12373	3180	Service Charges - Landlord	699	2,200	2,200
12390	3180	Business Rates	8,434	6,650	6,890
12392	3180	Council Tax - Empty Properties	3,878	3,630	0
12400	3180	Water	1,296	1,500	2,020
		Premises-related Expenses	62,189	78,400	79,660
14005	3180	Equipment Materials & Maintenance incl. Lighting	27	0	0
14332	3180	Professional Fees	0	0	0
14510	3180	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	27	0	0
		TOTAL CONTROLLABLE EXPENDITURE	62,216	78,400	79,660
17214	3180	Cost of Insurance Section	54,899	64,290	65,250
17301	3180	Cost of Accountancy	3,646	2,350	0
17310	3180	Cost of Income Service	1,240	1,270	6,010
17338	3180	Cost of Procurement	0	0	0
		Support Services Group	59,786	67,910	71,260
17313	3180	Cost of Surveyors (Law Searle)	1,955	0	0
17319	3180	Cost of Community Safety Rangers	19,129	19,160	19,610
17328	3180	Cost of P & F M (DEC)	70,961	57,950	51,670
		Recharges exp	92,045	77,110	71,260
18071	3180	Depreciation	-408,771	174,000	192,330
18072	3180	Impairment - Revaluation Losses	45,684	0	0
18073	3180	Impairment - Other	99,784	0	0
		Capital Financing Costs	-263,303	174,000	192,330
		TOTAL EXPENDITURE	-49,257	397,420	414,530
INCOME					
19247	3180	Service Charges Income	(-)8,300	(-)18,570	(-)23,140
19313	3180	Grazing	(-)140	(-)140	(-)140
19412	3180	Costs Recoverable	(-)36,772	0	0
19508	3180	Rents Income	(-)261,377	(-)376,920	(-)418,230
19510	3180	Jobs Codes Rent Income	(-)110,904	(-)107,760	(-)109,500
19650	3180	Transfers Out	0	0	0
		Income Group	(-)417,493	(-)503,410	(-)551,010
19511	3180	Community Rent	0	0	0
19601	3180	Recharge from GF to GF	(-)120,492	(-)121,210	(-)120,130
		Recharges	(-)120,492	(-)121,210	(-)120,130
		NET REVENUE REQUIREMENT	(-)587,242	(-)227,200	(-)256,610
INVESTMENT PROPERTY - GF					
INCOME					
19508	3181	Rents Income	(-)94,852	0	0
19529	3181	Rents Income - Licence to Occupy	(-)10,000	0	0
19650	3181	Transfers Out	0	0	0
		Income Group	(-)104,852	0	0
		NET REVENUE REQUIREMENT	(-)104,852	0	0
THE STOW SHOPPING CENTRE					
EXPENDITURE					
12000	3184	£	£	£	
12000	3184	Maintenance Buildings - External Contracts	10,458	0	0
12001	3184	Alarm Maintenance Burglar & Fire	186	0	0
12034	3184	Payment to HTS-Building Maintenance	5,594	35,280	19,230

12040	3184	Payment to HTS-Caretaking	2,024	2,550	3,820
12340	3184	Electricity	1,282	0	110
12350	3184	Gas	-79	0	0
12390	3184	Business Rates	4,786	0	6,360
12392	3184	Council Tax - Empty Properties	0	0	0
12400	3184	Water	0	430	0
		Premises-related Expenses	24,232	38,260	29,520
14231	3184	Energy Certificates	0	150	0
14510	3184	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	0	150	0
		TOTAL CONTROLLABLE EXPENDITURE	24,232	38,410	29,520
17310	3184	Cost of Income Service	1,730	1,770	3,090
17338	3184	Cost of Procurement	0	0	0
		Support Services Group	1,730	1,770	3,090
17313	3184	Cost of Surveyors	0	0	0
17325	3184	Cost of HRA	0	0	0
17328	3184	Cost of P & F M (DEC)	24,512	19,180	18,620
		Recharges exp	24,512	19,180	18,620
18071	3184	Depreciation	452	88,830	89,280
18072	3184	Impairment - Revaluation Losses	19,753	0	0
18073	3184	Impairment - Other	41,367	0	0
		Capital Financing Costs	61,673	88,830	89,280
		TOTAL EXPENDITURE	112,146	148,190	140,510
		INCOME			
19226	3184	Other Fees	(-127,977)	(-127,980)	(-127,980)
19412	3184	Costs Recoverable	(-18,435)	0	0
19508	3184	Rents Income	(-1522,732)	(-1528,450)	(-1546,310)
		Income Group	(-1559,144)	(-1556,430)	(-1574,290)
19511	3184	Community Rent	0	0	0
19801	3184	Community Rent	(-14,180)	(-14,180)	(-1500)
		Recharges	(-14,180)	(-14,180)	(-1500)

NET REVENUE REQUIREMENT

		(-1451,178)	(-1412,420)	(-1434,280)
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BUSH FAIR SHOPS SHOPPING CENTRE

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
		EXPENDITURE			
12000	3188	Maintenance Buildings - External Contracts	76	270	270
12034	3188	Payment to HTS-Building Maintenance	6,994	33,650	18,340
12340	3188	Electricity	-40	0	800
12350	3188	Gas	1,399	1,290	1,110
12390	3188	Business Rates	0	0	5,420
12400	3188	Water	795	550	360
		Premises-related Expenses	9,222	35,760	26,300
		TOTAL CONTROLLABLE EXPENDITURE	9,222	35,760	26,300
17214	3188	Cost of Insurance Section	0	0	0
17310	3188	Cost of Income Service	1,350	1,380	2,800
		Support Services Group	1,350	1,380	2,800
17313	3188	Cost of Surveyors	0	0	0
17328	3188	Cost of P & F M (DEC)	20,591	18,450	16,430
		Recharges exp	20,591	18,450	16,430
18071	3188	Depreciation	13,260	72,450	73,800
18072	3188	Impairment - Revaluation Losses	2,852	0	0
18073	3188	Impairment - Other	(-13,372)	0	0
		Capital Financing Costs	12,740	72,450	73,800
		TOTAL EXPENDITURE	43,904	128,040	119,330
		INCOME			
19508	3188	Rents Income	(-1423,183)	(-1411,880)	(-1397,800)
19412	3188	Costs Recoverable	(-1,454)	0	0
		Income Group	(-1424,636)	(-1411,880)	(-1397,800)
		NET REVENUE REQUIREMENT	(-1380,733)	(-1283,840)	(-1278,470)

BUSH HOUSE OFFICES

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
		EXPENDITURE			
12000	3190	Maintenance Buildings - External Contracts	55	400	400
12001	3190	Alarm Maintenance Burglar & Fire	579	0	580
12034	3190	Payment to HTS-Building Maintenance	2,630	6,280	3,420
12340	3190	Electricity	2,005	3,440	3,610
12390	3190	Business Rates	714	0	0
12400	3190	Water	-164	1,200	1,820
12421	3190	Cleaning Contract	5,787	6,000	5,650

			<u>11,606</u>	<u>17,320</u>	<u>15,480</u>
14005	3190	Equipment Materials & Maintenance	0	0	0
14231	3190	Energy Certificates	150	0	0
		Supplies and Services	<u>150</u>	<u>0</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>11,756</u>	<u>17,320</u>	<u>15,480</u>
17310	3190	Cost of Income Service	250	250	380
17338	3190	Cost of Procurement	0	0	0
		Support Services Group	<u>250</u>	<u>250</u>	<u>380</u>
17328	3190	Cost of P & F M (DEC)	4,211	3,620	3,290
		Recharges exp	<u>4,211</u>	<u>3,620</u>	<u>3,290</u>
		TOTAL EXPENDITURE	<u>16,217</u>	<u>21,190</u>	<u>19,150</u>
		INCOME			
19247	3190	Service Charges Income	(-16,046)	(-14,080)	(-16,020)
19508	3190	Rents Income	(-135,305)	(-137,260)	(-139,250)
		Income Group	<u>(-141,351)</u>	<u>(-151,340)</u>	<u>(-155,270)</u>
		NET REVENUE REQUIREMENT	<u>(-125,134)</u>	<u>(-130,150)</u>	<u>(-136,120)</u>
		ADAMS HOUSE			
		EXPENDITURE	<u>2017/18 Actual</u>	<u>2018/19 Original</u>	<u>2019/20 Original</u>
12340	3204	Electricity	£ 91	£ 130	£ 130
		Premises-related Expenses	<u>91</u>	<u>130</u>	<u>130</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>91</u>	<u>130</u>	<u>130</u>
		TOTAL EXPENDITURE	<u>91</u>	<u>130</u>	<u>130</u>
		NET REVENUE REQUIREMENT	<u>91</u>	<u>130</u>	<u>130</u>
		NORTHGATE HOUSE			
		EXPENDITURE	<u>2017/18 Actual</u>	<u>2018/19 Original</u>	<u>2019/20 Original</u>
12000	3207	Maintenance of Buildings	£ 195	£ 0	£ 0
12001	3207	Alarm maintenance Burglar & Fire	144	500	150
12034	3207	Payment to HTS-Building Maintenance	84	0	0
12038	3207	Payment to HTS-Building Cleaning	0	0	0
12340	3207	Electricity	335	860	900
12350	3207	Gas	-42	250	770
12390	3207	Business rates	6,556	0	0
		Premises-related Expenses	<u>7,272</u>	<u>1,610</u>	<u>1,820</u>
14231	3207	Energy Certificates	225	230	0
14410	3207	Rentals, Mice & Call Charges for Phone System	138	150	0
		Supplies & Services	<u>363</u>	<u>380</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>7,635</u>	<u>1,990</u>	<u>1,820</u>
17205	3207	Cost of Telephone System	8,419	5,930	5,600
17214	3207	Cost of Insurance	11,150	11,190	11,360
17310	3207	Cost of Income	190	190	0
17338	3207	Cost of Procurement	0	0	0
		Support Services Group	<u>19,759</u>	<u>17,310</u>	<u>16,960</u>
17313	3207	Cost of Surveyors	0	0	0
17328	3207	Cost of P & F M (DEC)	250	0	0
		Recharges exp	<u>250</u>	<u>0</u>	<u>0</u>
18071	3207	Depreciation	7,089	6,990	7,090
18073	3207	Impairment-Other	0	0	0
		Capital Financing Costs	<u>7,089</u>	<u>6,990</u>	<u>7,090</u>
		TOTAL EXPENDITURE	<u>34,733</u>	<u>26,290</u>	<u>25,870</u>
		INCOME			
19508	3207	Rents income	(-17,095)	(-21,500)	(-21,500)
		Income Group	<u>(-17,095)</u>	<u>(-21,500)</u>	<u>(-21,500)</u>
		NET REVENUE REQUIREMENT	<u>27,638</u>	<u>4,790</u>	<u>4,370</u>
		WATER GARDENS CAR PARK			
		EXPENDITURE	<u>2017/18 Actual</u>	<u>2018/19 Original</u>	<u>2019/20 Original</u>
17214	3209	Cost of Insurance Section	£ 600	£ 600	£ 610
17310	3209	Cost of Income Service	70	80	0
		Support Services Group	<u>670</u>	<u>680</u>	<u>610</u>
17311	3209	Cost of Depart. Admin Serv. (G Bloomer)	30,290	31,740	35,540
		Recharges exp	<u>30,290</u>	<u>31,740</u>	<u>35,540</u>

		<u>30,960</u>	<u>32,420</u>	<u>36,150</u>
TOTAL EXPENDITURE				
INCOME				
19301	3209	0	0	(-)443,550
19320	3209	(-)509,325	(-)499,550	0
19338	3209	(-)42,973	(-)39,000	(-)43,000
Income Group		<u>(-)552,298</u>	<u>(-)538,550</u>	<u>(-)486,550</u>
NET REVENUE REQUIREMENT		<u>(-)521,338</u>	<u>(-)506,130</u>	<u>(-)450,400</u>
CIVIC CENTRE				
EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>
11000	3213	161,203	164,120	169,570
11001	3213	21,623	20,420	20,420
11011	3213	0	-4,640	-4,760
11100	3213	5,278	0	0
11103	3213	616	0	0
11200	3213	18,165	17,580	18,080
11250	3213	67,710	29,930	30,820
11530	3213	0	0	0
Employee Welfare- Eye Test, Medicals, Physio, Counsell				
Employees' Expenses		<u>274,596</u>	<u>227,410</u>	<u>234,110</u>
12000	3213	65,675	58,100	65,100
12001	3213	138	0	0
12005	3213	0	0	0
12010	3213	7,918	6,500	6,500
12014	3213	59,569	59,580	63,900
12016	3213	0	7,000	0
12034	3213	516	0	0
12340	3213	66,867	79,000	96,560
12350	3213	25,335	28,190	20,610
12390	3213	356,137	363,260	375,710
12400	3213	3,116	3,620	3,620
12421	3213	87,580	89,330	96,490
Premises-related Expenses		<u>672,852</u>	<u>694,670</u>	<u>728,490</u>
13105	3213	42	0	0
13180	3213	0	0	0
13200	3213	163	0	0
Transport-related Expenses		<u>204</u>	<u>0</u>	<u>0</u>
14005	3213	11,436	6,300	6,300
14007	3213	655	700	700
14024	3213	25,891	25,550	25,550
14230	3213	3,219	3,000	3,000
14231	3213	375	400	400
14233	3213	1,625	1,500	1,500
14325	3213	1,298	2,510	1,400
14401	3213	0	0	0
14410	3213	899	600	600
14415	3213	2,818	2,800	2,800
14431	3213	0	0	0
14471	3213	780	1,000	1,000
14486	3213	372	170	170
Supplies and Services		<u>49,277</u>	<u>44,530</u>	<u>43,420</u>
TOTAL CONTROLLABLE EXPENDITURE		<u>996,930</u>	<u>966,610</u>	<u>1,006,020</u>
17000	3213	9,530	10,260	10,110
17200	3213	15	0	10
17205	3213	1,300	1,570	1,570
17214	3213	20,530	20,600	20,910
17215	3213	330	320	310
17303	3213	5,620	5,530	5,990
17305	3213	5,290	5,480	5,310
17310	3213	60	60	0
17322	3213	540	580	530
17338	3213	280	290	170
17345	3213	860	820	780
Support Services Group		<u>44,355</u>	<u>45,510</u>	<u>45,690</u>
17311	3213	15,150	15,870	17,770
17328	3213	3,097	1,090	3,290
Recharges exp		<u>18,247</u>	<u>15,960</u>	<u>21,960</u>
18071	3213	138,043	134,970	138,040
18072	3213	0	0	0
18073	3213	-159,051	0	0
Capital Financing Costs		<u>-21,008</u>	<u>134,970</u>	<u>138,040</u>
TOTAL EXPENDITURE		<u>1,038,524</u>	<u>1,164,050</u>	<u>1,210,810</u>

INCOME			
19247	3213	Service Charges Income	(-16,454)
19669	3213	Room Hire Fees	(-1,500)
		Income	(-16,954)
19600	3213	Recharge from GF to Capital	0
19601	3213	Recharge GF to GF	(-866,496)
19602	3213	Recharge from GF to HRA	(-165,074)
		Recharges	(-1,031,570)

NET REVENUE REQUIREMENT 0 10,310 10,320

MESSENGERS & POSTAL EXPENDITURE					
		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
13025	3302	Payment to HTS-Fleet	3,772	3,880	4,220
13105	3302	Payment for fuel	465	500	500
		Transport-related expenses	4,237	4,380	4,720
14005	3302	Equipment Materials & Maintenance incl.Lighting	9,373	12,500	12,350
14015	3302	Open/Close Stock (Equipment etc)	3,905	0	0
14401	3302	Cost of Postage	104,668	103,000	103,000
		Supplies and Services	117,946	115,500	115,350
		TOTAL CONTROLLABLE EXPENDITURE	122,204	119,880	120,070
17000	3302	Cost of Administration Buildings	3,180	3,420	3,370
17204	3302	Cost of Franking	151	0	0
17205	3302	Cost of Telephone System	390	470	500
17214	3302	Cost of Insurance Section	420	420	430
17303	3302	Cost of Information Technology	4,010	3,950	4,280
17310	3302	Cost of Income	10	10	0
17338	3302	Cost of Procurement	0	0	0
		Support Services Group	8,161	8,270	8,580
17311	3302	Cost of Depart. Admin Serv. (Part of Civic&LBC&S Farrington)	32,000	35,000	36,270
		Recharges exp	32,000	35,000	36,270
18071	3302	Depreciation	3,108	3,110	3,110
		Capital Financing Costs	3,108	3,110	3,110
		TOTAL EXPENDITURE	165,473	166,260	168,030

INCOME			
19412	3302	Cost Recoverable	0
		Income	0
19601	3302	Recharge GF to GF (cost of Messengers)	(-130,174)
19602	3302	Recharge from GF to HRA (cost of Messengers)	(-35,299)
19606	3302	Recharge GF Direct Costs to GF (cost of Postage)	0
19607	3302	Recharge GF Direct Costs to HRA (cost of Postage)	(-10)
		Recharges	(-165,473)

NET REVENUE REQUIREMENT (-10) 0 0

BUILDING CONTROL EXPENDITURE					
		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
11000	3360	Salaries - Basic	100,130	200,760	204,660
11003	3360	Contract & Agency Staff	62,136	0	0
11005	3360	Statutory Maternity Pay	0	0	0
11011	3360	Vacancy Savings	0	-5,060	-5,150
11103	3360	Wages - Holiday Pay	0	0	0
11121	3360	Flexi Time & Annual Leave Pay	70	0	0
11200	3360	National Insurance	9,775	19,820	20,100
11250	3360	Superannuation	35,600	32,360	32,990
11458	3360	Training Expenses	59	0	0
11460	3360	Course Fees	0	0	0
		Employees' Expenses	207,769	247,860	252,600
13180	3360	Car Allowance	2,282	4,200	2,900
13200	3360	Staff Travel	147	0	250
		Transport-related Expenses	2,429	4,200	3,050
14005	3360	Equipment Materials & Maintenance incl.Lighting	250	980	980
14230	3360	Clothing & Uniform	42	350	350
14249	3360	Land Registry Fees	15	0	0
14251	3360	Books, Magazines and Publications	28	200	200
14255	3360	Hospitality	350	100	100
14258	3360	Office Stationery	100	1,350	1,350
14310	3360	Consultancy Fees & Consultation costs	10,115	27,710	25,000
14415	3360	Mobile Phone Costs	201	250	250
14431	3360	IT Support and IT Consumables	5,237	5,200	8,960
14471	3360	Subsistence claims for staff inc parking	161	500	500

14486	3360	Subscriptions to Organisations & Periodicals	2,839	3,050	3,050
14786	3360	Technical Inspections	200	1,000	1,000
14799	3360	Partnership Projects	0	2,000	2,000
14874	3360	Parking Permits	0	0	0
		Supplies and Services	19,536	42,760	43,640
		TOTAL CONTROLLABLE EXPENDITURE	229,735	294,840	290,290
17000	3360	Cost of Administration Buildings	6,858	13,680	16,840
17202	3360	Cost of Reprographics	613	1,360	1,750
17204	3360	Cost of Franking	0	0	120
17205	3360	Cost of Telephone System	1,020	2,020	2,120
17214	3360	Cost of Insurance Section	4,750	6,360	6,460
17215	3360	Cost of Occupational Health Service	220	380	370
17302	3360	Cost of Audit	9,692	9,300	3,100
17303	3360	Cost of Information Technology	16,210	21,470	23,280
17304	3360	Cost of Legal Services	40	870	970
17305	3360	Cost of Human Resources	3,530	6,390	6,190
17310	3360	Cost of Income Service	450	500	940
17322	3360	Cost of Health & Safety Service	360	660	620
17331	3360	Cost of Cashiers Service	300	320	590
17338	3360	Cost of Procurement Service	0	0	0
17345	3360	Cost of Training & Development Service	580	950	910
		Support Services	44,623	64,280	64,260
17307	3360	Cost of Structural Engineering Services	0	0	0
17311	3360	Cost of Depart. Admin Serv.	19,860	21,370	22,720
17328	3360	Cost of Property & Facilities Management	43	0	40
		Recharges exp	19,903	21,370	22,760
		TOTAL EXPENDITURE	294,261	380,490	386,310
		INCOME			
19108	3360	Sales of Plans	(-222)	(-600)	(-600)
19268	3360	Building Control Income	(-141,961)	(-117,000)	(-117,000)
19269	3360	Covenant Control Income	0	(-10,000)	(-10,000)
19340	3360	Dropped Crossing Application Fee	0	(-7,000)	(-8,000)
		Income	(-142,183)	(-134,600)	(-135,600)
19601	3360	Recharge GF to GF	(-36,030)	(-16,000)	(-12,000)
		Recharges	(-36,030)	(-16,000)	(-12,000)
		NET REVENUE REQUIREMENT	116,048	229,890	238,710
		STRUCTURAL ENGINEERING	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
11000	3362	Salaries - Basic	27,947	0	0
11011	3362	Vacancy Savings	0	0	0
11121	3362	Flexi Time & Annual Leave Pay	-380	0	0
11200	3362	National Insurance	2,523	0	0
11250	3362	Superannuation	9,130	0	0
		Employees' Expenses	39,219	0	0
13180	3362	Car Allowance	63	0	0
		Transport-related Expenses	63	0	0
14005	3362	Equipment Materials & Maintenance incl.Lighting	56	0	0
14258	3362	Office Stationery	25	0	0
14230	3362	Clothes & Uniform	0	0	0
14431	3362	IT Support and IT Consumables	635	0	0
14874	3362	Parking Permits	0	0	0
		Supplies and Services	716	0	0
		TOTAL CONTROLLABLE EXPENDITURE	39,998	0	0
17000	3362	Cost of Administration Buildings	3,180	0	0
17202	3362	Cost of Reprographics	574	0	0
17204	3362	Cost of Franking	90	0	0
17205	3362	Cost of Telephone System	660	0	0
17214	3362	Cost of Insurance Section	890	0	0
17215	3362	Cost of Occupational Health Service	110	0	0
17303	3362	Cost of Information Technology	4,820	0	0
17305	3362	Cost of Human Resources	1,760	0	0
17310	3362	Cost of Income Service	40	0	0
17322	3362	Cost of Health & Safety Service	180	0	0
17338	3362	Cost of Procurement Service	0	0	0
17345	3362	Cost of Training & Development Service	290	0	0
		Support Services	12,505	0	0
17311	3362	Cost of Depart. Admin Serv. (D Cooper)	940	0	0
17328	3362	Cost of Property & Facilities Management	16	0	0
		Recharges exp	956	0	0
		TOTAL EXPENDITURE	53,459	0	0

INCOME					
19340	3362	Drop Cross Application Fee	(-) <u>17,085</u>	0	0
19369	3362	Structural Calculations - Income	<u>0</u>	<u>0</u>	<u>0</u>
Income			(-)<u>17,085</u>	0	0
19601	3362	Recharge GF to GF	<u>0</u>	<u>0</u>	<u>0</u>
Recharges			<u>0</u>	<u>0</u>	<u>0</u>

NET REVENUE REQUIREMENT 46,374 0 0

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
COVENANT CONTROL EXPENDITURE					
11000	3370	Salaries - Basic	15,385	0	0
11011	3370	Vacancy Savings	0	0	0
11121	3370	Flexi Time & Annual Leave Pay	67	0	0
11200	3370	National Insurance	997	0	0
11250	3370	Superannuation	5,720	0	0
Employees' Expenses			22,170	0	0
14323	3370	Legal Fees	3	0	0
Supplies and Services			3	0	0
TOTAL CONTROLLABLE EXPENDITURE			22,173	0	0
17000	3370	Cost of Administration Buildings	1,590	0	0
17202	3370	Cost of Respirographics	33	0	0
17214	3370	Cost of Insurance Section	800	0	0
17215	3370	Cost of Occupational Health Service	60	0	0
17303	3370	Cost of Information Technology	800	0	0
17304	3370	Cost of Legal Services	680	0	0
17305	3370	Cost of Human Resources	880	0	0
17322	3370	Cost of Health & Safety Service	90	0	0
17345	3370	Cost of Training & Development Service	140	0	0
Support Services			5,073	0	0
17311	3370	Cost of Departmental Admin Services	21,030	0	0
17328	3370	Cost of Property & Facilities	6	0	0
Recharges exp			21,036	0	0
TOTAL EXPENDITURE			48,282	0	0

INCOME					
19108	3370	Sales of Plans	(-) <u>34</u>	0	0
19269	3370	Covenant Control Income	(-) <u>119,002</u>	0	0
Income			(-)<u>119,036</u>	0	0

NET REVENUE REQUIREMENT 29,246 0 0

		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
PLANNING SERVICES EXPENDITURE					
11000	3380	Salaries - Basic	446,493	613,400	633,140
11001	3380	Salaries - Overtime	354	0	0
11003	3380	Contract & Agency Staff	114,465	14,710	14,710
11005	3380	Statutory Maternity Pay	0	0	0
11011	3380	Vacancy Savings	0	-14,440	-15,910
11103	3380	Wages - Holiday Pay	0	0	0
11121	3380	Flexi Time & Annual Leave Pay	1,638	0	0
11200	3380	National Insurance	42,304	61,150	63,100
11250	3380	Superannuation	157,040	95,900	99,040
11402	3380	Recruitment Costs Including Police Checks	1,800	0	0
11460	3380	Course Fees	0	0	0
Employees' Expenses			764,094	770,720	794,080
13180	3380	Car Allowance	744	1,230	1,230
13200	3380	Staff Travel Cost - Public Transport only	269	0	0
Transport-related Expenses			1,013	1,230	1,230
14005	3380	Equipment Materials & Maintenance incl. Lighting	3,048	3,600	4,600
14249	3380	Land Registry Fees	81	0	0
14251	3380	Books, Magazines and Publications	4,317	3,000	3,000
14255	3380	Hospitality	421	100	100
14258	3380	Office Stationery	380	800	800
14316	3380	Consultancy Fees & Consultation costs	222,731	100,000	200,000
14323	3380	Legal Costs	106,062	5,000	5,000
14332	3380	Professional Fees	690	5,000	5,000
14343	3380	Valuation of Assets Fees	13,310	0	0
14401	3380	Postage	0	0	0
14415	3380	Mobile Phone Costs	215	240	850
14431	3380	IT Support and IT Consumables	5,021	2,900	7,000
14471	3380	Subsistence claims for staff inc parking	925	1,000	1,000

14584	3380	Harlow Local Plan	9,095	10,000	10,000
14891	3380	Historic Buildings & Design Advice	9,451	10,400	15,000
		Supplies and Services	375,748	142,040	252,350
		TOTAL CONTROLLABLE EXPENDITURE	1,140,855	913,990	1,047,690
17000	3380	Cost of Administration Buildings	35,674	44,470	45,490
17200	3380	Cost of Messenger Service	3,632	4,150	3,940
17202	3380	Cost of Reprographics	16,195	6,970	15,340
17204	3380	Cost of Franking	5,605	10,190	6,650
17205	3380	Cost of Telephone System	7,548	5,330	6,310
17214	3380	Cost of Insurance Section	13,558	15,870	16,110
17215	3380	Cost of Occupational Health Service	1,467	1,060	1,100
17302	3380	Cost of Audit	0	0	3,100
17303	3380	Cost of Information Technology	84,383	70,570	76,510
17304	3380	Cost of Legal Services	9,831	10,560	11,860
17305	3380	Cost of Human Resources	20,034	18,270	18,580
17310	3380	Cost Of Income Service	10	10	0
17322	3380	Cost of Health & Safety Service	1,820	1,930	1,870
17331	3380	Cost of Cashiers Service	430	450	370
17338	3380	Cost of Procurement Service	162	470	290
17345	3380	Cost of Training & Development Service	2,501	2,720	2,730
17346	3380	Cost of Payments Service	2,820	2,860	4,190
		Support Services	205,668	195,900	214,430
17311	3380	Cost of Depart. Admin Serv. (G Bloomer)	90,873	95,240	106,630
17328	3380	Cost of Properties & Facilities Management (DEC)	9,532	9,590	4,560
		Recharges exp	100,406	104,830	111,190
18071	3380	Depreciation Capital Charges	4,504	4,500	4,500
18073	3380	Impairment-Other	0	0	0
18075	3380	Amortisation of Intangible Assets	20,910	22,380	20,910
18079	3380	Revenue Expenditure Funded fm Capital Under Statute	156,244	0	0
		Capital Financing Costs	181,658	26,880	25,410
		TOTAL EXPENDITURE	1,628,587	1,241,600	1,398,690
		INCOME			
19080	3380	Grant	(-135,485)	0	0
19108	3380	Sales of Plans	(-184)	(-150)	(-150)
19228	3380	Planning Applications	(-583,282)	(-340,000)	(-344,000)
19412	3380	Costs Recoverable	0	0	0
19712	3380	REFCUS Grant Income	(-156,244)	0	0
		Income	(-775,095)	(-340,050)	(-344,050)
19601	3380	Recharge GF to GF	(-34,040)	(-37,290)	(-33,680)
19602	3380	Recharge from GF to HRA	(-17,335)	(-12,670)	(-12,920)
		Recharges	(-41,375)	(-49,960)	(-46,600)
		NET REVENUE REQUIREMENT	812,117	851,590	1,008,040
		HTS	2017/18 Actual	2018/19 Original	2019/20 Original
		EXPENDITURE	£	£	£
12038	3383	Payment to HTS-Building Cleaning	106,106	109,400	0
		Premises-related expenses	106,106	109,400	0
14503	3383	Payment to HTS-Directors&Officers Liability Ins	948	0	0
14505	3383	Payment to HTS-Insurance Premiums	0	0	0
14938	3383	HTS Harlow Pension Charge	87,103	508,090	0
		Supplies and Services	88,051	508,090	0
		TOTAL CONTROLLABLE EXPENDITURE	194,157	617,490	0
17214	3383	Cost of Insurance Section	830	840	0
17301	3383	Cost of Accountancy	12,480	12,480	0
17302	3383	Cost of Audit	17,060	18,600	0
17310	3383	Cost of Income Service	10	10	0
17338	3383	Cost of Procurement Service	0	0	0
		Support Services	30,380	31,930	0
17313	3383	Cost of Surveyors	27,378	0	0
17325	3383	Cost of HRA	0	27,380	0
		Recharges exp	27,378	27,380	0
		TOTAL EXPENDITURE	251,915	676,800	0
		INCOME			
19601	3383	Recharge GF to GF	(-251,915)	0	0
19602	3383	Recharge from GF to HRA	0	0	0
19607	3383	Recharge GF costs direct to HRA	0	(-420,460)	0
		Recharges	(-251,915)	(-420,460)	0

		0	256,340	0	
NET REVENUE REQUIREMENT		0	256,340	0	
JVCO Demobilisation		2017/18 Actual	2018/19 Original	2019/20 Original	
EXPENDITURE		£	£	£	
11000	3384	Salaries - Basic	12,536	0	0
11005	3384	Statutory Maternity Pay	153	0	0
11103	3384	Wages - Basic	162	0	0
11121	3384	Flexi Time & Annual Leave Payments	-1,196	0	0
11200	3384	National Insurance	1,532	0	0
11250	3384	Superannuation	4,230	0	0
		Employees' Expenses	17,456	0	0
12000	3384	Maintenance of Buildings	16,007	0	0
12003	3384	Cleaning & Disposals	(-1142)	0	0
		Premises-related Expenses	15,865	0	0
13180	3384	Car Allowance	251	0	0
13200	3384	Staff Travel cost Public Transport only	0	0	0
		Transport-related Expenses	251	0	0
14005	3384	Equipment Materials & Maintenance incl Lighting	1,955	0	0
14310	3384	Consultancy Fees & Consultation Costs	19,182	0	0
14323	3384	Legal Costs	16,384	0	0
14431	3384	IT Support	0	0	0
14438	3384	Software Licences	0	0	0
14471	3384	Subsistence claims for staff inc parking	2	0	0
		Supplies and Services	37,523	0	0
		TOTAL CONTROLLABLE EXPENDITURE	59,400	0	0
17202	3384	Cost of Reprographics	0	0	0
17204	3384	Cost of Franking	0	0	0
17304	3384	Cost of Legal Services	5,943	0	0
		Support Services	5,943	0	0
17313	3384	Cost of Surveyors	0	0	0
17335	3384	Cost of Room Hire Bookings	504	0	0
		Recharges	504	0	0
		TOTAL EXPENDITURE	77,542	0	0
INCOME					
19601	3384	Recharge GF to GF	(-177,542)	0	0
19602	3384	Recharge from GF to HRA	0	0	0
		Recharges	(-177,542)	0	0
NET REVENUE REQUIREMENT		(-10)	0	0	
HEAD OF PLACE		2017/18 Actual	2018/19 Original	2019/20 Original	
EXPENDITURE		£	£	£	
11000	3385	Salaries - Basic	85,112	86,820	93,810
11011	3385	Vacancy Savings	0	-2,240	-2,420
11121	3385	Flexi Time & Annual Leave Payments	903	0	0
11200	3385	National Insurance	10,619	10,850	11,780
11250	3385	Superannuation	-150,650	14,150	15,290
		Employees' Expenses	-54,016	109,580	118,460
13180	3385	Car Allowance	0	100	100
13200	3385	Staff Travel Cost Public Transport only	174	0	0
		Transport-related expenses	174	100	100
14005	3385	Equipment Materials & Maintenance incl.Lighting	0	150	150
14255	3385	Hospitality	8	0	0
14258	3385	Office Stationery	0	0	0
14415	3385	Mobile Phone Costs	281	220	280
14471	3385	Subsistence Claims for Staff incl. Parking	408	0	0
14486	3385	Subscriptions	209	0	300
14860	3385	Balance available	0	0	0
		Supplies and Services	906	370	730
		TOTAL CONTROLLABLE EXPENDITURE	-52,936	110,050	119,290
17000	3385	Cost of Administration Buildings	3,180	6,840	3,370
17202	3385	Cost of Reprographics	159	0	150
17205	3385	Cost of Telephone System	200	480	260
17214	3385	Cost of Insurance Section	800	800	810
17215	3385	Cost of Occupational Health Service	60	100	50
17300	3385	Cost of Corporate Management	35,420	31,050	35,710
17301	3385	Cost of Accountancy	87,420	87,400	92,230
17302	3385	Cost of Audit	0	9,300	2,580
17303	3385	Cost of Information Technology	1,610	1,580	1,710
17305	3385	Cost of Human Resources	880	1,820	880
17320	3385	Cost of Communications Service	42,000	45,400	64,880
17322	3385	Cost of Health & Safety Service	90	200	90
17338	3385	Cost of Procurement	0	0	0
17342	3385	Cost of Policy & Performance Service	12,970	12,700	23,950
17345	3385	Cost of Training & Development Service	140	280	130
		Support Services	184,929	197,950	226,500

17002	3385	Cost of Office Accommodation LBC	0	0	0
17311	3385	Cost of Depart. Admin Serv. (P Coleman)	7,330	9,440	9,620
		Recharges exp	7,330	9,440	9,620
		TOTAL EXPENDITURE	139,323	317,440	355,410
		INCOME			
19601	3385	Recharge GF to GF (within service plan)	(-)321,623	(-)317,440	(-)355,410
		Recharges	(-)321,623	(-)317,440	(-)355,410
		NET REVENUE REQUIREMENT	-182,300	0	0
		REGULATORY SERVICES: CLIENT TEAM			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	3386	Salaries - Basic	125,675	155,790	224,860
11001	3386	Salaries - Overtime	0	0	0
11003	3386	Contract & Agency Staff	23,172	0	0
11005	3386	Statutory Maternity Pay	0	0	0
11011	3386	Vacancy Savings	0	-3,940	-5,660
11121	3386	Flexi Time & Annual Leave payments	1,416	0	0
11200	3386	National Insurance	11,901	15,870	21,730
11250	3386	Superannuation	45,860	25,390	36,660
11458	3386	Training Expenses	0	0	0
11460	3386	Course Fees	0	0	0
		Employees' Expenses	208,024	193,110	277,590
13105	3386	Payment for Fuel	45	0	0
13180	3386	Car Allowance	94	1,950	2,850
13200	3386	Staff Travel cost Public Transport only	7	0	0
		Transport-related expenses	146	1,950	2,850
14005	3386	Equipment Materials & Maintenance incl. Lighting	211	500	500
14203	3386	Refreshment at Meetings	13	0	0
14230	3386	Clothing & Uniform	2,034	0	0
14249	3386	Land Registry Fees	0	0	0
14258	3386	Office Stationery	0	500	500
14415	3386	Mobile Phone Costs	654	500	500
14471	3386	Subsistence claims for staff inc parking	0	0	0
14486	3386	Subscriptions	100	0	0
14874	3386	Parking Permits	0	50	0
		Supplies and Services	3,011	1,550	1,500
		TOTAL CONTROLLABLE EXPENDITURE	211,181	196,610	281,940
17000	3386	Cost of Administration Buildings	6,350	6,840	13,470
17200	3386	Cost of Messenger Service	1,816	2,030	2,040
17202	3386	Cost of Reprographics	3,505	1,340	5,380
17204	3386	Cost of Franking	2,361	5,820	3,720
17205	3386	Cost of Telephone System	1,500	1,800	2,090
17214	3386	Cost of Insurance Section	3,960	3,970	4,030
17215	3386	Cost of Occupational Health Service	220	220	370
17303	3386	Cost of Information Technology	19,123	15,990	17,340
17304	3386	Cost of Legal Services	1,920	2,310	2,590
17305	3386	Cost of Human Resources	3,530	3,650	6,190
17322	3386	Cost of Health & Safety Service	360	390	620
17346	3386	Cost of Payments Service	6,460	6,540	9,590
17345	3386	Cost of Training & Development Service	580	540	910
		Support Services	51,685	51,440	68,340
17302	3386	Cost of Accommodation	0	0	230
17311	3386	Cost of Departmental Admin Services	49,698	43,490	45,050
17328	3386	Cost of Property & Facilities	242	0	60
		Recharges exp	49,940	43,490	45,340
		TOTAL EXPENDITURE	312,806	291,540	395,620
		INCOME			
19412	3386	Costs Recoverable	0	0	0
		Income	0	0	0
19601	3386	Recharge GF to GF (within service plan)	(-)282,920	(-)291,540	(-)359,210
		Recharges	(-)282,920	(-)291,540	(-)359,210
		NET REVENUE REQUIREMENT	29,885	0	36,410
		HTS START UP COSTS			
		EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11000	3387	Salaries - Basic	0	0	0
11200	3387	National Insurance	0	0	0
11402	3387	Recruitment Costs	665	0	0
		Employees' Expenses	665	0	0
12000	3387	Maintenance of Buildings	27,446	0	0
		Premises-related expenses	28,111	0	0

13180	3387	Car Allowance	0	0	0
		Transport-related expenses	0	0	0
14005	3387	Equipment Materials & Maintenance incl. Lighting	32,670	0	0
14029	3387	Signs - Costs	0	0	0
14249	3387	Land Registry Fees	0	0	0
14255	3387	Hospitality	0	0	0
14310	3387	Consultancy Fees	0	0	0
14323	3387	Legal Costs	2,096	0	0
14415	3387	Mobile Phone Costs	0	0	0
14431	3387	IT Support	0	0	0
14510	3387	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	34,766	0	0
		TOTAL CONTROLLABLE EXPENDITURE	62,877	0	0
		TOTAL EXPENDITURE	62,877	0	0

19412	3387	Costs Recoverable	(-162,877)	0	0
		Income	(-162,877)	0	0

NET REVENUE REQUIREMENT		0	0	0
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		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
10 STAPLE TYE EXPENDITURE					
12001	3400	Alarm Maintenance Burglar & Fire	144	160	140
12034	3400	Payment to HTS-Building Maintenance	0	0	0
12372	3400	Rent	50,051	50,000	50,000
12373	3400	Service Charges - Landlord	19,374	14,690	19,370
		Premises-related Expenses	69,569	64,850	69,510
14500	3400	Insurance	685	300	690
		Supplies and Services	685	300	690
		TOTAL CONTROLLABLE EXPENDITURE	70,254	65,150	70,200
17328	3400	Cost of P & F M (DEC)	0	0	0
		Recharges exp	0	0	0
		TOTAL EXPENDITURE	70,254	65,150	70,200

19247	3400	Service Charges Income	(-18,934)	(-14,690)	(-19,370)
19412	3400	Costs Recoverable	(-685)	(-300)	(-690)
19508	3400	Rents Income	(-150,000)	(-150,000)	(-150,000)
		Income Group	(-169,619)	(-164,990)	(-170,060)

NET REVENUE REQUIREMENT		635	160	140
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		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
SUMNERS FORMER N'HOOD OFFICE EXPENDITURE					
12034	3404	Payment to HTS-Building Maintenance	0	0	0
		Premises-related Expenses	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	0	0
17214	3404	Cost of Insurance Section	440	440	450
		Support Services Group	440	440	450
17328	3404	Cost of P & F M (DEC)	0	0	0
		Recharges exp	0	0	0
18071	3404	Depreciation	1,418	1,420	1,420
		Capital Financing Costs	1,418	1,420	1,420
		TOTAL EXPENDITURE	1,858	1,860	1,870

19508	3404	Rents Income	(-18,000)	(-18,000)	(-18,000)
		Income Group	(-18,000)	(-18,000)	(-18,000)

NET REVENUE REQUIREMENT		(-16,142)	(-16,140)	(-16,130)
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		2017/18 Actual	2018/19 Original	2019/20 Original	
		£	£	£	
POTTER STREET FORMER N'HOOD OFFICE EXPENDITURE					
12034	3412	Payment to HTS-Building Maintenance	387	0	0
12340	3412	Electricity	0	0	650
12350	3412	Gas	0	0	0
12390	3412	Business Rates	0	0	12,050
12400	3412	Water	62	190	90
		Premises-related Expenses	449	190	12,790
		TOTAL CONTROLLABLE EXPENDITURE	449	190	12,790
17214	3412	Cost of Insurance Section	440	440	450
		Support Services Group	440	440	450
17328	3412	Cost of P & F M (DEC)	97	0	0
		Recharges exp	97	0	0

18071	3412	Depreciation	5,069	5,070	5,070
18073	3412	Impairment - Other	23,420	0	0
		Capital Financing Costs	28,489	5,070	5,070
		TOTAL EXPENDITURE	29,475	5,700	18,280
		NET REVENUE REQUIREMENT	29,475	5,700	18,280
		TOWN CENTRE MANAGEMENT EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
17310	3415	Cost of Income Service	150	150	1,390
		Support Services	150	150	1,390
		TOTAL EXPENDITURE	150	150	1,390
		INCOME			
19508	3415	Rents Income	(-129,914)	(-120,000)	(-120,000)
		Income	(-129,914)	(-120,000)	(-120,000)
		NET REVENUE REQUIREMENT	(-129,764)	(-119,850)	(-118,610)
		MARKET EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
11003	3430	Contract & Agency Staff	0	0	0
		Employees' Expenses	0	0	0
12000	3430	Maintenance Buildings - External Contracts	0	0	0
12001	3430	Alarm Maintenance Burglar & Fire	30	0	0
12010	3430	Trade Refuse Collection	0	0	0
12034	3430	Payment to HTS-Building Maintenance	617	1,020	560
12340	3430	Electricity	1,337	1,170	1,220
12372	3430	Rent	0	0	0
12400	3430	Water	-78	270	4,380
12390	3430	Business Rates	5,924	6,040	4,380
		Premises-related Expenses	7,830	8,500	6,160
14005	3430	Equipment Materials & Maintenance incl.Lighting	0	0	0
14230	3430	Clothing & Uniform	0	0	0
14325	3430	Licence Fees	0	0	0
14415	3430	Mobile Phone Cost	54	60	0
14486	3430	Subscriptions to Organisations & Periodicals	636	640	640
14500	3430	Insurance	0	0	0
14874	3430	Parking Permits	0	0	0
		Supplies and Services	690	700	640
		TOTAL CONTROLLABLE EXPENDITURE	8,520	9,200	6,800
17214	3430	Cost of Insurance Section	1,160	1,160	1,180
17310	3430	Cost of Income Service	40	40	2,010
17331	3430	Cost of Cashiers Service	260	270	0
17338	3430	Cost of Procurement	0	0	0
		Support Services	1,460	1,470	3,190
17311	3430	Cost of DEC (Head of Service)	0	0	0
17328	3430	Cost of Properties & Facilities Management	0	0	0
		Recharges	0	0	0
18071	3430	Depreciation	-52,467	230	230
18072	3430	Impairment-Revaluation Losses	0	0	0
18073	3430	Impairment-Other	29,523	0	0
		Capital Financing Costs	-22,945	230	230
		TOTAL EXPENDITURE	-12,964	10,900	10,220
		INCOME			
19508	3430	Rents Income	(-121,025)	(-122,000)	(-115,000)
19538	3430	Rents Income - Other Rents	0	0	0
		Income	(-121,025)	(-122,000)	(-115,000)
		NET REVENUE REQUIREMENT	-33,989	-11,100	-4,780
		CAR PARKS EXPENDITURE	2017/18 Actual	2018/19 Original	2019/20 Original
			£	£	£
12034	3450	Payment to HTS-Building Maintenance	1,464	8,230	4,470
12304	3450	Car Park Maintenance	19,386	6,000	6,000
12340	3450	Electricity	3,447	4,130	4,350
12390	3450	Business Rates	45,770	46,690	53,040
12400	3450	Water	0	120	0
		Premises-related Expenses	70,067	65,170	67,860
14005	3450	Equipment Materials & Maintenance incl.Lighting	15,229	13,900	15,000
14029	3450	Signs - Costs	0	0	0
14263	3450	Tickets	5,041	6,000	6,000
14337	3450	Security Fees	18,733	18,730	18,730
14415	3450	Mobile Phone Costs	1,680	1,460	1,680
14418	3450	Mobile Radios	0	0	0
14431	3450	IT Support and IT Consumables	4,630	7,930	4,630
14486	3450	Subscriptions to Organisations & Periodicals	0	0	0
14865	3450	External Contracts	68,000	70,000	71,750
		Supplies and Services	113,313	118,020	117,790

TOTAL CONTROLLABLE EXPENDITURE		183,380	183,100	185,650	
17000	3450	Cost of Accommodation	1,590	1,710	1,680
17202	3450	Cost of Reprographics	18	90	20
17204	3450	Cost of Framing	392	170	390
17214	3450	Cost of Insurance Section	8,320	8,350	8,480
17301	3450	Cost of Accountancy	780	780	0
17302	3450	Cost of Audit	0	0	0
17310	3450	Cost of Income Service	350	360	1,780
17331	3450	Cost of Cashiers Service	6,100	6,380	1,280
17338	3450	Cost of Procurement	0	0	0
		Support Services Group	17,550	17,840	13,390
17002	3450	Cost of Office Accommodation LBC	7,859	7,580	7,660
17311	3450	Cost of DEC	37,710	38,900	41,250
17328	3450	Cost of Properties & Facilities Management	788	0	0
		Recharges exp	46,157	46,480	48,910
18071	3450	Depreciation	6,132	6,120	6,130
18072	3450	Impairment - Revaluation Losses	0	0	0
		Capital Financing Costs	6,132	6,120	6,130
TOTAL EXPENDITURE		253,218	253,630	254,280	
INCOME					
19274	3450	Outdoor Bowls	(-15,820)	(-15,000)	(-16,000)
19301	3450	Play & Display Income	(-490,180)	(-510,000)	(-510,000)
19315	3450	Special Parking Permits	(-16,095)	(-15,000)	(-16,000)
19320	3450	Parking Charges - PCNs	(-133,743)	(-150,000)	(-150,000)
19323	3450	Seasons Tickets	(-141,566)	(-135,000)	(-140,000)
19338	3450	Staff Passes	0	0	0
19412	3450	Costs Recoverable	0	0	0
19497	3450	Shop Permits	(-19,769)	(-12,000)	(-12,000)
19508	3450	Rent Income	(-110,000)	(-110,000)	(-110,000)
		Income	(-1,887,174)	(-1,927,000)	(-1,934,000)
19601	3450	Recharge GF to GF	(-1,181)	(-1,980)	(-1,920)
19602	3450	Recharge GF to HRA	(-1,420)	(-1,800)	(-1,100)
		Recharges	(-2,581)	(-1,780)	(-3,020)
NET REVENUE REQUIREMENT		(-1,336,536)	(-1,375,150)	(-1,381,740)	
RESIDENTS PARKING					
EXPENDITURE		£	£	£	
17310	3488	Cost of Income Service	0	0	150
17331	3488	Cost of Cashiers Service	0	0	2,340
		Support Services Group	0	0	2,490
TOTAL EXPENDITURE		0	0	2,490	
NET REVENUE REQUIREMENT		0	0	2,490	

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HOUSING REVENUE ACCOUNT

	2017/18 Actual	2018/19 Original	2019/20 Original
	£	£	£
EXPENDITURE			
General Management	11,112,332	11,148,751	11,543,970
Special Management	6,787,566	7,350,377	7,695,181
Repairs & Insurance Appropriations	9,906,904	10,090,160	10,872,720
Rent, Rates, Taxes & Other Charges	109,603	35,000	52,000
Provision for Bad Debts	85,242	300,000	280,000
Transfer to General Fund :- Supporting People	5,295	5,300	5,000
	28,006,941	28,929,588	30,448,871
<u>Capital Financing</u>			
Contribution to Major Repairs Reserve (Net Depreciation)	11,801,259	11,439,000	10,085,000
Interest Charges	6,778,765	6,669,000	6,624,000
Debt Management	16,520	16,520	16,520
Revenue Contribution to Capital	1,503,339	5,914,000	9,191,000
	20,099,883	24,038,520	25,916,520
Total Expenditure	48,106,824	52,968,108	56,365,391

HOUSING REVENUE ACCOUNT

	2017/18 Actual	2018/19 Original	2019/20 Original
INCOME	£	£	£
Rents			
Dwellings	43,883,886	43,175,000	43,004,000
Garages	987,963	1,142,000	1,018,520
Others	62,266	65,150	66,150
	44,934,114	44,382,150	44,088,670
Charges for Services & Facilities	4,213,291	5,005,995	5,485,588
Interest Receivable	88,104	62,075	103,000
Total Income	49,235,509	49,450,220	49,677,258
(Surplus)/Shortfall For Year	(-) 1,128,685	3,517,888	6,688,133
	48,106,824	52,968,108	56,365,391
Surplus/(Shortfall) B/Fwd	12,974,857	8,272,415	10,834,690
Surplus/(Shortfall) For Year	1,128,685	(-) 3,517,888	(-) 6,688,133
Surplus/(Shortfall) C/Fwd	14,103,542	4,754,527	4,146,557

HOUSING REVENUE ACCOUNT

GENERAL MANAGEMENT	2017/18 Actual	2018/19 Original	2019/20 Original
	£	£	£
Employees Expenses	6,415,890	6,355,336	6,346,668
Premises Related Expenses	67,650	55,880	55,351
Transport Related Expenses	12,229	14,600	31,390
Supplies and Services	1,340,573	846,250	2,012,200
Third Party Payments	150	0	0
Transfer Payments	0	0	0
Support Services	3,297,395	3,473,695	3,432,085
Non-Support Services	655,136	1,130,063	467,865
Capital Financing Costs	0	0	0
Income	(-)2,097	(-)100,667	(-)1,700
Recharges	(-)674,593	(-)626,406	(-)799,889
Net Expenditure	11,112,332	11,148,751	11,543,970

HOUSING REVENUE ACCOUNT

SPECIAL SERVICES	2017/18 Actual	2018/19 Original	2019/20 Original
	£	£	£
Homelessness	852,249	1,163,791	1,338,458
Highways Maintenance	64,552	67,500	63,750
District Heating	213,743	193,215	239,031
Multi Storey Flat Blocks	156,149	160,435	173,657
Amenity Cleansing	1,134,014	1,170,336	1,235,093
Lighting	190,881	327,213	380,092
Caretaking	473,050	477,152	512,543
Cleaning	872,831	902,374	960,101
Sheltered Housing	895,084	893,525	892,900
General Needs (Ex-Sheltered Housing)	5,902	7,950	9,830
Grounds Maintenance	1,845,666	1,903,735	1,790,464
Door Entry Systems	83,446	83,151	99,264
Net Expenditure	6,787,566	7,350,377	7,695,181

HOUSING REVENUE ACCOUNT

MAJOR REPAIRS RESERVE	2017/18 Actual	2018/19 Original	2019/20 Original
	£	£	£
Major Repairs Allowance	11,801,259	11,439,000	10,085,000
Less:			
Transfer from/(to) Housing Revenue Account		0	0
Funding of Capital Programme	(-) 11,801,259	(-) 11,439,000	(-) 10,085,000
Balance Carried Forward	<u>0</u>	<u>0</u>	<u>0</u>

HOUSING CAPITAL PROGRAMME 2019/20 - 2023/24

PROJECT AREA	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
Internal Works – ASC	1,014	1,044	1,076	1,108	1,141
Internal Works	2,249	2,978	4,558	3,912	3,079
External Works	4,284	2,870	4,413	4,429	7,378
Energy Efficiency/Fuel Poverty	0	100	100	100	100
Environmental Works	100	100	100	100	100
Lift Replacement	600	0	0	0	0
Fire Safety	3,746	2,750	500	500	500
Fire Safety – SE Ducts Decommissioning	3,000	0	0	0	0
Communal Boiler Renewal	1,700	1,700	0	0	0
Disabled Adaptations	900	900	900	900	900
Compliance	1,000	750	500	500	500
Garage Refurbishment	350	350	350	350	350
Garage GF Contribution	-156	-156	-156	-156	-156
Unplanned Capital Works (Contingency)	250	250	250	250	250
Asbestos Removal	100	100	100	100	100
CDM	50	50	50	50	50
Damp	100	100	100	100	100
Structural	500	500	500	500	500
IT	531	100	100	100	100
SUB TOTAL CORE PROGRAMME	20,328	14,486	13,441	12,843	14,992
Council House New Build	3,716	9,813	6,773	214	0
TOTAL HOUSING CAPITAL PROGRAMME	24,044	24,299	20,220	13,057	14,992
FUNDED BY:-					
Capital receipts RTB	953	678	693	708	216
Grant	1,115	2,943	2,034	64	507
Major Repairs Reserve	10,085	10,249	10,430	10,695	10,874
Direct Revenue Contribution	9,191	3,362	2,261	1,590	3,395
Borrowing	2,700	7,067	4,802	0	0
TOTAL FUNDING	24,044	24,299	20,220	13,057	14,992

NON HOUSING CAPITAL PROGRAMME 2019/20 - 2023/24

PROJECT AREA	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
PLACE SERVICES:					
Environmental Health	670	605	640	640	640
Luton Bush Centre	567	75	75	75	75
Commercial Properties	535	595	500	500	500
Highways & Car Parks	75	75	75	75	75
Drainage Work	40	40	40	40	40
Community Buildings	433	125	20	20	20
Other Schemes	123	0	0	0	0
Civic Centre	230	645	250	250	0
Contingency	50	50	50	50	50
Garages	156	156	156	156	156
Sub-total Place Services	2,879	2,366	1,806	1,806	1,556
Governance	140	30	15	15	15
Finance	36	36	36	36	36
Community Wellbeing	435	370	280	280	30
	611	436	331	331	81
Core Non Housing Capital Programme	3,490	2,802	2,137	2,137	1,637
Prentice Place	2,347	0	0	0	0
Enterprise Zone	5,319	0	0	0	0
TOTAL NON HOUSING CAPITAL PROJECTS	11,156	2,802	2,137	2,137	1,637
FUNDED BY:-					
Capital Receipts	-207	-209	-212	-214	-216
Asset Disposals	-250	0	0	0	0
Direct Revenue Contribution	-156	-156	-156	-156	-156
Disabled Facilities Grant	-505	-655	-605	-605	-605
Prudential borrowing	-2,372	-1,782	-1,164	-1,162	-660
Total Project Funding	-3,490	-2,802	-2,137	-2,137	-1,637
Prentice Place capital receipt	-593	0	0	0	0
Prentice Place borrowing	-1,754	0	0	0	0
EZ Borrowing	-5,319	0	0	0	0
	-7,666	0	0	0	0
TOTAL FUNDING	-11,156	-2,802	-2,137	-2,137	-1,637