

REVENUE ESTIMATES 2021/22 AND CAPITAL PROGRAMME 2021/22 to 2025/26

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GENERAL FUND BUDGET SUMMARY

HEAD OF SERVICE	2019/20 Actual £	2020/21 Original Budget £	2021/22 Budget £
Chief Executive	(225)	3,900	5,740
Community Wellbeing	2,723,671	3,657,980	3,858,310
Finance	(192,074)	508,000	(2,033,240)
Governance	1,958,635	2,167,440	2,202,070
Housing	1,409,586	1,879,390	1,971,780
Environment and Planning	5,254,922	8,474,090	7,358,930
Total	11,154,515	16,690,800	13,363,590
Contingency	0	335,600	0
Capital charges	(2,294,737)	(1,971,380)	(1,964,140)
Covid-19	16,265	0	0
Interest Receivable	(276,799)	(214,820)	(75,000)
Interest Payable	372,971	805,490	805,490
Minimum Revenue Provision	459,334	305,000	500,000
Provision for bad debts	78,000	0	0
Essex Council Tax Collection Sharing Agreement	(494,776)	(400,000)	(400,000)
New Homes Bonus Grant	(867,610)	(1,065,630)	(1,079,239)
Enterprise Zone Disregard	-	1,175,875	1,175,875
Expenditure Before Use Of Reserves	8,147,163	15,660,935	12,326,576
Contribution to / (from) Earmarked Reserves:	3,791,717	(4,092,015)	-197,4615
Contribution to / (from) General Fund Reserve	22,777	(1,605,650)	802,820
Budget Requirement	11,961,657	9,963,270	11,154,781

HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2019/20 Actual £	2020/21 Original Budget £	2021/22 Budget £
Budget Requirement	11,964,657	9,963,270	11,154,781
Less Formula Grant comprising:			
Settlement Funding Assessment	(2,901,913)	(2,949,190)	(2,949,190)
Lower Tier Services Grant	-	-	(132,794)
Covid Support Grant	-	-	(517,920)
Homelessness Grant	(166,282)	(168,990)	(168,990)
Collection Fund Deficit / (Surplus)	(351,080)	1,571,060	1,310,204
S31 Grant	(1,134,844)	(604,276)	(604,276)
Essex Business Rates Pooling	(65,000)	(180,000)	(180,000)
Business Rates Retention Levy Account Surplus	(47,071)	-	-
Council Tax Requirement	7,298,467	7,631,874	7,911,815

COLLECTION FUND

	2020/21 Original			2021/22 Original		
	Business Rates £'000	Council Tax £'000	Total £'000	Business Rates £'000	Council Tax £'000	Total £'000
(Deficit)/Surplus brought forward	(4,911)	2,506	(2,405)	(22,876)	544	(22,332)
Harlow Council	18,679	7,632	26,311	20,258	7,912	28,170
Essex County Council	4,203	35,595	39,798	4,248	36,722	40,970
Essex Police and Crime Commissioner		5,352	5,352		5,711	5,711
Essex County Fire & Rescue Service	467	1,991	2,458	472	2,024	2,496
Central Government	23,348		23,348	23,602		23,602
	41,786	53,076	94,862	25,704	52,913	78,617
Less						
Harlow Council	(1,965)	394	(1,571)	(9,150)	119	(9,031)
Essex County Council	(442)	1,766	1,324	(2,059)	352	(1,707)
Essex Police and Crime Commissioner		244	244		53	53
Essex County Fire & Rescue Service	(49)	102	53	(229)	20	(209)
Central Government	(2,456)		(2,456)	(11,438)		(11,438)
Business Rates/Council Tax Requirement	46,698	50,570	97,268	48,580	52,369	100,949
Council Tax Base		26,943.00			27,386.00	
Aggregate Council Tax Requirement - Band D		£1,876.89			£1,912.23	

COUNCIL TAX CHARGES

CURRENT YEAR (2021/22)	Band A	Band B	Band C	Band D
	£	£	£	£
Essex County Council	893.94	1,042.93	1,191.92	1,340.91
Essex Police and Crime Commissioner	139.02	162.19	185.36	208.53
Essex Fire	49.26	57.47	65.68	73.89
Harlow District Council	192.60	224.70	256.80	288.90
Total Charge	1,274.82	1,487.29	1,699.76	1,912.23
	Band E	Band F	Band G	Band H
	£	£	£	£
Essex County Council	1,638.89	1,936.87	2,234.85	2,681.82
Essex Police and Crime Commissioner	254.87	301.21	347.55	417.06
Essex Fire	90.31	106.73	123.15	147.78
Harlow District Council	353.10	417.30	481.50	577.80
Total Charge	2,337.17	2,762.11	3,187.05	3,824.46
	Band A	Band B	Band C	Band D
	£	£	£	£
Essex County Council	880.74	1,027.53	1,174.32	1,321.11
Essex Police and Crime Commissioner	132.42	154.49	176.56	198.63
Essex Fire	49.26	57.47	65.68	73.89
Harlow District Council	188.84	220.31	251.79	283.26
Total Charge	1,251.26	1,459.80	1,668.35	1,876.89
	Band E	Band F	Band G	Band H
	£	£	£	£
Essex County Council	1,614.69	1,908.27	2,201.85	2,642.22
Essex Police and Crime Commissioner	242.77	286.91	331.05	397.26
Essex Fire	90.31	106.73	123.15	147.78
Harlow District Council	346.21	409.15	472.10	566.52
Total Charge	2,293.98	2,711.06	3,128.15	3,753.78

Proposed Movements on Earmarked Reserves - 2020/21 and 2021/22

NAME OF EARMARKED RESERVE	2020/21			2021/22			Balance as at 31 Mar 2022 £
	Balance as at 31 Mar 2020 £	Add To Reserve Balance £	Use of Reserves £	Balance as at 31 Mar 2021 £	Add To Reserve Balance £	Use of Reserves £	
GENERAL FUND RESERVES							
Perpetuity Reserves	960,130	4,780	(5,731)	959,179	4,790	(5,859)	958,110
Debt Financing Reserve	2,701,402	237,840		2,939,242	237,840		3,177,082
Discretionary Services Fund	1,675,838	1,065,630	(437,820)	2,303,648	1,079,239	(437,801)	2,945,086
Budget Stabilisation Reserve	0			0	1,363,000		1,363,000
Environment Reserve	108,974	530	(4,552)	104,952	520		105,472
Enterprise Zone Disregard Reserve	1,175,875			1,175,875		(1,175,875)	0
Environmental Urgent Works & Improvement Reserve	1,632,510	4,910	(1,300,000)	337,420	1,690		339,110
Hardship Fund	0			0	155,000		155,000
The Harlow & Gilston Garden Town Funding Reserve	497,340		(178,963)	318,377		(13,540)	304,837
Housing Benefits Subsidy Reserve	693,107			693,107			693,107
Insurance claims - GF	697,394	50,000		747,394	50,000		797,394
Insurance Fund - GF	1,634,488	122,210		1,756,698	122,820		1,879,518
Invest To Save & Improve Reserve	228,677	1,140		229,817	1,150		230,967
New Burdens Grant Reserve	223,240			223,240			223,240
Partnership Fund	200,000			200,000			200,000
Planning Reserve	215,383		(50,000)	165,383			165,383
Regeneration Reserve	558,733		(282,742)	275,991			275,991
Regeneration & Enterprise Reserve	4,134,025		(53,296)	4,080,729		(57,470)	4,023,259
Residual Land Transfer	130,988			130,988			130,988
Risk Management Reserve - GF	311,441			311,441			311,441
Severance Reserve	2,120,335			2,120,335		(1,000,000)	1,120,335
Splash Parks Reserve	720,339		(151,939)	568,400		(465,980)	102,420
Standards Committee Contingency Reserve	50,461			50,461			50,461
Total General Fund	20,670,680	1,487,040	(2,465,043)	19,692,677	3,016,049	(3,156,525)	19,552,201
HRA RESERVES							
Perpetuity Reserves	1,395,776	208,512	(435,938)	1,168,350	229,412	(450,433)	947,329
Housing Insurance Property Reserve	40,111	10,000		50,111	10,000		60,111
Insurance claims - HRA	617,006	50,000		667,006	50,000		717,006
Insurance Fund - HRA	2,155,087	222,550		2,377,637	223,670		2,601,307
Risk Management Reserve - HRA	448,140			448,140			448,140
Total HRA	4,656,120	491,062	(435,938)	4,711,244	513,082	(450,433)	4,773,893

CHIEF EXECUTIVE	2019/20 Actual	2020/21 Original	2021/22 Original
	£	£	£
Employees Expenses	151,415	152,690	156,900
Transport Related Expenses	482	150	150
Supplies & Services	29,083	36,650	36,650
Central Support Services	126,323	124,920	143,920
Other Recharges	540	320	320
Total Expenditure	307,843	314,730	337,940
Income	(-)158	0	0
Recharges	(-)307,910	(-)310,830	(-)332,200
Net Expenditure	(-)225	3,900	5,740

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HARLOW EDUCATIONAL PROGRESSION AWARDS EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	2776	Salaries - Basic	483	0	0
		Employees' Expenses	483	0	0
14988	2776	Awards	3,909	3,900	3,900
		Supplies and Services	3,909	3,900	3,900
		TOTAL CONTROLLABLE EXPENDITURE	4,392	3,900	3,900
		TOTAL EXPENDITURE	4,392	3,900	3,900

NET REVENUE REQUIREMENT **4,392** **3,900** **3,900**

CORPORATE MANAGEMENT TEAM EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	2782	Salaries - Basic	137,287	137,960	141,750
11011	2782	Vacancy Savings	0	(-)3,120	(-)3,200
11121	2782	Flexi Time & Annual Leave	(-)4,109	0	0
11200	2782	National Insurance	17,755	17,850	18,350
		Employees' Expenses	150,932	152,690	156,900
13180	2782	Car allowances	0	70	70
13200	2782	Staff Travel cost Public Transport only	482	80	80
		Transport-related expenses	482	150	150
14005	2782	Equipment & Materials, Purchases & Maintenance	1,962	300	300
14202	2782	Vending Machine Provisions	0	450	450
14203	2782	Refreshments at meetings	0	500	500
14251	2782	Books & Periodicals	0	800	800
14255	2782	Hospitality	631	0	0
14258	2782	Office Stationery	92	0	0
14332	2782	Professional Fees	588	750	750
14415	2782	Mobile Phone Rental	279	750	750
14431	2782	IT Support & IT Consumables	300	500	500
14471	2782	Subsistence Claims for Staff	158	1,000	1,000
14486	2782	Subscriptions to Organisations & Periodicals	19,088	25,700	25,700
14587	2782	Other Miscellaneous (West Essex (Harlow) Business Awards)	2,011	2,000	2,000
14988	2782	Awards	64	0	0
		Supplies and Services	25,174	32,750	32,750
		TOTAL CONTROLLABLE EXPENDITURE	176,588	185,590	189,800
17000	2782	Cost of Administrative Buildings	20,938	22,000	22,100
17200	2782	Cost of Messenger Service	2,017	2,130	2,100
17202	2782	Cost of Reprographics	4,627	1,500	1,500
17204	2782	Cost of Franking	487	520	520
17205	2782	Cost of Telephone System	1,000	1,000	1,200
17214	2782	Cost of Insurance Section	2,420	2,490	1,400
17215	2782	Cost of Occupational Health Service	50	40	0
17301	2782	Cost of Accountancy	7,427	4,530	4,800
17303	2782	Cost of Information Technology	5,990	6,120	6,800
17304	2782	Cost of Legal	68,519	73,180	89,600
17305	2782	Cost of Human Resources	880	940	1,000
17322	2782	Cost of Health & safety	90	110	100
17342	2782	Cost of Policy & Performance	11,748	10,140	12,600
17345	2782	Cost of Training & Development	130	220	200
		Support Services Group	126,323	124,920	143,920
17328	2782	Cost of Properties & Facilities Management	400	0	0
17335	2782	Cost of Room Hire Bookings	140	320	320
		Recharges	540	320	320
		TOTAL EXPENDITURE	303,451	310,830	334,040

		INCOME			
19412	2782	Costs Recoverable	(-)158	0	0
		Income Group	#REF!	#REF!	#REF!
19601	2782	GF Recharge to GF Services - CEC's	(-)300,220	(-)303,080	(-)323,900
19602	2782	GF Recharge to HRA Services - CEC's	(-)7,690	(-)7,750	(-)8,300
		Recharges	(-)307,910	(-)310,830	(-)332,200
		NET REVENUE REQUIREMENT	(-)4,618	0	1,840

COMMUNITY WELLBEING	2019/20	2020/21	2021/22
	Actual	Original	Original
	£	£	£
Employees Expenses	2,462,767	2,230,120	2,405,660
Premises Related Expenses	274,623	337,400	255,400
Transport Related Expenses	43,416	45,680	45,320
Supplies and Services	1,413,310	1,029,240	671,000
Central Support Services	599,900	611,020	635,120
Recharges	420,783	222,670	218,810
Capital Charges	(-)593,591	214,300	646,640
Total Expenditure	4,621,208	4,690,430	4,877,950
Income	(-)1,191,433	(-)696,350	(-)709,720
Recharges	(-)706,104	(-)299,720	(-)309,920
Net Expenditure	2,723,671	3,694,360	3,858,310

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		2019/20 Actual	2020/21 Original	2021/22 Original
WELFARE RIGHTS AND ADVICE SERVICE				
EXPENDITURE		£	£	£
14482	1450	90,000	90,000	90,000
		90,000	90,000	90,000
TOTAL CONTROLLABLE EXPENDITURE		90,000	90,000	90,000
17311	1450	9,392	5,650	6,110
		9,392	5,650	6,110
TOTAL EXPENDITURE		99,392	95,650	96,110
INCOME				
19602	1450	-32,850	-32,850	-32,850
		-32,850	-32,850	-32,850
NET REVENUE REQUIREMENT		66,542	62,800	63,260
LEISURE SERVICES				
EXPENDITURE		£	£	£
11000	1510	33,071	33,730	35,420
11011	1510	0	-850	-920
11100	1510	75	0	0
11200	1510	3,383	3,460	3,680
11250	1510	12,281	5,500	7,120
		48,810	41,840	45,300
13180	1510	196	700	700
		196	700	700
14005	1510	79	200	200
14251	1510	0	20	20
14415	1510	97	180	120
14431	1510	0	100	100
14471	1510	15	150	150
14577	1510	3,788	150	150
		3,979	800	740
TOTAL CONTROLLABLE EXPENDITURE		52,985	43,340	46,740
17000	1510	1,680	1,690	1,700
17200	1510	2,017	2,130	2,100
17202	1510	881	700	700
17204	1510	42	50	50
17205	1510	990	990	1,200
17214	1510	2,780	2,860	1,700
17215	1510	50	40	0
17303	1510	7,710	7,870	8,800
17304	1510	4,980	5,320	6,500
17305	1510	880	940	1,000
17322	1510	90	110	100
17345	1510	130	220	200
		22,229	22,920	24,050
17311	1510	34,442	9,870	10,250
17328	1510	133	0	0
		34,575	9,870	10,250
TOTAL EXPENDITURE		109,789	76,130	81,040
INCOME				
19006	1510	-1,440	0	0
		-1,440	0	0

NET REVENUE REQUIREMENT		108,349	76,130	81,040
HARLOW ARTS		2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE		£	£	£
14310	1514	19,500	0	0
14577	1514	7,552	0	0
<i>Supplies and Services</i>		27,052	0	0
TOTAL CONTROLLABLE EXPENDITURE		27,052	0	0
17202	1514	812	300	300
17204	1514	1	0	0
17205	1514	250	250	300
17214	1514	810	840	500
<i>Support Services</i>		1,873	1,390	1,100
TOTAL EXPENDITURE		28,926	1,390	1,100
INCOME				
19006	1514	-27,000	0	0
19412	1514	-865	0	0
<i>Income</i>		-27,865	0	0
NET REVENUE REQUIREMENT		1,060	1,390	1,100
ART GALLERY		2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE		£	£	£
14500	1515	24016.9	24,500	24,800
<i>Supplies and Services</i>		24,017	24,500	24,800
TOTAL CONTROLLABLE EXPENDITURE		24,017	24,500	24,800
17000	1515	53,289	47,380	47,600
17303	1515	1,710	1,750	1,900
<i>Support Services</i>		54,999	49,130	49,500
TOTAL EXPENDITURE		79,015	73,630	74,300
NET REVENUE REQUIREMENT		79,015	73,630	74,300
FIREWORK DISPLAY		2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE		£	£	£
11100	1518	2,601	4,760	2,710
11210	1518	10	0	10
<i>Employees' Expenses</i>		2,611	4,760	2,720
14005	1518	26,236	25,730	26,240
14325	1518	1,926	1,950	1,930
14337	1518	561	510	560
14510	1518	398	400	400
<i>Supplies and Services</i>		29,121	28,590	29,130
TOTAL CONTROLLABLE EXPENDITURE		31,732	33,350	31,850
17202	1518	98	60	60
<i>Support Services</i>		98	60	60
TOTAL EXPENDITURE		31,830	33,410	31,910
INCOME				
19412	1518	-3,320	-1,500	-3,320
<i>Income</i>		-3,320	-1,500	-3,320

NET REVENUE REQUIREMENT		28,510	31,910	28,590	
MUSEUM OF HARLOW		2019/20 Actual	2020/21 Original	2021/22 Original	
EXPENDITURE		£	£	£	
11000	1592	Salaries - Basic	13,406	53,980	92,450
11003	1592	Contract & Agency Staff	5,114	0	0
11011	1592	Vacancy Savings	0	0	-2,340
11100	1592	Wages - Basic	4,463	5,000	5,100
11200	1592	National Insurance	1,068	3,500	6,170
11250	1592	Superannuation	4,000	10,850	18,580
Employees' Expenses		28,051	73,330	119,960	
12000	1592	Maintenance Buildings - External Contracts	2,260	50,900	16,500
12003	1592	Cleaning & Disposals	286	2,000	2,000
12010	1592	Trade Refuse Collection	2,046	1,800	1,800
12034	1592	Payment to HTS-Building Maintenance	12,190	4,410	4,410
12201	1592	Asbestos Revenue	309	0	0
12328	1592	Grounds Maintenance - Non DSO	2,290	14,470	5,000
12340	1592	Electricity	2,893	4,140	2,470
12350	1592	Gas	3,740	3,520	1,880
12390	1592	Business Rates	10,066	10,270	0
12400	1592	Water	264	340	470
12421	1592	Cleaning Contract	530	0	14,200
Premises-related Expenses		36,873	91,850	48,730	
14005	1592	Equipment Materials & Maintenance incl. Lighting	16,885	5,000	5,000
14007	1592	Fire Extinguishers	166	170	170
14015	1592	Open/Close Stock (Equipment etc)	-500	0	0
14202	1592	Provisions including Vending Machines	4	0	0
14203	1592	Refreshments at Meetings	265	200	200
14230	1592	Clothing & Uniform	214	0	0
14231	1592	Energy Certificates	350	350	350
14251	1592	Books, Magazines and Publications	50	0	0
14258	1592	Office Stationery	124	1,000	1,000
14310	1592	Consultancy Fees & Consultation costs	16,009	0	0
14325	1592	Licence Fees inc PRS, PPL & Public Entertainment	126	30	30
14332	1592	Professional Fees	10,371	0	0
14410	1592	Rental, Maintenance & Call Charges for Phone System	128	310	310
14415	1592	Mobile Phone Costs	308	360	520
14431	1592	IT Support and IT Consumables	1,124	500	500
14486	1592	Subscriptions to Organisations & Periodicals	369	30	30
14510	1592	Advertising, Marketing, Publicity & Printing	1,899	2,000	2,000
14524	1592	Exhibitions & Display	0	0	6,000
14577	1592	Development Work	1,634	0	0
14713	1592	Activities Expenditure	4	8,500	8,500
14985	1592	Volunteers Expenses	115	0	0
Supplies and Services		49,645	18,450	24,610	
TOTAL CONTROLLABLE EXPENDITURE		114,569	183,630	193,300	
17202	1592	Cost of Reprographics	662	0	1,000
17214	1592	Cost of Insurance Section	8,640	8,890	5,200
17310	1592	Cost of Income Service	150	100	100
Support Services		9,452	8,990	6,300	
17311	1592	Cost of Departmental Admin Services	320	0	0
17328	1592	Cost of Properties & Facilities Management	2,176	0	0
Recharges		2,496	0	0	
18071	1592	Depreciation Capital Charges	-22,730	5,410	5,410
18072	1592	Impairment-Revaluation Losses	25,049	0	0
18073	1592	Impairment-Other	72,100	0	0
Capital Financing Costs		74,419	5,410	5,410	
TOTAL EXPENDITURE		200,935	198,030	205,010	

INCOME					
19114	1592	Sales - General	-288	-330	-330
19226	1592	Other Fees	-1,009	-1,760	-1,760
19412	1592	Costs Recoverable	699	-4,130	-4,130
Income			-598	-6,220	-6,220

NET REVENUE REQUIREMENT	200,338	191,810	198,790
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PADDLING POOLS - GENERAL		2019/20 Actual	2020/21 Original	2021/22 Original	
EXPENDITURE		£	£	£	
11103	1610	Wages - General	3,328	3,330	3,330
11105	1610	Wages - Temporary Staff	28,519	28,520	29,670
11210	1610	Wages - National Insurance	213	210	210
11402	1610	Recruitment Costs Including Police Checks	150	680	680
Employees' Expenses		32,210	32,740	33,890	
12000	1610	Maintenance of Buildings	933	0	0
12034	1610	Payment to HTS-Building Maintenance	32,681	18,850	18,840
12340	1610	Electricity	4,460	3,650	1,110
12400	1610	Water	23,130	25,000	21,690
Premises-related Expenses		61,205	47,500	41,640	
14005	1610	Equipment Materials & Maintenance incl. Lighting	4,415	4,600	4,600
14007	1610	Fire Extinguishers	200	0	0
14230	1610	Clothing & Uniform	413	350	350
14310	1610	Consultancy Fees & Consultation Costs	21,761	0	0
14415	1610	Mobile Phone Costs	67	0	0
Supplies and Services		26,856	4,950	4,950	
TOTAL CONTROLLABLE EXPENDITURE		120,271	85,190	80,480	
17214	1610	Cost of Insurance Section	1,270	1,310	800
17215	1610	Cost of Occupational Health Service	50	40	0
17305	1610	Cost of Human Resources	880	940	1,000
17322	1610	Cost of Health & Safety Service	90	110	100
17345	1610	Cost of Training & Development Service	130	220	200
Support Services		2,420	2,620	2,100	
17319	1610	Cost of Community Safety Rangers	19,764	21,160	22,310
17328	1610	Cost of Properties & Facilities Management	56	0	0
Recharges		19,820	21,160	22,310	
18050	1610	RCCO	0	0	465,980
18071	1610	Depreciation	12,137	10,090	12,140
Capital Financing Costs		12,137	10,090	478,120	
TOTAL EXPENDITURE		154,648	119,060	583,010	

NET REVENUE REQUIREMENT	154,648	119,060	583,010
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PETS CORNER		2019/20 Actual	2020/21 Original	2021/22 Original	
EXPENDITURE		£	£	£	
11000	1660	Salaries - Basic	192,204	196,240	196,670
11001	1660	Salaries - Overtime	1,069	1,370	1,370
11011	1660	Vacancy Savings	0	-4,940	-5,100
11200	1660	National Insurance	15,956	17,030	16,900
11250	1660	Superannuation	71,735	32,190	39,810
Employees' Expenses		280,965	241,890	249,650	
12000	1660	Maintenance Buildings - External Contracts	310	0	0
12001	1660	Alarm Maintenance Burglar & Fire	0	350	350
12010	1660	Trade Refuse Collection	1,339	1,500	1,550
12013	1660	Hire of Skips	3,287	3,500	3,500

12034	1660	Payment to HTS-Building Maintenance	5,824	5,630	5,630
12201	1660	Asbestos Revenue	869	0	0
12340	1660	Electricity	10,000	11,110	7,980
12400	1660	Water	1,122	1,820	500
		Premises-related Expenses	22,751	23,910	19,510
13180	1660	Car Allowance	200	400	400
		Transport-related Expenses	200	400	400
14005	1660	Equipment Materials & Maintenance incl.Lighting	13,090	6,400	6,800
14007	1660	Fire Extinguishers	297	300	300
14015	1660	Open/Close stock	115	0	0
14022	1660	General Purchases	14,850	10,000	10,000
14202	1660	Provisions including Vending Machines	22,520	15,100	15,200
14230	1660	Clothing & Uniform	489	900	900
14332	1660	Professional Fees	4,289	13,000	13,000
14345	1660	Veterinary Fees	9,594	8,700	8,800
14410	1660	Rental,Maintenance & Call Charges for Phone System	394	700	700
14415	1660	Mobile Phone Costs	124	220	120
14510	1660	Advertising, Marketing, Publicity & Printing	4,500	0	0
14776	1660	Credit Card Charge	542	350	550
		Supplies and Services	70,803	55,670	56,370
		TOTAL CONTROLLABLE EXPENDITURE	374,720	321,870	325,930
17214	1660	Cost of Insurance Section	5,390	5,550	3,200
17215	1660	Cost of Occupational Health Service	470	390	400
17303	1660	Cost of Information Technology	5,990	6,120	6,800
17305	1660	Cost of Human Resources	7,960	8,450	8,900
17310	1660	Cost of Income Service	1,080	200	200
17322	1660	Cost of Health & Safety Service	800	1,010	1,200
17331	1660	Cost of Cashiers Service	370	420	500
17338	1660	Cost of Procurement Service	358	0	0
17345	1660	Cost of Training & Development Service	1,170	1,970	2,000
17346	1660	Cost of Payments Service	1,790	1,870	1,900
		Support Services	25,378	25,980	25,100
17002	1660	Cost of Office Accommodation	322	270	320
17328	1660	Cost of Properties & Facilities Management	520	40	40
		Recharges	842	310	360
18071	1660	Depreciation Capital Charges	4,430	4,430	4,430
		Capital Financing Costs	4,430	4,430	4,430
		TOTAL EXPENDITURE	405,370	352,590	355,820
		INCOME			
19114	1660	Sales - General	-17,632	-12,000	-10,000
19226	1660	Other Fees	-18,806	-26,000	-23,000
19412	1660	Costs Recoverable	-55,300	-45,000	-45,000
19444	1660	Sponsorship Income	-1,455	-500	-500
		Income	-93,193	-83,500	-78,500
		NET REVENUE REQUIREMENT	312,177	269,090	277,320
		SAMS PLACE EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	1676	Salaries - Basic	30,557	30,640	31,610
11011	1676	Vacancy Savings	0	-740	-780
11100	1676	Wages - Basic	6,973	5,800	5,920
11103	1676	Wages - Holiday Pay	781	1,500	1,500
11121	1676	Flexi Time & Annual Leave Payments	-61	0	0
11200	1676	National Insurance	1,633	1,640	1,700
11210	1676	Wages - National Insurance	175	800	800
11250	1676	Superannuation	11,003	4,450	5,650

11260	1676	Wages - Superannuation	531	0	0
		Employees' Expenses	51,591	44,090	46,400
12372	1676	Rent	8,384	8,130	8,130
		Premises-related Expenses	8,384	8,130	8,130
13180	1676	Car Allowances	137	160	160
		Transport-related Expenses	137	160	160
14005	1676	Equipment Materials & Maintenance incl. Lighting	265	1,500	1,500
14202	1676	Provisions including Vending Machines	91	0	0
14203	1676	Refreshments at Meetings	27	0	0
14325	1676	Licence Fees inc PRS, PPL & Public Entertainment	76	80	80
14415	1676	Mobile Phone Costs	117	0	120
14471	1676	Subsistence claims for staff inc parking	517	1,000	1,000
		Supplies and Services	1,093	2,580	2,700
		TOTAL CONTROLLABLE EXPENDITURE	61,206	54,960	57,390
17000	1676	Cost of Accommodation	1,680	1,690	1,700
17214	1676	Cost of Insurance Section	390	400	200
17215	1676	Cost of Occupational Health Service	279	430	400
17303	1676	Cost of Information Technology	3,430	3,500	3,900
17305	1676	Cost of Human Resources	8,966	9,390	9,900
17310	1676	Cost of Income Service	230	70	100
17322	1676	Cost of Health & Safety Service	890	1,120	1,400
17345	1676	Cost of Training & Development Service	2,780	2,190	2,200
		Support Services	18,644	18,790	19,800
17328	1676	Cost of Properties & Facilities Management	26	0	0
		Recharges	26	0	0
		TOTAL EXPENDITURE	79,876	73,750	77,190
		INCOME			
19412	1676	Costs Recoverable	-315	0	0
19460	1676	ECC/NEHA Contribution	-68,078	-66,670	-66,670
		Income	-68,393	-66,670	-66,670
		NET REVENUE REQUIREMENT	11,483	7,080	10,520
		BANDSTAND			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
12001	1700	Alarm Maintenance Burglar & Fire, Compliance	0	90	90
12034	1700	Payment to HTS-Building Maintenance	357	580	580
12340	1700	Electricity	115	0	90
12400	1700	Water	72	0	70
		Premises-related Expenses	544	670	830
14007	1700	Fire Extinguishers	93	100	100
14431	1700	IT Support and IT Consumables	0	0	220
		Supplies and Services	93	100	320
		TOTAL CONTROLLABLE EXPENDITURE	544	670	830
17214	1700	Cost of Insurance Section	360	370	200
		Support Services	360	370	200
17328	1700	Cost of Properties & Facilities Management	104	0	0
		Recharges	104	0	0
		TOTAL EXPENDITURE	1,101	1,140	1,350
		NET REVENUE REQUIREMENT	1,101	1,140	1,350
		PARTNERSHIP FUND			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£

14482	1800	Grants to Voluntary Organisations	55,000	40,000	55,000
		Supplies and Services	55,000	40,000	55,000
		TOTAL CONTROLLABLE EXPENDITURE	55,000	40,000	55,000
		TOTAL EXPENDITURE	55,000	40,000	55,000
		NET REVENUE REQUIREMENT	55,000	40,000	55,000
		PUBLIC HEALTH IMPROVEMENT PRACTITIONER EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11003	1802	Contract & Agency Staff	18,177	20,000	0
		Employees' Expenses	18,177	20,000	0
14005	1802	Equipment Materials & Maintenance incl.Lighting	279	0	0
14251	1802	Books, Magazines and Publications	40	0	0
14415	1802	Mobile Phone Costs	110	0	0
14577	1802	Development work	11,453	17,640	0
		Supplies and Services	11,882	17,640	0
		TOTAL CONTROLLABLE EXPENDITURE	30,059	37,640	0
17000	1802	Cost of Administrative Buildings	1,680	1,690	1,700
17202	1802	Cost of Reprographics	52	0	0
17205	1802	Cost of Telephone System	250	250	300
		Support Services	1,982	1,940	2,000
17328	1802	Cost of Properties & Facilities Management	88	0	0
		Recharges	88	0	0
		TOTAL EXPENDITURE	32,129	39,580	2,000
		INCOME			
19412	1802	Costs Recoverable	-30,199	-37,640	0
		Income	-30,199	-37,640	0
19601	1802	Recharge GF to GF	-1,930	0	0
		Recharges	-1,930	0	0
		NET REVENUE REQUIREMENT	0	1,940	2,000
		COMMUNITY SERVICES: CENTRAL COSTS EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	1810	Salaries - Basic	146,606	110,410	113,450
11001	1810	Salaries - Overtime	462	0	0
11011	1810	Vacancy Savings	0	-2,840	-3,000
11121	1810	Flexi Time & Annual Leave payments	-185	0	0
11200	1810	National Insurance	17,544	13,450	13,790
11250	1810	Superannuation	54,560	18,000	22,800
		Employees' Expenses	218,986	139,020	147,040
13180	1810	Car Allowance	104	450	200
13200	1810	Staff Travel cost Public Transport only	348	0	0
		Transport-related expenses	452	450	200
14005	1810	Equipment Materials & Maintenance incl.Lighting	0	700	700
14203	1810	Refreshments at Meetings	119	0	0
14251	1810	Books, Magazines and Publications	257	40	40
14415	1810	Mobile Phone Costs	431	470	420
14486	1810	Subscriptions to Organisations & Periodicals	2,590	2,590	2,590
14501	1810	Policy Excesses	0	5,000	5,000
14577	1810	Development Work	0	16,000	16,000
		Supplies and Services	3,397	24,800	24,750
		TOTAL CONTROLLABLE EXPENDITURE	3,397	24,800	24,750
17000	1810	Cost of Administration Buildings	8,420	5,080	5,100

17200	1810	Cost of Messenger Service	2,040	2,130	2,100
17202	1810	Cost of Reprographics	1,097	300	300
17205	1810	Cost of Telephone System	770	770	900
17214	1810	Cost of Insurance Section	2,420	2,490	1,400
17215	1810	Cost of Occupational Health Service	160	130	100
17300	1810	Cost of Corporate Management	22,290	22,760	24,000
17301	1810	Cost of Accountancy	40,320	42,640	45,300
17303	1810	Cost of Information Technology	5,990	6,120	6,800
17304	1810	Cost of Legal Services	17,470	17,470	21,400
17305	1810	Cost of Human Resources	2,650	2,820	3,000
17320	1810	Cost of Communications Service	48,360	48,540	51,500
17322	1810	Cost of Health & Safety Service	270	340	400
17338	1810	Cost of Procurement Service	0	13,060	18,400
17342	1810	Cost of Policy & Performance Service	12,610	10,140	12,600
17345	1810	Cost of Training & Development Service	390	660	700
17346	1810	Cost of Payments Service	8,750	9,110	9,200
		Support Services	174,007	184,560	203,200

TOTAL EXPENDITURE 396,842 348,830 375,190

INCOME

19601	1810	Recharge GF to GF	-396,842	-219,220	-236,850
		Recharges	-396,842	-219,220	-236,850

NET REVENUE REQUIREMENT 0 129,610 138,340

LEAH MANNING CENTRE

EXPENDITURE

			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	1864	Salaries - Basic	246,335	258,570	268,820
11001	1864	Salaries - Overtime	319	0	0
11011	1864	Vacancy Savings	0	-6,300	-6,760
11100	1864	Wages - Basic	19,577	13,000	13,260
11103	1864	Wages - Holiday Pay	2,140	0	0
11200	1864	National Insurance	18,391	18,860	20,010
11210	1864	Wages - National Insurance	230	0	0
11250	1864	Superannuation	87,241	38,470	49,380
11260	1864	Wages - Superannuation	2,705	0	0
11402	1864	Recruitment Costs Incl Police Checks	949	0	0
11460	1864	Course Fees	225	0	0
		Employees' Expenses	378,112	322,600	344,710
12000	1864	Maintenance Buildings - External Contracts	-9,155	0	0
12001	1864	Alarm Maintenance Burglar & Fire	630	820	820
12003	1864	Cleaning & Disposals including Contract Cleaning	2,685	2,200	2,200
12010	1864	Trade Refuse Collection	2,231	1,900	1,900
12034	1864	Payment to HTS-Building Maintenance	3,156	8,510	8,520
12328	1864	Grounds Maintenance - Non DSO	38	300	300
12340	1864	Electricity	6,166	7,840	6,360
12350	1864	Gas	9,218	7,670	4,880
12390	1864	Business Rates	11,784	12,020	12,220
12400	1864	Water	3,506	1,700	1,730
12410	1864	Furniture & Fittings	98	0	0
12423	1864	Window Cleaning	0	0	720
		Premises-related Expenses	30,357	42,960	39,650
13000	1864	Vehicles - General Maintenance	1,406	0	0
13025	1864	Payment to HTS-Fleet	15,150	17,690	17,690
13105	1864	Payment for fuel	4,358	4,800	4,800
13180	1864	Car Allowance	14	60	60
		Transport-related expenses	20,928	22,550	22,550
14005	1864	Equipment Materials & Maintenance incl.Lighting	6,904	7,270	6,050

14007	1864	Fire Extinguishers	611	700	700
14015	1864	Open/Close Stock (Equipment etc)	478	0	0
14202	1864	Provisions including Vending Machines	23,198	24,000	24,000
14203	1864	Refreshments at Meetings	25	0	0
14230	1864	Clothing & Uniform	338	300	800
14231	1864	Energy Certificates	375	0	0
14251	1864	Books, Magazines and Publications	42	50	50
14255	1864	Hospitality	0	70	70
14258	1864	Office Stationery	330	350	350
14325	1864	Licence Fees inc PRS, PPL & Public Entertainment	1,127	1,610	1,610
14410	1864	Rental,Maintenance & Call Charges for Phone System	782	840	840
14415	1864	Mobile Phone Costs	92	120	120
14431	1864	IT Support and IT Consumables	87	100	100
14471	1864	Subsistence claims for staff inc parking	9	80	80
14510	1864	Advertising, Marketing, Publicity & Printing	514	300	300
14713	1864	Activities Expenditure	429	1,000	1,000
14985	1864	Volunteers Expenses	0	400	400
		Supplies and Services	35,341	37,190	36,470
		TOTAL CONTROLLABLE EXPENDITURE	464,739	425,300	443,380
17200	1864	Cost of Messenger Service	1,020	1,060	1,100
17202	1864	Cost of Reprographics	114	250	250
17204	1864	Cost of Franking	102	30	30
17205	1864	Cost of Telephone System	1,380	1,380	1,700
17214	1864	Cost of Insurance Section	15,626	16,540	9,600
17215	1864	Cost of Occupational Health Service	504	780	800
17302	1864	Cost of Audit	0	17,300	17,700
17303	1864	Cost of Information Technology	7,710	7,870	8,800
17305	1864	Cost of Human Resources	16,138	16,900	17,900
17310	1864	Cost of Income Service	3,040	1,760	1,900
17322	1864	Cost of Health & Safety Service	1,600	2,020	2,500
17338	1864	Cost of Procurement Service	175	0	0
17345	1864	Cost of Training & Development Service	5,004	3,940	4,000
17346	1864	Cost of Payments Service	620	640	700
		Support Services	53,032	70,470	66,980
17311	1864	Cost of Departmental Admin Services (Head of Service)	31,615	14,130	15,270
17328	1864	Cost of Properties & Facilities Management	826	50	50
		Recharges	32,441	14,180	15,320
18071	1864	Depreciation Capital Charges	-758,856	14,350	14,360
18073	1864	Impairment-Other	-25,769	0	0
18398	1864	CI&E OOE Capital Expenditure overfunded	-2,000	0	0
		Capital Financing Costs	-786,625	14,350	14,360
		TOTAL EXPENDITURE	-236,412	524,300	540,040
		INCOME			
19247	1864	Service Charges income	-4,970	-6,430	-6,430
19264	1864	Self-referrals	-77,329	-78,000	-78,000
19316	1864	Lettings	-5,664	-5,000	-5,000
19412	1864	Costs Recoverable	-225	0	0
19508	1864	Rent income	-9,000	-9,000	-9,000
19761	1864	ECC Day Care	-256,626	-240,000	-240,000
		Income	-353,814	-338,430	-338,430
19602	1864	Recharge from GF to HRA	-13,578	-16,430	-12,430
		Recharges	-13,578	-16,430	-12,430
		NET REVENUE REQUIREMENT	-603,804	169,440	189,180
		GRANTS TO ORGANISATIONS	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£

14482	1940	Grants to Voluntary Organisations	142,100	131,000	131,000
		Supplies and Services	142,100	131,000	131,000
		TOTAL CONTROLLABLE EXPENDITURE	142,100	131,000	131,000
17311	1940	Cost of Departmental Admin Services (Head of Service)	15,466	22,650	24,460
17355	1940	Cost of Building Rent	178,097	171,890	168,870
		Recharges	193,563	194,540	193,330
		TOTAL EXPENDITURE	335,663	325,540	324,330
		INCOME			
19602	1940	Recharge from GF to HRA	-20,000	-20,000	-20,000
		Recharges	-20,000	-20,000	-20,000
		NET REVENUE REQUIREMENT	315,663	305,540	304,330
		YOUTH AND COMMUNITY DEVELOPMENT EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2019	Salaries - Basic	22,309	22,590	23,220
11011	2019	Vacancy Savings	0	-570	-600
11100	2019	Wages - Basic	268	0	0
11200	2019	National Insurance	2,170	1,930	1,990
11250	2019	Superannuation	9,051	3,680	4,670
		Employees' Expenses	33,798	27,630	29,280
13180	2019	Car Allowance	189	50	50
		Transport-related expenses	189	50	50
14005	2019	Equipment Materials & Maintenance incl.Lighting	968	1,000	1,000
14251	2019	Books, Magazines and Publications	12	0	0
14310	2019	Use of Consultants	175,000	0	0
14431	2019	IT Support and IT Consumables	0	30	30
14471	2019	Subsistence claims for staff inc parking	22	50	50
14486	2019	Subscriptions to Organisations & Periodicals	0	30	30
14510	2019	Advertising, Marketing, Publicity & Printing	350	30	30
		Supplies and Services	176,352	1,140	1,140
		TOTAL CONTROLLABLE EXPENDITURE	210,340	28,820	30,470
17000	2019	Cost of Administration Buildings	1,680	1,690	1,700
17202	2019	Cost of Reprographics	185	900	900
17205	2019	Cost of Telephone System	250	250	300
17214	2019	Cost of Insurance Section	810	840	500
17215	2019	Cost of Occupational Health Service	50	40	0
17303	2019	Cost of Information Technology	2,140	2,190	2,400
17305	2019	Cost of Human Resources	880	940	1,000
17322	2019	Cost of Health & Safety Service	90	110	100
17345	2019	Cost of Training & Development Service	130	220	200
		Support Services	6,215	7,180	7,100
17311	2019	Cost of Departmental Admin Services (Head of Service)	10,682	5,650	6,110
17335	2019	Cost of Room Hire Bookings	0	0	0
		Recharges	10,682	5,650	6,110
		TOTAL EXPENDITURE	227,237	41,650	43,680
		INCOME			
19006	2019	Specific Grants Income (Service Related)	-124,000	0	0
19412	2019	Costs Recoverable	-50	0	0
		Income	-124,050	0	0
19601	2019	Recharge from GF to GF	-9,667	-9,870	-10,250
		Recharges	-9,667	-9,870	-10,250

NET REVENUE REQUIREMENT		93,520	31,780	33,430	
HARLOW CARNIVAL					
EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11100	2021	Wages - Basic	14,058	0	14,630
		Employees' Expenses	14,058	0	14,630
14005	2021	Equipment Materials & Maintenance incl.Lighting	16,547	26,000	11,660
14202	2021	Provisions including Vending Machines	29	0	0
14510	2021	Advertising, Marketing, Publicity & Printing	1,405	0	0
		Supplies & Services	17,981	26,000	11,660
		TOTAL CONTROLLABLE EXPENDITURE	32,040	26,000	26,290
17202	2021	Cost of Reprographics	879	0	0
		Support Service Group	879	0	0
17328	2021	Cost of Property & Facilities Management	70	0	0
		Recharges	70	0	0
TOTAL EXPENDITURE		32,988	26,000	26,290	

NET REVENUE REQUIREMENT		32,988	26,000	26,290	
EMERGENCY PLANNING					
EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
14005	2434	Equipment Materials & Maintenance incl.Lighting	0	200	200
14415	2434	Mobile Phone Costs	110	0	120
14486	2434	Subscriptions to Organisations & Periodicals	1,250	800	1,270
14587	2434	Conference Expenses	0	800	800
		Supplies & Services	1,360	1,800	2,390
		TOTAL CONTROLLABLE EXPENDITURE	1,360	1,800	2,390
17205	2434	Cost of Telephone System	1,230	1,230	1,500
		Support Service Group	1,230	1,230	1,500
17002	2434	Cost of Office Accommodation LBC	10,903	10,450	9,360
		Recharges	10,903	10,450	9,360
TOTAL EXPENDITURE		13,493	13,480	13,250	

NET REVENUE REQUIREMENT		13,493	13,480	13,250	
TOWN CENTRE PARTNERSHIP					
EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
14005	2724	Equipment Materials & Maintenance incl.Lighting	82,896	20,000	20,000
14310	2724	Consultancy Fees	11,624	0	0
14325	2724	Licence Fees inc PRS, PPL & Public Entertainment	125	0	1,620
14577	2724	Development Work	916	0	0
		Supplies and Services	95,561	20,000	21,620
		TOTAL CONTROLLABLE EXPENDITURE	95,561	20,000	21,620
TOTAL EXPENDITURE		95,561	20,000	21,620	
INCOME					
19412	2724	Costs Recoverable	-4,071	0	0
		Income Group	-4,071	0	0

NET REVENUE REQUIREMENT		91,490	20,000	21,620
MANAGEMENT FEE (POD/GAF)		2019/20 Actual	2020/21 Original	2021/22 Original

		EXPENDITURE	£	£	£
14238	2737	Project & Programme Management	297	0	0
		Supplies and Services	297	0	0
		TOTAL CONTROLLABLE EXPENDITURE	297	0	0
17311	2737	Cost of Departmental Admin Services	2,956	0	0
		Recharges	2,956	0	0
		TOTAL EXPENDITURE	3,253	0	0
		INCOME			
19006	2737	Specific Grants Income (Service Related)	-3,253	0	0
		Income Group	-3,253	0	0
		NET REVENUE REQUIREMENT	0	0	0
		POLICE AND CRIME COMMISSIONER FUND			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
14482	2752	Grants to Voluntary Organisations	23,409	24,360	24,360
14577	2752	Development Work	15	0	0
		Supplies and Services	23,424	24,360	24,360
		TOTAL CONTROLLABLE EXPENDITURE	23,424	24,360	24,360
		TOTAL EXPENDITURE	23,424	24,360	24,360
		INCOME			
19412	2752	Costs Recoverable	-23,424	-24,360	-24,360
		Income	-23,424	-24,360	-24,360
		NET REVENUE REQUIREMENT	0	0	0
		EDUCATIONAL ATTAINMENT			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2754	Salaries - Basic	28,881	29,460	30,280
11011	2754	Vacancy Savings	0	-740	-790
11121	2754	Flexi Time & Annual Leave Payments	-118	0	0
11200	2754	National Insurance	2,795	2,870	2,970
11250	2754	Superannuation	10,731	4,800	6,090
		Employees' Expenses	42,289	36,390	38,550
13180	2754	Car Allowance	249	500	500
		Transport-related expenses	249	500	500
14005	2754	Equipment Materials & Maintenance incl.Lighting	79	0	0
14415	2754	Mobile Phone Costs	90	400	120
14577	2754	Development Work	2,835	9,500	9,500
		Supplies and Services	3,004	9,900	9,620
		TOTAL CONTROLLABLE EXPENDITURE	45,541	46,790	48,670
17000	2754	Cost of Administration Buildings	1,680	1,690	1,700
17202	2754	Cost of Reprographics	846	2,350	2,350
17215	2754	Cost of Occupational Health Service	50	40	0
17305	2754	Cost of Human Resources	880	940	1,000
17322	2754	Cost of Health & Safety Service	90	110	100
17345	2754	Cost of Training & Development Service	130	220	200
		Support Services	3,676	5,350	5,350
		TOTAL EXPENDITURE	49,218	52,140	54,020

NET REVENUE REQUIREMENT		49,218	52,140	54,020	
YOUTH AND CITIZENSHIP TEAM					
EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	2755	Salaries - Basic	65,036	69,930	68,200
11011	2755	Vacancy Savings	0	-1,770	-1,780
11121	2755	Flexi Time & Annual Leave Payments	-387	0	0
11200	2755	National Insurance	6,638	7,270	6,990
11250	2755	Superannuation	24,182	11,370	13,710
11402	2755	Recruitment Costs Including Police Checks	0	100	100
Employees' Expenses		95,469	86,900	87,220	
13025	2755	Payment to HTS-Fleet	3,787	0	0
13180	2755	Car Allowance	145	300	300
Transport-related Expenses		3,932	300	300	
14005	2755	Equipment Materials & Maintenance incl.Lighting	234	1,220	1,220
14415	2755	Mobile Phone Costs	116	260	120
14431	2755	IT Support and IT Consumables	0	190	190
14471	2755	Subsistence claims for staff inc parking	66	100	100
14482	2755	Grants to Voluntary Organisations	4,592	10,000	10,000
14577	2755	Development Work	141	4,000	4,000
Supplies and Services		5,149	15,770	15,630	
TOTAL CONTROLLABLE EXPENDITURE		104,550	102,970	103,150	
17000	2755	Cost of Administration Buildings	6,740	5,080	5,100
17202	2755	Cost of Reprographics	3,782	1,000	4,000
17204	2755	Cost of Franking	882	900	900
17205	2755	Cost of Telephone System	2,780	2,770	3,400
17214	2755	Cost of Insurance Section	430	440	300
17215	2755	Cost of Occupational Health Service	100	90	100
17302	2755	Cost of Audit	4,781	0	0
17303	2755	Cost of Information Technology	8,560	8,750	9,700
17305	2755	Cost of Human Resources	1,770	1,880	2,000
17322	2755	Cost of Health & Safety Service	180	220	300
17345	2755	Cost of Training & Development Service	260	440	400
Support Services		30,265	21,570	26,200	
17311	2755	Cost of Departmental Admin Services (Head of Service)	6,255	32,520	35,140
17328	2755	Cost of Property & Facilities Management	6	0	0
17335	2755	Cost of Room Hire Bookings	563	0	0
Recharges		6,824	32,520	35,140	
TOTAL EXPENDITURE		141,639	157,060	164,490	
INCOME					
19412	2755	Costs Recoverable	-1,146	0	0
Income		-1,146	0	0	
NET REVENUE REQUIREMENT		140,493	157,060	164,490	
COMMUNITY SAFETY					
EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	2758	Salaries - Basic	412,133	436,270	457,760
11001	2758	Salaries - Overtime	7,936	5,000	5,000
11011	2758	Vacancy Savings	0	-11,160	-12,060
11121	2758	Flexi Time & Annual Leave payments	-643	0	0
11200	2758	National Insurance	42,969	44,810	47,440
11250	2758	Superannuation	156,851	71,930	93,010
11402	2758	Recruitment Costs Including Police Checks	645	0	0
Employees' Expenses		619,890	546,850	591,150	
12031	2758	Illegal Encampments Contingency	5,200	1,000	1,000
12038	2758	Payment to HTS-Building Cleaning	4,848	5,100	5,100

		Premises Related Expenses	10,048	6,100	6,100
13025	2758	Payment to HTS-Fleet	11,362	13,270	13,260
13105	2758	Payment for fuel	3,083	3,000	3,000
13180	2758	Car Allowance	2,104	3,500	3,500
13200	2758	Staff Travel cost Public Transport only	49	0	0
		Transport-related Expenses	16,598	19,770	19,760
14005	2758	Equipment Materials & Maintenance incl.Lighting	2,948	5,460	5,460
14007	2758	Fire Extinguishers	62	0	0
14017	2758	Photocopier Usage	921	1,710	560
14029	2758	Signs - Costs	2,673	0	0
14202	2758	Provisions including Vending Machines	849	2,100	2,100
14230	2758	Clothing & Uniform	921	1,700	1,700
14249	2758	Land Registry Fees	33	0	0
14323	2758	Legal Costs	3,838	2,400	2,400
14345	2758	Veterinary Fees	387	1,200	1,200
14415	2758	Mobile Phone Costs	1,809	2,400	1,920
14471	2758	Subsistence claims for staff inc parking	3	0	0
14893	2758	CCTV (Corporate)	17,890	18,550	18,550
		Supplies and Services	32,334	35,520	33,890
		TOTAL CONTROLLABLE EXPENDITURE	678,870	608,240	650,900
17200	2758	Cost of Messenger Service	1,020	1,060	1,100
17202	2758	Cost of Reprographics	1,272	2,500	2,500
17204	2758	Cost of Franking	54	100	100
17205	2758	Cost of Telephone System	5,777	5,210	6,400
17214	2758	Cost of Insurance Section	14,460	14,880	8,600
17215	2758	Cost of Occupational Health Service	365	560	600
17303	2758	Cost of Information Technology	20,550	21,000	23,300
17304	2758	Cost of Legal Services	11,597	12,920	15,800
17305	2758	Cost of Human Resources	11,650	12,200	12,900
17310	2758	Cost of Income Service	150	60	100
17322	2758	Cost of Health & Safety Service	1,160	1,460	1,800
17338	2758	Cost of Procurement Service	190	0	0
17345	2758	Cost of Training & Development Service	3,614	2,840	2,900
		Support Services	71,859	74,790	76,100
17002	2758	Cost of Office Accommodation LBC	39,052	39,480	39,880
17311	2758	Cost of Departmental Admin Services (Head of Service)	17,995	32,520	35,140
17328	2758	Cost of Property & Facilities Management	119	240	240
		Recharges	57,166	72,240	75,260
18071	2758	Depreciation Capital Charges	17,532	13,390	17,530
		Capital Charges	17,532	13,390	17,530
		TOTAL EXPENDITURE	825,427	768,660	819,790
		INCOME			
19226	2758	Other Fees	-1,920	-1,500	-1,500
19412	2758	Costs Recoverable	-9,252	-7,000	-7,000
		Income	-11,172	-8,500	-8,500
19601	2758	Recharge GF to GF (cost of Community Safety Rangers)	-151,480	-161,910	-174,570
19602	2758	Recharge from GF to HRA (cost of Community Safety Rangers)	-17,186	-18,400	-19,400
		Recharges	-168,666	-180,310	-193,970
		NET REVENUE REQUIREMENT	645,589	579,850	617,320
		SAFER HARLOW PARTNERSHIP EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
14482	2765	Grants to Voluntary Organisations	6,300	0	0
		Supplies and Services	6,300	0	0
		TOTAL CONTROLLABLE EXPENDITURE	6,300	0	0

		TOTAL EXPENDITURE	6,300	0	0
		INCOME			
19412	2765	Costs Recoverable	-100	0	0
		Income	-100	0	0
		NET REVENUE REQUIREMENT	6,200	0	0
		REGENERATION & ENTERPRISE RESERVE EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
14486	2769	Partnership Projects	10,000	10,000	10,000
		Supplies and Services	10,000	10,000	10,000
		TOTAL CONTROLLABLE EXPENDITURE	10,000	10,000	10,000
		TOTAL EXPENDITURE	10,000	10,000	10,000
		NET REVENUE REQUIREMENT	10,000	10,000	10,000
		ENTERPRISE ZONE EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2774	Salaries - Basic	31,838	0	0
11200	2774	National Insurance	3,997	0	0
11250	2774	Superannuation	11,831	0	0
		Employees' Expenses	47,666	0	0
14310	2774	Consultancy Fees & Consultation Costs	3,141	0	0
14323	2774	Legal Costs	138,072	0	0
14332	2774	Professional Fees	5,183	0	0
14343	2774	Valuation of Assets Fees	5,232	0	0
14415	2774	Mobile Phone Costs	86	0	0
14510	2774	Advertising, Marketing, Publicity & Printing	150	0	0
14881	2774	Bar & Vending Costs	1,000	0	0
		Supplies and Services	152,865	0	0
		TOTAL CONTROLLABLE EXPENDITURE	200,530	0	0
17202	2774	Cost of Reprographics	353	0	0
		Support Services Group	353	0	0
		TOTAL EXPENDITURE	200,884	0	0
		NET REVENUE REQUIREMENT	200,884	0	0
		REGENERATION TEAM EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2788	Salaries - Basic	241,471	391,270	504,940
11001	2788	Salaries - Overtime	438	0	0
11003	2788	Contract & Agency Staff	174,156	75,000	0
11011	2788	Vacancy Savings	0	-6,950	-13,210
11121	2788	Flexi Time & Annual Leave payments	-1,597	0	0
11200	2788	National Insurance	24,346	40,600	53,910
11250	2788	Superannuation	90,907	68,220	101,490
11402	2788	Recruitment Costs Including Police Checks	6,513	0	0
11460	2788	Course Fees	3,250	0	0
		Employees' Expenses	539,484	568,140	647,130
13180	2788	Car Allowance	314	500	500
13200	2788	Staff Travel cost Public Transport only	220	300	200
		Transport-related expenses	534	800	700

14005	2788	Equipment Materials & Maintenance incl.Lighting	1,091	1,000	1,000
14202	2788	Provisions including Vending Machines	380	0	0
14203	2788	Refreshments at Meetings	794	200	0
14230	2788	Clothing & Uniform	16	0	0
14249	2788	Land Registry Fees	702	0	0
14255	2788	Hospitality	0	100	100
14258	2788	Office Stationery	76	500	500
14310	2788	Consultancy Fees & Consultation costs	255,927	371,500	20,000
14323	2788	Legal Costs	9,147	100	2,000
14325	2788	Licence Fees inc PRS, PPL & Public Entertainment	485	510	500
14415	2788	Mobile Phone Costs	507	400	720
14431	2788	IT Support and IT Consumables	4,700	750	3,900
14471	2788	Subsistence claims for staff inc parking	90	250	200
14486	2788	Subscriptions to Organisations & Periodicals	3,422	1,400	1,000
14510	2788	Advertising, Marketing, Publicity & Printing	5,419	1,000	5,000
14577	2788	Development Work	16,673	6,000	6,000
14587	2788	Conference Expenses	1,611	500	500
		Supplies and Services	301,039	384,210	41,420
		TOTAL CONTROLLABLE EXPENDITURE	841,057	953,150	689,250
17000	2788	Cost of Administration Buildings	28,554	23,690	23,800
17200	2788	Cost of Messenger Service	2,017	2,130	2,100
17202	2788	Cost of Reprographics	8,344	11,000	11,000
17204	2788	Cost of Franking	1,542	280	280
17205	2788	Cost of Telephone System	3,626	3,260	4,000
17214	2788	Cost of Insurance Section	8,460	8,710	5,100
17215	2788	Cost of Occupational Health Service	370	300	300
17302	2788	Cost of Audit	7,167	0	0
17303	2788	Cost of Information Technology	15,410	15,750	17,500
17304	2788	Cost of Legal Services	19,507	20,840	25,500
17305	2788	Cost of Human Resources	6,190	6,570	6,900
17310	2788	Cost of Income Service	310	60	100
17322	2788	Cost of Health & Safety Service	620	790	1,000
17338	2788	Cost of Procurement Service	221	4,350	6,100
17345	2788	Cost of Training & Development Service	910	1,530	1,500
17346	2788	Cost of Payments Service	2,810	2,930	3,000
		Support Services	106,057	102,190	108,180
17311	2788	Cost of Departmental Admin Services (Head of Service)	23,480	84,810	91,640
17312	2788	Cost of Legal Services	0	200	0
17328	2788	Cost of Properties & Facilities Management (DEC)	15,090	50	50
		Recharges	38,570	85,060	91,690
18050	2788	Revenue Contributions to Capital	-42,000	0	0
18071	2788	Depreciation	30,987	15,590	31,260
18075	2788	Amortisation of Intangible Assets	54,851	112,880	54,850
		Capital Financing costs	43,838	128,470	86,110
		TOTAL EXPENDITURE	1,029,522	1,268,870	975,230
		INCOME			
19006	2788	Specific Grants Income (Service Related)	-323,029	0	0
19412	2788	Costs Recoverable	-4,031	-4,030	-83,480
		Income	-327,060	-4,030	-83,480
19600	2788	Recharge GF to Capital (POD/GAF/HLF)	-35,951	-30,000	-30,000
19601	2788	Recharge GF to GF	-26,620	-20,000	-20,000
		Recharges	-62,571	-50,000	-50,000
		NET REVENUE REQUIREMENT	639,891	1,214,840	841,750
		STAPLE TYE DEPOT EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£

12340	2932	Electricity	88	130	120
12350	2932	Gas	3,084	5,420	1,470
		Premises related expenses	3,172	5,550	1,590
		TOTAL CONTROLLABLE EXPENDITURE	3,172	5,550	1,590
17310	2932	Cost of Income Service	230	110	100
		Support Services	230	110	100
18071	2932	Depreciation Capital Charges	4,282	4,020	4,280
		Capital Financing Costs	4,282	4,020	4,280
		TOTAL EXPENDITURE	7,684	9,680	5,970

INCOME					
19412	2932	Costs Recoverable	-3,172	-5,550	-1,590
		Income	-3,172	-5,550	-1,590

NET REVENUE REQUIREMENT	4,512	4,130	4,380
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YOUTH COUNCIL					
EXPENDITURE					
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	3311	Salaries - Basic	7,365	6,640	6,820
11001	3311	Salaries - Overtime	260	0	0
11011	3311	Vacancy Savings	0	-160	-160
11121	3311	Flexi Time & Annual Leave payments	-96	0	0
11200	3311	National Insurance	242	0	0
11250	3311	Superannuation	2,830	1,080	1,370
		Employees' Expenses	10,600	7,560	8,030
14005	3311	Equipment Materials & Maintenance incl. Lighting	1,171	2,010	2,010
14230	3311	Clothing & Uniform	524	0	0
14415	3311	Mobile Phone Costs	10	60	140
14471	3311	Subsistence claims for staff inc parking	813	600	600
14486	3311	Subscriptions to Organisations & Periodicals	65	0	0
14510	3311	Advertising, Marketing, Publicity & Printing	187	0	0
14577	3311	Development Work	3,790	5,000	5,000
		Supplies and Services	6,560	7,670	7,750
		TOTAL CONTROLLABLE EXPENDITURE	17,160	15,230	15,780

17000	3311	Cost of Administration Buildings	1,680	0	0
17202	3311	Cost of Reprographics	3,860	2,100	3,100
17205	3311	Cost of Telephony	250	250	300
17214	3311	Cost of Insurance Section	810	840	500
17215	3311	Cost of Occupational Health Service	50	40	0
17303	3311	Cost of Information Technology	1,710	1,750	1,900
17305	3311	Cost of Human Resources	880	940	1,000
17322	3311	Cost of Health & Safety Service	90	110	100
17345	3311	Cost of Training & Development Service	130	220	200
		Support Services	9,460	6,250	7,100
17328	3311	Cost of Property & Facilities Management	83	0	0
		Recharges	83	0	0

TOTAL EXPENDITURE	26,703	21,480	22,880
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INCOME					
19412	3311	Costs Recoverable	-117	0	0
		Income	-117	0	0

NET REVENUE REQUIREMENT	26,586	21,480	22,880
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TOWN PARK SHOWGROUND					
			2019/20 Actual	2020/21 Original	2021/22 Original

		£	£	£	
EXPENDITURE					
12034	3418	Payment to HTS-Building Maintenance	893	2,050	2,040
12340	3418	Electricity	414	460	210
12400	3418	Water	495	70	130
		Premises-related Expenses	1,802	2,580	2,380
14310	3418	Use of Consultants	900	800	800
14325	3418	Licence Fees	0	0	70
		Supplies and services	900	800	800
		TOTAL CONTROLLABLE EXPENDITURE	2,702	3,380	3,180
17214	3418	Cost of Insurance Section	960	990	600
		Support Services	960	990	600
17328	3418	Cost of Property & Facilities Management	182	0	0
		Recharges	182	0	0
		TOTAL EXPENDITURE	3,844	4,370	3,850
INCOME					
19412	3418	Costs Recoverable	-5,754	-2,000	-2,000
		Income	-5,754	-2,000	-2,000

NET REVENUE REQUIREMENT -1,910 2,370 1,850

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
MEAD PARK DEPOT					
EXPENDITURE					
12000	8435	Maintenance of Buildings	1,124	2,200	830
12010	8435	Trade Refuse Collection	3,617	2,900	3,620
12340	8435	Electricity	53,654	73,560	58,650
12350	8435	Gas	32,824	23,140	15,470
12373	8435	Service Charges - Landlord	8,269	6,350	8,270
		Premises related expenses	99,488	108,150	86,840
14325	8435	Licence Fees inc PRS, PPL & Public Entertainment	9,804	9,800	9,810
		Supplies and Services	9,804	9,800	9,810
		TOTAL CONTROLLABLE EXPENDITURE	109,292	117,950	96,650
17214	8435	Cost of Insurance Section	3,810	3,920	2,300
17310	8435	Cost of Income Service	430	220	200
		Support Services	4,240	4,140	2,500
18071	8435	Depreciation Capital Charges	36,396	34,140	36,400
18073	8435	Impairment-Other	0	0	0
		Capital Financing Costs	36,396	34,140	36,400
		TOTAL EXPENDITURE	149,929	156,230	135,550
INCOME					
19412	8435	Costs Recoverable	-109,292	-117,950	-96,650
		Income	-109,292	-117,950	-96,650
		NET REVENUE REQUIREMENT	40,636	38,280	38,900

FINANCE	2019/20	2020/21	2021/22
	Actual	Original	Original
	£	£	£
Employees Expenses	4,404,076	4,072,710	4,323,840
Pension & Redundancy Costs	61,660	2,360,040	252,000
Premises Related Expenses	2,257,012	2,866,390	2,324,130
Transport Related Expenses	10,463	14,040	14,040
Supplies and Services	2,949,313	2,981,810	3,280,150
Transfer Payments	23,920,017	20,984,570	24,333,550
Central Support Services	3,741,942	2,606,010	2,702,450
Other Recharges	2,349,717	1,749,740	1,961,450
Capital Financing Cost	1,751,509	1,407,800	1,416,960
Total Expenditure	41,445,708	39,043,110	40,608,570
Income	(-)32,998,246	(-)30,870,190	(-)34,320,390
Recharges	(-)8,639,537	(-)7,635,130	(-)8,321,420
Net Expenditure	(-)192,074	537,790	(-)2,033,240

Cost Centre	Description	Page Number
3400	10 Staple Tye	58
1874	2 Wych Elm	42
1260	21 The Rows	38
1255	3 Wych Elm	37
1000	Accountancy	33
3204	Adams House	55
1876	Barbara Castle Health Centre	43
2410	Bus Shelters	45
2458	Bus Terminus	46
3188	Bush Fair Shops Shopping Centre	54
3190	Bush House Offices	55
3450	Car Parks	60
2711	Central Services Residual Recharge Balances	47
3213	Civic Centre	56
3180	Commercial Properties - Miscellaneous	53
2789		49
	Corporate & Democratic Core - Corporate Management	
2787	Corporate & Democratic Core - Democratic Representation & Management	48
2940	Depots / Nursery	49
1010	Finance Miscellaneous	34
3142	Garages - GF	51
3140	Hatches	50
1015	Head of Financial Services	34
2456	Highways Infrastructure	45
2634	Housing Benefits	47
2779	HTS Management	48
1350	Information Technology	39
1400	Insurance	40
1300	Internal Audit	38
3181	Investment Property - GF	53
2778	JVCo Residual Year End Balance	47
1560	Latton Bush Centre	41
3302	Messengers & Postal	57
2775	Nexus	47
3207	Northgate House	55
3408	Osler House	59
3110	Pavilions, Sports Pitches & Common Rooms	50
2816	Pension Fund Underfunding and Other Non Distributed Costs	49
3412	Potter Street Former Neighbourhood Office	59
3166	Property & Facilities	51
2200	Public Conveniences	44
3488	Residents Parking	60
1182	R&B Benefits Team	37
1181	R&B Revenues Team	36
1183	R&B Support & Development Team	37
1180	Revenues & Benefits	35
1550	SEEN Nightclub	41
2306	Street Name Signs	45
3404	Sumners Former Neighbourhood Office	58
3316	Telephony	58

3184	The Stow Shopping Centre	53
2026	Town Centre Enhancements	43
2187	Unadopted Highways	44
3209	Water Gardens Car Park	56

ACCOUNTANCY		2019/20 Actual	2020/21 Original	2021/22 Original	
EXPENDITURE		£	£	£	
11000	1000	Salaries	367,519	484,730	502,580
11001	1000	Salaries - Overtime	95	0	0
11003	1000	Contract Staff	166,972	0	0
11011	1000	Vacancy Savings	0	(-)12,260	(-)13,100
11103	1000	Wages - Holiday Pay	101	0	0
11121	1000	Flexi Time & Annual Leave payments	(-)2,743	0	0
11200	1000	National Insurance	36,830	49,020	51,170
11250	1000	Superannuation	134,779	79,010	101,020
11402	1000	Recruitment Costs Including Police Checks	11,944	0	0
11460	1000	Course Fees	625	0	0
		Employees' Expenses	716,123	600,500	641,670
13180	1000	Car allowances	47	170	170
13200	1000	Staff Travel cost Public Transport only	479	1,000	1,000
		Transport-related expenses	526	1,170	1,170
14005	1000	Equipment & Materials, Purchases & Maintenance	88	1,100	1,100
14251	1000	Books & Periodicals	257	500	500
14258	1000	Office Stationery	133	1,200	1,200
14310	1000	Consultancy Fees & Consultation Costs	52,248	11,140	11,400
14332	1000	Professional Fees	1,375	6,640	6,640
14431	1000	IT Support & IT Consumables	1,466	1,500	1,500
14415	1000	Mobile phones	15	0	0
14471	1000	Subsistence Claims for Staff	14	100	100
14486	1000	Subscriptions	6,046	5,220	5,220
14577	1000	Development Work	0	(-)3,000	(-)3,000
14865	1000	External Contracts	11,000	0	0
		Supplies and Services	72,643	24,400	24,660
		TOTAL CONTROLLABLE EXPENDITURE	789,292	626,070	667,500
17000	1000	Cost of Administrative Buildings	40,420	37,230	37,400
17200	1000	Cost of Messenger Service	2,040	2,130	2,100
17202	1000	Cost of Reprographics	2,815	3,300	3,300
17204	1000	Cost of Franking	49	100	100
17205	1000	Cost of Telephone System	3,970	4,460	5,500
17214	1000	Cost of Insurance Section	12,090	12,440	7,200
17215	1000	Cost of Occupational Health Service	780	650	700
17302	1000	Cost of Audit	18,090	29,070	29,800
17303	1000	Cost of Information Technology	62,800	64,170	71,300
17305	1000	Cost of Human Resources	13,270	14,080	14,900
17310	1000	Cost of Income Service	150	0	0
17322	1000	Cost of Health & Safety Service	1,330	1,680	2,000
17338	1000	Cost of Procurement Service	150	0	0
17343	1000	Cost of CFO	23,840	25,570	27,300
17345	1000	Cost of Training & Development	1,950	3,280	3,300
		Support Services Group	183,744	198,160	204,900
17328	1000	Cost of Property & Facilities Management	45	0	0
		Recharges	45	0	0
		TOTAL EXPENDITURE	973,081	824,230	872,400
INCOME					
19412	1000	Costs Recoverable	(-)297	0	0
		Income	(-)297	0	0
19601	1000	GF Recharge to GF Services - CEC's	(-)641,120	(-)542,380	(-)572,300
19602	1000	GF Recharge to HRA Services - CEC's	(-)331,663	(-)281,850	(-)297,000
		Recharges	(-)972,783	(-)824,230	(-)869,300

		0	0	3,100
NET REVENUE REQUIREMENT				
FINANCE MISCELLANEOUS EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
14237	1010	0	40,000	40,000
14310	1010	4,555	5,000	5,000
14500	1010	0	26,000	26,000
14543	1010	1,706	0	0
14776	1010	3,200	3,200	3,400
14855	1010	116,857	97,700	97,700
Supplies and Services		126,319	171,900	172,100
TOTAL CONTROLLABLE EXPENDITURE		126,319	171,900	172,100
17205	1010	490	0	0
17302	1010	4,130	0	0
Support Services Group		4,620	0	0
TOTAL EXPENDITURE		130,939	171,900	172,100
INCOME				
19006	1010	(-)34,968	0	0
19550	1010	0	(-)450,000	(-)450,000
Recharges		(-)34,968	(-)450,000	(-)450,000
19601	1010	(-)95,971	(-)171,900	(-)172,100
Recharges		(-)95,971	(-)171,900	(-)172,100
NET REVENUE REQUIREMENT		0	(-)450,000	(-)450,000
HEAD OF FINANCIAL SERVICES EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
11000	1015	104,312	106,400	109,330
11011	1015	0	(-)2,750	(-)2,900
11121	1015	(-)2,580	0	0
11200	1015	13,204	13,490	13,870
11250	1015	38,753	17,340	21,970
Employees' Expenses		153,689	134,480	142,270
13180	1015	0	90	90
13200	1015	0	100	100
Transport-related expenses		0	190	190
14415	1015	294	300	300
14471	1015	0	250	250
14486	1015	0	250	250
14587	1015	0	1,000	1,000
Supplies and Services		294	1,800	1,800
TOTAL CONTROLLABLE EXPENDITURE		153,983	136,470	144,260
17000	1015	5,050	5,080	5,100
17200	1015	2,040	2,130	2,100
17205	1015	250	250	300
17214	1015	810	840	500
17215	1015	50	40	0
17300	1015	15,800	16,260	17,000
17301	1015	32,900	34,790	37,000
17302	1015	18,090	6,920	7,100
17303	1015	860	880	1,000
17305	1015	880	940	1,000
17320	1015	16,220	16,280	17,300
17322	1015	90	110	100
17338	1015	0	0	6,100
17342	1015	11,350	10,140	12,600
17345	1015	130	220	200

			104,520	94,880	107,400
17311	1015	Cost of Departmental Admin Services	23,392	21,290	22,980
		Recharges	23,392	21,290	22,980
		TOTAL EXPENDITURE	281,895	252,640	274,640
		INCOME			
19601	1015	GF Recharge to GF Services - CEC's	(-)276,674	(-)255,720	(-)273,200
19602	1015	GF Recharge to HRA Services - CEC's	(-)5,221	0	0
		Recharges	(-)281,895	(-)255,720	(-)273,200
		NET REVENUE REQUIREMENT	0	(-)3,080	1,440
		REVENUES & BENEFITS			
		EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	1180	Salaries - Basic	55,920	57,500	60,210
11011	1180	Vacancy Savings	0	(-)1,470	(-)1,590
11121	1180	Flexi Time & Annual Leave Payments	(-)25	0	0
11200	1180	National Insurance	6,526	6,740	7,100
11250	1180	Superannuation	20,771	9,370	12,100
11458	1180	Training Course Personal Expenses - Travel etc	6	0	0
		Employees' Expenses	83,199	72,140	77,820
13180	1180	Car Allowance	69	70	70
13200	1180	Staff Travel public transport	874	1,400	1,400
		Transport Related Expenses	943	1,470	1,470
14005	1180	Equipment & Materials, Purchases & Maintenance	9,838	2,740	2,740
14017	1180	Photocopying Expenses	2,281	1,860	1,860
14203	1180	Refreshments at Meetings	399	200	200
14230	1180	Clothing & Uniforms	0	400	400
14249	1180	Land Registry Fees	2,037	600	600
14251	1180	Books & Periodicals	0	700	700
14258	1180	Office Stationery	849	2,610	2,610
14305	1180	Bailiffs	1,723	1,220	1,220
14310	1180	Consultancy Fees & Consultation Costs	15,316	200	200
14312	1180	Court Costs	3,059	14,190	14,190
14323	1180	Legal Costs	9,050	7,850	7,850
14331	1180	Bank Bureau Charges	11,670	0	0
14332	1180	Professional Fees	655	300	300
14349	1180	Tracing Agency	4,364	15,290	15,290
14355	1180	Compensation	0	580	580
14356	1180	Interpreters Fees	0	200	200
14361	1180	Bank Charges	147,921	115,700	150,000
14368	1180	Post Office Paypoint	9,302	9,000	9,000
14401	1180	Postage	61,038	22,100	61,000
14415	1180	Mobile Phones	1,214	2,110	2,110
14431	1180	IT Support & Consumables	15,462	20,100	20,100
14438	1180	Software Costs	58,047	4,030	4,030
14471	1180	Subsistence Claims for Staff	243	1,670	1,670
14486	1180	Subscriptions	5,670	4,560	4,560
14510	1180	Advertising, Marketing & Publicity	850	8,120	8,120
14577	1180	Development Work	655	0	0
14587	1180	Conferences & Seminar Expenses	0	400	400
14732	1180	Meeting Expenses	30	50	50
14746	1180	Council Tax Bankruptcy Procedures	3,848	6,000	6,000
		Supplies and Services	365,520	242,780	315,980
16128	1180	Contbn to Bad Debt Prvsn Court Costs (55708)	0	40,000	40,000
		Transfer Payment	0	40,000	40,000
		TOTAL CONTROLLABLE EXPENDITURE	449,662	356,390	435,270
17000	1180	Cost of Administrative Buildings	119,899	106,610	107,100

17200	1180	Cost of Messenger Service	4,043	4,260	4,300
17202	1180	Cost of Reprographics	4,999	16,000	5,000
17204	1180	Cost of Franking	10,025	26,000	11,000
17205	1180	Cost of Telephone System	17,698	15,960	19,700
17214	1180	Cost of Insurance Section	43,845	46,410	26,900
17215	1180	Cost of Occupational Health Service	1,481	2,300	2,300
17301	1180	Cost of Accountancy	57,227	34,890	37,100
17303	1180	Cost of Information Technology	212,745	203,500	226,100
17304	1180	Cost of Legal Services	6,097	6,510	8,000
17305	1180	Cost of Human Resources	47,513	49,750	52,600
17322	1180	Cost of Health & Safety Service	4,720	5,950	7,200
17331	1180	Cost of Cashiers Service	52,010	58,870	68,900
17338	1180	Cost of Procurement Service	555	2,180	3,100
17343	1180	Cost of CFO	56,296	38,360	41,000
17345	1180	Cost of Training & Development Service	14,711	11,590	11,700
17346	1180	Cost of Payments Service	7,910	8,240	8,400
		Support Services Group	661,774	637,380	640,400
17328	1180	Cost of Property & Facilities Management	823	50	50
		Recharges	823	50	50
18075	1180	Amortisation of Intangible assets	19,752	19,750	19,750
		Capital Financing Costs	19,752	19,750	19,750
		TOTAL EXPENDITURE	1,132,011	1,013,570	1,095,470

		INCOME			
19002	1180	Admin Grant (HB Admin Subsidy)	(-322,121)	(-300,000)	(-300,000)
19006	1180	Specific Grants	(-340,567)	(-354,050)	(-354,050)
19010	1180	Cost of Collection (Collection Fund Collection Allowance).	(-115,639)	(-115,640)	(-113,750)
19254	1180	Legal Costs Raised	(-365,254)	(-310,000)	(-310,000)
19412	1180	Costs Recoverable	(-101,181)	0	0
19547	1180	Credit Card Transaction Charges	(-88)	0	0
		Income Group	(-1,244,850)	(-1,079,690)	(-1,077,800)
19601	1180	GF Recharge to GF Services	(-1,277,497)	(-1,171,330)	(-1,272,170)
19602	1180	GF Recharge to HRA Services - CEC's	(-150,510)	(-167,280)	(-195,300)
19607	1180	Direct Costs recharged to HRA	(-32,587)	0	(-31,670)
		Recharges	(-1,460,594)	(-1,338,610)	(-1,499,140)

		NET REVENUE REQUIREMENT	(-1,573,434)	(-1,404,730)	(-1,481,470)
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		R&B REVENUES TEAM			
		EXPENDITURE			
		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	1181	Salaries - Basic	494,766	543,040	561,040
11001	1181	Salaries - Overtime	2,241	0	0
11003	1181	Contract & Agency Staff	33,389	0	0
11005	1181	Statutory Maternity Pay	214	0	0
11011	1181	Vacancy Savings	0	(-13,610)	(-14,520)
11121	1181	Flexi Time & Annual Leave Payments	(-1,932)	0	0
11200	1181	National Insurance	43,716	48,730	51,960
11250	1181	Superannuation	186,916	88,520	112,770
11402	1181	Recruitment Costs Including Police Checks	5,553	0	0
		Employees' Expenses	764,862	666,680	711,250
13180	1181	Car Allowance	563	560	560
		Transport Related Expenses	563	560	560
		TOTAL CONTROLLABLE EXPENDITURE	765,425	667,240	711,810
17311	1181	Cost of Departmental Admin Services	680,249	633,860	686,920
		Recharges	680,249	633,860	686,920
		TOTAL EXPENDITURE	1,445,674	1,301,100	1,398,730

19006	1181	INCOME			
		Specific Grants	(-58,679)	(-59,000)	(-58,700)
		Income Group	(-58,679)	(-59,000)	(-58,700)

		NET REVENUE REQUIREMENT	1,386,995	1,242,100	1,340,030
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		R&B BENEFITS TEAM	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£
11000	1182	Salaries - Basic	436,818	517,890	534,120
11001	1182	Salaries - Overtime	5,690	0	0
11003	1182	Contract & Agency Staff	43,526	0	0
11011	1182	Vacancy Savings	0	(-12,870)	(-13,650)
11121	1182	Flexi Time & Annual Leave Payments	(-437)	0	0
11200	1182	National Insurance	42,084	50,030	51,880
11250	1182	Superannuation	139,537	75,770	96,400
		Employees' Expenses	667,219	630,820	668,750
13180	1182	Car Allowance	219	580	580
		Transport Related Expenses	219	580	580
		TOTAL CONTROLLABLE EXPENDITURE	667,437	631,400	669,330
17311	1182	Cost of Departmental Admin Services	680,249	633,860	686,920
		Recharges	680,249	633,860	686,920
		TOTAL EXPENDITURE	1,347,686	1,265,260	1,356,250

		NET REVENUE REQUIREMENT	1,347,686	1,265,260	1,356,250
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		R&B SUPPORT & DEVELOPMENT TEAM	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£
11000	1183	Salaries - Basic	259,497	261,590	272,780
11001	1183	Salaries - Overtime	564	0	0
11011	1183	Vacancy Savings	0	(-6,570)	(-7,060)
11121	1183	Flexi Time & Annual Leave Payments	(-283)	0	0
11200	1183	National Insurance	25,544	24,190	25,520
11250	1183	Superannuation	95,677	42,640	54,830
		Employees' Expenses	380,999	321,850	346,070
13180	1183	Car Allowance	253	300	300
		Transport Related Expenses	253	300	300
		TOTAL CONTROLLABLE EXPENDITURE	381,252	322,150	346,370
17311	1183	Cost of Departmental Admin Services	251,160	246,540	266,470
		Recharges	251,160	246,540	266,470
		TOTAL EXPENDITURE	632,412	568,690	612,840

19006	1183	INCOME			
		Specific Grants Income (Service Related)	(-68,016)	0	0
19412	1183	Costs Recoverable	(-400)	0	0
		Income	(-68,416)	0	0
19601	1183	GF Recharge to GF Services - DEC's	(-579,111)	(-500,690)	(-544,840)
19606	1183	Recharge GF Direct Costs to GF	0	(-68,020)	(-68,000)
		Recharges	(-579,111)	(-568,710)	(-612,840)

		NET REVENUE REQUIREMENT	(-15,115)	(-20)	0
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		3 WYCH ELM	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£

12034	1255	Payment to HTS-Building Maintenance	132	0	0
12201	1255	Asbestos Revenue	246	0	0
12340	1255	Electricity	1,649	1,170	1,340
		Premises-related Expenses	2,027	1,170	1,340
		TOTAL CONTROLLABLE EXPENDITURE	2,027	1,170	1,340
17311	1255	Cost of Departmental Admin Services	219	320	310
17328	1255	Cost of Properties & Facilities Management (DEC)	52	0	0
		Recharges	271	320	310
18071	1255	Depreciation	-48,180	170	170
		Capital Finance Charges	(-48,180)	170	170
		TOTAL EXPENDITURE	-45,882	1,660	1,820
		INCOME			
19247	1255	Service Charges Income	(-1,433)	(-1,170)	(-1,340)
19508	1255	Rent Income	(-2,945)	(-6,500)	(-6,500)
		Income Group	(-4,378)	(-7,670)	(-7,840)

NET REVENUE REQUIREMENT **(-50,260)** **(-6,010)** **(-6,020)**

21 THE ROWS

	2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE	£	£	£

12000	1260	Maintenance Buildings - External Contracts	13	0	0
12034	1260	Payment to HTS-Building Maintenance	1,000	0	0
12340	1260	Electricity	60	1,780	1,670
12390	1260	Business Rates	7,056	7,200	7,310
		Premises-related Expenses	8,128	8,980	8,980
		TOTAL CONTROLLABLE EXPENDITURE	8,128	8,980	8,980
17214	1260	Cost of Insurance Section	250	260	200
		Support Services Group	250	260	200
		TOTAL EXPENDITURE	8,378	9,240	9,180

NET REVENUE REQUIREMENT **8,378** **9,240** **9,180**

INTERNAL AUDIT

	2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE	£	£	£

14865	1300	External Contracts	119,583	127,700	130,100
		Supplies and Services	119,583	127,700	130,100
		TOTAL CONTROLLABLE EXPENDITURE	119,583	127,700	130,100
17000	1300	Cost of Administrative Buildings	5,050	5,080	5,100
17200	1300	Cost of Messenger Service	2,040	2,130	2,100
17202	1300	Cost of Reprographics	427	150	150
17205	1300	Cost of Telephone System	1,000	1,000	1,200
17214	1300	Cost of Insurance Section	2,420	2,490	1,400
17300	1300	Cost of Corporate Management	4,060	4,250	4,400
17303	1300	Cost of Information Technology	8,560	8,750	9,700
17304	1300	Cost of Legal Services	40	40	100
17343	1300	Cost of CFO	23,840	25,570	27,300
		Support Services Group	47,437	49,460	51,450
17328	1300	Cost of Property & Facilities Management	13	0	0
		Recharges	13	0	0
		TOTAL EXPENDITURE	167,033	177,160	181,550
		INCOME			
19601	1300	GF Recharge to GF Services - CEC's	(-124,267)	(-152,940)	(-156,600)

19602	1300	GF Recharge to HRA Services - CEC's	(-)42,766	(-)24,220	(-)24,800
		Recharges	(-)167,033	(-)177,160	(-)181,400
NET REVENUE REQUIREMENT			0	0	150
INFORMATION TECHNOLOGY EXPENDITURE			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	1350	Salaries	386,086	442,530	466,230
11001	1350	Overtime	9,577	6,000	6,000
11011	1350	Vacancy Savings	0	(-)11,300	(-)12,260
11121	1350	Flexi Time & Annual Leave Payments	(-)607	0	0
11200	1350	National Insurance	41,008	46,340	49,330
11250	1350	Superannuation	140,910	70,310	91,380
		Employees' Expenses	576,973	553,880	600,680
13180	1350	Car allowances	592	1,200	1,200
13200	1350	Staff Travel cost Public Transport only	0	650	650
		Transport-related expenses	592	1,850	1,850
14005	1350	Equipment & Materials, Purchases & Maintenance	20,091	22,140	22,140
14258	1350	Office Stationery	473	1,000	1,000
14272	1350	IT Support & IT Consumables	2,597	2,670	2,670
14415	1350	Mobile Phone Costs	782	2,000	2,000
14416	1350	BT Networks (leased line charges)	17,191	19,590	19,590
14431	1350	IT Support & IT Consumables	202	0	0
14438	1350	Software Licence	561,264	699,000	748,000
14471	1350	Subsistence Claims for Staff	8	680	680
14486	1350	Subscriptions to Organisations & Periodicals	6,193	6,700	6,700
14510	1350	Advertising, Marketing & Publicity	0	140	140
14516	1350	Disaster Recovery	15,754	15,000	15,000
14865	1350	External Contracts	55,128	30,000	30,000
		Supplies and Services	679,682	798,920	847,920
		TOTAL CONTROLLABLE EXPENDITURE	1,257,247	1,354,650	1,450,450
17000	1350	Cost of Administrative Buildings	50,530	50,770	51,000
17200	1350	Cost of Messenger Service	2,040	2,130	2,100
17202	1350	Cost of Reprographics	486	300	300
17204	1350	Cost of Franking	0	30	30
17205	1350	Cost of Telephone System	5,210	5,210	6,400
17214	1350	Cost of Insurance Section	19,780	20,350	11,800
17215	1350	Cost of Occupational Health Service	680	560	600
17302	1350	Cost of Audit	10,340	6,920	7,100
17304	1350	Cost of Legal Services	0	0	6,100
17305	1350	Cost of Human Resources	11,500	12,200	12,900
17310	1350	Cost of Income Service	330	100	100
17322	1350	Cost of Health & Safety Service	1,160	1,460	1,800
17338	1350	Cost of Procurement Service	250	4,350	0
17343	1350	Cost of CFO	23,840	25,570	27,300
17345	1350	Cost of Training & Development Service	1,690	2,840	2,900
17346	1350	Cost of Payments Service	4,100	4,270	4,300
		Support Services Group	131,936	137,060	134,730
17002	1350	Cost of Office Accommodation LBC	24,139	24,580	24,850
17328	1350	Cost of Properties & Facilities Management	6	0	0
		Recharges	24,145	24,580	24,850
18071	1350	Depreciation	79,651	77,770	79,650
18075	1350	Amortisation of Intangible Assets	62,908	68,860	62,910
		Capital Financing Costs	142,559	146,630	142,560
		TOTAL EXPENDITURE	1,555,887	1,662,920	1,752,590
		INCOME			
19412	1350	Costs Recoverable	(-)191,465	(-)158,900	(-)158,900

		Income	(-)191,465	(-)158,900	(-)158,900
19601	1350	GF Recharge to GF Services - CEC's	(-)1,150,025	(-)1,213,210	(-)1,348,100
19602	1350	GF Recharge to HRA Services - CEC's	(-)214,396	(-)220,710	(-)245,200
		Recharges	(-)1,364,421	(-)1,433,920	(-)1,593,300
NET REVENUE REQUIREMENT			0	70,100	390
INSURANCE EXPENDITURE			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	1400	Salaries - Basic	107,657	109,810	114,440
11011	1400	Vacancy Savings	0	(-)2,680	(-)2,850
11121	1400	Flexi Time & Annual Leave Payments	(-)73	0	0
11200	1400	National Insurance	11,298	11,660	12,150
11250	1400	Superannuation	27,702	12,400	15,880
11402	1400	Recruitment Costs	575	0	0
		Employees' Expenses	147,159	131,190	139,620
13180	1400	Car Allowance	68	200	200
13200	1400	Staff Travel cost Public Transport only	316	200	200
		Transport-related expenses	384	400	400
14005	1400	Equipment & Materials, Purchases & Maintenance	13	50	50
14415	1400	Mobile Phone Costs	0	200	200
14431	1400	IT Support & IT Consumables	1,099	10,000	10,000
14471	1400	Subsistence Claims for Staff	28	400	400
14486	1400	Subscriptions	890	1,200	1,200
14500	1400	Insurance Premiums	666,801	699,600	771,000
14501	1400	Policy Excesses. Third Party Payments (recharged to 55701)	7,293	0	115,000
14865	1400	External Services - External Contracts	6,999	2,500	2,500
		Supplies and Services	683,122	713,950	900,350
		TOTAL CONTROLLABLE EXPENDITURE	830,665	845,540	1,040,370
17000	1400	Cost of Administrative Buildings	5,050	5,080	5,100
17200	1400	Cost of Messenger Service	2,040	2,130	2,100
17202	1400	Cost of Reprographics	293	80	80
17204	1400	Cost of Franking	25	50	50
17205	1400	Cost of Telephone System	530	530	700
17214	1400	Cost of Insurance Section	1,610	1,660	1,000
17215	1400	Cost of Occupational Health Service	160	130	100
17301	1400	Cost of Accountancy	1,140	1,210	1,300
17303	1400	Cost of Information Technology	7,770	7,940	8,800
17304	1400	Cost of Legal Services	390	390	500
17305	1400	Cost of Human Resources	2,650	2,820	3,000
17310	1400	Cost of Income Service	140	60	100
17322	1400	Cost of Health & Safety Service	270	340	400
17343	1400	Cost of CFO	11,920	12,790	13,700
17345	1400	Cost of Training & Development Service	390	660	700
		Support Services Group	34,377	35,870	37,630
		TOTAL EXPENDITURE	865,042	881,410	1,078,000
		INCOME			
19412	1400	Costs Recoverable	(-)80,714	(-)81,290	(-)70,110
		Recharges	(-)80,714	(-)81,290	(-)70,110
19601	1400	GF Recharge to GF Services	(-)537,306	(-)577,340	(-)335,300
19602	1400	GF Recharge to HRA Services	(-)247,022	(-)257,980	(-)149,800
19606	1400	GF Direct Costs Recharged to GF	0	0	(-)73,900
19607	1400	GF Direct Costs Recharged to HRA	0	0	(-)480,880
		Recharges	(-)784,328	(-)835,320	(-)1,039,880

NET REVENUE REQUIREMENT		0	(-)35,200	(-)31,990	
SEEN NIGHT CLUB					
EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
12000	1550	Maintenance Buildings - External Contracts	90	0	0
12350	1550	Gas	945	0	800
12372	1550	Rent	11,375	11,380	11,380
12373	1550	Service Charges - Landlord	0	1,360	5,900
12390	1550	Business Rates	33,260	42,670	31,330
Premises-related Expenses		45,670	55,410	49,410	
14005	1550	Equipment Materials & Maintenance incl. Lighting	242	0	0
14500	1550	Insurance	5,410	5,080	3,300
Supplies and Services		5,652	5,080	3,300	
TOTAL CONTROLLABLE EXPENDITURE		51,322	60,490	52,710	
17328	1550	Cost of Properties & Facilities Management	312	0	0
Recharges		312	0	0	
TOTAL EXPENDITURE		51,634	60,490	52,710	
INCOME					
19412	1550	Costs Recoverable	1,612	0	0
19508	1550	Rents Income	(-)6,732	0	0
Income Group		(-)5,120	0	0	

NET REVENUE REQUIREMENT		46,514	60,490	52,710	
LATTON BUSH CENTRE					
EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	1560	Salaries - Basic	110,467	111,020	114,450
11001	1560	Salaries - Overtime	5,060	9,350	9,350
11011	1560	Vacancy Savings	0	-2,990	-3,170
11200	1560	National Insurance	9,989	9,460	9,810
11250	1560	Superannuation	42,803	19,570	24,880
Employees' Expenses		168,320	146,410	155,320	
12000	1560	Maintenance Buildings - External Contracts	24,164	34,500	34,500
12001	1560	Alarm Maintenance Burglar & Fire	2,793	3,000	3,000
12003	1560	Cleaning & Disposals	3,726	3,500	3,500
12010	1560	Trade Refuse Collection	16,138	13,700	13,700
12014	1560	Routine Maintenance of Buildings	7,548	7,990	8,080
12027	1560	Refurbish to re-let	2,300	5,000	5,000
12034	1560	Payment to HTS-Building Maintenance	14,836	41,720	41,700
12201	1560	Asbestos Revenue	3,585	0	0
12340	1560	Electricity	76,213	101,500	80,030
12350	1560	Gas	46,673	30,140	21,900
12390	1560	Business Rates	81,308	82,020	83,150
12400	1560	Water	15,293	12,000	9,990
12421	1560	Cleaning Contract	22,080	21,500	21,450
Premises-related Expenses		316,657	356,570	326,000	
14005	1560	Equipment Materials & Maintenance incl. Lighting	28,630	27,000	27,000
14015	1560	Open/Close Stock (Equipment etc)	-690	0	0
14017	1560	Photocopier Usage	658	1,160	1,160
14203	1560	Refreshments at Meetings	17,352	30,000	30,000
14230	1560	Clothing & Uniform	40	0	0
14231	1560	Energy Certificates	375	400	400
14255	1560	Hospitality	154	250	250
14258	1560	Office Stationery	501	680	680
14325	1560	Licence Fees inc PRS, PPL & Public Entertainment	1,078	1,900	1,900
14401	1560	Postage	787	800	800
14431	1560	IT Support and IT Consumables	0	400	400

14510	1560	Advertising, Marketing, Publicity & Printing	1,149	2,500	2,500
		Supplies and Services	50,034	65,090	65,090
		TOTAL CONTROLLABLE EXPENDITURE	535,010	568,070	546,410
17200	1560	Cost of Messenger Service	1,020	1,060	1,100
17202	1560	Cost of Reprographics	81	100	100
17204	1560	Cost of Franking	110	160	160
17205	1560	Cost of Telephone System	3,305	2,980	3,700
17214	1560	Cost of Insurance Section	20,601	21,810	12,700
17215	1560	Cost of Occupational Health Service	260	220	200
17303	1560	Cost of Information Technology	8,560	8,750	9,700
17304	1560	Cost of Legal Services	8,340	8,910	10,900
17305	1560	Cost of Human Resources	4,420	4,690	5,000
17310	1560	Cost of Income Service	22,030	8,290	8,700
17322	1560	Cost of Health & Safety Service	440	560	700
17338	1560	Cost of Procurement Service	312	0	0
17345	1560	Cost of Training & Development Service	650	1,090	1,100
		Support Services Group	70,129	58,620	54,060
17311	1560	Cost of Depart. Admin Serv.	70,622	62,360	66,390
17319	1560	Cost of Community Safety Rangers	120	0	0
17328	1560	Cost of Properties & Facilities Management (DEC)	2,340	0	0
		Recharges	73,082	62,360	66,390
18071	1560	Depreciation	45,362	53,570	45,360
18072	1560	Impairment - Revaluation Losses	95,401	0	0
18398	1560	CI&E OOE Capital Expenditure overfunded	-6,972	0	0
		Capital Financing Costs	133,790	53,570	45,360
		TOTAL EXPENDITURE	812,012	742,620	712,220
		INCOME			
19114	1560	Sales - General	(-)1,365	(-)1,500	(-)1,500
19119	1560	Sales of Meals	(-)15,777	(-)30,000	(-)30,000
19247	1560	Service Charges Income	(-)317,839	(-)330,070	(-)320,000
19316	1560	Lettings	(-)103,579	(-)130,000	(-)105,000
19412	1560	Costs Recoverable	(-)3,760	0	0
19508	1560	Rents Income	(-)311,244	(-)315,690	(-)312,320
19529	1560	Rents Income - Licence to Occupy	(-)10,000	(-)10,000	(-)10,000
19546	1560	Bungalow Rent	(-)2,964	(-)2,960	(-)2,960
		Income Group	(-)766,528	(-)820,220	(-)781,780
19601	1560	Recharge GF to GF	(-)183,442	(-)182,680	(-)180,860
19602	1560	Recharge from GF to HRA	(-)43,840	(-)47,860	(-)48,540
		Recharges	(-)227,282	(-)230,540	(-)229,400
		NET REVENUE REQUIREMENT	(-)181,798	(-)308,140	(-)298,960
		2 WYCH ELM			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
12001	1874	Alarm Maintenance Burglar & Fire	35	70	70
12034	1874	Payment to HTS-Building Maintenance	1,206	580	580
12201	1874	Asbestos Revenue	150	0	0
12340	1874	Electricity	5,454	6,340	4,090
12350	1874	Gas	4,039	9,440	2,610
12400	1874	Water	7,898	4,740	5,910
		Premises-related Expenses	18,782	21,170	13,260
14231	1874	Energy Certificates	125	0	0
		Supplies and Services	125	0	0
		TOTAL CONTROLLABLE EXPENDITURE	18,907	21,170	13,260
17214	1874	Cost of Insurance Section	220	220	100
17310	1874	Cost of Income Service	180	100	100
		Support Services Group	400	320	200

17311	1874	Cost of Departmental Admin Services	876	990	920
17328	1874	Cost of Properties & Facilities Management (DEC)	312	0	0
		Recharges	1,188	990	920
18071	1874	Depreciation	6,009	6,540	6,010
		Capital Financing Costs	6,009	6,540	6,010
		TOTAL EXPENDITURE	26,505	29,020	20,390
		INCOME			
19247	1874	Service Charges Income	(-19,359)	(-20,790)	(-13,260)
19508	1874	Rent Income	(-12,959)	(-13,100)	(-13,100)
		Income Group	(-32,317)	(-33,890)	(-26,360)

NET REVENUE REQUIREMENT **(-5,813)** **(-4,870)** **(-5,970)**

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
BARBARA CASTLE HEALTH CENTRE EXPENDITURE					
12000	1876	Maintenance Buildings - External Contracts	2,574	0	0
12001	1876	Alarm Maintenance Burglar & Fire	476	410	410
12003	1876	Cleaning & Disposals	0	0	230
12034	1876	Payment to HTS-Building Maintenance	26,732	5,870	5,870
12201	1876	Asbestos Revenue	170	0	0
12340	1876	Electricity	4,651	6,230	4,580
12350	1876	Gas	5,217	4,490	3,120
12421	1876	Cleaning Contract	940	660	660
		Premises-related Expenses	40,760	17,660	14,870
14007	1876	Fire Extinguishers	63	0	0
		Supplies and Services	63	0	0
		TOTAL CONTROLLABLE EXPENDITURE	40,824	17,660	14,870
17214	1876	Cost of Insurance Section	880	900	500
17310	1876	Cost of Income Service	540	210	200
		Support Services Group	1,420	1,110	700
17311	1876	Cost of Departmental Admin Services	2,044	2,220	2,060
17328	1876	Cost of Properties & Facilities Management	2,080	0	0
		Recharges	4,124	2,220	2,060
18071	1876	Depreciation	13,151	13,150	13,150
		Capital Financing Costs	13,151	13,150	13,150
		TOTAL EXPENDITURE	59,519	34,140	30,780
		INCOME			
19424	1876	Service Charges (BCHC)	(-26,635)	(-17,950)	(-15,160)
19425	1876	Management Income	(-270)	(-270)	(-270)
19508	1876	Rent Income	(-68,500)	(-68,500)	(-68,500)
		Income Group	(-95,405)	(-86,720)	(-83,930)

NET REVENUE REQUIREMENT **(-35,886)** **(-52,580)** **(-53,150)**

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
TOWN CENTRE ENHANCEMENTS EXPENDITURE					
12034	2026	Payment to HTS-Building Maintenance	6,242	8,380	8,370
12080	2026	Pest Control	620	2,000	2,000
12300	2026	Town Centre - Small Works	0	4,000	4,000
12306	2026	Footpath Maintenance	7,100	5,000	5,000
		Premises-related Expenses	13,962	19,380	19,370
		TOTAL CONTROLLABLE EXPENDITURE	13,962	19,380	19,370
18071	2026	Depreciation Capital Charges	1,970	1,970	1,970

		Capital Financing Costs	<u>1,970</u>	<u>1,970</u>	<u>1,970</u>
		TOTAL EXPENDITURE	<u>15,932</u>	<u>21,350</u>	<u>21,340</u>
		INCOME			
19220	2026	Miscellaneous Licences	<u>-104</u>	<u>0</u>	<u>0</u>
		Income Group	<u>-104</u>	<u>0</u>	<u>0</u>
		NET REVENUE REQUIREMENT	<u>15,828</u>	<u>21,350</u>	<u>21,340</u>
		UNADOPTED HIGHWAYS EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
12037	2187	Payment to HTS-Street Cleaning	3,596	3,790	3,780
12091	2187	Highway Maintenance	15,583	13,750	13,750
12086	2187	ECC Highways Rangers	15,961	85,000	85,000
12306	2187	Footpath Maintenance	6,226	6,250	6,250
		Premises-related Expenses	<u>41,366</u>	<u>108,790</u>	<u>108,780</u>
14766	2187	Drainage Feasibility Study	760	1,250	1,250
		Supplies and Services	<u>760</u>	<u>1,250</u>	<u>1,250</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>42,126</u>	<u>110,040</u>	<u>110,030</u>
17303	2187	Cost of Information Technology	2,570	2,630	2,900
17310	2187	Cost of Income Service	360	50	100
		Support Services Group	<u>2,930</u>	<u>2,680</u>	<u>3,000</u>
17311	2187	Cost of Departmental Admin Services	61,326	55,000	52,000
		Recharges	<u>61,326</u>	<u>55,000</u>	<u>52,000</u>
		TOTAL EXPENDITURE	<u>106,382</u>	<u>167,720</u>	<u>165,030</u>
		INCOME			
19357	2187	Other Local Authority Income	<u>(-15,961)</u>	<u>(-85,000)</u>	<u>(-85,000)</u>
19412	2187	Costs recoverable	<u>(-1,020)</u>	<u>0</u>	<u>0</u>
		Income Group	<u>-16,981</u>	<u>-85,000</u>	<u>-85,000</u>
		NET REVENUE REQUIREMENT	<u>89,401</u>	<u>82,720</u>	<u>80,030</u>
		PUBLIC CONVENIENCES EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
12000	2200	Maintenance Buildings - External Contracts	2,005	0	0
12034	2200	Payment to HTS-Building Maintenance	1,705	580	580
12038	2200	Payment to HTS-Building Cleaning	7,515	7,900	7,900
12340	2200	Electricity	1,025	1,830	390
12390	2200	Business Rates	3,405	3,470	3,800
12400	2200	Water	1,122	1,800	200
		Premises-related Expenses	<u>16,777</u>	<u>15,580</u>	<u>12,870</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>16,777</u>	<u>15,580</u>	<u>12,870</u>
17214	2200	Cost of Insurance Section	910	940	500
		Support Services Group	<u>910</u>	<u>940</u>	<u>500</u>
17328	2200	Cost of Properties & Facilities Management	624	0	0
		Recharges	<u>624</u>	<u>0</u>	<u>0</u>
18071	2200	Depreciation	5,230	6,780	7,020
		Capital Financing Costs	<u>5,230</u>	<u>6,780</u>	<u>7,020</u>
		TOTAL EXPENDITURE	<u>23,541</u>	<u>23,300</u>	<u>20,390</u>
		NET REVENUE REQUIREMENT	<u>23,541</u>	<u>23,300</u>	<u>20,390</u>

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
STREET NAME SIGNS				
EXPENDITURE				
12034	2306	530	400	400
12037	2306	19,365	20,390	20,390
		19,895	20,790	20,790
14765	2306	5,436	5,470	5,470
		5,436	5,470	5,470
		25,332	26,260	26,260
17311	2306	30,663	28,600	27,520
		30,663	28,600	27,520
		55,995	54,860	53,780
INCOME				
19264	2306	(-20,404)	(-15,000)	(-15,000)
		(-20,404)	(-15,000)	(-15,000)
		35,591	39,860	38,780
NET REVENUE REQUIREMENT				
BUS SHELTERS				
EXPENDITURE				
12000	2410	1,174	0	0
12034	2410	1,331	1,170	1,170
		2,505	1,170	1,170
17214	2410	240	250	100
		240	250	100
		2,745	1,420	1,270
		2,745	1,420	1,270
NET REVENUE REQUIREMENT				
HIGHWAYS INFRASTRUCTURE				
EXPENDITURE				
12034	2456	80,812	41,660	41,670
12035	2456	63,627	67,190	67,160
12036	2456	158,812	167,690	167,630
12390	2456	2,809	2,860	2,910
		306,060	279,400	279,370
14859	2456	148,194	152,080	138,360
		148,194	152,080	138,360
		454,254	431,480	417,730
18071	2456	243,481	238,850	243,480
18073	2456	-9	0	0
18398	2456	-8,527	0	0
		234,944	238,850	243,480
		689,198	670,330	661,210
INCOME				
19412	2456	(-41,500)	(-41,500)	(-41,500)
		(-41,500)	(-41,500)	(-41,500)
		647,698	628,830	619,710
NET REVENUE REQUIREMENT				

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
BUS TERMINUS				
EXPENDITURE				
11000	2458	45,348	55,880	57,950
11001	2458	45	1,720	1,720
11003	2458	1,474	0	0
11011	2458	0	-1,430	-1,530
11200	2458	3,897	4,380	4,600
11250	2458	16,861	9,390	11,990
Employees' Expenses		67,624	69,940	74,730
12000	2458	10,745	20,000	20,000
12001	2458	686	1,200	1,200
12010	2458	8,880	3,000	6,000
12034	2458	2,538	5,790	5,790
12080	2458	620	1,250	1,250
12340	2458	4,797	6,730	6,090
12390	2458	46,872	47,810	48,570
12400	2458	12,453	2,500	1,570
12421	2458	38,896	33,320	44,380
Premises-related Expenses		126,487	121,600	134,850
14005	2458	389	400	400
14007	2458	126	0	130
14230	2458	0	300	300
14251	2458	39	0	0
14258	2458	0	240	0
14410	2458	1,389	2,500	1,450
14415	2458	98	0	120
14418	2458	443	500	480
14486	2458	0	50	0
Supplies and Services		2,484	3,990	2,880
TOTAL CONTROLLABLE EXPENDITURE		196,595	195,530	212,460
17202	2458	11	80	80
17205	2458	250	250	300
17214	2458	3,430	3,520	2,000
17215	2458	160	130	100
17305	2458	2,650	2,820	3,000
17310	2458	1,230	410	400
17322	2458	270	340	400
17331	2458	450	510	600
17338	2458	200	0	0
17345	2458	390	660	700
Support Services Group		9,041	8,720	7,580
17328	2458	6	0	0
Recharges		6	0	0
18071	2458	8,129	7,220	8,130
Capital Finance Charges		8,129	7,220	8,130
TOTAL EXPENDITURE		213,771	211,470	228,170
INCOME				
19114	2458	(-)77	(-)500	(-)500
19515	2458	(-)106,349	(-)130,000	(-)100,000
19545	2458	(-)182	(-)2,000	(-)200
19563	2458	(-)73	0	0
19564	2458	(-)100	(-)500	(-)100
Income Group		(-)106,780	(-)133,000	(-)100,800
19601	2458	(-)23,463	(-)23,950	(-)25,690
Recharges		(-)23,463	(-)23,950	(-)25,690

		<u>83,528</u>	<u>54,520</u>	<u>101,680</u>	
NET REVENUE REQUIREMENT					
HOUSING BENEFITS					
		<u>2019/20 Actual</u>	<u>2020/21 Original</u>	<u>2021/22 Original</u>	
EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>	
16001	2634	Rent Rebates Payments	13,715,013	12,517,230	13,026,810
16004	2634	Rent Allowances - Payments	10,552,678	8,937,340	11,776,740
16009	2634	Overpaid rent Allowance	(-)518,349	(-)510,000	(-)510,000
16132	2634	DHP	170,675	0	0
<i>Transfer Payments</i>		<u>23,920,017</u>	<u>20,944,570</u>	<u>24,293,550</u>	
TOTAL CONTROLLABLE EXPENDITURE		<u>23,920,017</u>	<u>20,944,570</u>	<u>24,293,550</u>	
17301	2634	Cost of Accountancy	23,443	14,290	15,200
17310	2634	Cost of Income Service	77,290	27,910	29,400
17331	2634	Cost of Cashiers Service	3,200	3,620	4,200
Support Services Group		<u>103,933</u>	<u>45,820</u>	<u>48,800</u>	
TOTAL EXPENDITURE		<u>24,023,950</u>	<u>20,990,390</u>	<u>24,342,350</u>	
INCOME					
19001	2634	Rent Rebates Subsidy	(-)13,740,868	(-)12,329,480	(-)12,831,400
19005	2634	Rent Allowance Subsidy	(-)10,422,482	(-)8,758,600	(-)11,600,080
19015	2634	Discretionary Housing Payments	(-)159,037	(-)247,180	(-)247,180
		<u>(-)24,322,387</u>	<u>(-)21,335,260</u>	<u>(-)24,678,660</u>	
NET REVENUE REQUIREMENT		<u>(-)298,437</u>	<u>(-)344,870</u>	<u>(-)336,310</u>	
CENTRAL SERVICES RESIDUAL RECHARGE BALANCE					
		<u>2019/20 Actual</u>	<u>2020/21 Original</u>	<u>2021/22 Original</u>	
EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>	
17299	2711	Year End Residual CEC	621,976	0	0
Support Services Group		<u>621,976</u>	<u>0</u>	<u>0</u>	
TOTAL EXPENDITURE		<u>621,976</u>	<u>0</u>	<u>0</u>	
NET REVENUE REQUIREMENT		<u>621,976</u>	<u>0</u>	<u>0</u>	
NEXUS					
		<u>2019/20 Actual</u>	<u>2020/21 Original</u>	<u>2021/22 Original</u>	
EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>	
17328	2775	Cost of Properties & Facilities Management	624	0	0
<i>Recharges</i>		<u>624</u>	<u>0</u>	<u>0</u>	
TOTAL EXPENDITURE		<u>624</u>	<u>0</u>	<u>0</u>	
INCOME					
19508	2775	Rents Income	0	-450,000	-450,000
<i>Income</i>		<u>0</u>	<u>-450,000</u>	<u>-450,000</u>	
NET REVENUE REQUIREMENT		<u>624</u>	<u>(-)450,000</u>	<u>(-)450,000</u>	
JVCO RESIDUAL YEAR END BALANCE					
		<u>2019/20 Actual</u>	<u>2020/21 Original</u>	<u>2021/22 Original</u>	
EXPENDITURE		<u>£</u>	<u>£</u>	<u>£</u>	
17299	2778	Year End Residual CEC	-371,393	0	0
<i>Support Services</i>		<u>-371,393</u>	<u>0</u>	<u>0</u>	
TOTAL EXPENDITURE		<u>-371,393</u>	<u>0</u>	<u>0</u>	

NET REVENUE REQUIREMENT (-)371,393 0 0

HTS MANAGEMENT

			2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE			£	£	£

12038	2779	Payment to HTS-Building Cleaning	111,417	117,090	117,040
12048	2779	Payment to HTS-Surveyors	27,378	27,380	27,380
Premises-related expenses			138,795	144,470	144,420
14310	2779	Consultancy Fees & Consultation costs	2,281	0	0
14323	2779	Legal Costs	5,778	0	0
14486	2779	Subscriptions to Organisations & Periodicals	269	0	0
14938	2779	HTS Harlow Pension Charge	113,556	102,040	118,390
Supplies and Services			121,884	102,040	118,390
TOTAL CONTROLLABLE EXPENDITURE			260,679	246,510	262,810
17200	2779	Cost of Messenger Service	1,020	1,060	1,100
17214	2779	Cost of Insurance Section	850	870	500
17300	2779	Cost of Corporate Management	4,860	5,090	5,200
17301	2779	Cost of Accountancy	24,580	25,990	27,600
17302	2779	Cost of Audit	5,170	0	0
17338	2779	Cost of Procurement Service	29,620	0	0
17342	2779	Cost of Policy & Performance Service	12,610	30,430	37,800
17343	2779	Cost of CFO	59,590	63,930	68,300
Support Services			138,300	127,370	140,500
17311	2779	Cost of Departmental Admin Services	48,235	17,410	18,390
17325	2779	Cost of HRA	36,217	0	66,230
Recharges			84,452	17,410	84,620
TOTAL EXPENDITURE			483,431	391,290	487,930

INCOME					
19488	2779	Profit Share HTS	(-)700,000	(-)500,000	(-)500,000
Income			(-)700,000	(-)500,000	(-)500,000
19601	2779	Recharge GF to GF	371,393	0	0
19602	2779	Recharge from GF to HRA	(-)154,824	(-)120,170	(-)130,290
Recharges			216,569	-120,170	-130,290

NET REVENUE REQUIREMENT 0 (-)228,880 (-)142,360

CORPORATE & DEMOCRATIC CORE - DEMOCRATIC REPRESENTATION & MANAGEMENT

			2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE			£	£	£

17000	2787	Cost of Administrative Buildings	213,165	192,920	193,900
17300	2787	Cost of Corporate Management	192,880	198,840	207,600
17301	2787	Cost of Accountancy	47,024	28,660	30,500
17303	2787	Cost of Information Technology	3,630	3,710	4,100
17320	2787	Cost of Communications Service	74,281	48,540	51,500
17342	2787	Cost of Policy & Performance Service	36,148	10,140	12,600
17343	2787	Cost of CFO	30,939	25,570	27,300
17347	2787	Cost of Head of Governance	55,842	58,910	63,800
Support Services Group			653,909	567,290	591,300
TOTAL EXPENDITURE			653,909	567,290	591,300

INCOME					
19602	2787	GF Recharge to HRA Services	(-)350,970	(-)340,370	(-)354,780
Recharges			(-)350,970	(-)340,370	(-)354,780

NET REVENUE REQUIREMENT	302,939	226,920	236,520
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CORPORATE & DEMOCRATIC CORE - CORPORATE MANAGEMENT EXPENDITURE

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
12205	2789	Loss of Insurance	7,172	0	0
		Premises Related Expenses	7,172	0	0
14361	2789	Bank Charges	15,859	25,000	25,000
		Supplies & Services	15,859	25,000	25,000
		TOTAL CONTROLLABLE EXPENDITURE	23,030	25,000	25,000
17300	2789	Cost of Administrative Buildings	282,610	289,900	304,300
17301	2789	Cost of Accountancy	130,193	79,350	84,300
17320	2789	Cost of Communications Service	64,589	42,200	44,800
17332	2789	Cost of Bank & Audit Fees	95,971	171,900	172,100
17341	2789	Cost of Data Protection & FOI	56,060	57,280	58,170
17342	2789	Cost of Policy & Performance Service	72,288	40,570	50,400
17343	2789	Cost of CFO	30,939	25,570	27,300
17347	2789	Cost of Head of Governance	55,842	58,910	63,800
		Support Services Group	788,491	765,680	805,170
18060	2789	Debt Management	3,883	11,010	11,010
		Capital Financing Costs	3,883	11,010	11,010
		TOTAL EXPENDITURE	815,404	801,690	841,180

INCOME

19602	2789	GF Recharge to HRA Services	(-493,595)	(-459,410)	(-483,100)
		Recharges	(-493,595)	(-459,410)	(-483,100)

NET REVENUE REQUIREMENT	321,809	342,280	358,080
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PENSION FUND UNDERFUNDING AND OTHER NON DISTRIBUTED COSTS EXPENDITURE

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11250	2816	Superannuation	1,632	0	0
11252	2816	Super Prev Yrs Deficiency Pmnts	(-347,690)	2,408,470	0
11253	2816	Super Prev Yrs Added Years	351,343	357,920	252,000
11254	2816	Superannuation Financial Strain	0	100,000	0
11405	2816	Comp redcy & Pay in lieu	58,007	0	0
		Employees' Expenses	63,292	2,866,390	252,000
		TOTAL CONTROLLABLE EXPENDITURE	63,292	2,866,390	252,000
17301	2816	Cost of Accountancy	0	0	0
		Support Services Group	0	0	0
		TOTAL EXPENDITURE	63,292	2,866,390	252,000

NET REVENUE REQUIREMENT	63,292	2,866,390	252,000
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DEPOTS / NURSERY EXPENDITURE

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
12340	2940	Electricity	85	110	140
12390	2940	Business Rates	2,066	2,110	2,140
		Premises-related Expenses	2,151	2,220	2,280
		TOTAL CONTROLLABLE EXPENDITURE	2,151	2,220	2,280
17214	2940	Cost of Insurance Section	250	260	200
		Support Services Group	250	260	200
18071	2940	Depreciation	-19,390	4,210	4,280

		Capital Financing Costs	<u>-19,390</u>	<u>4,210</u>	<u>4,280</u>
		TOTAL EXPENDITURE	<u>-16,989</u>	<u>6,690</u>	<u>6,760</u>
		INCOME			
19508	2940	Rents Income	<u>(-)24,253</u>	<u>(-)20,000</u>	<u>(-)20,000</u>
		Income Group	<u>(-)24,253</u>	<u>(-)20,000</u>	<u>(-)20,000</u>
		NET REVENUE REQUIREMENT	<u>-41,242</u>	<u>-13,310</u>	<u>-13,240</u>
		PAVILIONS, SPORTS PITCHES & COMMON ROOMS			
		EXPENDITURE			
			<u>£</u>	<u>£</u>	<u>£</u>
12000	3110	Maintenance Buildings - External Contracts	9,369	1,000	1,000
12001	3110	Alarm Maintenance Burglar & Fire	260	260	260
12005	3110	Insurance Claim	-755	0	0
12034	3110	Payment to HTS-Building Maintenance	6,502	5,870	5,870
12036	3110	Payment to HTS-Grounds Maintenance	112,031	118,300	118,260
12201	3110	Asbestos Revenue	342	0	0
12340	3110	Electricity	5,954	5,360	3,580
12350	3110	Gas	322	0	0
12390	3110	Business Rates	6,249	5,890	5,980
12400	3110	Water	655	1,100	1,630
		Premises-related Expenses	<u>140,929</u>	<u>137,780</u>	<u>136,580</u>
14005	3110	Equipment Materials & Maintenance	123	0	0
14231	3110	Energy Certificates	125	0	0
		Supplies and Services	<u>248</u>	<u>0</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>141,177</u>	<u>137,780</u>	<u>136,580</u>
17214	3110	Cost of Insurance Section	2,300	2,360	1,400
17310	3110	Cost of Income Service	840	400	400
		Support Services Group	<u>3,140</u>	<u>2,760</u>	<u>1,800</u>
17311	3110	Cost of Departmental Admin Services	12,046	17,110	16,310
17328	3110	Cost of Property & Facilities Management	1,742	0	0
		Recharges	<u>13,788</u>	<u>17,110</u>	<u>16,310</u>
18071	3110	Depreciation	34,666	33,940	34,670
18073	3110	Impairment-Other	6,437	0	0
18075	3110	Amortisation of Intangible Assets	2,479	4,670	2,480
		Capital Financing Costs	<u>43,582</u>	<u>38,610</u>	<u>37,150</u>
		TOTAL EXPENDITURE	<u>201,687</u>	<u>196,260</u>	<u>191,840</u>
		INCOME			
19247	3110	Service Charges Income	<u>(-)4,305</u>	<u>(-)3,180</u>	<u>(-)3,380</u>
19310	3110	Fees & Charges - Football	<u>(-)14,165</u>	<u>(-)14,170</u>	<u>(-)14,170</u>
19412	3110	Costs Recoverable	<u>(-)162</u>	<u>0</u>	<u>0</u>
19508	3110	Rent Income	<u>(-)36,675</u>	<u>(-)36,680</u>	<u>(-)36,680</u>
19510	3110	Job Codes Rent Income	<u>(-)29,371</u>	<u>(-)28,390</u>	<u>(-)34,390</u>
		Income Group	<u>(-)84,678</u>	<u>(-)82,420</u>	<u>(-)88,620</u>
19601	3110	Community Rent	<u>(-)14,817</u>	<u>(-)14,820</u>	<u>(-)14,730</u>
		Recharges	<u>(-)14,817</u>	<u>(-)14,820</u>	<u>(-)14,730</u>
		NET REVENUE REQUIREMENT	<u>102,192</u>	<u>99,020</u>	<u>88,490</u>
		HATCHES			
		EXPENDITURE			
			<u>£</u>	<u>£</u>	<u>£</u>
12000	3140	Maintenance Buildings - External Contracts	1,013	3,000	3,000
12034	3140	Payment to HTS-Building Maintenance	3,945	28,120	28,110
12201	3140	Asbestos Revenue	535	0	0

12328	3140	Grounds Maintenance - Non DSO	248	280	280
12340	3140	Electricity	676	740	610
12350	3140	Gas	146	0	0
12390	3140	Business Rates	1,820	850	3,190
12400	3140	Water	47	40	50
		Premises-related Expenses	8,429	33,030	35,240
14231	3140	Energy Certificates	298	0	0
		Supplies and Services	298	0	0
		TOTAL CONTROLLABLE EXPENDITURE	8,728	33,030	35,240
17214	3140	Cost of Insurance Section	240	250	100
17310	3140	Cost of Income Service	7,770	1,750	1,800
		Support Services Group	8,010	2,000	1,900
17311	3140	Cost of Departmental Admin Services	14,017	19,670	18,760
17328	3140	Cost of Property & Facilities Management	3,172	0	0
		Recharges	17,189	19,670	18,760
18071	3140	Depreciation Capital Charges	74,561	93,260	92,320
18072	3140	Impairment-Revaluation Losses	18,237	0	0
18073	3140	Impairment - Other	24,247	0	0
		Capital Financing Costs	117,044	93,260	92,320
		TOTAL EXPENDITURE	150,971	147,960	148,220

		INCOME			
19247	3140	Service Charge Income	(-)2,684	(-)2,270	(-)2,180
19510	3140	Job Codes Rent Income	(-)610,069	(-)610,180	(-)608,310
		Income Group	(-)612,753	(-)612,450	(-)610,490

		NET REVENUE REQUIREMENT	(-)461,782	(-)464,490	(-)462,270
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		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		GARAGES - GF EXPENDITURE			
17325	3142	Recharge from HRA	130,699	151,710	167,300
		Recharges	130,699	151,710	167,300
18050	3142	Revenue Contributions to Capital	0	155,570	162,690
18071	3142	Depreciation Capital Charges	122,461	125,010	122,460
		Capital Financing Costs	122,461	280,580	285,150
		TOTAL EXPENDITURE	253,160	432,290	452,450

		INCOME			
19508	3142	Rent income	(-)1,849,695	(-)1,923,630	(-)2,089,720
		Income Group	(-)1,849,695	(-)1,923,630	(-)2,089,720

		NET REVENUE REQUIREMENT	(-)1,596,535	(-)1,491,340	(-)1,637,270
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		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		PROPERTY & FACILITIES EXPENDITURE			
11000	3166	Salaries - Basic	220,982	382,640	399,300
11001	3166	Salaries - Overtime	2,034	0	0
11003	3166	Contract & Agency Staff	59,968	0	0
11011	3166	Vacancy Savings	0	-6,720	-10,380
11100	3166	Wages - Basic	10,620	0	0
11121	3166	Flexi Time & Annual Leave payments	-402	0	0
11200	3166	National Insurance	22,025	37,170	39,340
11210	3166	Wages - National Insurance	969	0	0
11250	3166	Superannuation	78,355	63,670	80,260
11402	3166	Recruitment Costs including Police Checks	1,767	0	0

11608	3166	Telephone Call Outs	127	140	140
		Employees' Expenses	396,445	476,900	508,660
13180	3166	Car Allowance	1,967	2,400	2,400
13200	3166	Staff Travel cost Public Transport only	432	200	200
		Transport-related Expenses	2,399	2,600	2,600
14005	3166	Equipment Materials & Maintenance incl.Lighting	408	2,500	2,500
14021	3166	Cost of Asset Disposals	1,268	0	0
14203	3166	Refreshments at Meetings	0	80	80
14230	3166	Clothing & Uniform	0	100	100
14249	3166	Land Registry Fees	873	1,200	1,200
14251	3166	Books, Magazines and Publications	80	750	750
14258	3166	Office Stationary	3	0	0
14310	3166	Consultancy Fees & Consultation costs	22,747	23,000	23,000
14323	3166	Legal Costs	4,798	5,000	5,000
14325	3166	Licence Fees inc PRS, PPI & Public Entertainment	1,974	0	0
14343	3166	Valuation of Assets Fees	33,626	18,870	18,870
14415	3166	Mobile Phone Costs	798	1,200	720
14471	3166	Subsistence claims for staff inc parking	559	650	650
14500	3166	Insurance	38,102	37,040	39,240
14501	3166	Policy Excesses	11,049	30,000	30,000
14525	3166	GIS Expenditure	2,450	3,500	3,500
14587	3166	Conference Expenses	44	160	160
		Supplies and Services	118,779	124,050	125,770
		TOTAL CONTROLLABLE EXPENDITURE	517,623	603,550	637,030
17000	3166	Cost of Administration Buildings	19,028	15,230	15,300
17200	3166	Cost of Messenger Service	2,017	2,130	2,100
17202	3166	Cost of Reprographics	5,022	3,630	3,630
17205	3166	Cost of Telephone System	2,970	2,970	3,700
17214	3166	Cost of Insurance Section	7,800	8,030	4,700
17215	3166	Cost of Occupational Health Service	470	390	400
17302	3166	Cost of Audit	7,167	18,680	19,100
17303	3166	Cost of Information Technology	46,131	43,970	48,900
17304	3166	Cost of Legal Services	197,480	210,940	258,100
17305	3166	Cost of Human Resources	7,960	8,450	8,900
17310	3166	Cost of Income Service	4,100	1,500	1,600
17322	3166	Cost of Health & Safety Service	800	1,010	1,200
17338	3166	Cost of Procurement Service	335	34,820	48,900
17345	3166	Cost of Training & Development Service	1,170	1,970	2,000
17346	3166	Cost of Payments Service	19,250	20,060	20,300
		Support Services Group	321,700	373,780	438,830
17311	3166	Cost of Depart. Admin Serv.	16,078	0	0
17312	3166	Cost of Regeneration Team	3,345	200	0
17328	3166	Cost of Properties & Facilities Management (DEC)	19	0	0
		Recharges	19,442	200	0
18075	3166	Amortisation of Intangible Assets	5,470	5,470	5,470
		Capital Financing Costs	5,470	5,470	5,470
		TOTAL EXPENDITURE	864,234	983,000	1,081,330
		INCOME			
19356	3166	Wayleaves	(-)1,402	(-)250	(-)250
19412	3166	Costs Recoverable	(-)37,269	(-)44,000	(-)44,000
19441	3166	Insurance Income	(-)29,449	(-)25,270	(-)27,470
19581	3166	Admin Costs Income	(-)2,810	(-)4,000	(-)4,000
		Income Group	(-)70,930	(-)73,520	(-)75,720
19600	3166	Recharge GF to Capital	(-)21,525	(-)53,750	(-)53,750
19601	3166	Recharge GF to GF	(-)269,417	(-)251,740	(-)239,120
19602	3166	Recharge from GF to HRA	(-)35,597	(-)38,860	(-)42,280
		Recharges	(-)326,539	(-)344,350	(-)335,150

NET REVENUE REQUIREMENT		466,765	565,130	670,460	
COMMERCIAL PROPERTIES - MISCELLANEOUS EXPENDITURE					
		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
12000	3180	Maintenance Buildings - External Contracts	7,285	14,710	14,710
12001	3180	Fire Alarm Maintenance	280	270	270
12005	3180	Insurance Claim	250	0	0
12034	3180	Payment to HTS-Building Maintenance	7,395	16,070	16,060
12036	3180	Payment to HTS-Grounds Maintenance	5,000	5,000	5,000
12201	3180	Asbestos Revenue	2,680	15,000	15,000
12340	3180	Electricity	4,120	4,010	3,580
12350	3180	Gas	7,827	25,940	7,030
12373	3180	Service Charges - Landlord	1,413	530	1,650
12390	3180	Business Rates	15,265	0	7,310
12392	3180	Council Tax - Empty Properties	-609	0	0
12400	3180	Water	3,042	1,800	3,600
		Premises-related Expenses	53,946	83,330	74,210
14007	3180	Fire Extinguishers	51	0	0
		Supplies and Services	51	0	0
		TOTAL CONTROLLABLE EXPENDITURE	53,998	83,330	74,210
17214	3180	Cost of Insurance Section	63,406	67,130	39,000
17310	3180	Cost of Income Service	6,010	1,320	1,400
		Support Services Group	69,416	68,450	40,400
17311	3180	Cost of Departmental Admin Services	51,653	58,220	55,030
17319	3180	Cost of Community Safety Rangers	18,905	20,240	21,340
17328	3180	Cost of Property & Facilities Management	2,704	0	0
		Recharges	73,262	78,460	76,370
18071	3180	Depreciation	44,782	172,890	182,800
18072	3180	Impairment - Revaluation Losses	90,727	0	0
18073	3180	Impairment - Other	289,558	0	0
18398	3180	CI&E OOE Capital Expenditure overfunded	-11,008	0	0
		Capital Financing Costs	414,058	172,890	182,800
		TOTAL EXPENDITURE	610,734	403,130	373,780
INCOME					
19247	3180	Service Charges Income	(-)17,680	(-)30,240	(-)12,290
19313	3180	Grazing	(-)140	(-)140	(-)140
19412	3180	Costs Recoverable	135	0	0
19508	3180	Rents Income	(-)348,724	(-)430,920	(-)449,280
19510	3180	Job Codes Rent Income	(-)109,863	(-)109,500	(-)109,020
19529	3180	Rents Income - Licence to Occupy	(-)3,649	0	0
		Income Group	(-)479,921	(-)570,800	(-)570,730
19601	3180	Recharge from GF to GF	(-)120,311	(-)115,200	(-)114,800
		Recharges	(-)120,311	(-)115,200	(-)114,800
		NET REVENUE REQUIREMENT	10,502	(-)282,870	(-)311,750
INVESTMENT PROPERTY - GF INCOME					
		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
19508	3181	Rents Income	(-)95,826	0	0
		Income Group	(-)95,826	0	0
		NET REVENUE REQUIREMENT	(-)95,826	0	0
THE STOW SHOPPING CENTRE					
		2019/20 Actual	2020/21 Original	2021/22 Original	

		£	£	£	
12000	3184	Maintenance Buildings - External Contracts	4,492	0	0
12005	3184	Insurance Claim	-1,062	0	0
12034	3184	Payment to HTS-Building Maintenance	5,108	20,130	20,120
12040	3184	Payment to HTS-Caretaking	3,802	4,000	4,000
12201	3184	Asbestos Revenue	1,050	0	0
12340	3184	Electricity	681	0	100
12350	3184	Gas	0	0	100
12390	3184	Business Rates	6,442	2,040	2,890
12392	3184	Council Tax - Empty Properties	-267	0	0
12400	3184	Water	49	0	0
		Premises-related Expenses	20,295	26,170	27,210
14231	3184	Energy Certificates	240	0	0
		Supplies and Services	240	0	0
		TOTAL CONTROLLABLE EXPENDITURE	20,535	26,170	27,210
17310	3184	Cost of Income Service	3,090	1,170	1,200
		Support Services Group	3,090	1,170	1,200
17311	3184	Cost of Departmental Admin Services	18,617	24,770	23,480
17328	3184	Cost of Property & Facilities Management	1,872	0	0
		Recharges	20,489	24,770	23,480
18071	3184	Depreciation	68,090	93,050	97,870
18072	3184	Impairment - Revaluation Losses	92,275	0	0
18073	3184	Impairment - Other	-8,914	0	0
		Capital Financing Costs	151,451	93,050	97,870
		TOTAL EXPENDITURE	195,566	145,160	149,760

		£	£	£	
19226	3184	Other Fees	(-27,977)	(-27,980)	(-27,980)
19412	3184	Costs Recoverable	(-5,000)	0	0
19508	3184	Rents Income	(-521,418)	(-537,830)	(-542,790)
		Income Group	(-554,395)	(-565,810)	(-570,770)
19601	3184	Community Rent	(-500)	(-500)	0
		Recharges	(-500)	(-500)	0

		NET REVENUE REQUIREMENT	(-359,329)	(-421,150)	(-421,010)
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		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
BUSH FAIR SHOPS SHOPPING CENTRE					
EXPENDITURE					
12000	3188	Maintenance Buildings - External Contracts	2,228	270	270
12005	3188	Insurance Claim	250	0	0
12034	3188	Payment to HTS-Building Maintenance	5,271	19,200	19,190
12201	3188	Asbestos Revenue	380	0	0
12340	3188	Electricity	1,736	1,160	1,000
12350	3188	Gas	1,301	0	0
12390	3188	Business Rates	19,267	13,960	14,180
12400	3188	Water	1,727	360	440
		Premises-related Expenses	32,161	34,950	35,080
14005	3188	Equipment Materials & Maintenance incl. Lighting	299	0	0
		Supplies and Services	299	0	0
		TOTAL CONTROLLABLE EXPENDITURE	32,460	34,950	35,080
17310	3188	Cost of Income Service	2,800	1,000	1,100
		Support Services Group	2,800	1,000	1,100
17311	3188	Cost of Departmental Admin Services	16,427	22,040	20,920
17328	3188	Cost of Property & Facilities Management	1,612	0	0
		Recharges	18,039	22,040	20,920
18071	3188	Depreciation	-1,287	71,550	70,130
18072	3188	Impairment - Revaluation Losses	13,232	0	0
18073	3188	Impairment - Other	52,902	0	0

		Capital Financing Costs	<u>64,847</u>	<u>71,550</u>	<u>70,130</u>
		TOTAL EXPENDITURE	<u>118,145</u>	<u>129,540</u>	<u>127,230</u>
		INCOME			
19508	3188	Rents Income	(-)391,305	(-)410,050	(-)407,330
19412	3188	Costs Recoverable	842	0	0
		Income Group	<u>(-)390,463</u>	<u>(-)410,050</u>	<u>(-)407,330</u>
		NET REVENUE REQUIREMENT	<u>(-)272,317</u>	<u>(-)280,510</u>	<u>(-)280,100</u>
		BUSH HOUSE OFFICES			
		EXPENDITURE			
			<u>£</u>	<u>£</u>	<u>£</u>
12000	3190	Maintenance Buildings - External Contracts	10	400	400
12001	3190	Alarm Maintenance Burglar & Fire	380	320	320
12034	3190	Payment to HTS-Building Maintenance	1,844	3,590	3,580
12340	3190	Electricity	1,628	1,890	2,010
12400	3190	Water	1,753	1,810	2,020
12421	3190	Cleaning Contract	6,278	6,950	6,920
		Premises-related Expenses	<u>11,893</u>	<u>14,960</u>	<u>15,250</u>
14007	3190	Fire Extinguishers	59	0	0
		Supplies and Services	<u>59</u>	<u>0</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>11,951</u>	<u>14,960</u>	<u>15,250</u>
17310	3190	Cost of Income Service	380	150	200
		Support Services Group	<u>380</u>	<u>150</u>	<u>200</u>
17311	3190	Cost of Departmental Admin Services	3,285	3,980	3,760
17328	3190	Cost of Property & Facilities Management	416	0	0
		Recharges	<u>3,701</u>	<u>3,980</u>	<u>3,760</u>
		TOTAL EXPENDITURE	<u>16,032</u>	<u>19,090</u>	<u>19,210</u>
		INCOME			
19247	3190	Service Charges Income	(-)11,101	(-)15,500	(-)15,780
19508	3190	Rents Income	(-)39,247	(-)39,250	(-)39,250
		Income Group	<u>(-)50,348</u>	<u>(-)54,750</u>	<u>(-)55,030</u>
		NET REVENUE REQUIREMENT	<u>(-)34,315</u>	<u>(-)35,660</u>	<u>(-)35,820</u>
		ADAMS HOUSE			
		EXPENDITURE			
			<u>£</u>	<u>£</u>	<u>£</u>
12340	3204	Electricity	86	120	110
		Premises-related Expenses	<u>86</u>	<u>120</u>	<u>110</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>86</u>	<u>120</u>	<u>110</u>
		TOTAL EXPENDITURE	<u>86</u>	<u>120</u>	<u>110</u>
		NET REVENUE REQUIREMENT	<u>86</u>	<u>120</u>	<u>110</u>
		NORTHGATE HOUSE			
		EXPENDITURE			
			<u>£</u>	<u>£</u>	<u>£</u>
12001	3207	Alarm maintenance Burglar & Fire	132	150	150
		Premises-related Expenses	<u>132</u>	<u>150</u>	<u>150</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>132</u>	<u>150</u>	<u>150</u>
17205	3207	Cost of Telephone System	6,210	5,600	6,900
17214	3207	Cost of Insurance	11,360	11,680	6,800

		Support Services Group	17,570	17,280	13,700
18071	3207	Depreciation	2,320	2,310	2,320
18072	3207	Impairment-Revaluation Losses	126,757	0	0
		Capital Financing Costs	129,077	2,310	2,320
		TOTAL EXPENDITURE	146,779	19,740	16,170
		INCOME			
19508	3207	Rents income	(-) 7,095	(-) 21,500	(-) 21,500
		Income Group	(-)7,095	(-)21,500	(-)21,500
		NET REVENUE REQUIREMENT	139,684	(-)1,760	(-)5,330
		WATER GARDENS CAR PARK EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
17214	3209	Cost of Insurance Section	610	630	400
		Support Services Group	610	630	400
17311	3209	Cost of Depart. Admin Serv.	32,156	0	0
		Recharges	32,156	0	0
		TOTAL EXPENDITURE	32,766	630	400
		INCOME			
19301	3209	Pay & Display Income	(-) 339,368	(-) 443,550	(-) 443,550
19338	3209	Staff Passes	(-) 42,578	(-) 43,000	(-) 43,000
		Income Group	(-)381,946	(-)486,550	(-)486,550
		NET REVENUE REQUIREMENT	(-)349,180	(-)485,920	(-)486,150
		CIVIC CENTRE EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	3213	Salaries - Basic	169,766	172,880	181,770
11001	3213	Salaries - Overtime	20,578	20,420	20,420
11011	3213	Vacancy Savings	0	-4,850	-5,240
11200	3213	National Insurance	19,123	18,330	19,410
11250	3213	Superannuation	70,365	31,350	40,640
11530	3213	Employee Welfare- Eye Test, Medicals, Physio, Counsell	0	0	0
		Employees' Expenses	279,832	238,130	257,000
12000	3213	Maintenance Buildings - External Contracts	107,437	65,100	65,100
12001	3213	Alarm Maintenance Burglar & Fire	73	0	0
12003	3213	Cleaning & Disposals	110	0	0
12010	3213	Trade Refuse Collection	10,020	9,600	9,600
12014	3213	Routine Maintenance of Buildings	69,856	71,840	72,650
12034	3213	Payment to HTS - Building Maintenance	488	0	0
12340	3213	Electricity	74,749	103,980	100,340
12350	3213	Gas	31,350	28,700	18,770
12390	3213	Business Rates	374,724	382,220	388,290
12400	3213	Water	4,242	3,620	3,230
12421	3213	Cleaning Contract	104,384	94,090	109,270
		Premises-related Expenses	777,432	759,150	767,250
13200	3213	Staff Travel cost Public Transport only	305	0	0
		Transport-related Expenses	305	0	0
14005	3213	Equipment Materials & Maintenance incl. Lighting	12,330	6,300	6,300
14007	3213	Fire Extinguishers	785	700	700
14024	3213	Rental and Leasing costs of Vending Machines	22,493	25,550	25,550
14230	3213	Clothing & Uniform	1,011	3,000	3,000
14231	3213	Energy Certificates	375	400	400

14233	3213	ID Cards	3,502	1,500	1,500
14258	3213	Office Stationery	27	0	0
14325	3213	Licence Fees inc PRS, PPL & Public Entertainment	942	1,400	1,400
14401	3213	Postage	176	0	0
14410	3213	Rental,Maintenance & Call Charges for Phone System	886	830	970
14415	3213	Mobile Phone Costs	1,178	1,500	1,200
14471	3213	Subsistence claims for staff inc parking	100	1,000	1,000
14486	3213	Subscriptions to Organisations & Periodicals	384	170	170
		Supplies and Services	44,188	42,350	42,190
		TOTAL CONTROLLABLE EXPENDITURE	1,101,757	1,039,630	1,066,440
17000	3213	Cost of Administration Buildings	10,110	10,150	10,200
17202	3213	Cost of Reprographics	31	0	0
17205	3213	Cost of Telephone System	1,570	1,570	1,900
17214	3213	Cost of Insurance Section	20,910	21,510	12,500
17215	3213	Cost of Occupational Health Service	310	260	300
17303	3213	Cost of Information Technology	5,990	6,120	6,800
17305	3213	Cost of Human Resources	5,310	5,630	6,000
17322	3213	Cost of Health & Safety Service	530	670	800
17338	3213	Cost of Procurement	170	0	0
17345	3213	Cost of Training & Development Service	780	1,310	1,300
		Support Services Group	45,711	47,220	39,800
17311	3213	Cost of Departmental Admin Services	19,363	4,300	4,090
17319	3213	Cost of Community Safety Rangers	120	0	0
17328	3213	Cost of Properties & Facilities Management (DEC)	2,600	0	0
		Recharges	22,083	4,300	4,090
18071	3213	Depreciation	118,494	117,880	118,490
18073	3213	Impairment - Other	-192,650	0	0
18075	3213	Amortisation of Intangible Assets	6,913	6,910	6,910
		Capital Financing Costs	-67,244	124,790	125,400
		TOTAL EXPENDITURE	1,102,306	1,215,940	1,235,730
		INCOME			
19006	3213	Specific Grants Income (Service Related)	(-)7,000	0	0
19247	3213	Service Charges Income	(-)6,454	(-)6,450	(-)6,450
		Income	(-)13,454	(-)6,450	(-)6,450
19601	3213	Recharge GF to GF	(-)1,082,580	(-)1,040,380	(-)1,055,030
19602	3213	Recharge from GF to HRA	(-)198,922	(-)175,990	(-)176,900
		Recharges	(-)1,281,503	(-)1,216,370	(-)1,231,930
		NET REVENUE REQUIREMENT	-192,650	-6,880	-2,650
		MESSENGERS & POSTAL EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
13025	3302	Payment to HTS-Fleet	3,787	4,420	4,420
13105	3302	Payment for fuel	494	500	500
		Transport-related expenses	4,281	4,920	4,920
14005	3302	Equipment Materials & Maintenance incl.Lighting	12,638	12,660	11,180
14015	3302	Open/Close Stock (Equipment etc)	938	0	0
14401	3302	Cost of Postage	79,528	103,000	85,000
		Supplies and Services	93,104	115,660	96,180
		TOTAL CONTROLLABLE EXPENDITURE	97,384	120,580	101,100
17000	3302	Cost of Administration Buildings	3,370	3,380	3,400
17204	3302	Cost of Franking	2	0	0
17205	3302	Cost of Telephone System	500	500	600
17214	3302	Cost of Insurance Section	430	440	300
17303	3302	Cost of Information Technology	4,280	4,370	4,900
		Support Services Group	8,582	8,690	9,200
17311	3302	Cost of Depart. Admin Serv.	34,343	36,840	39,350

		Recharges	34,343	36,840	39,350
18071	3302	Depreciation	3,108	3,110	3,110
		Capital Financing Costs	3,108	3,110	3,110
		TOTAL EXPENDITURE	143,417	169,220	152,760
		INCOME			
19601	3302	Recharge GF to GF (cost of Messengers)	(-)109,463	(-)136,540	(-)116,700
19602	3302	Recharge from GF to HRA (cost of Messengers)	(-)33,954	(-)32,680	(-)34,200
		Recharges	(-)143,417	(-)169,220	(-)150,900

NET REVENUE REQUIREMENT **0** **(-)0** **1,860**

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
		TELEPHONY EXPENDITURE		
14410	3316	Rental, Maintenance & Call Charges for Phone System	111,887	129,800
		<i>Supplies and Services</i>	111,887	129,800
		TOTAL CONTROLLABLE EXPENDITURE	111,887	129,800
17205	3316	Cost of Telephone System	990	1,200
17303	3316	Cost of Information Technology	53,370	60,600
17310	3316	Cost of Income Service	200	100
		Support Services Group	54,560	61,900
		TOTAL EXPENDITURE	166,447	191,700

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
		INCOME		
19412	3316	Costs Recoverable	(-)1,080	(-)500
19636	3316	Costs Recoverable fm HTS	(-)460	(-)600
		Income Group	(-)1,539	(-)1,100
19601	3316	GF Recharge to GF Services	(-)135,784	(-)128,690
19602	3316	GF Recharge to HRA Services	(-)29,123	(-)31,600
		Recharges	(-)164,908	(-)190,000

NET REVENUE REQUIREMENT **0** **30,000** **600**

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
		10 STAPLE TYE EXPENDITURE		
12001	3400	Alarm Maintenance Burglar & Fire	104	0
12372	3400	Rent	12,500	0
12373	3400	Service Charges - Landlord	-8,056	0
		Premises-related Expenses	4,548	0
		TOTAL CONTROLLABLE EXPENDITURE	4,548	0
		TOTAL EXPENDITURE	4,548	0

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
		INCOME		
19247	3400	Service Charges Income	7,827	0
19508	3400	Rents Income	(-)12,500	0
		Income Group	(-)4,673	0

NET REVENUE REQUIREMENT **-125** **0** **0**

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
		SUMNERS FORMER N'HOOD OFFICE EXPENDITURE		
17214	3404	Cost of Insurance Section	450	0

		Support Services Group	450	0	0
18071	3404	Depreciation	1,216	1,220	1,220
		Capital Financing Costs	1,216	1,220	1,220
		TOTAL EXPENDITURE	1,666	1,220	1,220
		INCOME			
19508	3404	Rents Income	(-) 8,000	(-) 8,000	(-) 8,000
		Income Group	(-)8,000	(-)8,000	(-)8,000
		NET REVENUE REQUIREMENT	(-)6,334	(-)6,780	(-)6,780
		OSLER HOUSE	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£
12001	3408	Alarm Maintenance Burglar & Fire	0	0	770
12034	3408	Payment to HTS-Building Maintenance	329	0	0
12201	3408	Asbestos Revenue	570	0	0
12340	3408	Electricity	31	0	780
12350	3408	Gas	944	0	250
12390	3408	Business Rates	5,089	0	11,100
12400	3408	Water	332	0	430
		Premises-related Expenses	7,293	0	13,330
14337	3408	Security Fees	50,953	0	0
		Supplies and Services	50,953	0	0
		TOTAL CONTROLLABLE EXPENDITURE	58,246	0	13,330
17328	3408	Cost of Properties & Facilities Management	364	0	0
		Recharges	364	0	0
		TOTAL EXPENDITURE	58,610	0	13,330
		NET REVENUE REQUIREMENT	58,610	0	13,330
		POTTER STREET FORMER N'HOOD OFFICE	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£
12340	3412	Electricity	567	730	440
12350	3412	Gas	195	420	110
12390	3412	Business Rates	-621	15,810	0
12400	3412	Water	62	60	240
		Premises-related Expenses	203	17,020	790
		TOTAL CONTROLLABLE EXPENDITURE	203	17,020	790
17214	3412	Cost of Insurance Section	450	460	300
		Support Services Group	450	460	300
17328	3412	Cost of Properties & Facilities Management	208	0	0
		Recharges	208	0	0
18071	3412	Depreciation	-3,636	4,550	4,570
		Capital Financing Costs	(-)3,636	4,550	4,570
		TOTAL EXPENDITURE	-2,776	22,030	5,660
		INCOME			
19508	3412	Rents Income	0	0	(-) 13,750
		Income Group	0	0	(-)13,750
		NET REVENUE REQUIREMENT	-2,776	22,030	-8,090

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
CAR PARKS					
EXPENDITURE					
12000	3450	Maintenance Buildings - External Contracts	3	0	0
12034	3450	Payment to HTS-Building Maintenance	8,400	4,700	4,700
12304	3450	Car Park Maintenance	20,682	7,000	10,000
12340	3450	Electricity	4,278	7,030	3,900
12390	3450	Business Rates	59,107	60,290	62,570
		Premises-related Expenses	92,470	79,020	81,170
14005	3450	Equipment Materials & Maintenance incl.Lighting	29,339	23,000	25,000
14263	3450	Tickets	5,282	6,000	6,000
14337	3450	Security Fees	17,644	18,730	18,730
14415	3450	Mobile Phone Costs	1,540	1,680	1,680
14431	3450	IT Support and IT Consumables	4,750	4,630	4,630
14865	3450	External Contracts	73,000	74,460	77,520
		Supplies and Services	131,555	128,500	133,560
		TOTAL CONTROLLABLE EXPENDITURE	224,025	207,520	214,730
17000	3450	Cost of Accommodation	1,680	1,690	1,700
17202	3450	Cost of Reprographics	185	50	50
17204	3450	Cost of Franking	386	350	350
17214	3450	Cost of Insurance Section	8,480	8,720	5,100
17310	3450	Cost of Income Service	1,780	1,070	1,100
17331	3450	Cost of Cashiers Service	1,280	1,450	1,700
		Support Services Group	13,791	13,330	10,000
17002	3450	Cost of Office Accommodation LBC	7,664	7,730	7,800
17311	3450	Cost of DEC	39,541	23,950	25,690
		Recharges	47,205	31,680	33,490
18071	3450	Depreciation	5,784	6,560	6,560
18072	3450	Impairment - Revaluation Losses	262,445	0	0
		Capital Financing Costs	268,229	6,560	6,560
		TOTAL EXPENDITURE	553,250	259,090	264,780
INCOME					
19274	3450	Outdoor Bowls	(-)5,395	(-)6,000	(-)6,000
19301	3450	Pay & Display Income	(-)434,779	(-)500,000	(-)500,000
19315	3450	Special Parking Permits	(-)2,252	(-)7,000	(-)6,000
19320	3450	Parking Charges - PCNs	(-)52,434	(-)55,000	(-)55,000
19323	3450	Seasons Tickets	(-)61,386	(-)50,000	(-)55,000
19497	3450	Shop Permits	(-)10,118	(-)10,000	(-)10,000
19508	3450	Rent income	(-)10,619	0	(-)8,250
		Income	(-)576,984	(-)628,000	(-)640,250
19601	3450	Recharge GF to GF	(-)1,588	(-)1,070	(-)1,070
19602	3450	Recharge GF to HRA	(-)1,080	(-)1,110	(-)1,110
		Recharges	(-)2,668	(-)2,180	(-)2,180
		NET REVENUE REQUIREMENT	(-)26,401	(-)371,090	(-)377,650
RESIDENTS PARKING					
EXPENDITURE					
17310	3488	Cost of Income Service	150	60	100
17331	3488	Cost of Cashiers Service	2,340	2,650	3,100
		Support Services Group	2,490	2,710	3,200
		TOTAL EXPENDITURE	2,490	2,710	3,200
		NET REVENUE REQUIREMENT	2,490	2,710	3,200

GOVERNANCE SERVICES	2019/20 Actual	2020/21 Original	2021/22 Original
	£	£	£
Employees Expenses	3,811,120	3,589,260	3,803,200
Training & Development Expenses	66,398	69,820	69,820
Premises Related Expenses	156,007	161,290	152,730
Transport Related Expenses	5,677	5,240	5,240
Supplies and Services	1,589,680	1,414,410	1,426,920
Members Allowances	188,426	190,430	194,450
Central Support Services	1,448,626	1,219,920	1,233,220
Other Recharges	163,830	127,540	130,510
Capital Financing Cost	287,882	248,170	287,880
Total Expenditure	7,717,646	7,026,080	7,303,970
Income	(-)1,738,673	(-)1,437,210	(-)1,413,010
Recharges	(-)4,020,338	(-)3,339,160	(-)3,688,890
Net Expenditure	1,958,635	2,249,710	2,202,070

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		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
THE PLAYHOUSE					
EXPENDITURE					
11000	1690	Salaries - Basic	413,480	460,200	477,180
11001	1690	Salaries - Overtime	7,186	1,000	1,000
11003	1690	Contract & Agency Staff	17,155	0	0
11005	1690	Statutory Maternity Pay	346	0	0
11011	1690	Vacancy Savings	0	-11,120	-11,990
11103	1690	Wages - Holiday Pay	11,671	4,000	4,000
11105	1690	Wages - Temporary Staff	58,137	30,220	30,820
11200	1690	National Insurance	32,412	37,440	39,310
11210	1690	Wages - National Insurance	1,865	500	500
11250	1690	Superannuation	134,175	57,350	82,100
11260	1690	Wages - Superannuation	5,315	1,500	1,500
11402	1690	Recruitment Costs Including Police Checks	0	1,000	1,000
11458	1690	Training Expenses	579	0	0
11460	1690	Course Fees	130	0	0
Employees' Expenses		682,450	582,090	625,420	
12000	1690	Maintenance Buildings - External Contracts	28,847	34,000	34,000
12001	1690	Alarm Maintenance Burglar & Fire	1,540	1,000	1,000
12003	1690	Cleaning & Disposals including Contract Cleaning	7,822	8,000	8,000
12013	1690	Hire of Skips	7,820	8,500	8,500
12034	1690	Payment to HTS-Building Maintenance	12,124	11,760	11,760
12340	1690	Electricity	44,473	54,460	44,300
12350	1690	Gas	19,190	7,920	9,760
12390	1690	Business Rates	28,224	28,790	29,250
12400	1690	Water	4,279	3,000	3,960
Premises-related Expenses		154,320	157,430	150,530	
13180	1690	Car Allowance	14	250	250
13200	1690	Staff Travel cost Public Transport Only	985	500	500
Transport-related expenses		1,000	750	750	
14005	1690	Equipment Materials & Maintenance incl.Lighting	33,272	27,500	27,500
14007	1690	Fire Extinguishers	711	1,000	1,000
14015	1690	Open/Close Stock (Equipment etc)	-1,145	0	0
14017	1690	Photocopier Usage	1,294	2,800	1,440
14202	1690	Provisions	23,403	23,000	23,000
14203	1690	Refreshments at Meetings	17	250	250
14230	1690	Clothing & Uniform	1,228	1,500	1,500
14231	1690	Energy Certificates	375	500	500
14258	1690	Office Stationery	1,264	2,000	2,000
14325	1690	Licence Fees inc PRS, PPL & Public Entertainment	15,483	10,000	10,000
14337	1690	Security Fees	56,470	40,000	54,000
14343	1690	Valuation of Assets Fees	4,552	0	0
14377	1690	Payment to Hirer	162,929	170,000	170,000
14410	1690	Rental,Maintenance & Call Charges for Phone System	2,069	2,100	2,300
14415	1690	Mobile Phone Costs	866	700	1,000
14431	1690	IT Support and IT Consumables	24,602	29,400	29,400
14471	1690	Subsistence claims for staff inc parking	421	500	500
14510	1690	Advertising, Marketing, Publicity & Printing	61,465	60,000	60,000
14775	1690	Production Costs	282,530	256,000	256,000
14776	1690	Credit Card Charge	14,856	15,000	15,000
14780	1690	Investment in Arts	93,021	14,400	14,400
14827	1690	Pantomime Production	317,422	281,000	281,000
14881	1690	Bar & Vending Costs	82,472	75,000	80,000
14886	1690	Ice Cream Purchases	6,735	8,000	7,000
Supplies and Services		1,186,310	1,020,650	1,037,790	
TOTAL CONTROLLABLE EXPENDITURE		2,024,080	1,760,920	1,814,490	
17202	1690	Cost of Reprographics	61	370	370
17204	1690	Cost of Franking	10,589	14,500	14,500
17205	1690	Cost of Telephone System	7,352	6,620	8,200
17214	1690	Cost of Insurance Section	41,960	44,420	25,800

17215	1690	Cost of Occupational Health Service	896	1,390	1,400
17303	1690	Cost of Information Technology	29,604	28,220	31,400
17304	1690	Cost of Legal Services	20	20	0
17305	1690	Cost of Human Resources	28,690	30,040	31,800
17310	1690	Cost of Income Service	1,000	390	400
17322	1690	Cost of Health & Safety Service	2,850	3,590	4,400
17331	1690	Cost of Cashiers Service	2,510	2,840	3,300
17338	1690	Cost of Procurement Service	997	0	0
17345	1690	Cost of Training & Development Service	8,874	7,000	7,100
17346	1690	Cost of Payments Service	10,400	10,830	11,000
17347	1690	Cost of head of Governance	0	0	22,200
		Support Services	145,801	150,230	161,870
17311	1690	Cost of Departmental Admin Services (Head of Service)	34,890	0	0
17328	1690	Cost of Properties & Facilities Management	104	0	0
		Recharges	34,994	0	0
18071	1690	Depreciation Capital Charges	287,649	248,170	287,650
		Capital Financing Costs	287,649	248,170	287,650
		TOTAL EXPENDITURE	2,492,524	2,159,320	2,264,010

INCOME					
19087	1690	Giant Cash Bonanza	-2,201	-2,760	-2,200
19307	1690	Ice Cream Commission	-23,799	-30,000	-25,000
19330	1690	Pay What You Can Season	-4,238	-4,000	-4,000
19331	1690	Vending Machine Sales	-1,464	-2,000	-2,000
19357	1690	Other Local Authority Income	-39,921	0	0
19377	1690	Merchandise Commission	-13,015	-12,000	-12,000
19412	1690	Costs recoverable	-11,914	0	0
19444	1690	Sponsorship Income	-2,875	0	0
19465	1690	Theatre Tokens	-5,658	0	-1,000
19506	1690	Promos Booking Fees	-43,902	-50,000	-45,000
19528	1690	Hires Booking Fees	-14,039	-20,000	-15,000
19553	1690	Postage Fees	-3,086	-4,000	-3,000
19560	1690	Promotions: Box Office	-662,962	-681,000	-343,660
19561	1690	Panto Box Office Receipts	0	0	-319,300
19716	1690	Hall/Room Hire	-35,100	-40,000	-40,000
19731	1690	Hire Box Office Income	-185,270	-175,000	-175,000
19734	1690	Promotion Charges	0	-2,000	0
19735	1690	Hires Charges	-86,615	-90,000	-90,000
19773	1690	Scene One Bar	-157,655	-145,000	-155,000
19774	1690	Café Bar	-15,714	-15,000	-15,000
		Income	-1,309,428	-1,272,760	-1,247,160

NET REVENUE REQUIREMENT	1,183,096	886,560	1,016,850
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REPROGRAPHICS					
EXPENDITURE					
		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	

11000	2710	Salaries - Basic	15,323	15,630	16,060
11001	2710	Salaries - Overtime	1,924	1,000	1,000
11011	2710	Vacancy Savings	0	-410	-430
11200	2710	National Insurance	1,190	1,100	1,140
11250	2710	Superannuation	6,410	2,710	3,430
		Employees' Expenses	24,848	20,030	21,200
14002	2710	Colour Copier (OCE)	15,531	15,000	14,810
14005	2710	Equipment Materials & Maintenance incl.Lighting	5,675	6,700	6,700
14015	2710	Open/Close Stock (Equipment etc)	-2,028	0	0
14017	2710	Photocopier Usage (OCE)	4,550	4,640	3,680
14259	2710	Paper Costs	12,799	19,160	13,000
14274	2710	Mono Copier (Konica Minolta)	5,782	5,000	3,520

14510	2710	Advertising, Marketing, Publicity & Printing	338	500	500
		Supplies and Services	42,646	51,000	42,210
		TOTAL CONTROLLABLE EXPENDITURE	67,494	71,030	63,410
17000	2710	Cost of Administration Buildings	28,630	28,770	28,900
17200	2710	Cost of Messenger Service	2,040	2,130	2,100
17205	2710	Cost of Telephone System	750	750	900
17214	2710	Cost of Insurance Section	1,610	1,660	1,000
17215	2710	Cost of Occupational Health Service	50	40	0
17303	2710	Cost of Information Technology	3,430	3,500	3,900
17305	2710	Cost of Human Resources	880	940	1,000
17322	2710	Cost of Health & Safety Service	90	110	100
17338	2710	Cost of Procurement Service	160	0	0
17345	2710	Cost of Training & Development Service	130	220	200
		Support Services Group	37,770	38,120	38,100
17311	2710	Cost of Depart. Admin Serv. (Part of Civic&LBC&S Farrington)	0	36,840	0
17328	2710	Cost of Properties & Facilities Management	34,343	0	39,350
		Recharges	34,343	36,840	39,350
		TOTAL EXPENDITURE	139,607	145,990	140,860
		INCOME			
19412	2710	Costs Recoverable	(-)196	(-)200	(-)200
		Income Group	(-)196	(-)200	(-)200
19601	2710	Recharge GF to GF	(-)117,091	(-)117,090	(-)111,960
19602	2710	Recharge GF to HRA	(-)22,320	(-)28,700	(-)28,700
		Recharges	(-)139,411	(-)145,790	(-)140,660
		NET REVENUE REQUIREMENT	0	0	0
		CONTACT HARLOW			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2781	Salaries - Basic	732,749	796,750	835,060
11001	2781	Salaries - Overtime	286	0	0
11003	2781	Contract & Agency Staff	5,562	0	0
11005	2781	Statutory Maternity Pay	1,250	0	0
11011	2781	Vacancy Savings	0	-19,400	-21,220
11121	2781	Flexi Time & Annual Leave payments	-165	0	0
11200	2781	National Insurance	67,361	73,020	78,850
11250	2781	Superannuation	233,697	99,970	147,210
		Employees' Expenses	1,040,740	950,340	1,039,900
13180	2781	Car Allowance	63	320	320
13200	2781	Staff Travel cost Public Transport only	48	0	0
		Transport-related Expenses	111	320	320
14005	2781	Equipment Materials & Maintenance incl. Lighting	1,440	2,390	2,390
14230	2781	Clothing & Uniform	2,493	4,800	4,800
14255	2781	Hospitality	0	150	150
14258	2781	Office Stationery	613	2,000	2,000
14325	2781	Licence Fees inc PRS, PPL & Public Entertainment	375	300	300
14337	2781	Security Fees	11,005	10,310	12,000
14415	2781	Mobile Phone Costs	600	390	720
14431	2781	IT Support and IT Consumables	1,722	1,250	1,250
14471	2781	Subsistence claims for staff inc parking	38	0	0
14510	2781	Advertising, Marketing, Publicity & Printing	0	1,000	1,000
14711	2781	QSI/Comment Line/Language Line	113	1,000	1,000
		Supplies and Services	18,400	23,590	25,610
		TOTAL CONTROLLABLE EXPENDITURE	1,059,252	974,250	1,065,830
17000	2781	Cost of Administration Buildings	58,950	55,840	56,100
17200	2781	Cost of Messenger Service	2,040	2,130	2,100
17202	2781	Cost of Reprographics	11,694	10,500	12,000

17204	2781	Cost of Franking	335	420	420
17205	2781	Cost of Telephone System	12,360	12,360	15,300
17214	2781	Cost of Insurance Section	21,760	22,380	13,000
17215	2781	Cost of Occupational Health Service	1,720	1,430	1,400
17302	2781	Cost of Audit	6,200	0	0
17303	2781	Cost of Information Technology	106,190	108,490	120,600
17305	2781	Cost of Human Resources	29,200	30,980	32,700
17322	2781	Cost of Health & Safety Service	2,940	3,700	4,500
17345	2781	Cost of Training & Development Service	4,280	7,220	7,300
17346	2781	Cost of Payments Service	940	980	1,000
17347	2781	Cost of Head of Governance	0	0	11,100
		Support Services	258,610	256,430	277,520
17311	2781	Cost of Departmental Admin Services (Head of Service)	20,343	0	0
17328	2781	Cost of Property & Facilities Management	51	0	0
		Recharges	20,394	0	0
18075	2781	Amortisation of Intangible Assets	233	0	230
		Capital Financing Costs	233	0	230
		TOTAL EXPENDITURE	1,338,489	1,230,680	1,343,580
		INCOME			
19139	2781	Sales of Disabled Keys	-68	0	0
		Income	-68	0	0
19601	2781	Recharge GF to GF	-444,653	0	0
19602	2781	Recharge from GF to HRA	-893,769	-831,040	-899,210
		Recharges	-1,338,421	-831,040	-899,210
		NET REVENUE REQUIREMENT	0	399,640	444,370
		COMMUNICATIONS			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2794	Salaries - Basic	154,101	157,540	200,370
11001	2794	Salaries - Overtime	876	540	540
11011	2794	Vacancy Savings	0	-3,990	-5,240
11200	2794	National Insurance	15,540	15,860	20,450
11250	2794	Superannuation	57,814	25,770	40,380
		Employees' Expenses	228,332	195,720	256,500
13180	2794	Car Allowance	0	220	220
		Transport-related expenses	0	220	220
14005	2794	Equipment Materials and Maint.	1,449	0	0
14310	2794	Consultancy Fees	1,572	0	0
14415	2794	Mobile Phone Costs	584	840	960
14431	2794	IT Support and IT Consumables	880	500	500
14510	2794	Advertising, Marketing, Publicity & Printing	9,894	19,700	10,000
14511	2794	Statutory Advertising - communications only	35,327	6,000	15,700
		Supplies and Services	49,706	27,040	27,160
		TOTAL CONTROLLABLE EXPENDITURE	278,038	222,980	283,880
17000	2794	Cost of Administration Buildings	8,420	10,150	10,200
17200	2794	Cost of Messenger Service	2,040	2,130	2,100
17202	2794	Cost of Reprographics	413	350	350
17204	2794	Cost of Franking	21	30	30
17205	2794	Cost of Telephone System	750	740	900
17214	2794	Cost of Insurance Section	4,030	4,150	2,400
17215	2794	Cost of Occupational Health	260	220	200
17302	2794	Cost of Audit	5,170	0	0
17303	2794	Cost of Information Technology	41,760	42,670	47,400
17305	2794	Cost of Human Resources	4,420	4,690	5,000
17322	2794	Cost of Health & Safety Service	440	560	700
17345	2794	Cost of Training & Development	650	1,090	1,100

17346	2794	Cost of Payments Service	1,410	1,470	1,500
17347	2794	Cost of Head of Governance	0	0	11,100
		Support Services	69,784	68,250	82,980
17311	2794	Cost of Departmental Admin Services (Head of Service)	16,436	0	0
		Recharges	16,436	0	0
		TOTAL EXPENDITURE	364,258	291,230	366,860
		INCOME			
19601	2794	Recharge GF to GF	-305,621	-252,930	-268,300
19602	2794	Recharge from GF to HRA	-58,638	-48,540	-51,500
19607	2794	Recharge from GF to HRA (cost of Harlow Times)	0	0	0
		Recharges	-364,258	-301,470	-319,800

NET REVENUE REQUIREMENT 0 -10,240 47,060

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		OCCUPATIONAL HEALTH EXPENDITURE			
11530	2812	Occupational Health Service Fees	16,999	15,000	15,100
		Employees' Expenses	16,999	15,000	15,100
14818	2812	Equality Act - Disability Adjustments	3,043	7,500	7,500
		Supplies & Services	3,043	7,500	7,500
		TOTAL CONTROLLABLE EXPENDITURE	20,042	22,500	22,600
		TOTAL EXPENDITURE	20,042	22,500	22,600

		2019/20 Actual	2020/21 Original	2021/22 Original	
		INCOME			
19601	2812	GF Recharge to GF Services - CEC's	(-)16,101	(-)18,070	(-)17,300
19602	2812	GF Recharge to HRA Services - CEC's	(-)3,941	(-)4,430	(-)4,500
		Recharges	(-)20,042	(-)22,500	(-)21,800

NET REVENUE REQUIREMENT 0 0 800

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		CORPORATE HR COSTS EXPENDITURE			
11500	2814	Long Service Awards	656	2,000	3,300
11502	2814	Gratuities - Pensions	31,022	34,700	34,700
11618	2814	KiddiVoucher Admin Fees	515	1,000	1,000
		Employees' Expenses	32,193	37,700	39,000
		TOTAL CONTROLLABLE EXPENDITURE	32,193	37,700	39,000
		TOTAL EXPENDITURE	32,193	37,700	39,000

		2019/20 Actual	2020/21 Original	2021/22 Original	
		INCOME			
19601	2814	GF Recharge to GF Services - CEC's	(-)25,853	(-)29,880	(-)31,200
19602	2814	GF Recharge to HRA Services - CEC's	(-)6,341	(-)7,320	(-)7,800
		Recharges	(-)32,193	(-)37,200	(-)39,000

NET REVENUE REQUIREMENT 0 500 0

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		HUMAN RESOURCES EXPENDITURE			
11000	2820	Salaries - Basic	208,142	245,540	258,280
11001	2820	Salaries - Overtime	345	0	0

11011	2820	Vacancy Savings	0	(-)6,200	(-)6,720
11015	2820	ECC Contract	3,000	3,150	3,150
11121	2820	Flexi Time & Annual Leave Payments	(-)1,287	0	0
11200	2820	National Insurance	21,097	24,360	25,940
11250	2820	Superannuation	79,606	40,020	51,920
11402	2820	Recruitment Costs Including Police Checks	529	0	0
		Employees' Expenses	311,432	306,870	332,570
13180	2820	Car Allowances	213	220	220
13200	2820	Staff Travel cost Public Transport only	0	220	220
		Transport-related Expenses	213	440	440
14005	2820	Equipment & Materials, Purchases & Maintenance	727	450	450
14017	2820	Photocopier Usage	89	150	150
14203	2820	Refreshments at meetings	20	90	90
14251	2820	Books & Periodicals	80	510	510
14255	2820	Hospitality	5	0	0
14258	2820	Office Stationery	156	500	500
14310	2820	Use of Consultants	(-)3,451	0	0
14323	2820	Legal Costs	582	0	0
14332	2820	Professional Fees	842	1,000	1,000
14415	2820	Mobile Phone Costs	83	0	120
14431	2820	IT Support & IT Consumables	307	350	350
14471	2820	Subsistence Claims for Staff	51	150	150
14486	2820	Subscriptions to Organisations & Periodicals	480	500	500
14494	2820	Online HR Expert Adviceline	2,800	1,600	2,800
14510	2820	Advertising, Marketing, Publicity & Printing	177	2,830	2,830
14577	2820	Development Work (Rewards Gateway)	1,744	1,800	1,800
		Supplies and Services	4,692	9,930	11,250
		TOTAL CONTROLLABLE EXPENDITURE	316,337	317,240	344,260
17000	2820	Cost of Administrative Buildings	21,900	22,000	22,100
17200	2820	Cost of Messenger Service	2,040	2,130	2,100
17202	2820	Cost of Reprographics	2,258	1,200	1,200
17204	2820	Cost of Franking	1,399	1,300	1,300
17205	2820	Cost of Telephone System	3,750	3,750	4,600
17214	2820	Cost of Insurance Section	16,420	16,890	9,800
17215	2820	Cost of Occupational Health Service	420	350	300
17302	2820	Cost of Audit	0	6,920	7,100
17303	2820	Cost of Information Technology	19,150	19,570	21,700
17304	2820	Cost of Legal Services	590	590	700
17305	2820	Cost of Human Resources	7,080	7,510	7,900
17310	2820	Cost of Income Service	0	70	100
17320	2820	Cost of Communications Service	6,610	6,630	7,000
17322	2820	Cost of Health & Safety Service	710	900	1,100
17345	2820	Cost of Training & Development Service	1,040	1,750	1,800
17346	2820	Cost of Payments Service	4,480	4,660	4,700
17347	2820	Cost of Head of Governance	17,520	20,490	22,200
		Support Services Group	105,368	116,710	115,700
17002	2820	Cost of Office Accommodation LBC	3,105	3,140	3,180
17328	2820	Cost of Property & Facilities Management	23	0	0
17335	2820	Cost of Room Hire Bookings	64	470	470
		Recharges	3,192	3,610	3,650
		TOTAL EXPENDITURE	424,897	437,560	463,610
		INCOME			
19412	2820	Costs Recoverable	(-)1,713	0	(-)1,400
		Income	(-)1,713	0	(-)1,400
19601	2820	GF Recharge to GF Services - CEC's	(-)339,832	(-)348,940	(-)368,160
19602	2820	GF Recharge to HRA Services - CEC's	(-)83,352	(-)85,560	(-)92,040
		Recharges	(-)423,184	(-)434,500	(-)460,200

NET REVENUE REQUIREMENT		0	3,060	2,010	
TRAINING & DEVELOPMENT - HR EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11106	2824	Apprentice Levy	44,816	46,000	47,000
11458	2824	Self Development	27,768	25,570	25,570
11459	2824	Travel & Subsistence - Students	512	2,000	2,000
11460	2824	Courses	35,954	38,250	38,250
		Employees' Expenses	109,050	111,820	112,820
14203	2824	Refreshments at meetings	0	140	140
		Supplies & Services	0	140	140
		TOTAL CONTROLLABLE EXPENDITURE	109,050	111,960	112,960
17303	2824	Cost of Information Technology	1,280	1,310	1,500
		Support Services Group	1,280	1,310	1,500
		TOTAL EXPENDITURE	110,330	113,270	114,460
INCOME					
19412	2824	Costs Recoverable	(-)520	0	0
		Income Group	(-)520	0	0
19601	2824	GF Recharge to GF Services - CEC's	(-)88,187	(-)90,960	(-)91,700
19602	2824	GF Recharge to HRA Services - CEC's	(-)21,622	(-)22,310	(-)22,500
		Recharges	(-)109,810	(-)113,270	(-)114,200
NET REVENUE REQUIREMENT		0	0	260	
UNION FACILITIES EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
17000	2830	Cost of Administrative Buildings	3,370	3,380	3,400
17205	2830	Cost of Telephone System	250	250	300
17303	2830	Cost of Information Technology	2,570	2,620	2,900
		Support Services Group	6,190	6,250	6,600
17311	2830	Recharge for Union secretary and chair and or facility time.	0	8,350	8,350
		Recharges	0	8,350	8,350
		TOTAL EXPENDITURE	6,190	14,600	14,950
INCOME					
19601	2830	GF Recharge to GF Services - CEC's	(-)4,967	(-)11,730	(-)12,000
19602	2830	GF Recharge to HRA Services - CEC's	(-)1,223	(-)2,870	(-)3,000
		Recharges	(-)6,190	(-)14,600	(-)15,000
NET REVENUE REQUIREMENT		0	0	(-)50	
LAND CHARGES EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	3160	Salaries	27,210	27,760	28,520
11001	3160	Salaries - Overtime	3,202	0	0
11011	3160	Vacancy Savings	0	(-)680	(-)720
11121	3160	Flexi Time & Annual Leave Payments	(-)555	0	0
11200	3160	National Insurance	1,815	1,450	1,510
11250	3160	Superannuation	11,301	4,520	5,730
		Employees Expenses	42,973	33,050	35,040
14310	3160	Consultancy Fees & Consultation Costs	9,545	22,000	22,000
14323	3160	Legal Costs	115	0	0
14431	3160	IT Support & IT Consumables	340	1,500	1,500

14438	3160	Crystal report licence cost	0	800	800
		Supplies & Services	10,000	24,300	24,300
		TOTAL CONTROLLABLE EXPENDITURE	52,973	57,350	59,340
17000	3160	Cost of Administrative Buildings	0	0	3,400
17214	3160	Cost of Insurance Section	3,590	3,690	2,100
17215	3160	Cost of Occupational Health Service	100	90	100
17303	3160	Cost of Information Technology	7,490	7,650	8,500
17304	3160	Cost of Legal Services	190	190	200
17305	3160	Cost of Human Resources	1,770	1,880	2,000
17322	3160	Cost of Health & Safety Service	180	220	300
17331	3160	Cost of Cashiers Service	1,770	2,010	2,300
17345	3160	Cost of Training & Development Service	260	440	400
17347	3160	Cost of Head of Governance	4,685	2,560	2,800
		Support Services Group	20,035	18,730	22,100
17306	3160	Cost of Planning Services	12,000	12,000	12,000
17752	3160	Cost of Building Control	12,000	12,000	12,000
		Recharges	24,000	24,000	24,000
		TOTAL EXPENDITURE	97,008	100,080	105,440

		INCOME			
19779	3160	Official Search Fees	(-)109,167	(-)110,000	(-)110,000
		Income Group	(-)109,167	(-)110,000	(-)110,000

		NET REVENUE REQUIREMENT	(-)12,159	(-)9,920	(-)4,560
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		HEAD OF GOVERNANCE			
		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		EXPENDITURE			
11000	3162	Salaries	90,718	99,180	101,810
11011	3162	Vacancy Savings	0	(-)2,560	(-)2,700
11121	3162	Flexi Time & Annual Leave payments	(-)361	0	0
11200	3162	National Insurance	11,340	12,500	12,840
11250	3162	Superannuation	33,702	16,170	20,460
		Employees Expenses	135,398	125,290	132,410
13180	3162	Car Allowance	0	70	70
13200	3162	Staff Travel Cost Public Transport Only	0	60	60
		Transport Related Expenses	0	130	130
14251	3162	Books & Periodicals	257	200	200
14332	3162	Professional Fees	250	280	280
14415	3162	Mobile Phone Costs	240	250	250
14471	3162	Subsistence Claims for Staff	0	360	360
14587	3162	Conference Expenses	275	500	500
		Supplies & Services	1,022	1,590	1,590
		TOTAL CONTROLLABLE EXPENDITURE	136,421	127,010	134,130
17000	3162	Cost of Administrative Buildings	3,370	3,380	3,400
17214	3162	Cost of Insurance Section	810	840	500
17215	3162	Cost of Occupational Health Service	50	40	0
17300	3162	Cost of Corporate Management	23,500	24,030	25,300
17301	3162	Cost of Accountancy	34,040	36,000	38,300
17302	3162	Cost of Audit	0	6,920	7,100
17303	3162	Cost of Information Technology	4,280	4,370	4,900
17304	3162	Cost of Legal Services	32,160	32,160	39,400
17305	3162	Cost of Human Resources	880	940	1,000
17320	3162	Cost of Communications Service	9,610	9,650	10,200
17322	3162	Cost of Health & Safety Service	90	110	100
17338	3162	Cost of Procurement	0	0	9,200
17342	3162	Cost of Policy & Performance Service	1,260	0	0
17345	3162	Cost of Training & Development Service	130	220	200
17346	3162	Cost of Payments Service	3,750	3,910	4,000

			<u>113,930</u>	<u>122,570</u>	<u>143,600</u>
17328	3162	Cost of Properties & Facilities Management	6	0	0
		Recharges	<u>6</u>	<u>0</u>	<u>0</u>
		TOTAL EXPENDITURE	<u>250,357</u>	<u>249,580</u>	<u>277,730</u>
		INCOME			
19601	3162	GF Recharge to GF Services	<u>(-)250,357</u>	<u>(-)256,110</u>	<u>(-)277,500</u>
		Recharges	<u>(-)250,357</u>	<u>(-)256,110</u>	<u>(-)277,500</u>
		NET REVENUE REQUIREMENT	<u>0</u>	<u>(-)6,530</u>	<u>230</u>
		LEGAL SERVICES EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	3164	Salaries - Basic	314,044	405,220	427,110
11001	3164	Overtime	2,610	0	0
11003	3164	Contract & Agency Staff	6,384	0	0
11011	3164	Vacancy Savings	0	(-)9,700	(-)11,170
11121	3164	Flexi Time & Annual Leave Payments	(-)1,905	0	0
11200	3164	National Insurance	34,360	43,280	45,600
11250	3164	Superannuation	117,508	66,060	85,850
11402	3164	Recruitment Costs Including Police Checks	3,942	0	0
		Employees' Expenses	<u>476,943</u>	<u>504,860</u>	<u>547,390</u>
13180	3164	Car Allowances	1,645	900	900
13200	3164	Staff Travel cost Public Transport only	497	900	900
		Transport-related Expenses	<u>2,142</u>	<u>1,800</u>	<u>1,800</u>
14005	3164	Equipment & Materials, Purchases & Maintenance	(-)2,155	1,000	1,000
14249	3164	Land Registry Fees	1,399	0	0
14251	3164	Books & Periodicals	7,349	12,960	12,960
14258	3164	Office Stationery	722	1,000	1,000
14310	3164	Consultancy Fees & Consultation Costs	975	1,800	1,800
14313	3164	Data Protection & Freedom of Information	3,675	2,900	2,900
14323	3164	Court Fees	60,803	65,000	65,000
14332	3164	Professional Fees	16,211	3,290	3,290
14401	3164	Postage	500	0	0
14415	3164	Mobile Phone	1,136	1,100	1,100
14431	3164	IT Support & IT Consumables	448	1,470	1,470
14438	3164	Software Licences	5,261	0	0
14471	3164	Subsistence Claims for Staff	759	1,400	1,400
14486	3164	Subscriptions to Organisations & Periodicals	1,035	3,700	3,700
14510	3164	Advertising, Marketing & Publicity	0	800	800
14587	3164	Conference Expenses	0	300	300
14771	3164	Occupational Therapists Costs	25	0	0
		Supplies and Services	<u>98,143</u>	<u>96,720</u>	<u>96,720</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>577,228</u>	<u>603,380</u>	<u>645,910</u>
17000	3164	Cost of Administrative Buildings	38,740	38,920	39,100
17200	3164	Cost of Messenger Service	2,040	2,130	2,100
17202	3164	Cost of Reprographics	6,864	7,500	7,500
17204	3164	Cost of Franking	926	1,200	1,200
17205	3164	Cost of Telephone System	4,090	4,080	5,000
17214	3164	Cost of Insurance Section	13,700	14,100	8,200
17215	3164	Cost of Occupational Health Service	520	430	400
17302	3164	Cost of Audit	12,920	20,760	21,300
17303	3164	Cost of Information Technology	40,880	41,770	46,400
17304	3164	Cost of Legal Services	1,350	0	0
17305	3164	Cost of Human Resources	8,850	9,390	9,900
17310	3164	Cost of Income Service	140	0	0
17322	3164	Cost of Health & Safety Service	890	1,120	1,400
17331	3164	Cost of Cashiers Service	560	640	700

17338	3164	Cost of Procurement Service	180	0	0
17345	3164	Cost of Training & Development Service	1,300	2,190	2,200
17347	3164	Cost of Head of Governance	51,970	10,240	11,100
		Support Services Group	185,920	154,470	156,500
17328	3164	Cost of Property & Facilities Management	19	0	0
		Recharges	19	0	0
		TOTAL EXPENDITURE	763,168	757,850	802,410
		INCOME			
19265	3164	Legal Fees Income (incl S106 monies)	(-16,368)	0	0
19369	3164	Structural Calculations - Income	(-100)	0	0
19412	3164	Costs Recoverable	(-21,691)	(-52,400)	(-52,400)
19419	3164	Compensation	(-4,592)	0	0
19639	3164	Deed of Postponement	(-1,050)	0	0
19664	3164	Repayment of Miscellaneous Charges	(-17,398)	0	0
		Income Group	(-61,198)	(-52,400)	(-52,400)
19600	3164	GF Recharge to Capital	0	(-400)	0
19601	3164	GF Recharge to GF Services - CECs	(-506,912)	(-535,330)	(-643,370)
19602	3164	GF Recharge to HRA Services	(-195,058)	(-160,630)	(-188,220)
		Recharges	(-701,970)	(-696,360)	(-831,590)

		NET REVENUE REQUIREMENT	0	9,090	(-81,580)
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		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
		DISTRICT COUNCIL ELECTIONS EXPENDITURE		
11000	3312	Salaries	57,693	0
		Employees' Expenses	57,693	0
12034	3312	Payment to HTS - Building Maintenance	1,687	3,860
		Premises Related Expenses	1,687	3,860
14229	3312	District Council Expenses	60,000	0
		Supplies and Services	60,000	85,000
		TOTAL CONTROLLABLE EXPENDITURE	119,380	87,200
17204	3312	Cost of Franking	1,930	0
		Support Services Group	121,309	3,860
		TOTAL EXPENDITURE	121,309	3,860
		INCOME		
19412	3312	Costs Recoverable	(-61,721)	0
		Income Group	(-61,721)	0

		NET REVENUE REQUIREMENT	59,589	3,860	87,200
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		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
		EUROPEAN ELECTIONS EXPENDITURE		
11000	3315	Salaries	53,443	0
		Employees' Expenses	53,443	0
14229	3315	District Council Expenses	23,300	0
		Supplies and Services	23,300	0
		TOTAL CONTROLLABLE EXPENDITURE	76,743	0
		TOTAL EXPENDITURE	76,743	0
		INCOME		
19412	3315	Costs Recoverable	(-76,743)	0
		Income Group	(-76,743)	0

NET REVENUE REQUIREMENT		0	0	0	
ELECTORAL SERVICES EXPENDITURE		2019/20 Actual £	2020/21 Original £	2021/22 Original £	
11000	3318	Salaries - Basic	69,759	94,360	88,320
11001	3318	Overtime	500	0	0
11011	3318	Vacancy Savings	0	(-)2,410	(-)2,290
11121	3318	Flexi Time & Annual Leave Payments	(-)1,014	0	0
11132	3318	Canvassers Fees	15,605	17,580	18,100
11200	3318	National Insurance	6,561	10,640	8,550
11250	3318	Superannuation	26,352	15,380	17,750
11460	3318	Course Fees	100	0	0
		Employees' Expenses	117,863	135,550	130,430
13180	3318	Car Allowances	98	20	20
13200	3318	Staff Travel cost Public Transport only	67	30	30
		Transport-related Expenses	165	50	50
14005	3318	Equipment & Materials, Purchases & Maintenance	5,591	0	0
14229	3318	District Council Elec Exp	0	85,000	0
14251	3318	Books & Periodicals	0	300	300
14255	3318	Hospitality	102	0	0
14258	3318	Office Stationery	744	650	650
14350	3318	Canvass	30,455	18,400	19,000
14351	3318	Postal Vote identifier - refresh	100	4,000	4,000
14401	3318	Postage	16,430	2,000	2,000
14431	3318	IT Support & IT Consumables	240	350	350
14471	3318	Subsistence Claims for Staff	8	100	100
14486	3318	Subscriptions to Organisations & Periodicals	143	80	180
14510	3318	Advertising, Marketing & Publicity	570	1,000	1,000
		Supplies and Services	54,382	111,880	27,580
		TOTAL CONTROLLABLE EXPENDITURE	172,409	247,480	158,060
17200	3318	Cost of Messenger Service	1,020	1,060	1,100
17202	3318	Cost of Reprographics	5,287	700	700
17204	3318	Cost of Franking	10,075	11,700	11,700
17205	3318	Cost of Telephone System	1,730	1,730	2,100
17214	3318	Cost of Insurance Section	1,610	1,660	1,000
17215	3318	Cost of Occupational Health Service	160	130	100
17303	3318	Cost of Information Technology	49,561	47,250	52,500
17305	3318	Cost of Human Resources	2,650	2,820	3,000
17310	3318	Cost of Income	0	0	100
17322	3318	Cost of Health & Safety Service	270	340	400
17345	3318	Cost of Training & Development Service	390	660	700
17347	3318	Cost of Head of Governance	44,955	20,490	22,200
		Support Services Group	117,708	88,540	95,600
17002	3318	Cost of Office Accomodation LBC	54,015	54,600	55,020
17328	3318	Cost of Properties & Facilities Management	349	10	10
17335	3318	Cost of Room Hire Bookings	58	0	0
		Recharges	54,422	54,610	55,030
		TOTAL EXPENDITURE	344,538	390,630	308,690
		INCOME			
19006	3318	Specific Grants Income (Service Related)	(-)10,782	0	0
19108	3318	Sales of Planning Documents & Electoral Registers	(-)2,274	(-)1,600	(-)1,600
19412	3318	Costs Recoverable	(-)20,598	(-)250	(-)250
		Income Group	(-)33,654	(-)1,850	(-)1,850

NET REVENUE REQUIREMENT 310,884 388,780 306,840

PARLIAMENTARY ELECTIONS

	2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE	£	£	£
11000 3320 Salaries - Basic	63,719	0	0
Employees' Expenses	63,719	0	0
TOTAL CONTROLLABLE EXPENDITURE	63,719	0	0
TOTAL EXPENDITURE	63,719	0	0

INCOME

19412 3320 Costs Recoverable	(-63,719)	0	0
Income Group	(-63,719)	0	0

NET REVENUE REQUIREMENT 0 0 0

CORPORATE & GOVERNANCE SUPPORT TEAM

	2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE	£	£	£
11000 2786 Salaries - Basic	180,240	208,190	215,960
11001 2786 Overtime	1,859	110	110
11011 2786 Vacancy Savings	0	(-5,240)	(-5,620)
11121 2786 Flexi Time & Annual Leave Payments	(-1,893)	0	0
11200 2786 National Insurance	17,555	19,620	21,330
11250 2786 Superannuation	60,974	33,900	43,430
Employees' Expenses	258,735	256,580	275,210
13180 2786 Car Allowance	38	150	150
13200 2786 Staff Travel Cost Public Transport Only	74	0	0
Transport Related Expenses	112	150	150
14005 2786 Equipment & Materials, Purchases & Maintenance	81	0	0
14203 2786 Refreshments at Meetings	0	50	50
14255 2786 Hospitality	42	0	0
14258 2786 Office Stationery	32	0	0
14401 2786 Postage	0	50	50
14471 2786 Subsistence Claims for Staff	0	50	50
14587 2786 Conference Expenses	179	0	0
14732 2786 Scrutiny Committees	3,072	500	500
14874 2786 Parking Permits	0	80	80
Supplies and Services	3,405	730	730
TOTAL CONTROLLABLE EXPENDITURE	262,253	257,460	276,090
17000 2786 Cost of Administrative Buildings	11,790	11,850	11,900
17202 2786 Cost of Reprographics	7,770	12,000	12,000
17205 2786 Cost of Telephone System	2,810	2,810	3,500
17214 2786 Cost of Insurance Section	5,650	5,810	3,400
17215 2786 Cost of Occupational Health Service	470	390	400
17302 2786 Cost of Audit	14,343	0	0
17303 2786 Cost of Information Technology	9,420	9,620	10,700
17305 2786 Costs of Human Resources	7,960	8,450	8,900
17322 2786 Cost of Health & Safety Service	800	1,010	1,200
17323 2786 Cost of Payroll Service	0	0	2,000
17345 2786 Cost of Training & Development Service	1,170	1,970	0
17346 2786 Cost of Payments Service	1,010	1,050	1,100
17347 2786 Cost of Head of Governance	19,544	20,490	22,200
Support Services Group	82,736	75,450	77,300
17328 2786 Cost of Property & Facilities Management	26	0	0
Recharges	26	0	0
TOTAL EXPENDITURE	345,015	332,910	353,390

INCOME

19412	2786	Costs Recoverable	<u>(-)3,593</u>	<u>0</u>	<u>0</u>
		Income Group	<u>(-)3,593</u>	<u>0</u>	<u>0</u>
19601	2786	GF Recharge to GF Services - CEC's	<u>(-)308,890</u>	<u>(-)323,570</u>	<u>(-)331,700</u>
19602	2786	GF Recharge to HRA Services - CEC's	<u>(-)8,910</u>	<u>(-)9,340</u>	<u>(-)9,500</u>
		Recharges	<u>(-)317,800</u>	<u>(-)332,910</u>	<u>(-)341,200</u>

NET REVENUE REQUIREMENT	<u>23,622</u>	<u>0</u>	<u>12,190</u>
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CHAIR'S ALLOWANCE (YR 1)

EXPENDITURE

			<u>2019/20 Actual</u>	<u>2020/21 Original</u>	<u>2021/22 Original</u>
			<u>£</u>	<u>£</u>	<u>£</u>
11001	3300	Salaries - Overtime	0	1,000	0
11458	3300	Training Course Personal Expenses - Travel etc	<u>(-)280</u>	<u>0</u>	<u>0</u>
		Employees' Expenses	<u>(-)280</u>	<u>1,000</u>	<u>0</u>
13180	3300	Car Allowance	0	60	0
13200	3300	Staff Travel cost Public Transport only	0	70	0
		Transport Related Expenses	<u>0</u>	<u>130</u>	<u>0</u>
14005	3300	Equipment & Materials, Purchases & Maintenance	<u>(-)40</u>	1,600	0
14202	3300	Vending Machine Provisions	0	100	0
14203	3300	Refreshments at meetings	0	500	0
14255	3300	Hospitality	<u>(-)481</u>	2,700	0
14263	3300	Tickets for functions	60	200	0
14471	3300	Subsistence Claims for Staff	0	2,400	0
14506	3300	Chair's Expenses	1,320	1,050	0
14860	3300	Bal c/over for end of Muni Yr	<u>(-)179</u>	<u>0</u>	<u>0</u>
		Supplies & Services	<u>680</u>	<u>8,550</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>400</u>	<u>9,680</u>	<u>0</u>
17328	3300	Cost of Property & Facilities Management	<u>(-)400</u>	<u>0</u>	<u>0</u>
		Recharges	<u>(-)400</u>	<u>0</u>	<u>0</u>
		TOTAL EXPENDITURE	<u>0</u>	<u>9,680</u>	<u>0</u>

NET REVENUE REQUIREMENT

CHAIR'S ALLOWANCE (YR 2)

EXPENDITURE

			<u>2019/20 Actual</u>	<u>2020/21 Original</u>	<u>2021/22 Original</u>
			<u>£</u>	<u>£</u>	<u>£</u>
11001	3301	Salaries - Overtime	394	0	1,000
		Employees' Expenses	<u>394</u>	<u>0</u>	<u>1,000</u>
13180	3301	Car Allowance	0	0	60
13200	3301	Staff travel costs incl public transport	0	0	70
		Transport Related Expenses	<u>0</u>	<u>0</u>	<u>130</u>
14005	3301	Equipment & Materials, Purchases & Maintenance	864	0	1,600
14202	3301	Vending Machine Provisions	0	0	100
14203	3301	Refreshments at meetings	0	0	500
14255	3301	Hospitality	2,289	0	0
14258	3301	Office Stationary	124	0	2,700
14263	3301	Tickets for functions	676	0	0
14471	3301	Subsistence Claims for Staff	0	0	200
14506	3301	Chair's Expenses	2,890	0	2,400
14510	3301	Advertising, Marketing, Publicity & Printing	1,823	0	1,050
14860	3301	Balance Available	1,159	0	0
14988	3301	Awards	70	0	0
		Supplies & Services	<u>9,896</u>	<u>0</u>	<u>8,550</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>10,290</u>	<u>0</u>	<u>9,680</u>
17328	3301	Cost of Property & Facilities Management	240	0	0
		Recharges	<u>240</u>	<u>0</u>	<u>0</u>
		TOTAL EXPENDITURE	<u>10,530</u>	<u>0</u>	<u>9,680</u>

19412	3301	Costs Recoverable	(-)850	0	0
		Income Group	(-)850	0	0

NET REVENUE REQUIREMENT 9,680 0 9,680

MEMBERS SERVICES

EXPENDITURE

			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11200	3310	National Insurance	505	1,260	1,260
11458	3310	Training	1,406	4,000	4,000
11460	3310	Course Fees	230	0	0
		Employees' Expenses	2,140	5,260	5,260
13180	3310	Car Allowances	1,267	260	260
13200	3310	Staff Travel cost Public Transport only	30	740	740
		Transport-related expenses	1,298	1,000	1,000
14005	3310	Equipment & Materials, Purchases & Maintenance	2,597	1,710	1,710
14017	3310	Photocopier	0	200	200
14203	3310	Refreshments at Meetings	0	200	200
14251	3310	Books & Periodicals	0	150	150
14255	3310	Hospitality	71	0	0
14258	3310	Office Stationery	82	0	0
14313	3310	Data Protection Act	0	1,320	1,320
14415	3310	Mobile Phones	3,909	5,400	5,400
14431	3310	IT Support & IT Consumables	1,500	3,470	3,470
14471	3310	Subsistence Claims for Staff	178	2,500	2,500
14486	3310	Subscriptions to Organisations & Periodicals	0	200	200
14732	3310	Meeting (Members Surgery) Expenses	0	150	150
14510	3310	Advertising, Marketing, Publicity & Printing	163	0	0
14587	3310	Conference Expenses	1,688	2,800	2,800
		Supplies and Services	10,187	18,100	18,100
		TOTAL CONTROLLABLE EXPENDITURE	13,625	24,360	24,360

17200	3310	Cost of Messenger Service	200	210	200
17204	3310	Cost of Franking	12	50	50
17205	3310	Cost of Telephone System	2,220	2,220	2,700
17214	3310	Cost of Insurance Section	26,383	27,930	16,200
17215	3310	Cost of Occupational Health Service	923	1,430	1,400
17300	3310	Costs of Corporate Management	22,540	23,610	24,200
17301	3310	Cost of Accountancy	8,329	5,080	5,400
17303	3310	Cost of Information Technology	79,454	75,740	84,200
17305	3310	Costs of Human Resources	29,582	30,980	32,700
17322	3310	Cost of Health & Safety Service	2,940	3,700	4,500
17345	3310	Cost of Training & Development Service	9,152	7,220	7,300
		Support Services Group	181,734	178,170	178,850
17328	3310	Cost of Property & Facilities Management	138	130	130
		Recharges	138	130	130
17401	3310	Attendance Allowance	147,989	147,960	151,980
17404	3310	Special Responsibility Allowance	40,437	42,470	42,470
		Allowances	188,426	190,430	194,450

TOTAL EXPENDITURE 383,923 393,090 397,790

NET REVENUE REQUIREMENT 383,923 393,090 397,790

RELATIONSHIP & COMMISSIONING (PROCUREMENT)

EXPENDITURE

			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2790	Salaries - Basic	46,965	97,710	100,260

11011	2790	Vacancy Savings	0	(-1,550)	(-2,590)
11121	2790	Flexi Time & Annual Leave payments	(-76)	0	0
11200	2790	National Insurance	4,100	7,530	8,980
11250	2790	Superannuation	17,451	15,920	20,150
11402	2790	Recruitment Costs Including Police Checks	1,329	0	0
		Employees' Expenses	69,769	119,610	126,800
13180	2790	Car Allowance	0	50	50
13200	2790	Staff Travel cost Public Transport only	108	50	50
		Transport-related expenses	108	100	100
14005	2790	Equipment Materials & Maintenance incl.Lighting	120	0	0
14255	2790	Hospitality	0	20	20
14258	2790	Office Stationery	152	200	200
14349	2790	Tracing Agency	0	400	400
14431	2790	IT Support and IT Consumables	0	310	310
14471	2790	Subsistence claims for staff inc parking	6	10	10
14486	2790	Subscriptions to Organisations & Periodicals	749	6,000	6,000
		Supplies and Services	1,027	6,940	6,940
		TOTAL CONTROLLABLE EXPENDITURE	70,905	126,650	133,840
17000	2790	Cost of Administration Buildings	3,370	3,380	3,400
17202	2790	Cost of Reprographics	4,108	0	4,000
17205	2790	Cost of Telephone System	520	520	600
17214	2790	Cost of Insurance Section	1,610	1,660	1,000
17215	2790	Cost of Occupational Health Service	160	130	100
17301	2790	Cost of Accountancy	30,130	31,860	33,900
17303	2790	Cost of Information Technology	3,430	3,500	3,900
17305	2790	Cost of Human Resources	2,650	2,820	3,000
17322	2790	Cost of Health & Safety Service	270	340	400
17345	2790	Cost of Training & Development Service	390	660	700
17347	2790	Cost of Head of Governance	0	0	2,800
		Support Services	46,638	44,870	53,800
17328	2790	Cost of Properties & Facilities Management	6	0	0
		Recharges	6	0	0
		TOTAL EXPENDITURE	117,549	171,520	187,640
		INCOME			
19601	2790	GF Recharge to GF Services - CEC's	(-35,001)	(-69,640)	(-97,900)
19602	2790	GF Recharge to HRA Services - CEC's	(-82,548)	(-100,170)	(-126,730)
		Recharges	(-117,549)	(-169,810)	(-224,630)
		NET REVENUE REQUIREMENT	0	1,710	(-36,990)
		POLICY & PERFORMANCE			
		EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2797	Salaries - Basic	92,108	148,500	147,530
11003	2797	Contract & Agency Staff	37,788	0	0
11011	2797	Vacancy Savings	0	(-2,680)	(-3,610)
11121	2797	Flexi Time & Annual Leave Payments	(-525)	0	0
11200	2797	National Insurance	10,032	15,390	15,500
11250	2797	Superannuation	13,281	14,830	17,550
		Employees' Expenses	152,683	176,040	176,970
13180	2797	Car Allowance	279	50	50
13200	2797	Staff Travel cost Public Transport only	250	100	100
		Transport-related expenses	529	150	150
14251	2797	Books, Magazines and Publications	0	50	50
14255	2797	Hospitality	0	30	30
14258	2797	Office Stationery	18	100	100
14415	2797	Mobile Phone Costs	97	50	50
14431	2797	IT Support and IT Consumables	0	200	200

14471	2797	Subsistence claims for staff inc parking	5	120	120
14486	2797	Subscriptions to Organisations & Periodicals	2,718	5,200	5,200
14577	2797	Development Work	10,000	0	0
		Supplies and Services	12,838	5,750	5,750
		TOTAL CONTROLLABLE EXPENDITURE	166,050	181,940	182,870
17000	2797	Cost of Administration Buildings	10,110	5,080	5,100
17200	2797	Cost of Messenger Service	2,040	2,130	2,100
17202	2797	Cost of Reprographics	522	0	0
17205	2797	Cost of Telephone System	750	750	900
17214	2797	Cost of Insurance Section	3,220	3,320	1,900
17215	2797	Cost of Occupational Health Service	260	220	200
17303	2797	Cost of Information Technology	20,100	20,540	22,800
17305	2797	Cost of Human Resources	4,420	4,690	5,000
17320	2797	Cost of Communications Service	6,610	6,630	7,000
17322	2797	Cost of Health & Safety Service	440	560	700
17345	2797	Cost of Training & Development Service	650	1,090	1,100
17346	2797	Cost of Payments Service	70	70	100
17347	2797	Cost of Head of Governance	0	0	22,200
		Support Services Group	49,192	45,080	69,100
17328	2797	Cost of Property & Facilities Management	13	0	0
		Recharges	13	0	0
		TOTAL EXPENDITURE	215,255	227,020	251,970
		INCOME			
19006	2797	Specific Grants	(-)16,103	0	0
		Income Group	(-)16,103	0	0
19601	2797	GF Recharge to GF Services - CEC's	(-)190,099	(-)147,080	(-)182,700
19602	2797	GF Recharge to HRA Services - CEC's	(-)9,053	(-)55,790	(-)69,300
		Recharges	(-)199,152	(-)202,870	(-)252,000
		NET REVENUE REQUIREMENT	(-)0	24,150	(-)30

HOUSING GENERAL FUND	2019/20	2020/21	2021/22
	Actual	Original	Original
	£	£	£
Employees Expenses	1,341,194	1,245,950	1,217,940
Transport Related Expenses	5,941	6,700	6,700
Supplies and Services	923,051	1,222,900	1,028,640
Transfer Payments	27,977	27,980	27,980
Central Support Services	308,557	307,320	317,740
Recharges	825,452	854,590	875,520
Capital Charges	(-)33,676	4,400	4,400
Total Expenditure	3,398,494	3,669,840	3,478,920
Income	(-)1,164,239	(-)844,880	(-)512,800
Recharges	(-)824,669	(-)904,470	(-)994,340
Net Expenditure	1,409,586	1,920,490	1,971,780

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		2019/20 Actual	2020/21 Original	2021/22 Original
AMENITY CLEANING EXPENDITURE		£	£	£
17325	2530	360,456	379,760	378,550
	Recharges	360,456	379,760	378,550
	TOTAL EXPENDITURE	360,456	379,760	378,550
NET REVENUE REQUIREMENT		360,456	379,760	378,550
SUPPORTING PEOPLE EXPENDITURE		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
11000	2536	402,640	424,950	438,050
11001	2536	88	0	0
11003	2536	28,648	0	0
11011	2536	0	-10,650	-11,290
11121	2536	-837	0	0
11200	2536	36,133	38,400	38,620
11250	2536	149,440	69,270	88,050
11402	2536	0	500	500
11458	2536	476	0	0
	Employees' Expenses	616,588	522,470	553,930
13180	2536	5,461	6,000	6,000
	Transport-related expenses	5,461	6,000	6,000
14005	2536	436	1,000	0
14070	2536	1,755	1,600	1,600
14205	2536	38,368	40,000	40,000
14207	2536	50,000	50,000	50,000
14208	2536	22,285	21,000	21,000
14209	2536	28,058	38,000	30,000
14210	2536	9,615	10,000	6,000
14251	2536	0	100	0
14255	2536	0	150	100
14258	2536	784	500	1,000
14409	2536	7,183	10,000	7,200
14415	2536	1,579	2,000	2,260
14471	2536	63	100	100
14486	2536	4,181	4,500	4,500
14510	2536	2,709	3,000	3,000
14865	2536	9,391	10,000	10,000
	Supplies and Services	176,409	191,950	176,760
	TOTAL CONTROLLABLE EXPENDITURE	798,458	720,420	736,690
17200	2536	1,020	1,060	1,100
17202	2536	5,534	4,500	5,000
17205	2536	5,456	4,920	6,100
17214	2536	23,137	24,500	14,200
17215	2536	478	740	700
17301	2536	11,556	7,050	7,500
17303	2536	12,840	13,120	14,600
17305	2536	15,237	15,960	16,900
17310	2536	13,920	9,540	10,100
17322	2536	1,510	1,910	2,300
17338	2536	140	0	0
17345	2536	4,726	3,720	3,800
17346	2536	9,582	5,250	5,300
	Support Services	105,135	92,270	87,600
17325	2536	117,291	127,310	140,770
17328	2536	176	150	150
	Recharges	117,467	127,460	140,920

TOTAL EXPENDITURE		1,021,059	940,150	965,210
INCOME				
19025	2536	-4,828	-5,000	-5,000
19027	2536	-1,143	-1,140	-1,160
19160	2536	-62,135	-79,000	-25,000
19226	2536	-270,923	-235,000	-235,000
19395	2536	-129,537	-152,760	-130,000
19397	2536	-15,260	-15,800	-16,640
19412	2536	-47,165	-47,000	-47,000
Income		-530,991	-535,700	-459,800
19602	2536	-392,418	-405,040	-442,240
Recharges		-392,418	-405,040	-442,240

NET REVENUE REQUIREMENT

97,651	-590	63,170
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LANDSCAPING

EXPENDITURE

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
17325	2542	Cost of HRA	255,333	246,270	244,100
Recharges		255,333	246,270	244,100	
TOTAL EXPENDITURE		255,333	246,270	244,100	

NET REVENUE REQUIREMENT

255,333	246,270	244,100
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HOUSING OPTIONS AND ADVICE

EXPENDITURE

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	2590	Salaries - Basic	449,545	550,460	522,880
11001	2590	Salaries - Overtime	5,756	5,000	5,000
11003	2590	Contract & Agency Staff	68,296	0	0
11005	2590	Statutory Maternity Pay	423	0	0
11011	2590	Vacancy Savings	0	-12,110	-13,510
11121	2590	Flexi Time & Annual Leave payments	-1,806	0	0
11200	2590	National Insurance	43,606	51,300	49,110
11250	2590	Superannuation	158,141	85,730	98,530
11402	2590	Recruitment Costs including Police Checks	645	2,000	2,000
Employees' Expenses		724,606	682,380	664,010	
13180	2590	Car Allowance	178	550	550
13200	2590	Staff Travel Cost Public Transport only	302	150	150
Transport-related expenses		480	700	700	
14005	2590	Equipment Materials & Maint incl lighting	1,251	400	400
14017	2590	Photocopier Charges	2,222	3,000	3,000
14050	2590	Choice Based Lettings	20,471	28,000	28,000
14202	2590	Provisions including Vending Machines	39	0	0
14249	2590	Land Registry Fees	15	100	100
14251	2590	Books, Magazines and Publications	-18	100	100
14255	2590	Hospitality	63	100	100
14258	2590	Office Stationery	484	750	750
14320	2590	Medical Advisor	5,150	7,000	7,000
14323	2590	External Legal Costs	19,292	7,500	7,500
14337	2590	Security Fees	8,424	0	0
14356	2590	Interpreter Fees	0	200	200
14415	2590	Mobile Phone Costs	858	350	2,280
14471	2590	Subsistence Claims for Staff, Incl Parking	322	150	150
14482	2590	Grants to Voluntary Organisations	163,000	181,000	0
14486	2590	Subscriptions to Organisations and Periodicals	45	150	150
14510	2590	Advertising, Marketing, Printing & Publications	75	900	900
14557	2590	Costs of Temporary Accommodation	461,463	641,000	641,000

14609	2590	Home Improvement Agency	0	12,000	12,000
14771	2590	Occupational Therapist Costs	2,235	3,500	3,500
14797	2590	Homelessness Projects (DCLG Grant)	60,000	124,750	124,750
14803	2590	Grants For Rents Deposits	1,250	20,000	20,000
		Supplies and Services	746,642	1,030,950	851,880
16035	2590	GF Use of The Stow Properties	27,977	27,980	27,980
		Transfer payments	27,977	27,980	27,980
		TOTAL CONTROLLABLE EXPENDITURE	1,499,705	1,742,010	1,544,570
17000	2590	Cost of Administration Buildings	34,260	30,460	30,600
17200	2590	Cost of Messenger Service	4,043	4,260	4,300
17202	2590	Cost of Reprographics	5,283	5,440	5,440
17205	2590	Cost of Telephone System	7,862	7,090	8,800
17214	2590	Cost of Insurance Section	14,877	15,750	9,100
17215	2590	Cost of Occupational Health Service	478	740	700
17300	2590	Cost of Corporate Management	4,860	5,090	5,200
17301	2590	Cost of Accountancy	14,472	8,820	9,400
17302	2590	Cost of Audit	0	10,380	10,600
17303	2590	Cost of Information Technology	27,535	26,250	29,200
17304	2590	Cost of Legal Services	29,374	31,380	38,400
17305	2590	Cost of Human Resources	15,237	15,960	16,900
17320	2590	Cost of Communications Service	14,761	9,650	10,200
17322	2590	Cost of Health & Safety Service	1,510	1,910	2,300
17338	2590	Cost of Procurement Service	540	0	0
17342	2590	Cost of Policy and Performance Service	8,136	25,360	31,500
17343	2590	Cost of CFO	15,470	12,790	13,700
17345	2590	Cost of Internal Training & Development	4,726	3,720	3,800
		Support Services	203,422	215,050	230,140
17312	2590	Cost of Regeneration Team	20,000	20,000	20,000
17325	2590	Cost of Departmental Admin Services	72,131	81,100	91,950
17328	2590	Cost of Property & Facilities Management	65	0	0
		Recharges	92,196	101,100	111,950
18071	2590	Depreciation	4,402	4,400	4,400
18093	2590	Long Term Debtor Income LAMAC	-27,115	0	0
18293	2590	Increase in Deferred Credit LAMAC	27,115	0	0
18398	2590	CI&E OOE Capital Expenditure overfunded	-38,078	0	0
		Capital Financing Costs	-33,676	4,400	4,400
		TOTAL EXPENDITURE	1,761,646	2,062,560	1,891,060
		INCOME			
19006	2590	Specific Grants Income (Service Related)	-603,605	-231,000	0
19412	2590	Costs recoverable	9,394	-20,000	-20,000
19503	2590	Bed & Breakfast charges	-26,237	-25,000	-25,000
19539	2590	Converted properties rental income	-12,800	-33,180	-8,000
		Income	-633,248	-309,180	-53,000
19602	2590	Recharge from GF to HRA	-432,251	-499,430	-552,100
		Recharges	-432,251	-499,430	-552,100
		NET REVENUE REQUIREMENT	696,146	1,253,950	1,285,960

ENVIRONMENT AND PLANNING	2019/20 Actual	2020/21 Original	2021/22 Original
	£	£	£
Employees Expenses	2,719,893	2,764,410	2,896,540
Premises Related Expenses	2,513,143	3,822,200	2,504,800
Transport Related Expenses	23,757	31,820	21,050
Supplies & Services	3,324,500	3,514,600	3,539,190
Third Party Payments	84,914	91,940	91,900
Central Support Services	858,247	989,790	1,017,880
Recharges	935,588	121,130	127,720
Capital Charges	721,722	763,280	747,930
Total Expenditure	11,181,765	12,099,170	10,947,010
Income	(-)4,858,743	(-)3,392,880	(-)3,436,490
Recharges	(-)1,068,100	(-)134,480	(-)151,590
Net Expenditure	5,254,922	8,571,810	7,358,930

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2759	Environmental Protection	89
2454	Hackney Carriages & Private Hire	88
3382	Harlow & Gilston Garden Town Team	99
2770	Health & Safety	91
3385	Head of Environment & Planning	99
2978	Land Trust	94
2772	Licensing	92
3430	Market	101
2970	Neighbourhood Parks	93
2980	Open Spaces	94
3380	Planning Services	97
3010	Playgrounds	95
2220	Recycling	86
3386	Regulatory Services: Client Team	100
3032	Sheltered Employment Team	95
2270	Special Refuse	87
2452	Sponsored Roundabouts	88
3040	Sportsfields	95
2290	Street Cleaning	87
3415	Town Centre Management	101
3070	Town Park	96
2976	Townwide Nature Reserves	93

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
DOMESTIC REFUSE EXPENDITURE				
12033	2140	6,372	6,710	6,710
		6,372	6,710	6,710
14005	2140	1,357	2,000	2,000
14323	2140	2,615	0	0
14431	2140	0	4,000	4,200
14486	2140	600	0	0
14851	2140	3,929	5,000	5,000
14865	2140	667,651	916,370	965,730
		676,152	927,370	976,930
TOTAL CONTROLLABLE EXPENDITURE		682,524	934,080	983,640
17205	2140	740	740	900
17302	2140	2,386	0	0
17303	2140	2,570	2,620	2,900
17310	2140	510	330	300
		6,206	3,690	4,100
17311	2140	91,134	95,090	96,590
		91,134	95,090	96,590
18071	2140	0	0	0
		0	0	0
TOTAL EXPENDITURE		779,863	1,032,860	1,084,330
INCOME				
19020	2140	0	(-)520	0
19140	2140	(-)27,145	(-)5,000	(-)5,000
19412	2140	(-)438	0	0
19460	2140	(-)686,033	(-)699,750	(-)709,910
		(-)713,616	(-)705,270	(-)714,910
NET REVENUE REQUIREMENT		66,247	327,590	369,420
RECYCLING EXPENDITURE				
		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
14005	2220	0	750	0
14015	2220	-9,809	0	0
14510	2220	1,292	0	0
14851	2220	0	13,000	13,000
14860	2220	0	70,000	0
14865	2220	1,964,461	1,999,640	2,146,710
14939	2220	2,033	9,000	9,000
		1,957,977	2,092,390	2,168,710
TOTAL CONTROLLABLE EXPENDITURE		1,957,977	2,092,390	2,168,710
17000	2220	3,370	0	0
17204	2220	94	0	0
17205	2220	510	0	600
17214	2220	1,240	1,280	700
17215	2220	50	0	0
17303	2220	860	0	1,000
17305	2220	880	0	1,000
17310	2220	1,120	750	800
17322	2220	90	0	100
17331	2220	7,610	8,610	10,100
17345	2220	130	0	200
		15,954	10,640	14,500
17311	2220	66,710	68,000	69,200
17328	2220	0	0	0
		66,710	68,000	69,200

18071	2220	Depreciation Capital Charges	45,454	89,260	45,450
		Capital Financing Costs	45,454	89,260	45,450
		TOTAL EXPENDITURE	2,086,095	2,260,290	2,297,860
		INCOME			
19140	2220	Sales of Bins	(-38,167)	0	0
19226	2220	Other Fees	(-119,437)	(-90,000)	(-90,000)
19462	2220	Recycling Credits	(-664,147)	(-622,110)	(-723,280)
		Income	(-821,751)	(-712,110)	(-813,280)
		NET REVENUE REQUIREMENT	1,264,344	1,548,180	1,484,580
		SPECIAL REFUSE EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
14865	2270	External Contracts	158,564	161,740	164,910
14876	2270	Clinical Waste Collections	796	8,000	2,000
		Supplies and Services	159,360	169,740	166,910
		TOTAL CONTROLLABLE EXPENDITURE	159,360	169,740	166,910
17331	2270	Cost of Cashiers	4,710	5,330	6,200
		Support Services	4,710	5,330	6,200
17311	2270	Cost of Departmental Admin Services (Client Team)	17,024	17,280	17,210
		Recharges	17,024	17,280	17,210
		TOTAL EXPENDITURE	181,094	192,350	190,320
		INCOME			
19226	2270	Other Fees	(-71,659)	(-50,000)	(-50,000)
19460	2270	ECC/NEHA Contribution	(-278)	0	0
		Income	-71,937	-50,000	-50,000
		NET REVENUE REQUIREMENT	109,157	142,350	140,320
		STREET CLEANING EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
12037	2290	Payment to HTS-Street Cleaning	974,835	1,026,560	1,026,180
12340	2290	Electricity	710	720	820
		Premises related expenses	975,545	1,027,280	1,027,000
14005	2290	Equipment Materials & Maintenance incl.Lighting	5,602	0	0
14482	2290	Grants to Voluntary Organisations	10,450	0	0
14486	2290	Subscriptions to Organisations & Periodicals	7,984	8,000	7,990
14510	2290	Advertising, Marketing, Publicity & Printing	558	0	0
		Supplies and Services	24,594	8,000	7,990
		TOTAL CONTROLLABLE EXPENDITURE	1,000,139	1,035,280	1,034,990
17311	2290	Cost of Departmental Admin Services (Client Team)	50,383	103,720	106,210
		Recharges	50,383	103,720	106,210
18071	2290	Depreciation Capital Charges	1,005	1,300	1,010
		Capital Financing Costs	1,005	1,300	1,010
		TOTAL EXPENDITURE	1,051,527	1,140,300	1,142,210
		INCOME			
19412	2290	Costs Recoverable	(-710)	(-720)	(-820)
		Income	-710	-720	-820
		NET REVENUE REQUIREMENT	1,050,817	1,139,580	1,141,390

		2019/20 Actual	2020/21 Original	2021/22 Original
		£	£	£
ABANDONED VEHICLES				
EXPENDITURE				
15106	2304	38,437	43,090	43,070
		38,437	43,090	43,070
Third Party Payments				
TOTAL CONTROLLABLE EXPENDITURE		38,437	43,090	43,070
17331	2304	180	200	200
		180	200	200
Support Services				
17311	2304	4,965	5,070	5,000
		4,965	5,070	5,000
Recharges				
TOTAL EXPENDITURE		43,582	48,360	48,270
INCOME				
19736	2304	(-)239	0	0
		(-)239	0	0
INCOME				
NET REVENUE REQUIREMENT		43,343	48,360	48,270
SPONSORED ROUNDABOUTS				
EXPENDITURE				
12334	RD1013	21,677	22,700	22,690
		21,677	22,700	22,690
Roundabout Expenditure - Payment to HTS				
Premises-related Expenses				
TOTAL CONTROLLABLE EXPENDITURE		21,677	22,700	22,690
TOTAL EXPENDITURE		21,677	22,700	22,690
NET REVENUE REQUIREMENT		21,677	22,700	22,690
HACKNEY CARRIAGES & PRIVATE HIRE				
EXPENDITURE				
11000	2454	62,402	73,400	106,330
11001	2454	4,316	2,750	2,750
11011	2454	0	-1,930	-2,820
11100	2454	206	0	0
11103	2454	24	0	0
11121	2454	-215	0	0
11200	2454	7,065	8,130	10,200
11250	2454	24,742	12,390	21,930
11402	2454	800	0	0
11458	2454	185	0	200
11460	2454	1,173	0	0
		100,696	94,740	138,590
Employees' Expenses				
13180	2454	1,338	1,600	500
13200	2454	297	200	300
		1,636	1,800	800
Transport-related expenses				
14005	2454	11,133	7,000	7,000
14258	2454	480	500	500
14323	2454	9,960	0	0
14415	2454	0	0	480
14431	2454	5,029	9,900	12,000
14471	2454	30	100	100
14486	2454	1,215	400	400
14864	2454	6,215	7,000	7,000
		34,062	24,900	27,480
Supplies and Services				
TOTAL CONTROLLABLE EXPENDITURE		136,394	121,440	166,870

17000	2454	Cost of Administration Buildings	3,370	3,380	3,400
17205	2454	Cost of Telephone System	820	820	1,000
17214	2454	Cost of Insurance Section	1,610	1,660	1,000
17215	2454	Cost of Occupational Health Service	100	90	100
17303	2454	Cost of Information Technology	1,710	1,750	1,900
17305	2454	Cost of Human Resources	1,770	1,880	2,000
17322	2454	Cost of Health & Safety Service	180	220	300
17331	2454	Cost of Cashiers Service	940	1,070	1,200
17345	2454	Cost of Training & Development Service	260	440	400
		Support Services	7,390	7,930	7,900
17311	2454	Cost of Departmental Admin Services	121,019	127,380	133,800
17328	2454	Cost of Property & Facilities Management	10	10	10
		Recharges	121,029	127,390	133,810
		TOTAL EXPENDITURE	268,183	260,140	311,980

		INCOME			
19213	2454	HC Vehicles Licences	(-21,734)	(-21,000)	(-21,000)
19219	2454	HC Drivers Licences	(-9,512)	(-8,600)	(-8,600)
19262	2454	Knowledge Fee	(-1,143)	(-1,150)	(-1,150)
19370	2454	PH Vehicles Licences	(-69,266)	(-59,800)	(-59,800)
19371	2454	PH Drivers Licences	(-35,484)	(-33,100)	(-33,100)
19372	2454	PH Operators Licences	(-4,484)	(-5,200)	(-5,200)
19412	2454	Costs Recoverable	(-198)	0	0
19770	2454	Crime Rec. Bureau Income	(-5,721)	(-6,600)	(-6,600)
		Income	(-147,541)	(-135,450)	(-135,450)
19601	2454	Recharges GF to GF (Licensing DEC)	(-31,876)	(-32,770)	(-43,490)
		Recharges	(-31,876)	(-32,770)	(-43,490)
		NET REVENUE REQUIREMENT	88,766	91,920	133,040

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		CEMETERY & CREMATORIUM EXPENDITURE			
17214	2750	Cost of Insurance Section	11,770	12,110	7,000
17304	2750	Cost of Legal Services	560	560	700
		Support Services	12,330	12,670	7,700
18071	2750	Depreciation Capital Charges	35,325	32,040	35,330
		Capital Financing Costs	35,325	32,040	35,330
		TOTAL EXPENDITURE	47,655	44,710	43,030
		INCOME			
19508	2750	Rents Income	(-538,324)	(-530,820)	(-546,660)
		Income	(-538,324)	(-530,820)	(-546,660)
		NET REVENUE REQUIREMENT	(-490,669)	(-486,110)	(-503,630)

		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		ENVIRONMENTAL PROTECTION EXPENDITURE			
11003	2759	Contract & Agency Staff	2,268	6,000	6,000
		Employees' Expenses	2,268	6,000	6,000
14005	2759	Equipment Materials & Maint incl lighting	2,913	500	1,200
14486	2759	Subscriptions to Organisations & Periodicals	2,940	2,700	2,700
		Supplies and Services	5,853	3,200	3,900
		TOTAL CONTROLLABLE EXPENDITURE	8,121	9,200	9,900
		TOTAL EXPENDITURE	8,121	9,200	9,900

		INCOME			
19250	2759	Environment Protection Income	(-)7,289	(-)7,290	(-)7,400
		Income	(-)7,289	(-)7,290	(-)7,400
		NET REVENUE REQUIREMENT	832	1,910	2,500
		ENVIRONMENTAL HEALTH			
		EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2760	Salaries - Basic	451,737	590,980	622,270
11001	2760	Salaries - Overtime	3,740	6,820	6,820
11003	2760	Contract & Agency Staff	96,497	18,590	18,590
11011	2760	Vacancy Savings	0	-14,250	-16,410
11121	2760	Flexi Time & Annual Leave Payments	-5,220	0	0
11200	2760	National Insurance	47,349	61,050	64,980
11250	2760	Superannuation	168,492	98,510	126,450
11402	2760	Recruitment Costs Incl Police Checks	1,550	0	0
11458	2760	Training Expenses	70	400	400
11460	2760	Course Fees	1,786	0	0
11530	2760	Employee Welfare-EyeTests,Medicals,Physio,Counsell	246	0	0
		Employees' Expenses	766,246	762,100	823,100
13180	2760	Car Allowance	12,023	15,770	6,000
13200	2760	Staff Travel costs Public Transport only	376	1,000	1,000
		Transport-related Expenses	12,399	16,770	7,000
14005	2760	Equipment Materials & Maintenance incl.Lighting	2,983	8,000	8,000
14230	2760	Clothing & Uniform	16	200	200
14249	2760	Land Registry Fees	489	800	800
14251	2760	Books, Magazines and Publications	65	0	0
14258	2760	Office Stationery	184	900	900
14322	2760	Health Act Burial	11,018	12,000	18,000
14323	2760	Legal Costs	1,157	400	2,000
14339	2760	Statutory Dog Control	2,694	6,000	6,000
14345	2760	Veterinary Fees	227	0	0
14415	2760	Mobile Phone Costs	254	500	2,040
14431	2760	IT Support and IT Consumables	1,779	300	1,000
14471	2760	Subsistence claims for staff inc parking	106	0	0
14486	2760	Subscriptions to Organisations & Periodicals	3,451	5,400	5,400
		Supplies and Services	24,423	34,500	44,340
15107	2760	Payment to HTS-Pest Control	46,477	48,850	48,830
		Third Party Payments	46,477	48,850	48,830
		TOTAL CONTROLLABLE EXPENDITURE	849,545	862,220	923,270
17000	2760	Cost of Administration Buildings	38,068	35,540	35,700
17200	2760	Cost of Messenger Service	2,017	2,130	2,100
17202	2760	Cost of Reprographics	4,967	4,500	4,500
17204	2760	Cost of Franking	1,389	2,100	2,100
17205	2760	Cost of Telephone System	6,842	6,160	7,600
17214	2760	Cost of Insurance Section	14,877	15,750	9,100
17215	2760	Cost of Occupational Health Service	478	740	700
17303	2760	Cost of Information Technology	42,230	40,260	44,700
17304	2760	Cost of Legal Services	34,335	36,670	44,900
17305	2760	Cost of Human Resources	15,237	15,960	16,900
17310	2760	Cost of Income Service	900	630	700
17322	2760	Cost of Health & Safety Service	1,510	1,910	2,300
17331	2760	Cost of Cashiers Service	630	710	800
17338	2760	Cost of Procurement Service	228	0	0
17345	2760	Cost of Training & Development Service	4,726	3,720	3,800
		Support Services	168,431	166,780	175,900
17311	2760	Cost of Departmental Admin Services (Head of Service)	45,019	69,660	73,560
17328	2760	Cost of Property & Facilities Management	234	190	190

		Recharges	45,253	69,850	73,750
18079	2760	REFCUS	441,680	500,000	500,000
18193	2760	Renovation Grants	20,988	0	0
		Capital Financing Costs	462,668	500,000	500,000
		TOTAL EXPENDITURE	1,525,898	1,598,850	1,672,920

		INCOME			
19003	2760	Renovation Grants	(-)10,494	0	0
19203	2760	Animal Act Licences	(-)1,276	(-)520	(-)520
19220	2760	Miscellaneous Licences	(-)2,036	(-)1,000	(-)1,000
19225	2760	HMO Licences	(-)73,626	(-)57,000	(-)52,000
19227	2760	Pest Control Charges	(-)7,294	(-)5,000	(-)5,000
19235	2760	Statutory Dog Control Income	(-)1,056	(-)760	(-)760
19237	2760	Wasps Nests	(-)1,212	(-)2,000	(-)2,000
19412	2760	Costs Recoverable	(-)3,875	0	0
19496	2760	Fleas Control	(-)81	(-)320	(-)320
19712	2760	REFCUS Grant Income	(-)1,628,150	(-)500,000	(-)500,000
		Income	(-)1,729,099	(-)566,600	(-)561,600
19601	2760	Recharge GF to GF (DEC)	(-)175,240	(-)168,400	(-)176,920
		Recharges	(-)175,240	(-)168,400	(-)176,920

		NET REVENUE REQUIREMENT	-378,441	863,850	934,400
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		HEALTH & SAFETY EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	2770	Salaries	17,505	35,420	45,950
11001	2770	Overtime	984	0	0
11011	2770	Vacancy Savings	0	(-)870	(-)1,180
11121	2770	Flexi Time & Annual Leave Payments	(-)167	0	0
11200	2770	National Insurance	1,378	2,510	3,920
11250	2770	Superannuation	6,910	5,770	9,240
11460	2770	Course Fees	4,200	8,830	8,830
11537	2770	Health Surveillance	5,714	4,510	4,510
		Employees Expenses	36,524	56,170	71,270
13180	2770	Car Allowances	49	100	100
		Transport Related Expenses	49	100	100
14005	2770	Equipment & Materials, Purchases & Maintenance	2,399	0	0
14415	2770	Mobile Phone Costs	0	0	120
14825	2770	Health & Safety Projects	5,600	0	0
		Supplies and Services	7,999	0	120
		TOTAL CONTROLLABLE EXPENDITURE	44,572	56,270	71,490
17000	2770	Cost of Administrative Buildings	1,680	1,690	1,700
17200	2770	Cost of Messenger Service	2,017	2,130	2,100
17202	2770	Cost of Reprographics	433	1,000	1,000
17205	2770	Cost of Telephone System	740	740	900
17214	2770	Cost of Insurance Section	2,420	2,490	1,400
17215	2770	Cost of Occupational Health Service	100	90	100
17302	2770	Cost of Audit	0	10,380	10,600
17303	2770	Cost of Information Technology	3,530	3,610	4,000
17305	2770	Cost of Human Resources	1,770	1,880	2,000
17322	2770	Cost of Health & Safety Service	180	220	300
17345	2770	Cost of Training * Development Service	260	440	400
		Support Services	13,130	24,670	24,500
17328	2770	Cost of Properties & Facilities Management	0	10	10
17335	2770	Cost of Room Hire Bookings	240	0	0
		Recharges	240	10	10
		TOTAL EXPENDITURE	57,942	80,950	96,000

INCOME					
19601	2770	GF Recharge to GF Services - CEC's	(-)37,030	(-)46,660	(-)56,600
19602	2770	GF Recharge to HRA Services - CEC's	(-)31,970	(-)33,240	(-)38,270
		Recharges	(-)69,000	(-)79,900	(-)94,870
NET REVENUE REQUIREMENT					
			(-)11,058	1,050	1,130
LICENSING					
EXPENDITURE					
		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	2772	Salaries - Basic	84,405	91,510	65,760
11001	2772	Salaries - Overtime	1,030	3,570	3,570
11011	2772	Vacancy Savings	0	-1,590	-1,680
11121	2772	Flexi Time & Annual Leave Payments	-422	0	0
11200	2772	National Insurance	8,218	9,550	7,140
11250	2772	Superannuation	19,131	11,420	7,330
		Employees' Expenses	112,361	114,460	82,120
13180	2772	Car Allowance	108	500	500
13200	2772	Staff Travel cost Public Transport only	16	0	0
		Transport-related expenses	125	500	500
14005	2772	Equipment Materials & Maintenance incl.Lighting	332	6,000	6,000
14415	2772	Mobile Phone Costs	193	200	320
14431	2772	IT Support and IT Consumables	415	3,000	3,000
14486	2772	Subscriptions to Organisations & Periodicals	0	1,000	1,000
		Supplies and Services	940	10,200	10,320
		TOTAL CONTROLLABLE EXPENDITURE	113,426	125,160	92,940
17000	2772	Cost of Administration Buildings	3,370	3,380	3,400
17200	2772	Cost of Messenger Service	2,017	2,130	2,100
17202	2772	Cost of Reprographics	1,217	1,000	1,000
17204	2772	Cost of Franking	730	1,100	1,100
17205	2772	Cost of Telephone System	520	520	600
17214	2772	Cost of Insurance Section	1,610	1,660	1,000
17215	2772	Cost of Occupational Health Service	100	90	100
17303	2772	Cost of Information Technology	9,980	10,200	11,300
17304	2772	Cost of Legal Services	4,540	4,540	5,600
17305	2772	Cost of Human Resources	1,770	1,880	2,000
17310	2772	Cost of Income Service	3,870	1,260	1,300
17322	2772	Cost of Health & Safety Service	180	220	300
17331	2772	Cost of Cashiers Service	540	610	700
17345	2772	Cost of Training & Development Service	260	440	400
		Support Services	30,704	29,030	30,900
17311	2772	Cost of Departmental Admin Services	67,463	66,220	78,520
17328	2772	Cost of Property & Facilities Management	6	10	10
		Recharges	67,469	66,230	78,530
		TOTAL EXPENDITURE	211,600	220,420	202,370
INCOME					
19241	2772	Street Traders (Non Food)	(-)11,840	(-)6,400	(-)6,400
19317	2772	Lotteries & Amusements	(-)1,000	(-)1,000	(-)1,000
19412	2772	Costs Recoverable	210	0	0
19421	2772	Highway Acts Income	(-)3,906	(-)3,800	(-)3,800
19470	2772	Club Premises Certs.Income	(-)1,445	(-)2,200	(-)2,200
19471	2772	Personal Licences Income	(-)2,046	(-)2,200	(-)2,200
19472	2772	Premises Licences Income	(-)49,219	(-)45,000	(-)45,000
19476	2772	Gambling Act Premises Licences	(-)13,050	(-)16,000	(-)16,000
19477	2772	Gambling Act Permits	(-)2,000	(-)2,000	(-)2,000
19556	2772	Scrap Metal Dealers Licences	(-)1,210	0	0
19558	2772	Sex Licences	(-)1,190	(-)1,050	(-)1,050

		Income	(-)<u>86,696</u>	(-)<u>79,650</u>	(-)<u>79,650</u>
19601	2772	Recharge GF to GF (HC&PH DEC)	(-)<u>45,642</u>	(-)<u>52,460</u>	(-)<u>55,580</u>
		Recharges	(-)<u>45,642</u>	(-)<u>52,460</u>	(-)<u>55,580</u>
		NET REVENUE REQUIREMENT	<u>79,262</u>	<u>88,310</u>	<u>67,140</u>
		ALLOTMENTS	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£
12034	2900	Payment to HTS-Building Maintenance	1,401	210	210
12036	2900	Payment to HTS-Grounds Maintenance	7,820	8,260	8,250
12400	2900	Water	4,304	3,500	3,160
12426	2900	Rubbish Clearance	0	1,000	1,000
		Premises-related Expenses	<u>13,526</u>	<u>12,970</u>	<u>12,620</u>
14486	2900	Subscriptions to Organisations & Periodicals	0	70	0
14696	2900	Townwide landscaping Improvements	925	0	0
		Supplies and Services	<u>925</u>	<u>70</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>14,451</u>	<u>13,040</u>	<u>12,620</u>
17310	2900	Cost of Income Service	4,100	4,780	5,000
		Support Services	<u>4,100</u>	<u>4,780</u>	<u>5,000</u>
17311	2900	Cost of Departmental Admin Services (Client Team)	3,862	4,320	4,010
		Recharges	<u>3,862</u>	<u>4,320</u>	<u>4,010</u>
18073	2900	Impairment-Other	29,873	0	0
		Capital Financing Costs	<u>29,873</u>	<u>0</u>	<u>0</u>
		TOTAL EXPENDITURE	<u>52,286</u>	<u>22,140</u>	<u>21,630</u>
		INCOME			
19508	2900	Rents Income	(-)<u>5,455</u>	(-)<u>5,800</u>	(-)<u>5,800</u>
		Income	(-)<u>5,455</u>	(-)<u>5,800</u>	(-)<u>5,800</u>
		NET REVENUE REQUIREMENT	<u>46,831</u>	<u>16,340</u>	<u>15,830</u>
		NEIGHBOURHOOD PARKS	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£
12036	2970	Payment to HTS-Grounds Maintenance	35,792	37,790	37,780
		Premises related expenses	<u>35,792</u>	<u>37,790</u>	<u>37,780</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>35,792</u>	<u>37,790</u>	<u>37,780</u>
17311	2970	Cost of Departmental Admin Services (Client Team)	5,009	5,830	5,160
		Recharges	<u>5,009</u>	<u>5,830</u>	<u>5,160</u>
		TOTAL EXPENDITURE	<u>40,801</u>	<u>43,620</u>	<u>42,940</u>
		NET REVENUE REQUIREMENT	<u>40,801</u>	<u>43,620</u>	<u>42,940</u>
		TOWNWIDE NATURE RESERVES	2019/20 Actual	2020/21 Original	2021/22 Original
		EXPENDITURE	£	£	£
12328	2976	Grounds Maintenance - Non DSO	0	400	400
		Premises-related Expenses	<u>0</u>	<u>400</u>	<u>400</u>
14005	2976	Equipment Materials & Maintenance incl.Lighting	7,419	2,800	2,800
14230	2976	Clothing & Uniform	0	500	500
14410	2976	Rental,Maintenance & Call Charges for Phone System	672	680	680
14695	2976	Biodiversity Landscaping Improvements	500	0	0
		Supplies and Services	<u>8,591</u>	<u>3,980</u>	<u>3,980</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>8,591</u>	<u>4,380</u>	<u>4,380</u>
17214	2976	Cost of Insurance Section	810	840	500

17310	2976	Cost of Income Service	0	90	100
		Support Services	810	930	600
17311	2976	Cost of Departmental Admin Services(Client Team)	69,830	88,040	70,910
		Recharges	69,830	88,040	70,910
18071	2976	Depreciation	5,178	4,880	5,180
		Capital Financing Costs	5,178	4,880	5,180
		TOTAL EXPENDITURE	84,409	98,230	81,070
		INCOME			
19114	2976	Sales - General	(-)6,890	0	(-)12,000
19226	2976	Other Fees	(-)2,800	(-)14,800	(-)2,800
19412	2976	Costs Recoverable	(-)3,040	(-)680	(-)680
		Income	(-)12,730	(-)15,480	(-)15,480

		NET REVENUE REQUIREMENT	71,679	82,750	65,590
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		LAND TRUST			
		EXPENDITURE			
		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
11000	2978	Salaries - Basic	21,318	19,670	20,280
11001	2978	Overtime	1,388	0	0
11121	2978	Flexi Time & Annual Leave Payments	-472	0	0
11200	2978	National Insurance	1,943	1,520	1,590
11250	2978	Superannuation	8,431	3,210	4,080
		Employees' Expenses	32,608	24,400	25,950
14005	2978	Equipment Materials & M'ce incl. Lighting	275	4,640	4,780
14415	2978	Mobile Phone Costs	120	0	120
14695	2978	Biodiversity Landscaping Improvements	6,484	0	0
14696	2978	Townwide Landscaping Improvements	2,275	0	0
		Supplies and Services	9,154	4,640	4,900
		TOTAL CONTROLLABLE EXPENDITURE	41,762	29,040	30,850
17215	2978	Cost of Occupational Health Service	50	40	0
17305	2978	Cost of Human Resources	880	940	1,000
17322	2978	Cost of Health & Safety Service	90	110	100
17345	2978	Cost of Training	130	220	200
		Support Services	1,150	1,310	1,300
17311	2978	Cost of Departmental Admin Services (Client Team)	23,389	28,940	23,860
		Recharges	23,389	28,940	23,860
		TOTAL EXPENDITURE	66,301	59,290	56,010
		INCOME			
19412	2978	Costs Recoverable	(-)30,070	(-)15,650	(-)16,120
		Income	(-)30,070	(-)15,650	(-)16,120
19601	2978	Recharge GF to GF	(-)10,691	0	0
		Recharges	-10,691	0	0
		NET REVENUE REQUIREMENT	25,540	43,640	39,890
		OPEN SPACES			
		EXPENDITURE			
		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
12034	2980	Payment to HTS-Building Maintenance	131	0	0
12035	2980	Payment to HTS-SET	97,094	102,520	102,480
12036	2980	Payment to HTS-Grounds Maintenance	815,904	838,770	822,750
12328	2980	Grounds Maintenance - Non DSO	102,430	1,300,000	0
12400	2980	Water	56	100	90
		Premises related expenses	1,015,615	2,241,390	925,320

14005	2980	Equipment & Materials	1,302	0	0
14310	2980	Consultancy Fees & Consultation costs	5,256	3,000	3,000
14694	2980	Townwide Street Furniture	393	4,000	4,000
14695	2980	Biodiversity Landscaping Improvements	6,526	8,800	8,800
14696	2980	Townwide landscaping Improvements	14,372	14,000	14,000
14697	2980	Ragwort & Japanese Knotweed	0	1,000	1,000
		Supplies and Services	27,849	30,800	30,800
		TOTAL CONTROLLABLE EXPENDITURE	1,043,464	2,272,190	956,120
17311	2980	Cost of Departmental Admin Services (Client Team)	44,920	71,780	64,260
17319	2980	Cost of Community Safety Rangers	42,794	45,810	48,300
		Recharges	87,714	117,590	112,560
18071	2980	Depreciation	20,825	17,240	20,820
		Capital Financing Costs	20,825	17,240	20,820
		TOTAL EXPENDITURE	1,152,003	2,407,020	1,089,500

		INCOME			
19313	2980	Grazing	(-170)	(-530)	(-530)
		Income	(-170)	(-530)	(-530)

		NET REVENUE REQUIREMENT	1,151,933	2,406,490	1,088,970
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		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		PLAYGROUNDS EXPENDITURE			
12034	3010	Payment to HTS-Building Maintenance	247	1,120	1,110
12036	3010	Payment to HTS-Grounds Maintenance	14,542	15,360	15,350
		Premises related expenses	14,789	16,480	16,460
		TOTAL CONTROLLABLE EXPENDITURE	14,789	16,480	16,460
17311	3010	Cost of Departmental Admin Services (Client Team)	8,628	10,500	8,800
17319	3010	Cost of Community Safety Rangers	23,374	25,020	26,380
		Recharges	32,002	35,520	35,180
18071	3010	Depreciation Capital Charges	39,125	35,870	39,120
18398	3010	CI&E OOE Capital Expenditure overfunded	-19,319	0	0
		Capital Financing Costs	19,806	35,870	39,120
		TOTAL EXPENDITURE	66,597	87,870	90,760

		NET REVENUE REQUIREMENT	66,597	87,870	90,760
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		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		SHELTERED EMPLOYMENT TEAM EXPENDITURE			
12035	3032	Payment to HTS-SET	237,732	251,030	250,930
		Premises related expenses	237,732	251,030	250,930
		TOTAL CONTROLLABLE EXPENDITURE	237,732	251,030	250,930
		TOTAL EXPENDITURE	237,732	251,030	250,930

		NET REVENUE REQUIREMENT	237,732	251,030	250,930
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		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		SPORTSFIELDS EXPENDITURE			
17319	3040	Cost of Community Safety Rangers	22,342	23,920	25,220
		Recharges	22,342	23,920	25,220
18071	3040	Depreciation Capital Charges	222	190	220
18072	3040	Impairment - Revaluation Losses	2,425	0	0

		Capital Financing Costs	<u>2,647</u>	<u>190</u>	<u>220</u>
		TOTAL EXPENDITURE	<u>24,989</u>	<u>24,110</u>	<u>25,440</u>
		INCOME			
19356	3040	Wayleaves	<u>(-138)</u>	<u>(-140)</u>	<u>(-140)</u>
		Income	<u>(-138)</u>	<u>(-140)</u>	<u>(-140)</u>
		NET REVENUE REQUIREMENT	<u>24,851</u>	<u>23,970</u>	<u>25,300</u>
		TOWN PARK			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
12000	3070	Maintenance of Buildings	234	0	0
12034	3070	Payment to HTS-Building Maintenance	2,488	5,810	5,810
12036	3070	Payment to HTS-Grounds Maintenance	181,176	191,310	191,230
12340	3070	Electricity	2,056	2,130	1,400
		Premises related expenses	<u>185,954</u>	<u>199,250</u>	<u>198,440</u>
14005	3070	Equipment & Materials	-132	0	0
		Supplies and Services	<u>-132</u>	<u>0</u>	<u>0</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>185,822</u>	<u>199,250</u>	<u>198,440</u>
17202	3070	Cost of Reprographics	5	0	0
		Support Services	<u>5</u>	<u>0</u>	<u>0</u>
17311	3070	Cost of Departmental Admin Services (Client Team)	4,661	5,460	4,770
17319	3070	Cost of Community Safety Rangers	24,061	25,760	27,150
17328	3070	Cost of Properties & Facilities Management	52	0	0
		Recharges	<u>28,774</u>	<u>31,220</u>	<u>31,920</u>
18071	3070	Depreciation Capital Charges	78,678	56,860	78,680
18072	3070	Impairment-Revaluation Losses	286	0	0
18073	3070	Impairment - Other	-1,236	0	0
18398	3070	CI&E OOE Capital Expenditure overfunded	-1,544	0	0
		Capital Financing Costs	<u>76,184</u>	<u>56,860</u>	<u>78,680</u>
		TOTAL EXPENDITURE	<u>290,785</u>	<u>287,330</u>	<u>309,040</u>
		NET REVENUE REQUIREMENT	<u>290,785</u>	<u>287,330</u>	<u>309,040</u>
		BUILDING CONTROL			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	3360	Salaries - Basic	103,964	208,060	213,290
11003	3360	Contract & Agency Staff	126,188	0	0
11011	3360	Vacancy Savings	0	-5,250	-5,540
11103	3360	Wages - Holiday Pay	0	0	0
11121	3360	Flexi Time & Annual Leave Pay	-196	0	0
11200	3360	National Insurance	9,030	20,370	20,950
11250	3360	Superannuation	38,453	33,910	42,870
11402	3360	Recruitment Costs Including Police Checks	698	0	0
		Employees' Expenses	<u>278,137</u>	<u>257,090</u>	<u>271,570</u>
13180	3360	Car Allowance	1,442	2,800	2,800
13200	3360	Staff Travel	33	250	250
		Transport-related Expenses	<u>1,475</u>	<u>3,050</u>	<u>3,050</u>
14005	3360	Equipment Materials & Maintenance incl.Lighting	0	980	980
14230	3360	Clothing & Uniform	0	350	350
14251	3360	Books, Magazines and Publications	0	200	200
14255	3360	Hospitality	0	100	100
14258	3360	Office Stationery	63	1,350	1,350
14310	3360	Consultancy Fees & Consultation costs	13,838	25,000	20,000
14323	3360	Legal Costs	7,500	0	0

14415	3360	Mobile Phone Costs	531	250	720
14431	3360	IT Support and IT Consumables	4,564	8,860	8,860
14471	3360	Subsistence claims for staff inc parking	295	500	500
14486	3360	Subscriptions to Organisations & Periodicals	5,353	3,050	3,050
14786	3360	Technical Inspections	0	1,000	1,000
14799	3360	Partnership Projects	0	2,000	2,000
14865	3360	External Contracts	3,050	0	0
		Supplies and Services	35,193	43,640	39,110
		TOTAL CONTROLLABLE EXPENDITURE	314,805	303,780	313,730
17000	3360	Cost of Administration Buildings	19,028	11,850	11,900
17202	3360	Cost of Reprographics	597	1,300	1,300
17204	3360	Cost of Franking	76	120	120
17205	3360	Cost of Telephone System	2,120	2,120	2,600
17214	3360	Cost of Insurance Section	6,460	6,640	3,900
17215	3360	Cost of Occupational Health Service	370	300	300
17302	3360	Cost of Audit	2,867	0	0
17303	3360	Cost of Information Technology	24,952	23,790	26,400
17304	3360	Cost of Legal Services	970	970	1,200
17305	3360	Cost of Human Resources	6,190	6,570	6,900
17310	3360	Cost of Income Service	940	280	300
17322	3360	Cost of Health & Safety Service	620	790	1,000
17331	3360	Cost of Cashiers Service	590	670	800
17345	3360	Cost of Training & Development Service	910	1,530	1,500
		Support Services	66,690	56,930	58,220
17311	3360	Cost of Departmental Admin Services	26,594	37,740	40,160
17328	3360	Cost of Property & Facilities Management	84	70	70
		Recharges	26,678	37,810	40,230
		TOTAL EXPENDITURE	408,173	398,520	412,180
		INCOME			
19108	3360	Sales of Plans	(-)328	(-)600	(-)600
19268	3360	Building Control Income	(-)104,694	(-)117,000	(-)117,000
19269	3360	Covenant Control Income	(-)11,558	(-)10,000	(-)10,000
19340	3360	Dropped Crossing Application Fee	(-)8,400	(-)8,000	(-)8,000
19412	3360	Costs Recoverable	(-)3,755	0	0
		Income	(-)128,735	(-)135,600	(-)135,600
19601	3360	Recharge GF to GF	(-)12,000	(-)12,000	(-)12,000
		Recharges	(-)12,000	(-)12,000	(-)12,000
		NET REVENUE REQUIREMENT	267,438	250,920	264,580
		PLANNING SERVICES			
		EXPENDITURE			
			2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
11000	3380	Salaries - Basic	471,921	750,730	797,210
11001	3380	Salaries - Overtime	916	0	0
11003	3380	Contract & Agency Staff	259,846	14,710	14,710
11005	3380	Statutory Maternity Pay	854	0	0
11011	3380	Vacancy Savings	0	-17,090	-20,690
11100	3380	Wages - Basic	1,524	0	0
11121	3380	Flexi Time & Annual Leave Pay	(-)6,208	0	0
11200	3380	National Insurance	48,016	72,320	82,250
11210	3380	Wages - National Insurance	111	0	0
11250	3380	Superannuation	169,812	120,840	154,860
11402	3380	Recruitment Costs Including Police Checks	19,334	0	0
11460	3380	Course Fees	67	0	0
		Employees' Expenses	966,191	941,510	1,028,340
13180	3380	Car Allowance	585	1,230	1,230
13200	3380	Staff Travel Cost - Public Transport only	136	0	0

		Transport-related Expenses	721	1,230	1,230
14005	3380	Equipment Materials & Maintenance incl.Lighting	1,617	4,600	4,600
14203	3380	Refreshments at Meetings	4	0	0
14249	3380	Land Registry Fees	1,764	0	0
14251	3380	Books, Magazines and Publications	5,229	3,000	3,000
14255	3380	Hospitality	541	100	100
14258	3380	Office Stationery	3,409	800	800
14310	3380	Consultancy Fees & Consultation costs	229,040	50,000	0
14323	3380	Legal Costs	9,026	5,000	5,000
14325	3380	Licence Fees inc PRS, PPL & Public Entertainment	1,230	0	0
14332	3380	Professional Fees	0	5,000	5,000
14401	3380	Postage	918	0	0
14415	3380	Mobile Phone Costs	1,717	850	2,880
14431	3380	IT Support and IT Consumables	1,350	7,000	7,000
14471	3380	Subsistence claims for staff inc parking	227	1,000	1,000
14486	3380	Subscriptions to Organisations & Periodicals	1,925	0	0
14584	3380	Harlow Local Plan	18,025	10,000	10,000
14891	3380	Historic Buildings & Design Advice	10,170	15,000	10,180
		Supplies and Services	286,191	102,350	49,560
		TOTAL CONTROLLABLE EXPENDITURE	1,253,104	1,045,090	1,079,130
17000	3380	Cost of Administration Buildings	51,390	47,380	47,600
17200	3380	Cost of Messenger Service	4,043	4,260	4,300
17202	3380	Cost of Reprographics	11,759	13,480	10,850
17204	3380	Cost of Franking	8,243	7,500	8,500
17205	3380	Cost of Telephone System	6,997	6,310	7,800
17214	3380	Cost of Insurance Section	15,655	16,580	9,600
17215	3380	Cost of Occupational Health Service	590	910	900
17302	3380	Cost of Audit	2,867	0	0
17303	3380	Cost of Information Technology	82,005	78,170	86,900
17304	3380	Cost of Legal Services	11,102	11,860	14,500
17305	3380	Cost of Human Resources	18,823	19,710	20,800
17322	3380	Cost of Health & Safety Service	1,870	2,360	2,900
17331	3380	Cost of Cashiers Service	370	420	500
17338	3380	Cost of Procurement Service	221	0	0
17345	3380	Cost of Training & Development Service	5,837	4,590	4,400
17346	3380	Cost of Payments Service	4,190	4,360	4,600
		Support Services	225,961	217,890	224,150
17311	3380	Cost of Departmental Admin Services	96,470	139,320	147,120
17328	3380	Cost of Properties & Facilities Management (DEC)	4,717	0	0
		Recharges	101,187	139,320	147,120
18071	3380	Depreciation Capital Charges	977	4,500	980
18075	3380	Amortisation of Intangible Assets	20,910	20,910	20,910
		Capital Financing Costs	21,887	25,410	21,890
		TOTAL EXPENDITURE	1,602,139	1,427,710	1,472,290
		INCOME			
19006	3380	Specific Grants Income (Service Related)	(-17,446)	0	0
19108	3380	Sales of Plans	(-134)	(-150)	(-150)
19228	3380	Planning Applications	(-417,375)	(-344,000)	(-344,000)
19412	3380	Costs Recoverable	(-38,600)	0	0
		Income	(-473,455)	(-344,050)	(-344,050)
19601	3380	Recharge GF to GF	(-36,564)	(-42,140)	(-42,010)
19602	3380	Recharge from GF to HRA	(-6,889)	(-13,170)	(-14,320)
		Recharges	(-43,453)	(-55,310)	(-56,330)
		NET REVENUE REQUIREMENT	1,085,231	1,028,350	1,071,910
		HARLOW & GILSTON GARDEN TOWN TEAM	2019/20 Actual	2020/21 Original	2021/22 Original

		£	£	£	
13172	3382	Use of Hired Transport	170	0	0
		Transport-related Expenses	170	0	0
14005	3382	Equipment Materials & Maintenance incl.Lighting	3,149	0	0
14258	3382	Office Stationery	415	0	0
		Supplies and Services	3,563	0	0
		TOTAL CONTROLLABLE EXPENDITURE	170	0	0
17000	3382	Cost of Administration Buildings	0	0	37,400
17202	3382	Cost of Reprographics	3,046	0	0
17214	3382	Cost of Insurance Section	0	0	9,600
17302	3382	Cost of Audit	0	0	8,500
17303	3382	Cost of Information Technology	0	0	86,900
		Support Services	3,046	0	142,400
17328	3382	Cost of Properties & Facilities Management	383	0	0
		Recharges	383	0	0
		TOTAL EXPENDITURE	7,163	0	142,400

		£	£	£	
		INCOME			
19412	3382	Costs Recoverable	(-)7,163	0	0
		Income	(-)7,163	0	0

		NET REVENUE REQUIREMENT	0	0	142,400
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		2019/20 Actual	2020/21 Original	2021/22 Original	
		£	£	£	
		HEAD OF ENVIRONMENT AND PLANNING			
		EXPENDITURE			
11000	3385	Salaries - Basic	65,115	95,680	98,310
11011	3385	Vacancy Savings	0	-2,470	-2,610
11121	3385	Flexi Time & Annual Leave Payments	146	0	0
11200	3385	National Insurance	11,092	12,010	12,350
11250	3385	Superannuation	23,652	15,600	19,760
		Employees' Expenses	100,005	120,820	127,810
13200	3385	Staff Travel Cost Public Transport only	52	400	400
		Transport-related expenses	52	400	400
14251	3385	Books, Magazines and Publications	0	100	100
14415	3385	Mobile Phone Costs	316	300	360
14471	3385	Subsistence Claims for Staff incl. Parking	316	0	0
		Supplies and Services	632	400	460
		TOTAL CONTROLLABLE EXPENDITURE	100,690	121,620	128,670
17000	3385	Cost of Administration Buildings	3,370	3,380	3,400
17202	3385	Cost of Reprographics	180	0	0
17205	3385	Cost of Telephone System	260	260	300
17214	3385	Cost of Insurance Section	810	840	500
17215	3385	Cost of Occupational Health Service	50	40	0
17300	3385	Cost of Corporate Management	35,710	36,810	38,400
17301	3385	Cost of Accountancy	92,230	97,550	103,700
17302	3385	Cost of Audit	2,580	0	0
17303	3385	Cost of Information Technology	1,710	1,750	1,900
17305	3385	Cost of Human Resources	880	940	1,000
17320	3385	Cost of Communications Service	64,580	64,810	68,800
17322	3385	Cost of Health & Safety Service	90	110	100
17342	3385	Cost of Policy & Performance Service	23,950	10,140	12,600
17345	3385	Cost of Training & Development Service	130	220	200
		Support Services	226,530	216,850	230,900
17311	3385	Cost of Depart. Admin Serv. (P Coleman)	7,617	9,810	8,240
		Recharges	7,617	9,810	8,240
		TOTAL EXPENDITURE	334,836	348,280	367,810

19601	3386	INCOME			
		Recharge GF to GF (within service plan)	(-)334,836	(-)348,280	(-)367,810
		Recharges	(-)334,836	(-)348,280	(-)367,810

NET REVENUE REQUIREMENT			0	0	0
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REGULATORY SERVICES: CLIENT TEAM			2019/20 Actual	2020/21 Original	2021/22 Original
EXPENDITURE			£	£	£
11000	3386	Salaries - Basic	212,575	234,290	253,380
11001	3386	Salaries - Overtime	768	0	0
11003	3386	Contract & Agency Staff	6,580	0	0
11011	3386	Vacancy Savings	0	-5,900	-6,570
11121	3386	Flexi Time & Annual Leave payments	-1,168	0	0
11200	3386	National Insurance	20,064	22,810	24,050
11250	3386	Superannuation	79,256	38,200	50,930
11402	3386	Recruitment Costs Including Police Checks	1,476	0	0
11458	3386	Training Expenses	236	0	0
11460	3386	Course Fees	5,072	0	0
		Employees' Expenses	324,857	289,400	321,790
13025	3386	Payments to HTS - Fleet	3,787	4,420	4,420
13105	3386	Payment for Fuel	833	600	600
13180	3386	Car Allowance	2,385	2,850	2,850
13200	3386	Staff Travel cost Public Transport only	124	100	100
		Transport-related expenses	7,129	7,970	7,970
14005	3386	Equipment Materials & Maintenance incl. Lighting	48,278	56,220	500
14202	3386	Provisions including Vending Machines	142	0	0
14203	3386	Refreshment at Meetings	660	700	700
14230	3386	Clothing & Uniform	38	500	500
14258	3386	Office Stationery	95	500	500
14310	3386	Consultancy Fees & Consultation costs	566	0	0
14325	3386	Licence Fees inc PRS< PPL & Public Entertainment	442	0	0
14410	3386	Rental, Maintenance & Call Charegs for Phone System	373	0	400
14415	3386	Mobile Phone Costs	577	500	1,080
14471	3386	Subsistence claims for staff inc parking	468	0	0
14486	3386	Subscriptions	679	0	0
14510	3386	Advertising, Marketing, Publicity & Printing	4,274	0	0
14577	3386	Development Work	257	0	0
14693	3386	Tree Works	3,200	0	0
14694	3386	Townwide Street Furniture	296	0	0
14696	3386	Townwide landscaping Improvements	822	0	0
		Supplies and Services	61,164	58,420	3,680
		TOTAL CONTROLLABLE EXPENDITURE	393,150	355,790	333,440
17000	3386	Cost of Administration Buildings	13,470	13,540	13,600
17200	3386	Cost of Messenger Service	2,040	2,130	2,100
17202	3386	Cost of Reprographics	2,878	4,100	4,100
17204	3386	Cost of Franking	852	6,000	410
17205	3386	Cost of Telephone System	2,090	2,600	2,600
17214	3386	Cost of Insurance Section	4,030	4,150	2,400
17215	3386	Cost of Occupational Health Service	370	340	300
17302	3386	Cost of Audit	0	0	10,600
17303	3386	Cost of Information Technology	17,340	18,590	19,700
17304	3386	Cost of Legal Services	2,590	2,590	3,200
17305	3386	Cost of Human Resources	6,190	7,510	6,900
17322	3386	Cost of Health & Safety Service	620	900	1,000
17346	3386	Cost of Payments Service	9,590	9,990	10,100
17345	3386	Cost of Training & Development Service	910	1,750	1,500
		Support Services	62,970	74,190	78,510
17002	3386	Cost of Accommodation	322	270	320
17311	3386	Cost of Departmental Admin Services	61,969	46,850	49,020

17328	3386	Cost of Property & Facilities	303	60	60
		Recharges	62,594	47,180	49,400
		TOTAL EXPENDITURE	518,714	477,160	461,350
		INCOME			
19412	3386	Costs Recoverable	(-)5,063	0	0
19460	3386	ECC/NEHA Contribution	(-)60,074	(-)55,720	0
		Income	-65,137	-55,720	0
19601	3386	Recharge GF to GF (within service plan)	(-)345,361	(-)386,370	(-)350,990
		Recharges	(-)345,361	(-)386,370	(-)350,990
		NET REVENUE REQUIREMENT	108,216	35,070	110,360
		TOWN CENTRE MANAGEMENT			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
17310	3415	Cost of Income Service	1,390	250	300
		Support Services	1,390	250	300
		TOTAL EXPENDITURE	1,390	250	300
		INCOME			
19508	3415	Rents Income	(-)396	(-)18,000	(-)1,000
		Income	(-)396	(-)18,000	(-)1,000
		NET REVENUE REQUIREMENT	994	(-)17,750	(-)700
		MARKET			
		EXPENDITURE	2019/20 Actual	2020/21 Original	2021/22 Original
			£	£	£
12034	3430	Payment to HTS-Building Maintenance	1,569	580	580
12340	3430	Electricity	1,954	2,950	460
12390	3430	Business Rates	2,619	2,670	5,410
		Premises-related Expenses	6,142	6,200	6,450
14415	3430	Mobile Phone Cost	10	0	0
		Supplies and Services	10	0	0
		TOTAL CONTROLLABLE EXPENDITURE	6,151	6,200	6,450
17214	3430	Cost of Insurance Section	1,180	1,210	700
17310	3430	Cost of Income Service	2,010	470	500
		Support Services	3,190	1,680	1,200
18071	3430	Depreciation	-32	230	230
18072	3430	Impairment-Revaluation Losses	902	0	0
		Capital Financing Costs	870	230	230
		TOTAL EXPENDITURE	10,211	8,110	7,880
		INCOME			
19508	3430	Rents Income	(-)18,193	(-)14,000	(-)8,000
		Income	(-)18,193	(-)14,000	(-)8,000
		NET REVENUE REQUIREMENT	-7,982	-5,890	-120

HOUSING REVENUE ACCOUNT

	2019/21 Actual	2020/21 Original	2021/22 Original
	£	£	£
EXPENDITURE			
General Management	10,908,102	13,958,313	10,295,304
Special Management	7,331,037	8,333,900	8,418,255
Repairs & Insurance Appropriations	10,305,203	11,022,615	11,261,920
Rent, Rates, Taxes & Other Charges	85,231	85,000	87,000
Provision for Bad Debts	358,582	240,000	357,000
Transfer to General Fund :- Supporting People	4,894	5,000	5,000
	28,993,048	33,644,828	30,424,480
<u>Capital Financing</u>			
Contribution to Major Repairs Reserve (Net Depreciation)	10,624,425	10,229,000	10,736,000
Interest Charges	6,673,285	6,770,000	7,260,692
Debt Management	5,824	16,520	16,520
Revenue Contribution to Capital	0	2,198,000	6,559,000
	17,303,533	19,213,520	24,572,212
Total Expenditure	46,296,582	52,858,348	54,996,691

HOUSING REVENUE ACCOUNT

	2019/21 Actual	2020/21 Original	2021/22 Original
	£	£	£
INCOME			
<u>Rents</u>			
Dwellings	42,155,245	42,838,000	43,763,000
Garages	1,031,869	1,049,000	1,081,000
Others	62,178	65,400	65,400
	43,249,292	43,952,400	44,909,400
Charges for Services & Facilities	4,872,638	6,600,668	6,572,010
Interest Receivable	194,914	63,000	32,000
Total Income	48,316,844	50,616,068	51,513,410
(Surplus)/Shortfall For Year	2,020,262	(-)2,237,280	(-)3,483,281
	50,337,105	48,378,788	48,030,129
Surplus/(Shortfall) B/Fwd	13,731,084	6,427,972	5,990,965
Surplus/(Shortfall) For Year	2,020,262	(-)2,237,280	(-)3,483,281
Surplus/(Shortfall) C/Fwd	15,751,346	4,190,692	2,507,684

HOUSING REVENUE ACCOUNT

GENERAL MANAGEMENT	2019/21 Actual	2020/21 Original	2021/22 Original
	£	£	£
Employees Expenses	5,731,578	8,575,607	4,828,255
Premises Related Expenses	43,901	51,000	54,480
Transport Related Expenses	20,005	31,300	31,300
Supplies and Services	1,740,488	2,029,666	1,668,740
Support Services	3,699,922	3,550,939	4,076,204
Non-Support Services	459,195	533,541	561,825
Income	(-)7,820	(-)1,760	0
Recharges	(-)779,168	(-)811,980	(-)925,499
Net Expenditure	10,908,102	13,958,313	10,295,304

HOUSING REVENUE ACCOUNT

SPECIAL SERVICES	2019/21 Actual	2020/21 Original	2021/22 Original
	£	£	£
Homelessness	1,066,800	1,764,865	1,944,370
Highways Maintenance	65,398	63,750	63,750
District Heating	280,109	249,276	240,628
Multi Storey Flat Blocks	138,989	146,854	142,669
Amenity Cleansing	1,318,319	1,258,903	1,286,329
Lighting	243,743	471,471	314,551
Caretaking	506,726	559,765	559,308
Cleaning	953,879	979,979	1,003,688
Sheltered Housing	805,906	896,398	878,342
General Needs (Ex-Sheltered Housing)	9,854	13,990	13,400
Grounds Maintenance	1,845,799	1,828,630	1,872,880
Door Entry Systems	95,514	100,019	98,340
Net Expenditure	7,331,037	8,333,900	8,418,255

HOUSING REVENUE ACCOUNT

MAJOR REPAIRS RESERVE	2019/21 Actual	2020/21 Original	2021/22 Original
	£	£	£
Major Repairs Allowance	10,624,425	10,229,000	10,736,000
Less:			
Funding of Capital Programme	(-)10,624,425	(-)10,229,000	(-)10,736,000
Balance Carried Forward	0	0	0

HOUSING CAPITAL PROGRAMME 2021/22 - 2025/26

PROJECT AREA	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000
HTS-Core Programme					
HTS - ASC	1,056	1,092	1,129	1,173	1,190
HTS - Internal Works	4,451	2,894	3,127	2,911	2,911
HTS - External & Estate works	1,087				
HTS - Aids and Adaptations	1,616	750	750	750	750
HTS - Compliance Electrical/Fire	2,722	1,800	1,000	1,000	1,000
HTS - Garage Refurbishment (HRA)	768	194	194	350	350
HTS - Property Conversions	495				
HTS - Energy Efficiency	54				
Total HTS - Core Programme	12,249	6,730	6,200	6,184	6,201
Other Core Programme					
Externals Programme	4,674	3,341	7,157	5,285	5,285
Fire Safety - Compartmentation	4,439	1,600	500	500	500
Fire Safety SE Ducts	2,511				
Energy Efficiency	236	100	100	100	100
Energy Efficiency - Communal Boilers	1,700				
Health & safety & External Works	33				
Contingency	220				
Asbestos Removal	249	400	400	400	400
CDM	50	50	50	50	50
Damp	159	100	100	100	100
Structural	837	500	500	500	500
Housing IT	620	100	100	100	100
Joyners Field Towers Cladding	1,800				
TOTAL Other Core Programme	17,528	6,191	8,907	7,035	7,035
TOTAL CORE PROGRAMME	29,777	12,921	15,107	13,219	13,236
New Build					
New Build Programme	7,896	7,999	3,000	3,000	1,965
TOTAL HOUSING CAPITAL PROGRAMME	37,673	20,920	18,107	16,219	15,201
FUNDED BY:-					
RTB Capital Receipts	(2,369)	(2,400)	(900)	(900)	(590)
Other Capital Receipts	(2,287)	(1,200)	(1,200)	(1,200)	(1,200)
Major Repairs Reserve	(11,883)	(10,864)	(10,946)	(11,028)	(11,111)
Direct Revenue Financing	(13,807)	(856)	(2,961)	(991)	(925)
Borrowing	(7,327)	(5,600)	(2,100)	(2,100)	(1,375)
TOTAL FUNDING	(37,673)	(20,920)	(18,107)	(16,219)	(15,201)

NON-HOUSING CAPITAL PROGRAMME 2021/22 - 2025/26

PROJECT AREA	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000
ENVIRONMENT AND PLANNING	900	713	595	515	515
FINANCE					
Latton Bush Centre	506	733	1,131	1,314	
Commercial Properties	1,871	1,370	464	265	120
Highways & Car Parks	146	243	75	765	
Drainage work	174	40	40	40	40
Community Buildings	20	20	20	20	20
Contingency - Other Public Schemes	50	50	50	57	50
Civic Centre	448	695	166	110	
Garages	156	158	156	150	150
ICT	176	36	36	36	36
Sub-total Finance	3,547	3,345	2,138	2,757	416
GOVERNANCE	330	15	15	15	15
COMMUNITY WELLBEING	1,279	340	66	30	30
TOTAL CORE NON-HOUSING CAPITAL PROGRAMME	6,056	4,413	2,814	3,317	976
OTHER PROJECTS					
Enterprise Zone	4,065				
Town Regeneration Partnership	5,000				
NEW BUILD					
Elm Hatch	4,224				
TOTAL NON-HOUSING CAPITAL PROGRAMME	19,345	4,413	2,814	3,317	976
FUNDED BY:-					
Earmarked Grant Funding	(20)	(20)	(20)		
Capital Receipts	(1,263)				
Ear Marked Capital Reserves	(652)				
Direct Revenue Financing	(370)	(156)	(156)	(150)	(150)
Disabled Facilities Grant	(500)	(500)	(500)	(500)	(500)
SELEP Getting Building Fund Grant	(3,360)				
Home Renovation Loan repayments	(5)	(5)	(5)	(5)	
Borrowing requirement	(8,964)	(3,732)	(2,133)	(2,662)	(326)
New Build					
RTB Capital Receipts	(1,263)				
Borrowing requirement	(2,948)				
TOTAL FUNDING	-19,345	-4,413	-2,814	-3,317	-976