REVENUE ESTIMATES 2020/21 AND CAPITAL PROGRAMME 2020/21 to 2024/25

GENERAL FUND BUDGET SUMMARY

	2018/19 Actual	2019/20 Original Budget	2020/21 Budget
	£	£	£
HEAD OF SERVICE			
Chief Executive	37,056	5,370	3,900
Community Wellbeing	3,553,018	2,812,250	3,657,980
Finance	(517,868)	(130,730)	508,000
Governance	1,795,917	2,040,330	2,167,440
Housing	1,371,656	1,271,400	1,879,390
Environment and Planning	6,936,893	6,680,110	8,474,090
Total	**13,176,672**	**12,678,730**	**16,690,800**
Contingency	0	0	335,600
Capital charges	(6,167,180)	(2,084,100)	(1,971,380)
Interest Receivable	(497,058)	(313,280)	(214,820)
Interest Payable	314,094	594,210	805,490
Minimum Revenue Provision	249,637	230,000	305,000
Provision for bad debts	(147,000)	0	0
Essex Council Tax Collection Sharing Agreement	(459,582)	(400,000)	(400,000)
Section 31 Grants	(949,390)	0	0
New Homes Bonus Grant	(824,013)	(867,610)	(1,065,630)
Enterprise Zone Disregard	0	0	1,175,875
Expenditure Before Use Of Reserves	**4,696,180**	**9,837,950**	**15,660,935**
Contribution to / (from) Earmarked Reserves	8,449,748	991,863	(4,092,015)
Contribution to / (from) General Fund Reserve	(2,247,046)	0	(1,605,650)
Budget Requirement	**10,898,882**	**10,829,813**	**9,963,270**

HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2018/19 Actual	2019/20 Original Budget	2020/21 Budget
	£	£	£
Budget Requirement	10,898,882	10,829,813	9,963,270
Less Formula Grant comprising:			
Settlement Funding Assessment	(3,007,771)	(2,901,913)	(2,949,190)
Homelessness Grant	(166,393)	(166,282)	(168,990)
Collection Fund Deficit / (Surplus)	(692,070)	(351,080)	1,571,060
S31 Grant	0	0	(604,276)
Essex Business Rates Pooling	(65,000)	(65,000)	(180,000)
Business Rates Retention Levy Account Surplus	0	(47,071)	0
Council Tax Requirement	**6,967,648**	**7,298,467**	**7,631,874**

COLLECTION FUND

	2019/20 Original			2020/21 Original		
	Business Rates £'000	**Council Tax £'000**	**Total £'000**	**Business Rates £'000**	**Council Tax £'000**	**Total £'000**
(Deficit)/Surplus brought forward	(787)	2,191	**1,404**	(4,911)	2,506	**(2,405)**
Harlow Council	18,377	7,298	**25,675**	18,679	7,632	**26,311**
Essex County Council	4,135	33,386	**37,521**	4,203	35,595	**39,798**
Essex Police and Crime Commissioner		5,071	**5,071**		5,352	**5,352**
Essex County Fire & Rescue Service	459	1,904	**2,363**	467	1,991	**2,458**
Central Government	22,971		**22,971**	23,348		**23,348**
	45,155	**49,850**	**95,005**	**41,786**	**53,076**	**94,862**
Less						
Harlow Council	(315)	344	**29**	(1,965)	394	**(1,571)**
Essex County Council	(71)	1,544	**1,473**	(442)	1,766	**1,324**
Essex Police and Crime Commissioner		214	**214**		244	**244**
Essex County Fire & Rescue Service	(8)	89	**81**	(49)	102	**53**
Central Government	(393)		**(393)**	(2,456)		**(2,456)**
Business Rates/Council Tax Requirement	**45,942**	**47,659**	**93,601**	**46,698**	**50,570**	**97,268**
Council Tax Base		**26,279.00**			**26,943.00**	
Aggregate Council Tax Requirement - Band D		**£1,813.58**			**£1,876.89**	

COUNCIL TAX CHARGES

CURRENT YEAR (2020/21)	Band A	Band B	Band C	Band D
	£	£	£	£
Essex County Council	880.74	1,027.53	1,174.32	1,321.11
Essex Police and Crime Commissioner	132.42	154.49	176.56	198.63
Essex Fire	49.26	57.47	65.68	73.89
Harlow District Council	188.84	220.31	251.79	283.26
Total Charge	**1,251.26**	**1,459.80**	**1,668.35**	**1,876.89**

	Band E	Band F	Band G	Band H
	£	£	£	£
Essex County Council	1,614.69	1,908.27	2,201.85	2,642.22
Essex Police and Crime Commissioner	242.77	286.91	331.05	397.26
Essex Fire	90.31	106.73	123.15	147.78
Harlow District Council	346.21	409.15	472.10	566.52
Total Charge	**2,293.98**	**2,711.06**	**3,128.15**	**3,753.78**

PREVIOUS YEAR (2019/20)	Band A	Band B	Band C	Band D
	£	£	£	£
Essex County Council	846.96	988.12	1,129.28	1,270.44
Essex Police and Crime Commissioner	128.64	150.08	171.52	192.96
Essex Fire	48.30	56.35	64.40	72.45
Harlow District Council	185.15	216.01	246.87	277.73
Total Charge	**1,209.05**	**1,410.56**	**1,612.07**	**1,813.58**

	Band E	Band F	Band G	Band H
	£	£	£	£
Essex County Council	1,552.76	1,835.08	2,117.40	2,540.88
Essex Police and Crime Commissioner	235.84	278.72	321.60	385.92
Essex Fire	88.55	104.65	120.75	144.90
Harlow District Council	339.45	401.17	462.88	555.46
Total Charge	**2,216.60**	**2,619.62**	**3,022.63**	**3,627.16**

Proposed Movements on Earmarked Reserves - 2019/20 and 2020/21

	2019/20				2020/21		
NAME OF EARMARKED RESERVE	**Balance as at 31 Mar 2019**	**Add To Reserve Balance**	**Use of Reserves**	**Balance as at 31 Mar 2020**	**Add To Reserve Balance**	**Use of Reserves**	**Balance as at 31 Mar 2021**
	£	£	£	£	£	£	£
GENERAL FUND RESERVES							
Perpetuity Reserves	951,230	9,600	(5,910)	954,920	11,320	(5,900)	960,340
Debt Financing Reserve	2,463,562	237,840		2,701,402	237,840		2,939,242
Discretionary Services Fund	1,443,068	798,270	(565,500)	1,675,838	1,011,350	(422,820)	2,264,368
Environment Reserve	123,044	1,240		124,284	1,480		125,764
Enterprise Zone Disregard Reserve		1,951,079		1,951,079		(1,175,875)	775,204
Environmental Urgent Works & Improvement Reserve	1,718,890	15,250	(417,157)	1,316,983	7,940	(1,300,000)	24,923
The Harlow & Gilston Garden Town Funding Reserve	657,187		(105,465)	551,722		(171,560)	380,162
Housing Benefits Subsidy Reserve	693,107			693,107			693,107
Insurance claims - GF	654,786	50,000		704,786	50,000		754,786
Insurance Fund - GF	1,517,087	129,650		1,646,737	134,020		1,780,757
Invest To Save & Improve Reserve	226,557	2,290		228,847	2,720		231,567
New Burdens Grant Reserve	223,240			223,240			223,240
Partnership Fund	200,000			200,000			200,000
Planning Reserve	356,830		(184,529)	172,301		(50,000)	122,301
Regeneration Reserve	855,990		(380,185)	475,805		(262,500)	213,305
Regeneration & Enterprise Reserve	4,202,263		(126,456)	4,075,807		(61,840)	4,013,967
Residual Land Transfer	130,988			130,988			130,988
Risk Management Reserve - GF	271,441			271,441			271,441
Severance Reserve	2,120,335			2,120,335			2,120,335
Splash Parks Reserve	742,100		(21,761)	720,339			720,339
Standards Committee Contingency Reserve	50,461			50,461			50,461
Street Lighting Reserve	1,243		(1,243)	0			0
Volunteering Support Reserve	5,000			5,000			5,000
Total General Fund	**19,608,409**	**3,195,219**	**(1,808,206)**	**20,995,422**	**1,456,670**	**(3,450,495)**	**19,001,597**
HRA RESERVES							
Perpetuity Reserves	1,453,751	347,205	(416,870)	1,384,086	268,772	(442,336)	1,210,522
Housing Insurance Property Reserve	30,111	10,000		40,111	10,000		50,111
Insurance claims - HRA	590,414	50,000		640,414	50,000		690,414
Insurance Fund - HRA	2,025,651	232,370	(80,000)	2,178,021	237,950	(80,000)	2,335,971
Risk Management Reserve - HRA	388,140	60,000		448,140	60,000		508,140
Total HRA	**4,488,067**	**699,575**	**(496,870)**	**4,690,772**	**626,722**	**(522,336)**	**4,795,158**

CHIEF EXECUTIVE	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	149,204	149,700	152,690
Transport Related Expenses	121	150	150
Supplies & Services	35,292	36,650	36,650
Central Support Services	155,029	126,880	124,920
Other Recharges	320	0	320
Total Expenditure	**339,966**	**313,380**	**314,730**
Income	0	(-)100	0
Recharges	(-)302,910	(-)307,910	(-)310,830
Net Expenditure	**37,056**	**5,370**	**3,900**

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		HARLOW EDUCATIONAL PROGRESSION AWARDS	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
14988	2776	Awards	3,357	3,900	3,900
		Supplies and Services	**3,357**	**3,900**	**3,900**
		TOTAL CONTROLLABLE EXPENDITURE	**3,357**	**3,900**	**3,900**
		TOTAL EXPENDITURE	**3,357**	**3,900**	**3,900**
		NET REVENUE REQUIREMENT	**3,357**	**3,900**	**3,900**

		CORPORATE MANAGEMENT TEAM	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	2782	Salaries - Basic	130,900	135,260	137,960
11011	2782	Vacancy Savings	0	(-)3,060	(-)3,120
11121	2782	Flexi Time & Annual Leave	1,402	0	0
11200	2782	National Insurance	16,902	17,500	17,850
11250	2782	Superannuation	0	0	0
11402	2782	Recruitment Costs	0	0	0
11460	2782	Course Fees	0	0	0
		Employees' Expenses	**149,204**	**149,700**	**152,690**
13180	2782	Car allowances	0	70	70
13200	2782	Staff Travel cost Public Transport only	121	80	80
		Transport-related expenses	**121**	**150**	**150**
14005	2782	Equipment & Materials, Purchases & Maintenance	1,816	300	300
14202	2782	Vending Machine Provisions	287	450	450
14203	2782	Refreshments at meetings	354	500	500
14251	2782	Books & Periodicals	0	800	800
14255	2782	Hospitality	996	0	0
14258	2782	Office Stationery	41	0	0
14310	2782	Consultancy Fees & Consultation Costs (CE appraisal)	0	0	0
14323	2782	Legal Costs	368	0	0
14332	2782	Professional Fees	0	750	750
14415	2782	Mobile Phone Rental	536	750	750
14431	2782	IT Support & IT Consumables	350	500	500
14471	2782	Subsistence Claims for Staff	124	1,000	1,000
14486	2782	Subscriptions to Organisations & Periodicals	25,646	25,700	25,700
14587	2782	Other Miscellaneous (West Essex (Harlow) Business Awards)	1,318	2,000	2,000
14732	2782	Meeting Expenses	0	0	0
14988	2782	Awards	0	0	0
		Supplies and Services	**31,835**	**32,750**	**32,750**
		TOTAL CONTROLLABLE EXPENDITURE	**181,160**	**182,600**	**185,590**
17000	2782	Cost of Administrative Buildings	22,739	18,530	22,000
17200	2782	Cost of Messenger Service	1,979	2,040	2,130
17202	2782	Cost of Reprographics	3,567	1,490	1,500
17204	2782	Cost of Franking	513	390	520
17205	2782	Cost of Telephone System	940	1,000	1,000
17214	2782	Cost of Insurance Section	2,390	2,420	2,490
17215	2782	Cost of Occupational Health Service	110	50	40
17301	2782	Cost of Accountancy	7,100	4,280	4,530
17303	2782	Cost of Information Technology	34,739	5,990	6,120
17304	2782	Cost of Legal	63,770	73,200	73,180
17305	2782	Cost of Human Resources	1,830	880	940
17322	2782	Cost of Health & safety	190	90	110
17338	2782	Cost of Procurement	0	0	0
17342	2782	Cost of Policy & Performance	14,891	16,390	10,140
17345	2782	Cost of Training & Development	270	130	220
		Support Services Group	**155,029**	**126,880**	**124,920**
17335	2782	Cost of Room Hire Bookings	320	0	320
		Recharges	**320**	**0**	**320**
		TOTAL EXPENDITURE	**336,509**	**309,480**	**310,830**
		INCOME			
19407	2782	Pay Phone Income & Private Calls	0	(-)100	0

19412	2782	Costs Recoverable	0	0	0
		Income Group	**0**	**(-)100**	**0**
19601	2782	GF Recharge to GF Services - CEC's	(-)295,350	(-)300,220	(-)303,080
19602	2782	GF Recharge to HRA Services - CEC's	(-)7,560	(-)7,690	(-)7,750
		Recharges	**(-)302,910**	**(-)307,910**	**(-)310,830**
		NET REVENUE REQUIREMENT	**33,599**	**1,470**	**0**

COMMUNITY WELLBEING	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	2,265,738	1,836,500	2,193,740
Premises Related Expenses	252,885	225,560	337,400
Transport Related Expenses	48,514	44,400	45,680
Supplies and Services	943,336	700,950	1,029,240
Transfer Payments	0	0	0
Central Support Services	624,367	585,210	611,020
Recharges	425,586	432,490	451,630
Capital Charges	623,660	223,550	214,300
Total Expenditure	**5,184,085**	**4,048,660**	**4,883,010**
Income	(-)919,685	(-)662,800	(-)696,350
Recharges	(-)831,275	(-)573,610	(-)528,680
Net Expenditure	**3,433,125**	**2,812,250**	**3,657,980**

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1676	Sam's Place	16
2932	Staple Tye Depot	28
2724	Town Centre Partnership	21
3418	Town Park Showground	30
1450	Welfare Rights and Advice Service	11
2755	Youth and Citizenship Team	23
2019	Youth and Community Development	20
3311	Youth Council	29

		WELFARE RIGHTS AND ADVICE SERVICE	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
14310	1450	Consultancy Fees & Consultation Costs	2,060	0	0
14323	1450	Legal costs	2,608	0	0
14482	1450	Grants to Voluntary Organisations	90,000	90,000	90,000
		Supplies and Services	**94,668**	**90,000**	**90,000**
		TOTAL CONTROLLABLE EXPENDITURE	**94,668**	**90,000**	**90,000**
17311	1450	Cost of Departmental Admin Services (Head of Service)	7,670	8,470	5,650
		Recharges	**7,670**	**8,470**	**5,650**
		TOTAL EXPENDITURE	**102,338**	**98,470**	**95,650**
		INCOME			
19412	1450	Costs Recoverable	0	0	0
		Income	**0**	**0**	**0**
19602	1450	Recharge from GF to HRA	-32,850	-32,850	-32,850
		Recharges	**-32,850**	**-32,850**	**-32,850**
		NET REVENUE REQUIREMENT	**69,488**	**65,620**	**62,800**

		LEISURE SERVICES	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	1510	Salaries - Basic	32,479	33,070	33,730
11001	1510	Salaries - Overtime	122	0	0
11011	1510	Vacancy Savings	0	-840	-850
11200	1510	National Insurance	3,342	3,400	3,460
11250	1510	Superannuation	11,890	5,390	5,500
		Employees' Expenses	**47,833**	**41,020**	**41,840**
13180	1510	Car Allowance	190	700	700
		Transport-related expenses	**190**	**700**	**700**
14005	1510	Equipment Materials & Maintenance incl.Lighting	0	200	200
14251	1510	Books, Magazines and Publications	0	20	20
14255	1510	Hospitality	0	0	0
14415	1510	Mobile Phone Costs	193	180	180
14431	1510	IT Support and IT Consumables	22	100	100
14471	1510	Subsistence claims for staff inc parking	19	150	150
14577	1510	Development Work	18,546	150	150
		Supplies and Services	**18,780**	**800**	**800**
		TOTAL CONTROLLABLE EXPENDITURE	**66,803**	**42,520**	**43,340**
17000	1510	Cost of Administration Buildings	1,710	1,680	1,690
17200	1510	Cost of Messenger Service	1,979	2,040	2,130
17202	1510	Cost of Reprographics	636	1,280	700
17204	1510	Cost of Franking	48	700	50
17205	1510	Cost of Telephone System	1,000	990	990
17214	1510	Cost of Insurance Section	2,740	2,780	2,860
17215	1510	Cost of Occupational Health Service	110	50	40
17303	1510	Cost of Information Technology	7,110	7,710	7,870
17304	1510	Cost of Legal Services	4,630	5,320	5,320
17305	1510	Cost of Human Resources	1,830	880	940
17322	1510	Cost of Health & Safety Service	190	90	110
17345	1510	Cost of Training & Development Service	270	130	220
		Support Services	**22,253**	**23,650**	**22,920**
17311	1510	Cost of Departmental Admin Services (Head of Service)	39,354	41,760	9,870
17328	1510	Cost of Property & Facilities Management	6	0	0
		Recharges	**39,360**	**41,760**	**9,870**
		TOTAL EXPENDITURE	**128,416**	**107,930**	**76,130**
		INCOME			
19006	1510	Grant	-15,696	0	0
		Income	**-15,696**	**0**	**0**

			2018/19 Actual	2019/20 Original	2020/21 Original
		NET REVENUE REQUIREMENT	**112,720**	**107,930**	**76,130**

		HARLOW ARTS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14577	1514	Development Work	8,000	0	0
		Supplies and Services	**8,000**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**8,000**	**0**	**0**
17000	1514	Cost of Administration Buildings	1,710	0	0
17202	1514	Cost of Reprographics	284	410	300
17204	1514	Cost of Franking	0	380	0
17205	1514	Cost of Telephony	440	250	250
17214	1514	Cost of Insurance	800	810	840
		Support Services	**3,234**	**1,850**	**1,390**
18073	1514	Impairment-Other	0	0	0
		Capital charges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**11,234**	**1,850**	**1,390**
		INCOME			
19412	1514	Costs Recoverable	-294	0	0
		Income	**-294**	**0**	**0**
		NET REVENUE REQUIREMENT	**10,940**	**1,850**	**1,390**

		ART GALLERY	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
17000	1515	Cost of Accommodation	45,488	47,160	47,380
17303	1515	Cost of IT	1,580	1,710	1,750
		Support Services	**47,068**	**48,870**	**49,130**
		TOTAL EXPENDITURE	**47,068**	**48,870**	**49,130**
		NET REVENUE REQUIREMENT	**47,068**	**48,870**	**49,130**

		FIREWORK DISPLAY	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11100	1518	Wages - Basic	1,314	1,400	4,760
11210	1518	Wages - National Insurance	32	0	0
11260	1518	Wages - Superannuation	38	0	0
		Employees' Expenses	**1,385**	**1,400**	**4,760**
14005	1518	Equipment Materials & Maint incl lighting	26,311	24,200	25,730
14325	1518	Licence Fees inc PRS, PPL & Public Entertainment	1,869	1,950	1,950
14337	1518	Security Fees	540	0	510
14510	1518	Advertising, Marketing, Publicity & Printing	0	0	400
		Supplies and Services	**28,720**	**26,150**	**28,590**
		TOTAL CONTROLLABLE EXPENDITURE	**30,105**	**27,550**	**33,350**
17202	1518	Cost of Reprographics	62	20	60
		Support Services	**62**	**20**	**60**
		TOTAL EXPENDITURE	**30,166**	**27,570**	**33,410**
		INCOME			
19412	1518	Costs Recoverable	-1,200	-1,200	-1,500
		Income	**-1,200**	**-1,200**	**-1,500**

		NET REVENUE REQUIREMENT	**28,966**	**26,370**	**31,910**

			2018/19 Actual	2019/20 Original	2020/21 Original
		MUSEUM OF HARLOW			
		EXPENDITURE	£	£	£
11100	1592	Wages - Basic	320	0	5,000
11210	1592	Wages - National Insurance	9	0	0
11260	1592	Wages - Superannuation	10	0	0
		Employees' Expenses	**339**	**0**	**5,000**
12000	1592	Maintenance Buildings - External Contracts	2,236	0	50,900
12001	1592	Alarm Maintenance Burglar & Fire, Compliance	226	0	0
12003	1592	Cleaning & Disposals	639	0	2,000
12005	1592	Insurance Claims	0	0	0
12034	1592	Payment to HTS-Building Maintenance	4,226	4,210	4,410
12201	1592	Asbestos Revenue	250	0	0
12340	1592	Electricity	2,560	2,840	4,140
12350	1592	Gas	3,898	2,720	3,520
12390	1592	Business Rates	2,157	0	10,270
12400	1592	Water	250	0	340
		Premises-related Expenses	**16,442**	**9,770**	**75,580**
14005	1592	Equipment Materials & Maintenance incl.Lighting	343	0	5,000
14258	1592	Office Stationery	47	0	1,000
14310	1592	Consultancy Fees & Consultation costs	5,098	0	0
14410	1592	Rental,Maintenance & Call Charges for Phone System	168	170	310
14415	1592	Mobile Phone Costs	62	0	360
		Supplies and Services	**5,718**	**170**	**6,670**
		TOTAL CONTROLLABLE EXPENDITURE	**22,499**	**9,940**	**87,250**
17214	1592	Cost of Insurance Section	8,510	8,640	8,890
17310	1592	Cost of Income Service	0	150	100
		Support Services	**8,510**	**8,790**	**8,990**
17319	1592	Cost of Community Safety Rangers	0	0	0
17328	1592	Cost of Properties & Facilities Management	1,095	0	0
		Recharges	**1,095**	**0**	**0**
18071	1592	Depreciation Capital Charges	5,411	5,490	5,410
18073	1592	Impairment-Other	5,411	5,490	5,410
		Capital Financing Costs	**10,823**	**10,980**	**10,820**
		TOTAL EXPENDITURE	**42,926**	**29,710**	**107,060**
		INCOME			
19316	1592	Lettings	-40	0	0
19412	1592	Costs Recoverable	-2,144	-5,730	-4,130
		Income	**-2,184**	**-5,730**	**-4,130**
		NET REVENUE REQUIREMENT	**40,742**	**23,980**	**102,930**

			2018/19 Actual	2019/20 Original	2020/21 Original
		PADDLING POOLS - GENERAL			
		EXPENDITURE	£	£	£
11000	1610	Salaries - Basic	0	0	0
11103	1610	Wages - General	3,363	0	3,330
11105	1610	Wages - Temporary Staff	30,410	24,000	28,520
11200	1610	National Insurance	0	0	0
11210	1610	Wages - National Insurance	316	0	210
11402	1610	Recruitment Costs Including Police Checks	269	0	680
		Employees' Expenses	**34,357**	**24,000**	**32,740**
12000	1610	Maintenance of Buildings	1,956	0	0
12034	1610	Payment to HTS-Building Maintenance	23,770	18,000	18,850
12340	1610	Electricity	2,741	4,180	3,650
12400	1610	Water	23,937	33,000	25,000
		Premises-related Expenses	**52,403**	**55,180**	**47,500**
14005	1610	Equipment Materials & Maintenance incl.Lighting	4,410	4,600	4,600
14203	1610	Refreshments at meetings	0	0	0
14230	1610	Clothing & Uniform	314	350	350

14310	1610	Consultancy Fees & Consultation Costs	7,900	0	0
14325	1610	Licence Fees inc PRS, PPL & Public Entertainment	0	0	0
14415	1610	Mobile Phone Costs	376	400	0
		Supplies and Services	**13,000**	**5,350**	**4,950**
		TOTAL CONTROLLABLE EXPENDITURE	**99,760**	**84,530**	**85,190**
17214	1610	Cost of Insurance Section	1,250	1,270	1,310
17215	1610	Cost of Occupational Health Service	50	50	40
17305	1610	Cost of Human Resources	910	880	940
17322	1610	Cost of Health & Safety Service	100	90	110
17345	1610	Cost of Training & Development Service	140	130	220
		Support Services	**2,450**	**2,420**	**2,620**
17319	1610	Cost of Community Safety Rangers	20,234	20,500	21,160
17328	1610	Cost of Properties & Facilities Management	535	0	0
		Recharges	**20,769**	**20,500**	**21,160**
18071	1610	Depreciation	10,085	10,080	10,090
		Capital Financing Costs	**10,085**	**10,080**	**10,090**
		TOTAL EXPENDITURE	**133,064**	**117,530**	**119,060**
		INCOME			
19412	1610	Costs Recoverable	0	0	0
		Income	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**133,064**	**117,530**	**119,060**

		PETS CORNER	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	1660	Salaries - Basic	177,302	180,060	196,240
11001	1660	Salaries - Overtime	0	1,370	1,370
11011	1660	Vacancy Savings	0	-4,520	-4,940
11200	1660	National Insurance	13,235	15,040	17,030
11250	1660	Superannuation	64,608	29,550	32,190
11402	1660	Recruitment Costs Including Police Checks	0	0	0
		Employees' Expenses	**255,145**	**221,500**	**241,890**
12001	1660	Alarm Maintenance Burglar & Fire	0	350	350
12003	1660	Cleaning & Disposal incl.Contracts	0	0	0
12010	1660	Trade Refuse Collection	1,532	1,500	1,500
12013	1660	Hire of Skips	2,060	3,900	3,500
12034	1660	Payment to HTS-Building Maintenance	6,826	5,380	5,630
12340	1660	Electricity	7,857	8,160	11,110
12400	1660	Water	1,678	1,820	1,820
		Premises-related Expenses	**19,954**	**21,110**	**23,910**
13180	1660	Car Allowance	243	400	400
		Transport-related Expenses	**243**	**400**	**400**
14005	1660	Equipment Materials & Maintenance incl.Lighting	14,297	6,000	6,400
14007	1660	Fire Extinguishers	340	300	300
14015	1660	Open/Close stock	2,636	0	0
14022	1660	General Purchases	10,396	8,500	10,000
14202	1660	Provisions including Vending Machines	18,811	14,600	15,100
14230	1660	Clothing & Uniform	672	800	900
14332	1660	Professional Fees	3,560	13,000	13,000
14345	1660	Veterinary Fees	8,367	8,500	8,700
14410	1660	Rental,Maintenance & Call Charges for Phone System	408	700	700
14415	1660	Mobile Phone Costs	173	200	220
14510	1660	Advertising, Marketing, Publicity & Printing	0	0	0
14776	1660	Credit Card Charge	369	300	350
14874	1660	Parking Permits	0	0	0
		Supplies and Services	**60,029**	**52,900**	**55,670**
		TOTAL CONTROLLABLE EXPENDITURE	**335,371**	**295,910**	**321,870**
17202	1660	Cost of Reprographics	0	50	0
17214	1660	Cost of Insurance Section	5,310	5,390	5,550
17215	1660	Cost of Occupational Health Service	490	470	390

17303	1660	Cost of Information Technology	34,739	5,990	6,120
17305	1660	Cost of Human Resources	8,220	7,960	8,450
17310	1660	Cost of Income Service	100	1,080	200
17322	1660	Cost of Health & Safety Service	870	800	1,010
17331	1660	Cost of Cashiers Service	0	370	420
17338	1660	Cost of Procurement Service	-429	470	0
17345	1660	Cost of Training & Development Service	1,220	1,170	1,970
17346	1660	Cost of Payments Service	1,220	1,790	1,870
		Support Services	**51,740**	**25,540**	**25,980**
17002	1660	Cost of Office Accommodation	301	230	270
17313	1660	Cost of Surveyors	0	0	0
17328	1660	Cost of Properties & Facilities Management	936	0	40
		Recharges	**1,237**	**230**	**310**
18071	1660	Depreciation Capital Charges	4,430	4,430	4,430
18072	1660	Impairment-Revaluation Losses	0	0	0
18073	1660	Impairment-Other	0	0	0
		Capital Financing Costs	**4,430**	**4,430**	**4,430**
		TOTAL EXPENDITURE	**392,779**	**326,110**	**352,590**
		INCOME			
19114	1660	Sales - General	-15,901	-10,500	-12,000
19226	1660	Other Fees	-27,854	-23,000	-26,000
19412	1660	Costs Recoverable	-36,475	-45,000	-45,000
19444	1660	Sponsorship Income	-240	-500	-500
		Income	**-80,470**	**-79,000**	**-83,500**
		NET REVENUE REQUIREMENT	**312,309**	**247,110**	**269,090**
		SAMS PLACE TOO	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	1676	Salaries - Basic	29,897	15,390	30,640
11011	1676	Vacancy Savings	0	-380	-740
11100	1676	Wages - Basic	8,747	2,900	5,800
11103	1676	Wages - Holiday Pay	735	750	1,500
11105	1676	Wages-Temporary staff	0	0	0
11121	1676	Flexi Time & Annual Leave Payments	60	0	0
11200	1676	National Insurance	1,934	850	1,640
11210	1676	Wages - National Insurance	0	400	800
11250	1676	Superannuation	11,628	2,760	4,450
11260	1676	Wages - Superannuation	192	0	0
11402	1676	Recruitment Costs Including Police Checks	0	0	0
11460	1676	Course fees	0	0	0
		Employees' Expenses	**53,193**	**22,670**	**44,090**
12372	1676	Rent	8,128	4,060	8,130
		Premises-related Expenses	**8,128**	**4,060**	**8,130**
13000	1676	Vehicles - General Maintenance	198	0	0
13180	1676	Car Allowances	130	80	160
13200	1676	Staff Travel cost Public Transport only	0	0	0
		Transport-related Expenses	**328**	**80**	**160**
14005	1676	Equipment Materials & Maintenance incl.Lighting	413	750	1,500
14325	1676	Licence Fees inc PRS, PPL & Public Entertainment	73	0	80
14471	1676	Subsistence claims for staff inc parking	1,466	500	1,000
		Supplies and Services	**1,952**	**1,250**	**2,580**
		TOTAL CONTROLLABLE EXPENDITURE	**63,601**	**28,060**	**54,960**
17000	1676	Cost of Accommodation	0	1,680	1,690
17202	1676	Cost of Reprographics	0	0	0
17214	1676	Cost of Insurance Section	390	390	400
17215	1676	Cost of Occupational Health Service	284	520	430
17303	1676	Cost of Information Technology	19,851	3,430	3,500
17305	1676	Cost of Human Resources	10,227	8,850	9,390
17310	1676	Cost of Income Service	10	230	70

17322	1676	Cost of Health & Safety Service	960	890	1,120
17345	1676	Cost of Training & Development Service	1,118	1,300	2,190
		Support Services	**32,840**	**17,290**	**18,790**
		TOTAL EXPENDITURE	**96,441**	**45,350**	**73,750**
		INCOME			
19006	1676	Specific Grants Income (Service Related)	0	-37,080	0
19412	1676	Costs Recoverable	0	0	0
19460	1676	ECC/NEHA Contribution	-71,834	0	-66,670
		Income	**-71,834**	**-37,080**	**-66,670**
		NET REVENUE REQUIREMENT	**24,607**	**8,270**	**7,080**
		BANDSTAND	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12001	1700	Alarm Maintenance Burglar & Fire, Compliance	89	0	90
12006	1700	Insurance claims	0	0	0
12034	1700	Payment to HTS-Building Maintenance	84	560	580
		Premises-related Expenses	**174**	**560**	**670**
14007	1700	Fire Extinguishers	0	90	100
14482	1700	Grants to Voluntary Organisations	0	0	0
		Supplies and Services	**0**	**90**	**100**
		TOTAL CONTROLLABLE EXPENDITURE	**174**	**560**	**670**
17214	1700	Cost of Insurance Section	350	360	370
		Support Services	**350**	**360**	**370**
17328	1700	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**524**	**1,010**	**1,140**
		NET REVENUE REQUIREMENT	**524**	**1,010**	**1,140**
		PARTNERSHIP FUND	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14482	1800	Grants to Voluntary Organisations	107,500	99,000	40,000
		Supplies and Services	**107,500**	**99,000**	**40,000**
		TOTAL CONTROLLABLE EXPENDITURE	**107,500**	**99,000**	**40,000**
		TOTAL EXPENDITURE	**107,500**	**99,000**	**40,000**
		NET REVENUE REQUIREMENT	**107,500**	**99,000**	**40,000**
		PUBLIC HEALTH IMPROVEMENT PRACTITIONER	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	1802	Salaries - Basic	13,662	15,790	0
11003	1802	Contract & Agency Staff	11,983	0	20,000
11121	1802	Flexi Time & Annual Leave payments	185	0	0
11200	1802	National Insurance	1,495	1,630	0
11250	1802	Superannuation	4,982	2,580	0
11402	1802	Recruitment Costs Including Police Checks	0	0	0
11460	1802	Course Fees	0	0	0
		Employees' Expenses	**32,307**	**20,000**	**20,000**
13180	1802	Car Allowance	1,375	0	0
13200	1802	Staff Travel costs Public Transport only	0	0	0
		Transport related expenses	**1,375**	**0**	**0**
14005	1802	Equipment Materials & Maintenance incl.Lighting	2,260	0	0
14202	1802	Provisions including Vending Machines	923	0	0

14255	1802	Hospitality	46	0	0
14415	1802	Mobile Phone Costs	120	0	0
14431	1802	IT Support and IT Consumables	0	0	0
14471	1802	Subsistence claims for staff inc parking	115	0	0
14486	1802	Subscriptions to Organisations & Periodicals	0	0	0
14510	1802	Advertising, Marketing, Publicity & Printing	239	0	0
14577	1802	Development work	31,567	17,140	17,640
14587	1802	Conference expenses	0	0	0
		Supplies and Services	**35,270**	**17,140**	**17,640**
		TOTAL CONTROLLABLE EXPENDITURE	**68,952**	**37,140**	**37,640**
17000	1802	Cost of Administrative Buildings	0	1,680	1,690
17202	1802	Cost of Reprographics	89	0	0
17205	1802	Cost of Telephone System	0	250	250
		Support Services	**89**	**1,930**	**1,940**
17328	1802	Cost of Properties & Facilities Management	62	0	0
		Recharges	**62**	**0**	**0**
		TOTAL EXPENDITURE	**69,103**	**39,070**	**39,580**
		INCOME			
19412	1802	Costs Recoverable	-65,398	-37,140	-37,640
		Income	**-65,398**	**-37,140**	**-37,640**
19601	1802	Recharge GF to GF	-5,638	0	0
		Recharges	**-5,638**	**0**	**0**
		NET REVENUE REQUIREMENT	**-1,933**	**1,930**	**1,940**

		COMMUNITY SERVICES: CENTRAL COSTS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	1810	Salaries - Basic	173,046	179,050	110,410
11001	1810	Salaries - Overtime	201	0	0
11011	1810	Vacancy Savings	0	-4,590	-2,840
11103	1810	Wages - Holiday Pay	0	0	0
11121	1810	Flexi Time & Annual Leave payments	141	0	0
11200	1810	National Insurance	20,543	21,220	13,450
11250	1810	Superannuation	63,476	29,190	18,000
11460	1810	Course Fees	0	0	0
		Employees' Expenses	**257,407**	**224,870**	**139,020**
12005	1810	Insurance Claim	0	0	0
		Premises related expenses	**0**	**0**	**0**
13180	1810	Car Allowance	265	450	450
13200	1810	Staff Travel cost Public Transport only	343	0	0
		Transport-related expenses	**608**	**450**	**450**
14005	1810	Equipment Materials & Maintenance incl.Lighting	91	700	700
14202	1810	Provisions	9	0	0
14203	1810	Refreshments at Meetings	98	0	0
14251	1810	Books, Magazines and Publications	0	40	40
14255	1810	Hospitality	25	0	0
14310	1810	Consultancy Fees & Consultation costs	0	0	0
14323	1810	Legal Costs	0	0	0
14415	1810	Mobile Phone Costs	371	470	470
14431	1810	IT Support and IT Consumables	25	0	0
14486	1810	Subscriptions to Organisations & Periodicals	2,859	2,590	2,590
14500	1810	Insurance	25,345	25,980	0
14501	1810	Policy Excesses	0	5,000	5,000
14510	1810	Advertising, Marketing, Publicity & Printing	0	0	0
14577	1810	Development Work	0	16,000	16,000
14587	1810	Conference Expenses	359	0	0
14874	1810	Parking Permits	0	0	0
		Supplies and Services	**29,182**	**50,780**	**24,800**
		TOTAL CONTROLLABLE EXPENDITURE	**29,182**	**50,780**	**24,800**
17000	1810	Cost of Administration Buildings	8,550	8,420	5,080

17200	1810	Cost of Messenger Service	2,030	2,040	2,130
17202	1810	Cost of Reprographics	296	530	300
17205	1810	Cost of Telephone System	940	770	770
17214	1810	Cost of Insurance Section	2,390	2,420	2,490
17215	1810	Cost of Occupational Health Service	160	160	130
17300	1810	Cost of Corporate Management	20,550	22,290	22,760
17301	1810	Cost of Accountancy	37,090	40,320	42,640
17302	1810	Cost of Audit	0	0	0
17303	1810	Cost of Information Technology	5,530	5,990	6,120
17304	1810	Cost of Legal Services	15,550	17,470	17,470
17305	1810	Cost of Human Resources	2,740	2,650	2,820
17320	1810	Cost of Communications Service	34,000	48,360	48,540
17322	1810	Cost of Health & Safety Service	290	270	340
17338	1810	Cost of Procurement Service	0	0	13,060
17342	1810	Cost of Policy & Performance Service	6,690	12,610	10,140
17345	1810	Cost of Training & Development Service	410	390	660
17346	1810	Cost of Payments Service	5,970	8,750	9,110
		Support Services	**143,186**	**173,440**	**184,560**
17002	1810	Cost of Office Accommodation LBC	0	0	0
17328	1810	Cost of Property & Facilities Management	6	0	0
		Recharges	**6**	**0**	**0**
		TOTAL EXPENDITURE	**430,390**	**449,540**	**348,830**
		INCOME			
19412	1810	Costs recoverable	0	0	0
		Income	**0**	**0**	**0**
19601	1810	Recharge GF to GF	-455,013	-273,160	-219,220
		Recharges	**-455,013**	**-273,160**	**-219,220**
		NET REVENUE REQUIREMENT	**-24,623**	**176,380**	**129,610**

		LEAH MANNING CENTRE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	1864	Salaries - Basic	220,147	251,640	258,570
11001	1864	Salaries - Overtime	0	0	0
11003	1864	Contract & Agency Staff	0	0	0
11011	1864	Vacancy Savings	0	-6,150	-6,300
11100	1864	Wages - Basic	14,089	3,000	13,000
11103	1864	Wages - Holiday Pay	1,328	0	0
11121	1864	Flexi Time & Annual Leave Payments	0	0	0
11200	1864	National Insurance	16,064	18,520	18,860
11210	1864	Wages - National Insurance	496	0	0
11250	1864	Superannuation	73,072	37,420	38,470
11260	1864	Wages - Superannuation	998	0	0
11402	1864	Recruitment Costs Incl Police Checks	0	0	0
11458	1864	Training Expenses	0	0	0
11460	1864	Course Fees	300	0	0
		Employees' Expenses	**326,494**	**304,430**	**322,600**
12000	1864	Maintenance Buildings - External Contracts	10,672	0	0
12001	1864	Alarm Maintenance Burglar & Fire	752	820	820
12003	1864	Cleaning & Disposals including Contract Cleaning	2,570	2,200	2,200
12010	1864	Trade Refuse Collection	2,253	1,900	1,900
12034	1864	Payment to HTS-Building Maintenance	5,802	8,140	8,510
12201	1864	Asbestos Revenue	380	0	0
12328	1864	Grounds Maintenance - Non DSO	0	300	300
12340	1864	Electricity	5,287	5,940	7,840
12350	1864	Gas	7,409	6,020	7,670
12390	1864	Business Rates	11,520	11,810	12,020
12400	1864	Water	1,821	1,700	1,700
		Premises-related Expenses	**48,466**	**38,830**	**42,960**
13000	1864	Vehicles - General Maintenance	4,692	0	0

13025	1864	Payment to HTS-Fleet	12,070	12,670	17,690
13105	1864	Payment for fuel	5,184	4,000	4,800
13180	1864	Car Allowance	0	60	60
		Transport-related expenses	**21,946**	**16,730**	**22,550**
14005	1864	Equipment Materials & Maintenance incl.Lighting	5,622	8,270	7,270
14007	1864	Fire Extinguishers	702	700	700
14015	1864	Open/Close Stock (Equipment etc)	-671	0	0
14202	1864	Provisions including Vending Machines	27,865	22,000	24,000
14203	1864	Refreshments at Meetings	0	0	0
14230	1864	Clothing & Uniform	701	300	300
14231	1864	Energy Certificates	375	0	0
14251	1864	Books, Magazines and Publications	119	50	50
14255	1864	Hospitality	0	70	70
14258	1864	Office Stationery	300	350	350
14310	1864	Consultancy Fees & Consultation costs	0	0	0
14325	1864	Licence Fees inc PRS, PPL & Public Entertainment	1,348	1,610	1,610
14410	1864	Rental,Maintenance & Call Charges for Phone System	807	500	840
14415	1864	Mobile Phone Costs	54	60	120
14431	1864	IT Support and IT Consumables	87	100	100
14471	1864	Subsistence claims for staff inc parking	0	80	80
14510	1864	Advertising, Marketing, Publicity & Printing	142	100	300
14874	1864	Parking Permits	0	0	0
14985	1864	Volunteers Expenses	150	400	400
		Supplies and Services	**37,600**	**34,590**	**36,190**
		TOTAL CONTROLLABLE EXPENDITURE	**434,507**	**394,580**	**424,300**
17200	1864	Cost of Messenger Service	1,020	1,020	1,060
17202	1864	Cost of Reprographics	249	250	250
17204	1864	Cost of Franking	30	30	30
17205	1864	Cost of Telephone System	1,360	1,380	1,380
17214	1864	Cost of Insurance Section	16,375	16,080	16,540
17215	1864	Cost of Occupational Health Service	484	940	780
17302	1864	Cost of Audit	0	0	17,300
17303	1864	Cost of Information Technology	44,664	7,710	7,870
17305	1864	Cost of Human Resources	17,397	15,930	16,900
17310	1864	Cost of Income Service	220	3,040	1,760
17322	1864	Cost of Health & Safety Service	1,640	1,600	2,020
17338	1864	Cost of Procurement Service	-211	230	0
17345	1864	Cost of Training & Development Service	1,899	2,340	3,940
17346	1864	Cost of Payments Service	420	620	640
		Support Services	**85,546**	**51,170**	**70,470**
17311	1864	Cost of Departmental Admin Services (Head of Service)	36,047	38,830	14,130
17313	1864	Cost of Surveyors	0	0	0
17319	1864	Cost of Community Safety Rangers	0	0	0
17328	1864	Cost of Properties & Facilities Management	2,384	20	50
17335	1864	Cost of Room Hire Bookings	0	0	0
		Recharges	**38,431**	**38,850**	**14,180**
18071	1864	Depreciation Capital Charges	8,352	1,500	14,350
18073	1864	Impairment-Other	-2,781	0	0
		Capital Financing Costs	**5,571**	**1,500**	**14,350**
		TOTAL EXPENDITURE	**564,055**	**486,100**	**523,300**
		INCOME			
19247	1864	Service Charges income	-5,681	-4,970	-6,430
19264	1864	Self-referrals	-67,295	-65,000	-78,000
19316	1864	Lettings	-6,260	-5,000	-5,000
19412	1864	Costs Recoverable	-58	0	0
19508	1864	Rent income	-8,785	-14,560	-9,000
19761	1864	ECC Day Care	-308,091	-280,000	-240,000
		Income	**-396,170**	**-369,530**	**-338,430**
19602	1864	Recharge from GF to HRA	-12,273	-13,220	-16,430
		Recharges	**-12,273**	**-13,220**	**-16,430**

			2018/19 Actual	2019/20 Original	2020/21 Original
		NET REVENUE REQUIREMENT	**155,612**	**103,350**	**168,440**

		GRANTS TO ORGANISATIONS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14482	1940	Grants to Voluntary Organisations	124,246	131,000	131,000
		Supplies and Services	**124,246**	**131,000**	**131,000**
		TOTAL CONTROLLABLE EXPENDITURE	**124,246**	**131,000**	**131,000**
17311	1940	Cost of Departmental Admin Services (Head of Service)	18,690	20,110	22,650
17355	1940	Cost of Building Rent	177,800	178,130	171,890
		Recharges	**196,490**	**198,240**	**194,540**
		TOTAL EXPENDITURE	**320,736**	**329,240**	**325,540**
		INCOME			
19602	1940	Recharge from GF to HRA	-20,000	-20,000	-20,000
		Recharges	**-20,000**	**-20,000**	**-20,000**
		NET REVENUE REQUIREMENT	**300,736**	**309,240**	**305,540**

		YOUTH AND COMMUNITY DEVELOPMENT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2019	Salaries - Basic	21,711	22,140	22,590
11011	2019	Vacancy Savings	0	-550	-570
11200	2019	National Insurance	1,834	1,890	1,930
11250	2019	Superannuation	8,408	3,610	3,680
11402	2019	Recruitment Costs Incl Police Checks	0	0	0
		Employees' Expenses	**31,953**	**27,090**	**27,630**
13180	2019	Car Allowance	168	50	50
13200	2019	Staff Travel cost Public Transport Only	0	0	0
		Transport-related expenses	**168**	**50**	**50**
14005	2019	Equipment Materials & Maintenance incl.Lighting	2,805	1,000	1,000
14203	2019	Refreshments at Meetings	0	0	0
14249	2019	Land Registry Fees	0	0	0
14310	2019	Use of Consultants	98,000	0	0
14431	2019	IT Support and IT Consumables	22	30	30
14471	2019	Subsistence claims for staff inc parking	51	50	50
14482	2019	Grants to Voluntary Organisations	7,940	0	0
14486	2019	Subscriptions to Organisations & Periodicals	75	30	30
14510	2019	Advertising, Marketing, Publicity & Printing	19,978	30	30
14577	2019	Development Work	0	10,000	0
14587	2019	Conference Expenses	0	0	0
		Supplies and Services	**128,871**	**11,140**	**1,140**
		TOTAL CONTROLLABLE EXPENDITURE	**160,992**	**38,280**	**28,820**
17000	2019	Cost of Administration Buildings	1,710	1,680	1,690
17202	2019	Cost of Reprographics	809	1,200	900
17205	2019	Cost of Telephone System	250	250	250
17214	2019	Cost of Insurance Section	800	810	840
17215	2019	Cost of Occupational Health Service	50	50	40
17303	2019	Cost of Information Technology	12,375	2,140	2,190
17305	2019	Cost of Human Resources	910	880	940
17322	2019	Cost of Health & Safety Service	100	90	110
17338	2019	Cost of Procurement Service	0	0	0
17345	2019	Cost of Training & Development Service	140	130	220
		Support Services	**17,145**	**7,230**	**7,180**
17311	2019	Cost of Departmental Admin Services (Head of Service)	12,559	13,500	5,650
17335	2019	Cost of Room Hire Bookings	0	0	0
		Recharges	**12,559**	**13,500**	**5,650**
		TOTAL EXPENDITURE	**190,695**	**59,010**	**41,650**
		INCOME			

19006	2019	Specific Grants Income (Service Related)	-114,000	0	0
19412	2019	Costs Recoverable	0	0	0
		Income	**-114,000**	**0**	**0**
19601	2019	Recharge from GF to GF	-9,479	-9,680	-9,870
		Recharges	**-9,479**	**-9,680**	**-9,870**
		NET REVENUE REQUIREMENT	**67,216**	**49,330**	**31,780**

		HARLOW CARNIVAL	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14005	2021	Equipment Materials & Maintenance incl.Lighting	0	28,000	26,000
		Supplies & Services	**0**	**28,000**	**26,000**
		TOTAL CONTROLLABLE EXPENDITURE	**0**	**28,000**	**26,000**
		TOTAL EXPENDITURE	**0**	**28,000**	**26,000**
		NET REVENUE REQUIREMENT	**0**	**28,000**	**26,000**

		EMERGENCY PLANNING	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11458	2434	Training Expenses	0	0	0
		Employees' Expenses	**0**	**0**	**0**
14005	2434	Equipment Materials & Maintenance incl.Lighting	32	200	200
14203	2434	Refreshments at Meetings	0	0	0
14410	2434	Rental,Maintenance & Call Charges for Phone System	0	0	0
14415	2434	Mobile Phone Costs	49	0	0
14418	2434	Mobile Radios	0	0	0
14486	2434	Subscriptions to Organisations & Periodicals	744	300	800
14510	2434	Advertising, Marketing, Publicity & Printing	0	0	0
14587	2434	Conference Expenses	0	800	800
		Supplies & Services	**825**	**1,300**	**1,800**
		TOTAL CONTROLLABLE EXPENDITURE	**825**	**1,300**	**1,800**
17202	2434	Cost of Reprographics	0	0	0
17205	2434	Cost of Telephone System	1,760	1,230	1,230
		Support Service Group	**1,760**	**1,230**	**1,230**
17002	2434	Cost of Office Accommodation LBC	9,981	10,330	10,450
17328	2434	Cost of Property & Facilities Management	0	0	0
		Recharges	**9,981**	**10,330**	**10,450**
		TOTAL EXPENDITURE	**12,567**	**12,860**	**13,480**
		NET REVENUE REQUIREMENT	**12,567**	**12,860**	**13,480**

		TOWN CENTRE PARTNERSHIP	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14005	2724	Equipment Materials & Maintenance incl.Lighting	27,568	20,000	20,000
14577	2724	Development Work	1,600	0	0
14486	2724	Subscriptions to Organisations & Periodicals	125	0	0
		Supplies and Services	**29,293**	**20,000**	**20,000**
		TOTAL CONTROLLABLE EXPENDITURE	**29,293**	**20,000**	**20,000**
17312	2724	Cost of Regeneration Team	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**29,293**	**20,000**	**20,000**
		INCOME			
19160	2724	Partnership Contributions	-5,423	0	0
19226	2724	Other Fees	0	0	0

19412	2724	Costs Recoverable	-1,760	0	0
		Income Group	**-7,183**	**0**	**0**
		NET REVENUE REQUIREMENT	**22,110**	**20,000**	**20,000**

		MANAGEMENT FEE (POD/GAF)	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14238	2737	Project & Programme Management	394	0	0
		Supplies and Services	**394**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**394**	**0**	**0**
17312	2737	Cost of Regeneration Team	2,440	0	0
		Recharges	**2,440**	**0**	**0**
		TOTAL EXPENDITURE	**2,834**	**0**	**0**
		INCOME			
19006	2737	Specific Grants Income (Service Related)	-2,834	0	0
		Income Group	**-2,834**	**0**	**0**
		NET REVENUE REQUIREMENT	**0**	**0**	**0**

		HARLOW PRIORITY ESTATES (POD/GAF)	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12340	2739	Electricity	0	0	0
12350	2739	Gas	0	0	0
12372	2739	Rent	55	0	0
12390	2739	Business Rates	0	0	0
12400	2739	Water	0	0	0
		Premises-related Expenses	**55**	**0**	**0**
14005	2739	Equipment Materials & Maintenance incl.Lighting	0	0	0
14332	2739	Professional Fees	0	0	0
14415	2739	Mobile Phone Costs	0	0	0
14510	2739	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	**0**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**55**	**0**	**0**
17202	2739	Cost of Reprographics	0	0	0
		Support Services Group	**0**	**0**	**0**
		TOTAL EXPENDITURE	**55**	**0**	**0**
		INCOME			
19006	2739	Specific Grants Income (Service Related)	-75	0	0
19412	2739	Costs recoverable	0	0	0
		Income Group	**(-)75**	**0**	**0**
		NET REVENUE REQUIREMENT	**-20**	**0**	**0**

		POLICE AND CRIME COMMISSIONER FUND	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14005	2752	Equipment Materials & Maintenance incl.Lighting	0	0	0
14203	2752	Refreshments at Meetings	0	0	0
14332	2752	Professional Fees	0	0	0
14482	2752	Grants to Voluntary Organisations	21,280	24,360	24,360
14510	2752	Advertising, Marketing, Publicity & Printing	0	0	0
14577	2752	Development Work	0	0	0
		Supplies and Services	**21,280**	**24,360**	**24,360**
		TOTAL CONTROLLABLE EXPENDITURE	**21,280**	**24,360**	**24,360**
17335	2752	Cost of Room Hire Bookings	0	0	0

			2018/19 Actual	2019/20 Original	2020/21 Original
		Support Services	**0**	**0**	**0**
		TOTAL EXPENDITURE	**21,280**	**24,360**	**24,360**
		INCOME			
19080	2752	Grant	0	0	0
19412	2752	Costs Recoverable	-21,281	-24,360	-24,360
		Income	**-21,281**	**-24,360**	**-24,360**
		NET REVENUE REQUIREMENT	**0**	**0**	**0**

		EDUCATIONAL ATTAINMENT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2754	Salaries - Basic	28,315	28,880	29,460
11011	2754	Vacancy Savings	0	-730	-740
11103	2754	Wages - Holiday Pay	0	0	0
11121	2754	Flexi Time & Annual Leave Payments	-68	0	0
11200	2754	National Insurance	2,755	2,820	2,870
11250	2754	Superannuation	10,351	4,710	4,800
11402	2754	Recruitment Costs Including Police Checks	0	0	0
		Employees' Expenses	**41,353**	**35,680**	**36,390**
13180	2754	Car Allowance	380	500	500
13200	2754	Staff Travel cost Public Transport only	0	0	0
		Transport-related expenses	**380**	**500**	**500**
14005	2754	Equipment Materials & Maintenance incl.Lighting	29	0	0
14415	2754	Mobile Phone Costs	0	400	400
14577	2754	Development Work	3,287	15,000	9,500
		Supplies and Services	**3,316**	**15,400**	**9,900**
		TOTAL CONTROLLABLE EXPENDITURE	**45,049**	**51,580**	**46,790**
17000	2754	Cost of Administration Buildings	1,710	1,680	1,690
17202	2754	Cost of Reprographics	1,043	2,350	2,350
17215	2754	Cost of Occupational Health Service	50	50	40
17305	2754	Cost of Human Resources	910	880	940
17322	2754	Cost of Health & Safety Service	100	90	110
17345	2754	Cost of Training & Development Service	140	130	220
		Support Services	**3,953**	**5,180**	**5,350**
		TOTAL EXPENDITURE	**49,002**	**56,760**	**52,140**
		INCOME			
19412	2754	Costs Recoverable	0	0	0
		Income	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**49,002**	**56,760**	**52,140**

		YOUTH AND CITIZENSHIP TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2755	Salaries - Basic	59,238	60,420	69,930
11011	2755	Vacancy Savings	0	-1,530	-1,770
11121	2755	Flexi Time & Annual Leave Payments	-135	0	0
11200	2755	National Insurance	5,860	6,010	7,270
11250	2755	Superannuation	21,573	9,820	11,370
11402	2755	Recruitment Costs Including Police Checks	0	100	100
11460	2755	Course Fees	0	0	0
		Employees' Expenses	**86,536**	**74,820**	**86,900**
13000	2755	Vehicles - General Maintenance	248	0	0
13025	2755	Payment to HTS-Fleet	4,023	4,220	0
13105	2755	Payment for fuel	0	0	0
13180	2755	Car Allowance	295	300	300
		Transport-related Expenses	**4,566**	**4,520**	**300**

14005	2755	Equipment Materials & Maintenance incl.Lighting	509	1,220	1,220
14203	2755	Refreshments at Meetings	0	0	0
14251	2755	Books, Magazines and Publications	0	0	0
14415	2755	Mobile Phone Costs	326	260	260
14431	2755	IT Support and IT Consumables	0	190	190
14471	2755	Subsistence claims for staff inc parking	51	100	100
14486	2755	Subscriptions to Organisations & Periodicals	0	0	0
14482	2755	Grants to Voluntary Organisations	0	0	10,000
14577	2755	Development Work	565	4,000	4,000
14874	2755	Parking Permits	0	0	0
		Supplies and Services	**1,451**	**5,770**	**15,770**
		TOTAL CONTROLLABLE EXPENDITURE	**92,553**	**85,110**	**102,970**
17000	2755	Cost of Administration Buildings	3,420	6,740	5,080
17202	2755	Cost of Reprographics	1,170	660	1,000
17204	2755	Cost of Franking	862	680	900
17205	2755	Cost of Telephone System	2,830	2,780	2,770
17214	2755	Cost of Insurance Section	420	430	440
17215	2755	Cost of Occupational Health Service	110	100	90
17302	2755	Cost of Audit	0	5,170	0
17303	2755	Cost of Information Technology	7,900	8,560	8,750
17305	2755	Cost of Human Resources	1,830	1,770	1,880
17310	2755	Cost of Income Service	10	0	0
17322	2755	Cost of Health & Safety Service	190	180	220
17338	2755	Cost of Procurement Service	0	0	0
17345	2755	Cost of Training & Development Service	270	260	440
		Support Services	**19,012**	**27,330**	**21,570**
17002	2755	Cost of Office Accommodation LBC	0	0	0
17311	2755	Cost of Departmental Admin Services (Head of Service)	6,227	6,790	32,520
17328	2755	Cost of Property & Facilities Management	6	0	0
17335	2755	Cost of Room Hire Bookings	0	0	0
		Recharges	**6,233**	**6,790**	**32,520**
		TOTAL EXPENDITURE	**117,798**	**119,230**	**157,060**
		INCOME			
19160	2755	Partnership Contributions	0	0	0
19412	2755	Costs Recoverable	-307	-600	0
		Income	**-307**	**-600**	**0**
		NET REVENUE REQUIREMENT	**117,492**	**118,630**	**157,060**
		COMMUNITY SAFETY	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2758	Salaries - Basic	376,634	406,250	436,270
11001	2758	Salaries - Overtime	5,267	5,000	5,000
11011	2758	Vacancy Savings	0	-10,400	-11,160
11019	2758	Contracted Overtime	0	0	0
11103	2758	Wages - Holiday Pay	0	0	0
11121	2758	Flexi Time & Annual Leave payments	330	0	0
11135	2758	Jury Service	0	0	0
11200	2758	National Insurance	38,961	41,640	44,810
11250	2758	Superannuation	139,475	67,030	71,930
11402	2758	Recruitment Costs Including Police Checks	750	0	0
		Employees' Expenses	**561,417**	**509,520**	**546,850**
12000	2758	Maintenance Buildings - External Contracts	365	0	0
12005	2758	Insurance Claim	-150	0	0
12031	2758	Illegal Encampments Contingency	0	1,000	1,000
12038	2758	Payment to HTS-Building Cleaning	4,636	4,870	5,100
		Premises Related Expenses	**4,851**	**5,870**	**6,100**
13025	2758	Payment to HTS-Fleet	12,070	12,670	13,270
13105	2758	Payment for fuel	2,771	3,000	3,000
13180	2758	Car Allowance	2,813	3,500	3,500

13200	2758	Staff Travel cost Public Transport only	0	0	0
		Transport-related Expenses	**17,654**	**19,170**	**19,770**
14005	2758	Equipment Materials & Maintenance incl.Lighting	4,920	5,460	5,460
14017	2758	Photocopier Usage	919	1,710	1,710
14202	2758	Provisions including Vending Machines	975	2,100	2,100
14203	2758	Refreshments at meetings	65	0	0
14230	2758	Clothing & Uniform	480	1,700	1,700
14249	2758	Land Registry Fees	0	50	0
14258	2758	Office Stationary	0	0	0
14323	2758	Legal Costs	88	2,400	2,400
14332	2758	Professional Fees	0	0	0
14337	2758	Security Fees	0	0	0
14345	2758	Veterinary Fees	892	1,200	1,200
14415	2758	Mobile Phone Costs	2,355	2,400	2,400
14416	2758	Leased Line Charges	0	0	0
14471	2758	Subsistence claims for staff inc parking	95	0	0
14859	2758	Management Agreement	0	0	0
14874	2758	Parking Permits	0	0	0
14893	2758	CCTV (Corporate)	20,031	18,550	18,550
		Supplies and Services	**30,821**	**35,570**	**35,520**
		TOTAL CONTROLLABLE EXPENDITURE	**614,742**	**570,130**	**608,240**
17000	2758	Cost of Accommodation	0	0	0
17200	2758	Cost of Messenger Service	1,020	1,020	1,060
17202	2758	Cost of Reprographics	2,076	3,230	2,500
17204	2758	Cost of Franking	102	40	100
17205	2758	Cost of Telephone System	5,909	5,210	5,210
17214	2758	Cost of Insurance Section	14,250	14,460	14,880
17215	2758	Cost of Occupational Health Service	284	680	560
17302	2758	Cost of Audit	0	0	0
17303	2758	Cost of Information Technology	18,950	20,550	21,000
17304	2758	Cost of Legal Services	11,266	12,930	12,920
17305	2758	Cost of Human Resources	10,227	11,500	12,200
17310	2758	Cost of Income Service	80	150	60
17322	2758	Cost of Health & Safety Service	960	1,160	1,460
17338	2758	Cost of Procurement Service	320	190	0
17345	2758	Cost of Training & Development Service	1,118	1,690	2,840
		Support Services	**66,563**	**72,810**	**74,790**
17002	2758	Cost of Office Accommodation LBC	38,410	39,060	39,480
17311	2758	Cost of Departmental Admin Services (Head of Service)	15,815	17,380	32,520
17328	2758	Cost of Property & Facilities Management	253	180	240
17335	2758	Cost of Room Hire Bookings	393	0	0
		Recharges	**54,871**	**56,620**	**72,240**
18071	2758	Depreciation Capital Charges	13,392	13,390	13,390
		Capital Charges	**13,392**	**13,390**	**13,390**
		TOTAL EXPENDITURE	**749,568**	**712,950**	**768,660**
		INCOME			
19226	2758	Other Fees	-1,600	-1,500	-1,500
19412	2758	Costs Recoverable	-7,023	-7,000	-7,000
		Income	**-8,623**	**-8,500**	**-8,500**
19601	2758	Recharge GF to GF (cost of Community Safety Rangers)	-154,834	-156,870	-161,910
19602	2758	Recharge from GF to HRA (cost of Community Safety Rangers)	-17,595	-17,830	-18,400
		Recharges	**-172,429**	**-174,700**	**-180,310**
		NET REVENUE REQUIREMENT	**568,516**	**529,750**	**579,850**

			2018/19 Actual	**2019/20 Original**	**2020/21 Original**
		REGENERATION & ENTERPRISE RESERVE			
		EXPENDITURE	£	£	£
14486	2769	Partnership Projects	10,000	0	10,000
		Supplies and Services	**10,000**	**0**	**10,000**
		TOTAL CONTROLLABLE EXPENDITURE	**10,000**	**0**	**10,000**

		TOTAL EXPENDITURE	**10,000**	**0**	**10,000**
		NET REVENUE REQUIREMENT	**10,000**	**0**	**10,000**

		ENTERPRISE ZONE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2774	Salaries - Basic	93,641	0	0
11121	2774	Flexi Time & Annual Leave Payments	0	0	0
11200	2774	National Insurance	11,760	0	0
11250	2774	Superannuation	34,152	0	0
		Employees' Expenses	**139,553**	**0**	**0**
13172	2774	Used of Hired Transport	0	0	0
13200	2774	Staff Travel Cost - Public Transport only	447	0	0
		Transport-related expenses	**447**	**0**	**0**
14005	2774	Equipment Materials & Maintenance incl. Lighting	253	0	0
14029	2774	Signs - Costs	4,280	0	0
14249	2774	Land Registry Fees	69	0	0
14255	2774	Hospitality	73	0	0
14310	2774	Consultancy Fees & Consultation Costs	3	0	0
14323	2774	Legal Costs	13,866	0	0
14332	2774	Professional Fees	413	0	0
14415	2774	Mobile Phone Costs	161	0	0
14486	2774	Subscriptions to Organisations & Periodicals	75	0	0
14510	2774	Advertising, Marketing, Publicity & Printing	403	0	0
14577	2774	Development Work	0	0	0
		Supplies and Services	**19,594**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**159,595**	**0**	**0**
17000	2774	Cost of Administration Buildings	3,420	0	0
17202	2774	Cost of Reprographics	202	0	0
17205	2774	Cost of Telephony	240	0	0
17215	2774	Cost of Occupational Health Service	50	0	0
17302	2774	Cost of Audit	8,519	0	0
17305	2774	Cost of Human Resources	910	0	0
17322	2774	Cost of Health & Safety Service	100	0	0
17345	2774	Cost of Training	140	0	0
		Support Services Group	**13,580**	**0**	**0**
17312	2774	Cost of Regeneration Team	0	0	0
17328	2774	Cost of Properties & Facilities Management	6	0	0
		Recharges	**6**	**0**	**0**
18072	2774	Impairment - Revaluation Losses	0	0	0
18073	2774	Impairment - Other	0	0	0
		Capital Financing costs	**0**	**0**	**0**
		TOTAL EXPENDITURE	**173,181**	**0**	**0**
		INCOME			
19006	2774	Specific Grants Income (Service Related)	14,343	0	0
19091	2774	Grants - ECC	0	0	0
19412	2774	Costs Recoverable	0	0	0
		Income Group	**14,343**	**0**	**0**
		NET REVENUE REQUIREMENT	**187,525**	**0**	**0**

		REGENERATION TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2788	Salaries - Basic	252,855	254,540	391,270
11001	2788	Salaries - Overtime	152	0	0
11003	2788	Contract & Agency Staff	9,131	0	75,000
11011	2788	Vacancy Savings	0	-6,430	-6,950

11100	2788	Wages - Basic	0	0	0
11121	2788	Flexi Time & Annual Leave payments	-549	0	0
11200	2788	National Insurance	25,783	25,830	40,600
11250	2788	Superannuation	92,302	41,500	68,220
11402	2788	Recruitment Costs Including Police Checks	0	0	0
11458	2788	Training Course Personal Expenses - Travel etc	0	0	0
11460	2788	Course Fees	-27	0	0
		Employees' Expenses	**379,648**	**315,440**	**568,140**
12003	2788	Cleaning & Disposals	0	0	0
12340	2788	Electricity	0	0	0
12350	2788	Gas	0	0	0
12400	2788	Water	0	0	0
12410	2788	Furniture & Fittings	0	0	0
		Premises Related Expenses	**0**	**0**	**0**
13180	2788	Car Allowance	424	1,500	500
13200	2788	Staff Travel cost Public Transport only	184	300	300
		Transport-related expenses	**608**	**1,800**	**800**
14005	2788	Equipment Materials & Maintenance incl.Lighting	7,203	1,000	1,000
14203	2788	Refreshments at Meetings	814	200	200
14230	2788	Clothing & Uniform	78	0	0
14249	2788	Land Registry Fees	0	0	0
14251	2788	Books, Magazines and Publications	11	0	0
14255	2788	Hospitality	0	100	100
14258	2788	Office Stationery	361	500	500
14310	2788	Consultancy Fees & Consultation costs	27,070	20,000	371,500
14323	2788	Legal Costs	-140	100	100
14325	2788	Licence Fees inc PRS, PPL & Public Entertainment	34,114	510	510
14332	2788	Professional Fees	24,400	0	0
14410	2788	Rental, Maintenance & Call Charges for Phone Systems	173	0	0
14415	2788	Mobile Phone Costs	485	400	400
14431	2788	IT Support and IT Consumables	506	750	750
14471	2788	Subsistence claims for staff inc parking	164	250	250
14486	2788	Subscriptions to Organisations & Periodicals	2,122	1,400	1,400
14510	2788	Advertising, Marketing, Publicity & Printing	14,444	1,000	1,000
14577	2788	Development Work	2,817	6,000	6,000
14587	2788	Conference Expenses	728	500	500
14732	2788	Meeting Expenses	0	0	0
14802	2788	Donations	0	0	0
		Supplies and Services	**115,350**	**32,710**	**384,210**
		TOTAL CONTROLLABLE EXPENDITURE	**495,606**	**349,950**	**953,150**
17000	2788	Cost of Administration Buildings	16,242	25,270	23,690
17200	2788	Cost of Messenger Service	1,979	2,040	2,130
17202	2788	Cost of Reprographics	10,713	8,250	11,000
17204	2788	Cost of Franking	282	280	280
17205	2788	Cost of Telephone System	4,339	3,270	3,260
17214	2788	Cost of Insurance Section	8,340	8,460	8,710
17215	2788	Cost of Occupational Health Service	490	370	300
17300	2788	Cost of Corporate Management	0	0	0
17302	2788	Cost of Audit	0	7,750	0
17303	2788	Cost of Information Technology	14,220	15,410	15,750
17304	2788	Cost of Legal Services	19,808	20,840	20,840
17305	2788	Cost of Human Resources	8,220	6,190	6,570
17310	2788	Cost of Income Service	40	310	60
17322	2788	Cost of Health & Safety Service	870	620	790
17338	2788	Cost of Procurement Service	-267	290	4,350
17345	2788	Cost of Training & Development Service	1,220	910	1,530
17346	2788	Cost of Payments Service	1,920	2,810	2,930
		Support Services	**88,416**	**103,070**	**102,190**
17002	2788	Cost of Office Accommodation	0	0	0
17311	2788	Cost of Departmental Admin Services (Head of Service)	19,175	21,180	84,810
17312	2788	Cost of Legal Services	0	1,000	200
17328	2788	Cost of Properties & Facilities Management (DEC)	14,867	15,020	50
17335	2788	Cost of Room Hire Bookings	40	0	0
		Recharges	**34,082**	**37,200**	**85,060**

18050	2788	Revenue Contributions to Capital	42,000	0	0
18071	2788	Depreciation	15,199	20,000	15,590
18072	2788	Impairment-Revaluation Losses	129,722	0	0
18073	2788	Impairment-Other	366,797	0	0
18075	2788	Amortisation of Intangible Assets	112,879	128,220	112,880
18079	2788	REFCUS	0	0	0
		Capital Financing costs	**666,598**	**148,220**	**128,470**
		TOTAL EXPENDITURE	**1,284,701**	**638,440**	**1,268,870**
		INCOME			
19412	2788	Costs Recoverable	-15,467	0	-4,030
19460	2788	ECC/NEHA Contribution	-15,090	0	0
19581	2788	Admin Costs Income	0	0	0
19712	2788	REFCUS Grant Income	0	0	0
		Income	**-30,557**	**0**	**-4,030**
19600	2788	Recharge GF to Capital (POD/GAF/HLF)	-59,346	-30,000	-30,000
19601	2788	Recharge GF to GF	-25,866	-20,000	-20,000
19602	2788	Recharge from GF to HRA (100% Priority Estates Officer)	-38,380	0	0
		Recharges	**-123,592**	**-50,000**	**-50,000**
		NET REVENUE REQUIREMENT	**1,130,552**	**588,440**	**1,214,840**

		STAPLE TYE DEPOT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12340	2932	Electricity	81	140	130
12350	2932	Gas	2,495	1,800	5,420
		Premises related expenses	**2,575**	**1,940**	**5,550**
		TOTAL CONTROLLABLE EXPENDITURE	**2,575**	**1,940**	**5,550**
17310	2932	Cost of Income Service	130	230	110
		Support Services	**130**	**230**	**110**
18071	2932	Depreciation Capital Charges	4,018	5,390	4,020
		Capital Financing Costs	**4,018**	**5,390**	**4,020**
		TOTAL EXPENDITURE	**6,723**	**7,560**	**9,680**
		INCOME			
19412	2932	Costs Recoverable	-2,575	-1,940	-5,550
		Income	**-2,575**	**-1,940**	**-5,550**
		NET REVENUE REQUIREMENT	**4,148**	**5,620**	**4,130**

		YOUTH COUNCIL	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	3311	Salaries - Basic	11,687	11,930	6,640
11001	3311	Salaries - Overtime	254	0	0
11011	3311	Vacancy Savings	0	-290	-160
11105	3311	Wages - Temporary Staff	0	0	0
11121	3311	Flexi Time & Annual Leave payments	35	0	0
11200	3311	National Insurance	485	480	0
11250	3311	Superannuation	4,357	1,940	1,080
		Employees' Expenses	**16,818**	**14,060**	**7,560**
13180	3311	Car Allowance	0	0	0
		Transport-related expenses	**0**	**0**	**0**
14005	3311	Equipment Materials & Maintenance incl.Lighting	803	2,010	2,010
14203	3311	Refreshments at Meetings	0	0	0
14415	3311	Mobile Phone Costs	54	60	60
14471	3311	Subsistence claims for staff inc parking	1,159	600	600
14510	3311	Advertising, Marketing, Publicity & Printing	0	0	0
14577	3311	Development Work	4,445	5,000	5,000

		Supplies and Services	**6,460**	**7,670**	**7,670**
		TOTAL CONTROLLABLE EXPENDITURE	**23,278**	**21,730**	**15,230**
17000	3311	Cost of Administration Buildings	5,130	1,680	0
17200	3311	Cost of Messenger Service	0	0	0
17202	3311	Cost of Reprographics	2,609	2,010	2,100
17205	3311	Cost of Telephony	220	250	250
17214	3311	Cost of Insurance Section	800	810	840
17215	3311	Cost of Occupational Health Service	50	50	40
17300	3311	Cost of Corp	0	0	0
17303	3311	Cost of Information Technology	1,580	1,710	1,750
17305	3311	Cost of Human Resources	910	880	940
17310	3311	Cost of Income Service	10	0	0
17322	3311	Cost of Health & Safety Service	100	90	110
17338	3311	Cost of Procurement	0	0	0
17345	3311	Cost of Training & Development Service	140	130	220
		Support Services	**11,549**	**7,610**	**6,250**
17328	3311	Cost of Property & Facilities Management	185	0	0
17335	3311	Cost of Room Hire Bookings	0	0	0
		Recharges	**185**	**0**	**0**
		TOTAL EXPENDITURE	**35,013**	**29,340**	**21,480**
		INCOME			
19412	3311	Costs Recoverable	-523	0	0
		Income	**-523**	**0**	**0**

		NET REVENUE REQUIREMENT	**34,490**	**29,340**	**21,480**

		TOWN PARK SHOWGROUND	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	3418	Payment to HTS-Building Maintenance	391	1,950	2,050
12340	3418	Electricity	467	380	460
12400	3418	Water	65	0	70
		Premises-related Expenses	**923**	**2,330**	**2,580**
14310	3418	Use of Consultants	900	600	800
		Supplies and services	**900**	**600**	**800**
		TOTAL CONTROLLABLE EXPENDITURE	**1,823**	**2,930**	**3,380**
17214	3418	Cost of Insurance Section	950	960	990
17310	3418	Cost of Income Service	10	0	0
		Support Services	**960**	**960**	**990**
17328	3418	Cost of Property & Facilities Management	108	0	0
		Recharges	**108**	**0**	**0**
18071	3418	Depreciation	0	0	0
		Capital Financing Costs	**0**	**0**	**0**
		TOTAL EXPENDITURE	**2,891**	**3,890**	**4,370**
		INCOME			
19412	3418	Costs Recoverable	-5,804	-2,600	-2,000
		Income	**-5,804**	**-2,600**	**-2,000**
		NET REVENUE REQUIREMENT	**-2,913**	**1,290**	**2,370**

		MEAD PARK DEPOT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	8435	Maintenance of Buildings	1,976	2,200	2,200
12010	8435	Trade Refuse Collection	2,645	2,900	2,900
12034	8435	Payment to HTS-Building Maintenance	2,741	0	0
12340	8435	Electricity	49,892	63,620	73,560
12350	8435	Gas	29,801	15,170	23,140
12373	8435	Service Charges - Landlord	11,840	2,020	6,350
		Premises related expenses	**98,895**	**85,910**	**108,150**
14325	8435	Licence Fees inc PRS, PPL & Public Entertainment	9,515	9,210	9,800
		Supplies and Services	**9,515**	**9,210**	**9,800**
		TOTAL CONTROLLABLE EXPENDITURE	**108,410**	**95,120**	**117,950**
17214	8435	Cost of Insurance Section	3,750	3,810	3,920
17310	8435	Cost of Income Service	220	420	220
17338	8435	Cost of Procurement	0	0	0
		Support Services	**3,970**	**4,230**	**4,140**
17313	8435	Cost of Surveyors	0	0	0
		Recharges	**0**	**0**	**0**
18071	8435	Depreciation Capital Charges	34,146	35,050	34,140
18073	8435	Impairment-Other	0	0	0
		Capital Financing Costs	**34,146**	**35,050**	**34,140**
		TOTAL EXPENDITURE	**146,526**	**134,400**	**156,230**
		INCOME			
19412	8435	Costs Recoverable	-107,022	-95,120	-117,950
		Income	**-107,022**	**-95,120**	**-117,950**
		NET REVENUE REQUIREMENT	**39,504**	**39,280**	**38,280**

FINANCE	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	4,362,044	3,805,370	4,142,920
Pension & Redundancy Costs	7,462	1,817,480	2,766,390
Premises Related Expenses	2,089,556	2,285,130	2,360,040
Transport Related Expenses	10,399	13,840	14,040
Supplies and Services	2,823,405	2,823,260	2,981,810
Transfer Payments	27,095,096	25,342,700	20,984,570
Central Support Services	3,465,861	3,256,020	3,331,710
Other Recharges	2,460,849	2,159,560	2,117,840
Capital Financing Cost	(-)2,857,074	1,423,370	1,407,800
Total Expenditure	**39,457,599**	**42,926,730**	**40,107,120**
Income	(-)36,537,999	(-)34,701,960	(-)30,802,170
Recharges	(-)8,103,254	(-)8,355,500	(-)8,796,950
Net Expenditure	**(-)5,183,655**	**(-)130,730**	**508,000**

		ACCOUNTANCY	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	1000	Salaries	414,643	463,660	484,730
11003	1000	Contract Staff	31,656	0	0
11011	1000	Vacancy Savings	0	(-)11,720	(-)12,260
11121	1000	Flexi Time & Annual Leave payments	221	0	0
11200	1000	National Insurance	42,164	46,550	49,020
11250	1000	Superannuation	151,028	75,580	79,010
11458	1000	Training Course Personal Expenses - Travel etc	0	0	0
11530	1000	Employee Welfare	340	0	0
11460	1000	Course Fees	0	0	0
		Employees' Expenses	**640,053**	**574,070**	**600,500**
13180	1000	Car allowances	107	170	170
13200	1000	Staff Travel cost Public Transport only	364	1,000	1,000
		Transport-related expenses	**471**	**1,170**	**1,170**
14005	1000	Equipment & Materials, Purchases & Maintenance	850	1,100	1,100
14203	1000	Refreshments at meetings	0	0	0
14251	1000	Books & Periodicals	149	500	500
14258	1000	Office Stationery	867	1,200	1,200
14310	1000	Consultancy Fees & Consultation Costs	28,573	10,920	11,140
14332	1000	Professional Fees	1,651	6,640	6,640
14431	1000	IT Support & IT Consumables	916	1,500	1,500
14415	1000	Mobile phones	20	0	0
14471	1000	Subsistence Claims for Staff	328	100	100
14486	1000	Subscriptions	11,760	5,220	5,220
14510	1000	Advertising, Marketing, Publicity & Printing	2,295	0	0
14577	1000	Development Work	0	(-)3,000	(-)3,000
14587	1000	Conference expenses	0	0	0
		Supplies and Services	**47,408**	**24,180**	**24,400**
		TOTAL CONTROLLABLE EXPENDITURE	**687,932**	**599,420**	**626,070**
17000	1000	Cost of Administrative Buildings	32,500	40,420	37,230
17200	1000	Cost of Messenger Service	2,030	2,040	2,130
17202	1000	Cost of Reprographics	3,275	3,150	3,300
17204	1000	Cost of Franking	80	1,070	100
17205	1000	Cost of Telephone System	4,730	3,970	4,460
17214	1000	Cost of Insurance Section	11,910	12,090	12,440
17215	1000	Cost of Occupational Health Service	810	780	650
17302	1000	Cost of Audit	9,300	18,090	29,070
17303	1000	Cost of Information Technology	57,920	62,800	64,170
17305	1000	Cost of Human Resources	13,700	13,270	14,080
17310	1000	Cost of Income Service	10	150	0
17322	1000	Cost of Health & Safety Service	1,450	1,330	1,680
17338	1000	Cost of Procurement Service	250	150	0
17343	1000	Cost of CFO	34,480	23,840	25,570
17345	1000	Cost of Training & Development	2,040	1,950	3,280
		Support Services Group	**174,485**	**185,100**	**198,160**
17328	1000	Cost of Property & Facilities Management	6	0	0
		Recharges	**6**	**0**	**0**
		TOTAL EXPENDITURE	**862,424**	**784,520**	**824,230**
		INCOME			
19412	1000	Costs Recoverable	(-)394	0	0
		Income	**(-)394**	**0**	**0**
19601	1000	GF Recharge to GF Services - CEC's	(-)590,184	(-)514,150	(-)542,380
19602	1000	GF Recharge to HRA Services - CEC's	(-)330,432	(-)267,240	(-)281,850
		Recharges	**(-)920,617**	**(-)781,390**	**(-)824,230**
		NET REVENUE REQUIREMENT	**(-)58,586**	**3,130**	**0**

		FINANCE MISCELLANEOUS	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11460	1010	Course Fees	0	0	0
		Employees' Expenses	**0**	**0**	**0**
14237	1010	Risk Management	(-)8,619	40,000	40,000
14310	1010	Consultancy Fees & Consultation Costs	20,034	5,000	5,000
14323	1010	Legal Costs	0	0	0
14332	1010	Professional fees	0	0	0
14500	1010	Insurance	0	26,000	26,000
14543	1010	Bank Write Offs	(-)3,086	0	0
14776	1010	Credit Card Charges	3,200	3,200	3,200
14855	1010	Audit Fees	123,800	97,700	97,700
		Supplies and Services	**135,329**	**171,900**	**171,900**
		TOTAL CONTROLLABLE EXPENDITURE	**135,329**	**171,900**	**171,900**
17202	1010	Cost of Reprographics	0	0	0
17205	1010	Cost of Telephone System	0	490	0
17301	1010	Cost of Accountancy	490	0	0
17302	1010	Cost of Audit	0	4,130	0
		Support Services Group	**490**	**4,620**	**0**
17328	1010	Cost of Properties & Facilities Management	26	0	0
		Recharges	**26**	**0**	**0**
		TOTAL EXPENDITURE	**135,844**	**176,520**	**171,900**
		INCOME			
19006	1010	Specific Grants Income (Service Related)	(-)17,484	0	0
19412	1010	Costs Recoverable	0	0	0
19550	1010	Interest Income PWLB	0	(-)300,000	(-)450,000
		Recharges	**(-)17,484**	**(-)300,000**	**(-)450,000**
19601	1010	GF Recharge to GF Services - CEC's (17332 2789)	(-)118,360	(-)26,520	(-)171,900
19602	1010	GF Recharge to HRA Services - Recharge to HRA (60% of £100k - 14310 1010)	0	0	0
		Recharges	**(-)118,360**	**(-)26,520**	**(-)171,900**
		NET REVENUE REQUIREMENT	**1**	**(-)150,000**	**(-)450,000**

		HEAD OF FINANCIAL SERVICES	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	1015	Salaries	100,882	104,320	106,400
11011	1015	Vacancy Savings	0	(-)2,690	(-)2,750
11121	1015	Flexi Time & Annual Leave payments	1,689	0	0
11200	1015	National Insurance	12,759	13,230	13,490
11250	1015	Superannuation	36,794	17,000	17,340
11254	1015	Superannuation Financial Strain	(-)14,000	0	0
		Employees' Expenses	**138,124**	**131,860**	**134,480**
13180	1015	Car allowances	0	90	90
13200	1015	Staff Travel cost Public Transport only	63	100	100
		Transport-related expenses	**63**	**190**	**190**
14415	1015	Mobile Phone	415	300	300
14471	1015	Subsistence Claims for Staff	0	250	250
14486	1015	Subscriptions	898	250	250
14587	1015	Conference/Seminar Expenses	175	1,000	1,000
		Supplies and Services	**1,488**	**1,800**	**1,800**
		TOTAL CONTROLLABLE EXPENDITURE	**139,674**	**133,850**	**136,470**
17000	1015	Cost of Administrative Buildings	3,420	5,050	5,080
17200	1015	Cost of Messenger Service	2,030	2,040	2,130
17202	1015	Cost of Reprographics	0	0	0
17205	1015	Cost of Telephone System	440	250	250
17214	1015	Cost of Insurance Section	800	810	840
17215	1015	Cost of Occupational Health Service	50	50	40
17300	1015	Cost of Corporate Management	13,920	15,800	16,260
17301	1015	Cost of Accountancy	26,090	32,900	34,790

17302	1015	Cost of Audit	0	18,090	6,920
17303	1015	Cost of Information Technology	790	860	880
17305	1015	Cost of Human Resources	910	880	940
17320	1015	Cost of Communications Service	11,400	16,220	16,280
17322	1015	Cost of Health & Safety Service	100	90	110
17342	1015	Cost of Policy & Performance Service	6,020	11,350	10,140
17345	1015	Cost of Training & Development Service	140	130	220
		Support Services Group	**66,110**	**104,520**	**94,880**
17002	1015	Cost of Office Accomodation LBC	0	0	0
17311	1015	Cost of Departmental Admin Services	35,883	38,280	21,290
		Recharges	**35,883**	**38,280**	**21,290**
		TOTAL EXPENDITURE	**241,667**	**276,650**	**252,640**
		INCOME			
19601	1015	GF Recharge to GF Services - CEC's	(-)242,943	(-)238,390	(-)255,720
19602	1015	GF Recharge to HRA Services - CEC's	(-)26,997	0	0
		Recharges	**(-)269,941**	**(-)238,390**	**(-)255,720**
		NET REVENUE REQUIREMENT	**(-)28,273**	**38,260**	**(-)3,080**

			2018/19 Actual	2019/20 Original	2020/21 Original
		REVENUES & BENEFITS			
		EXPENDITURE	£	£	£
11000	1180	Salaries - Basic	55,664	56,370	57,500
11011	1180	Vacancy Savings	0	(-)1,440	(-)1,470
11121	1180	Flexi Time & Annual Leave Payments	55	0	0
11200	1180	National Insurance	6,519	6,610	6,740
11250	1180	Superannuation	20,301	9,190	9,370
11458	1180	Training Course Personal Expenses - Travel etc	0	0	0
11460	1180	Course Fees	0	0	0
11530	1180	Employee Welfare-EyeTests,Medicals,Physio,Counsell	425	0	0
		Employees' Expenses	**82,964**	**70,730**	**72,140**
13180	1180	Car Allowance	213	70	70
13200	1180	Staff Travel public transport	702	1,400	1,400
		Transport Related Expenses	**915**	**1,470**	**1,470**
14005	1180	Equipment & Materials, Purchases & Maintenance	13,092	2,740	2,740
14017	1180	Photocopying Expenses	810	1,860	1,860
14203	1180	Refreshments at Meetings	0	200	200
14230	1180	Clothing & Uniforms	0	400	400
14249	1180	Land Registry Fees	1,921	600	600
14251	1180	Books & Periodicals	0	700	700
14258	1180	Office Stationery	1,172	2,610	2,610
14305	1180	Bailiffs	955	1,220	1,220
14310	1180	Consultancy Fees & Consultation Costs	4,484	200	200
14312	1180	Court Costs	6,933	14,190	14,190
14323	1180	Legal Costs	7,697	7,850	7,850
14330	1180	Bank Charges - Giro Accounts	0	0	0
14331	1180	Bank Bureau Charges	0	0	0
14332	1180	Professional Fees	1,250	300	300
14349	1180	Tracing Agency	6,154	15,290	15,290
14355	1180	Compensation	0	580	580
14356	1180	Interpreters Fees	0	200	200
14361	1180	Bank Charges	131,084	115,700	115,700
14368	1180	Post Office Paypoint	9,739	5,300	9,000
14370	1180	Strategic Partnership Development	0	0	0
14401	1180	Postage	48,311	22,100	22,100
14415	1180	Mobile Phones	1,144	2,110	2,110
14431	1180	IT Support & Consumables	23,645	20,100	20,100
14438	1180	Software Costs	49,525	4,030	4,030
14471	1180	Subsistence Claims for Staff	258	1,670	1,670
14486	1180	Subscriptions	4,485	4,560	4,560
14510	1180	Advertising, Marketing & Publicity	8,341	8,120	8,120

14547	1180	Grant Expenditure	0	0	0
14577	1180	Development Work	26,353	0	0
14587	1180	Conferences & Seminar Expenses	0	400	400
14732	1180	Meeting Expenses	0	50	50
14746	1180	Council Tax Bankruptcy Procedures	50	6,000	6,000
14874	1180	Parking Permits	0	0	0
		Supplies and Services	**347,404**	**239,080**	**242,780**
16002	1180	Council Tax Rebates	0	0	0
16128	1180	Contbn to Bad Debt Prvsn Court Costs (55708)	40,000	40,000	40,000
		Transfer Payment	**40,000**	**40,000**	**40,000**
		TOTAL CONTROLLABLE EXPENDITURE	**471,283**	**351,280**	**356,390**
17000	1180	Cost of Administrative Buildings	97,473	106,110	106,610
17200	1180	Cost of Messenger Service	3,959	4,090	4,260
17202	1180	Cost of Reprographics	15,982	20,220	16,000
17204	1180	Cost of Franking	23,153	38,620	26,000
17205	1180	Cost of Telephone System	18,914	15,960	15,960
17214	1180	Cost of Insurance Section	45,951	45,120	46,410
17215	1180	Cost of Occupational Health Service	1,537	2,760	2,300
17301	1180	Cost of Accountancy	39,023	32,980	34,890
17303	1180	Cost of Information Technology	183,690	199,170	203,500
17304	1180	Cost of Legal Services	5,677	6,510	6,510
17305	1180	Cost of Human Resources	55,259	46,900	49,750
17322	1180	Cost of Health & Safety Service	5,210	4,720	5,950
17331	1180	Cost of Cashiers Service	82,040	52,010	58,870
17338	1180	Cost of Procurement Service	(-)662	730	2,180
17343	1180	Cost of CFO	88,630	35,760	38,360
17345	1180	Cost of Training & Development Service	6,033	6,880	11,590
17346	1180	Cost of Payments Service	5,400	7,910	8,240
		Support Services Group	**677,269**	**626,450**	**637,380**
17328	1180	Cost of Property & Facilities Management	1,359	50	50
		Recharges	**1,359**	**50**	**50**
18075	1180	Amortisation of Intangible assets	19,752	19,750	19,750
		Capital Financing Costs	**19,752**	**19,750**	**19,750**
		TOTAL EXPENDITURE	**1,169,663**	**997,530**	**1,013,570**
		INCOME			
19002	1180	Admin Grant (HB Admin Subsidy)	(-)362,108	(-)349,000	(-)300,000
19006	1180	Specific Grants	(-)363,236	(-)353,920	(-)354,050
19010	1180	Cost of Collection (Collection Fund Collection Allowance).	(-)116,795	(-)116,800	(-)115,640
19114	1180	Sales-General	0	0	0
19254	1180	Legal Costs Raised	(-)356,343	(-)310,000	(-)310,000
19412	1180	Costs Recoverable	(-)525	0	0
19547	1180	Credit Card Transaction Charges	(-)85	0	0
		Income Group	**(-)1,199,091**	**(-)1,129,720**	**(-)1,079,690**
19601	1180	GF Recharge to GF Services	(-)1,293,116	(-)1,204,260	(-)1,171,330
19602	1180	GF Recharge to HRA Services - CEC's	(-)106,860	(-)150,510	(-)167,280
19607	1180	Direct Costs recharged to HRA	(-)30,955	0	0
		Recharges	**(-)1,430,931**	**(-)1,354,770**	**(-)1,338,610**
		NET REVENUE REQUIREMENT	**(-)1,460,359**	**(-)1,486,960**	**(-)1,404,730**

		R&B REVENUES TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	1181	Salaries - Basic	489,892	531,800	543,040
11001	1181	Salaries - Overtime	5,859	0	0
11003	1181	Contract & Agency Staff	0	0	0
11005	1181	Statutory Maternity Pay	544	0	0
11011	1181	Vacancy Savings	0	(-)13,330	(-)13,610
11121	1181	Flexi Time & Annual Leave Payments	613	0	0
11200	1181	National Insurance	44,421	47,810	48,730
11250	1181	Superannuation	185,833	86,680	88,520

		Employees' Expenses	**727,162**	**652,960**	**666,680**
13180	1181	Car Allowance	510	560	560
		Transport Related Expenses	**510**	**560**	**560**
		TOTAL CONTROLLABLE EXPENDITURE	**727,672**	**653,520**	**667,240**
17311	1181	Cost of Departmental Admin Services	733,819	601,010	633,860
		Recharges	**733,819**	**601,010**	**633,860**
		TOTAL EXPENDITURE	**1,461,491**	**1,254,530**	**1,301,100**
		INCOME			
19006	1181	Specific Grants	(-)58,680	(-)59,000	(-)59,000
		Income Group	**(-)58,680**	**(-)59,000**	**(-)59,000**
19601	1181	GF Recharge to GF Services	0	0	0
		Recharges	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**1,402,811**	**1,195,530**	**1,242,100**

		R&B BENEFITS TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	1182	Salaries - Basic	431,490	508,440	517,890
11001	1182	Salaries - Overtime	3,793	0	0
11003	1182	Contract & Agency Staff	82,165	0	0
11011	1182	Vacancy Savings	0	(-)12,550	(-)12,870
11105	1182	Statutory Maternity Pay	0	0	0
11121	1182	Flexi Time & Annual Leave Payments	2,050	0	0
11200	1182	National Insurance	43,184	49,240	50,030
11250	1182	Superannuation	139,803	69,690	75,770
		Employees' Expenses	**702,485**	**614,820**	**630,820**
13180	1182	Car Allowance	210	580	580
		Transport Related Expenses	**210**	**580**	**580**
		TOTAL CONTROLLABLE EXPENDITURE	**702,695**	**615,400**	**631,400**
17311	1182	Cost of Departmental Admin Services	733,819	601,010	633,860
		Recharges	**733,819**	**601,010**	**633,860**
		TOTAL EXPENDITURE	**1,436,514**	**1,216,410**	**1,265,260**
		INCOME			
19002	1182	Admin Grant (HB Admin Subsidy)	0	0	0
19006	1182	Specific Grants	0	0	0
		Income Group	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**1,436,514**	**1,216,410**	**1,265,260**

		R&B SUPPORT & DEVELOPMENT TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	1183	Salaries - Basic	274,790	252,620	261,590
11001	1183	Salaries - Overtime	872	0	0
11005	1183	Statutory Maternity Pay	0	0	0
11011	1183	Vacancy Savings	0	(-)6,340	(-)6,570
11121	1183	Flexi Time & Annual Leave Payments	(-)289	0	0
11200	1183	National Insurance	26,177	23,240	24,190
11250	1183	Superannuation	97,180	41,180	42,640
		Employees' Expenses	**398,730**	**310,700**	**321,850**
13180	1183	Car Allowance	551	300	300
		Transport Related Expenses	**551**	**300**	**300**
		TOTAL CONTROLLABLE EXPENDITURE	**399,281**	**311,000**	**322,150**
17311	1183	Cost of Departmental Admin Services	272,760	233,350	246,540
		Recharges	**272,760**	**233,350**	**246,540**
		TOTAL EXPENDITURE	**672,041**	**544,350**	**568,690**

		INCOME			
19006	1183	Specific Grants Income (Service Related)	(-)68,015	0	0
		Income	**(-)68,015**	**0**	**0**
19601	1183	GF Recharge to GF Services - DEC's	(-)619,052	(-)476,050	(-)500,690
19606	1183	Recharge GF Direct Costs to GF	0	(-)68,000	(-)68,020
		Recharges	**(-)619,052**	**(-)544,050**	**(-)568,710**
		NET REVENUE REQUIREMENT	**(-)15,026**	**300**	**(-)20**

		3 WYCH ELM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	1255	Payment to HTS-Building Maintenance	227	0	0
12340	1255	Electricity	1,307	800	1,170
		Premises-related Expenses	**1,534**	**800**	**1,170**
		TOTAL CONTROLLABLE EXPENDITURE	**1,534**	**800**	**1,170**
17328	1255	Cost of Properties & Facilities Management (DEC)	465	220	0
		Recharges	**465**	**220**	**0**
18071	1255	Depreciation	169	170	170
		Capital Finance Charges	**169**	**170**	**170**
		TOTAL EXPENDITURE	**2,168**	**1,190**	**1,340**
		INCOME			
19247	1255	Service Charges Income	(-)1,307	(-)800	(-)1,170
19508	1255	Rent Income	(-)4,042	(-)4,040	(-)6,500
		Income Group	**(-)5,349**	**(-)4,840**	**(-)7,670**
		NET REVENUE REQUIREMENT	**(-)3,181**	**(-)3,650**	**(-)6,330**

		21 THE ROWS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12340	1260	Electricity	417	300	1,780
12390	1260	Business Rates	6,902	7,070	7,200
		Premises-related Expenses	**7,319**	**7,370**	**8,980**
14231	1260	Energy Certificates	180	0	0
		Supplies and Services	**180**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**7,499**	**7,370**	**8,980**
17214	1260	Cost of Insurance Section	250	250	260
		Support Services Group	**250**	**250**	**260**
17328	1260	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**7,749**	**7,620**	**9,240**
		NET REVENUE REQUIREMENT	**7,749**	**7,620**	**9,240**

		INTERNAL AUDIT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	1300	Salaries - Basic	0	0	0
11011	1300	Vacancy Savings	0	0	0
11103	1300	Wages - Holiday Pay	0	0	0
11121	1300	Flexi Time & Annual Leave payments	0	0	0
11200	1300	National Insurance	0	0	0
11250	1300	Superannuation	0	0	0
11460	1300	Course Fees	0	0	0
		Employees' Expenses	**0**	**0**	**0**
13180	1300	Car Allowance	0	0	0

		Transport Related Expenses	**0**	**0**	**0**
14005	1300	Equipment & Materials, Purchases & Maintenance	0	0	0
14251	1300	Books & Periodicals	0	0	0
14310	1300	Consultancy Fees & Consultation Costs	0	0	0
14431	1300	IT Support & IT Consumables	0	0	0
14471	1300	Subsistence Claims for Staff	0	0	0
14486	1300	Subscriptions	0	0	0
14865	1300	External Contracts	117,180	124,580	127,700
		Supplies and Services	**117,180**	**124,580**	**127,700**
		TOTAL CONTROLLABLE EXPENDITURE	**117,180**	**124,580**	**127,700**
17000	1300	Cost of Administrative Buildings	5,130	5,050	5,080
17200	1300	Cost of Messenger Service	2,030	2,040	2,130
17202	1300	Cost of Reprographics	146	270	150
17205	1300	Cost of Telephone System	1,120	1,000	1,000
17214	1300	Cost of Insurance Section	2,390	2,420	2,490
17300	1300	Cost of Corporate Management	3,180	4,060	4,250
17301	1300	Cost of Accountancy	880	0	0
17303	1300	Cost of Information Technology	7,900	8,560	8,750
17304	1300	Cost of Legal Services	40	40	40
17343	1300	Cost of CFO	22,990	23,840	25,570
		Support Services Group	**45,806**	**47,280**	**49,460**
17328	1300	Cost of Property & Facilities Management	19	0	0
		Recharges	**19**	**0**	**0**
		TOTAL EXPENDITURE	**163,005**	**171,860**	**177,160**
		INCOME			
19412	1300	Costs recoverable	0	0	0
		Income Group	**0**	**0**	**0**
19601	1300	GF Recharge to GF Services - CEC's	(-)144,894	(-)127,650	(-)152,940
19602	1300	GF Recharge to HRA Services - CEC's	(-)18,112	(-)43,930	(-)24,220
		Recharges	**(-)163,005**	**(-)171,580**	**(-)177,160**
		NET REVENUE REQUIREMENT	**0**	**280**	**0**

		INFORMATION TECHNOLOGY	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	1350	Salaries	405,752	434,500	442,530
11001	1350	Overtime	4,313	6,000	6,000
11011	1350	Vacancy Savings	0	(-)11,140	(-)11,300
11121	1350	Flexi Time & Annual Leave Payments	62	0	0
11135	1350	Jury Service	(-)390	0	0
11200	1350	National Insurance	42,639	44,850	46,340
11250	1350	Superannuation	149,552	71,800	70,310
11402	1350	Recruitment Costs	0	0	0
		Employees' Expenses	**601,928**	**546,010**	**553,880**
13180	1350	Car allowances	340	1,200	1,200
13200	1350	Staff Travel cost Public Transport only	0	650	650
		Transport-related expenses	**340**	**1,850**	**1,850**
14005	1350	Equipment & Materials, Purchases & Maintenance	19,285	22,140	22,140
14258	1350	Office Stationery	865	1,000	1,000
14272	1350	IT Support & IT Consumables	0	2,670	2,670
14415	1350	Mobile Phone Costs	1,180	2,000	2,000
14416	1350	BT Networks (leased line charges)	19,023	19,590	19,590
14431	1350	IT Support & IT Consumables	0	16,000	0
14438	1350	Software Licence	602,329	606,000	699,000
14471	1350	Subsistence Claims for Staff	12	680	680
14486	1350	Subscriptions to Organisations & Periodicals	4,954	6,700	6,700
14510	1350	Advertising, Marketing & Publicity	0	140	140
14516	1350	Disaster Recovery	15,295	15,000	15,000
14865	1350	External Contracts	31,052	0	30,000
		Supplies and Services	**693,994**	**691,920**	**798,920**

		TOTAL CONTROLLABLE EXPENDITURE	**1,296,263**	**1,239,780**	**1,354,650**
17000	1350	Cost of Administrative Buildings	51,310	50,530	50,770
17200	1350	Cost of Messenger Service	2,030	2,040	2,130
17202	1350	Cost of Reprographics	292	170	300
17204	1350	Cost of Franking	6	30	30
17205	1350	Cost of Telephone System	4,360	5,210	5,210
17214	1350	Cost of Insurance Section	19,490	19,780	20,350
17215	1350	Cost of Occupational Health Service	650	680	560
17301	1350	Cost of Accountancy	5,200	0	0
17302	1350	Cost of Audit	9,300	10,340	6,920
17305	1350	Cost of Human Resources	10,960	11,500	12,200
17310	1350	Cost of Income Service	40	330	100
17322	1350	Cost of Health & Safety Service	1,160	1,160	1,460
17338	1350	Cost of Procurement Service	420	250	4,350
17343	1350	Cost of CFO	0	23,840	25,570
17345	1350	Cost of Training & Development Service	1,630	1,690	2,840
17346	1350	Cost of Payments Service	2,800	4,100	4,270
		Support Services Group	**109,648**	**131,650**	**137,060**
17002	1350	Cost of Office Accomodation LBC	21,142	24,140	24,580
17328	1350	Cost of Properties & Facilities Management	6	0	0
		Recharges	**21,148**	**24,140**	**24,580**
18071	1350	Depreciation	77,768	35,920	77,770
18075	1350	Amortisation of Intangible Assets	68,864	59,100	68,860
		Capital Financing Costs	**146,633**	**95,020**	**146,630**
		TOTAL EXPENDITURE	**1,573,693**	**1,490,590**	**1,662,920**
		INCOME			
19114	1350	Sales - General	0	0	0
19403	1350	Commission	0	0	0
19412	1350	Costs Recoverable	(-)160,005	(-)144,900	(-)158,900
		Income	**(-)160,005**	**(-)144,900**	**(-)158,900**
19601	1350	GF Recharge to GF Services - CEC's	(-)1,244,144	(-)1,110,890	(-)1,213,210
19602	1350	GF Recharge to HRA Services - CEC's	(-)227,557	(-)216,030	(-)220,710
		Recharges	**(-)1,471,702**	**(-)1,326,920**	**(-)1,433,920**
		NET REVENUE REQUIREMENT	**(-)58,014**	**18,770**	**70,100**

		INSURANCE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	1400	Salaries - Basic	104,691	107,650	109,810
11011	1400	Vacancy Savings	0	(-)2,620	(-)2,680
11121	1400	Flexi Time & Annual Leave Payments	(-)707	0	0
11200	1400	National Insurance	10,960	11,370	11,660
11250	1400	Superannuation	26,668	12,160	12,400
11402	1400	Recruitment Costs	0	0	0
11460	1400	Course Fees	0	0	0
		Employees' Expenses	**141,613**	**128,560**	**131,190**
13180	1400	Car Allowance	15	200	200
13200	1400	Staff Travel cost Public Transport only	211	200	200
		Transport-related expenses	**226**	**400**	**400**
14005	1400	Equipment & Materials, Purchases & Maintenance	12	50	50
14251	1400	Books, Magazines & Publications	0	0	0
14332	1400	Professional Fees	0	0	0
14415	1400	Mobile Phone Costs	0	200	200
14431	1400	IT Support & IT Consumables	860	10,000	10,000
14471	1400	Subsistence Claims for Staff	0	400	400
14486	1400	Subscriptions	854	1,200	1,200
14500	1400	Insurance Premiums	677,871	699,650	699,600
14501	1400	Policy Excesses. Third Party Payments (recharged to 55701)	4,571	0	0
14865	1400	External Services - External Contracts	0	2,500	2,500
		Supplies and Services	**684,168**	**714,000**	**713,950**

		TOTAL CONTROLLABLE EXPENDITURE	**826,007**	**842,960**	**845,540**
17000	1400	Cost of Administrative Buildings	3,420	5,050	5,080
17200	1400	Cost of Messenger Service	2,030	2,040	2,130
17202	1400	Cost of Reprographics	56	120	80
17204	1400	Cost of Franking	43	20	50
17205	1400	Cost of Telephone System	810	530	530
17214	1400	Cost of Insurance Section	1,590	1,610	1,660
17215	1400	Cost of Occupational Health Service	110	160	130
17301	1400	Cost of Accountancy	3,800	1,140	1,210
17302	1400	Cost of Audit	9,300	0	0
17303	1400	Cost of Information Technology	7,160	7,770	7,940
17304	1400	Cost of Legal Services	350	390	390
17305	1400	Cost of Human Resources	1,830	2,650	2,820
17310	1400	Cost of Income Service	0	140	60
17322	1400	Cost of Health & Safety Service	190	270	340
17343	1400	Cost of CFO	11,490	11,920	12,790
17345	1400	Cost of Training & Development Service	270	390	660
		Support Services Group	**42,449**	**34,200**	**35,870**
17328	1400	Cost of Property & Facilities Management	0	10	0
		Recharges	**0**	**10**	**0**
		TOTAL EXPENDITURE	**868,456**	**877,170**	**881,410**
		INCOME			
19412	1400	Costs Recoverable	(-)80,286	(-)80,760	(-)81,290
		Recharges	**(-)80,286**	**(-)80,760**	**(-)81,290**
19601	1400	GF Recharge to GF Services	(-)547,042	(-)545,460	(-)577,340
19602	1400	GF Recharge to HRA Services	(-)251,473	(-)250,770	(-)257,980
19606	1400	GF Direct Costs Recharged to GF	0	0	0
19607	1400	GF Direct Costs Recharged to HRA	0	0	0
		Recharges	**(-)798,515**	**(-)796,230**	**(-)835,320**
		NET REVENUE REQUIREMENT	**(-)10,345**	**180**	**(-)35,200**

		SEEN NIGHT CLUB	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12372	1550	Rent	11,375	11,380	11,380
12373	1550	Service Charges - Landlord	1,354	1,360	1,360
		Premises-related Expenses	**12,729**	**12,740**	**12,740**
14500	1550	Insurance	5,061	5,080	5,080
		Supplies and Services	**5,061**	**5,080**	**5,080**
		TOTAL CONTROLLABLE EXPENDITURE	**17,790**	**17,820**	**17,820**
17310	1550	Cost of Income Service	40	0	0
		Support Services Group	**40**	**0**	**0**
17328	1550	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**17,830**	**17,820**	**17,820**
		INCOME			
19247	1550	Service Charges Income	(-)1,354	(-)1,360	0
19412	1550	Costs Recoverable	(-)5,061	(-)5,080	0
19508	1550	Rents Income	(-)45,500	(-)45,500	0
		Income Group	**(-)51,915**	**(-)51,940**	**0**
		NET REVENUE REQUIREMENT	**(-)34,085**	**(-)34,120**	**17,820**

		LATTON BUSH CENTRE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	1560	Salaries - Basic	109,458	108,890	111,020

11001	1560	Salaries - Overtime	4,608	9,350	9,350
11011	1560	Vacancy Savings	0	-2,940	-2,990
11005	1560	Statutory Maternity Pay	12	0	0
11200	1560	National Insurance	9,778	9,340	9,460
11250	1560	Superannuation	41,748	19,220	19,570
11402	1560	Recruitment Costs	0	0	0
		Employees' Expenses	**165,604**	**143,860**	**146,410**
12000	1560	Maintenance Buildings - External Contracts	35,492	34,500	34,500
12001	1560	Alarm Maintenance Burglar & Fire	4,705	3,000	3,000
12003	1560	Cleaning & Disposals	2,615	3,500	3,500
12006	1560	Insurance Claims Job Codes	7,621	0	0
12010	1560	Trade Refuse Collection	13,167	13,700	13,700
12014	1560	Routine Maintenance of Buildings	4,661	6,220	7,990
12027	1560	Refurbish to re-let	5,290	5,000	5,000
12034	1560	Payment to HTS-Building Maintenance	25,949	39,840	41,720
12201	1560	Asbestos Revenue	25	0	0
12340	1560	Electricity	66,072	89,440	101,500
12350	1560	Gas	45,950	26,670	30,140
12390	1560	Business Rates	78,352	80,600	82,020
12400	1560	Water	11,232	12,000	12,000
12421	1560	Cleaning Contract	17,598	19,530	21,500
		Premises-related Expenses	**318,729**	**334,000**	**356,570**
14005	1560	Equipment Materials & Maintenance incl.Lighting	26,578	27,000	27,000
14015	1560	Open/Close Stock (Equipment etc)	-356	0	0
14017	1560	Photocopier Usage	639	1,160	1,160
14202	1560	Provisions	0	0	0
14203	1560	Refreshments at Meetings	19,551	30,000	30,000
14231	1560	Energy Certificates	375	400	400
14255	1560	Hospitality	262	250	250
14258	1560	Office Stationery	433	680	680
14325	1560	Licence Fees inc PRS, PPL & Public Entertainment	1,200	1,900	1,900
14337	1560	Security Fees	0	0	0
14401	1560	Postage	787	800	800
14415	1560	Mobile Phone Costs	0	0	0
14431	1560	IT Support and IT Consumables	0	400	400
14471	1560	Subsistence claims for staff inc parking	10	0	0
14486	1560	Subscriptions to Organisations & Periodicals	0	0	0
14510	1560	Advertising, Marketing, Publicity & Printing	2,595	2,500	2,500
		Supplies and Services	**52,075**	**65,090**	**65,090**
		TOTAL CONTROLLABLE EXPENDITURE	**536,409**	**542,950**	**568,070**
17200	1560	Cost of Messenger Service	1,020	1,020	1,060
17202	1560	Cost of Reprographics	98	100	100
17204	1560	Cost of Franking	127	160	160
17205	1560	Cost of Telephone System	2,560	2,980	2,980
17214	1560	Cost of Insurance Section	21,596	21,200	21,810
17215	1560	Cost of Occupational Health Service	270	260	220
17302	1560	Cost of Audit	0	0	0
17303	1560	Cost of Information Technology	7,900	8,560	8,750
17304	1560	Cost of Legal Services	7,762	8,910	8,910
17305	1560	Cost of Human Resources	4,570	4,420	4,690
17310	1560	Cost of Income Service	11,740	22,030	8,290
17322	1560	Cost of Health & Safety Service	480	440	560
17331	1560	Cost of Cashiers Service	400	0	0
17338	1560	Cost of Procurement Service	-378	410	0
17345	1560	Cost of Training & Development Service	680	650	1,090
		Support Services Group	**58,824**	**71,140**	**58,620**
17311	1560	Cost of Depart. Admin Serv.	61,517	57,580	62,360
17313	1560	Cost of Surveyors	0	0	0
17319	1560	Cost of Community Safety Rangers	0	0	0
17328	1560	Cost of Properties & Facilities Management (DEC)	11,389	9,490	0
		Recharges	**72,906**	**67,070**	**62,360**
18071	1560	Depreciation	-128,175	72,830	53,570
18072	1560	Impairment - Revaluation Losses	19,744	0	0
18073	1560	Impairment - Other	396,012	0	0

		Capital Financing Costs	**287,581**	**72,830**	**53,570**
		TOTAL EXPENDITURE	**955,720**	**753,990**	**742,620**
		INCOME			
19114	1560	Sales - General	(-)2,099	(-)1,500	(-)1,500
19119	1560	Sales of Meals	(-)18,851	(-)30,000	(-)30,000
19247	1560	Service Charges Income	(-)319,774	(-)326,040	(-)330,070
19316	1560	Lettings	(-)111,942	(-)130,000	(-)130,000
19412	1560	Costs Recoverable	(-)409	0	0
19435	1560	Photocopy income	0	0	0
19508	1560	Rents Income	(-)310,657	(-)313,870	(-)315,690
19529	1560	Rents Income - Licence to Occupy	0	(-)10,000	(-)10,000
19546	1560	Bungalow Rent	(-)2,964	(-)2,960	(-)2,960
19650	1560	Transfers out	0	0	0
19739	1560	Recharge Cleaning Contract	(-)244	0	0
		Income Group	**(-)766,941**	**(-)814,370**	**(-)820,220**
19511	1560	Community Rent	0	0	0
19601	1560	Recharge GF to GF	(-)177,382	(-)181,580	(-)182,680
19602	1560	Recharge from GF to HRA	(-)32,094	(-)32,860	(-)47,860
		Recharges	**(-)209,476**	**(-)214,440**	**(-)230,540**
		NET REVENUE REQUIREMENT	**(-)20,697**	**(-)274,820**	**(-)308,140**

		2 WYCH ELM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	1874	Maintenance Buildings - External Contracts	0	0	0
12001	1874	Alarm Maintenance Burglar & Fire	87	50	70
12034	1874	Payment to HTS-Building Maintenance	2,497	560	580
12340	1874	Electricity	4,699	4,900	6,340
12350	1874	Gas	3,842	2,430	9,440
12400	1874	Water	4,736	6,110	4,740
		Premises-related Expenses	**15,862**	**14,050**	**21,170**
14007	1874	Fire Extinguishers	0	0	0
		Supplies and Services	**0**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**15,862**	**14,050**	**21,170**
17214	1874	Cost of Insurance Section	210	220	220
17310	1874	Cost of Income Service	90	180	100
		Support Services Group	**300**	**400**	**320**
17328	1874	Cost of Properties & Facilities Management (DEC)	1,478	880	0
		Recharges	**1,478**	**880**	**0**
18071	1874	Depreciation	6,540	8,300	6,540
18073	1874	Impairment-Other	0	0	0
		Capital Financing Costs	**6,540**	**8,300**	**6,540**
		TOTAL EXPENDITURE	**24,180**	**23,630**	**28,030**
		INCOME			
19247	1874	Service Charges Income	(-)15,357	(-)13,690	(-)20,790
19508	1874	Rent Income	(-)12,616	(-)13,300	(-)13,100
		Income Group	**(-)27,973**	**(-)26,990**	**(-)33,890**
		NET REVENUE REQUIREMENT	**(-)3,793**	**(-)3,360**	**(-)5,860**

		BARBARA CASTLE HEALTH CENTRE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	1876	Maintenance Buildings - External Contracts	2,508	0	0
12001	1876	Alarm Maintenance Burglar & Fire	396	340	410
12005	1876	Insurance Claim	-49	0	0
12034	1876	Payment to HTS-Building Maintenance	3,744	5,600	5,870

			2018/19 Actual	2019/20 Original	2020/21 Original
12201	1876	Asbestos Revenue	380	0	0
12340	1876	Electricity	3,917	4,530	6,230
12350	1876	Gas	4,098	2,810	4,490
12421	1876	Cleaning Contract	460	560	660
		Premises-related Expenses	**15,454**	**13,840**	**17,660**
14005	1876	Equipment Materials & Maintenance incl Lighting	0	0	0
		Supplies and Services	**0**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**15,454**	**13,840**	**17,660**
17214	1876	Cost of Insurance Section	860	880	900
17310	1876	Cost of Income Service	230	540	210
		Support Services Group	**1,090**	**1,420**	**1,110**
17328	1876	Cost of Properties & Facilities Management (DEC)	2,431	2,040	0
		Recharges	**2,431**	**2,040**	**0**
18071	1876	Depreciation	8,142	15,070	13,150
18072	1876	Impairment - Revaluation Losses	0	0	0
18073	1876	Impairment - Other	3,186	0	0
		Capital Financing Costs	**11,328**	**15,070**	**13,150**
		TOTAL EXPENDITURE	**30,303**	**32,370**	**31,920**
		INCOME			
19424	1876	Service Charges (BCHC)	(-)12,351	(-)14,120	(-)17,950
19425	1876	Management Income	(-)270	(-)270	(-)270
19508	1876	Rent Income	(-)68,500	(-)68,500	(-)68,500
		Income Group	**(-)81,121**	**(-)82,890**	**(-)86,720**
		NET REVENUE REQUIREMENT	**(-)50,819**	**(-)50,520**	**(-)54,800**

		TOWN CENTRE ENHANCEMENTS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	2026	Payment to HTS-Building Maintenance	5,121	8,000	8,380
12080	2026	Pest Control	1,240	2,000	2,000
12300	2026	Town Centre - Small Works	4,938	4,000	4,000
12306	2026	Footpath Maintenance	4,476	5,000	5,000
		Premises-related Expenses	**15,775**	**19,000**	**19,380**
14005	2026	Equipment Materials & Maintenance incl.Lighting	0	100	0
		Supplies and Services	**0**	**100**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**15,775**	**19,100**	**19,380**
18071	2026	Depreciation Capital Charges	1,970	1,970	1,970
		Capital Financing Costs	**1,970**	**1,970**	**1,970**
		TOTAL EXPENDITURE	**17,745**	**21,070**	**21,350**
		INCOME			
19220	2026	Miscellaneous Licences	0	0	0
		Income Group	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**17,745**	**21,070**	**21,350**

		UNADOPTED HIGHWAYS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12005	2187	Insurance Claim	149	0	0
12037	2187	Payment to HTS-Street Cleaning	3,431	3,610	3,790
12091	2187	Highway Maintenance	12,419	13,750	13,750
12086	2187	ECC Highways Rangers	31,907	85,000	85,000
12306	2187	Footpath Maintenance	10,164	6,250	6,250
		Premises-related Expenses	**58,071**	**108,610**	**108,790**
14766	2187	Drainage Feasibility Study	1,187	1,250	1,250
		Supplies and Services	**1,187**	**1,250**	**1,250**
		TOTAL CONTROLLABLE EXPENDITURE	**59,258**	**109,860**	**110,040**

17303	2187	Cost of Information Technology	14,888	2,570	2,630
17310	2187	Cost of Income Service	100	360	50
17338	2187	Cost of Procurement Service	0	0	0
		Support Services Group	**14,988**	**2,930**	**2,680**
17328	2187	Cost of Properties & Facilities Management (DEC)	60,126	61,330	0
		Recharges	**60,126**	**61,330**	**0**
		TOTAL EXPENDITURE	**134,372**	**174,120**	**112,720**
		INCOME			
19357	2187	Other Local Authority Income	(-)31,907	(-)85,000	(-)85,000
19412	2187	Costs recoverable	0	0	0
		Income Group	**-31,907**	**-85,000**	**-85,000**
19602	2187	Recharge from GF to HRA	0	0	0
19607	2187	Recharge GF Direct Costs to HRA	0	0	0
		Recharges	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**102,465**	**89,120**	**27,720**

		PUBLIC CONVENIENCES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	2200	Maintenance Buildings - External Contracts	4	0	0
12034	2200	Payment to HTS-Building Maintenance	2,299	560	580
12038	2200	Payment to HTS-Building Cleaning	7,189	7,540	7,900
12201	2200	Asbestos Revenue	190	0	0
12340	2200	Electricity	892	380	1,830
12390	2200	Business Rates	3,178	3,260	3,470
12400	2200	Water	1,678	1,820	1,800
		Premises-related Expenses	**15,430**	**13,560**	**15,580**
		TOTAL CONTROLLABLE EXPENDITURE	**15,430**	**13,560**	**15,580**
17214	2200	Cost of Insurance Section	900	910	940
		Support Services Group	**900**	**910**	**940**
17328	2200	Cost of Properties & Facilities Management	1,542	0	0
		Recharges	**1,542**	**0**	**0**
18071	2200	Depreciation	5,422	5,960	6,780
18072	2200	Impairment-Revaluation Losses	64,366	0	0
18073	2200	Impairment-Other	61,108	0	0
		Capital Financing Costs	**130,895**	**5,960**	**6,780**
		TOTAL EXPENDITURE	**148,768**	**20,430**	**23,300**
		NET REVENUE REQUIREMENT	**148,768**	**20,430**	**23,300**

		STREET NAME SIGNS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	2306	Payment to HTS-Building Maintenance	1,307	380	400
12037	2306	Payment to HTS-Street Cleaning	18,477	19,440	20,390
		Premises-related Expenses	**19,784**	**19,820**	**20,790**
14765	2306	Street Environmental Scheme	3,604	5,470	5,470
		Supplies and Services	**3,604**	**5,470**	**5,470**
		TOTAL CONTROLLABLE EXPENDITURE	**23,388**	**25,290**	**26,260**
17328	2306	Cost of Properties & Facilities Management (DEC)	30,063	30,660	0
		Recharges	**30,063**	**30,660**	**0**
		TOTAL EXPENDITURE	**53,451**	**55,950**	**26,260**
		INCOME			
19264	2306	Fees & Charges	(-)16,764	(-)10,000	(-)15,000
		Income	**(-)16,764**	**(-)10,000**	**(-)15,000**

			2018/19 Actual	2019/20 Original	2020/21 Original
		NET REVENUE REQUIREMENT	**36,687**	**45,950**	**11,260**
		BUS SHELTERS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	2410	Maintenance Buildings-External Contracts	0	0	0
12034	2410	Payment to HTS-Building Maintenance	18,519	1,120	1,170
		Premises-related Expenses	**18,519**	**1,120**	**1,170**
		TOTAL CONTROLLABLE EXPENDITURE	**18,519**	**1,120**	**1,170**
17214	2410	Cost of Insurance Section	240	240	250
		Support Services Group	**240**	**240**	**250**
17328	2410	Cost of Properties & Facilities Management	250	0	0
		Recharges	**250**	**0**	**0**
		TOTAL EXPENDITURE	**19,009**	**1,360**	**1,420**
		NET REVENUE REQUIREMENT	**19,009**	**1,360**	**1,420**
		HIGHWAYS INFRASTRUCTURE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	2456	Maintenance Buildings - External Contracts	3,785	0	0
12034	2456	Payment to HTS-Building Maintenance	75,398	39,790	41,660
12035	2456	Payment to HTS-SET	60,559	63,890	67,190
12036	2456	Payment to HTS-Grounds Maintenance	151,155	159,480	167,690
12340	2456	Electricity	0	0	0
12390	2456	Business Rates	3,329	5,460	2,860
		Premises-related Expenses	**294,226**	**268,620**	**279,400**
14859	2456	Management Agreement	147,293	119,240	152,080
		Supplies and Services	**147,293**	**119,240**	**152,080**
15104	2456	Job Codes Contract Costs	0	0	0
		Third Party	**0**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**441,519**	**387,860**	**431,480**
17310	2456	Cost of Income Service	20	0	0
		Support Services	**20**	**0**	**0**
17328	2456	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
18071	2456	Depreciation Capital Charges	238,850	234,600	238,850
18073	2456	Impairment-Other	60,863	0	0
		Capital Financing Costs	**299,714**	**234,600**	**238,850**
		TOTAL EXPENDITURE	**741,253**	**622,460**	**670,330**
		INCOME			
19412	2456	Costs Recoverable	(-)41,500	(-)41,500	(-)41,500
19588	2456	Admin Cost Recoverable	0	0	0
		Income	**(-)41,500**	**(-)41,500**	**(-)41,500**
		NET REVENUE REQUIREMENT	**699,753**	**580,960**	**628,830**
		BUS TERMINUS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2458	Salaries - Basic	57,458	55,170	55,880
11001	2458	Salaries - Overtime	1,514	1,720	1,720
11011	2458	Vacancy Savings	0	-1,410	-1,430
11103	2458	Wages-Holiday Pay	0	0	0
11121	2458	Flexi Time & Annual Leave Payments	0	0	0
11200	2458	National Insurance	4,651	4,360	4,380
11250	2458	Superannuation	21,510	9,270	9,390
		Employees' Expenses	**85,133**	**69,110**	**69,940**

12000	2458	Maintenance Buildings - External Contracts	6,492	20,000	20,000
12001	2458	Alarm Maintenance Burglar & Fire	1,127	500	1,200
12006	2458	Insurance Claims Job codes	0	0	0
12010	2458	Trade Refuse Collection	2,732	5,000	3,000
12034	2458	Payment to HTS-Building Maintenance	1,824	5,530	5,790
12080	2458	Pest Control	1,240	0	1,250
12340	2458	Electricity	6,349	11,200	6,730
12390	2458	Business Rates	45,849	47,000	47,810
12400	2458	Water	1,166	2,500	2,500
12421	2458	Cleaning Contract	37,917	38,240	33,320
		Premises-related Expenses	**104,695**	**129,970**	**121,600**
13180	2458	Car Allowance	0	0	0
		Transport-related expenses	**0**	**0**	**0**
14005	2458	Equipment Materials & Maintenance incl.Lighting	27	400	400
14230	2458	Clothing & Uniform	27	300	300
14258	2458	Office Stationery	240	0	240
14343	2458	Valuation of Assets Fees	300	0	0
14410	2458	Rental,Maintenance & Call Charges for Phone System	255	1,800	2,500
14416	2458	Leased Line Charges	2,176	0	0
14418	2458	Mobile Radios	509	500	500
14431	2458	IT Support and IT Consumables	0	0	0
14471	2458	Subsistence Claims	0	0	0
14486	2458	Subscriptions to Organisations & Periodicals	47	0	50
		Supplies and Services	**3,581**	**3,000**	**3,990**
		TOTAL CONTROLLABLE EXPENDITURE	**193,409**	**202,080**	**195,530**
17202	2458	Cost of Reprographics	80	70	80
17205	2458	Cost of Telephone System	220	250	250
17214	2458	Cost of Insurance Section	3,370	3,430	3,520
17215	2458	Cost of Occupational Health Service	160	160	130
17305	2458	Cost of Human Resources	2,740	2,650	2,820
17310	2458	Cost of Income Service	810	1,230	410
17322	2458	Cost of Health & Safety Service	290	270	340
17331	2458	Cost of Cashiers Service	890	450	510
17338	2458	Cost of Procurement	330	200	0
17345	2458	Cost of Training & Development Service	410	390	660
		Support Services Group	**9,300**	**9,100**	**8,720**
17313	2458	Cost of Surveyors	0	0	0
17328	2458	Cost of Properties & Facilities Management	13	0	0
		Recharges	**13**	**0**	**0**
18071	2458	Depreciation	7,220	11,330	7,220
		Capital Finance Charges	**7,220**	**11,330**	**7,220**
		TOTAL EXPENDITURE	**209,941**	**222,510**	**211,470**
		INCOME			
19114	2458	Sales General	(-)170	(-)500	(-)500
19515	2458	Departure Fees	(-)120,639	(-)130,000	(-)130,000
19544	2458	Sales of Lodges Tickets	0	(-)100	0
19545	2458	Sales of NEL Tickets	(-)2,099	(-)1,100	(-)2,000
19548	2458	Sales of TGM tickets	(-)4,186	0	0
19557	2458	Sales of TGM tickets - 3 month plus	0	0	0
19563	2458	Sales of Galleon Travel Tickets	(-)669	(-)500	0
19564	2458	Sales of Richmond Coach Tickets	(-)762	(-)350	(-)500
		Income Group	**(-)128,526**	**(-)132,550**	**(-)133,000**
19601	2458	Recharge GF to GF	(-)23,006	(-)23,480	(-)23,950
		Recharges	**(-)23,006**	**(-)23,480**	**(-)23,950**
		NET REVENUE REQUIREMENT	**58,409**	**66,480**	**54,520**
		HOUSING BENEFITS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
14544	2634	Uncashed Cheques	0	0	0

16001	2634	Rent Rebates Payments	15,721,473	15,035,170	12,517,230
16004	2634	Rent Allowances - Payments	11,662,879	10,839,530	8,937,340
16009	2634	Overpaid rent Allowance	(-)518,090	(-)617,000	(-)510,000
16132	2634	DHP	144,684	0	0
		Transfer Payments	**27,010,945**	**25,257,700**	**20,944,570**
		TOTAL CONTROLLABLE EXPENDITURE	**27,010,945**	**25,257,700**	**20,944,570**
17301	2634	Cost of Accountancy	0	13,510	14,290
17310	2634	Cost of Income Service	24,430	77,290	27,910
17331	2634	Cost of Cashiers Service	1,540	3,200	3,620
		Support Services Group	**25,970**	**94,000**	**45,820**
		TOTAL EXPENDITURE	**27,036,915**	**25,351,700**	**20,990,390**
		INCOME			
19001	2634	Rent Rebates Subsidy	(-)15,659,114	(-)14,825,380	(-)12,329,480
19005	2634	Rent Allowance Subsidy	(-)11,625,680	(-)10,668,230	(-)8,758,600
19015	2634	Discretionary Housing Payments	(-)247,183	(-)84,000	(-)247,180
			(-)27,531,977	**(-)25,577,610**	**(-)21,335,260**
		NET REVENUE REQUIREMENT	**(-)495,062**	**(-)225,910**	**(-)344,870**

		CENTRAL SERVICES RESIDUAL RECHARGE BALANCE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
17299	2711	Year End Residual CEC	813,665	0	0
		Support Services Group	**813,665**	**0**	**0**
		TOTAL EXPENDITURE	**813,665**	**0**	**0**
		NET REVENUE REQUIREMENT	**813,665**	**0**	**0**

		NEXUS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		INCOME	£	£	£
19508	2775	Rents Income	0	-225,000	-450,000
		Support Services	**0**	**-225,000**	**-450,000**
		TOTAL EXPENDITURE	**0**	**-225,000**	**-450,000**
		NET REVENUE REQUIREMENT	**0**	**(-)225,000**	**(-)450,000**

		JVCO RESIDUAL YEAR END BALANCE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
17299	2778	Year End Residual CEC	-568,263	0	0
		Support Services	**-568,263**	**0**	**0**
		TOTAL EXPENDITURE	**-568,263**	**0**	**0**
		NET REVENUE REQUIREMENT	**(-)568,263**	**0**	**0**

		HTS MANAGEMENT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12038	2779	Payment to HTS-Building Cleaning	0	111,840	117,090
12048	2779	Payment to HTS-Surveyors	0	27,380	27,380
		Premises-related expenses	**0**	**139,220**	**144,470**
14938	2779	HTS Harlow Pension Charge	0	121,120	102,040
		Supplies and Services	**0**	**121,120**	**102,040**

		TOTAL CONTROLLABLE EXPENDITURE	**0**	**260,340**	**246,510**
17200	2779	Cost of Messenger Service	1,020	1,020	1,060
17214	2779	Cost of Insurance Section	0	850	870
17300	2779	Cost of Corporate Management	3,810	4,860	5,090
17301	2779	Cost of Accountancy	6,930	24,580	25,990
17302	2779	Cost of Audit	0	5,170	0
17338	2779	Cost of Procurement Service	48,650	29,620	0
17342	2779	Cost of Policy & Performance Service	6,690	12,610	30,430
17343	2779	Cost of CFO	11,490	59,590	63,930
		Support Services	**78,590**	**138,300**	**127,370**
17311	2779	Cost of Departmental Admin Services	47,326	53,310	17,410
17325	2779	Cost of HRA	0	0	0
17352	2779	Cost of JVCo Residual	0	0	0
		Recharges	**47,326**	**53,310**	**17,410**
		TOTAL EXPENDITURE	**125,916**	**451,950**	**391,290**
		INCOME			
19486	2779	Dividend Income	0	0	0
19488	2779	Profit Share HTS	(-)869,000	(-)490,000	(-)500,000
		Income	**(-)869,000**	**(-)490,000**	**(-)500,000**
19601	2779	Recharge GF to GF	846,335	0	0
19602	2779	Recharge from GF to HRA	(-)103,251	(-)159,040	(-)120,170
		Recharges	**743,084**	**-159,040**	**-120,170**
		NET REVENUE REQUIREMENT	**0**	**(-)457,430**	**(-)475,390**

		CORPORATE & DEMOCRATIC CORE - DEMOCRATIC REPRESENTATION & MANAGEMENT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
17000	2787	Cost of Administrative Buildings	173,005	188,650	192,920
17300	2787	Cost of Corporate Management	168,050	192,880	198,840
17301	2787	Cost of Accountancy	37,945	27,100	28,660
17302	2787	Cost of Audit	8,519	0	0
17303	2787	Cost of Information Technology	21,044	3,630	3,710
17320	2787	Cost of Communications Service	79,825	48,360	48,540
17342	2787	Cost of Policy & Performance Service	45,822	50,430	10,140
17343	2787	Cost of CFO	29,548	23,840	25,570
17347	2787	Cost of Head of Governance	35,239	50,060	58,910
		Support Services Group	**598,996**	**584,950**	**567,290**
17335	2787	Cost of Room Hire Bookings	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**598,996**	**584,950**	**567,290**
		INCOME			
19602	2787	GF Recharge to HRA Services	(-)309,624	(-)350,970	(-)340,370
		Recharges	**(-)309,624**	**(-)350,970**	**(-)340,370**
		NET REVENUE REQUIREMENT	**289,372**	**233,980**	**226,920**

		CORPORATE & DEMOCRATIC CORE - CORPORATE MANAGEMENT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
12005	2789	Insurance Claim	0	0	0
12205	2789	Loss of Insurance	27,519	0	0
		Premises Related Expenses	**27,519**	**0**	**0**
14361	2789	Bank Charges	15,881	25,000	25,000
		Supplies & Services	**15,881**	**25,000**	**25,000**
		TOTAL CONTROLLABLE EXPENDITURE	**43,400**	**25,000**	**25,000**

17300	2789	Cost of Administrative Buildings	253,770	282,610	289,900
17301	2789	Cost of Accountancy	141,991	75,030	79,350
17320	2789	Cost of Communications Service	69,400	42,050	42,200
17331	2789	Cost of Cashiers Service	290	0	0
17332	2789	Cost of Bank & Audit Fees	118,360	26,520	171,900
17341	2789	Cost of Data Protection & FOI	54,770	56,060	57,280
17342	2789	Cost of Policy & Performance Service	91,644	100,850	40,570
17343	2789	Cost of CFO	29,548	23,840	25,570
17347	2789	Cost of Head of Governance	35,239	50,060	58,910
		Support Services Group	**795,012**	**657,020**	**765,680**
18060	2789	Debt Management	5,690	11,010	11,010
		Capital Financing Costs	**5,690**	**11,010**	**11,010**
		TOTAL EXPENDITURE	**844,101**	**693,030**	**801,690**
		INCOME			
19602	2789	GF Recharge to HRA Services	(-)536,850	(-)409,210	(-)459,410
		Recharges	**(-)536,850**	**(-)409,210**	**(-)459,410**
		NET REVENUE REQUIREMENT	**307,251**	**283,820**	**342,280**
		PENSION FUND UNDERFUNDING AND OTHER NON DISTRIBUTED COSTS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11250	2816	Superannuation	(-)523	0	0
11252	2816	Super Prev Yrs Deficiency Pmnts	0	1,448,630	2,408,470
11253	2816	Super Prev Yrs Added Years	0	368,850	357,920
11254	2816	Superannuation Financial Strain	0	0	100,000
11405	2816	Comp redcy & Pay in lieu	7,462	0	0
		Employees' Expenses	**6,939**	**1,817,480**	**2,866,390**
14332	2816	Professional Fees	150	0	0
		Supplies & Services	**150**	**0**	**0**
16106	2816	Apprentice Levy	44,151	45,000	0
		Transfer Payments	**44,151**	**45,000**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**51,240**	**1,862,480**	**2,866,390**
17301	2816	Cost of Accountancy	490	0	0
		Support Services Group	**490**	**0**	**0**
		TOTAL EXPENDITURE	**51,730**	**1,862,480**	**2,866,390**
		INCOME			
19080	2816	Grant	0	0	0
19412	2816	Costs Recoverable	(-)120	0	0
		Income Group	**(-)120**	**0**	**0**
19602	2816	GF Recharge to HRA Services	0	0	0
19607	2816	GF Direct Costs Recharged to HRA	0	0	0
		Recharges	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**51,610**	**1,862,480**	**2,866,390**
		DEPOTS / NURSERY	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	2940	Maintenance of Buildings	0	0	0
12034	2940	Payment to HTS-Building Maintenance	0	0	0
12340	2940	Electricity	72	120	110
12350	2940	Gas	0	0	0
12390	2940	Business Rates	1,856	2,070	2,110
		Premises-related Expenses	**1,928**	**2,190**	**2,220**

14005	2940	Equipment, Materials & M'ce incl. Lighting	0	0	0
		Supplies and Services	**0**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**1,928**	**2,190**	**2,220**
17214	2940	Cost of Insurance Section	250	250	260
		Support Services Group	**250**	**250**	**260**
17328	2940	Cost of Properties & Facilities Management	103	0	0
		Recharges	**103**	**0**	**0**
18071	2940	Depreciation	3,075	4,330	4,210
18072	2940	Impairment - Revaluation Losses	0	0	0
18073	2940	Impairment - Other	0	0	0
		Capital Financing Costs	**3,075**	**4,330**	**4,210**
		TOTAL EXPENDITURE	**5,356**	**6,770**	**6,690**
		INCOME			
19412	2940	Costs Recoverable	0	0	0
19508	2940	Rents Income	(-)14,000	(-)20,000	(-)20,000
		Income Group	**(-)14,000**	**(-)20,000**	**(-)20,000**
		NET REVENUE REQUIREMENT	**-8,644**	**-13,230**	**-13,310**

		PAVILIONS, SPORTS PITCHES & COMMON ROOMS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3110	Maintenance Buildings - External Contracts	4,565	1,000	1,000
12001	3110	Alarm Maintenance Burglar & Fire	1,142	390	260
12005	3110	Insurance Claim	-328	0	0
12006	3110	Insurance Claims Job Codes	0	0	0
12034	3110	Payment to HTS-Building Maintenance	4,303	5,610	5,870
12036	3110	Payment to HTS-Grounds Maintenance	106,630	112,500	118,300
12201	3110	Asbestos Revenue	380	0	0
12340	3110	Electricity	7,621	9,000	5,360
12350	3110	Gas	612	990	0
12390	3110	Business Rates	7,135	5,790	5,890
12400	3110	Water	1,089	1,620	1,100
		Premises-related Expenses	**133,148**	**136,900**	**137,780**
14005	3110	Equipment Materials & Maintenance	27	0	0
		Supplies and Services	**127,797**	**135,510**	**136,520**
		TOTAL CONTROLLABLE EXPENDITURE	**133,176**	**136,900**	**137,780**
17214	3110	Cost of Insurance Section	2,260	2,300	2,360
17310	3110	Cost of Income Service	420	840	400
17338	3110	Cost of Procurement	0	0	0
		Support Services Group	**2,680**	**3,140**	**2,760**
17313	3110	Cost of Surveyors	0	0	0
17328	3110	Cost of Properties & Facilities Management (DEC)	15,988	12,050	0
		Recharges	**15,988**	**12,050**	**0**
18071	3110	Depreciation	26,294	32,160	33,940
18072	3110	Impairment-Revaluation Losses	0	0	0
18073	3110	Impairment-Other	35,873	0	0
18075	3110	Amortisation of Intangible Assets	4,671	4,670	4,670
		Capital Financing Costs	**66,838**	**36,830**	**38,610**
		TOTAL EXPENDITURE	**218,681**	**188,920**	**179,150**
		INCOME			
19247	3110	Service Charges Income	(-)4,993	(-)5,160	(-)3,180
19310	3110	Fees & Charges - Football	(-)14,705	(-)15,000	(-)14,170
19356	3110	Wayleaves	0	(-)500	0
19412	3110	Costs Recoverable	0	0	0
19508	3110	Rent Income	(-)32,697	(-)36,170	(-)36,680
19510	3110	Job Codes Rent Income	(-)22,459	(-)21,310	(-)28,390
19712	3110	REFCUS Grant Income	0	0	0
19738	3110	Rugby	0	0	0

		Income Group	**(-)74,854**	**(-)78,140**	**(-)82,420**
19511	3110	Community Rent	0	0	0
19601	3110	Community Rent	(-)14,817	(-)14,820	(-)14,820
		Recharges	**(-)14,817**	**(-)14,820**	**(-)14,820**
		NET REVENUE REQUIREMENT	**129,010**	**95,960**	**81,910**

		HATCHES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3140	Maintenance Buildings - External Contracts	2,444	3,000	3,000
12001	3140	Alarm Maintenance Burglar & Fire	0	0	0
12005	3140	Insurance Claim	0	0	0
12034	3140	Payment to HTS-Building Maintenance	6,581	26,860	28,120
12328	3140	Grounds Maintenance - Non DSO	627	270	280
12340	3140	Electricity	346	840	740
12350	3140	Gas	0	0	0
12390	3140	Business Rates	2,150	780	850
12400	3140	Water	77	40	40
		Premises-related Expenses	**12,224**	**31,790**	**33,030**
14259	3140	Land Registry Fees	0	0	0
14859	3140	Management Agreement	0	40	0
		Supplies and Services	**0**	**40**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**12,224**	**31,830**	**33,030**
17214	3140	Cost of Insurance Section	240	240	250
17310	3140	Cost of Income Service	1,970	7,770	1,750
		Support Services Group	**2,210**	**8,010**	**2,000**
17313	3140	Cost of Surveyors	0	0	0
17328	3140	Cost of Properties & Facilities Management (DEC)	16,437	14,020	0
		Recharges	**16,437**	**14,020**	**0**
18071	3140	Depreciation Capital Charges	42,268	94,490	93,260
18072	3140	Impairment-Revaluation Losses	44,762	0	0
18073	3140	Impairment - Other	161,619	0	0
		Capital Financing Costs	**248,648**	**94,490**	**93,260**
		TOTAL EXPENDITURE	**279,519**	**148,350**	**128,290**
		INCOME			
19247	3140	Service Charge Income	(-)2,774	(-)2,400	(-)2,270
19412	3140	Costs Recoverable	0	0	0
19510	3140	Job Codes Rent Income	(-)604,410	(-)602,550	(-)610,180
		Income Group	**(-)607,183**	**(-)604,950**	**(-)612,450**
		NET REVENUE REQUIREMENT	**(-)327,664**	**(-)456,600**	**(-)484,160**

		GARAGES - GF	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
17301	3142	Cost of Accountancy	780	0	0
		Support Services Group	**780**	**0**	**0**
17325	3142	Recharge from HRA	141,744	149,960	151,710
		Recharges	**141,744**	**149,960**	**151,710**
18050	3142	Revenue Contributions to Capital	0	155,550	155,570
18071	3142	Depreciation Capital Charges	125,010	138,240	125,010
		Capital Financing Costs	**125,010**	**293,790**	**280,580**
		TOTAL EXPENDITURE	**267,534**	**443,750**	**432,290**
		INCOME			
19508	3142	Rent income	(-)1,802,532	(-)1,866,890	(-)1,923,630
		Income Group	**(-)1,802,532**	**(-)1,866,890**	**(-)1,923,630**

		NET REVENUE REQUIREMENT	**(-)1,534,999**	**(-)1,423,140**	**(-)1,491,340**
		NON HOUSING CONDITION SURVEY	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11458	3144	Training Course Personal Expenses - Travel etc	0	0	0
		Employees' Expenses	**0**	**0**	**0**
14343	3144	Valuation of Assets Fees	34,124	0	0
		Supplies and Services	**34,124**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**34,124**	**0**	**0**
17328	3144	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**34,124**	**0**	**0**
		INCOME			
19601	3144	Recharge GF to GF	0	0	0
19602	3144	Recharge from GF to HRA	0	0	0
		Recharge to Gen Fund	**0**	**0**	**0**
19600	3144	Recharge GF to Capital	0	0	0
		Recharges	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**34,124**	**0**	**0**

		PROPERTY & FACILITIES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	3166	Salaries - Basic	228,735	270,420	382,640
11001	3166	Salaries - Overtime	1,671	0	0
11003	3166	Contract & Agency Staff	57,106	0	0
11005	3166	Statutory Maternity Pay	12	0	0
11011	3166	Vacancy Savings	0	-6,700	-6,720
11100	3166	Wages - Basic	4,875	0	0
11103	3166	Wages - Holiday Pay	569	0	0
11121	3166	Flexi Time & Annual Leave payments	402	0	0
11200	3166	National Insurance	22,688	26,860	37,170
11210	3166	Wages - National Insurance	558	0	0
11250	3166	Superannuation	82,429	37,860	63,670
11402	3166	Recruitment Costs including Police Checks	300	0	0
11458	3166	Training Expenses	0	0	0
11460	3166	Course Fees	44	0	0
11608	3166	Telephone Call Outs	138	140	140
		Employees' Expenses	**399,525**	**328,580**	**476,900**
12005	3166	Insurance Claim	0	0	0
		Premises-related Expenses	**0**	**0**	**0**
13180	3166	Car Allowance	2,481	2,400	2,400
13200	3166	Staff Travel cost Public Transport only	164	200	200
		Transport-related Expenses	**2,645**	**2,600**	**2,600**
14005	3166	Equipment Materials & Maintenance incl.Lighting	2,965	2,500	2,500
14021	3166	Cost of Asset Disposals	1,840	0	0
14203	3166	Refreshments at Meetings	52	80	80
14230	3166	Clothing & Uniform	267	100	100
14249	3166	Land Registry Fees	2,606	1,200	1,200
14251	3166	Books, Magazines and Publications	419	750	750
14258	3166	Office Stationary	33	0	0
14310	3166	Consultancy Fees & Consultation costs	26,571	23,000	23,000
14323	3166	Legal Costs	1,272	5,000	5,000
14325	3166	Licence Fees inc PRS, PPI & Public Entertainment	0	0	0
14332	3166	Professional Fees	0	0	0
14343	3166	Valuation of Assets Fees	22,770	18,870	18,870
14355	3166	Compensation	0	0	0
14401	3166	Postage	0	0	0

14415	3166	Mobile Phone Costs	957	1,200	1,200
14431	3166	IT Support and IT Consumables	0	0	0
14438	3166	Software Licences	1,356	0	0
14471	3166	Subsistence claims for staff inc parking	198	650	650
14482	3166	Grants to Voluntary Organisations	1,105	0	0
14486	3166	Subscriptions to Organisations & Periodicals	0	2,000	0
14500	3166	Insurance	43,057	44,350	37,040
14501	3166	Policy Excesses	17,212	30,000	30,000
14525	3166	GIS Expenditure	2,117	3,500	3,500
14587	3166	Conference Expenses	87	160	160
14874	3166	Parking Permits	0	0	0
		Supplies and Services	**124,882**	**133,360**	**124,050**
		TOTAL CONTROLLABLE EXPENDITURE	**527,052**	**464,540**	**603,550**
17000	3166	Cost of Administration Buildings	16,242	16,840	15,230
17200	3166	Cost of Messenger Service	1,979	2,040	2,130
17202	3166	Cost of Reprographics	3,144	3,630	3,630
17204	3166	Cost of Franking	0	0	0
17205	3166	Cost of Telephone System	4,288	2,970	2,970
17214	3166	Cost of Insurance Section	7,690	7,800	8,030
17215	3166	Cost of Occupational Health Service	490	470	390
17301	3166	Cost of Accountancy	780	0	0
17302	3166	Cost of Audit	8,519	7,750	18,680
17303	3166	Cost of Information Technology	39,690	43,040	43,970
17304	3166	Cost of Legal Services	185,453	210,970	210,940
17305	3166	Cost of Human Resources	8,220	7,960	8,450
17310	3166	Cost of Income Service	2,430	4,100	1,500
17322	3166	Cost of Health & Safety Service	870	800	1,010
17338	3166	Cost of Procurement Service	-401	440	34,820
17345	3166	Cost of Training & Development Service	1,220	1,170	1,970
17346	3166	Cost of Payments Service	13,140	19,250	20,060
		Support Services Group	**293,756**	**329,230**	**373,780**
17311	3166	Cost of Depart. Admin Serv. (G Bloomer)	15,776	17,770	0
17312	3166	Cost of Regeneration Team	3,427	1,000	200
17328	3166	Cost of Properties & Facilities Management (DEC)	32	0	0
17335	3166	Cost of Room Hire Bookings	0	0	0
		Recharges	**19,234**	**18,770**	**200**
18075	3166	Amortisation of Intangible Assets	5,470	1,650	5,470
		Capital Financing Costs	**5,470**	**1,650**	**5,470**
		TOTAL EXPENDITURE	**845,512**	**814,190**	**983,000**
		INCOME			
19356	3166	Wayleaves	(-)21,525	(-)250	(-)250
19412	3166	Costs Recoverable	(-)39,149	(-)28,000	(-)44,000
19441	3166	Insurance Income	(-)30,771	(-)35,480	(-)25,270
19581	3166	Admin Costs Income	(-)3,317	(-)4,000	(-)4,000
		Income Group	**(-)94,761**	**(-)67,730**	**(-)73,520**
19600	3166	Recharge GF to Capital	(-)45,226	(-)22,380	(-)53,750
19601	3166	Recharge GF to GF	(-)269,783	(-)243,520	(-)251,740
19602	3166	Recharge from GF to HRA	(-)34,330	(-)38,650	(-)38,860
19607	3166	Recharge GF costs direct to HRA	0	0	0
		Recharges	(-)349,339	(-)304,550	(-)344,350
		NET REVENUE REQUIREMENT	**401,411**	**441,910**	**565,130**

		COMMERCIAL PROPERTIES - MISCELLANEOUS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3180	Maintenance Buildings - External Contracts	3,641	14,710	14,710
12001	3180	Fire Alarm Maintenance	596	380	270
12005	3180	Insurance Claim	-226	0	0
12034	3180	Payment to HTS-Building Maintenance	5,642	15,340	16,070
12036	3180	Payment to HTS-Grounds Maintenance	5,001	5,000	5,000

12201	3180	Asbestos Revenue	1,250	15,000	15,000
12340	3180	Electricity	4,557	1,720	4,010
12350	3180	Gas	6,439	16,400	25,940
12373	3180	Service Charges - Landlord	2,368	2,200	530
12390	3180	Business Rates	3,522	6,890	0
12392	3180	Council Tax - Empty Properties	4,045	0	0
12400	3180	Water	1,778	2,020	1,800
		Premises-related Expenses	**38,613**	**79,660**	**83,330**
14005	3180	Equipment Materials & Maintenance incl.Lighting	0	0	0
14231	3180	Energy Certificates	160	0	0
14332	3180	Professional Fees	0	0	0
14510	3180	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	**160**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**38,773**	**79,660**	**83,330**
17214	3180	Cost of Insurance Section	66,462	65,250	67,130
17301	3180	Cost of Accountancy	3,783	0	0
17310	3180	Cost of Income Service	1,270	6,010	1,320
17338	3180	Cost of Procurement	0	0	0
		Support Services Group	**71,515**	**71,260**	**68,450**
17313	3180	Cost of Surveyors	0	0	0
17319	3180	Cost of Community Safety Rangers	19,354	19,610	20,240
17328	3180	Cost of Properties & Facilities Management (DEC)	55,682	51,670	0
		Recharges	**75,036**	**71,280**	**20,240**
18071	3180	Depreciation	114,911	192,330	172,890
18072	3180	Impairment - Revaluation Losses	141,046	0	0
18073	3180	Impairment - Other	170,251	0	0
		Capital Financing Costs	**426,208**	**192,330**	**172,890**
		TOTAL EXPENDITURE	**611,531**	**414,530**	**344,910**
		INCOME			
19247	3180	Service Charges Income	(-)10,802	(-)23,140	(-)30,240
19313	3180	Grazing	(-)140	(-)140	(-)140
19412	3180	Costs Recoverable	(-)7,081	0	0
19508	3180	Rents Income	(-)339,663	(-)418,230	(-)430,920
19510	3180	Job Codes Rent Income	(-)110,057	(-)109,500	(-)109,500
19650	3180	Transfers Out	0	0	0
		Income Group	**(-)467,743**	**(-)551,010**	**(-)570,800**
19511	3180	Community Rent	0	0	0
19601	3180	Recharge from GF to GF	(-)120,268	(-)120,130	(-)115,200
		Recharges	**(-)120,268**	**(-)120,130**	**(-)115,200**
		NET REVENUE REQUIREMENT	**23,520**	**(-)256,610**	**(-)341,090**

		INVESTMENT PROPERTY - GF	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		INCOME	£	£	£
19508	3181	Rents Income	(-)95,757	0	0
19529	3181	Rents Income - Licence to Occupy	(-)10,000	0	0
19650	3181	Transfers Out	0	0	0
		Income Group	**(-)105,757**	**0**	**0**
		NET REVENUE REQUIREMENT	**(-)105,757**	**0**	**0**

		THE STOW SHOPPING CENTRE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3184	Maintenance Buildings - External Contracts	6,082	0	0
12001	3184	Alarm Maintenance Burglar & Fire	0	0	0
12034	3184	Payment to HTS-Building Maintenance	2,450	19,230	20,130
12040	3184	Payment to HTS-Caretaking	3,889	3,820	4,000
12080	3184	Pest Control	585	0	0

12340	3184	Electricity	250	110	0
12350	3184	Gas	1,228	0	0
12390	3184	Business Rates	-3,454	6,360	2,040
12392	3184	Council Tax - Empty Properties	0	0	0
12400	3184	Water	0	0	0
		Premises-related Expenses	**11,029**	**29,520**	**26,170**
14231	3184	Energy Certificates	175	0	0
14510	3184	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	**175**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**11,204**	**29,520**	**26,170**
17310	3184	Cost of Income Service	1,770	3,090	1,170
17338	3184	Cost of Procurement	0	0	0
		Support Services Group	**1,770**	**3,090**	**1,170**
17313	3184	Cost of Surveyors	0	0	0
17325	3184	Cost of HRA	0	0	0
17328	3184	Cost of Properties & Facilities Management (DEC)	21,123	18,620	0
		Recharges	**21,123**	**18,620**	**0**
18071	3184	Depreciation	18,581	89,280	93,050
18072	3184	Impairment - Revaluation Losses	35,841	0	0
18073	3184	Impairment - Other	-116,699	0	0
		Capital Financing Costs	**-62,277**	**89,280**	**93,050**
		TOTAL EXPENDITURE	**-28,180**	**140,510**	**120,390**
		INCOME			
19226	3184	Other Fees	(-)27,977	(-)27,980	(-)27,980
19412	3184	Costs Recoverable	0	0	0
19508	3184	Rents Income	(-)547,428	(-)546,310	(-)537,830
		Income Group	**(-)575,405**	**(-)574,290**	**(-)565,810**
19511	3184	Community Rent	0	0	0
19601	3184	Community Rent	(-)500	(-)500	(-)500
		Recharges	**(-)500**	**(-)500**	**(-)500**
		NET REVENUE REQUIREMENT	**(-)604,085**	**(-)434,280**	**(-)445,920**

		BUSH FAIR SHOPS SHOPPING CENTRE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3188	Maintenance Buildings - External Contracts	1,488	270	270
12034	3188	Payment to HTS-Building Maintenance	7,064	18,340	19,200
12201	3188	Asbestos Revenue	1,520	0	0
12340	3188	Electricity	1,016	800	1,160
12350	3188	Gas	1,843	1,110	0
12390	3188	Business Rates	8,477	5,420	13,960
12400	3188	Water	298	360	360
		Premises-related Expenses	**21,705**	**26,300**	**34,950**
14005	3188	Equipment Materials & Maintenance incl. Lighting	11	0	0
		Supplies and Services	**11**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**21,716**	**26,300**	**34,950**
17214	3188	Cost of Insurance Section	0	0	0
17310	3188	Cost of Income Service	1,380	2,800	1,000
		Support Services Group	**1,380**	**2,800**	**1,000**
17313	3188	Cost of Surveyors	0	0	0
17328	3188	Cost of Properties & Facilities Management (DEC)	19,421	16,430	0
		Recharges	**19,421**	**16,430**	**0**
18071	3188	Depreciation	62,547	73,800	71,550
18072	3188	Impairment - Revaluation Losses	54,708	0	0
18073	3188	Impairment - Other	51,543	0	0
		Capital Financing Costs	**168,799**	**73,800**	**71,550**
		TOTAL EXPENDITURE	**211,315**	**119,330**	**107,500**
		INCOME			

19508	3188	Rents Income	(-)407,917	(-)397,800	(-)410,050
19412	3188	Costs Recoverable	(-)4,003	0	0
		Income Group	**(-)411,921**	**(-)397,800**	**(-)410,050**
		NET REVENUE REQUIREMENT	**(-)200,605**	**(-)278,470**	**(-)302,550**

		BUSH HOUSE OFFICES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3190	Maintenance Buildings - External Contracts	0	400	400
12001	3190	Alarm Maintenance Burglar & Fire	296	580	320
12034	3190	Payment to HTS-Building Maintenance	4,108	3,420	3,590
12340	3190	Electricity	1,791	3,610	1,890
12390	3190	Business Rates	0	0	0
12400	3190	Water	1,538	1,820	1,810
12421	3190	Cleaning Contract	5,824	5,650	6,950
		Premises-related Expenses	**13,557**	**15,480**	**14,960**
14005	3190	Equipment Materials & Maintenance	0	0	0
14231	3190	Energy Certificates	125	0	0
		Supplies and Services	**125**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**13,682**	**15,480**	**14,960**
17310	3190	Cost of Income Service	250	380	150
17338	3190	Cost of Procurement	0	0	0
		Support Services Group	**250**	**380**	**150**
17328	3190	Cost of Properties & Facilities Management (DEC)	3,543	3,290	0
		Recharges	**3,543**	**3,290**	**0**
		TOTAL EXPENDITURE	**17,475**	**19,150**	**15,110**
		INCOME			
19247	3190	Service Charges Income	(-)12,928	(-)16,020	(-)15,500
19508	3190	Rents Income	(-)37,566	(-)39,250	(-)39,250
		Income Group	**(-)50,493**	**(-)55,270**	**(-)54,750**
		NET REVENUE REQUIREMENT	**(-)33,019**	**(-)36,120**	**(-)39,640**

		ADAMS HOUSE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3204	Maintenance Buildings - External Contracts	102	0	0
12340	3204	Electricity	80	130	120
		Premises-related Expenses	**182**	**130**	**120**
		TOTAL CONTROLLABLE EXPENDITURE	**182**	**130**	**120**
		TOTAL EXPENDITURE	**182**	**130**	**120**
		NET REVENUE REQUIREMENT	**182**	**130**	**120**

		NORTHGATE HOUSE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3207	Maintenance of Buildings	0	0	0
12001	3207	Alarm maintenance Burglar & Fire	132	150	150
12034	3207	Payment to HTS-Building Maintenance	0	0	0
12038	3207	Payment to HTS-Building Cleaning	0	0	0
12340	3207	Electricity	0	900	0
12350	3207	Gas	741	770	0
12390	3207	Business rates	0	0	0
		Premises-related Expenses	**873**	**1,820**	**150**
14231	3207	Energy Certificates	0	0	0
14410	3207	Rental, M'ce & Call Charges for Phone System	127	0	0

			2018/19 Actual	2019/20 Original	2020/21 Original
		Supplies & Services	**127**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**1,000**	**1,820**	**150**
17205	3207	Cost of Telephone System	7,568	5,600	5,600
17214	3207	Cost of Insurance	11,190	11,360	11,680
17310	3207	Cost of Income	190	0	0
17338	3207	Cost of Procurement	0	0	0
		Support Services Group	**18,948**	**16,960**	**17,280**
17313	3207	Cost of Surveyors	0	0	0
17328	3207	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
18071	3207	Depreciation	2,307	7,090	2,310
18072	3207	Impairment-Revaluation Losses	91,757	0	0
18073	3207	Impairment-Other	0	0	0
		Capital Financing Costs	**94,064**	**7,090**	**2,310**
		TOTAL EXPENDITURE	**114,012**	**25,870**	**19,740**
		INCOME			
19508	3207	Rents income	(-)7,095	(-)21,500	(-)21,500
		Income Group	**(-)7,095**	**(-)21,500**	**(-)21,500**
		NET REVENUE REQUIREMENT	**106,917**	**4,370**	**(-)1,760**

		WATER GARDENS CAR PARK	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
17214	3209	Cost of Insurance Section	600	610	630
17310	3209	Cost of Income Service	80	0	0
		Support Services Group	**680**	**610**	**630**
17311	3209	Cost of Depart. Admin Serv. (G Bloomer)	31,551	35,540	0
		Recharges	**31,551**	**35,540**	**0**
		TOTAL EXPENDITURE	**32,231**	**36,150**	**630**
		INCOME			
19301	3209	Pay & Display Income	0	(-)443,550	(-)443,550
19320	3209	Parking Charges - PCNs	(-)420,644	0	0
19338	3209	Staff Passes	(-)45,296	(-)43,000	(-)43,000
		Income Group	**(-)465,940**	**(-)486,550**	**(-)486,550**
		NET REVENUE REQUIREMENT	**(-)433,709**	**(-)450,400**	**(-)485,920**

		CIVIC CENTRE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	3213	Salaries - Basic	166,537	169,570	172,880
11001	3213	Salaries - Overtime	23,845	20,420	20,420
11011	3213	Vacancy Savings	0	-4,780	-4,850
11100	3213	Wages - Basic	0	0	0
11103	3213	Wages- Holiday Pay	0	0	0
11200	3213	National Insurance	19,155	18,080	18,330
11250	3213	Superannuation	69,091	30,820	31,350
11530	3213	Employee Welfare- Eye Test, Medicals, Physio, Counsell	0	0	0
		Employees' Expenses	**278,628**	**234,110**	**238,130**
12000	3213	Maintenance Buildings - External Contracts	139,665	65,100	65,100
12001	3213	Alarm Maintenance Burglar & Fire	150	0	0
12005	3213	Insurance Claim	0	0	0
12010	3213	Trade Refuse Collection	8,498	6,500	9,600
12014	3213	Routine Maintenance of Buildings	62,817	63,900	71,840
12016	3213	Lift Maintenance	0	0	0
12034	3213	Payment to HTS - Building Maintenance	407	0	0
12340	3213	Electricity	67,143	96,560	103,980

12350	3213	Gas	29,687	20,610	28,700
12390	3213	Business Rates	366,546	375,710	382,220
12400	3213	Water	4,576	3,620	3,620
12421	3213	Cleaning Contract	98,633	96,490	94,090
		Premises-related Expenses	**778,122**	**728,490**	**759,150**
13105	3213	Payment for Fuel	0	0	0
13180	3213	Car Allowance	0	0	0
13200	3213	Staff Travel cost Public Transport only	16	0	0
		Transport-related Expenses	**16**	**0**	**0**
14005	3213	Equipment Materials & Maintenance incl.Lighting	13,090	6,300	6,300
14007	3213	Fire Extinguishers	1,042	700	700
14024	3213	Rental and Leasing costs of Vending Machines	25,338	25,550	25,550
14203	3213	Refreshments at Meetings	3	0	0
14230	3213	Clothing & Uniform	2,757	3,000	3,000
14231	3213	Energy Certificates	375	400	400
14233	3213	ID Cards	830	1,500	1,500
14325	3213	Licence Fees inc PRS, PPL & Public Entertainment	1,273	1,400	1,400
14401	3213	Postage	232	0	0
14410	3213	Rental,Maintenance & Call Charges for Phone System	817	600	830
14415	3213	Mobile Phone Costs	1,432	2,800	1,500
14431	3213	IT Support and IT Consumables	0	0	0
14471	3213	Subsistence claims for staff inc parking	326	1,000	1,000
14486	3213	Subscriptions to Organisations & Periodicals	380	170	170
		Supplies and Services	**47,894**	**43,420**	**42,350**
		TOTAL CONTROLLABLE EXPENDITURE	**1,104,659**	**1,006,020**	**1,039,630**
17000	3213	Cost of Administration Buildings	10,260	10,110	10,150
17202	3213	Cost of Reprographics	43	10	0
17205	3213	Cost of Telephone System	1,570	1,570	1,570
17214	3213	Cost of Insurance Section	20,600	20,910	21,510
17215	3213	Cost of Occupational Health Service	320	310	260
17303	3213	Cost of Information Technology	5,530	5,990	6,120
17305	3213	Cost of Human Resources	5,480	5,310	5,630
17310	3213	Cost of Income Service	60	0	0
17322	3213	Cost of Health & Safety Service	580	530	670
17338	3213	Cost of Procurement	290	170	0
17345	3213	Cost of Training & Development Service	820	780	1,310
		Support Services Group	**45,553**	**45,690**	**47,220**
17311	3213	Cost of Depart. Admin Serv. (G Bloomer)	15,776	17,770	4,300
17328	3213	Cost of Properties & Facilities Management (DEC)	4,210	3,290	0
		Recharges	**19,986**	**21,060**	**4,300**
18071	3213	Depreciation	117,880	138,040	117,880
18072	3213	Impairment - Revaluation Losses	0	0	0
18073	3213	Impairment - Other	-159,653	0	0
18075	3213	Amortisation of Intangible Assets	6,913	0	6,910
		Capital Financing Costs	**-34,860**	**138,040**	**124,790**
		TOTAL EXPENDITURE	**1,135,338**	**1,210,810**	**1,215,940**
		INCOME			
19247	3213	Service Charges Income	(-)6,454	(-)6,450	(-)6,450
19669	3213	Room Hire Fees	0	0	0
		Income	**(-)6,454**	**(-)6,450**	**(-)6,450**
19600	3213	Recharge from GF to Capital	0	0	0
19601	3213	Recharge GF to GF	(-)968,499	(-)1,012,130	(-)1,040,380
19602	3213	Recharge from GF to HRA	(-)187,186	(-)181,910	(-)175,990
		Recharges	**(-)1,155,685**	**(-)1,194,040**	**(-)1,216,370**
		NET REVENUE REQUIREMENT	**-26,801**	**10,320**	**-6,880**

		MESSENGERS & POSTAL	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
13025	3302	Payment to HTS-Fleet	4,023	4,220	4,420

13105	3302	Payment for fuel	429	500	500
		Transport-related expenses	**4,452**	**4,720**	**4,920**
14005	3302	Equipment Materials & Maintenance incl.Lighting	16,722	12,350	12,660
14015	3302	Open/Close Stock (Equipment etc)	-4,210	0	0
14401	3302	Cost of Postage	97,907	103,000	103,000
		Supplies and Services	**110,419**	**115,350**	**115,660**
		TOTAL CONTROLLABLE EXPENDITURE	**114,872**	**120,070**	**120,580**
17000	3302	Cost of Administration Buildings	3,420	3,370	3,380
17204	3302	Cost of Franking	45	0	0
17205	3302	Cost of Telephone System	470	500	500
17214	3302	Cost of Insurance Section	420	430	440
17303	3302	Cost of Information Technology	3,950	4,280	4,370
17310	3302	Cost of Income	10	0	0
17338	3302	Cost of Procurement	0	0	0
		Support Services Group	**8,315**	**8,580**	**8,690**
17311	3302	Cost of Depart. Admin Serv.	34,078	36,270	36,840
		Recharges	**34,078**	**36,270**	**36,840**
18071	3302	Depreciation	3,108	3,110	3,110
		Capital Financing Costs	**3,108**	**3,110**	**3,110**
		TOTAL EXPENDITURE	**160,373**	**168,030**	**169,220**
		INCOME			
19412	3302	Cost Recoverable	0	0	0
		Income	**0**	**0**	**0**
19601	3302	Recharge GF to GF (cost of Messengers)	(-)128,089	(-)135,520	(-)136,540
19602	3302	Recharge from GF to HRA (cost of Messengers)	(-)32,284	(-)32,510	(-)32,680
19606	3302	Recharge GF Direct Costs to GF (cost of Postage)	0	0	0
19607	3302	Recharge GF Direct Costs to HRA (cost of Postage)	0	0	0
		Recharges	**(-)160,373**	**(-)168,030**	**(-)169,220**
		NET REVENUE REQUIREMENT	**0**	**0**	**(-)0**
		TELEPHONY	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
14410	3316	Rental, Maintenance & Call Charges for Phone System	121,421	99,800	129,800
14415	3316	Mobile Phone Costs	0	0	0
14416	3316	Leased Line Charges	0	0	0
		Supplies and Services	**121,421**	**99,800**	**129,800**
		TOTAL CONTROLLABLE EXPENDITURE	**121,421**	**99,800**	**129,800**
17205	3316	Cost of Telephone System	880	990	990
17301	3316	Cost of Accountancy	1,980	0	0
17303	3316	Cost of Information Technology	49,220	53,370	54,530
17310	3316	Cost of Income Service	140	200	80
		Support Services Group	**52,220**	**54,560**	**55,600**
		TOTAL EXPENDITURE	**173,641**	**154,360**	**185,400**
		INCOME			
19407	3316	Pay Phone Income & Private Calls	0	(-)50	0
19412	3316	Costs Recoverable	(-)1,203	(-)2,200	(-)500
19636	3316	Costs Recoverable fm HTS	(-)617	0	(-)600
		Income Group	**(-)1,820**	**(-)2,200**	**(-)1,100**
19601	3316	GF Recharge to GF Services	(-)141,722	(-)128,800	(-)128,690
19602	3316	GF Recharge to HRA Services	(-)30,099	(-)25,620	(-)25,610
		Recharges	**(-)171,821**	**(-)154,420**	**(-)154,300**
		NET REVENUE REQUIREMENT	**0**	**(-)2,310**	**30,000**
		10 STAPLE TYE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**

		EXPENDITURE	£	£	£
12001	3400	Alarm Maintenance Burglar & Fire	144	140	0
12034	3400	Payment to HTS-Building Maintenance	0	0	0
12372	3400	Rent	50,070	50,000	0
12373	3400	Service Charges - Landlord	21,302	19,370	0
		Premises-related Expenses	**71,516**	**69,510**	**0**
14500	3400	Insurance	647	690	0
		Supplies and Services	**647**	**690**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**72,163**	**70,200**	**0**
17328	3400	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**72,163**	**70,200**	**0**
		INCOME			
19247	3400	Service Charges Income	(-)21,657	(-)19,370	0
19412	3400	Costs Recoverable	(-)647	(-)690	0
19508	3400	Rents Income	(-)50,000	(-)50,000	0
		Income Group	**(-)72,303**	**(-)70,060**	**0**
		NET REVENUE REQUIREMENT	**-141**	**140**	**0**

		SUMNERS FORMER N'HOOD OFFICE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	3404	Payment to HTS-Building Maintenance	0	0	0
		Premises-related Expenses	**0**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**0**	**0**	**0**
17214	3404	Cost of Insurance Section	440	450	0
		Support Services Group	**440**	**450**	**0**
17328	3404	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
18071	3404	Depreciation	525	1,420	1,220
		Capital Financing Costs	**525**	**1,420**	**1,220**
		TOTAL EXPENDITURE	**965**	**1,870**	**1,220**
		INCOME			
19508	3404	Rents Income	(-)8,000	(-)8,000	(-)8,000
		Income Group	**(-)8,000**	**(-)8,000**	**(-)8,000**
		NET REVENUE REQUIREMENT	**(-)7,035**	**(-)6,130**	**(-)6,780**

		POTTER STREET FORMER N'HOOD OFFICE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12005	3412	Insurance Claim	-455	0	0
12034	3412	Payment to HTS-Building Maintenance	845	0	0
12340	3412	Electricity	430	650	730
12350	3412	Gas	727	0	420
12390	3412	Business Rates	11,754	12,050	15,810
12400	3412	Water	62	60	60
		Premises-related Expenses	**13,363**	**12,760**	**17,020**
		TOTAL CONTROLLABLE EXPENDITURE	**13,363**	**12,760**	**17,020**
17214	3412	Cost of Insurance Section	440	450	460
		Support Services Group	**440**	**450**	**460**
17328	3412	Cost of Properties & Facilities Management	461	0	0
		Recharges	**461**	**0**	**0**
18071	3412	Depreciation	3,258	5,070	4,550
18073	3412	Impairment - Other	0	0	0
		Capital Financing Costs	**3,258**	**5,070**	**4,550**

			2018/19 Actual	2019/20 Original	2020/21 Original
		TOTAL EXPENDITURE	**17,522**	**18,280**	**22,030**
		NET REVENUE REQUIREMENT	**17,522**	**18,280**	**22,030**

		CAR PARKS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	3450	Payment to HTS-Building Maintenance	2,262	4,470	4,700
12304	3450	Car Park Maintenance	8,172	6,000	7,000
12340	3450	Electricity	5,468	4,350	7,030
12390	3450	Business Rates	51,750	53,040	60,290
12400	3450	Water	0	0	0
		Premises-related Expenses	**67,652**	**67,860**	**79,020**
14005	3450	Equipment Materials & Maintenance incl.Lighting	29,063	15,000	23,000
14029	3450	Signs - Costs	0	0	0
14263	3450	Tickets	4,488	6,000	6,000
14337	3450	Security Fees	17,557	18,730	18,730
14415	3450	Mobile Phone Costs	1,671	1,680	1,680
14418	3450	Mobile Radios	0	0	0
14431	3450	IT Support and IT Consumables	4,630	4,630	4,630
14486	3450	Subscriptions to Organisations & Periodicals	0	0	0
14865	3450	External Contracts	70,000	71,750	74,460
		Supplies and Services	**127,409**	**117,790**	**128,500**
		TOTAL CONTROLLABLE EXPENDITURE	**195,061**	**185,650**	**207,520**
17000	3450	Cost of Accommodation	1,710	1,680	1,690
17202	3450	Cost of Reprographics	45	20	50
17204	3450	Cost of Franking	380	350	350
17214	3450	Cost of Insurance Section	8,350	8,480	8,720
17301	3450	Cost of Accountancy	780	0	0
17302	3450	Cost of Audit	0	0	0
17310	3450	Cost of Income Service	360	1,780	1,070
17331	3450	Cost of Cashiers Service	6,380	1,280	1,450
17338	3450	Cost of Procurement	0	0	0
		Support Services Group	**18,005**	**13,590**	**13,330**
17002	3450	Cost of Office Accommodation LBC	7,762	7,660	7,730
17311	3450	Cost of DEC	38,782	41,250	23,950
17328	3450	Cost of Properties & Facilities Management	160	0	0
		Recharges	**46,704**	**48,910**	**31,680**
18071	3450	Depreciation	6,569	6,130	6,560
18072	3450	Impairment - Revaluation Losses	0	0	0
		Capital Financing Costs	**6,569**	**6,130**	**6,560**
		TOTAL EXPENDITURE	**266,339**	**254,280**	**259,090**
		INCOME			
19274	3450	Outdoor Bowls	(-)5,285	(-)6,000	(-)6,000
19301	3450	Pay & Display Income	(-)484,217	(-)510,000	(-)500,000
19315	3450	Special Parking Permits	(-)8,442	(-)6,000	(-)7,000
19320	3450	Parking Charges - PCNs	(-)63,748	(-)50,000	(-)55,000
19323	3450	Seasons Tickets	(-)54,273	(-)40,000	(-)50,000
19338	3450	Staff Passes	0	0	0
19412	3450	Costs Recoverable	0	0	0
19497	3450	Shop Permits	(-)8,714	(-)12,000	(-)10,000
19508	3450	Rent income	(-)10,000	(-)10,000	0
		Income	**(-)634,679**	**(-)634,000**	**(-)628,000**
19601	3450	Recharge GF to GF	(-)1,386	(-)920	(-)1,070
19602	3450	Recharge GF to HRA	(-)1,070	(-)1,100	(-)1,110
		Recharges	**(-)2,456**	**(-)2,020**	**(-)2,180**
		NET REVENUE REQUIREMENT	**(-)370,795**	**(-)381,740**	**(-)371,090**

		RESIDENTS PARKING	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
17310	3488	Cost of Income Service	0	150	60
17331	3488	Cost of Cashiers Service	0	2,340	2,650
		Support Services Group	**0**	**2,490**	**2,710**
		TOTAL EXPENDITURE	**0**	**2,490**	**2,710**
		NET REVENUE REQUIREMENT	**0**	**2,490**	**2,710**

GOVERNANCE SERVICES	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	3,345,102	3,227,480	3,464,990
Training & Development Expenses	63,744	69,820	111,820
Premises Related Expenses	118,638	156,690	161,290
Transport Related Expenses	2,596	6,090	5,240
Supplies and Services	1,598,168	1,407,620	1,414,410
Members Allowances	179,335	190,430	190,430
Central Support Services	1,410,652	1,408,620	1,463,190
Other Recharges	161,376	178,540	103,540
Capital Financing Cost	369,263	264,010	248,170
Total Expenditure	**7,248,874**	**6,909,300**	**7,163,080**
Income	(-)1,620,009	(-)1,417,450	(-)1,437,210
Recharges	(-)3,832,949	(-)3,451,520	(-)3,558,430
Net Expenditure	**1,795,917**	**2,040,330**	**2,167,440**

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		THE PLAYHOUSE	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	1690	Salaries - Basic	364,401	452,530	460,200
11001	1690	Salaries - Overtime	3,142	1,000	1,000
11003	1690	Contract & Agency Staff	34,344	0	0
11005	1690	Statutory Maternity Pay	0	0	0
11011	1690	Vacancy Savings	0	-10,630	-11,120
11103	1690	Wages - Holiday Pay	10,840	4,000	4,000
11105	1690	Wages - Temporary Staff	51,756	25,530	30,220
11121	1690	Flexi Time & Annual Leave payments	0	0	0
11135	1690	Jury Service	0	0	0
11200	1690	National Insurance	27,716	37,010	37,440
11210	1690	Wages - National Insurance	1,301	500	500
11250	1690	Superannuation	79,104	41,160	57,350
11260	1690	Wages - Superannuation	3,326	1,500	1,500
11402	1690	Recruitment Costs Including Police Checks	1,500	1,000	1,000
11458	1690	Training Expenses	275	0	0
11460	1690	Course Fees	1,045	0	0
11530	1690	Employee welfare	0	0	0
		Employees' Expenses	**578,749**	**553,600**	**582,090**
12000	1690	Maintenance Buildings - External Contracts	32,045	34,000	34,000
12001	1690	Alarm Maintenance Burglar & Fire	958	2,000	1,000
12003	1690	Cleaning & Disposals including Contract Cleaning	7,928	7,000	8,000
12013	1690	Hire of Skips	8,400	7,500	8,500
12034	1690	Payment to HTS-Building Maintenance	9,099	11,240	11,760
12201	1690	Asbestos Revenue	375	0	0
12340	1690	Electricity	38,957	50,940	54,460
12350	1690	Gas	-9,367	8,690	7,920
12390	1690	Business Rates	27,278	27,960	28,790
12400	1690	Water	2,540	3,500	3,000
		Premises-related Expenses	**118,215**	**152,830**	**157,430**
13180	1690	Car Allowance	15	500	250
13200	1690	Staff Travel cost Public Transport Only	136	1,000	500
		Transport-related expenses	**151**	**1,500**	**750**
14005	1690	Equipment Materials & Maintenance incl.Lighting	21,111	26,000	27,500
14007	1690	Fire Extinguishers	645	1,000	1,000
14015	1690	Open/Close Stock (Equipment etc)	-2,100	0	0
14017	1690	Photocopier Usage	2,794	2,500	2,800
14202	1690	Provisions	22,358	20,000	23,000
14203	1690	Refreshments at Meetings	28	500	250
14230	1690	Clothing & Uniform	1,368	1,500	1,500
14231	1690	Energy Certificates	375	500	500
14258	1690	Office Stationery	946	2,000	2,000
14325	1690	Licence Fees inc PRS, PPL & Public Entertainment	8,942	12,000	10,000
14337	1690	Security Fees	49,651	40,000	40,000
14377	1690	Payment to Hirer	178,049	170,000	170,000
14401	1690	Postage	0	0	0
14410	1690	Rental,Maintenance & Call Charges for Phone System	2,084	2,000	2,100
14415	1690	Mobile Phone Costs	688	600	700
14431	1690	IT Support and IT Consumables	39,702	15,000	29,400
14471	1690	Subsistence claims for staff inc parking	485	500	500
14510	1690	Advertising, Marketing, Publicity & Printing	54,959	59,950	60,000
14775	1690	Production Costs	747,630	560,000	256,000
14776	1690	Credit Card Charge	14,898	15,000	15,000
14780	1690	Investment in Arts	0	0	14,400
14827	1690	Pantomime Production	0	0	281,000
14881	1690	Bar & Vending Costs	75,000	55,000	75,000
14886	1690	Ice Cream Purchases	7,332	8,000	8,000
		Supplies and Services	**1,226,945**	**992,050**	**1,020,650**
		TOTAL CONTROLLABLE EXPENDITURE	**1,924,059**	**1,699,980**	**1,760,920**
17202	1690	Cost of Reprographics	300	370	370
17204	1690	Cost of Franking	13,924	9,220	14,500
17205	1690	Cost of Telephone System	6,611	6,630	6,620

17214	1690	Cost of Insurance Section	43,977	43,180	44,420
17215	1690	Cost of Occupational Health Service	910	1,670	1,390
17301	1690	Cost of Accountancy	0	0	0
17302	1690	Cost of Audit	0	0	0
17303	1690	Cost of Information Technology	25,480	27,620	28,220
17304	1690	Cost of Legal Services	20	20	20
17305	1690	Cost of Human Resources	32,743	28,320	30,040
17310	1690	Cost of Income Service	690	1,000	390
17322	1690	Cost of Health & Safety Service	3,090	2,850	3,590
17331	1690	Cost of Cashiers Service	1,110	2,510	2,840
17338	1690	Cost of Procurement Service	-1,196	1,310	0
17345	1690	Cost of Training & Development Service	3,575	4,150	7,000
17346	1690	Cost of Payments Service	7,100	10,400	10,830
		Support Services	**138,335**	**139,250**	**150,230**
17311	1690	Cost of Departmental Admin Services (Head of Service)	39,149	42,210	0
17313	1690	Cost of Surveyors	0	0	0
17319	1690	Cost of Community Safety Rangers	0	0	0
17328	1690	Cost of Properties & Facilities Management	155	0	0
		Recharges	**39,304**	**42,210**	**0**
18071	1690	Depreciation Capital Charges	248,173	264,010	248,170
18073	1690	Impairment-Other	121,089	0	0
		Capital Financing Costs	**369,263**	**264,010**	**248,170**
		TOTAL EXPENDITURE	**2,470,960**	**2,145,450**	**2,159,320**
		INCOME			
19087	1690	Giant Cash Bonanza	-2,287	-2,760	-2,760
19271	1690	Membership Fees	0	0	0
19307	1690	Ice Cream Commission	-26,951	-30,000	-30,000
19330	1690	Pay What You Can Season	-7,207	-4,740	-4,000
19331	1690	Vending Machine Sales	-1,969	-2,000	-2,000
19357	1690	Other Local Authority Income	-10,000	0	0
19377	1690	Merchandise Commission	-10,563	-12,000	-12,000
19412	1690	Costs recoverable	0	0	0
19465	1690	Theatre Tokens	-5,169	0	0
19506	1690	Promos Booking Fees	-52,143	-50,000	-50,000
19528	1690	Hires Booking Fees	-14,427	-20,000	-20,000
19553	1690	Postage Fees	-3,927	-4,000	-4,000
19560	1690	Promotions: Box Office	-681,024	-645,000	-681,000
19716	1690	Hall/Room Hire	-42,677	-40,000	-40,000
19731	1690	Hire Box Office Income	-180,421	-175,000	-175,000
19734	1690	Promotion Charges	-422	-2,500	-2,000
19735	1690	Hires Charges	-81,009	-120,000	-90,000
19773	1690	Scene One Bar	-149,105	-115,000	-145,000
19774	1690	Café Bar	-13,043	-15,000	-15,000
		Income	**-1,282,345**	**-1,238,000**	**-1,272,760**
19600	1690	Recharge from GF to Capital	0	0	0
19601	1690	Recharge from GF to GF	-166	0	0
		Recharges	**-166**	**0**	**0**
		NET REVENUE REQUIREMENT	**1,188,450**	**907,450**	**886,560**

		REPROGRAPHICS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2710	Salaries - Basic	15,023	15,320	15,630
11001	2710	Salaries - Overtime	3,162	1,000	1,000
11011	2710	Vacancy Savings	0	-400	-410
11200	2710	National Insurance	1,347	1,090	1,100
11250	2710	Superannuation	6,634	2,660	2,710
		Employees' Expenses	**26,165**	**19,670**	**20,030**
14002	2710	Colour Copier (OCE)	16,489	15,000	15,000
14005	2710	Equipment Materials & Maintenance incl.Lighting	4,462	6,700	6,700

14015	2710	Open/Close Stock (Equipment etc)	-1,884	0	0
14017	2710	Photocopier Usage (OCE)	3,874	4,640	4,640
14258	2710	Office Stationery	528	0	0
14259	2710	Paper Costs	14,265	19,160	19,160
14265	2710	Xerox DP125 (Xerox)	7,337	0	0
14274	2710	Mono Copier (Konica Minolta)	6,591	10,000	5,000
14471	2710	Subsistence claims for staff inc parking	0	200	0
14510	2710	Advertising, Marketing, Publicity & Printing	85	500	500
		Supplies and Services	**51,747**	**56,200**	**51,000**
		TOTAL CONTROLLABLE EXPENDITURE	**77,912**	**75,870**	**71,030**
17000	2710	Cost of Administration Buildings	29,070	28,630	28,770
17200	2710	Cost of Messenger Service	2,030	2,040	2,130
17202	2710	Cost of Reprographics	0	0	0
17205	2710	Cost of Telephone System	890	750	750
17214	2710	Cost of Insurance Section	1,590	1,610	1,660
17215	2710	Cost of Occupational Health Service	110	50	40
17303	2710	Cost of Information Technology	3,160	3,430	3,500
17305	2710	Cost of Human Resources	1,830	880	940
17310	2710	Cost of Income Service	10	0	0
17322	2710	Cost of Health & Safety Service	190	90	110
17338	2710	Cost of Procurement Service	260	160	0
17345	2710	Cost of Training & Development Service	270	130	220
		Support Services Group	**39,410**	**37,770**	**38,120**
17311	2710	Cost of Depart. Admin Serv. (Part of Civic&LBC&S Farrington)	34,078	36,270	36,840
		Recharges	**34,078**	**36,270**	**36,840**
		TOTAL EXPENDITURE	**151,400**	**149,910**	**145,990**
		INCOME			
19412	2710	Costs Recoverable	(-)52	(-)200	(-)200
		Income Group	**(-)52**	**(-)200**	**(-)200**
19601	2710	Recharge GF to GF	(-)125,340	0	(-)117,090
19602	2710	Recharge GF to HRA	(-)28,582	0	(-)28,700
19606	2710	Recharge GF Direct Costs to GF	0	(-)123,350	0
19607	2710	Recharge GF Direct Costs to HRA	0	(-)26,360	0
		Recharges	**(-)153,922**	**(-)149,710**	**(-)145,790**
		NET REVENUE REQUIREMENT	**-2,573**	**0**	**0**

		CONTACT HARLOW	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2781	Salaries - Basic	702,597	773,240	796,750
11001	2781	Salaries - Overtime	0	0	0
11003	2781	Contract & Agency Staff	5,144	0	0
11005	2781	Statutory Maternity Pay	1,218	0	0
11011	2781	Vacancy Savings	0	-18,850	-19,400
11103	2781	Wages - Holiday Pay	0	0	0
11121	2781	Flexi Time & Annual Leave payments	220	0	0
11200	2781	National Insurance	63,797	68,350	73,020
11210	2781	Wages - National Insurance	0	0	0
11250	2781	Superannuation	208,219	101,120	99,970
11402	2781	Recruitment Costs Including Police Checks	0	0	0
11530	2781	Employee Welfare-EyeTests,Medicals,Physio,Counselling	510	0	0
		Employees' Expenses	**981,705**	**923,860**	**950,340**
13180	2781	Car Allowance	0	320	320
13200	2781	Staff Travel cost Public Transport only	23	0	0
		Transport-related Expenses	**23**	**320**	**320**
14005	2781	Equipment Materials & Maintenance incl.Lighting	350	2,390	2,390
14230	2781	Clothing & Uniform	2,348	4,800	4,800
14255	2781	Hospitality	0	150	150
14258	2781	Office Stationery	689	2,000	2,000
14310	2781	Consultancy Fees & Consultation costs	0	0	0

14323	2781	Legal Costs	0	0	0
14325	2781	Licence Fees inc PRS, PPL & Public Entertainment	356	300	300
14337	2781	Security Fees	18,237	9,310	10,310
14401	2781	Postage	0	0	0
14415	2781	Mobile Phone Costs	589	390	390
14416	2781	Leased Line Charges	597	0	0
14431	2781	IT Support and IT Consumables	451	1,250	1,250
14471	2781	Subsistence claims for staff inc parking	0	0	0
14486	2781	Subscriptions to Organisations & Periodicals	140	0	0
14510	2781	Advertising, Marketing, Publicity & Printing	2,040	1,000	1,000
14711	2781	QSI/Comment Line/Language Line	37	2,000	1,000
		Supplies and Services	**25,834**	**23,590**	**23,590**
		TOTAL CONTROLLABLE EXPENDITURE	**1,007,562**	**947,770**	**974,250**
17000	2781	Cost of Administration Buildings	58,150	58,950	55,840
17200	2781	Cost of Messenger Service	2,030	2,040	2,130
17202	2781	Cost of Reprographics	11,722	10,210	10,500
17204	2781	Cost of Franking	398	420	420
17205	2781	Cost of Telephone System	11,610	12,360	12,360
17214	2781	Cost of Insurance Section	21,440	21,760	22,380
17215	2781	Cost of Occupational Health Service	1,840	1,720	1,430
17302	2781	Cost of Audit	0	6,200	0
17303	2781	Cost of Information Technology	97,940	106,190	108,490
17305	2781	Cost of Human Resources	31,060	29,200	30,980
17310	2781	Cost of Income Service	10	0	0
17322	2781	Cost of Health & Safety Service	3,280	2,940	3,700
17338	2781	Cost of Procurement Service	0	0	0
17345	2781	Cost of Training & Development Service	4,620	4,280	7,220
17346	2781	Cost of Payments Service	640	940	980
		Support Services	**244,739**	**257,210**	**256,430**
17311	2781	Cost of Departmental Admin Services (Head of Service)	17,732	19,500	0
17328	2781	Cost of Property & Facilities Management	32	0	0
		Recharges	**17,764**	**19,500**	**0**
		TOTAL EXPENDITURE	**1,270,065**	**1,224,480**	**1,230,680**
		INCOME			
19139	2781	Sales of Disabled Keys	-93	0	0
19412	2781	Costs Recoverable	0	0	0
		Income	**-93**	**0**	**0**
19601	2781	Recharge GF to GF	-576,855	0	0
19602	2781	Recharge from GF to HRA	-773,883	-819,880	-831,040
		Recharges	**-1,350,739**	**-819,880**	**-831,040**
		NET REVENUE REQUIREMENT	**-80,766**	**404,600**	**399,640**

		COMMUNICATIONS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2794	Salaries - Basic	133,835	153,350	157,540
11001	2794	Salaries - Overtime	768	540	540
11011	2794	Vacancy Savings	0	-3,890	-3,990
11200	2794	National Insurance	13,451	15,420	15,860
11250	2794	Superannuation	49,092	25,080	25,770
11402	2794	Recruitment Costs Including Police Checks	100	0	0
		Employees' Expenses	**197,246**	**190,500**	**195,720**
13180	2794	Car Allowance	60	320	220
13200	2794	Staff Travel cost Public Transport only	0	0	0
		Transport-related expenses	**60**	**320**	**220**
14005	2794	Equipment Materials and Maint.	1,005	0	0
14280	2794	Harlow Times	0	0	0
14310	2794	Consultancy Fees	0	0	0
14325	2794	Licence Fees inc PRS, PPL & Public Entertainment	711	0	0
14415	2794	Mobile Phone Costs	392	600	840

			2018/19 Actual	2019/20 Original	2020/21 Original
14431	2794	IT Support and IT Consumables	76	1,000	500
14438	2794	Software Licences	1,017	0	0
14471	2794	Subsistence claims for staff inc parking	3	0	0
14510	2794	Advertising, Marketing, Publicity & Printing	12,563	19,700	19,700
14511	2794	Statutory Advertising - communications only	20,609	6,000	6,000
		Supplies and Services	**36,376**	**27,300**	**27,040**
		TOTAL CONTROLLABLE EXPENDITURE	**233,683**	**218,120**	**222,980**
17000	2794	Cost of Administration Buildings	8,550	8,420	10,150
17200	2794	Cost of Messenger Service	2,030	2,040	2,130
17202	2794	Cost of Reprographics	306	90	350
17204	2794	Cost of Franking	21	30	30
17205	2794	Cost of Telephone System	680	750	740
17214	2794	Cost of Insurance Section	3,970	4,030	4,150
17215	2794	Cost of Occupational Health	160	260	220
17302	2794	Cost of Audit	0	5,170	0
17303	2794	Cost of Information Technology	38,520	41,760	42,670
17305	2794	Cost of Human Resources	2,740	4,420	4,690
17322	2794	Cost of Health & Safety Service	290	440	560
17323	2794	Cost of Payroll Service	0	0	0
17338	2794	Cost of Procurement Service	0	0	0
17345	2794	Cost of Training & Development	410	650	1,090
17346	2794	Cost of Payments Service	960	1,410	1,470
		Support Services	**58,638**	**69,470**	**68,250**
17311	2794	Cost of Departmental Admin Services (Head of Service)	13,423	14,830	0
17328	2794	Cost of Property & Facilities Management	6	0	0
		Recharges	**13,429**	**14,830**	**0**
		TOTAL EXPENDITURE	**305,750**	**302,420**	**291,230**
		INCOME			
19114	2794	Sales - General	0	0	0
19412	2794	Costs Recoverable	-650	0	0
		Income	**0**	**0**	**0**
19601	2794	Recharge GF to GF	-271,956	-252,010	-252,930
19602	2794	Recharge from GF to HRA	-52,187	-48,350	-48,540
19607	2794	Recharge from GF to HRA (cost of Harlow Times)	0	0	0
		Recharges	**-324,143**	**-300,360**	**-301,470**
		NET REVENUE REQUIREMENT	**-19,044**	**2,060**	**-10,240**

		OCCUPATIONAL HEALTH	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11458	2812	Training Course Personal Expenses - Travel etc	0	0	0
11530	2812	Occupational Health Service Fees	19,532	15,000	15,000
11537	2812	Health Surveillance	0	4,510	0
		Employees' Expenses	**19,532**	**19,510**	**15,000**
14818	2812	Equality Act - Disability Adjustments	661	7,500	7,500
		Supplies & Services	**661**	**7,500**	**7,500**
		TOTAL CONTROLLABLE EXPENDITURE	**20,193**	**27,010**	**22,500**
		TOTAL EXPENDITURE	**20,193**	**27,010**	**22,500**
		INCOME			
19412	2812	Costs Recoverable	(-)319	0	0
			(-)319	**0**	**0**
19601	2812	GF Recharge to GF Services - CEC's	(-)16,206	(-)21,690	(-)18,070
19602	2812	GF Recharge to HRA Services - CEC's	(-)3,668	(-)5,310	(-)4,430
		Recharges	**(-)19,874**	**(-)27,000**	**(-)22,500**
		NET REVENUE REQUIREMENT	**0**	**10**	**0**

		CORPORATE HR COSTS	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11460	2814	Course Fees	0	0	0
11500	2814	Long Service Awards	1,432	1,500	2,000
11502	2814	Gratuities - Pensions	32,603	34,700	34,700
11618	2814	KiddiVoucher Admin Fees	974	1,000	1,000
		Employees' Expenses	**35,008**	**37,200**	**37,700**
14255	2814	Hospitality	32	0	0
		Supplies and Services	**32**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**35,040**	**37,200**	**37,700**
		TOTAL EXPENDITURE	**35,040**	**37,200**	**37,700**
		INCOME			
19601	2814	GF Recharge to GF Services - CEC's	(-)28,582	(-)29,070	(-)29,880
19602	2814	GF Recharge to HRA Services - CEC's	(-)6,458	(-)7,130	(-)7,320
		Recharges	**(-)35,040**	**(-)36,200**	**(-)37,200**
		NET REVENUE REQUIREMENT	**0**	**1,000**	**500**

		HUMAN RESOURCES	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	2820	Salaries - Basic	194,942	232,550	245,540
11001	2820	Salaries - Overtime	0	0	0
11003	2820	Contract & Agency Staff	6,037	0	0
11005	2820	SMP	0	0	0
11011	2820	Vacancy Savings	0	(-)5,870	(-)6,200
11015	2820	ECC Contract	3,000	3,150	3,150
11100	2820	Wages - Basic	247	0	0
11103	2820	Wages - Holiday Pay	139	0	0
11121	2820	Flexi Time & Annual Leave Payments	(-)1,009	0	0
11200	2820	National Insurance	18,501	22,790	24,360
11250	2820	Superannuation	68,887	37,910	40,020
11402	2820	Recruitment Costs Including Police Checks	1,000	0	0
11458	2820	Training Course expenses	0	0	0
11500	2820	Long Service Award	0	0	0
		Employees' Expenses	**291,743**	**290,530**	**306,870**
13180	2820	Car Allowances	307	220	220
13200	2820	Staff Travel cost Public Transport only	0	220	220
		Transport-related Expenses	**307**	**440**	**440**
14005	2820	Equipment & Materials, Purchases & Maintenance	934	450	450
14017	2820	Photocopier Usage	89	150	150
14203	2820	Refreshments at meetings	37	90	90
14251	2820	Books & Periodicals	375	510	510
14255	2820	Hospitality	46	0	0
14258	2820	Office Stationery	408	500	500
14310	2820	Use of Consultants	4,556	0	0
14332	2820	Professional Fees	772	1,000	1,000
14431	2820	IT Support & IT Consumables	307	350	350
14471	2820	Subsistence Claims for Staff	351	150	150
14486	2820	Subscriptions to Organisations & Periodicals	480	500	500
14494	2820	Online HR Expert Adviceline	1,600	1,600	1,600
14510	2820	Advertising, Marketing, Publicity & Printing	80	2,830	2,830
14577	2820	Development Work (Rewards Gateway)	1,661	0	1,800
14818	2820	Equality Act Disability Adjustments	0	0	0
14874	2820	Parking Permits	0	0	0
		Supplies and Services	**11,696**	**8,130**	**9,930**
		TOTAL CONTROLLABLE EXPENDITURE	**303,746**	**299,100**	**317,240**
17000	2820	Cost of Administrative Buildings	22,230	21,900	22,000
17200	2820	Cost of Messenger Service	2,030	2,040	2,130

			2018/19 Actual	2019/20 Original	2020/21 Original
17202	2820	Cost of Reprographics	1,173	1,410	1,200
17204	2820	Cost of Franking	1,228	840	1,300
17205	2820	Cost of Telephone System	3,610	3,750	3,750
17214	2820	Cost of Insurance Section	16,170	16,420	16,890
17215	2820	Cost of Occupational Health Service	380	420	350
17301	2820	Cost of Accountancy	8,910	0	0
17302	2820	Cost of Audit	9,300	0	6,920
17303	2820	Cost of Information Technology	17,660	19,150	19,570
17304	2820	Cost of Legal Services	530	590	590
17305	2820	Cost of Human Resources	6,390	7,080	7,510
17310	2820	Cost of Income Service	100	0	70
17320	2820	Cost of Communications Service	4,650	6,610	6,630
17322	2820	Cost of Health & Safety Service	670	710	900
17338	2820	Cost of Procurement Service	0	4,480	0
17345	2820	Cost of Training & Development Service	950	1,040	1,750
17346	2820	Cost of Payments Service	3,050	0	4,660
17347	2820	Cost of Head of Governance	16,070	17,520	20,490
		Support Services Group	**115,101**	**103,960**	**116,710**
17002	2820	Cost of Office Accomodation LBC	3,029	3,090	3,140
17328	2820	Cost of Property & Facilities Management	6	0	0
17335	2820	Cost of Room Hire Bookings	89	0	470
		Recharges	**3,124**	**3,090**	**3,610**
		TOTAL EXPENDITURE	**421,971**	**406,150**	**437,560**
		INCOME			
19264	2820	Fees & Charges	0	0	0
19412	2820	Costs Recoverable	(-)3,540	0	0
		Income	**(-)3,540**	**0**	**0**
19601	2820	GF Recharge to GF Services - CEC's	(-)363,069	(-)327,310	(-)348,940
19602	2820	GF Recharge to HRA Services - CEC's	(-)82,084	(-)80,280	(-)85,560
		Recharges	**(-)445,153**	**(-)407,590**	**(-)434,500**
		NET REVENUE REQUIREMENT	**(-)26,723**	**(-)1,440**	**3,060**

		TRAINING & DEVELOPMENT - HR	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11458	2824	Self Development	17,290	25,570	25,570
11459	2824	Travel & Subsistence - Students	633	2,000	2,000
11460	2824	Courses	41,563	38,250	38,250
11530	2824	Employee Welfare-EyeTests,Medicals,Physio,Counsell	(-)246	0	0
		Employees' Expenses	**59,240**	**65,820**	**65,820**
14203	2824	Refreshments at meetings	0	140	140
14818	2824	Equality Act Disability Adjustments	214	0	0
		Supplies & Services	**214**	**140**	**140**
		TOTAL CONTROLLABLE EXPENDITURE	**59,454**	**65,960**	**65,960**
17301	2824	Cost of Accountancy	490	0	0
17303	2824	Cost of Information Technology	1,180	1,280	1,310
		Support Services Group	**1,670**	**1,280**	**1,310**
17335	2824	Cost of Room Hire Bookings	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**61,124**	**67,240**	**67,270**
		INCOME			
19006	2824	Specific Grants	0	0	0
19412	2824	Costs Recoverable	0	0	0
		Income Group	**0**	**0**	**0**
19601	2824	GF Recharge to GF Services - CEC's	(-)49,860	(-)54,040	(-)90,960
19602	2824	GF Recharge to HRA Services - CEC's	(-)11,263	(-)13,250	(-)22,310
		Recharges	**(-)61,124**	**(-)67,290**	**(-)113,270**

		NET REVENUE REQUIREMENT	**0**	**(-)50**	**(-)46,000**

		UNION FACILITIES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
17000	2830	Cost of Administrative Buildings	3,420	3,370	3,380
17205	2830	Cost of Telephone System	220	250	250
17303	2830	Cost of Information Technology	2,370	2,570	2,620
		Support Services Group	**6,010**	**6,190**	**6,250**
17311	2830	Recharge for Union secretary and chair and or facility time.	0	8,350	8,350
17335	2830	Cost of Room Hire Bookings	0	0	0
		Recharges	**0**	**8,350**	**8,350**
		TOTAL EXPENDITURE	**6,010**	**14,540**	**14,600**
		INCOME			
19601	2830	GF Recharge to GF Services - CEC's	(-)4,902	(-)11,600	(-)11,730
19602	2830	GF Recharge to HRA Services - CEC's	(-)1,108	(-)2,850	(-)2,870
		Recharges	**(-)6,010**	**(-)14,450**	**(-)14,600**
		NET REVENUE REQUIREMENT	**0**	**90**	**0**

		LAND CHARGES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	3160	Salaries	28,107	27,200	27,760
11011	3160	Vacancy Savings	0	(-)660	(-)680
11121	3160	Flexi Time & Annual Leave Payments	61	0	0
11200	3160	National Insurance	1,554	1,430	1,450
11250	3160	Superannuation	10,253	4,440	4,520
		Employees Expenses	**39,974**	**32,410**	**33,050**
14310	3160	Consultancy Fees & Consultation Costs	11,849	22,000	22,000
14355	3160	Compensation	0	0	0
14332	3160	Professional Fees	115	0	0
14431	3160	IT Support & IT Consumables	733	1,500	1,500
14438	3160	Crystal report licence cost	0	800	800
14771	3160	Occupational Therapist Costs	16	0	0
		Supplies & Services	**12,713**	**24,300**	**24,300**
		TOTAL CONTROLLABLE EXPENDITURE	**52,688**	**56,710**	**57,350**
17214	3160	Cost of Insurance Section	3,540	3,590	3,690
17215	3160	Cost of Occupational Health Service	50	100	90
17303	3160	Cost of Information Technology	43,408	7,490	7,650
17304	3160	Cost of Legal Services	170	190	190
17305	3160	Cost of Human Resources	910	1,770	1,880
17322	3160	Cost of Health & Safety Service	100	180	220
17331	3160	Cost of Cashiers Service	1,250	1,770	2,010
17345	3160	Cost of Training & Development Service	140	260	440
17347	3160	Cost of Head of Governance	2,956	4,200	2,560
		Support Services Group	**52,523**	**19,550**	**18,730**
17306	3160	Cost of Planning Services	15,000	12,000	12,000
17752	3160	Cost of Building Control	15,000	12,000	12,000
		Recharges	**30,000**	**24,000**	**24,000**
		TOTAL EXPENDITURE	**135,211**	**100,260**	**100,080**
		INCOME			
19006	3160	Specific Grants Income (Service Related)	(-)19,508	0	0
19233	3160	Personal Search Fees	(-)20	0	0
19719	3160	Transfer from Risk Management Reserve	0	0	0
19779	3160	Official Search Fees	(-)108,405	(-)125,000	(-)110,000
		Income Group	**(-)108,425**	**(-)125,000**	**(-)110,000**

		NET REVENUE REQUIREMENT	**7,278**	**(-)24,740**	**(-)9,920**

		HEAD OF GOVERNANCE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	3162	Salaries	20,982	92,050	99,180
11003	3162	Contract & Agency Staff	36,776	0	0
11011	3162	Vacancy Savings	0	(-)2,370	(-)2,560
11121	3162	Flexi Time & Annual Leave payments	361	0	0
11200	3162	National Insurance	2,605	11,540	12,500
11250	3162	Superannuation	7,653	15,000	16,170
11254	3162	Superannuation Financial Strain	10	0	0
11402	3162	Recruitment Costs Including Police Checks	142	0	0
		Employees Expenses	**68,528**	**116,220**	**125,290**
13180	3162	Car Allowance	0	70	70
13200	3162	Staff Travel Cost Public Transport Only	0	60	60
		Transport Related Expenses	**0**	**130**	**130**
14005	3162	Equipment & Materials	0	0	0
14203	3162	Refreshments at Meetings	0	0	0
14251	3162	Books & Periodicals	0	200	200
14255	3162	Hospitality	0	0	0
14249	3162	Land Registry Fees	0	0	0
14332	3162	Professional Fees	250	280	280
14415	3162	Mobile Phone Costs	48	0	250
14431	3162	IT Support and IT Consumables	170	0	0
14471	3162	Subsistence Claims for Staff	0	360	360
14486	3162	Subscriptions to Organisations & Periodicals	0	0	0
14587	3162	Conference Expenses	348	500	500
		Supplies & Services	**815**	**1,340**	**1,590**
		TOTAL CONTROLLABLE EXPENDITURE	**69,344**	**117,690**	**127,010**
17000	3162	Cost of Administrative Buildings	3,420	3,370	3,380
17214	3162	Cost of Insurance Section	800	810	840
17215	3162	Cost of Occupational Health Service	50	50	40
17300	3162	Cost of Corporate Management	21,500	23,500	24,030
17301	3162	Cost of Accountancy	26,750	34,040	36,000
17302	3162	Cost of Audit	9,300	0	6,920
17303	3162	Cost of Information Technology	3,950	4,280	4,370
17304	3162	Cost of Legal Services	28,630	32,160	32,160
17305	3162	Cost of Human Resources	910	880	940
17320	3162	Cost of Communications Service	6,760	9,610	9,650
17322	3162	Cost of Health & Safety Service	100	90	110
17342	3162	Cost of Policy & Performance Service	670	1,260	0
17345	3162	Cost of Training & Development Service	140	130	220
17346	3162	Cost of Payments Service	2,560	3,750	3,910
		Support Services Group	**105,540**	**113,930**	**122,570**
17328	3162	Cost of Properties & Facilities Management	6	0	0
17335	3162	Cost of Room Hire Bookings	0	0	0
		Recharges	**6**	**0**	**0**
		TOTAL EXPENDITURE	**174,890**	**231,620**	**249,580**
		INCOME			
19601	3162	GF Recharge to GF Services	(-)177,859	(-)231,630	(-)256,110
		Recharges	**(-)177,859**	**(-)231,630**	**(-)256,110**
		NET REVENUE REQUIREMENT	**(-)2,969**	**(-)10**	**(-)6,530**

		LEGAL SERVICES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	3164	Salaries - Basic	304,454	372,610	405,220
11001	3164	Overtime	2,022	0	0

11011	3164	Vacancy Savings	0	(-)9,460	(-)9,700
11121	3164	Flexi Time & Annual Leave Payments	(-)3,175	0	0
11200	3164	National Insurance	32,024	39,800	43,280
11250	3164	Superannuation	111,802	60,740	66,060
11460	3164	Course Fees	0	0	0
		Employees' Expenses	**447,128**	**463,690**	**504,860**
13180	3164	Car Allowances	897	900	900
13200	3164	Staff Travel cost Public Transport only	635	900	900
		Transport-related Expenses	**1,532**	**1,800**	**1,800**
14005	3164	Equipment & Materials, Purchases & Maintenance	7,518	1,000	1,000
14249	3164	Land Registry Fees	676	0	0
14251	3164	Books & Periodicals	10,752	12,960	12,960
14255	3164	Hospitality	0	0	0
14258	3164	Office Stationery	56	1,000	1,000
14310	3164	Consultancy Fees & Consultation Costs	975	1,800	1,800
14313	3164	Data Protection & Freedom of Information	3,055	2,900	2,900
14323	3164	Court Fees	61,545	91,000	65,000
14332	3164	Professional Fees	1,016	3,290	3,290
14350	3164	Canvass	0	0	0
14355	3164	Compensation	0	0	0
14401	3164	Postage	814	0	0
14415	3164	Mobile Phone	1,042	0	1,100
14431	3164	IT Support & IT Consumables	540	1,470	1,470
14471	3164	Subsistence Claims for Staff	352	1,400	1,400
14486	3164	Subscriptions to Organisations & Periodicals	3,690	100	3,700
14510	3164	Advertising, Marketing & Publicity	0	800	800
14587	3164	Conference Expenses	0	300	300
14771	3164	Occupational Therapists Costs	0	0	0
		Supplies and Services	**92,031**	**118,020**	**96,720**
		TOTAL CONTROLLABLE EXPENDITURE	**540,690**	**583,510**	**603,380**
17000	3164	Cost of Administrative Buildings	41,730	38,740	38,920
17200	3164	Cost of Messenger Service	2,030	2,040	2,130
17202	3164	Cost of Reprographics	7,298	8,800	7,500
17204	3164	Cost of Franking	1,116	790	1,200
17205	3164	Cost of Telephone System	4,400	4,090	4,080
17214	3164	Cost of Insurance Section	13,500	13,700	14,100
17215	3164	Cost of Occupational Health Service	490	520	430
17301	3164	Cost of Accountancy	3,350	0	0
17302	3164	Cost of Audit	9,300	12,920	20,760
17303	3164	Cost of Information Technology	37,710	40,880	41,770
17305	3164	Cost of Human Resources	8,220	8,850	9,390
17310	3164	Cost of Income Service	50	140	0
17322	3164	Cost of Health & Safety Service	870	890	1,120
17331	3164	Cost of Cashiers Service	440	560	640
17338	3164	Cost of Procurement Service	300	180	0
17345	3164	Cost of Training & Development Service	1,220	1,300	2,190
17347	3164	Cost of Head of Governance	47,650	51,970	10,240
		Support Services Group	**179,673**	**186,370**	**154,470**
17002	3164	Cost of Office Accomodation LBC	0	0	0
17311	3164	Cost of Departmental Admin Services	0	0	0
17328	3164	Cost of Property & Facilities Management	6	0	0
		Recharges	**6**	**0**	**0**
		TOTAL EXPENDITURE	**720,370**	**769,880**	**757,850**
		INCOME			
19038	3164	Service Charge Loans	(-)175	0	0
19215	3164	Data Protection Fee Income	(-)70	0	0
19265	3164	Legal Fees Income (incl S106 monies)	(-)11,997	0	0
19266	3164	Pre-emption Rights (Spot purchase of properties).	0	0	0
19412	3164	Costs Recoverable	(-)60,631	(-)52,400	(-)52,400
19419	3164	Compensation	(-)20,162	0	0
19639	3164	Deed of Postponement	(-)500	0	0
19664	3164	Repayment of Miscellaneous Charges	(-)20,485	0	0

19712	3164	REFCUS Grant income	0	0	0
		Income Group	**(-)114,019**	**(-)52,400**	**(-)52,400**
19592	3164	Recharges Housing	0	0	0
19600	3164	GF Recharge to Capital	(-)305	(-)3,600	(-)400
19601	3164	GF Recharge to GF Services - CECs	(-)475,480	(-)534,180	(-)535,330
19602	3164	GF Recharge to HRA Services	(-)173,935	(-)160,650	(-)160,630
		Recharges	**(-)649,721**	**(-)698,430**	**(-)696,360**
		NET REVENUE REQUIREMENT	**(-)43,370**	**19,050**	**9,090**

		DISTRICT COUNCIL ELECTIONS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	3312	Salaries	81,789	0	0
		Employees' Expenses	**81,789**	**0**	**0**
12034	3312	Payment to HTS - Building Maintenance	424	3,860	3,860
		Premises Related Expenses	**424**	**3,860**	**3,860**
13180	3312	Car Allowances	0	0	0
		Transport-Related Expenses	**0**	**0**	**0**
14229	3312	District Council Expenses	83,901	0	0
		Supplies and Services	**83,901**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**166,114**	**3,860**	**3,860**
17328	3312	Cost of Properties & Facilities Management	0	0	0
		Non-Central Support	**0**	**0**	**0**
		TOTAL EXPENDITURE	**166,114**	**3,860**	**3,860**
		INCOME			
19412	3312	Costs Recoverable	(-)62,581	0	0
		Income Group	**(-)62,581**	**0**	**0**
		NET REVENUE REQUIREMENT	**103,533**	**3,860**	**3,860**

		ELECTORAL SERVICES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	3318	Salaries - Basic	62,289	92,500	94,360
11001	3318	Overtime	0	0	0
11003	3318	Contract & Agency Staff	6,970	0	0
11005	3318	Statutory Maternity Pay	0	0	0
11011	3318	Vacancy Savings	0	(-)2,340	(-)2,410
11100	3318	Wages - Basic	0	0	0
11103	3318	Wages - Holiday Pay	0	0	0
11121	3318	Flexi Time & Annual Leave Payments	1,014	0	0
11132	3318	Canvassers Fees	16,404	17,240	17,580
11200	3318	National Insurance	5,510	9,280	10,640
11250	3318	Superannuation	21,988	15,080	15,380
11402	3318	Recruitment Costs Including Police Checks	1,911	0	0
		Employees' Expenses	**116,086**	**131,760**	**135,550**
13180	3318	Car Allowances	35	20	20
13200	3318	Staff Travel cost Public Transport only	0	30	30
		Transport-related Expenses	**35**	**50**	**50**
14005	3318	Equipment & Materials, Purchases & Maintenance	0	0	0
14229	3318	District Council Elec Exp	(-)4,035	85,000	85,000
14251	3318	Books & Periodicals	0	300	300
14255	3318	Hospitality	0	0	0
14258	3318	Office Stationery	3	650	650
14350	3318	Canvass	28,967	18,000	18,400
14351	3318	Postal Vote identifier - refresh	955	4,000	4,000
14401	3318	Postage	468	2,000	2,000
14431	3318	IT Support & IT Consumables	642	350	350
14471	3318	Subsistence Claims for Staff	0	100	100

14486	3318	Subscriptions to Organisations & Periodicals	143	80	80
14510	3318	Advertising, Marketing & Publicity	150	1,000	1,000
14577	3318	Development Work	0	0	0
		Supplies and Services	**27,293**	**111,480**	**111,880**
		TOTAL CONTROLLABLE EXPENDITURE	**143,414**	**243,290**	**247,480**
17200	3318	Cost of Messenger Service	1,020	1,020	1,060
17202	3318	Cost of Reprographics	622	2,410	700
17204	3318	Cost of Franking	11,027	8,200	11,700
17205	3318	Cost of Telephone System	1,170	1,730	1,730
17214	3318	Cost of Insurance Section	1,590	1,610	1,660
17215	3318	Cost of Occupational Health Service	270	160	130
17301	3318	Cost of Accountancy	490	0	0
17303	3318	Cost of Information Technology	42,650	46,240	47,250
17305	3318	Cost of Human Resources	4,570	2,650	2,820
17322	3318	Cost of Health & Safety Service	480	270	340
17345	3318	Cost of Training & Development Service	680	390	660
17347	3318	Cost of Head of Governance	28,368	40,300	20,490
		Support Services Group	**92,937**	**104,980**	**88,540**
17002	3318	Cost of Office Accomodation LBC	52,758	54,160	54,600
17328	3318	Cost of Properties & Facilities Management	10	0	10
17335	3318	Cost of Room Hire Bookings	58	0	0
		Recharges	**52,826**	**54,160**	**54,610**
		TOTAL EXPENDITURE	**289,177**	**402,430**	**390,630**
		INCOME			
19006	3318	Specific Grants Income (Service Related)	(-)11,350	0	0
19108	3318	Sales of Planning Documents & Electoral Registers	(-)1,985	(-)1,600	(-)1,600
19412	3318	Costs Recoverable	(-)40	(-)250	(-)250
		Income Group	**(-)13,375**	**(-)1,850**	**(-)1,850**
		NET REVENUE REQUIREMENT	**275,802**	**400,580**	**388,780**

		CORPORATE & GOVERNANCE SUPPORT TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	2786	Salaries - Basic	158,246	197,240	208,190
11001	2786	Overtime	1,119	110	110
11005	2786	Statutory Maternity Pay	0	0	0
11011	2786	Vacancy Savings	0	(-)4,960	(-)5,240
11103	2786	Wages - Holiday Pay	0	0	0
11121	2786	Flexi Time & Annual Leave Payments	549	0	0
11200	2786	National Insurance	14,806	18,300	19,620
11250	2786	Superannuation	52,648	32,110	33,900
11402	2786	Recruitment	1,479	0	0
11601	2786	Child Allowance	0	0	0
		Employees' Expenses	**228,847**	**242,800**	**256,580**
13180	2786	Car Allowance	0	150	150
13200	2786	Staff Travel Cost Public Transport Only	31	0	0
		Transport Related Expenses	**31**	**150**	**150**
14005	2786	Equipment & Materials, Purchases & Maintenance	432	0	0
14203	2786	Refreshments at Meetings	0	50	50
14255	2786	Hospitality	44	0	0
14258	2786	Office Stationery	3	0	0
14337	2786	Security Fees	50	0	0
14401	2786	Postage	0	50	50
14415	2786	Mobile Phone Costs	80	0	0
14431	2786	IT Support and IT Consumables	436	0	0
14471	2786	Subsistence Claims for Staff	0	50	50
14486	2786	Subscriptions to Organisations & Periodicals	0	0	0
14732	2786	Scrutiny Committees	108	500	500
14874	2786	Parking Permits	0	80	80
		Supplies and Services	**1,152**	**730**	**730**

		TOTAL CONTROLLABLE EXPENDITURE	**230,031**	**243,680**	**257,460**
17000	2786	Cost of Administrative Buildings	11,970	11,790	11,850
17202	2786	Cost of Reprographics	12,993	8,110	12,000
17205	2786	Cost of Telephone System	2,060	2,810	2,810
17214	2786	Cost of Insurance Section	5,560	5,650	5,810
17215	2786	Cost of Occupational Health Service	380	470	390
17301	2786	Cost of Accountancy	1,996	0	0
17302	2786	Cost of Audit	0	15,510	0
17303	2786	Cost of Information Technology	8,690	9,420	9,620
17305	2786	Costs of Human Resources	6,390	7,960	8,450
17322	2786	Cost of Health & Safety Service	670	800	1,010
17345	2786	Cost of Training & Development Service	950	1,170	1,970
17346	2786	Cost of Payments Service	690	1,010	1,050
17347	2786	Cost of Head of Governance	12,337	17,520	20,490
		Support Services Group	**64,687**	**82,220**	**75,450**
17311	2786	Cost of Departmental Admin Services	166	0	0
17328	2786	Cost of Property & Facilities Management	32	0	0
17335	2786	Cost of Room Hire Bookings	0	0	0
		Recharges	**198**	**0**	**0**
		TOTAL EXPENDITURE	**294,916**	**325,900**	**332,910**
		INCOME			
19601	2786	GF Recharge to GF Services - CEC's	(-)241,940	(-)308,890	(-)323,570
19602	2786	GF Recharge to HRA Services - CEC's	(-)6,990	(-)8,910	(-)9,340
		Recharges	**(-)248,930**	**(-)317,800**	**(-)332,910**
		NET REVENUE REQUIREMENT	**45,986**	**8,100**	**0**

		CHAIR'S ALLOWANCE (YR 1)	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11001	3300	Salaries - Overtime	0	0	1,000
11458	3300	Training Course Personal Expenses - Travel etc	302	0	0
		Employees' Expenses	**302**	**0**	**1,000**
13180	3300	Car Allowance	0	0	60
13200	3300	Staff Travel cost Public Transport only	0	0	70
		Transport Related Expenses	**0**	**0**	**130**
14005	3300	Equipment & Materials, Purchases & Maintenance	2,145	0	1,600
14202	3300	Vending Machine Provisions	0	0	100
14203	3300	Refreshments at meetings	0	0	500
14255	3300	Hospitality	2,939	0	2,700
14258	3300	Office Stationery	3	0	0
14263	3300	Tickets for functions	581	0	200
14471	3300	Subsistence Claims for Staff	494	0	2,400
14506	3300	Chair's Expenses	2,164	0	1,050
14860	3300	Bal c/over for end of Muni Yr	652	0	0
		Supplies & Services	**8,978**	**0**	**8,550**
		TOTAL CONTROLLABLE EXPENDITURE	**9,280**	**0**	**9,680**
17328	3300	Cost of Property & Facilities Management	400	0	0
		Recharges	**400**	**0**	**0**
		TOTAL EXPENDITURE	**9,680**	**0**	**9,680**
		NET REVENUE REQUIREMENT	**9,680**	**0**	**9,680**

		CHAIR'S ALLOWANCE (YR 2)	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11001	3301	Salaries - Overtime	0	1,000	0
11460	3301	Course Fees	0	0	0
		Employees' Expenses	**0**	**1,000**	**0**

13180	3301	Car Allowance	0	60	0
13200	3301	Staff travel costs incl public transport	0	70	0
		Transport Related Expenses	**0**	**130**	**0**
14005	3301	Equipment & Materials, Purchases & Maintenance	0	1,600	0
14202	3301	Vending Machine Provisions	0	100	0
14203	3301	Refreshments at meetings	0	500	0
14255	3301	Hospitality	(-)0	2,700	0
14258	3301	Office Stationary	0	0	0
14263	3301	Tickets for functions	0	200	0
14471	3301	Subsistence Claims for Staff	170	2,400	0
14506	3301	Chair's Expenses	1,240	1,050	0
14587	3301	Conference Expenses	0	0	0
14860	3301	Balance Available	(-)1,410	0	0
14988	3301	Awards	0	0	0
		Supplies & Services	**0**	**8,550**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**0**	**9,680**	**0**
17328	3301	Cost of Property & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**0**	**9,680**	**0**
		NET REVENUE REQUIREMENT	**0**	**9,680**	**0**

		MEMBERS SERVICES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11200	3310	National Insurance	456	1,260	1,260
11458	3310	Training	2,882	4,000	4,000
11460	3310	Course Fees	0	0	0
		Employees' Expenses	**3,339**	**5,260**	**5,260**
13180	3310	Car Allowances	140	260	260
13200	3310	Staff Travel cost Public Transport only	0	740	740
		Transport-related expenses	**140**	**1,000**	**1,000**
14005	3310	Equipment & Materials, Purchases & Maintenance	3,152	1,710	1,710
14017	3310	Photocopier	0	200	200
14203	3310	Refreshments at Meetings	0	200	200
14251	3310	Books & Periodicals	0	150	150
14255	3310	Hospitality	1	0	0
14313	3310	Data Protection Act	1,075	1,320	1,320
14415	3310	Mobile Phones	4,490	5,400	5,400
14431	3310	IT Support & IT Consumables	578	3,470	3,470
14471	3310	Subsistence Claims for Staff	0	2,500	2,500
14486	3310	Subscriptions to Organisations & Periodicals	0	200	200
14506	3310	Chairpersons Expenses	68	0	0
14732	3310	Meeting (Members Surgery) Expenses	0	150	150
14510	3310	Advertising, Marketing, Publicity & Printing	80	0	0
14587	3310	Conference Expenses	1,472	2,800	2,800
14874	3310	Parking Permits	0	0	0
		Supplies and Services	**10,917**	**18,100**	**18,100**
		TOTAL CONTROLLABLE EXPENDITURE	**14,396**	**24,360**	**24,360**
17000	3310	Cost of Administrative Buildings	0	0	0
17200	3310	Cost of Messenger Service	200	200	210
17202	3310	Cost of Reprographics	0	0	0
17204	3310	Cost of Franking	46	50	50
17205	3310	Cost of Telephone System	2,640	2,220	2,220
17214	3310	Cost of Insurance Section	27,654	27,150	27,930
17215	3310	Cost of Occupational Health Service	942	1,720	1,430
17300	3310	Costs of Corporate Management	17,650	22,540	23,610
17301	3310	Cost of Accountancy	4,781	4,800	5,080
17303	3310	Cost of Information Technology	68,370	74,130	75,740
17305	3310	Costs of Human Resources	33,763	29,200	30,980
17322	3310	Cost of Health & Safety Service	3,180	2,940	3,700
17345	3310	Cost of Training & Development Service	3,682	4,280	7,220

		Support Services Group	**162,908**	**169,230**	**178,170**
17328	3310	Cost of Property & Facilities Management	233	130	130
17335	3310	Cost of Room Hire Bookings	0	0	0
		Recharges	**233**	**130**	**130**
17401	3310	Attendance Allowance	139,334	147,960	147,960
17404	3310	Special Responsibility Allowance	40,002	42,470	42,470
		Allowances	**179,335**	**190,430**	**190,430**
		TOTAL EXPENDITURE	**356,871**	**384,150**	**393,090**
		INCOME			
19412	3310	Costs Recoverable	0	0	0
		Income	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**356,871**	**384,150**	**393,090**

		RELATIONSHIP & COMMISSIONING (PROCUREMENT)	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	2790	Salaries - Basic	56,971	61,220	97,710
11011	2790	Vacancy Savings	0	(-)1,520	(-)1,550
11121	2790	Flexi Time & Annual Leave payments	(-)267	0	0
11200	2790	National Insurance	5,537	4,960	7,530
11250	2790	Superannuation	20,779	9,980	15,920
11402	2790	Recruitment Costs Including Police Checks	1,399	0	0
		Employees' Expenses	**84,419**	**74,640**	**119,610**
13180	2790	Car Allowance	0	50	50
13200	2790	Staff Travel cost Public Transport only	88	50	50
		Transport-related expenses	**88**	**100**	**100**
14005	2790	Equipment Materials & Maintenance incl.Lighting	0	0	0
14255	2790	Hospitality	10	20	20
14258	2790	Office Stationery	10	200	200
14323	2790	Legal Costs	(-)400	0	0
14349	2790	Tracing Agency	0	400	400
14415	2790	Mobile Phone Costs	0	0	0
14431	2790	IT Support and IT Consumables	0	310	310
14471	2790	Subsistence claims for staff inc parking	8	10	10
14486	2790	Subscriptions to Organisations & Periodicals	4,245	3,500	6,000
		Supplies and Services	**3,873**	**4,440**	**6,940**
		TOTAL CONTROLLABLE EXPENDITURE	**88,380**	**79,180**	**126,650**
17000	2790	Cost of Administration Buildings	8,550	3,370	3,380
17202	2790	Cost of Reprographics	2,518	1,100	0
17205	2790	Cost of Telephone System	530	520	520
17214	2790	Cost of Insurance Section	1,590	1,610	1,660
17215	2790	Cost of Occupational Health Service	220	160	130
17301	2790	Cost of Accountancy	28,610	30,130	31,860
17302	2790	Cost of Audit	9,300	3,430	0
17303	2790	Cost of Information Technology	3,160	0	3,500
17305	2790	Cost of Human Resources	3,650	2,650	2,820
17322	2790	Cost of Health & Safety Service	390	270	340
17345	2790	Cost of Training & Development Service	540	390	660
		Support Services	**59,058**	**43,630**	**44,870**
17002	2790	Cost of Office Accommodation LBC	0	0	0
17328	2790	Cost of Properties & Facilities Management	6	0	0
		Recharges	**6**	**0**	**0**
		TOTAL EXPENDITURE	**147,445**	**122,810**	**171,520**
		INCOME			
19006	2790	Specific Grants Income (Service Related)	0	0	0
		Recharges	**0**	**0**	**0**
19601	2790	GF Recharge to GF Services - CEC's	(-)46,315	(-)36,240	(-)69,640
19602	2790	GF Recharge to HRA Services - CEC's	(-)109,190	(-)85,470	(-)100,170

		Recharges	**(-)155,506**	**(-)121,710**	**(-)169,810**
		NET REVENUE REQUIREMENT	**(-)8,061**	**1,100**	**1,710**

		POLICY & PERFORMANCE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	**£**	**£**	**£**
11000	2797	Salaries - Basic	116,117	110,790	148,500
11001	2797	Salaries - Overtime	259	0	0
11011	2797	Vacancy Savings	0	(-)2,630	(-)2,680
11121	2797	Flexi Time & Annual Leave Payments	(-)1,387	0	0
11200	2797	National Insurance	12,453	11,800	15,390
11250	2797	Superannuation	21,605	8,870	14,830
		Employees' Expenses	**149,047**	**128,830**	**176,040**
13180	2797	Car Allowance	141	50	50
13200	2797	Staff Travel cost Public Transport only	89	100	100
		Transport-related expenses	**230**	**150**	**150**
14005	2797	Equipment Materials & Maintenance incl.Lighting	150	0	0
14251	2797	Books, Magazines and Publications	0	50	50
14255	2797	Hospitality	0	30	30
14258	2797	Office Stationery	99	100	100
14415	2797	Mobile Phone Costs	49	50	50
14431	2797	IT Support and IT Consumables	0	200	200
14438	2797	Software Licences	0	0	0
14471	2797	Subsistence claims for staff inc parking	5	120	120
14486	2797	Subscriptions to Organisations & Periodicals	2,685	5,200	5,200
		Supplies and Services	**2,988**	**5,750**	**5,750**
		TOTAL CONTROLLABLE EXPENDITURE	**152,265**	**134,730**	**181,940**
17000	2797	Cost of Administration Buildings	6,840	10,110	5,080
17200	2797	Cost of Messenger Service	2,030	2,040	2,130
17202	2797	Cost of Reprographics	933	910	0
17205	2797	Cost of Telephone System	2,210	750	750
17214	2797	Cost of Insurance Section	3,170	3,220	3,320
17215	2797	Cost of Occupational Health Service	110	260	220
17302	2797	Cost of Audit	18,600	0	0
17303	2797	Cost of Information Technology	18,540	20,100	20,540
17305	2797	Cost of Human Resources	1,830	4,420	4,690
17320	2797	Cost of Communications Service	4,650	6,610	6,630
17322	2797	Cost of Health & Safety Service	190	440	560
17345	2797	Cost of Training & Development Service	270	650	1,090
17346	2797	Cost of Payments Service	50	70	70
		Support Services Group	**59,423**	**49,580**	**45,080**
17311	2797	Cost of Departmental Admin Services	0	0	0
17328	2797	Cost of Property & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**211,688**	**184,310**	**227,020**
		INCOME			
19006	2797	Specific Grants	(-)15,103	0	0
		Income Group	**(-)15,103**	**0**	**0**
19601	2797	GF Recharge to GF Services - CEC's	(-)195,443	(-)248,000	(-)147,080
19602	2797	GF Recharge to HRA Services - CEC's	(-)9,319	(-)11,470	(-)55,790
		Recharges	**(-)204,762**	**(-)259,470**	**(-)202,870**
		NET REVENUE REQUIREMENT	**(-)8,178**	**(-)75,160**	**24,150**

HOUSING GENERAL FUND	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	1,251,713	1,095,810	1,204,850
Transport Related Expenses	5,764	6,700	6,700
Supplies and Services	755,929	891,000	1,222,900
Transfer Payments	27,977	27,980	27,980
Central Support Services	304,064	278,600	307,320
Recharges	722,397	775,160	854,590
Capital Charges	250,956	12,780	4,400
Total Expenditure	**3,318,799**	**3,088,030**	**3,628,740**
Income	(-)936,937	(-)989,010	(-)844,880
Recharges	(-)1,010,206	(-)827,620	(-)904,470
Net Expenditure	**1,371,656**	**1,271,400**	**1,879,390**

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		AMENITY CLEANING	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
17315	2530	Cost of Housing General Fund	0	0	0
17325	2530	Cost of HRA	345,393	363,510	379,760
		Recharges	**345,393**	**363,510**	**379,760**
		TOTAL EXPENDITURE	**345,393**	**363,510**	**379,760**
		NET REVENUE REQUIREMENT	**345,393**	**363,510**	**379,760**

		SUPPORTING PEOPLE	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	2536	Salaries - Basic	382,016	421,120	424,950
11001	2536	Salaries - Overtime	0	0	0
11003	2536	Contract & Agency Staff	56,697	0	0
11011	2536	Vacancy Savings	0	-10,480	-10,650
11121	2536	Flexi Time & Annual Leave payments	93	0	0
11200	2536	National Insurance	34,406	38,350	38,400
11250	2536	Superannuation	133,038	64,480	69,270
11402	2536	Recruitment Costs including Police Checks	0	500	500
11530	2536	Employee welfare	0	500	0
		Employees' Expenses	**606,250**	**514,470**	**522,470**
13180	2536	Car Allowances	5,206	6,000	6,000
		Transport-related expenses	**5,206**	**6,000**	**6,000**
14005	2536	Equipment Materials & Maintenance incl.Lighting	1,297	0	1,000
14070	2536	External Audit Fee	1,295	1,800	1,600
14205	2536	24 hour Alarm Monitoring	41,292	43,000	40,000
14207	2536	Out of hours response	50,071	50,000	50,000
14208	2536	Tunstall Maintenance	19,024	20,000	21,000
14209	2536	Tunstall Purchases	38,023	38,000	38,000
14210	2536	Extra Care Provider	9,852	10,000	10,000
14251	2536	Books, Magazines and Publications	0	200	100
14255	2536	Hospitality	126	100	150
14258	2536	Office Stationery	473	1,000	500
14409	2536	Careline Telephone Costs	9,683	10,000	10,000
14415	2536	Mobile Phone Costs	829	1,000	2,000
14431	2536	IT Support and IT Consumables	167	0	0
14471	2536	Subsistence claims for staff inc parking	24	100	100
14486	2536	Subscriptions to Organisations and Periodicals	4,143	4,400	4,500
14510	2536	Advertising, Marketing, Printing & Publications	1,511	2,500	3,000
14865	2536	External Contracts	8,206	9,000	10,000
14874	2536	Parking Permits	0	0	0
		Supplies and Services	**186,016**	**191,100**	**191,950**
		TOTAL CONTROLLABLE EXPENDITURE	**797,472**	**711,570**	**720,420**
17200	2536	Cost of Messenger Service	1,020	1,020	1,060
17202	2536	Cost of Reprographics	4,306	4,840	4,500
17205	2536	Cost of Telephone System	6,215	4,920	4,920
17214	2536	Cost of Insurance Section	24,252	23,810	24,500
17215	2536	Cost of Occupational Health Service	568	890	740
17301	2536	Cost of Accountancy	18,320	6,660	7,050
17303	2536	Cost of Information Technology	11,850	12,840	13,120
17305	2536	Cost of Human Resources	20,466	15,040	15,960
17310	2536	Cost of Income Service	6,930	13,920	9,540
17322	2536	Cost of Health & Safety Service	1,930	1,510	1,910
17338	2536	Cost of Procurement Service	220	140	0
17345	2536	Cost of Internal Training & Development	2,236	2,210	3,720
17346	2536	Cost of Payments Service	6,539	5,040	5,250
		Support Services	**104,852**	**92,840**	**92,270**
17325	2536	Cost of HRA	105,040	126,590	127,310
17328	2536	Cost of Property & Facilities Management	223	150	150
17335	2536	Cost of Room Hire Bookings	140	0	0
		Recharges	**105,403**	**126,740**	**127,460**

			2018/19 Actual	2019/20 Original	2020/21 Original
		TOTAL EXPENDITURE	**1,007,728**	**931,150**	**940,150**
		INCOME			
19025	2536	Transitional relief	-4,981	-5,000	-5,000
19026	2536	Supporting People Grant	0	0	0
19027	2536	Community Support Service Outreach	-1,354	-1,100	-1,140
19160	2536	Partnership Contributions (ECC)	-53,880	-75,000	-79,000
19226	2536	Dispersed alarms income	-224,244	-240,000	-235,000
19288	2536	Communal Cleaning - SFC	320	0	0
19395	2536	Careline Alarms - Non Tenants	-152,273	-152,760	-152,760
19397	2536	Home Group Alarm Monitoring	-14,912	-14,360	-15,800
19410	2536	Tea & Chat Club Income	0	0	0
19412	2536	HRS Support Charges	-47,061	-50,000	-47,000
		Income	**-498,385**	**-538,220**	**-535,700**
19602	2536	Recharge from GF to HRA	-510,368	-390,450	-405,040
		Recharges	**-510,368**	**-390,450**	**-405,040**
		NET REVENUE REQUIREMENT	**-1,025**	**2,480**	**-590**

		LANDSCAPING	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
17315	2542	Cost of Housing General Fund	0	0	0
17325	2542	Cost of HRA	213,683	228,930	246,270
		Recharges	**213,683**	**228,930**	**246,270**
		TOTAL EXPENDITURE	**213,683**	**228,930**	**246,270**
		NET REVENUE REQUIREMENT	**213,683**	**228,930**	**246,270**

		HOUSING OPTIONS AND ADVICE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2590	Salaries - Basic	438,390	469,590	550,460
11001	2590	Salaries - Overtime	9,253	5,000	5,000
11003	2590	Contract & Agency Staff	672	0	0
11005	2590	Statutory Maternity Pay	0	0	0
11011	2590	Vacancy Savings	0	-11,820	-12,110
11103	2590	Wages - Holiday Pay	0	0	0
11121	2590	Flexi Time & Annual Leave payments	369	0	0
11200	2590	National Insurance	42,905	45,040	51,300
11250	2590	Superannuation	150,297	71,530	85,730
11402	2590	Recruitment Costs including Police Checks	2,826	2,000	2,000
11458	2590	Training Course Personal Expenses - Travel etc	750	0	0
		Employees' Expenses	**645,463**	**581,340**	**682,380**
13180	2590	Car Allowance	528	450	550
13200	2590	Staff Travel Cost Public Transport only	30	250	150
		Transport-related expenses	**557**	**700**	**700**
14005	2590	Equipment Materials & Maint incl lighting	385	300	400
14017	2590	Photocopier Charges	2,344	3,000	3,000
14050	2590	Choice Based Lettings	18,998	28,000	28,000
14203	2590	Refreshments at Meetings	0	0	0
14249	2590	Land Registry Fees	132	50	100
14251	2590	Books, Magazines and Publications	72	150	100
14255	2590	Hospitality	21	50	100
14258	2590	Office Stationery	740	750	750
14320	2590	Medical Advisor	6,549	5,000	7,000
14323	2590	External Legal Costs	1,800	6,000	7,500
14337	2590	Security Fees	6,643	0	0
14356	2590	Interpreter Fees	0	200	200
14415	2590	Mobile Phone Costs	296	350	350
14471	2590	Subsistence Claims for Staff, Incl Parking	85	150	150

14482	2590	Grants to Voluntary Organisations	101,000	0	181,000
14486	2590	Subscriptions to Organisations and Periodicals	0	150	150
14510	2590	Advertising, Marketing, Printing & Publications	20	1,000	900
14557	2590	Costs of Temporary Accommodation	392,678	493,000	641,000
14609	2590	Home Improvement Agency	0	14,000	12,000
14771	2590	Occupational Therapist Costs	3,288	3,000	3,500
14797	2590	Homelessness Projects (DCLG Grant)	30,674	124,750	124,750
14803	2590	Grants For Rents Deposits	4,190	20,000	20,000
14874	2590	Parking Permits	0	0	0
		Supplies and Services	**569,913**	**699,900**	**1,030,950**
16034	2590	GF Use of Priority Estate Properties	0	0	0
16035	2590	GF Use of The Stow Properties	27,977	27,980	27,980
		Transfer payments	**27,977**	**27,980**	**27,980**
		TOTAL CONTROLLABLE EXPENDITURE	**1,243,910**	**1,309,920**	**1,742,010**
17000	2590	Cost of Administration Buildings	27,612	30,320	30,460
17200	2590	Cost of Messenger Service	3,959	4,090	4,260
17202	2590	Cost of Reprographics	5,191	5,440	5,440
17204	2590	Cost of Franking	0	0	0
17205	2590	Cost of Telephone System	8,717	7,090	7,090
17214	2590	Cost of Insurance Section	15,600	15,310	15,750
17215	2590	Cost of Occupational Health Service	400	890	740
17300	2590	Cost of Corporate Management	3,810	4,860	5,090
17301	2590	Cost of Accountancy	16,308	8,340	8,820
17302	2590	Cost of Audit	8,519	0	10,380
17303	2590	Cost of Information Technology	23,690	25,690	26,250
17304	2590	Cost of Legal Services	27,338	31,380	31,380
17305	2590	Cost of Human Resources	14,327	15,040	15,960
17310	2590	Cost of Income Service	520	0	0
17320	2590	Cost of Communications Service	15,871	9,610	9,650
17322	2590	Cost of Health & Safety Service	1,350	1,510	1,910
17338	2590	Cost of Procurement Service	-646	710	0
17342	2590	Cost of Policy and Performance Service	10,316	11,350	25,360
17343	2590	Cost of CFO	14,767	11,920	12,790
17345	2590	Cost of Internal Training & Development	1,562	2,210	3,720
		Support Services	**199,211**	**185,760**	**215,050**
17312	2590	Cost of Regeneration Team	20,000	20,000	20,000
17325	2590	Cost of Departmental Admin Services	37,912	35,980	81,100
17328	2590	Cost of Property & Facilities Management	6	0	0
		Recharges	**57,918**	**55,980**	**101,100**
18071	2590	Depreciation	4,402	12,780	4,400
18072	2590	Impairment-Revaluation Losses	246,554	0	0
		Capital Financing Costs	**250,956**	**12,780**	**4,400**
		TOTAL EXPENDITURE	**1,751,995**	**1,564,440**	**2,062,560**
		INCOME			
19006	2590	Specific Grants Income (Service Related)	-389,763	-372,610	-231,000
19080	2590	Grant	0	0	0
19264	2590	Fees & Charges	0	0	0
19412	2590	Costs recoverable	-665	-20,000	-20,000
19503	2590	Bed & Breakfast charges	-24,941	-25,000	-25,000
19539	2590	Converted properties rental income	-23,183	-33,180	-33,180
		Income	**-438,552**	**-450,790**	**-309,180**
19602	2590	Recharge from GF to HRA	-499,838	-437,170	-499,430
19607	2590	Recharge GF Direct Costs to HRA	0	0	0
		Recharges	**-499,838**	**-437,170**	**-499,430**
		NET REVENUE REQUIREMENT	**813,605**	**676,480**	**1,253,950**

ENVIRONMENT AND PLANNING	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	2,648,810	2,387,740	2,666,690
Premises Related Expenses	2,891,427	2,416,130	3,822,200
Transport Related Expenses	26,393	31,730	31,820
Supplies & Services	4,021,073	3,542,650	3,514,600
Third Party Payments	81,943	87,810	91,940
Central Support Services	790,794	841,740	989,790
Recharges	886,051	951,320	1,122,140
Capital Charges	(-)5,055,730	826,960	763,280
Total Expenditure	**6,290,761**	**11,086,080**	**13,002,460**
Income	(-)4,308,652	(-)3,319,310	(-)3,392,880
Recharges	(-)1,036,393	(-)1,086,660	(-)1,135,490
Net Expenditure	**945,716**	**6,680,110**	**8,474,090**

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3040	Sportsfields	98
2290	Street Cleaning	88
3415	Town Centre Management	103
3070	Town Park	98
2976	Townwide Nature Reserves	95

		DOMESTIC REFUSE	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
12033	2140	Payment to HTS-Depot	6,080	6,400	0
		Premises-related Expenses	**6,080**	**6,400**	**0**
14005	2140	Equipment Materials & Maintenance incl.Lighting	1,415	0	2,000
14310	2140	Consultancy Fees	52,743	0	0
14323	2140	Legal Fees	29,982	0	0
14431	2140	IT Support and IT Consumables	10,580	0	4,000
14486	2140	Subscriptions to Organisations & Periodicals	600	580	0
14851	2140	Bins for Flats	5,079	0	5,000
14865	2140	External Contracts	1,031,462	922,200	916,370
		Supplies and Services	**1,131,861**	**922,780**	**927,370**
		TOTAL CONTROLLABLE EXPENDITURE	**1,137,941**	**929,180**	**927,370**
17202	2140	Cost of Reprographics	0	0	0
17205	2140	Cost of Telephone System	660	740	740
17302	2140	Cost of Audit	0	2,580	0
17303	2140	Cost of Information Technology	14,888	2,570	2,620
17310	2140	Cost of Income Service	100	510	330
17338	2140	Cost of Procurement Service	0	0	0
		Support Services	**15,648**	**6,400**	**3,690**
17311	2140	Cost of Departmental Admin Services	80,093	94,670	95,090
		Recharges	**80,093**	**94,670**	**95,090**
18071	2140	Depreciation Capital Charges	0	0	0
		Capital Charges	**0**	**0**	**0**
		TOTAL EXPENDITURE	**1,233,682**	**1,030,250**	**1,026,150**
		INCOME			
19006	2140	Specific Grants Income (Service Related)	0	(-)673,840	0
19020	2140	Disposal Credits ECC	(-)1,300	0	(-)520
19140	2140	Sales of Bins	(-)49,274	0	(-)5,000
19412	2140	Costs Recoverable	(-)20	0	0
19460	2140	ECC/NEHA Contribution	(-)658,600	0	(-)699,750
		Income	**(-)709,195**	**(-)673,840**	**(-)705,270**
		NET REVENUE REQUIREMENT	**524,487**	**356,410**	**320,880**

		RECYCLING	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	2220	Salaries - Basic	20,988	0	0
11003	2220	Contract & Agency Staff	22,745	0	0
11011	2220	Vacancy Savings	0	0	0
11121	2220	Flexi Time & Annual Leave payments	-641	0	0
11200	2220	National Insurance	1,734	0	0
11250	2220	Superannuation	5,830	0	0
11402	2220	Recruitments Costs Including Police Checks	3,000	0	0
		Employees' Expenses	**53,655**	**0**	**0**
13025	2220	Payment to HTS-Fleet	0	4,220	0
13105	2220	Payment for fuel	0	600	0
13180	2220	Car Allowance	705	0	0
13200	2220	Staff Travel cost Public Transport only	11	0	0
		Transport-related expenses	**716**	**4,820**	**0**
14005	2220	Equipment Materials & Maintenance incl.Lighting	217	750	750
14015	2220	Opening / Closing Stock	-1,707	0	0
14310	2220	Consultancy Fees & Consultation costs	0	0	0
14415	2220	Mobile Phone Costs	54	0	0
14471	2220	Subsistence claims for staff inc parking	0	0	0
14486	2220	Subscriptions to Organisations & Periodicals	0	0	0
14510	2220	Advertising, Marketing, Publicity & Printing	0	0	0
14851	2220	Bins for Flats	13,417	13,000	13,000
14860	2220	Balance Available	0	69,780	70,000
14865	2220	External Contracts	2,269,380	1,930,430	1,999,640

14874	2220	Parking Permits	0	0	0
14939	2220	Recycling Containers	8,050	8,750	9,000
		Supplies and Services	**2,289,410**	**2,022,710**	**2,092,390**
		TOTAL CONTROLLABLE EXPENDITURE	**2,343,781**	**2,027,530**	**2,092,390**
17000	2220	Cost of Administration Buildings	3,420	3,370	0
17202	2220	Cost of Reprographics	0	30	0
17204	2220	Cost of Franking	198	0	0
17205	2220	Cost of Telephone System	480	510	0
17214	2220	Cost of Insurance Section	1,220	1,240	1,280
17215	2220	Cost of Occupational Health Service	50	50	0
17303	2220	Cost of Information Technology	790	860	0
17305	2220	Cost of Human Resources	910	880	0
17310	2220	Cost of Income Service	270	1,120	750
17322	2220	Cost of Health & Safety Service	100	90	0
17331	2220	Cost of Cashiers	7,700	7,610	8,610
17338	2220	Cost of Procurement	0	0	0
17345	2220	Cost of Training & Development Service	140	130	0
		Support Services	**15,278**	**15,890**	**10,640**
17311	2220	Cost of Departmental Admin Services	27,326	65,970	68,000
17328	2220	Cost of Property & Facilities Management	6	10	0
		Recharges	**27,332**	**65,980**	**68,000**
18071	2220	Depreciation Capital Charges	89,255	89,260	89,260
		Capital Financing Costs	**89,255**	**89,260**	**89,260**
		TOTAL EXPENDITURE	**2,475,646**	**2,198,660**	**2,260,290**
		INCOME			
19006	2220	Specific Grants Income (Service Related)	(-)148,888	(-)662,700	0
19020	2220	Disposal Credits ECC	(-)57,578	0	0
19080	2220	Grant	0	0	0
19140	2220	Sales of Bins	(-)26,598	0	0
19226	2220	Other Fees	(-)106,128	(-)90,000	(-)90,000
19412	2220	Costs Recoverable	0	0	0
19462	2220	Recycling Credits	(-)610,063	0	(-)622,110
		Income	**(-)949,256**	**(-)752,700**	**(-)712,110**
		NET REVENUE REQUIREMENT	**1,526,391**	**1,445,960**	**1,548,180**

		SPECIAL REFUSE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14865	2270	External Contracts	177,541	158,560	161,740
14876	2270	Clinical Waste Collections	0	15,000	8,000
		Supplies and Services	**177,541**	**173,560**	**169,740**
		TOTAL CONTROLLABLE EXPENDITURE	**177,541**	**173,560**	**169,740**
17331	2270	Cost of Cashiers	3,290	4,710	5,330
		Support Services	**3,290**	**4,710**	**5,330**
17311	2270	Cost of Departmental Admin Services (Client Team)	15,270	16,630	17,280
		Recharges	**15,270**	**16,630**	**17,280**
		TOTAL EXPENDITURE	**196,101**	**194,900**	**192,350**
		INCOME			
19226	2270	Other Fees	(-)77,787	(-)50,000	(-)50,000
		Income	**(-)77,787**	**(-)50,000**	**(-)50,000**
		NET REVENUE REQUIREMENT	**118,315**	**144,900**	**142,350**

		STREET CLEANING	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	2290	Payment to HTS-Building Maintenance	423	0	0

12037	2290	Payment to HTS-Street Cleaning	930,230	978,720	1,026,560
12340	2290	Electricity	616	380	720
		Premises related expenses	**931,269**	**979,100**	**1,027,280**
14310	2290	Consultancy Fees	7,984	8,000	0
		Supplies and Services	**7,984**	**8,000**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**939,253**	**987,100**	**1,027,280**
17311	2290	Cost of Departmental Admin Services (Client Team)	43,292	50,840	103,720
17328	2290	Cost of Property & Facilities Management	0	0	0
		Recharges	**43,292**	**50,840**	**103,720**
18071	2290	Depreciation Capital Charges	1,301	3,040	1,300
		Capital Financing Costs	**1,301**	**3,040**	**1,300**
		TOTAL EXPENDITURE	**983,846**	**1,040,980**	**1,132,300**
		INCOME			
19006	2290	Specific Grants Income (Service Related)	(-)15,109	0	0
19412	2290	Costs Recoverable	(-)616	(-)380	(-)720
		Income	**-15,725**	**-380**	**-720**
		NET REVENUE REQUIREMENT	**968,121**	**1,040,600**	**1,131,580**

		ABANDONED VEHICLES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
15106	2304	Payment to HTS-Abandoned Vehicles	37,510	41,150	43,090
		Third Party Payments	**37,510**	**41,150**	**43,090**
		TOTAL CONTROLLABLE EXPENDITURE	**37,510**	**41,150**	**43,090**
17331	2304	Cost of Cashiers	0	180	200
		Support Services	**0**	**180**	**200**
17311	2304	Cost of Departmental Admin Services (Client Team)	5,123	5,100	5,070
		Recharges	**5,123**	**5,100**	**5,070**
		TOTAL EXPENDITURE	**42,633**	**46,430**	**48,360**
		INCOME			
19736	2304	Voluntary Surrender of Vehicles	0	0	0
		INCOME	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**42,633**	**46,430**	**48,360**

		SPONSORED ROUNDABOUTS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12334	RD1013	Roundabout Expenditure - Payment to HTS	19,852	10,660	22,700
		Premises-related Expenses	**19,852**	**10,660**	**22,700**
14510	2452	Advertising, Marketing, Publicity & Printing	0	0	0
		Supplies and Services	**0**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**19,852**	**10,660**	**22,700**
17310	2452	Cost of Income Service	40	0	0
		Support Services Group	**40**	**0**	**0**
		TOTAL EXPENDITURE	**19,892**	**10,660**	**22,700**
		INCOME			
19487	RD1013	Roundabout Sponsorship Income	0	-5,990	0
		Income Group	**0**	**-5,990**	**0**
		NET REVENUE REQUIREMENT	**19,892**	**4,670**	**22,700**

		HACKNEY CARRIAGES & PRIVATE HIRE	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**

		EXPENDITURE	£	£	£
11000	2454	Salaries - Basic	66,405	72,070	73,400
11001	2454	Salaries - Overtime	1,255	2,750	2,750
11003	2454	Contract & Agency Staff	4,799	0	0
11011	2454	Vacancy Savings	0	-1,900	-1,930
11121	2454	Flexi Time & Annual Leave payments	-1,437	0	0
11200	2454	National Insurance	7,183	8,000	8,130
11250	2454	Superannuation	25,282	12,170	12,390
11458	2454	Training Course Personal Expenses - Travel etc	475	0	0
11460	2454	Course Fees	0	0	0
		Employees' Expenses	**103,962**	**93,090**	**94,740**
13180	2454	Car Allowance	1,368	1,600	1,600
13200	2454	Staff Travel cost Public Transport only	119	0	200
		Transport-related expenses	**1,487**	**1,600**	**1,800**
14005	2454	Equipment Materials & Maintenance incl.Lighting	7,221	5,500	7,000
14258	2454	Office Stationary	633	500	500
14310	2454	Consultancy Fees & Consultation Costs	4,500	0	0
14323	2454	Legal Costs	1,440	0	0
14415	2454	Mobile Phone Costs	0	0	0
14431	2454	IT Support and IT Consumables	8,849	9,000	9,900
14471	2454	Subsistence claims for staff inc parking	16	50	100
14486	2454	Subscriptions	375	0	400
14510	2454	Advertising, Marketing, Publicity & Printing	0	0	0
14864	2454	Crime Rec. Bureau Expenditure	7,816	7,000	7,000
14874	2454	Parking Permits	0	0	0
		Supplies and Services	**30,850**	**22,050**	**24,900**
		TOTAL CONTROLLABLE EXPENDITURE	**136,299**	**116,740**	**121,440**
17000	2454	Cost of Administration Buildings	5,130	3,370	3,380
17202	2454	Cost of Reprographics	0	20	0
17204	2454	Cost of Franking	0	0	0
17205	2454	Cost of Telephone System	780	820	820
17214	2454	Cost of Insurance Section	1,590	1,610	1,660
17215	2454	Cost of Occupational Health Service	160	100	90
17303	2454	Cost of Information Technology	1,580	1,710	1,750
17305	2454	Cost of Human Resources	2,740	1,770	1,880
17310	2454	Cost of Income	30	0	0
17322	2454	Cost of Health & Safety Service	290	180	220
17331	2454	Cost of Cashiers Service	950	940	1,070
17345	2454	Cost of Training & Development Service	410	260	440
		Support Services	**8,530**	**7,410**	**7,930**
17311	2454	Cost of Departmental Admin Services	135,262	124,260	127,380
17328	2454	Cost of Property & Facilities Management	10	10	10
		Recharges	**135,272**	**124,270**	**127,390**
		TOTAL EXPENDITURE	**285,231**	**251,790**	**260,140**
		INCOME			
19213	2454	HC Vehicles Licences	(-)21,616	(-)21,000	(-)21,000
19219	2454	HC Drivers Licences	(-)8,873	(-)8,600	(-)8,600
19262	2454	Knowledge Fee	(-)1,617	(-)1,150	(-)1,150
19370	2454	PH Vehicles Licences	(-)74,249	(-)59,800	(-)59,800
19371	2454	PH Drivers Licences	(-)33,100	(-)22,000	(-)33,100
19372	2454	PH Operators Licences	(-)10,761	(-)5,200	(-)5,200
19412	2454	Costs Recoverable	(-)2,219	0	0
19770	2454	Crime Rec. Bureau Income	(-)4,856	(-)6,600	(-)6,600
		Income	**(-)157,291**	**(-)124,350**	**(-)135,450**
19601	2454	Recharges GF to GF (Licensing DEC)	(-)55,227	(-)31,550	(-)32,770
		Recharges	**(-)55,227**	**(-)31,550**	**(-)32,770**
		NET REVENUE REQUIREMENT	**72,713**	**95,890**	**91,920**
		CEMETERY & CREMATORIUM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**

		EXPENDITURE	£	£	£
12034	2750	Payment to HTS-Building Maintenance	122	0	0
		Premises-related Expenses	**122**	**0**	**0**
14323	2750	Legal Costs	0	0	0
14343	2750	Valuation of Assets Fees	28,928	0	0
		Supplies & Services	**28,928**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**29,050**	**0**	**0**
17214	2750	Cost of Insurance Section	11,600	11,770	12,110
17304	2750	Cost of Legal Services	500	560	560
		Support Services	**12,100**	**12,330**	**12,670**
18071	2750	Depreciation Capital Charges	32,041	33,740	32,040
		Capital Financing Costs	**32,041**	**33,740**	**32,040**
		TOTAL EXPENDITURE	**73,190**	**46,070**	**44,710**
		INCOME			
19508	2750	Rents Income	(-)534,622	(-)509,630	(-)530,820
		Income	**(-)534,622**	**(-)509,630**	**(-)530,820**
		NET REVENUE REQUIREMENT	**(-)461,432**	**(-)463,560**	**(-)486,110**

		ENVIRONMENTAL PROTECTION	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11003	2759	Contract & Agency Staff	4,221	6,000	6,000
		Employees' Expenses	**4,221**	**6,000**	**6,000**
14005	2759	Equipment Materials & Maint incl lighting	1,447	500	500
14310	2759	Consultancy Fees & Consultation costs	4,500	0	0
14486	2759	Subscriptions to Organisations & Periodicals	0	2,700	2,700
		Supplies and Services	**5,947**	**3,200**	**3,200**
		TOTAL CONTROLLABLE EXPENDITURE	**10,168**	**9,200**	**9,200**
		TOTAL EXPENDITURE	**10,168**	**9,200**	**9,200**
		INCOME			
19250	2759	Environment Protection Income	(-)8,209	(-)6,500	(-)7,290
		Income	**(-)8,209**	**(-)6,500**	**(-)7,290**
		NET REVENUE REQUIREMENT	**1,959**	**2,700**	**1,910**

		ENVIRONMENTAL HEALTH	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2760	Salaries - Basic	501,783	542,500	590,980
11001	2760	Salaries - Overtime	1,279	6,820	6,820
11003	2760	Contract & Agency Staff	22,886	18,590	18,590
11011	2760	Vacancy Savings	0	-13,890	-14,250
11100	2760	Wages Basic	0	0	0
11103	2760	Wages Holiday Pay	0	0	0
11121	2760	Flexi Time & Annual Leave Payments	-509	0	0
11200	2760	National Insurance	51,143	56,040	61,050
11210	2760	Wages - National Insurance	0	0	0
11250	2760	Superannuation	182,571	89,260	98,510
11402	2760	Recruitment Costs Incl Police Checks	0	0	0
11458	2760	Training Expenses	353	300	400
11460	2760	Course Fees	864	0	0
		Employees' Expenses	**760,370**	**699,620**	**762,100**
13180	2760	Car Allowance	14,013	15,770	15,770
13200	2760	Staff Travel costs Public Transport only	1,003	500	1,000
		Transport-related Expenses	**15,016**	**16,270**	**16,770**
14005	2760	Equipment Materials & Maintenance incl.Lighting	7,165	8,000	8,000
14203	2760	Refreshments at Meetings	0	0	0

14230	2760	Clothing & Uniform	114	0	200
14249	2760	Land Registry Fees	725	800	800
14251	2760	Books, Magazines and Publications	65	0	0
14258	2760	Office Stationery	-42	900	900
14322	2760	Health Act Burial	14,123	12,000	12,000
14323	2760	Legal Costs	4,670	400	400
14339	2760	Statutory Dog Control	3,470	6,000	6,000
14415	2760	Mobile Phone Costs	466	430	500
14431	2760	IT Support and IT Consumables	329	300	300
14471	2760	Subsistence claims for staff inc parking	10	0	0
14486	2760	Subscriptions to Organisations & Periodicals	2,658	5,400	5,400
14510	2760	Advertising, Marketing, Publicity & Printing	117	0	0
14874	2760	Parking Permits	0	0	0
14889	2760	Drainage Works	0	0	0
		Supplies and Services	**33,871**	**34,230**	**34,500**
15107	2760	Payment to HTS-Pest Control	44,433	46,660	48,850
		Third Party Payments	**44,433**	**46,660**	**48,850**
		TOTAL CONTROLLABLE EXPENDITURE	**853,690**	**796,780**	**862,220**
17000	2760	Cost of Administration Buildings	34,118	33,690	35,540
17200	2760	Cost of Messenger Service	1,979	2,040	2,130
17202	2760	Cost of Reprographics	4,005	4,850	4,500
17204	2760	Cost of Franking	2,061	1,960	2,100
17205	2760	Cost of Telephone System	7,530	6,170	6,160
17214	2760	Cost of Insurance Section	15,600	15,310	15,750
17215	2760	Cost of Occupational Health Service	458	890	740
17301	2760	Cost of Accountancy	2,528	0	0
17302	2760	Cost of Audit	0	0	0
17303	2760	Cost of Information Technology	36,340	39,400	40,260
17304	2760	Cost of Legal Services	31,958	36,680	36,670
17305	2760	Cost of Human Resources	16,377	15,040	15,960
17310	2760	Cost of Income Service	200	900	630
17322	2760	Cost of Health & Safety Service	1,540	1,510	1,910
17331	2760	Cost of Cashiers Service	470	630	710
17338	2760	Cost of Procurement Service	-273	300	0
17345	2760	Cost of Training & Development Service	1,784	2,210	3,720
		Support Services	**156,675**	**161,580**	**166,780**
17311	2760	Cost of Departmental Admin Services (Head of Service)	44,171	49,760	69,660
17328	2760	Cost of Property & Facilities Management	166	190	190
		Recharges	**44,338**	**49,950**	**69,850**
18079	2760	REFCUS	358,407	500,000	500,000
		Capital Financing Costs	**358,407**	**500,000**	**500,000**
		TOTAL EXPENDITURE	**1,413,109**	**1,508,310**	**1,598,850**
		INCOME			
19006	2760	Specific Grants Income (Service Related)	(-)1,229	0	0
19203	2760	Animal Act Licences	(-)3,608	(-)520	(-)520
19220	2760	Miscellaneous Licences	(-)1,798	(-)200	(-)1,000
19225	2760	HMO Licences	(-)74,228	(-)57,110	(-)57,000
19227	2760	Pest Control Charges	(-)7,392	(-)2,100	(-)5,000
19235	2760	Statutory Dog Control Income	(-)759	(-)2,000	(-)760
19237	2760	Wasps Nests	(-)2,180	(-)2,000	(-)2,000
19357	2760	Other Local Authority Income RDGS	0	0	0
19412	2760	Costs Recoverable	(-)6,554	0	0
19496	2760	Fleas Control	(-)138	(-)320	(-)320
19712	2760	REFCUS Grant Income	(-)352,751	(-)500,000	(-)500,000
		Income	**(-)450,637**	**(-)564,250**	**(-)566,600**
19601	2760	Recharge GF to GF (DEC)	(-)165,544	(-)160,780	(-)168,400
		Recharges	**(-)165,544**	**(-)160,780**	**(-)168,400**
		NET REVENUE REQUIREMENT	**796,929**	**783,280**	**863,850**

		HEALTH & SAFETY	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	2770	Salaries	17,136	35,330	35,420
11001	2770	Overtime	360	0	0
11003	2770	Contract & Agency Staff	5,336	0	0
11011	2770	Vacancy Savings	0	(-)870	(-)870
11103	2770	Wages - Holiday Pay	0	0	0
11121	2770	Flexi Time & Annual Leave Payments	99	0	0
11200	2770	National Insurance	1,262	2,550	2,510
11250	2770	Superannuation	6,019	5,760	5,770
11402	2770	Recruitment Costs	0	0	0
11458	2770	Training Expenses	1,412	5,500	0
11460	2770	Course Fees	5,945	0	8,830
11530	2770	Employee Welfare-EyeTests,Medicals,Physio,Counselling	423	0	0
11537	2770	Health Surveillance	2,573	0	4,510
		Employees Expenses	**40,564**	**48,270**	**56,170**
13180	2770	Car Allowances	19	420	100
13200	2770	Staff Travel cost Public Transport only	0	420	0
		Transport Related Expenses	**19**	**840**	**100**
14005	2770	Equipment & Materials, Purchases & Maintenance	0	3,330	0
14029	2770	Signs	0	1,500	0
14471	2770	Subsistence Claims for Staff	0	100	0
14825	2770	Health & Safety Projects	0	710	0
14874	2770	Parking Permits	0	0	0
		Supplies and Services	**0**	**5,640**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**0**	**5,640**	**0**
17000	2770	Cost of Administrative Buildings	3,420	1,680	1,690
17200	2770	Cost of Messenger Service	1,979	2,040	2,130
17202	2770	Cost of Reprographics	765	1,200	1,000
17205	2770	Cost of Telephone System	900	740	740
17214	2770	Cost of Insurance Section	2,390	2,420	2,490
17215	2770	Cost of Occupational Health Service	110	100	90
17302	2770	Cost of Audit	0	0	10,380
17303	2770	Cost of Information Technology	20,479	3,530	3,610
17305	2770	Cost of Human Resources	1,830	1,770	1,880
17310	2770	Cost of Income Service	10	0	0
17322	2770	Cost of Health & Safety Service	190	180	220
17323	2770	Cost of Payroll Service	0	0	0
17345	2770	Cost of Training * Development Service	270	260	440
		Support Services	**32,344**	**13,920**	**24,670**
17328	2770	Cost of Properties & Facilities Management	10	0	10
17335	2770	Cost of Room Hire Bookings	0	0	0
		Recharges	**10**	**0**	**10**
		TOTAL EXPENDITURE	**72,937**	**68,670**	**80,950**
		INCOME			
19226	2770	Other Fees	0	0	0
		Income	**0**	**0**	**0**
19592	2770	Recharges to Housing	0	0	0
19601	2770	GF Recharge to GF Services - CEC's	(-)39,280	(-)37,030	(-)46,660
19602	2770	GF Recharge to HRA Services - CEC's	(-)30,491	(-)9,070	(-)33,240
19607	2770	GF Direct Costs Recharged to HRA - 100% post re Fire safety inspections (17322 7075)	0	(-)21,380	0
		Recharges	**(-)69,771**	**(-)67,480**	**(-)79,900**
		NET REVENUE REQUIREMENT	**3,166**	**1,190**	**1,050**

		LICENSING	2018/19 Actual	2019/20 Original	2020/21 Original
		EXPENDITURE	£	£	£
11000	2772	Salaries - Basic	36,877	61,250	91,510
11001	2772	Salaries - Overtime	838	3,570	3,570

11003	2772	Contract & Agency Staff	41,147	0	0
11011	2772	Vacancy Savings	0	-1,640	-1,590
11121	2772	Flexi Time & Annual Leave Payments	247	0	0
11200	2772	National Insurance	3,762	6,620	9,550
11250	2772	Superannuation	13,752	10,570	11,420
11458	2772	Training Course Personal Expenses	0	0	0
11460	2772	Course Fees	0	0	0
		Employees' Expenses	**96,624**	**80,370**	**114,460**
13180	2772	Car Allowance	0	970	500
13200	2772	Staff Travel cost Public Transport only	0	0	0
		Transport-related expenses	**0**	**970**	**500**
14005	2772	Equipment Materials & Maintenance incl.Lighting	1,304	6,000	6,000
14203	2772	Refreshments at Meetings	0	0	0
14249	2772	Land Registry Fees	0	0	0
14323	2772	Legal Costs	8,333	0	0
14401	2772	Postage	0	0	0
14415	2772	Mobile Phone Costs	147	80	200
14431	2772	IT Support and IT Consumables	0	3,000	3,000
14438	2772	Software Licences	0	0	0
14471	2772	Subsistence claims for staff inc parking	0	0	0
14486	2772	Subscriptions to Organisations & Periodicals	992	600	1,000
14874	2772	Parking Permits	0	0	0
14897	2772	DVLA Licence Checks Expenditure	0	0	0
		Supplies and Services	**10,776**	**9,680**	**10,200**
		TOTAL CONTROLLABLE EXPENDITURE	**107,401**	**91,020**	**125,160**
17000	2772	Cost of Administration Buildings	3,420	3,370	3,380
17200	2772	Cost of Messenger Service	1,979	2,040	2,130
17202	2772	Cost of Reprographics	783	1,410	1,000
17204	2772	Cost of Franking	1,029	1,530	1,100
17205	2772	Cost of Telephone System	790	520	520
17214	2772	Cost of Insurance Section	1,590	1,610	1,660
17215	2772	Cost of Occupational Health Service	110	100	90
17303	2772	Cost of Information Technology	9,210	9,980	10,200
17304	2772	Cost of Legal Services	4,040	4,540	4,540
17305	2772	Cost of Human Resources	1,830	1,770	1,880
17310	2772	Cost of Income Service	2,300	3,870	1,260
17322	2772	Cost of Health & Safety Service	190	180	220
17331	2772	Cost of Cashiers Service	450	540	610
17338	2772	Cost of Procurement	0	0	0
17345	2772	Cost of Training & Development Service	270	260	440
		Support Services	**27,991**	**31,720**	**29,030**
17311	2772	Cost of Departmental Admin Services	87,973	63,710	66,220
17328	2772	Cost of Property & Facilities Management	16	20	10
		Recharges	**87,989**	**63,730**	**66,230**
		TOTAL EXPENDITURE	**223,381**	**186,470**	**220,420**
		INCOME			
19220	2772	Miscellaneous Licences	(-)50	0	0
19241	2772	Street Traders (Non Food)	(-)10,557	(-)6,400	(-)6,400
19317	2772	Lotteries & Amusements	(-)1,180	(-)1,000	(-)1,000
19412	2772	Costs Recoverable	0	0	0
19421	2772	Highway Acts Income	(-)3,291	(-)3,800	(-)3,800
19470	2772	Club Premises Certs.Income	(-)1,763	(-)2,200	(-)2,200
19471	2772	Personal Licences Income	(-)1,764	(-)2,200	(-)2,200
19472	2772	Premises Licences Income	(-)46,701	(-)45,000	(-)45,000
19476	2772	Gambling Act Premises Licences	(-)16,820	(-)16,000	(-)16,000
19477	2772	Gambling Act Permits	(-)1,622	(-)2,000	(-)2,000
19556	2772	Scrap Metal Dealers Licences	0	0	0
19558	2772	Sex Licences	0	(-)1,050	(-)1,050
		Income	**(-)83,747**	**(-)79,650**	**(-)79,650**
19601	2772	Recharge GF to GF (HC&PH DEC)	(-)61,424	(-)53,630	(-)52,460
		Recharges	**(-)61,424**	**(-)53,630**	**(-)52,460**

			2018/19 Actual	2019/20 Original	2020/21 Original
		NET REVENUE REQUIREMENT	**78,210**	**53,190**	**88,310**

		ALLOTMENTS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	2900	Payment to HTS-Building Maintenance	239	200	210
12036	2900	Payment to HTS-Grounds Maintenance	7,443	7,850	8,260
12400	2900	Water	3,557	2,780	3,500
12426	2900	Rubbish Clearance	0	1,000	1,000
		Premises-related Expenses	**11,239**	**11,830**	**12,970**
14486	2900	Subscriptions to Organisations & Periodicals	55	70	70
		Supplies and Services	**55**	**70**	**70**
		TOTAL CONTROLLABLE EXPENDITURE	**11,294**	**11,900**	**13,040**
17310	2900	Cost of Income Service	2,800	4,100	4,780
		Support Services	**2,800**	**4,100**	**4,780**
17311	2900	Cost of Departmental Admin Services (Client Team)	2,188	3,930	4,320
		Recharges	**2,188**	**3,930**	**4,320**
18073	2900	Impairment-Other	0	0	0
		Capital Financing Costs	**0**	**0**	**0**
		TOTAL EXPENDITURE	**16,282**	**19,930**	**22,140**
		INCOME			
19508	2900	Rents Income	(-)5,798	(-)6,500	(-)5,800
		Income	**(-)5,798**	**(-)6,500**	**(-)5,800**
		NET REVENUE REQUIREMENT	**10,484**	**13,430**	**16,340**

		NEIGHBOURHOOD PARKS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12036	2970	Payment to HTS-Grounds Maintenance	34,066	35,940	37,790
		Premises related expenses	**34,066**	**35,940**	**37,790**
		TOTAL CONTROLLABLE EXPENDITURE	**34,066**	**35,940**	**37,790**
17311	2970	Cost of Departmental Admin Services (Client Team)	3,219	5,240	5,830
		Recharges	**3,219**	**5,240**	**5,830**
		TOTAL EXPENDITURE	**37,285**	**41,180**	**43,620**
		NET REVENUE REQUIREMENT	**37,285**	**41,180**	**43,620**

		TOWNWIDE NATURE RESERVES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	2976	Payment to HTS-Building Maintenance	113	0	0
12038	2976	Payment to HTS-Building Cleaning	0	0	0
12328	2976	Grounds Maintenance - Non DSO	375	0	400
		Premises-related Expenses	**488**	**0**	**400**
14005	2976	Equipment Materials & Maintenance incl.Lighting	4,281	2,800	2,800
14230	2976	Clothing & Uniform	945	0	500
14410	2976	Rental,Maintenance & Call Charges for Phone System	659	560	680
		Supplies and Services	**5,886**	**3,360**	**3,980**
		TOTAL CONTROLLABLE EXPENDITURE	**6,375**	**3,360**	**4,380**
17202	2976	Cost of Reprographics	0	60	0
17214	2976	Cost of Insurance Section	800	810	840
17310	2976	Cost of Income Service	50	0	90
17338	2976	Cost of Procurement	0	0	0
		Support Services	**850**	**870**	**930**
17311	2976	Cost of Departmental Admin Services(Client Team)	51,634	77,200	88,040
17328	2976	Cost of Properties & Facilities Management	0	0	0
		Recharges	**51,634**	**77,200**	**88,040**

			2018/19 Actual	2019/20 Original	2020/21 Original
18071	2976	Depreciation	4,878	5,100	4,880
18073	2976	Impairment-Other	0	0	0
		Capital Financing Costs	**4,878**	**5,100**	**4,880**
		TOTAL EXPENDITURE	**63,736**	**86,530**	**98,230**
		INCOME			
19080	2976	Grant	0	0	0
19114	2976	Sales - General	(-)9,963	0	0
19226	2976	Other Fees	0	(-)2,800	(-)14,800
19412	2976	Costs Recoverable	(-)4,859	(-)560	(-)680
		Income	**(-)14,822**	**(-)3,360**	**(-)15,480**
		NET REVENUE REQUIREMENT	**48,914**	**83,170**	**82,750**

		LAND TRUST	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	2978	Salaries - Basic	21,828	14,470	19,670
11001	2978	Overtime	730	0	0
11121	2978	Flexi Time & Annual Leave Payments	53	0	0
11200	2978	National Insurance	1,950	830	1,520
11250	2978	Superannuation	8,229	2,360	3,210
		Employees' Expenses	**32,789**	**17,660**	**24,400**
12328	2978	Grounds Maintenance - Non DSO	0	0	0
		Premises-related Expenses	**0**	**0**	**0**
14005	2978	Equipment Materials & M'ce incl. Lighting	239	9,710	4,640
14415	2978	Mobile Phone Costs	133	0	0
14510	2978	Advertising, Marketing, Publicity & Printing	0	0	0
14695	2978	Biodiversity Landscaping Improvements	5,035	0	0
14696	2978	Townwide Landscaping Improvements	4,975	0	0
14697	2978	Ragwort & Japanese Knotweed	241	0	0
		Supplies and Services	**10,624**	**9,710**	**4,640**
		TOTAL CONTROLLABLE EXPENDITURE	**43,413**	**27,370**	**29,040**
17215	2978	Cost of Occupational Health Service	50	50	40
17305	2978	Cost of Human Resources	910	880	940
17322	2978	Cost of Health & Safety Service	100	90	110
17345	2978	Cost of Training	140	130	220
		Support Services	**1,200**	**1,150**	**1,310**
17311	2978	Cost of Departmental Admin Services (Client Team)	16,068	25,510	28,940
		Recharges	**16,068**	**25,510**	**28,940**
18079	2978	REFCUS	0	0	0
		Capital Financing Costs	**0**	**0**	**0**
		TOTAL EXPENDITURE	**60,681**	**54,030**	**59,290**
		INCOME			
19412	2978	Costs Recoverable	(-)27,917	(-)27,370	(-)15,650
19712	2978	REFCUS Grant Income	0	0	0
		Income	**(-)27,917**	**(-)27,370**	**(-)15,650**
19601	2978	Recharge GF to GF	(-)10,891	0	0
		Recharges	**-10,891**	**0**	**0**
		NET REVENUE REQUIREMENT	**21,873**	**26,660**	**43,640**

		OPEN SPACES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	2980	Maintenance of Buildings	884	0	0
12014	2980	Routine Maintenance of Buildings	0	0	0
12034	2980	Payment to HTS-Building Maintenance	8,458	0	0
12035	2980	Payment to HTS-SET	92,412	97,500	102,520

12036	2980	Payment to HTS-Grounds Maintenance	788,334	825,250	838,770
12328	2980	Grounds Maintenance - Non DSO	569,604	0	1,300,000
12400	2980	Water	58	110	100
		Premises related expenses	**1,459,750**	**922,860**	**2,241,390**
14005	2980	Equipment & Materials	227	0	0
14249	2980	Land Registry Fees	0	0	0
14310	2980	Consultancy Fees & Consultation costs	0	3,000	3,000
14482	2980	Grants to Voluntary Organisations	0	0	0
14486	2980	Subscriptions to Organisations & Periodicals	20	0	0
14694	2980	Townwide Street Furniture	0	4,000	4,000
14695	2980	Biodiversity Landscaping Improvements	7,219	8,800	8,800
14696	2980	Townwide landscaping Improvements	14,501	12,000	14,000
14697	2980	Ragwort & Japanese Knotweed	0	1,000	1,000
		Supplies and Services	**21,967**	**28,800**	**30,800**
		TOTAL CONTROLLABLE EXPENDITURE	**1,481,716**	**951,660**	**2,272,190**
17310	2980	Cost of Income Service	40	0	0
17338	2980	Cost of Procurement	0	0	0
		Support Services	**40**	**0**	**0**
17311	2980	Cost of Departmental Admin Services (Client Team)	34,199	48,370	71,780
17319	2980	Cost of Community Safety Rangers	43,811	44,390	45,810
17328	2980	Cost of Properties & Facilities Management	0	0	0
		Recharges	**78,010**	**92,760**	**117,590**
18071	2980	Depreciation	17,240	6,630	17,240
		Capital Financing Costs	**17,240**	**6,630**	**17,240**
		TOTAL EXPENDITURE	**1,577,007**	**1,051,050**	**2,407,020**
		INCOME			
19006	2980	Specific Garnts Income (Service Related)	(-)13,529	0	0
19313	2980	Grazing	(-)530	0	(-)530
19356	2980	Wayleaves	0	0	0
19399	2980	Sale of Land less than £10,000	0	0	0
19412	2980	Costs Recoverable	0	0	0
		Income	**(-)14,059**	**0**	**(-)530**
		NET REVENUE REQUIREMENT	**1,562,948**	**1,051,050**	**2,406,490**

		PLAYGROUNDS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12034	3010	Payment to HTS-Building Maintenance	4,769	1,070	1,120
12036	3010	Payment to HTS-Grounds Maintenance	13,841	14,600	15,360
		Premises related expenses	**18,610**	**15,670**	**16,480**
		TOTAL CONTROLLABLE EXPENDITURE	**18,610**	**15,670**	**16,480**
17311	3010	Cost of Departmental Admin Services (Client Team)	6,487	9,320	10,500
17319	3010	Cost of Community Safety Rangers	23,929	24,240	25,020
		Recharges	**30,416**	**33,560**	**35,520**
18071	3010	Depreciation Capital Charges	35,866	105,870	35,870
		Capital Financing Costs	**35,866**	**105,870**	**35,870**
		TOTAL EXPENDITURE	**84,892**	**155,100**	**87,870**
		NET REVENUE REQUIREMENT	**84,892**	**155,100**	**87,870**

		SHELTERED EMPLOYMENT TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12035	3032	Payment to HTS-SET	226,269	238,730	251,030
		Premises related expenses	**226,269**	**238,730**	**251,030**
		TOTAL CONTROLLABLE EXPENDITURE	**226,269**	**238,730**	**251,030**
		TOTAL EXPENDITURE	**226,269**	**238,730**	**251,030**

		NET REVENUE REQUIREMENT	**226,269**	**238,730**	**251,030**

		SPORTSFIELDS	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
17319	3040	Cost of Community Safety Rangers	22,873	23,170	23,920
		Recharges	**22,873**	**23,170**	**23,920**
18071	3040	Depreciation Capital Charges	186	190	190
18072	3040	Impairment - Revaluation Losses	0	0	0
		Capital Financing Costs	**186**	**190**	**190**
		TOTAL EXPENDITURE	**23,059**	**23,360**	**24,110**
		INCOME			
19356	3040	Wayleaves	(-)138	(-)140	(-)140
		Income	**(-)138**	**(-)140**	**(-)140**
		NET REVENUE REQUIREMENT	**22,921**	**23,220**	**23,970**

		TOWN PARK	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
12000	3070	Maintenance of Buildings	247	0	0
12005	3070	Insurance Claim	135	0	0
12034	3070	Payment to HTS-Building Maintenance	2,762	5,550	5,810
12036	3070	Payment to HTS-Grounds Maintenance	172,441	181,940	191,310
12340	3070	Electricity	1,512	1,290	2,130
12421	3070	Cleaning Contract	-1,031	0	0
		Premises related expenses	**176,067**	**188,780**	**199,250**
14005	3070	Equipment & Materials	16,351	0	0
		Supplies and Services	**16,351**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**192,418**	**188,780**	**199,250**
17301	3070	Cost of Accountancy	780	0	0
		Support Services	**780**	**0**	**0**
17311	3070	Cost of Departmental Admin Services (Client Team)	3,793	4,910	5,460
17319	3070	Cost of Community Safety Rangers	24,633	24,960	25,760
17328	3070	Cost of Properties & Facilities Management	108	0	0
		Recharges	**28,534**	**29,870**	**31,220**
18071	3070	Depreciation Capital Charges	56,856	57,490	56,860
18073	3070	Impairment - Other	0	0	0
		Capital Financing Costs	**56,856**	**57,490**	**56,860**
		TOTAL EXPENDITURE	**278,588**	**276,140**	**287,330**
		INCOME			
19412	3070	Costs Recoverable	0	0	0
		Income	**0**	**0**	**0**
		NET REVENUE REQUIREMENT	**278,588**	**276,140**	**287,330**

		BUILDING CONTROL	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	3360	Salaries - Basic	138,363	204,660	208,060
11003	3360	Contract & Agency Staff	68,028	0	0
11005	3360	Statutory Maternity Pay	0	0	0
11011	3360	Vacancy Savings	0	-5,150	-5,250
11103	3360	Wages - Holiday Pay	0	0	0
11121	3360	Flexi Time & Annual Leave Pay	241	0	0
11200	3360	National Insurance	12,904	20,100	20,370

11250	3360	Superannuation	50,490	32,990	33,910
11458	3360	Training Expenses	0	0	0
11460	3360	Course Fees	0	0	0
		Employees' Expenses	**270,026**	**252,600**	**257,090**
13180	3360	Car Allowance	2,659	2,800	2,800
13200	3360	Staff Travel	148	250	250
		Transport-related Expenses	**2,807**	**3,050**	**3,050**
14005	3360	Equipment Materials & Maintenance incl.Lighting	151	980	980
14230	3360	Clothing & Uniform	53	350	350
14249	3360	Land Registry Fees	0	0	0
14251	3360	Books, Magazines and Publications	0	200	200
14255	3360	Hospitality	0	100	100
14258	3360	Office Stationery	886	1,350	1,350
14310	3360	Consultancy Fees & Consultation costs	16,470	25,000	25,000
14415	3360	Mobile Phone Costs	191	250	250
14431	3360	IT Support and IT Consumables	6,654	8,860	8,860
14471	3360	Subsistence claims for staff inc parking	153	500	500
14486	3360	Subscriptions to Organisations & Periodicals	2,915	3,050	3,050
14786	3360	Technical Inspections	200	1,000	1,000
14799	3360	Partnership Projects	0	2,000	2,000
14874	3360	Parking Permits	0	0	0
		Supplies and Services	**27,675**	**43,640**	**43,640**
		TOTAL CONTROLLABLE EXPENDITURE	**300,508**	**299,290**	**303,780**
17000	3360	Cost of Administration Buildings	12,994	16,840	11,850
17202	3360	Cost of Reprographics	1,288	1,750	1,300
17204	3360	Cost of Franking	82	120	120
17205	3360	Cost of Telephone System	2,020	2,120	2,120
17214	3360	Cost of Insurance Section	6,360	6,460	6,640
17215	3360	Cost of Occupational Health Service	380	370	300
17302	3360	Cost of Audit	8,519	3,100	0
17303	3360	Cost of Information Technology	21,470	23,280	23,790
17304	3360	Cost of Legal Services	870	970	970
17305	3360	Cost of Human Resources	6,390	6,190	6,570
17310	3360	Cost of Income Service	500	940	280
17322	3360	Cost of Health & Safety Service	680	620	790
17331	3360	Cost of Cashiers Service	320	590	670
17338	3360	Cost of Procurement Service	0	0	0
17345	3360	Cost of Training & Development Service	950	910	1,530
		Support Services	**62,822**	**64,260**	**56,930**
17307	3360	Cost of Structural Engineering Services	0	0	0
17311	3360	Cost of Departmental Admin Services	21,779	22,720	37,740
17328	3360	Cost of Property & Facilities Management	76	40	70
		Recharges	**21,856**	**22,760**	**37,810**
		TOTAL EXPENDITURE	**385,186**	**386,310**	**398,520**
		INCOME			
19108	3360	Sales of Plans	(-)170	(-)600	(-)600
19268	3360	Building Control Income	(-)137,277	(-)117,000	(-)117,000
19269	3360	Covenant Control Income	(-)18,026	(-)10,000	(-)10,000
19340	3360	Dropped Crossing Application Fee	(-)7,934	(-)8,000	(-)8,000
		Income	**(-)163,407**	**(-)135,600**	**(-)135,600**
19601	3360	Recharge GF to GF	(-)15,000	(-)12,000	(-)12,000
		Recharges	**(-)15,000**	**(-)12,000**	**(-)12,000**
		NET REVENUE REQUIREMENT	**206,779**	**238,710**	**250,920**

		PLANNING SERVICES	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	3380	Salaries - Basic	480,107	633,140	750,730
11001	3380	Salaries - Overtime	999	0	0
11003	3380	Contract & Agency Staff	201,141	14,710	14,710

11005	3380	Statutory Maternity Pay	517	0	0
11011	3380	Vacancy Savings	0	-15,910	-17,090
11103	3380	Wages - Holiday Pay	0	0	0
11121	3380	Flexi Time & Annual Leave Pay	2,254	0	0
11200	3380	National Insurance	46,793	63,100	72,320
11250	3380	Superannuation	168,104	99,040	120,840
11402	3380	Recruitment Costs Including Police Checks	10,084	0	0
11460	3380	Course Fees	0	0	0
		Employees' Expenses	**910,000**	**794,080**	**941,510**
13180	3380	Car Allowance	721	1,230	1,230
13200	3380	Staff Travel Cost - Public Transport only	583	0	0
		Transport-related Expenses	**1,304**	**1,230**	**1,230**
14005	3380	Equipment Materials & Maintenance incl.Lighting	5,478	4,600	4,600
14249	3380	Land Registry Fees	51	0	0
14251	3380	Books, Magazines and Publications	2,852	3,000	3,000
14255	3380	Hospitality	445	100	100
14258	3380	Office Stationery	497	800	800
14259	3380	Paper Costs	55	0	0
14310	3380	Consultancy Fees & Consultation costs	174,322	200,000	50,000
14323	3380	Legal Costs	-45,050	5,000	5,000
14332	3380	Professional Fees	362	5,000	5,000
14343	3380	Valuation of Assets Fees	0	0	0
14401	3380	Postage	0	0	0
14415	3380	Mobile Phone Costs	257	850	850
14431	3380	IT Support and IT Consumables	3,120	7,000	7,000
14471	3380	Subsistence claims for staff inc parking	1,250	1,000	1,000
14584	3380	Harlow Local Plan	7,004	10,000	10,000
14891	3380	Historic Buildings & Design Advice	9,688	15,000	15,000
		Supplies and Services	**160,330**	**252,350**	**102,350**
		TOTAL CONTROLLABLE EXPENDITURE	**1,071,633**	**1,047,660**	**1,045,090**
17000	3380	Cost of Administration Buildings	42,240	45,480	47,380
17200	3380	Cost of Messenger Service	3,959	3,940	4,260
17202	3380	Cost of Reprographics	19,964	15,340	13,480
17204	3380	Cost of Franking	6,874	6,650	7,500
17205	3380	Cost of Telephone System	6,802	6,310	6,310
17214	3380	Cost of Insurance Section	16,406	16,110	16,580
17215	3380	Cost of Occupational Health Service	568	1,100	910
17302	3380	Cost of Audit	0	3,100	0
17303	3380	Cost of Information Technology	70,570	76,510	78,170
17304	3380	Cost of Legal Services	10,336	11,860	11,860
17305	3380	Cost of Human Resources	20,466	18,580	19,710
17310	3380	Cost Of Income Service	10	0	0
17322	3380	Cost of Health & Safety Service	1,930	1,870	2,360
17331	3380	Cost of Cashiers Service	450	370	420
17338	3380	Cost of Procurement Service	-262	290	0
17345	3380	Cost of Training & Development Service	2,236	2,730	4,590
17346	3380	Cost of Payments Service	2,860	4,190	4,360
		Support Services	**205,409**	**214,430**	**217,890**
17311	3380	Cost of Departmental Admin Services	94,653	106,630	139,320
17328	3380	Cost of Properties & Facilities Management (DEC)	4,809	4,560	0
		Recharges	**99,462**	**111,190**	**139,320**
18071	3380	Depreciation Capital Charges	4,504	4,500	4,500
18073	3380	Impairment-Other	0	0	0
18075	3380	Amortisation of Intangible Assets	20,910	20,910	20,910
18079	3380	Revenue Expenditure Funded fm Capital Under Statute	313,769	0	0
		Capital Financing Costs	**339,184**	**25,410**	**25,410**
		TOTAL EXPENDITURE	**1,715,688**	**1,398,690**	**1,427,710**
		INCOME			
19006	3380	Specific Grants Income (Service Related)	(-)33,687	0	0
19108	3380	Sales of Plans	(-)20	(-)50	(-)50
19228	3380	Planning Applications	(-)571,494	(-)344,000	(-)344,000
19412	3380	Costs Recoverable	(-)49,984	0	0

19712	3380	REFCUS Grant Income	(-)313,769	0	0
		Income	**(-)968,954**	**(-)344,050**	**(-)344,050**
19601	3380	Recharge GF to GF	(-)34,783	(-)33,680	(-)42,140
19602	3380	Recharge from GF to HRA	(-)7,478	(-)12,920	(-)13,170
		Recharges	**(-)42,261**	**(-)46,600**	**(-)55,310**
		NET REVENUE REQUIREMENT	**704,473**	**1,008,040**	**1,028,350**

		HARLOW & GILSTON GARDEN TOWN TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
14005	3382	Equipment Materials & Maintenance incl.Lighting	4,950	0	0
		Supplies and Services	**4,950**	**0**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**4,950**	**0**	**0**
17202	3382	Cost of Reprographics	63	0	0
		Support Services	**63**	**0**	**0**
17328	3382	Cost of Properties & Facilities Management	21	0	0
		Recharges	**21**	**0**	**0**
		TOTAL EXPENDITURE	**5,033**	**0**	**0**
		INCOME			
19412	3382	Costs Recoverable	(-)5,033	0	0
		Income	**(-)5,033**	**0**	**0**
		NET REVENUE REQUIREMENT	**0**	**0**	**0**

		HEAD OF ENVIRONMENT AND PLANNING	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	3385	Salaries - Basic	95,626	93,810	95,680
11011	3385	Vacancy Savings	0	-2,420	-2,470
11121	3385	Flexi Time & Annual Leave Payments	337	0	0
11200	3385	National Insurance	12,205	11,780	12,010
11250	3385	Superannuation	31,144	15,290	15,600
		Employees' Expenses	**139,312**	**118,460**	**120,820**
13180	3385	Car Allowance	0	100	0
13200	3385	Staff Travel Cost Public Transport only	16	0	400
		Transport-related expenses	**16**	**100**	**400**
14005	3385	Equipment Materials & Maintenance incl.Lighting	0	150	0
14251	3385	Books, Magazines and Publications	269	0	100
14255	3385	Hospitality	0	0	0
14258	3385	Office Stationery	0	0	0
14332	3385	Professional Fees	609	0	0
14415	3385	Mobile Phone Costs	302	280	300
14471	3385	Subsistence Claims for Staff incl. Parking	10	0	0
14486	3385	Subscriptions	0	300	0
14860	3385	Balance available	0	0	0
		Supplies and Services	**1,190**	**730**	**400**
		TOTAL CONTROLLABLE EXPENDITURE	**140,519**	**119,290**	**121,620**
17000	3385	Cost of Administration Buildings	3,420	3,370	3,380
17202	3385	Cost of Reprographics	54	150	0
17205	3385	Cost of Telephone System	240	260	260
17214	3385	Cost of Insurance Section	800	810	840
17215	3385	Cost of Occupational Health Service	50	50	40
17300	3385	Cost of Corporate Management	31,050	35,710	36,810
17301	3385	Cost of Accountancy	87,400	92,230	97,550
17302	3385	Cost of Audit	0	2,580	0
17303	3385	Cost of Information Technology	1,580	1,710	1,750
17305	3385	Cost of Human Resources	910	880	940
17320	3385	Cost of Communications Service	45,400	64,580	64,810
17322	3385	Cost of Health & Safety Service	100	90	110

17338	3385	Cost of Procurement	0	0	0
17342	3385	Cost of Policy & Performance Service	12,700	23,950	10,140
17345	3385	Cost of Training & Development Service	140	130	220
		Support Services	**183,844**	**226,500**	**216,850**
17002	3385	Cost of Office Accommodation LBC	0	0	0
17311	3385	Cost of Depart. Admin Serv. (P Coleman)	7,469	9,620	9,810
		Recharges	**7,469**	**9,620**	**9,810**
		TOTAL EXPENDITURE	**331,832**	**355,410**	**348,280**
		INCOME			
19601	3385	Recharge GF to GF (within service plan)	(-)343,913	(-)355,410	(-)348,280
		Recharges	**(-)343,913**	**(-)355,410**	**(-)348,280**
		NET REVENUE REQUIREMENT	**-12,081**	**0**	**0**
		REGULATORY SERVICES: CLIENT TEAM	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11000	3386	Salaries - Basic	151,240	224,860	234,290
11001	3386	Salaries - Overtime	107	0	0
11003	3386	Contract & Agency Staff	13,502	0	0
11005	3386	Statutory Maternity Pay	0	0	0
11011	3386	Vacancy Savings	0	-5,660	-5,900
11121	3386	Flexi Time & Annual Leave payments	-843	0	0
11200	3386	National Insurance	14,645	21,730	22,810
11250	3386	Superannuation	57,021	36,660	38,200
11458	3386	Training Expenses	565	0	0
11460	3386	Course Fees	1,050	0	0
		Employees' Expenses	**237,287**	**277,590**	**289,400**
13000	3386	Vehicles - General Maintenance	64	0	0
13025	3386	Payments to HTS - Fleet	4,023	0	4,420
13105	3386	Payment for Fuel	294	0	600
13180	3386	Car Allowance	622	2,850	2,850
13200	3386	Staff Travel cost Public Transport only	24	0	100
		Transport-related expenses	**5,028**	**2,850**	**7,970**
14005	3386	Equipment Materials & Maintenance incl.Lighting	37,293	500	56,220
14203	3386	Refreshment at Meetings	699	0	700
14230	3386	Clothing & Uniform	1,934	0	500
14249	3386	Land Registry Fees	0	0	0
14251	3386	Books, Magazines and Publications	60	0	0
14258	3386	Office Stationery	201	500	500
14310	3386	Consultancy Fees & Consultation costs	195	0	0
14323	3386	Legal Costs	3,558	0	0
14325	3386	Licence Fees inc PRS< PPL & Public Entertainment	429	0	0
14410	3386	Rental,Maintenance & Call Charegs for Phone System	237	0	0
14415	3386	Mobile Phone Costs	718	500	500
14471	3386	Subsistence claims for staff inc parking	0	0	0
14486	3386	Subscriptions	95	0	0
14510	3386	Advertising, Marketing, Publicity & Printing	5,372	0	0
14577	3386	Development Work	4,034	0	0
14874	3386	Parking Permits	0	0	0
		Supplies and Services	**54,824**	**1,500**	**58,420**
		TOTAL CONTROLLABLE EXPENDITURE	**297,139**	**281,940**	**355,790**
17000	3386	Cost of Administration Buildings	6,840	13,470	13,540
17200	3386	Cost of Messenger Service	2,030	2,040	2,130
17202	3386	Cost of Reprographics	4,089	5,380	4,100
17204	3386	Cost of Franking	5,970	3,720	6,000
17205	3386	Cost of Telephone System	1,800	2,090	2,600
17214	3386	Cost of Insurance Section	3,970	4,030	4,150
17215	3386	Cost of Occupational Health Service	220	370	340
17303	3386	Cost of Information Technology	15,990	17,340	18,590
17304	3386	Cost of Legal Services	2,310	2,590	2,590

17305	3386	Cost of Human Resources	3,650	6,190	7,510
17322	3386	Cost of Health & Safety Service	390	620	900
17346	3386	Cost of Payments Service	6,540	9,590	9,990
17345	3386	Cost of Training & Development Service	540	910	1,750
		Support Services	**54,340**	**68,340**	**74,190**
17002	3386	Cost of Accommodation	301	230	270
17311	3386	Cost of Departmental Admin Services	85,071	45,050	46,850
17328	3386	Cost of Property & Facilities	210	60	60
		Recharges	**85,582**	**45,340**	**47,180**
		TOTAL EXPENDITURE	**437,061**	**395,620**	**477,160**
		INCOME			
19412	3386	Costs Recoverable	(-)200	0	0
19460	3386	ECC/NEHA Contribution	(-)88,472	0	(-)55,720
		Income	**-88,672**	**0**	**-55,720**
19601	3386	Recharge GF to GF (within service plan)	(-)272,361	(-)359,210	(-)386,370
		Recharges	**(-)272,361**	**(-)359,210**	**(-)386,370**
		NET REVENUE REQUIREMENT	**76,029**	**36,410**	**35,070**

		TOWN CENTRE MANAGEMENT	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
17310	3415	Cost of Income Service	150	1,390	250
		Support Services	**150**	**1,390**	**250**
		TOTAL EXPENDITURE	**150**	**1,390**	**250**
		INCOME			
19508	3415	Rents Income	(-)19,096	(-)20,000	(-)18,000
		Income	**(-)19,096**	**(-)20,000**	**(-)18,000**
		NET REVENUE REQUIREMENT	**(-)18,946**	**(-)18,610**	**(-)17,750**

		MARKET	**2018/19 Actual**	**2019/20 Original**	**2020/21 Original**
		EXPENDITURE	£	£	£
11003	3430	Contract & Agency Staff	0	0	0
		Employees' Expenses	**0**	**0**	**0**
12000	3430	Maintenance Buildings - External Contracts	0	0	0
12001	3430	Alarm Maintenance Burglar & Fire	21	0	0
12010	3430	Trade Refuse Collection	0	0	0
12034	3430	Payment to HTS-Building Maintenance	751	560	580
12340	3430	Electricity	2,572	1,220	2,950
12372	3430	Rent	0	0	0
12400	3430	Water	0	0	0
12390	3430	Business Rates	4,271	4,380	2,670
		Premises-related Expenses	**7,615**	**6,160**	**6,200**
14005	3430	Equipment Materials & Maintenance incl.Lighting	0	0	0
14230	3430	Clothing & Uniform	0	0	0
14325	3430	Licence Fees	0	0	0
14415	3430	Mobile Phone Cost	54	0	0
14486	3430	Subscriptions to Organisations & Periodicals	0	640	0
14500	3430	Insurance	0	0	0
14874	3430	Parking Permits	0	0	0
		Supplies and Services	**54**	**640**	**0**
		TOTAL CONTROLLABLE EXPENDITURE	**7,669**	**6,800**	**6,200**
17214	3430	Cost of Insurance Section	1,160	1,180	1,210
17310	3430	Cost of Income Service	40	2,010	470
17331	3430	Cost of Cashiers Service	270	0	0
17338	3430	Cost of Procurement	0	0	0

		Support Services	**1,470**	**3,190**	**1,680**
17311	3430	Cost of DEC (Head of Service)	0	0	0
17328	3430	Cost of Properties & Facilities Management	0	0	0
		Recharges	**0**	**0**	**0**
18071	3430	Depreciation	233	230	230
18072	3430	Impairment-Revaluation Losses	0	0	0
18073	3430	Impairment-Other	0	0	0
		Capital Financing Costs	**233**	**230**	**230**
		TOTAL EXPENDITURE	**9,371**	**10,220**	**8,110**
		INCOME			
19508	3430	Rents Income	(-)14,288	(-)15,000	(-)14,000
19538	3430	Rents Income - Other Rents	0	0	0
		Income	**(-)14,288**	**(-)15,000**	**(-)14,000**
		NET REVENUE REQUIREMENT	**-4,917**	**-4,780**	**-5,890**

HOUSING REVENUE ACCOUNT

	2018/19 Actual £	2019/20 Original £	2020/21 Original £
EXPENDITURE			
General Management	11,418,687	11,543,970	13,958,313
Special Management	7,227,420	7,695,181	8,333,900
Repairs & Insurance Appropriations	10,303,821	10,872,720	11,022,615
Rent, Rates, Taxes & Other Charges	49,849	52,000	80,000
Provision for Bad Debts	204,873	280,000	240,000
Transfer to General Fund :- Supporting People	4,981	5,000	5,000
	29,209,630	**30,448,871**	**33,639,828**
Capital Financing			
Contribution to Major Repairs Reserve (Net Depreciation)	10,362,047	10,085,000	10,229,000
Interest Charges	6,695,520	6,624,000	6,770,000
Debt Management	8,534	16,520	16,520
Revenue Contribution to Capital	3,950,317	9,191,000	2,198,000
	21,016,418	**25,916,520**	**19,213,520**
Total Expenditure	**50,226,048**	**56,365,391**	**52,853,348**

HOUSING REVENUE ACCOUNT

	2018/19 Actual £	2019/20 Original £	2020/21 Original £
INCOME			
Rents			
Dwellings	42,907,526	43,004,000	42,838,000
Garages	964,614	1,018,520	1,049,000
Others	63,313	66,150	65,400
	43,935,453	**44,088,670**	**43,952,400**
Charges for Services & Facilities	5,779,310	5,485,588	6,600,668
Interest Receivable	138,828	103,000	63,000
Total Income	**49,853,590**	**49,677,258**	**50,616,068**
(Surplus)/Shortfall For Year	(-)372,458	(-)6,688,133	(-)2,237,280
	49,481,133	**42,989,124**	**48,378,788**
Surplus/(Shortfall) B/Fwd	14,103,542	10,834,690	6,427,972
Surplus/(Shortfall) For Year	(-)372,458	(-)6,688,133	(-)2,237,280
Surplus/(Shortfall) C/Fwd	**13,731,084**	**4,146,557**	**4,190,692**

HOUSING REVENUE ACCOUNT

GENERAL MANAGEMENT	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	6,347,319	6,345,668	8,575,607
Premises Related Expenses	34,059	55,351	51,000
Transport Related Expenses	21,336	31,390	31,300
Supplies and Services	1,686,048	2,012,200	2,029,666
Support Services	3,560,265	3,433,085	3,550,939
Non-Support Services	445,135	467,865	533,541
Income	(-)1,702	(-)1,700	(-)1,760
Recharges	(-)673,773	(-)799,889	(-)811,980
Net Expenditure	**11,418,687**	**11,543,970**	**13,958,313**

HOUSING REVENUE ACCOUNT

SPECIAL SERVICES	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Homelessness	1,136,145	1,337,458	1,764,865
Highways Maintenance	61,804	63,750	63,750
District Heating	234,827	239,031	249,276
Multi Storey Flat Blocks	182,113	173,657	146,854
Amenity Cleansing	1,161,874	1,235,093	1,258,903
Lighting	313,204	381,092	471,471
Caretaking	488,071	512,542	559,765
Cleaning	905,219	960,100	979,979
Sheltered Housing	964,025	892,900	896,398
General Needs (Ex-Sheltered Housing)	7,534	9,830	13,990
Grounds Maintenance	1,687,654	1,790,464	1,828,630
Door Entry Systems	84,950	99,264	100,019
Net Expenditure	**7,227,420**	**7,695,181**	**8,333,900**

HOUSING REVENUE ACCOUNT

MAJOR REPAIRS RESERVE	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Major Repairs Allowance	10,362,047	10,085,000	10,229,000
Less:			
Funding of Capital Programme	(-)10,362,047	(-)10,085,000	(-)10,229,000
Balance Carried Forward	**0**	**0**	**0**

HOUSING CAPITAL PROGRAMME 2020/21 - 2024/25

PROJECT AREA	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000
Internal Works	4,064	3,905	4,002	4,272	4,101
CDM	50	50	50	50	50
External Works	2,350	2,500	3,000	6,807	5,000
Damp	100	100	100	100	100
Structural	1,500	500	500	500	500
Asbestos Removal	400	400	400	400	400
Related Assets - Garages	194	194	194	194	350
Unplanned Capital Works	350	350	341	350	285
Energy Efficiency and Fuel Poverty	100	100	100	100	100
Energy Efficiency - Boiler Renewal		1,000			
Compliance - Electrical Upgrades and Fire Safety	1,800	1,800	1,800	1,000	1,000
Fire Safety Tower Blocks	3,700	2,636	1,600	500	500
Aids and Adaptations	900	900	750	750	750
Work to Property	**15,508**	**14,435**	**12,837**	**15,023**	**13,136**
Housing IT	400	100	100	100	100
TOTAL HOUSING CORE CAPITAL PROGRAMME	**15,908**	**14,535**	**12,937**	**15,123**	**13,236**
New Build Programme	11,831	11,179	1,202		
TOTAL HOUSING CAPITAL PROGRAMME	**27,739**	**25,714**	**14,139**	**15,123**	**13,236**
FUNDED BY:-					
RTB Capital Receipts	-1,563	-1,444	-1,321	-1,192	-1,057
Retained Receipts	-3,549	-3,354	-361		
Major Repairs Reserve	-10,229	-10,383	-10,560	-10,767	-10,968
Direct Revenue Financing	-2,198	-2,633	-1,097	-3,164	-1211
Borrowing	-10,200	-7,900	-800		
TOTAL FUNDING	**-27,739**	**-25,714**	**-14,139**	**-15,123**	**-13,236**

NON-HOUSING CAPITAL PROGRAMME 2020/21 - 2024/25

PROJECT AREA	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000
ENVIRONMENT AND PLANNING	842	849	719	600	520
GOVERNANCE	40	15	15	15	15
FINANCE					
Latton Bush Centre	514	189	733	1,131	1,314
Commercial Properties	753	255	490	140	123
Highways & Car Parks	75	146	243	75	765
Drainage work	161	40	40	40	40
Community Buildings	130	853	173	330	60
Contingency - Other Public Schemes	183	612	708	100	172
Civic Centre	528	543	152	166	110
Garages	156	156	156	156	150
ICT	36	36	36	36	36
Sub-total Finance	**2,536**	**2,830**	**2,731**	**2,174**	**2,770**
COMMUNITY WELLBEING	**1,082**	**388**	**280**	**30**	**30**
TOTAL CORE NON-HOUSING CAPITAL PROGRAMME	**4,500**	**4,082**	**3,745**	**2,819**	**3,335**
Enterprise Zone - Modus	5,363				
Elm Hatch	1,185	2,765			
TOTAL NON-HOUSING CAPITAL PROGRAMME	**11,048**	**6,847**	**3,745**	**2,819**	**3,335**
FUNDED BY:-					
RTB Capital Receipts	-209	-212	-214	-216	-218
Earmarked Grant Funding	-20	-20	-20	-20	
Direct Revenue Financing	-392	-156	-156	-156	-150
Disabled Facilities Grant	-500	-500	-500	-500	-500
Home Renovation Loan repayments	-5	-5	-5	-5	-5
Other contributions	-35				
Borrowing requirement	-3,339	-3,189	-2,850	-1,922	-2,462
Total Project Funding	**-4,500**	**-4,082**	**-3,745**	**-2,819**	**-3,335**
EZ Borrowing	-5,363				
Elm Hatch	-1,185	-2,765			
	-6,548	**-2,765**	**0**	**0**	**0**
TOTAL FUNDING	**-11,048**	**-6,847**	**-3,745**	**-2,819**	**-3,335**