



Harlow District Council

Revenue Estimates 2023/2024 and Capital Estimates 2023/2024 to 2026/2027

REVENUE ESTIMATES 2023/2024 AND CAPITAL ESTIMATES 2023/2024 TO 2026/2027

Page numbers

INTRODUCTION

Contents page	1
Summary of General Fund estimates 2023/2024	2
Collection Fund	3
Council Tax Charges	4
Proposed Movements on Earmarked Reserves	5
Alphabetical List of Services	6-7

REVENUE ESTIMATES

Chief Executive	8
Communities and Environment	9 - 33
Finance	34 – 41
Governance and Corporate Support Services	42 – 53
Housing	54 – 67
Strategic Growth & Regeneration	68 - 74
Housing Revenue Account	75 – 76

CAPITAL ESTIMATES

Capital Programme	77 - 78
-------------------	---------

GENERAL FUND BUDGET SUMMARY

	2021/22	2022/23	2023/24
	Actual	Budget	Budget
	£	£	£
DIRECTORS OF SERVICE			
Chief Executive	28,466	10,270	45,680
Communities and Environment	8,906,437	9,711,029	10,760,003
Finance	1,185,119	4,610,300	2,014,264
Governance and Corporate Support	849,699	1,475,640	1,422,496
Housing	1,320,918	(929,420)	(910,803)
Strategic Growth and Regeneration	<u>4,087,708</u>	<u>2,454,789</u>	<u>1,211,187</u>
Total	16,378,347	17,332,608	14,542,827
Commercialisation target	0	(100,000)	(100,000)
Covid 19	-590,154	0	0
Capital charges	2,512,366	(2,212,760)	(2,594,260)
Contingency	-	0	500,000
Interest Receivable	(183,174)	(525,000)	(525,000)
Interest Payable	245,998	805,490	1,772,295
Minimum Revenue Provision	806,148	500,000	625,666
Provision for bad debts	304,200	0	0
Essex Council Tax Collection Sharing Agreement	(106,292)	(400,000)	(500,000)
New Homes Bonus Grant	<u>(1,079,239)</u>	<u>(1,164,918)</u>	<u>(572,205)</u>
Expenditure Before Use Of Reserves	18,288,200	14,235,420	13,149,323
Contribution to / (from) Earmarked Reserves:			
Budget Stabilisation Reserve	147,167	333,918	864,934
Covid 19 Reserve	(20,110)	-	-
Environment Reserve	(3,535)	(35,910)	3,401
Environmental Urgent Works and Improvement Reserve	(160,470)	8,020	(96,221)
Estates Renewal Reserve	-	363,000	170,000
Debt Financing Reserve	237,840	237,840	237,840
Discretionary Services Fund	641,438	(940,570)	(444,892)
Hardship Fund	155,000	-	-
The Harlow & Gilston Garden Town Funding Reserve	(13,540)	(14,170)	(14,170)
Housing Benefits Subsidy Reserve	0	(193,000)	-
Housing TA Reserve	150,000	0	-
Insurance Fund	108,411	123,250	123,170
Invest to Save	860	(125,160)	840
MMI	50,000	50,000	50,000
Perpetuity Reserves	(2,279)	(1,275)	(1,275)
Planning LDF	-	(100,000)	-
Regeneration Reserve	(174,491)	-	-
Regeneration & Enterprise Reserve	(577,069)	(56,540)	(625,385)
Residual Land Transfer Reserve	-	(130,988)	-
Risk Reserve	16,300	-	-
Severance Fund	(1,000,000)	(255,000)	-
Splash Parks Reserve	(392,395)	(145,000)	-
Standards Reserve	-	(50,461)	-
Grants Reserves (for deferred payments)	(5,855,064)	(1,982,349)	(1,604,795)
Contribution to / (from) General Fund Reserve	<u>802,820</u>	<u>-</u>	<u>-</u>
Budget Requirement	<u>12,399,083</u>	<u>11,321,025</u>	<u>11,812,770</u>

HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2021/22	2022/23	2023/24
	Actual	Budget	Budget
	£	£	£
Budget Requirement	12,399,083	11,321,025	11,812,770
Less Formula Grant comprising:			
Settlement Funding Assessment	(2,949,190)	(2,949,186)	(3,362,388)
Lower Tier Services Grant	(132,832)	(139,873)	0
Service Grant	-	(214,960)	(126,113)
Funding Guarantee	-	0	(686,112)
Covid Support Grant	(517,920)	0	0
Homelessness Grant	(168,990)	(169,000)	(575,532)
Collection Fund Deficit / (Surplus)	8,139,550	1,011,025	1,897,144
S31 Grant	(8,857,886)	(604,276)	(551,030)
Essex Business Rates Pooling	-	(180,000)	(180,000)
Council Tax Requirement	<u>7,911,815</u>	<u>8,074,755</u>	<u>8,228,739</u>
Divided by:			
Taxbase	<u>27,386.00</u>	<u>27,950.00</u>	<u>28,483.00</u>
Band D Council Tax	<u>288.90</u>	<u>288.90</u>	<u>288.90</u>

COLLECTION FUND

	2022/23 Original			2023/24 Original		
	Business Rates £'000	Council Tax £'000	Total £'000	Business Rates £'000	Council Tax £'000	Total £'000
(Deficit)/Surplus brought forward attributable to:	(14,109)	3,264	(10,845)	(4,700)	(119)	(4,819)
Harlow Council	(5,644)	493	(5,151)	(1,880)	(17)	(1,897)
Essex County Council	(1,270)	2,289	1,019	(423)	(84)	(507)
Essex Police and Crime Commissioner		356	356		(13)	(13)
Essex County Fire & Rescue Service	(141)	126	(15)	(47)	(5)	(52)
Central Government	(7,054)		(7,054)	(2,350)		(2,350)
In Year Income from Collection Fund						
Harlow Council	(16,239)	8,075	(8,164)	(20,545)	8,229	(12,316)
Essex County Council	(3,327)	39,161	35,834	(4,243)	41,305	37,062
Essex Police and Crime Commissioner		6,107	6,107		6,650	6,650
Essex County Fire & Rescue Service	(370)	2,105	1,735	(471)	2,287	1,816
Central Government	(18,485)		(18,485)	(23,574)		(23,574)
Business Rates Income*/Council Tax Requirement	(52,530)	58,712	6,182	(53,533)	58,352	4,819
Council Tax Base		27,950.00			28,483.00	
Aggregate Council Tax Requirement - Band D		£1,983.87			£2,052.81	

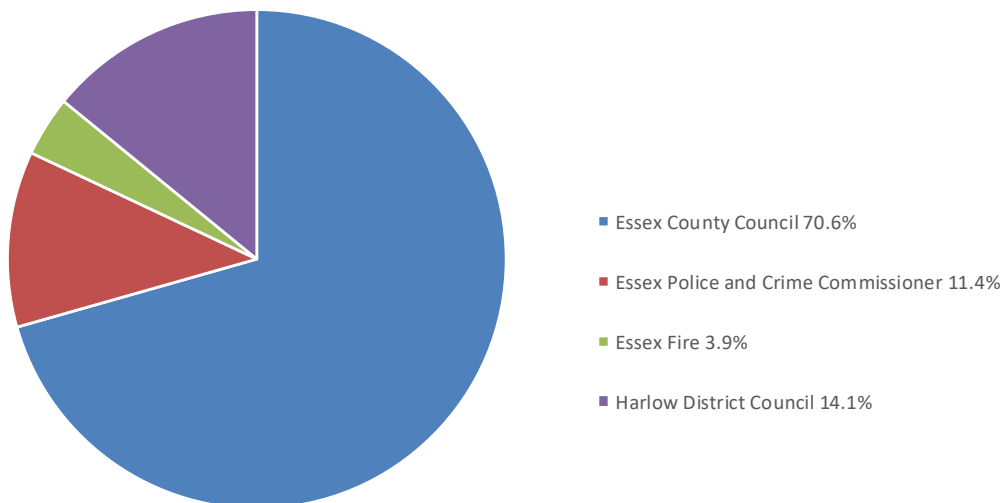
*due to the workings of the Business Rate Retention System, these are not the final amounts recognised as income in the Council's accounts

COUNCIL TAX CHARGES

CURRENT YEAR (2023/24)	Band A	Band B	Band C	Band D	Band E	Band F	Band G	Band H
	£	£	£	£	£	£	£	£
Essex County Council	966.78	1,127.91	1,289.04	1,450.17	1,772.43	2,094.69	2,416.95	2,900.34
Essex Police and Crime Commissioner	155.64	181.58	207.52	233.46	285.34	337.22	389.10	466.92
Essex Fire	53.52	62.44	71.36	80.28	98.12	115.96	133.80	160.56
Harlow District Council	192.60	224.70	256.80	288.90	353.10	417.30	481.50	577.80
Total Charge	1,368.54	1,596.63	1,824.72	2,052.81	2,508.99	2,965.17	3,421.35	4,105.62

PREVIOUS YEAR (2022/23)	Band A	Band B	Band C	Band D	Band E	Band F	Band G	Band H
	£	£	£	£	£	£	£	£
Essex County Council	934.08	1,089.76	1,245.44	1,401.12	1,712.48	2,023.84	2,335.20	2,802.24
Essex Police and Crime Commissioner	145.68	169.96	194.24	218.52	267.08	315.64	364.20	437.04
Essex Fire	50.22	58.59	66.96	75.33	92.07	108.81	125.55	150.66
Harlow District Council	192.60	224.70	256.80	288.90	353.10	417.30	481.50	577.80
Total Charge	1,322.58	1,543.01	1,763.44	1,983.87	2,424.73	2,865.59	3,306.45	3,967.74

2023/2024 Council Tax - Where does it go?



PROPOSED MOVEMENTS ON EARMARKED RESERVES - 2022/23 AND 2023/24

NAME OF EARMARKED RESERVE	Actual Balance as at 31 Mar 2022 £	2022/23		Revised Balance as at 31 Mar 2023 £	2023/24		Forecast Balance as at 31 Mar 2024 £
		Add To Reserve Balance £	Use of Reserves £		Add To Reserve Balance £	Use of Reserves £	
GENERAL FUND RESERVES							
Perpetuity Reserves	956,280	4,760	(6,035)	955,005	4,760	(6,035)	953,730
Budget Stabilisation Reserve	147,167	333,918		481,085	864,934		1,346,019
Bush Fair Capital Improvements Works	42,000			42,000			42,000
Covid-19 Reserve	238,790			238,790			238,790
Debt Financing Reserve	3,177,082	237,840		3,414,922	237,840		3,652,762
Discretionary Services Fund	2,945,082	67,013	(940,570)	2,071,525		(444,892)	1,626,633
Environment Reserve	32,529	70	(36,000)	(3,401)	3,401		0
Environmental Urgent Works & Improvement Reserve	1,435,553	7,180		1,442,733	7,180	(103,401)	1,346,512
Estates Renewal Reserve	0	363,000	(363,000)	0	170,000		170,000
The Harlow & Gilston Garden Town Funding Reserve	417,863		(14,170)	403,693		(14,170)	389,523
Hardship Fund	155,000			155,000			155,000
Housing Benefits Subsidy Reserve	693,107		(193,000)	500,107			500,107
Housing TA Reserve	150,000			150,000			150,000
Insurance claims - GF	806,394	50,000		856,394	50,000		906,394
Insurance Fund - GF	1,827,944	123,170		1,951,114	123,170		2,074,284
Invest To Save & Improve Reserve	230,527	840	(126,000)	105,367	840		106,207
New Burdens Grant Reserve	223,240			223,240			223,240
Partnership Fund	200,000			200,000			200,000
Planning Reserve	179,094		(100,000)	79,094			79,094
Regeneration Reserve	102,764		(75,000)	27,764			27,764
Regeneration & Enterprise Reserve	6,088,905	366,666	(5,242,013)	1,213,558		(625,385)	588,173
Residual Land Transfer	130,988		(130,988)	0			0
Risk Management Reserve - GF	352,541			352,541			352,541
Severance Reserve	1,120,335		(255,000)	865,335			865,335
Splash Parks Reserve	316,025		(316,025)	0			0
Standards Committee Contingency Reserve	50,461		(50,461)	0			0
Total General Fund	22,019,671	1,554,457	(7,848,262)	15,725,866	1,462,125	(1,193,883)	15,994,108
HRA RESERVES							
Perpetuity Reserves	1,053,201	5,270		1,058,471	5,280		1,063,751
Housing Insurance Property Reserve	60,111	10,000		70,111	10,000		80,111
Insurance claims - HRA	745,506	50,000		795,506	50,000		845,506
Insurance Fund - HRA	2,281,913	223,190		2,505,103	224,300		2,729,403
Risk Management Reserve - HRA	568,140			568,140			568,140
Total HRA	4,708,871	288,460	0	4,997,331	289,580	0	5,286,911

ALPHABETICAL LIST OF SERVICES

	Page No.		Page No.
A			
Abandoned Vehicles	19	E	
Accountancy	34	Economic, Growth & Development	27
Adams House	64	Educational Attainment	22
Allotments	27	Electoral Services	53
Amenity Cleaning	58	Emergency Planning	19
Art Gallery	10	Environmental Health	24
Assistant Director Community Resilience	15	Environmental Management	23
Assistant Director Corporate Services	49	Environmental Protection	24
Assistant Director Environment	16	Essex County Council Elections	52
Assistant Director Finance (Deputy S151)	35	F	
Assistant Director Governance HR and Legal	50	Finance Miscellaneous	35
Assistant Director Planning and Building Control	73	Fire & PCC Elections	52
Assistant Director Regeneration	74	Firework Display	10
Assistant Director Revenues and Benefits	36	G	
Audit Section	38	Garages	62
B			
Bandstand	14	Grants to Organisations	16
Barbara Castle Health Centre	57	H	
Building Control	71	Hackney Carriages & Private Hire	20
Bus Shelters	57	Harlow and Gilston Garden Team	73
Bus Terminus	21	Hatches	61
Bush Fair Shopping Centre	64	Harlow Arts	10
Bush House Offices	64	Harlow Educational Progression Awards	8
C			
Car Parks	32	Harlow Innovation Park	70
Cemetery & Crematorium	22	Health & Safety	25
Chair's Allowance	50	High Street Covid Improvement Scheme	69
Civic Centre	65	Highways Infrastructure	58
CLCS Project Development	16	Housing Benefits	39
Commercial Properties	63	Housing Options and Advice Team	59
Communications	45	HTS Management	39
Community Events	17	Human Resources	46
Community Renewal Fund	21	I	
Community Safety Team	23	Improving Harlow Image	21
Contact Harlow	43	Information Technology	42
Corporate and Democratic Core – Corporate Management	40	Insurance Section	38
Corporate and Democratic Core – Democratic Representation & Management	40	Investment Property	63
Corporate and Governance Support Team	44	L	
Corporate HR Costs	46	Landscaping	59
D			
Depots	61	Land Charges	48
Director of Communities & Environment	15	Land Trust	28
Director of Financial Services	35	Latton Bush Centre	55
Director of Governance and Corporate Support	48	Leah Manning Centre	56
Director of Strategic Growth & Regeneration	73	Legal Services	49
Domestic Refuse	17	Legal Services (Corporate Procurement)	44
		Leisure Services	9
		Levelling Up Fund	69
		Licensing	26
		Local Elections	51

ALPHABETICAL LIST OF SERVICES

	Page No.		Page No.
M			
Market			
Mead Park Depot			
Members Services			
Messengers			
Modus			
Museum of Harlow			
N			
Nexus			
Neighbourhood Parks			
Northgate House			
O			
Occupational Health Service			
Open Spaces			
Osler House			
P			
Paddling Pools			
Partnership Fund			
Pavilions			
Pension Fund Underfunding and Other Non- Distributed Costs			
Pet's Corner			
Planning Services			
Playgrounds			
POD - Management Fee			
POD - Programme of Development			
Police and Crime Commissioner Fund			
Potter Street Office			
Property & Facilities			
Public Conveniences			
Public Health Improvement Practitioner			
R			
Recycling			
Relationship and Commissioning			
Regeneration & Enterprise Reserve			
Regeneration Team			
Regulatory Services: Client Team			
Reprographics			
Residents Parking			
Revenues and Benefits: Benefits Team			
Revenues and Benefits: Revenues Team			
Revenues and Benefits: Support & Development Team			
Revenues and Benefits			
S			
	32	Sam's Place	12
	33	SEEN Nightclub	54
	51	Senior Management/Admin	8
	66	Sheltered Employment Team	29
	60	Special Refuse	18
	10	Sponsored Roundabouts	20
		Sportsfields	29
		Staple Tye Depot	27
	60	Street Cleaning	19
	28	Street Name Signs	19
	64	Sumners Office	66
		Supporting People Team	58
	46	T	
	29	Telephony	52
	66	The Harvey Centre	74
		The Playhouse	12
		The Rows	54
	11	The Stow Shopping Centre	63
	14	Training and Development	47
	61	Town Centre Enhancements	17
	40	Town Centre Management	31
	12	Town Centre Partnership	69
	72	Town Fund - Broadwalk Regeneration	68
	29	Towns Fund - General	68
	69	Towns Fund - Staple Tye Neighbourhood Renewal	68
	69	Town Fund - Transport Interchange & Hub	68
	22	Townwide Nature Reserve	28
	67	Town Park	30
	62	Town Park Showground	31
	57		
	14	U	
		Unadopted Highways	18
	18	Union Facilities	48
	45	W	
	70	Water Gardens Car Park	65
	70	Welfare Rights and Advice Service	9
	30	2 Wych Elm	57
	43	3 Wych Elm	54
	32		
	37	Y	
	37	Youth and Citizenship Team	22
	38	Youth Council	30
	36		

		2021/22	2022/23	2023/24
		Actual	Original	Original
		£	£	£
CHIEF EXECUTIVE SERVICES				
	Employees Expenses	165,897	161,770	197,350
	Transport Related Expenses	70	150	150
	Supplies & Services	46,051	36,650	36,650
	Central Support Services	148,648	143,920	143,920
	Other Recharges	0	320	320
	Total Expenditure	360,666	342,810	378,390
	Recharges	(-332,200)	(-332,540)	(-332,710)
	Net Expenditure	28,466	10,270	45,680
HARLOW EDUCATIONAL PROGRESSION AWARDS				
Agresso code	CC	2021/22 Actual	2022/23 Original	2023/24 Original
EXPENDITURE		£	£	£
14988	2776	Awards	511	3,900
		Supplies and Services	511	3,900
		TOTAL EXPENDITURE	511	3,900
				0
		NET REVENUE REQUIREMENT	511	3,900
SENIOR MANAGEMENT/ADMIN				
Agresso code	CC	2021/22 Actual	2022/23 Original	2023/24 Original
EXPENDITURE		£	£	£
11000	2782	Salaries - Basic	141,056	144,590
11011	2782	Vacancy Savings	0	-3,200
11121	2782	Flexi Time & Annual Leave	3,096	0
11200	2782	National Insurance	18,245	20,380
11250	2782	Superannuation	0	0
11539	2782	Staff Compensation	3,500	0
		Employees' Expenses	165,897	161,770
13180	2782	Car allowances	0	70
13200	2782	Staff Travel cost Public Transport only	70	80
		Transport-related expenses	70	150
14005	2782	Equipment & Materials, Purchases & Maintenance	3,710	300
14202	2782	Vending Machine Provisions	0	450
14203	2782	Refreshments at meetings	0	500
14251	2782	Books & Periodicals	0	800
14255	2782	Hospitality	146	0
14258	2782	Stationery	65	0
14310	2782	Consultancy Fees & Consultation Costs (CE appraisal)	17,661	0
14332	2782	Professional Fees	320	750
14415	2782	Mobile Phone Rental	153	750
14431	2782	IT Support & IT Consumables	0	500
14471	2782	Subsistence Claims for Staff	5	1,000
14486	2782	Subscriptions to Organisations & Periodicals	22,851	25,700
14587	2782	Conference Expenses	629	2,000
		Supplies and Services	45,540	32,750
		TOTAL CONTROLLABLE EXPENDITURE	211,607	194,670
17000	2782	Office Accommodation	22,100	22,100
17200	2782	Messengers	2,100	2,100
17202	2782	App Reprographics	6,402	1,500
17204	2782	App Franking	346	520
17205	2782	App Telephones	1,200	1,200
17214	2782	Insurance	1,400	1,400
17301	2782	Cost of Accountancy	4,800	4,800
17303	2782	Cost of IT	6,800	6,800
17304	2782	Cost of Legal	89,600	89,600
17305	2782	Cost of Human Resources	1,000	1,000
17322	2782	Cost of Health & safety	100	100
17342	2782	Cost of Policy & Performance	12,600	12,600
17345	2782	Cost of Training & Development	200	200
		Support Services	148,648	143,920
17335	2782	LBC Room Hire Bookings	0	320
		Recharges	0	320
		TOTAL EXPENDITURE	360,255	338,910
		INCOME		
19601	2782	GF Recharge to GF Services - CEC's	-323,900	-323,900
19602	2782	GF Recharge to HRA Services - CEC's	-8,300	-8,640
		Recharged	-332,200	-332,540
		NET REVENUE REQUIREMENT	28,055	6,370

		2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£
COMMUNITY AND ENVIRONMENT SERVICES				
	Employees Expenses	3,865,867	3,678,549	3,971,782
	Premises Related Expenses	3,512,416	3,333,910	3,730,840
	Transport Related Expenses	27,829	39,720	33,001
	Supplies & Services	4,730,326	5,337,010	5,499,971
	Transfer Payments	91,454	94,650	97,490
	Central Support Services	979,168	1,007,820	1,216,569
	Other Recharges	1,503,087	1,409,770	1,409,770
	Capital Financing Costs	1,803,623	1,473,790	1,373,360
	Total Expenditure	16,513,770	16,375,219	17,332,783
	Income	(-6,214,063)	(-5,378,630)	(-5,247,180)
	Recharges	(-1,351,603)	(-1,246,160)	(-1,285,530)
	Net Expenditure	8,948,104	9,750,429	10,800,073
WELFARE RIGHTS AND ADVICE EXPENDITURE				
Agresso code	CC	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£
14482	1450	90,000	90,000	90,000
		90,000	90,000	90,000
		90,000	90,000	90,000
17311	1450	5,818	6,110	6,110
		5,818	6,110	6,110
		95,818	96,110	96,110
INCOME				
19602	1450	-32,850	-33,510	-34,180
		-32,850	-33,510	-34,180
		62,968	62,600	61,930
NET REVENUE REQUIREMENT				
LEISURE SERVICES EXPENDITURE				
Agresso code	CC	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£
11000	1510	37,124	36,130	83,907
11011	1510	0	-920	-1,949
11121	1510	1,212		
11200	1510	3,924	4,090	4,986
11250	1510	7,492	7,260	8,532
11402	1510	150		
		49,902	46,560	95,476
13180	1510	0	700	700
		0	700	700
14005	1510	1,698	200	200
14251	1510	0	20	20
14415	1510	120	120	120
14431	1510	0	100	100
14471	1510	0	150	150
14577	1510	7,220	150	150
		9,038	740	740
		58,940	48,000	96,916
17000	1510	1,700	1,700	1,700
17200	1510	2,100	2,100	2,100
17202	1510	23	700	700
17204	1510	28	50	50
17205	1510	1,200	1,200	1,200
17214	1510	1,700	1,700	1,700
17303	1510	8,800	8,800	8,800
17304	1510	6,500	6,500	6,500
17305	1510	1,000	1,000	1,000
17322	1510	100	100	100
17345	1510	200	200	200
		23,351	24,050	24,050
17311	1510	10,559	10,250	10,250
		10,559	10,250	10,250

		TOTAL EXPENDITURE	92,850	82,300	131,216
		INCOME			
19006	1510	Specific Grants Income (Service Related)		0	0
		Income	0	0	0
		NET REVENUE REQUIREMENT	92,850	82,300	131,216
Agresso code	CC	ARTS SERVICE EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
14310	1514	Consultancy Fees & Consultation costs	4,800	0	0
		Supplies and Services	4,800	0	0
		TOTAL CONTROLLABLE EXPENDITURE	4,800	0	0
17202	1514	Cost of Reprographics	72	300	300
17205	1514	Cost of Telephony	300	300	300
17214	1514	Cost of Insurance	500	500	500
		Support Services	872	1,100	1,100
		TOTAL EXPENDITURE	5,672	1,100	1,100
		INCOME			
19006	1514	Specific Grants Income (Service Related)	-28,000	0	0
19412	1514	Costs Recoverable	-16	0	0
		Income	-28,016	0	0
		NET REVENUE REQUIREMENT	-22,344	1,100	1,100
Agresso code	CC	ART GALLERY EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
14500	1515	Insurance	31,870	32,740	32,740
		Supplies and Services	31,870	32,740	32,740
		TOTAL CONTROLLABLE EXPENDITURE	31,870	32,740	32,740
17000	1515	Cost of Accommodation	47,600	47,600	47,600
17303	1515	Cost of IT	1,900	1,900	1,900
		Support Services	49,500	49,500	49,500
		TOTAL EXPENDITURE	81,370	82,240	82,240
		NET REVENUE REQUIREMENT	81,370	82,240	82,240
Agresso code	CC	FIREWORK DISPLAY EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11100	1518	Wages - Basic	3,577	2,760	2,870
11200	1518	National Insurance	199		
11210	1518	Wages - National Insurance	0	10	10
		Employees' Expenses	3,776	2,770	2,880
14005	1518	Equipment Materials & Maint incl lighting	24,697	26,240	26,240
14325	1518	Licence Fees inc PRS, PPL & Public Entertainment	1,579	1,930	1,930
14337	1518	Security Fees	765	560	560
14510	1518	Advertising, Marketing, Publicity & Printing	0	400	400
		Supplies and Services	27,041	29,130	29,130
		TOTAL CONTROLLABLE EXPENDITURE	30,817	31,900	32,010
17202	1518	Cost of Reprographics	152	60	60
		Support Services	152	60	60
		TOTAL EXPENDITURE	30,969	31,960	32,070
		INCOME			
19412	1518	Costs Recoverable	-1,699	-3,320	-3,320
		Income	-1,699	-3,320	-3,320
		NET REVENUE REQUIREMENT	29,270	28,640	28,750
Agresso code	CC	MUSEUM OF HARLOW EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	1592	Salaries - Basic	90,994	94,300	101,588
11001	1592	Salaries - Overtime	246		0
11011	1592	Vacancy Savings	0	-2,340	-2,558
11100	1592	Wages - Basic	0	5,200	1,892
11121	1592	Flexi Time & Annual Leave Payments	5,981		
11200	1592	National Insurance	5,940	6,850	6,990
11250	1592	Superannuation	15,415	18,950	19,330
11460	1592	Course Fees	855		
		Employees' Expenses	119,431	122,960	127,242
12000	1592	Maintenance Buildings - External Contracts	12,570	16,500	16,500
12001	1592	Alarm Maintenance Burglar & Fire, Compliance	790	0	0
12003	1592	Cleaning & Disposals	0	2,000	2,000
12010	1592	Trade Refuse	1,062	1,800	1,800
12034	1592	Payment to HTS-Building Maintenance	5,068	4,540	4,990

12328	1592	Grounds Maintenance	4,282	5,000	5,000
12340	1592	Electricity	3,074	2,740	6,850
12350	1592	Gas	2,623	2,240	5,600
12390	1592	Business Rates	10,230	0	0
12400	1592	Water	-488	480	490
12421	1592	Cleaning Contract	14,209	14,480	14,770
12423	1592	Window Cleaning	400		0
		Premises-related Expenses	53,820	49,780	58,000
14005	1592	Equipment Materials & Maintenance incl. Lighting	3,974	5,000	5,000
14007	1592	Fire extinguishers	0	170	170
14015	1592	Open/Close Stock (Equipment etc)	160	0	0
14203	1592	Refreshments at meetings	0	200	200
14230	1592	Clothing & Uniform	341	0	0
14231	1592	Energy certificates	0	350	350
14251	1592	Books, Magazines and Publications	254	0	0
14258	1592	Office Stationery	0	1,000	1,000
14325	1592	Licence Fees	121	30	30
14331	1592	Bank Bureau Charges	650		
14410	1592	Rental, Maintenance & Call Charges for Phone System	945	310	310
14415	1592	Mobile Phone Costs	458	520	520
14431	1592	IT Support	742	500	500
14486	1592	Subscriptions	217	30	30
14510	1592	Advertising	1,143	2,000	2,000
14524	1592	Exhibitions & Display	832	6,000	6,000
14713	1592	Activities	0	8,500	8,500
		Supplies and Services	9,837	24,610	24,610
		TOTAL CONTROLLABLE EXPENDITURE	183,088	197,350	209,852
17202	1592	Cost of Reprographics	650	1,000	1,000
17214	1592	Cost of Insurance Section	5,200	5,200	5,200
17310	1592	Costs of Income	100	100	100
		Support Services	5,950	6,300	6,300
17311	1592	Cost of Departmental Admin Services (L.Johnson)	362	0	0
		Cost of Properties & Facilities Management (ID Badges)	70	0	0
17328	1592		70	0	0
		Recharges	432	0	0
18071	1592	Depreciation Capital Charges	4,733	4,820	4,730
18072	1592	Impairment-Revaluation Losses	25,051	0	0
		Capital Financing Costs	29,784	4,820	4,730
		TOTAL EXPENDITURE	219,254	208,470	220,882
		INCOME			
19114	1592	Sales - general	0	-330	-330
19226	1592	Other Fees	0	-1,760	-1,760
19316	1592	Lettings	-400	0	0
19412	1592	Costs Recoverable	50	-4,130	-4,130
		Income	-350	-6,220	-6,220

NET REVENUE REQUIREMENT **218,904** **202,250** **214,662**

Agresso code	CC	PADDLING POOLS	2021/22 Actual	2022/23 Original	2023/24 Original
EXPENDITURE			£	£	£
11103	1610	Wages - Holiday Pay	0	3,400	3,540
11100	1610	Wages - Temporary Staff	31,039	29,670	30,860
11210	1610	Wages - National Insurance	141	210	210
11402	1610	Recruitment Costs Including Police Checks	0	680	680
		Employees' Expenses	31,180	33,960	35,290
12000	1610	Maintenance Buildings - External Contracts	1,081	0	0
12034	1610	Payment to HTS-Building Maintenance	32,567	19,410	21,350
12340	1610	Electricity	5,647	1,230	3,080
12400	1610	Water	12,911	22,120	22,560
		Premises-related Expenses	52,206	42,760	46,990
14005	1610	Equipment Materials & Maintenance incl. Lighting	4,377	4,600	4,600
14230	1610	Clothing & Uniform	314	350	350
		Supplies and Services	4,691	4,950	4,950
		TOTAL CONTROLLABLE EXPENDITURE	88,077	81,670	87,230
17214	1610	Cost of Insurance Section	800	800	800
17305	1610	Cost of Human Resources	1,000	1,000	1,000
17322	1610	Cost of Health & Safety Service	100	100	100
17345	1610	Cost of Training & Development Service	200	200	200
		Support Services	2,100	2,100	2,100
17319	1610	Cost of Community Safety Rangers	23,844	22,310	22,310
		Cost of P&FM (ID badges)	113	0	0
17328	1610		113	0	0
17335	1610	LBC Room Hire	615		
		Recharges	24,572	22,310	22,310
18050	1610	RCCO	0	145,000	0
18071	1610	Depreciation	2,052	2,050	2,050
		Capital Financing Costs	2,052	147,050	2,050
		TOTAL EXPENDITURE	116,801	253,130	113,690

NET REVENUE REQUIREMENT **116,801** **253,130** **113,690**

Agresso code	CC		2021/22 Actual	2022/23 Original	2023/24 Original
		PETS CORNER			
		EXPENDITURE	£	£	£
11000	1660	Salaries - Basic	193,157	200,600	220,945
11001	1660	Salaries - Overtime	3,410	1,400	1,460
11011	1660	Vacancy Savings	0	-5,100	-5,734
11100	1660	Wages - Temporary Staff			3,710
11121	1660	Flexi Time & Annual Leave Payments	5,045		
11200	1660	National Insurance	17,554	18,770	19,150
11250	1660	Superannuation	39,507	40,610	41,420
		Employees' Expenses	258,673	256,280	280,951
12000	1660	Maintenance Buildings - External Contracts	276	0	0
12001	1660	Alarm Maintenance Burglar & Fire, Compliance	0	350	350
12010	1660	Trade Refuse Collection	2,625	1,550	1,550
12013	1660	Hire of Skips	3,820	3,500	3,500
12034	1660	Payment to HTS-Building Maintenance	12,198	5,800	6,380
12340	1660	Electricity	8,882	8,860	22,150
12400	1660	Water	0	510	520
12421	1660	Cleaning Contract		0	6,580
		Premises-related Expenses	27,801	20,570	41,030
13180	1660	Car Allowance	19	400	400
		Transport-related expenses	19	400	400
14005	1660	Equipment Materials & Maintenance incl.Lighting	8,932	7,200	7,200
14007	1660	Fire Extinguishers	852	300	300
14015	1660	Open/Close Stock (Equipment etc)	-613	0	0
14022	1660	General Purchases	0	10,000	10,000
14202	1660	Provisions including Vending Machines	14,314	15,500	15,500
14230	1660	Clothing & Uniform	873	900	900
14258	1660	Office Stationary	5		
14325	1660	Licence Fees inc PRS, PPL & Public Entertainment	634	0	0
14332	1660	Professional Fees	7,245	13,000	13,000
14345	1660	Veterinary Fees	11,043	9,100	9,100
14410	1660	Rental,Maintenance & Call Charges for Phone System	397	700	700
14415	1660	Mobile Phone Costs	242	120	120
14431	1660	IT Support and IT Consumables			5,000
14776	1660	Credit Card Charge	435	550	550
		Supplies and Services	44,359	57,370	62,370
		TOTAL CONTROLLABLE EXPENDITURE	330,852	334,620	384,751
17202	1660	Cost of Reprographics	33	0	0
17214	1660	Cost of Insurance Section	3,200	3,200	3,200
17215	1660	Cost of Occupational Health Service	400	400	400
17303	1660	Cost of Information Technology	6,800	6,800	6,800
17305	1660	Cost of Human Resources	8,900	8,900	8,900
17310	1660	Cost of Income Service	200	200	200
17322	1660	Cost of Health & Safety Service	1,200	1,200	1,200
17331	1660	Cost of Cashiers Service	500	500	500
17345	1660	Cost of Training & Development Service	2,000	2,000	2,000
17346	1660	Cost of Payments Service	1,900	1,900	1,900
		Support Services	25,133	25,100	25,100
17002	1660	Cost of Office Accommodation	198	320	320
		Cost of P&FM (Parking Permits)	40	40	40
		Cost of P&FM (M.Wright)	13	0	0
17328	1660		53	40	40
		Recharges	251	360	360
18071	1660	Depreciation Capital Charges	6,564	4,430	6,560
		Capital Financing Costs	6,564	4,430	6,560
		TOTAL EXPENDITURE	362,800	364,510	416,771
		INCOME			
19114	1660	Sales - General	-2,762	-10,000	-10,000
19226	1660	Other Fees	-6,505	-23,000	-23,000
19412	1660	Costs Recoverable	-29,375	-45,000	-45,000
19440	1660	Income Suspense	-379		
19444	1660	Sponsorship Income	-1,225	-500	-500
		Income	-40,246	-78,500	-78,500
		NET REVENUE REQUIREMENT	322,554	286,010	338,271
		SAMS PLACE			
		EXPENDITURE	£	£	£
11000	1676	Salaries - Basic	25,713	32,240	33,530
11011	1676	Vacancy Savings	0	-780	-780
11100	1676	Wages - Basic	7,855	6,040	6,280
11103	1676	Wages - Holiday Pay	0	1,530	1,590
11121	1676	Flexi Time & Annual Leave payments	674	0	0
11200	1676	National Insurance	1,799	1,890	1,930
11210	1676	Wages - National Insurance	7	820	840
11250	1676	Superannuation	5,109	5,760	5,880
11260	1676	Wages - Superannuation	103	0	0
		Employees' Expenses	41,260	47,500	49,270
12372	1676	Rent	3,642	8,130	8,130
		Premises-related Expenses	3,642	8,130	8,130
13180	1676	Car Allowances	0	160	160
		Transport-related expenses	0	160	160
14005	1676	Equipment Materials & Maintenance incl.Lighting	1,060	3,830	3,830
14325	1676	Licence Fees inc PRS, PPL & Public Entertainment	95	80	80

14415	1676	Mobile Phone Costs	110	120	120
14471	1676	Subsistence claims for staff inc parking	0	1,000	1,000
		Supplies and Services	1,265	5,030	5,030
		TOTAL CONTROLLABLE EXPENDITURE	46,167	60,820	62,590
17000	1676	Cost of Administration Buildings	1,700	1,700	1,700
17214	1676	Cost of Insurance Section	200	200	200
17215	1676	Cost of Occupational Health Service	400	400	400
17303	1676	Cost of Information Technology	3,900	3,900	3,900
17305	1676	Cost of Human Resources	9,900	9,900	9,900
17310	1676	Cost of Income Service	100	100	100
17322	1676	Cost of Health & Safety Service	1,400	1,400	1,400
17345	1676	Cost of Training & Development Service	2,200	2,200	2,200
		Support Services	19,800	19,800	19,800
		TOTAL EXPENDITURE	65,967	80,620	82,390
		INCOME			
19460	1676	ECC/NEHA Contribution	-60,000	0	0
		Income	-60,000	0	0

NET REVENUE REQUIREMENT

5,967	80,620	82,390
--------------	---------------	---------------

Agresso code	CC	THE PLAYHOUSE	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	1690	Salaries - Basic	426068	486,720	506,190
11001	1690	Salaries - Overtime	8974	1,020	1,060
11003	1690	Contract & Agency Staff	18868	0	0
11005	1690	Statutory Maternity Pay	-757	0	0
11011	1690	Vacancy Savings	0	-11,990	-11,990
11103	1690	Wages - Holiday Pay	0	4,080	4,240
11100	1690	Wages - Temporary Staff	64,961	30,820	32,050
11121	1690	Flexi Time & Annual Leave Payments	14,500		
11200	1690	National Insurance	37,056	43,660	44,530
11210	1690	Wages - National Insurance	2,269	510	520
11250	1690	Superannuation	75,750	83,740	85,410
11260	1690	Wages - Superannuation	6,080	1,530	1,560
11402	1690	Recruitment Costs Including Police Checks	0	1,000	1,000
11458	1690	Training Course Personal Expenses - Travel etc	228	0	0
		Employees' Expenses	653,997	641,090	664,570
12000	1690	Maintenance Buildings - External Contracts	33,362	34,000	34,000
12001	1690	Alarm Maintenance Burglar & Fire	1,297	1,000	1,000
12003	1690	Cleaning & Disposals including Contract Cleaning	9,124	8,000	8,000
12013	1690	Hire of Skips	5,501	8,500	8,500
12034	1690	Payment to HTS-Building Maintenance	13589	12,110	13,320
12340	1690	Electricity	44412	49,170	122,930
12350	1690	Gas	34915	11,610	29,030
12390	1690	Business Rates	28672	29,260	29,850
12400	1690	Water	2260	4,040	4,120
		Premises-related Expenses	173,132	157,690	250,750
13180	1690	Car Allowance	0	250	250
13200	1690	Staff Travel cost Public Transport Only	395	500	500
		Transport-related expenses	395	750	750
14005	1690	Equipment Materials & Maintenance incl.Lighting	28,178	27,500	27,500
14007	1690	Fire Extinguishers	2,098	1,000	1,000
14015	1690	Open/Close Stock (Equipment etc)	-6,172	0	0
14017	1690	Photocopier Usage	1,284	1,440	1,440
14202	1690	Provisions including Vending Machines	12,174	23,000	0
14203	1690	Refreshments at Meetings	-45	250	250
14230	1690	Clothing & Uniform	2,243	1,500	1,500
14231	1690	Energy Certificates	15	500	500
14258	1690	Office Stationery	1,028	2,000	2,000
14325	1690	Licence Fees inc PRS, PPL & Public Entertainment	8673	10,000	10,000
14337	1690	Security Fees	50,062	54,000	54,000
14377	1690	Payment to Hirer	52,209	170,000	170,000
14410	1690	Rental,Maintenance & Call Charges for Phone System	2,339	2,300	2,300
14415	1690	Mobile Phone Costs	1,009	1,000	1,000
14431	1690	IT Support and IT Consumables	18,496	29,400	34,400
14471	1690	Subsistence claims for staff inc parking	0	500	500
14510	1690	Advertising, Marketing, Publicity & Printing	36,117	60,000	60,000
14775	1690	Production Costs	191,655	256,000	256,000
14776	1690	Credit Card Charge	18,995	15,000	15,000
14780	1690	Investment in Arts	40,295	14,400	14,400
14827	1690	Pantomime Production	200,333	281,000	281,000
14881	1690	Bar & Vending Costs	60,116	80,000	103,000
14886	1690	Ice Cream Purchases	3,790	7,000	7,000
		Supplies and Services	724,892	1,037,790	1,042,790
		TOTAL CONTROLLABLE EXPENDITURE	1,552,416	1,837,320	1,958,860
17202	1690	Cost of Reprographics	33	370	370
17204	1690	Cost of Franking	5407	14,500	14,500
17205	1690	Cost of Telephone System	8200	8,200	8,200
17214	1690	Cost of Insurance Section	25800	25,800	25,800
17215	1690	Cost of Occupational Health Service	1400	1,400	1,400
17303	1690	Cost of Information Technology	31400	31,400	31,400
17305	1690	Cost of Human Resources	31800	31,800	31,800
17310	1690	Cost of Income Service	400	400	400
17322	1690	Cost of Health & Safety Service	4400	4,400	4,400

17331	1690	Cost of Cashiers Service	3300	3,300	3,300
17345	1690	Cost of Training & Development Service	7100	7,100	7,100
17346	1690	Cost of Payments Service	11000	11,000	11,000
17347	1690	Cost of Hd Gov	22200	22,200	22,200
		Support Services	152,440	161,870	161,870
18071	1690	Depreciation Capital Charges	224,514	236,860	224,510
18072	1690	Impairment-Revaluation Losses	156,374		
		Capital Financing Costs	380,888	236,860	224,510
		TOTAL EXPENDITURE	2,085,744	2,236,050	2,345,240

		INCOME			
19006	1690	Specific Grants Income (Service Related)	-263,449		
19087	1690	Giant Cash Bonanza	-1,968	-2,200	-2,200
19307	1690	Ice Cream Commission	-5,158	-25,000	-25,000
19330	1690	Pay What You Can Season	-2,154	-4,000	-4,000
19331	1690	Vending Machine Sales	0	-2,000	-2,000
19357	1690	Other Local Authority Income	-2,794	0	0
19377	1690	Merchandise Commission	-5,153	-12,000	-12,000
19465	1690	Theatre Tokens	-2,440	-1,000	-1,000
19506	1690	Promos Booking Fees	-26,517	-45,000	-45,000
19528	1690	Hires Booking Fees	-10,912	-15,000	-15,000
19553	1690	Postage Fees	-2,556	-3,000	-3,000
19560	1690	Promotions: Box Office	-233,366	-343,660	-343,660
19561	1690	Panto Box Office Receipts	-268,692	-319,300	-319,300
19716	1690	Hall/Room Hire	-29,038	-40,000	-40,000
19731	1690	Hire Box Office Income	-108,803	-175,000	-175,000
19735	1690	Hires Charges	-20,759	-90,000	-90,000
19773	1690	Scene One Bar	-104,816	-155,000	-170,000
19774	1690	Café Bar	-6,795	-15,000	0
		Income	-1,095,370	-1,247,160	-1,247,160

NET REVENUE REQUIREMENT	990,374	988,890	1,098,080
--------------------------------	----------------	----------------	------------------

Agresso code	CC	BANDSTAND EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12001	1700	Alarm Maintenance Burglar & Fire, Compliance	0	90	90
12005	1700	Insurance Claim	-137		
12034	1700	Payment to HTS-Building Maintenance	65	600	660
12340	1700	Electricity	137	90	90
12400	1700	Water	509	70	70
		Premises-related Expenses	574	850	910
14007	1700	Fire Extinguishers	201	100	100
14431	1700	IT Support and IT Consumables	198	220	220
		Supplies and Services	399	320	320
		TOTAL CONTROLLABLE EXPENDITURE	973	1,170	1,230
17214	1700	Cost of Insurance Section	200	200	200
		Support Services	200	200	200
18071	1700	Depreciation Capital Charges	2,489	2,490	2,490
		Capital Financing Costs	2,489	2,490	2,490
		TOTAL EXPENDITURE	3,662	3,860	3,920

NET REVENUE REQUIREMENT	3,662	3,860	3,920
--------------------------------	--------------	--------------	--------------

Agresso code	CC	PARTNERSHIP FUND EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14482	1800	Grants to Voluntary Organisations	55,000	55,000	55,000
		Supplies and Services	55,000	55,000	55,000
		TOTAL CONTROLLABLE EXPENDITURE	55,000	55,000	55,000
		TOTAL EXPENDITURE	55,000	55,000	55,000

NET REVENUE REQUIREMENT	55,000	55,000	55,000
--------------------------------	---------------	---------------	---------------

Agresso code	CC	PUBLIC HEALTH IMPROVEMENT PRACTITIONER EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	1802	Salaries - Basic	20,624	0	0
11121	1802	Flexi Time & Annual Leave payments	206	0	0
11200	1802	National Insurance	1,626	0	0
11250	1802	Superannuation	4,058	0	0
		Employees' Expenses	26,514	0	0
14415	1802	Mobile Phone Costs	120	0	0
14577	1802	Development work	2,900	0	0
14900	1802	Age Well	6,000		
14901	1802	Be Well Work Well	1,430		
14902	1802	Early Help Start Well	800		
		Supplies and Services	11,250	0	0
		TOTAL CONTROLLABLE EXPENDITURE	37,764	0	0
17000	1802	Cost of Administration Buildings	1,700	1,700	1,700
17205	1802	Cost of Telephone System	300	300	300
		Support Services	2,000	2,000	2,000

		TOTAL EXPENDITURE		
		39,764	2,000	2,000
		INCOME		
19412	1802	-37,557	0	0
		-37,557	0	0
		NET REVENUE REQUIREMENT		
		2,207	2,000	2,000
Agresso code	CC	2021/22 Actual £	2022/23 Original £	2023/24 Original £
		DIRECTOR OF COMMUNITIES & ENVIRONMENT EXPENDITURE		
11000	1810	102,861	115,720	8,620
11011	1810	0	-3,000	0
11121	1810	4,049		0
11200	1810	12,438	15,320	1,850
11250	1810	20,675	23,260	3,600
		Employees' Expenses		14,070
13180	1810	0	200	0
		Transport-related expenses	200	0
14005	1810	173	700	0
14251	1810	0	40	0
14323	1810	4,257		0
14332	1810	199		0
14415	1810	420	420	0
14431	1810	144	0	0
14438	1810	41		0
14482	1810	90,000		0
14486	1810	2,436	2,590	2,590
14501	1810		5,000	5,000
14577	1810		16,000	0
		Supplies and Services	24,750	7,590
		TOTAL CONTROLLABLE EXPENDITURE	176,250	21,660
17000	1810	5,100	5,100	5,100
17200	1810	2,100	2,100	2,100
17202	1810	288	300	300
17205	1810	900	900	900
17214	1810	1,400	1,400	1,400
17215	1810	100	100	100
17300	1810	24,000	24,000	24,000
17301	1810	45,300	45,300	45,300
17303	1810	6,800	6,800	6,800
17304	1810	21,400	21,400	21,400
17305	1810	3,000	3,000	3,000
17320	1810	51,500	51,500	51,500
17322	1810	400	400	400
17338	1810	18,400	18,400	18,400
17342	1810	12,600	12,600	12,600
17345	1810	700	700	700
17346	1810	9,200	9,200	9,200
		Support Services	203,200	203,200
		TOTAL EXPENDITURE	440,881	379,450
		INCOME		
19006	1810	-100,000		
		-100,000	0	0
			-213,870	-213,870
			-22,980	-22,980
19601	1810	-230,494	-236,850	-236,850
		Recharged	-236,850	-236,850
		110,387	142,600	-11,990
Agresso code	CC	2021/22 Actual £	2022/23 Original £	2023/24 Original £
		ASSISTANT DIRECTOR COMMUNITY RESILIENCE EXPENDITURE		
11000	1811	19,078		80,826
11011	1811			-2,134
11121	1811	897	34,978	0
11200	1811	2,338		10,308
11250	1811	3,987		15,579
		Employees' Expenses	34,978	104,579
13180	1811			45
13200	1811			18
		Transport-related expenses	0	63
14005	1811			91
14255	1811			9
14258	1811			45
14323	1811			182
14415	1811			65
14431	1811	30		355
14471	1811			18
14486	1811			91
14510	1811			455
14587	1811			45

		30	0	1,356
		TOTAL CONTROLLABLE EXPENDITURE		
		26,330	34,978	105,998
17000	1811	Cost of Office Accommodation		2,164
17200	1811	Messengers		191
17202	1811	Cost of Reprographics		1,000
17204	1811	Cost of Franking		25
17205	1811	Cost of Telephony		364
17214	1811	Cost of Insurance		464
17215	1811	Cost of Occ Health		27
17303	1811	Costs of IT		1,591
17304	1811	Costs of Legal Services		2,318
17305	1811	Cost of HR		627
17310	1811	Cost of Income Services		9
17322	1811	Cost of Health & Safety		91
17338	1811	Cost of Procurement Service		555
17345	1811	Cost of Training & Development Service		136
17346	1811	Cost of Payments Service		273
		Support Services		
		0	0	9,835
		TOTAL EXPENDITURE		
		26,330	34,978	115,833

		26,330	34,978	115,833
		NET REVENUE REQUIREMENT		

Agresso code	CC	ASSISTANT DIRECTOR ENVIRONMENT EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	1812	Salaries - Basic	19,078		20,443
11011	1812	Vacancy Savings			0
11121	1812	Flexi Time & Annual Leave payments	2,039	21,391	0
11200	1812	National Insurance	2,338		0
11250	1812	Superannuation	3,991		0
		Employees' Expenses	27,446	21,391	20,443
13180	1812	Car Allowance			0
		Transport-related expenses	0	0	0
14415	1812	Mobile Phones	20		0
		Supplies and Services	20	0	0
		TOTAL CONTROLLABLE EXPENDITURE	27,466	21,391	20,443
17000	1812	Cost of Office Accommodation			1,983
17205	1812	Cost of Telephony			422
17214	1812	Cost of Insurance			506
17215	1812	Cost of Occ Health			39
17303	1812	Costs of IT			2,483
17304	1812	Costs of Legal Services			2,494
17305	1812	Cost of HR			939
17310	1812	Cost of Income Services			39
17322	1812	Cost of Health & Safety			128
17331	1812	Cost of Cashiers Service			44
17345	1812	Cost of Training & Development Service			211
		Support Services	0	0	9,288
		TOTAL EXPENDITURE	27,466	21,391	29,731

		27,466	21,391	29,731
		NET REVENUE REQUIREMENT		

Agresso code	CC	GRANTS TO ORGANISATIONS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14482	1940	Grants to Voluntary Organisations	127,100	131,000	131,000
		Supplies and Services	127,100	131,000	131,000
		TOTAL CONTROLLABLE EXPENDITURE	127,100	131,000	131,000
17311	1940	Cost of Departmental Admin Services (Head of Service)	24,394	24,460	24,460
17355	1940	Cost of Building Rent	168,873	168,870	168,870
		Recharges	193,267	193,330	193,330
		TOTAL EXPENDITURE	320,367	324,330	324,330
		INCOME			
19602	1940	Recharge from GF to HRA	-20,000	-20,400	-20,810
		Recharged	-20,000	-20,400	-20,810

		300,367	303,930	303,520
		NET REVENUE REQUIREMENT		

Agresso code	CC	CLCS PROJECT DEVELOPMENT EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2019	Salaries - Basic	23,256	23,680	24,630
11001	2019	Salaries - Overtime	702		
11011	2019	Vacancy Savings	0	-600	-600
11121	2019	Flexi Time & Annual Leave Payments	419		
11200	2019	National Insurance	2,088	2,210	2,250
11250	2019	Superannuation	4,825	4,760	4,860
		Employees' Expenses	31,290	30,050	31,140
13180	2019	Car Allowance	25	50	50
		Transport-related expenses	25	50	50
14005	2019	Equipment Materials & Maintenance incl. Lighting	26	1,000	1,000

14258	2019	Office Stationary	13		
14431	2019	IT Support and IT Consumables		30	30
14471	2019	Subsistence claims for staff inc parking		50	50
14486	2019	Subscriptions to Organisations & Periodicals		30	30
14510	2019	Advertising, Marketing, Publicity & Printing		30	30
		Supplies and Services		39	1,140
		TOTAL CONTROLLABLE EXPENDITURE		31,354	31,240
17000	2019	Cost of Administration Buildings	1,700	1,700	1,700
17202	2019	Cost of Reprographics	185	900	900
17205	2019	Cost of Telephone System	300	300	300
17214	2019	Cost of Insurance Section	500	500	500
17303	2019	Cost of Information Technology	2,400	2,400	2,400
17305	2019	Cost of Human Resources	1,000	1,000	1,000
17322	2019	Cost of Health & Safety Service	100	100	100
17345	2019	Cost of Training & Development Service	200	200	200
		Support Services		6,385	7,100
17311	2019	Cost of Departmental Admin Services (Head of Service)	5,818	6,110	6,110
		Recharges		5,818	6,110
		TOTAL EXPENDITURE	43,557	44,450	45,540
		INCOME			
19412	2019	Costs Recoverable		0	0
		Income	0	0	0
19601	2019	Recharge from GF to GF (R.Court to Leisure Services)	-10,559	-10,250	-10,250
		Recharged	-10,559	-10,250	-10,250
		NET REVENUE REQUIREMENT	32,998	34,200	35,290
Agresso code	CC	COMMUNITY EVENTS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11100	2021	Wages - Basic	0	14,920	15,520
		Employees' Expenses	0	14,920	15,520
14005	2021	Equipment Materials & Maintenance incl. Lighting	0	11,660	11,660
		Supplies and Services	0	11,660	11,660
		TOTAL CONTROLLABLE EXPENDITURE	0	26,580	27,180
		TOTAL EXPENDITURE	0	26,580	27,180
		NET REVENUE REQUIREMENT	0	26,580	27,180
Agresso code	CC	TOWN CENTRE ENHANCEMENTS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12034	2026	Payment to HTS-Building Maintenance	6,619	8,620	9,480
12080	2026	Pest Control	1,125	2,000	2,000
12300	2026	Town Centre - Small Works	5,531	4,000	4,000
12306	2026	Footpath Maintenance	3,952	5,000	5,000
		Premises-related Expenses	17,227	19,620	20,480
		TOTAL CONTROLLABLE EXPENDITURE	17,227	19,620	20,480
18071	2026	Depreciation Capital Charges	8,794	1,970	8,790
		Capital Financing Costs	8,794	1,970	8,790
		TOTAL EXPENDITURE	26,021	21,590	29,270
		INCOME			
19220	2026	Miscellaneous Licences		0	0
		Income	0	0	0
		NET REVENUE REQUIREMENT	26,021	21,590	29,270
Agresso code	CC	DOMESTIC REFUSE COLLECTION EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12037	2140	Payment to HTS-Depot	6,674	6,910	7,120
		Premises-related Expenses	6,674	6,910	7,120
14005	2140	Equipment Materials & Maintenance incl. Lighting	37	2,000	2,000
14249	2140	Land Registry Fees	3		
14310	2140	Consultancy Fees & Consultation costs	5,800	0	0
14323	2140	Legal Costs	8,265	0	0
14431	2140	IT Support & IT Consumables	4,200	4,200	4,200
14851	2140	Bins for Flats	11,910	6,000	6,000
14865	2140	External Contracts	791,341	1,033,490	1,186,520
		Supplies and Services	821,556	1,045,690	1,198,720
		TOTAL CONTROLLABLE EXPENDITURE	828,230	1,052,600	1,205,840
17205	2140	Cost of Telephone System	900	900	900
17303	2140	Cost of Information Technology	2,900	2,900	2,900
17310	2140	Cost of Income Service	300	300	300
		Support Services	4,100	4,100	4,100
		Cost of DEC (Head of Service)	36,957	36,780	36,780
		Cost of DEC (Client Team)	67,395	59,810	59,810
17311	2140		104,352	96,590	96,590

		Recharges	104,352	96,590	96,590
18071	2140	Depreciation Capital Charges	234,109	234,110	234,110
		Capital Financing Costs	234,109	234,110	234,110
		TOTAL EXPENDITURE	1,170,791	1,387,400	1,540,640
		INCOME			
19140	2140	Sales of Bins	(-10,561)	(-5,000)	-5,000
19460	2140	ECC/NEHA Contribution	(-707,354)	(-709,910)	-709,910
		Income	(-717,915)	(-714,910)	(-714,910)
		NET REVENUE REQUIREMENT	452,876	672,490	825,730
Agresso code	CC	UNADOPTED HIGHWAYS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12037	2187	Payment to HTS-Street Cleaning	3,766	3,890	4,010
12086	2187	ECC Highways Rangers	74,879	85,000	85,000
12091	2187	Highway Maintenance	15,964	13,750	13,750
12306	2187	Footpath Maintenance	9,098	6,250	6,250
		Premises-related Expenses	103,707	108,890	109,010
14766	2187	Drainage Feasibility Study	217	1,250	1,250
		Supplies and Services	217	1,250	1,250
		TOTAL CONTROLLABLE EXPENDITURE	103,924	110,140	110,260
17303	2187	Cost of Information Technology	2,900	2,900	2,900
17310	2187	Cost of Income Service	100	100	100
		Support Services	3,000	3,000	3,000
17311	2187	DEC	44,442	52,000	52,000
		Recharges	44,442	52,000	52,000
		TOTAL EXPENDITURE	151,366	165,140	165,260
		INCOME			
19357	2187	Other Local Authority Income	(-74,879)	(-85,000)	-85,000
		Income	(-74,879)	(-85,000)	(-85,000)
		NET REVENUE REQUIREMENT	76,487	80,140	80,260
Agresso code	CC	RECYCLING EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
14005	2220	Equipment Materials & Maintenance incl. Lighting	8,873	0	0
14015	2220	Open/Close Stock (Equipment etc)	-5,705	0	0
14510	2220	Advertising, Marketing, Publicity & Printing	2,649	0	0
14851	2220	Bins for Flats	20,977	15,000	15,000
14865	2220	External Contracts	2,043,138	2,203,530	2,179,290
14939	2220	Recycling Containers	6,262	10,000	10,000
		Supplies and Services	2,076,194	2,228,530	2,204,290
		TOTAL CONTROLLABLE EXPENDITURE	2,076,194	2,228,530	2,204,290
17205	2220	Cost of Telephone System	600	600	600
17214	2220	Cost of Insurance Section	700	700	700
17303	2220	Cost of Information Technology	1,000	1,000	1,000
17305	2220	Cost of Human Resources	1,000	1,000	1,000
17310	2220	Cost of Income Service	800	800	800
17322	2220	Cost of Health & Safety Service	100	100	100
17331	2220	Cost of Cashiers	10,100	10,100	10,100
17345	2220	Cost of Training & Development Service	200	200	200
		Support Services	14,500	14,500	14,500
		Cost of DEC (Env Health)	27,735	30,470	30,470
		Cost of DEC (Client Team)	43,479	38,730	38,730
17311	2220		71,214	69,200	69,200
		Recharges	71,214	69,200	69,200
18071	2220	Depreciation Capital Charges		45,450	0
		Capital Financing Costs	0	45,450	0
		TOTAL EXPENDITURE	2,161,908	2,357,680	2,287,990
		INCOME			
19140	2220	Sales of Bins	(-8,673)	0	0
19226	2220	Other Fees	(-195,436)	(-90,000)	-105,000
19462	2220	Recycling Credits	(-808,301)	(-773,280)	-773,280
		Income	(-1,012,410)	(-863,280)	(-878,280)
		NET REVENUE REQUIREMENT	1,149,498	1,494,400	1,409,710
Agresso code	CC	SPECIAL REFUSE COLLECTION EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
14865	2270	External Contracts	162,073	169,660	178,340
14876	2270	Clinical waste collections	3,600	2,000	2,000
		Supplies and Services	165,673	171,660	180,340
		TOTAL CONTROLLABLE EXPENDITURE	165,673	171,660	180,340
17331	2270	Cost of Cashiers	6,200	6,200	6,200
		Support Services	6,200	6,200	6,200
17311	2270	Cost of DEC (Client Team)	17,837	17,210	17,210
		Recharges	17,837	17,210	17,210

TOTAL EXPENDITURE		189,710	195,070	203,750	
INCOME					
19226	2270	Other Fees	(-)82,068	(-)50,000	-50,000
19460	2270	ECC/NEHA Contribution	(-)1,087	0	0
Income		(-)83,155	(-)50,000	(-)50,000	
NET REVENUE REQUIREMENT		106,555	145,070	153,750	
Agresso code	CC	STREET CLEANSING EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12037	2290	Payment to HTS-Street Cleaning	1,020,985	1,056,970	1,088,680
12340	2290	Electricity	5,569	910	2,280
		Premises-related Expenses	1,026,554	1,057,880	1,090,960
14005	2290	Equipment Materials & Maintenance incl.Lighting	3,665	0	0
14486	2290	Subscriptions to Organisations & Periodicals	7,984	7,990	7,990
		Supplies and Services	11,649	7,990	7,990
		TOTAL CONTROLLABLE EXPENDITURE	1,038,203	1,065,870	1,098,950
		Cost of DEC (Client Team)	58,699	51,040	51,040
		Cost of DEC (Head of Service)	55,435	55,170	55,170
17311	2290		114,134	106,210	106,210
		Recharges	114,134	106,210	106,210
18071	2290	Depreciation Capital Charges	4,182	0	4,180
		Capital Financing Costs	4,182	0	4,180
		TOTAL EXPENDITURE	1,156,519	1,172,080	1,209,340
INCOME					
19412	2290	Costs Recoverable	(-)5,569	(-)860	-2,280
Income		(-)5,569	(-)860	(-)2,280	
NET REVENUE REQUIREMENT		1,150,950	1,171,220	1,207,060	
Agresso code	CC	ABANDONED VEHICLES EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
15106	2304	Payment to HTS-Abandoned Vehicles	42,862	44,360	45,690
		Third Party Payments	42,862	44,360	45,690
		TOTAL CONTROLLABLE EXPENDITURE	42,862	44,360	45,690
17331	2304	Cost of Cashiers	200	200	200
		Support Services	200	200	200
17311	2304	Cost of DEC (Client Team)	6,086	5,000	5,000
		Recharges	6,086	5,000	5,000
		TOTAL EXPENDITURE	49,148	49,560	50,890
INCOME					
19736	2304	Voluntary Surrender of Vehicles		0	0
Income		0	0	0	
NET REVENUE REQUIREMENT		49,148	49,560	50,890	
Agresso code	CC	STREET NAME SIGNS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12034	2306	Payment to HTS-Building Maintenance	1,266	410	450
12037	2306	Payment to HTS-Street Cleaning	20,183	21,000	21,630
		Premises-related Expenses	21,449	21,410	22,080
14765	2306	Street Environmental Scheme	2,580	5,470	5,470
		Supplies and Services	2,580	5,470	5,470
		TOTAL CONTROLLABLE EXPENDITURE	24,029	26,880	27,550
17311	2306	DEC	23,903	27,520	27,520
		Recharges	23,903	27,520	27,520
		TOTAL EXPENDITURE	47,932	54,400	55,070
INCOME					
19264	2306	Fees & Charges	(-)6,253	(-)15,000	-15,000
Income		(-)6,253	(-)15,000	(-)15,000	
NET REVENUE REQUIREMENT		41,679	39,400	40,070	
Agresso code	CC	EMERGENCY PLANNING EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
14005	2434	Equipment Materials & Maintenance incl.Lighting	0	200	200
14415	2434	Mobile Phone Costs	120	120	120
14486	2434	Subscriptions to Organisations & Periodicals	1,271	1,270	1,270
14587	2434	Conference Expenses	0	800	800
		Supplies and Services	1,391	2,390	2,390
		TOTAL CONTROLLABLE EXPENDITURE	1,391	2,390	2,390
17205	2434	Cost of Telephone System	1,500	1,500	1,500

		Support Services		1,500	1,500	1,500
17002	2434	Cost of Office Accommodation LBC		9,055	9,360	9,360
		Recharges		9,055	9,360	9,360
		TOTAL EXPENDITURE		11,946	13,250	13,250
		NET REVENUE REQUIREMENT		11,946	13,250	13,250
Agresso code	CC	ROUNDABOUTS		2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE		£	£	£
12334	2452	Payment to HTS - Grounds Maintenance		22,589	23,370	0
		Premises-related Expenses		22,589	23,370	0
		TOTAL CONTROLLABLE EXPENDITURE		22,589	23,370	0
		TOTAL EXPENDITURE		22,589	23,370	0
		INCOME				
19487	2452	Roundabout Sponsorship Income			0	-20,000
		Income		0	0	-20,000
		NET REVENUE REQUIREMENT		22,589	23,370	-20,000
Agresso code	CC	HACKNEY CARRIAGES & PRIVATE HIRE		2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE		£	£	£
11000	2454	Salaries - Basic		86,305	108,460	112,800
11001	2454	Salaries - Overtime		4,746	2,810	2,920
11003	2454	Contract & Agency Staff		21,092	0	0
11011	2454	Vacancy Savings		0	-2,820	-2,820
11121	2454	Flexi Time & Annual Leave payments		1,096	0	0
11200	2454	National Insurance		8,490	11,330	11,560
11250	2454	Superannuation		18,555	22,370	22,820
11402	2454	Recruitment Costs Including Police Checks		800	0	0
11458	2454	Training Course Personal Expenses- Travel		0	200	200
11460	2454	Course Fees		900	0	0
		Employees' Expenses		141,984	142,350	147,480
13180	2454	Car Allowance		108	500	0
13200	2454	Staff Travel cost Public Transport only		0	300	300
		Transport-related expenses		108	800	300
14005	2454	Equipment Materials & Maintenance incl. Lighting		4,577	7,000	5,000
14258	2454	Office Stationery		0	500	500
14323	2454	Legal Costs		1,550	0	0
14415	2454	Mobile Phone Costs		420	480	480
14431	2454	IT Support and IT Consumables		29,562	18,580	18,580
14471	2454	Subsistence claims for staff inc parking		0	100	100
14486	2454	Subscriptions to Organisations & Periodicals		6,780	400	400
14864	2454	Crime Rec. Bureau Expenditure		4,939	7,000	7,000
		Supplies and Services		47,828	34,060	32,060
		TOTAL CONTROLLABLE EXPENDITURE		189,920	177,210	179,840
17000	2454	Cost of Administration Buildings		3,400	3,400	3,400
17205	2454	Cost of Telephone System		1,000	1,000	1,000
17214	2454	Cost of Insurance Section		1,000	1,000	1,000
17215	2454	Cost of Occupational Health Service		100	100	100
17303	2454	Cost of Information Technology		1,900	1,900	1,900
17305	2454	Cost of Human Resources		2,000	2,000	2,000
17322	2454	Cost of Health & Safety Service		300	300	300
17331	2454	Cost of Cashiers Service		1,200	1,200	1,200
17345	2454	Cost of Training & Development Service		400	400	400
		Support Services		11,300	11,300	11,300
		Cost of DEC (Licensing)		58,032	55,580	55,580
		Cost of DEC (Env Health)		60,388	62,400	62,400
		Cost of DEC (Client Team)		14,990	15,820	15,820
17311	2454			133,410	133,800	133,800
17328	2454	Cost of P&FM (Parking Permits)		0	10	10
		Recharges		133,410	133,810	133,810
		TOTAL EXPENDITURE		334,630	322,320	324,950
		INCOME				
19006	2454	Specifics Grant Income (Service Related)		-597		
19213	2454	HC Vehicles Licences		(-15,108)	(-21,000)	-21,000
19219	2454	HC Drivers Licences		(-6,615)	(-8,600)	-8,600
19220	2454	Miscellaneous Licences		(-44)		
19262	2454	Knowledge Fee		(-873)	(-1,150)	-1,150
19370	2454	PH Vehicles Licences		(-57,143)	(-59,800)	-59,800
19371	2454	PH Drivers Licences		(-30,327)	(-33,100)	-33,100
19372	2454	PH Operators Licences		(-5,340)	(-5,200)	-5,200
19412	2454	Costs Recoverable		(-5,574)	0	0
19770	2454	Crime Rec. Bureau Income		(-6,400)	(-6,600)	-6,600
		Income		(-128,021)	(-135,450)	(-135,450)
19601	2454	Recharges GF to GF (Licensing DEC)		(-44,581)	(-43,490)	-43,490
		Recharged		(-44,581)	(-43,490)	(-43,490)
		TOTAL INCOME		(-172,602)	(-178,940)	(-178,940)

		NET REVENUE REQUIREMENT			
		162,028	143,380	146,010	
Agresso code	CC	BUS TERMINUS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£	£
11000	2458	Salaries - Basic	41,831	59,110	48,970
11001	2458	Salaries - Overtime	0	1,750	1,820
11005	2458	Statutory Payments inc maternity and sickness	-546		
11011	2458	Vacancy Savings	0	(-1,530)	-1,530
11121	2458	Flexi Time & Annual Leave payments	953		
11200	2458	National Insurance	3,988	5,110	5,210
11250	2458	Superannuation	9,595	12,230	12,470
		Employees' Expenses	55,821	76,670	66,940
12000	2458	Maintenance Buildings - External Contracts	16,026	20,000	20,000
12001	2458	Alarm Maintenance Burglar & Fire	944	1,200	1,200
12010	2458	Trade Refuse Collection	6,696	6,000	6,000
12034	2458	Payment to HTS-Building Maintenance	2,393	5,960	6,560
12080	2458	Pest Control	1,125	1,250	1,250
12340	2458	Electricity	3,843	6,760	16,900
12390	2458	Business Rates	47,616	48,570	49,540
12400	2458	Water	2,263	1,600	1,630
12421	2458	Cleaning Contract	61,615	45,270	46,180
		Premises-related Expenses	142,521	136,610	149,260
14005	2458	Equipment Materials & Maintenance incl. Lighting	0	400	400
14007	2458	Fire Extinguishers	0	130	130
14230	2458	Clothing & Uniform	0	300	300
14410	2458	Rental, Maintenance & Call Charges for Phone System	803	1,450	1,450
14415	2458	Mobile Phone Costs	123	120	120
14416	2458	Leased Line Charges	634		
14418	2458	Mobile Radios	389	480	480
		Supplies and Services	1,949	2,880	2,880
		TOTAL CONTROLLABLE EXPENDITURE	200,291	216,160	219,080
17202	2458	Cost of Reprographics	0	80	80
17205	2458	Cost of Telephone System	300	300	300
17214	2458	Cost of Insurance Section	2,000	2,000	2,000
17215	2458	Cost of Occupational Health Service	100	100	100
17305	2458	Cost of Human Resources	3,000	3,000	3,000
17310	2458	Cost of Income Service	400	400	400
17322	2458	Cost of Health & Safety Service	400	400	400
17331	2458	Cost of Cashiers Service	600	600	600
17345	2458	Cost of Training & Development Service	700	700	700
		Support Services	7,500	7,580	7,580
18071	2458	Depreciation	8,129	8,130	8,130
		Capital Financing Costs	8,129	8,130	8,130
		TOTAL EXPENDITURE	215,920	231,870	234,790
		INCOME			
19114	2458	Sales General	0	(-500)	-500
19515	2458	Departure Fees	(-95,352)	(-100,000)	-100,000
19545	2458	Sales of NEL Tickets	0	(-200)	-200
19564	2458	Sales of Richmond Coach Tickets	0	(-100)	-100
		Income	(-95,352)	(-100,800)	(-100,800)
19601	2458	Recharge GF to GF	(-25,618)	(-25,690)	-25,690
		Recharged	(-25,618)	(-25,690)	(-25,690)

		NET REVENUE REQUIREMENT			
		94,950	105,380	108,300	
Agresso code	CC	COMMUNITY RENEWAL FUND EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£	£
11003	2727	Contract & Agency Staff	12,533	0	0
		Employees' Expenses	12,533	0	0
14310	2727	Consultancy Fees & Consultation costs	7,500	0	0
		Supplies and Services	7,500	0	0
		TOTAL CONTROLLABLE EXPENDITURE	20,033	0	0
		TOTAL EXPENDITURE	20,033	0	0
		INCOME			
19006	2727	Specific Grants Income (Service Related)	(-20,033)		0
		Income	(-20,033)	0	0

		NET REVENUE REQUIREMENT			
		0	0	0	
Agresso code	CC	IMPROVING HARLOW IMAGE EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£	£
14310	2732	Consultancy Fees & Consultation costs	3,927	0	0
14510	2732	Advertising, Marketing, Publicity & Printing	4,825		
		Supplies and Services	8,752	0	0
		TOTAL CONTROLLABLE EXPENDITURE	8,752	0	0
		TOTAL EXPENDITURE	8,752	0	0
		INCOME			

19006	2732	Specific Grants Income (Service Related)							
		Income							

NET REVENUE REQUIREMENT

Agresso code	CC	CEMETERY & CREMATORIUM EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14323	2750	Legal Costs	1,665		
		Supplies and Services	1,665	0	0
		TOTAL CONTROLLABLE EXPENDITURE	1,665	0	0
17214	2750	Cost of Insurance Section	7,000	7,000	7,000
17304	2750	Cost of Legal Services	700	700	700
		Support Services	7,700	7,700	7,700
18071	2750	Depreciation Capital Charges	139,746	29,180	139,750
		Capital Financing Costs	139,746	29,180	139,750
		TOTAL EXPENDITURE	149,111	36,880	147,450
		INCOME			
		Rents Income - Other	(-815)	(-810)	-810
		Rents Income - Fixed	(-275,052)	(-270,850)	-270,850
		Rents Income - Variable	(-401,543)	(-325,000)	-340,000
19508	2750		(-677,410)	(-596,660)	(-611,660)
		Income	(-677,410)	(-596,660)	(-611,660)

NET REVENUE REQUIREMENT

Agresso code	CC	POLICE AND CRIME COMMISSIONER FUND EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14482	2752	Grants to Voluntary Organisations	10,199	24,360	24,360
		Supplies and Services	10,199	24,360	24,360
		TOTAL CONTROLLABLE EXPENDITURE	10,199	24,360	24,360
		TOTAL EXPENDITURE	10,199	24,360	24,360
		INCOME			
19412	2752	Costs Recoverable	-10,199	-24,360	-24,360
		Income	-10,199	-24,360	-24,360

NET REVENUE REQUIREMENT

Agresso code	CC	EDUCATIONAL ATTAINMENT EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2754	Salaries - Basic	30,208	30,890	32,130
11011	2754	Vacancy Savings	0	-790	-790
11121	2754	Flexi Time & Annual Leave Payments	264	0	0
11200	2754	National Insurance	2,948	3,300	3,370
11250	2754	Superannuation	6,072	6,210	6,330
		Employees' Expenses	39,492	39,610	41,040
13180	2754	Car Allowance	0	500	500
		Transport-related expenses	0	500	500
14005	2754	Equipment Materials & Maintenance incl.Lighting	68	0	0
14415	2754	Mobile Phone Costs	130	120	120
14577	2754	Development Work	1,610	3,500	0
		Supplies and Services	1,808	3,620	120
		TOTAL CONTROLLABLE EXPENDITURE	41,300	43,730	41,660
17000	2754	Cost of Administration Buildings	1,700	1,700	1,700
17202	2754	Cost of Reprographics	2,258	2,350	2,350
17305	2754	Cost of Human Resources	1,000	1,000	1,000
17322	2754	Cost of Health & Safety Service	100	100	100
17345	2754	Cost of Training & Development Service	200	200	200
		Support Services	5,258	5,350	5,350
		TOTAL EXPENDITURE	46,558	49,080	47,010

NET REVENUE REQUIREMENT

Agresso code	CC	YOUTH & CITIZENSHIP TEAM EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2755	Salaries - Basic	60,971	69,560	49,340
11011	2755	Vacancy Savings	0	-1,780	-1,780
11121	2755	Flexi Time & Annual Leave Payments	577	0	0
11200	2755	National Insurance	6,621	7,760	5,520
11250	2755	Superannuation	12,049	13,980	9,660
11402	2755	Recruitment Costs Including Police Checks	0	100	100
		Employees' Expenses	80,218	89,620	62,840
13180	2755	Car Allowance	0	300	300
		Transport-related expenses	0	300	300
14005	2755	Equipment Materials & Maintenance incl.Lighting		1,220	1,220
14415	2755	Mobile Phone Costs	120	120	120

14431	2755	IT Support and IT Consumables		190	190
14471	2755	Subsistence claims for staff inc parking		100	100
14482	2755	Grants to Voluntary Organisations	3,455	10,000	10,000
14577	2755	Development Work		1,000	1,000
		Supplies and Services	3,575	12,630	12,630
		TOTAL CONTROLLABLE EXPENDITURE	83,793	102,550	75,770
17000	2755	Cost of Administration Buildings	5,100	5,100	5,100
17202	2755	Cost of Reprographics	234	4,000	4,000
17204	2755	Cost of Franking	188	900	900
17205	2755	Cost of Telephone System	3,400	3,400	3,400
17214	2755	Cost of Insurance Section	300	300	300
17215	2755	Cost of Occupational Health Service	100	100	100
17303	2755	Cost of Information Technology	9,700	9,700	9,700
17305	2755	Cost of Human Resources	2,000	2,000	2,000
17322	2755	Cost of Health & Safety Service	300	300	300
17345	2755	Cost of Training & Development Service	400	400	400
		Support Services	21,722	26,200	26,200
17311	2755	Cost of Departmental Admin Services (Head of Service)	34,014	35,140	35,140
		Recharges	34,014	35,140	35,140
		TOTAL EXPENDITURE	139,529	163,890	137,110

NET REVENUE REQUIREMENT	139,529	163,890	137,110
--------------------------------	----------------	----------------	----------------

Agresso code	CC	ENVIRONMENTAL MANAGEMENT EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2756	Salaries - Basic	29,856	0	162,843
11011	2756	Vacancy Savings		0	-4,243
11200	2756	National Insurance	3,172	0	17,248
11250	2756	Superannuation	6,397	0	32,099
		Employees' Expenses	39,425	0	207,947
13180	2756	Car Allowance	286	0	873
13200	2756	Staff Travel cost Public Transport only		0	73
		Transport-related expenses	286	0	946
14005	2756	Equipment Materials & Maintenance incl.Lighting		0	909
14203	2756	Refreshments at Meetings		0	29
14230	2756	Clothing & Uniform		0	36
14249	2756	Land Registry Fees		0	436
14251	2756	Books, Magazines and Publications		0	273
14415	2756	Mobile Phone Costs	90	0	262
14471	2756	Subsistence claims for staff inc parking		0	236
14525	2756	GIS Expenditure		0	3,500
14587	2756	Conference Expenses		0	58
		Supplies and Services	90	0	5,739
		TOTAL CONTROLLABLE EXPENDITURE	39,801	0	214,632
17000	2756	Cost of Administration Buildings		0	5,564
17200	2756	Cost of Messenger Service		0	764
17202	2756	Cost of Reprographics		0	1,320
17205	2756	Cost of Telephone System		0	1,345
17214	2756	Cost of Insurance Section		0	1,709
17215	2756	Cost of Occupational Health Service		0	145
17302	2756	Cost of Audit		0	6,945
17303	2756	Cost of Information Technology		0	17,782
17304	2756	Cost of Legal Services		0	93,855
17305	2756	Cost of Human Resources		0	3,236
17310	2756	Cost of Income Service		0	582
17322	2756	Cost of Health & Safety Service		0	436
17338	2756	Cost of Procurement Service		0	17,782
17345	2756	Cost of Training & Development Service		0	727
17346	2756	Cost of Payments Service		0	7,382
		Support Services	0	0	159,574
		TOTAL EXPENDITURE	39,801	0	374,206
19602	2756	Recharge from GF to HRA	-7,810	0	-37,080
		Recharged	-7,810	0	-37,080
		NET REVENUE REQUIREMENT	31,991	0	337,126

Agresso code	CC	COMMUNITY SAFETY EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2758	Salaries - Basic	392,798	411,920	315,644
11001	2758	Salaries - Overtime	8,246	5,100	5,300
11005	2758	Statutory Payments inc maternity and sickness	555		
11011	2758	Vacancy Savings	0	-12,060	-11,229
11121	2758	Flexi Time & Annual Leave payments	1,261	0	0
11200	2758	National Insurance	41,978	52,690	53,740
11250	2758	Superannuation	82,541	94,870	96,770
		Employees' Expenses	527,379	552,520	460,225
12031	2758	Illegal Encampments Contingency	0	1,000	1,000
12038	2758	Payment to HTS-Building Cleaning	5,070	5,100	5,100
		Premises-related Expenses	5,070	6,100	6,100
13025	2758	Payment to HTS-Fleet	13,199	13,660	14,070
13105	2758	Payment to HTS-Fuel	3,072	3,000	3,000

13180	2758	Car Allowance	2,971	3,500	3,500
		Transport-related expenses	19,242	20,160	20,570
14005	2758	Equipment Materials & Maintenance incl. Lighting	2,852	5,460	5,260
14017	2758	Photocopier Usage	704	560	560
14202	2758	Provisions including Vending Machines	873	2,100	2,100
14230	2758	Clothing & Uniform	1,136	1,700	1,700
14320	2758	Medical Adviser	50		
14323	2758	Legal Costs	1,328	2,400	2,400
14345	2758	Veterinary Fees	1,794	1,200	1,200
14415	2758	Mobile Phone Costs	1,990	1,920	1,920
14486	2758	Subscriptions to Organisations & Periodicals		0	200
14893	2758	CCTV (Corporate)	14,075	18,550	18,550
		Supplies and Services	24,802	33,890	33,890
		TOTAL CONTROLLABLE EXPENDITURE	576,493	612,670	520,785
17200	2758	Cost of Messenger Service	1,100	1,100	1,100
17202	2758	Cost of Reprographics	213	2,500	2,500
17204	2758	Cost of Franking	25	100	100
17205	2758	Cost of Telephone System	6,400	6,400	6,400
17214	2758	Cost of Insurance Section	8,600	8,600	8,600
17215	2758	Cost of Occupational Health Service	600	600	600
17303	2758	Cost of Information Technology	23,300	23,300	23,300
17304	2758	Cost of Legal Services	15,800	15,800	15,800
17305	2758	Cost of Human Resources	12,900	12,900	12,900
17310	2758	Cost of Income Service	100	100	100
17322	2758	Cost of Health & Safety Service	1,800	1,800	1,800
17345	2758	Cost of Training & Development Service	2,900	2,900	2,900
		Support Services	73,738	76,100	76,100
17002	2758	Cost of Office Accommodation LBC	39,383	39,880	39,880
17311	2758	Cost of Departmental Admin Services (Head of Service)	34,014	35,140	35,140
		Cost of P&FM (ID badges)	32	0	0
		Cost of P&FM (parking permits)	150	240	240
17328	2758		182	240	240
17335	2758	Cost of Room Hire Bookings	330	0	0
		Recharges	73,909	75,260	75,260
18071	2758	Depreciation Capital Charges	23,176	26,850	23,180
		Capital Financing Costs	23,176	26,850	23,180
		TOTAL EXPENDITURE	747,316	790,880	695,325
		INCOME			
19226	2758	Other Fees	-22,256	-1,500	-1,500
19412	2758	Costs Recoverable	-17,300	-7,000	-7,000
		Income	-39,556	-8,500	-8,500
		Recharge GF to GF (within SP)	-23,844	-22,310	-22,310
		Recharge GF to GF	-158,617	-152,260	-152,260
19601	2758		-182,461	-174,570	-174,570
19602	2758	Recharge from GF to HRA	-20,374	-19,790	-20,190
		Recharged	-202,835	-194,360	-194,760
		NET REVENUE REQUIREMENT	504,925	588,020	492,065
Agresso code	CC	ENVIRONMENTAL PROTECTION EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11003	2759	Contract & Agency Staff	7,582	6,000	6,000
		Employees' Expenses	7,582	6,000	6,000
14005	2759	Equipment Materials & Maint incl lighting	890	1,200	1,200
14486	2759	Subscriptions to Organisations & Periodicals	2,954	2,700	2,700
		Supplies and Services	3,844	3,900	3,900
		TOTAL CONTROLLABLE EXPENDITURE	11,426	9,900	9,900
		TOTAL EXPENDITURE	11,426	9,900	9,900
		INCOME			
19250	2759	Environment Protection Income	(-9,730)	(-7,400)	-7,400
		Income	(-9,730)	(-7,400)	(-7,400)
		NET REVENUE REQUIREMENT	1,696	2,500	2,500
Agresso code	CC	ENVIRONMENTAL HEALTH EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	2760	Salaries - Basic	648,047	634,720	615,894
11001	2760	Salaries - Overtime	9,590	6,960	2,240
11003	2760	Contract & Agency Staff	59,816	18,590	18,590
11005	2760	Statutory Payments inc maternity and sickness	231		
11011	2760	Vacancy Savings	0	-16,410	-15,446
11121	2760	Flexi Time & Annual Leave Payments	4,994	0	0
11200	2760	National Insurance	68,073	72,170	65,494
11250	2760	Superannuation	131,423	128,980	118,904
11458	2760	Training Expenses	0	400	400
11460	2760	Course Fees	-589	0	0
		Employees' Expenses	921,585	845,410	806,076
12000	2760	Maintenance Buildings - External Contracts	2,054		
		Premises-related Expenses	2,054	0	0
13180	2760	Car Allowance	1,222	6,000	667

13200	2760	Staff Travel costs Public Transport only	0	1,000	1,000
		Transport-related expenses	1,222	7,000	1,667
14005	2760	Equipment Materials & Maintenance incl.Lighting	4,672	8,000	5,500
14230	2760	Clothing & Uniform	0	200	200
14249	2760	Land Registry Fees	438	800	800
14258	2760	Office Stationery	1,326	900	900
14322	2760	Health Act Burial	15,646	18,000	18,000
14323	2760	Legal Costs	0	2,000	2,000
14332	2760	Professional Fees	30,263	0	0
14339	2760	Statutory Dog Control	265	6,000	6,000
14415	2760	Mobile Phone Costs	2,328	2,040	1,920
14431	2760	IT Support and IT Consumables	393	1,000	1,000
14486	2760	Subscriptions to Organisations & Periodicals	3,104	5,400	5,400
		Supplies and Services	58,435	44,340	41,720
15107	2760	Payment to HTS-Pest Control	48,592	50,290	51,800
		Third Party Payments	48,592	50,290	51,800
		TOTAL CONTROLLABLE EXPENDITURE	1,031,888	947,040	901,263
17000	2760	Cost of Administration Buildings	35,700	35,700	33,717
17200	2760	Cost of Messenger Service	2,100	2,100	2,100
17202	2760	Cost of Reprographics	1,671	4,500	4,500
17204	2760	Cost of Franking	956	2,100	2,100
17205	2760	Cost of Telephone System	7,600	7,600	7,178
17214	2760	Cost of Insurance Section	9,100	9,100	8,594
17215	2760	Cost of Occupational Health Service	700	700	661
17303	2760	Cost of Information Technology	44,700	44,700	42,217
17304	2760	Cost of Legal Services	44,900	44,900	42,406
17305	2760	Cost of Human Resources	16,900	16,900	15,961
17310	2760	Cost of Income Service	700	700	661
17322	2760	Cost of Health & Safety Service	2,300	2,300	2,172
17331	2760	Cost of Cashiers Service	800	800	756
17345	2760	Cost of Training & Development Service	3,800	3,800	3,589
		Support Services	171,927	175,900	166,612
17311	2760	Cost of DEC (Head of Service)	73,914	73,560	73,560
		Cost of ID Badges	218	0	0
		Cost of Parking Permits	220	190	190
17328	2760		438	190	190
		Recharges	74,352	73,750	73,750
18079	2760	REFCUS	769,419	500,000	500,000
		Capital Financing Costs	769,419	500,000	500,000
		TOTAL EXPENDITURE	2,047,586	1,696,690	1,641,625
		INCOME			
19003	2760	Renovation Grants		0	0
19006	2760	Specific Grants Income (Service Related)	-137,169	0	0
19203	2760	Animal Act Licences	(-3,074)	(-520)	-520
19220	2760	Miscellaneous Licences	(-4,032)	(-1,000)	-1,000
19225	2760	HMO Licences	(-65,030)	(-52,000)	-52,000
19227	2760	Pest Control Charges	(-9,415)	(-5,000)	-5,000
19235	2760	Statutory Dog Control Income	(-634)	(-760)	-760
19237	2760	Wasps Nests	(-657)	(-2,000)	-2,000
19412	2760	Costs Recoverable	(-3,118)	0	0
19496	2760	Fleas Control	4	(-320)	-320
19712	2760	REFCUS Grant Income	(-905,627)	(-500,000)	-500,000
		Income	(-1,128,752)	(-561,600)	(-561,600)
19601	2760	Recharge GF to GF (DEC)	(-171,507)	(-176,920)	-176,920
		Recharged	(-171,507)	(-176,920)	(-176,920)
		TOTAL INCOME	(-1,300,259)	(-738,520)	(-738,520)
		NET REVENUE REQUIREMENT	747,327	958,170	903,105
Agresso code	CC	COUNCIL HEALTH & SAFETY EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	2770	Salaries - Basic	46,974	46,870	48,740
11001	2770	Salaries - Overtime	177	0	0
11011	2770	Vacancy Savings	0	-1,180	-1,180
11121	2770	Flexi Time & Annual Leave payments	599	0	0
11200	2770	National Insurance	4,213	4,350	4,440
11250	2770	Superannuation	10,213	9,420	9,610
11460	2770	Course Fees		8,830	5,830
11537	2770	Health Surveillance	504	4,510	4,510
		Employees' Expenses	62,680	72,800	71,950
13180	2770	Car Allowance	32	100	100
		Transport-related expenses	32	100	100
14005	2770	Equipment Materials & Maintenance incl.Lighting	112	0	0
14415	2770	Mobile Phone Costs	110	120	120
		Supplies and Services	222	120	120
		TOTAL CONTROLLABLE EXPENDITURE	62,934	73,020	72,170
17000	2770	Cost of Administration Buildings	1,700	1,700	1,700
17200	2770	Cost of Messenger Service	2,100	2,100	2,100
17202	2770	Cost of Reprographics	26	1,000	1,000
17205	2770	Cost of Telephone System	900	900	900
17214	2770	Cost of Insurance Section	1,400	1,400	1,400
17215	2770	Cost of Occupational Health Service	100	100	100
17302	2770	Cost of Audit	10,600	10,600	10,600

17303	2770	Cost of Information Technology	4,000	4,000	4,000
17305	2770	Cost of Human Resources	2,000	2,000	2,000
17322	2770	Cost of Health & Safety Service	300	300	300
17345	2770	Cost of Training & Development Service	400	400	400
		Support Services	23,526	24,500	24,500
		Cost of P&FM (Parking Permits)		10	10
17328	2770		0	10	10
		Recharges	0	10	10
				0	0
		TOTAL EXPENDITURE	86,460	97,530	96,680
		INCOME			
19601	2770	Recharge GF to GF (CEC)	-56,600	-56,600	-56,600
19602	2770	Recharge from GF to HRA (CEC)	-13,800	-14,360	-14,650
19602	2770	Recharge GF Direct Costs to HRA	-26,220	-24,960	-25,460
19602	2770		-40,020	-39,320	-40,110
		Recharged	-96,620	-95,920	-96,710

NET REVENUE REQUIREMENT **-10,160** **1,610** **-30**

Agresso code	CC	LICENSING EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2772	Salaries - Basic	72,916	67,080	69,760
11001	2772	Salaries - Overtime	2,603	3,640	3,790
11011	2772	Vacancy Savings	0	-1,680	-1,680
11121	2772	Flexi Time & Annual Leave Payments	746	0	0
11200	2772	National Insurance	7,981	7,930	8,090
11250	2772	Superannuation	7,822	7,480	7,630
11458	2772	Training Course Personal Expenses - Travel etc	119		
11460	2772	Course Fees	198	0	0
		Employees' Expenses	92,385	84,450	87,590
13180	2772	Car Allowance		500	0
		Transport-related expenses	0	500	0
14005	2772	Equipment Materials & Maintenance incl.Lighting	219	6,000	4,000
14249	2772	Land Registry Fees	10	0	0
14323	2772	Legal Costs	6,825		
14415	2772	Mobile Phone Costs	354	320	320
14431	2772	IT Support and IT Consumables	0	3,000	3,000
14486	2772	Subscriptions to Organisations & Periodicals	465	1,000	1,000
		Supplies and Services	7,873	10,320	8,320
		TOTAL CONTROLLABLE EXPENDITURE	100,258	95,270	95,910
17000	2772	Cost of Administration Buildings	3,400	3,400	3,400
17200	2772	Cost of Messenger Service	2,100	2,100	2,100
17202	2772	Cost of Reprographics	776	1,000	1,000
17204	2772	Cost of Franking	1,294	1,100	1,100
17205	2772	Cost of Telephone System	600	600	600
17214	2772	Cost of Insurance Section	1,000	1,000	1,000
17215	2772	Cost of Occupational Health Service	100	100	100
17303	2772	Cost of Information Technology	11,300	11,300	11,300
17304	2772	Cost of Legal Services	5,600	5,600	5,600
17305	2772	Cost of Human Resources	2,000	2,000	2,000
17310	2772	Cost of Income Service	1,300	1,300	1,300
17322	2772	Cost of Health & Safety Service	300	300	300
17331	2772	Cost of Cashiers Service	700	700	700
17345	2772	Cost of Training & Development Service	400	400	400
		Support Services	30,870	30,900	30,900
		Cost of DEC (HC&PH)	44,581	43,490	43,490
		Cost of DEC (Env Health)	33,255	35,030	35,030
17311	2772		77,836	78,520	78,520
		Cost of ID Badges	19	0	0
		Cost of Parking Permits		10	10
17328	2772		19	10	10
		Recharges	77,855	78,530	78,530
		TOTAL EXPENDITURE	208,983	204,700	205,340
		INCOME			
19006	2772	Specific Grants Income (Service Related)	-13,049		
19220	2772	Miscellaneous Licences	-100	0	0
19241	2772	Street Traders (Non Food)	(-5,140)	(-6,400)	-6,400
19317	2772	Lotteries & Amusements	(-960)	(-1,000)	-1,000
19421	2772	Highway Acts Income	(-3,934)	(-3,800)	-3,800
19470	2772	Club Premises Certs.Income	(-1,445)	(-2,200)	-2,200
19471	2772	Personal Licences Income	(-1,832)	(-2,200)	-2,200
19472	2772	Premises Licences Income	(-46,785)	(-45,000)	-45,000
19476	2772	Gambling Act Premises Licences	(-11,920)	(-16,000)	-16,000
19477	2772	Gambling Act Permits	(-1,380)	(-2,000)	-2,000
19556	2772	Scrap Metal Dealers Licences	(-600)	0	0
19558	2772	Sex Licences	(-1,250)	(-1,050)	-1,050
		Income	(-88,395)	(-79,650)	(-79,650)
19601	2772	Recharge GF to GF (HC&PH DEC)	(-58,032)	(-55,580)	-55,580
		Recharged	(-58,032)	(-55,580)	(-55,580)
		TOTAL INCOME	(-146,427)	(-135,230)	(-135,230)

		NET REVENUE REQUIREMENT			
		62,556	69,470	70,110	
Agresso code	CC	ECONOMIC, GROWTH & DEVELOPMENT EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	2780	Salaries - Basic	35,156		158,438
11011	2780	Vacancy Savings			-4,860
11121	2780	Flexi Time & Annual Leave Payments	1,104		0
11200	2780	National Insurance	4,173		14,561
11250	2780	Superannuation	7,411		26,555
		Employees' Expenses	47,844	0	194,694
13180	2780	Car Allowance	11		182
13200	2780	Staff Travel cost Public Transport only			73
		Transport-related expenses	11	0	255
14005	2780	Equipment Materials & Maintenance incl.Lighting			364
14255	2780	Hospitality			36
14258	2780	Office Stationary			182
14310	2780	Consultancy Fees	5,000		20,000
14323	2780	Legal Costs			727
14415	2780	Mobile Phone Costs	30		262
14431	2780	IT Support and IT Consumables			1,418
14471	2780	Subsistence claims			73
14486	2780	Subscriptions			364
14510	2780	Advertising	10,019		1,818
14577	2780	Development Work			6,000
14897	2780	Conference expenses			182
		Supplies and Services	15,049	0	31,426
		TOTAL CONTROLLABLE EXPENDITURE	62,904	0	226,375
17000	2780	Cost of Administration Buildings			8,655
17200	2780	Cost of Messenger Service			764
17202	2780	Cost of Reprographics			4,000
17204	2780	Cost of Franking			102
17205	2780	Cost of Telephone System			1,455
17214	2780	Cost of Insurance Section			1,855
17215	2780	Cost of Occupational Health Service			109
17303	2780	Cost of Information Technology			6,364
17304	2780	Cost of Legal Services			9,273
17305	2780	Cost of Human Resources			2,509
17310	2780	Cost of Income Service			36
17322	2780	Cost of Health & Safety Service			364
17338	2780	Cost of Procurement Service			2,218
17345	2780	Cost of Training & Development Service			545
17346	2780	Cost of Payments Service			1,091
		Support Services	0	0	39,340
17311	2780	Cost of DEC	89		0
		Recharges	89	0	0
		TOTAL EXPENDITURE	62,993	0	265,715
		INCOME			
19006	2780	Specific Grants Income (Service Related)	-1,500		0
19412	2780	Costs Recoverable	(-)15,000		0
		Income	(-)16,500	0	0
		TOTAL INCOME	(-)16,500	0	0
		NET REVENUE REQUIREMENT	46,493	0	265,715
Agresso code	CC	ALLOTMENTS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12034	2900	Payment to HTS-Building Maintenance	4,597	220	240
12036	2900	Payment to HTS-Grounds Maintenance	8,210	8,500	9,350
12400	2900	Water	3,045	3,220	3,280
12426	2900	Rubbish Clearance	1,320	1,000	1,000
		Premises-related Expenses	17,172	12,940	13,870
		TOTAL CONTROLLABLE EXPENDITURE	17,172	12,940	13,870
17310	2900	Cost of Income Service	5,000	5,000	5,000
		Support Services	5,000	5,000	5,000
17311	2900	Cost of DEC (Client Team)	4,845	4,010	4,010
		Recharges	4,845	4,010	4,010
		TOTAL EXPENDITURE	27,017	21,950	22,880
		INCOME			
19508	2900	Rents Income	(-)6,045	(-)5,800	-5,800
		Income	(-)6,045	(-)5,800	(-)5,800
		NET REVENUE REQUIREMENT	20,972	16,150	17,080
Agresso code	CC	STAPLE TYE-DEPOT EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12340	2932	Electricity	596	130	330
12350	2932	Gas	2,251	1,750	4,380

		Premises-related Expenses	2,847	1,880	4,710
		TOTAL CONTROLLABLE EXPENDITURE	2,847	1,880	4,710
17310	2932	Cost of Income Service	100	100	100
		Support Services	100	100	100
18071	2932	Depreciation Capital Charges	5,115	5,120	5,120
		Capital Financing Costs	5,115	5,120	5,120
		TOTAL EXPENDITURE	8,062	7,100	9,930
		INCOME			
19412	2932	Costs Recoverable	-2,847	-1,880	-4,710
		Income	-2,847	-1,880	-4,710
		NET REVENUE REQUIREMENT	5,215	5,220	5,220
Agresso code	CC	NEIGHBOURHOOD PARKS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12036	2970	Payment to HTS-Grounds Maintenance	37,578	38,910	42,800
		Premises-related Expenses	37,578	38,910	42,800
		TOTAL CONTROLLABLE EXPENDITURE	37,578	38,910	42,800
17311	2970	Cost of DEC (Client Team)	6,747	5,160	5,160
		Recharges	6,747	5,160	5,160
		TOTAL EXPENDITURE	44,325	44,070	47,960
		NET REVENUE REQUIREMENT	44,325	44,070	47,960
Agresso code	CC	TOWNWIDE NATURE RESERVES EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12000	2976	Maintenance Buildings - External Contracts	340		
12034	2976	Payment to HTS-Building Maintenance	89	0	0
12328	2976	Grounds Maintenance - Non DSO	0	400	400
		Premises-related Expenses	429	400	400
14005	2976	Equipment Materials & Maintenance incl. Lighting	771	2,800	2,800
14230	2976	Clothing & Uniform	0	500	500
14410	2976	Rental, Maintenance & Call Charges for Phone System	774	680	680
		Supplies and Services	1,545	3,980	3,980
		TOTAL CONTROLLABLE EXPENDITURE	1,974	4,380	4,380
17214	2976	Cost of Insurance Section	500	500	500
17310	2976	Cost of Income Service	100	100	100
		Support Services	600	600	600
17311	2976	Cost of DEC (Client Team)	109,090	70,910	70,910
		Recharges	109,090	70,910	70,910
18071	2976	Depreciation	14,574	7,860	14,570
		Capital Financing Costs	14,574	7,860	14,570
		TOTAL EXPENDITURE	126,238	83,750	90,460
		INCOME			
19114	2976	Sales - General	-8,690	-12,000	-12,000
19226	2976	Other Fees	(-2,800)	(-2,800)	-2,800
19412	2976	Costs Recoverable	745	(-680)	-680
		Income	(-10,745)	(-15,480)	(-15,480)
		NET REVENUE REQUIREMENT	115,493	68,270	74,980
Agresso code	CC	LAND TRUST EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	2978	Salaries - Basic	23,002	20,690	21,520
11001	2978	Salaries - Overtime	616	0	0
11011	2978	Vacancy savings		0	-551
11121	2978	Flexi Time & Annual Leave Payments	552	0	0
11200	2978	National Insurance	2,039	1,770	1,810
11250	2978	Superannuation	4,747	4,160	4,240
		Employees' Expenses	30,956	26,620	27,019
14005	2978	Equipment Materials & M'ce incl. Lighting	196	4,780	4,780
14415	2978	Mobile Phone Costs	120	120	120
14695	2978	Biodiversity Landscaping Improvements	3,329	0	0
		Supplies and Services	3,645	4,900	4,900
		TOTAL CONTROLLABLE EXPENDITURE	34,601	31,520	31,919
17305	2978	Cost of Human Resources	1,000	1,000	1,000
17322	2978	Cost of Health & Safety Service	100	100	100
17345	2978	Cost of Training	200	200	200
		Support Services	1,300	1,300	1,300
17311	2978	Cost of DEC (Client Team)	35,414	23,860	23,860
		Recharges	35,414	23,860	23,860
		TOTAL EXPENDITURE	71,315	56,680	57,079
		INCOME			
19412	2978	Costs Recoverable	(-16,897)	(-16,120)	-16,120
		Income	(-16,897)	(-16,120)	(-16,120)

		NET REVENUE REQUIREMENT		
		54,418	40,560	40,959
Agresso code	CC	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£
		EXPENDITURE		
12035	2980	Payment to HTS-SET	101,938	108,720
12036	2980	Payment to HTS-Grounds Maintenance	835,902	886,240
12327	2980	Grounds Maintenance - Trees	21,409	
12328	2980	Grounds Maintenance - Non DSO	160,470	0
12400	2980	Water	25	90
		Premises-related Expenses	1,119,744	995,050
14005	2980	Equipment Materials & Matce inc Lighting	2,533	0
14310	2980	Consultancy Fees & Consultation costs	20,000	3,000
14323	2980	Legal Cost	3,190	
14486	2980	Subscriptions to Organisations & Periodicals	120	0
14694	2980	Townwide Street Furniture	0	4,000
14695	2980	Biodiversity Landscaping Improvements	9,368	8,800
14696	2980	Townwide Landscaping Improvements	3,059	14,000
14697	2980	Ragwort & Japanese Knotweed	0	1,000
		Supplies and Services	38,270	30,800
		TOTAL CONTROLLABLE EXPENDITURE	1,158,014	1,025,850
		Cost of DEC (Client Team)	65,016	45,870
		Cost of DEC (Head of Service)	18,478	18,390
17311	2980		83,494	64,260
17319	2980	Cost of Community Safety Rangers	51,629	48,300
		Recharges	135,123	112,560
18071	2980	Depreciation	31,241	20,820
		Capital Financing Costs	31,241	31,240
		TOTAL EXPENDITURE	1,324,378	1,117,250
		INCOME		
19006	2980	Specific Grants Income (Service Related)	-17,709	0
19313	2980	Grazing	0	-530
19399	2980	Sale of Land less than £10000	-2,250	
		Income	(-)19,959	(-)530

		NET REVENUE REQUIREMENT		
		1,304,419	1,116,720	1,169,120
Agresso code	CC	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£
		EXPENDITURE		
12000	3010	Maintenance Buildings - External Contracts	300	
12034	3010	Payment to HTS-Building Maintenance	133	1,140
12036	3010	Payment to HTS-Grounds Maintenance	15,267	17,390
14005	3010	Equipment Materials & Maintenance incl. Lighting	4,550	
		Premises-related Expenses	20,250	16,950
		TOTAL CONTROLLABLE EXPENDITURE	20,250	18,640
		Cost of DEC (Client Team)	12,636	8,800
17311	3010		28,198	26,380
17319	3010	Cost of Community Safety Rangers	40,834	35,180
		Recharges	40,834	35,180
18071	3010	Depreciation Capital Charges	41,639	33,710
		Capital Financing Costs	41,639	41,640
		TOTAL EXPENDITURE	102,723	85,840
		INCOME		
19006	3010	Specific Grants Income (Service Related)	-4,550	
		Income	(-)4,550	0

		NET REVENUE REQUIREMENT		
		98,173	85,840	95,460
Agresso code	CC	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£
		EXPENDITURE		
12035	3032	Payment to HTS-SET	249,593	266,210
		Premises-related Expenses	249,593	266,210
		TOTAL CONTROLLABLE EXPENDITURE	249,593	266,210
		TOTAL EXPENDITURE	249,593	266,210

		NET REVENUE REQUIREMENT		
		249,593	258,460	266,210
Agresso code	CC	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£
		EXPENDITURE		
17319	3040	Cost of Community Safety Rangers	26,594	25,220
		Recharges	26,594	25,220
18071	3040	Depreciation Capital Charges	297	300
18072	3040	Impairment-Revaluation Losses		0
		Capital Financing Costs	297	300
		TOTAL EXPENDITURE	26,891	25,520

19356	3040	INCOME			
		Wayleaves	(-)88	(-)140	-140
		Income	(-)88	(-)140	(-)140

NET REVENUE REQUIREMENT	26,803	25,410	25,380
--------------------------------	---------------	---------------	---------------

Agresso code	CC	TOWN PARK EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	3070	Salaries - Basic	3,403	0	42,343
11011	3070	Vacancy Savings		0	-1,112
11121	3070	Flexi Time & Annual Leave payments	41	0	0
11200	3070	National Insurance	457	0	4,891
11250	3070	Superannuation	813	0	8,347
11458	3070	Training Course Personal Expenses - Travel etc	100		
11460	3070	Course Fees	20		
		Employees' Expenses	4,834	0	54,469
12000	3070	Maintenance Buildings - External Contracts		0	30,000
12034	3070	Payment to HTS-Building Maintenance	3,778	5,980	6,580
12036	3070	Payment to HTS-Grounds Maintenance	190,215	196,970	216,670
12340	3070	Electricity	1,714	1,550	3,880
		Premises-related Expenses	195,707	204,500	257,130
14005	3070	Equipment, Material & Mtce inc lighting	35,281	0	0
14203	3070	Refreshments at Meetings	72		
14325	3070	Licence Fees inc PRS, PPL & Public Entertainment	210		
14471	3070	Subsistence claims for Staff inc parking	292		
		Supplies and Services	35,855	0	0
		TOTAL CONTROLLABLE EXPENDITURE	236,396	204,500	311,599
17311	3070	Cost of DEC (Client Team)	6,303	4,770	4,770
17319	3070	Cost of Community Safety Rangers	29,028	27,150	27,150
		Recharges	35,331	31,920	31,920
18071	3070	Depreciation Capital Charges	67,840	69,000	67,840
		Capital Financing Costs	67,840	69,000	67,840
		TOTAL EXPENDITURE	339,567	305,420	411,359
19220	3070	Miscellaneous Licences	-350		
19412	3070	Costs Recoverable	-23,718		
19460	3070	ECC/NEHA Contribution	-18,826		
		Income	(-)42,894	0	0

NET REVENUE REQUIREMENT	296,673	305,420	411,359
--------------------------------	----------------	----------------	----------------

Agresso code	CC	YOUTH COUNCIL EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	3311	Salaries - Basic	7,242	6,960	7,240
11011	3311	Vacancy Savings	0	-160	-160
11121	3311	Flexi Time & Annual Leave payments	81	0	0
11200	3311	National Insurance	51	0	0
11250	3311	Superannuation	1,456	1,400	1,430
		Employees' Expenses	8,830	8,200	8,510
14005	3311	Equipment Materials & Maintenance incl.Lighting	863	2,010	2,010
14415	3311	Mobile Phone Costs	120	140	140
14471	3311	Subsistence claims for staff inc parking	0	600	600
14577	3311	Development Work	1,042	5,000	2,000
		Supplies and Services	2,025	7,750	4,750
		TOTAL CONTROLLABLE EXPENDITURE	10,855	15,950	13,260
17202	3311	Cost of Reprographics	169	3,100	3,100
17205	3311	Cost of Telephony	300	300	300
17214	3311	Cost of Insurance Section	500	500	500
17303	3311	Cost of Information Technology	1,900	1,900	1,900
17305	3311	Cost of Human Resources	1,000	1,000	1,000
17322	3311	Cost of Health & Safety Service	100	100	100
17345	3311	Cost of Training & Development Service	200	200	200
		Support Services	4,169	7,100	7,100
		TOTAL EXPENDITURE	15,024	23,050	20,360
19412	3311	Costs Recoverable	-200	0	0
		Income	-200	0	0

NET REVENUE REQUIREMENT	14,824	23,050	20,360
--------------------------------	---------------	---------------	---------------

Agresso code	CC	REGULATORY SERVICES-CLIENT TEAM EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	3386	Salaries - Basic	248,238	258,450	226,445
11001	3386	Salaries - Overtime	11,175	0	0
11003	3386	Contract & Agency Staff	42,280	0	0
11005	3386	Statutory Payments inc maternity and sickness	128		
11011	3386	Vacancy Savings	0	-6,570	-5,869

11121	3386	Flexi Time & Annual Leave payments	2,569	0	0
11200	3386	National Insurance	26,099	26,710	22,353
11250	3386	Superannuation	51,663	51,950	44,642
11402	3386	Recruitment Costs Including Police Checks	375	0	0
		Employees' Expenses	382,527	330,540	287,571
13008	3386	Road Tax	275		
13025	3386	Payment to HTS- Fleet	4,399	4,550	4,690
13105	3386	Payment to HTS- Fuel	834	600	600
13180	3386	Car Allowance	981	2,850	850
13200	3386	Staff Travel cost Public Transport only	0	100	100
		Transport-related expenses	6,489	8,100	6,240
14005	3386	Equipment Materials & Maintenance incl.Lighting	1,069	500	500
14203	3386	Refreshment at Meetings		700	700
14230	3386	Clothing & Uniform		500	500
14258	3386	Office Stationery		500	500
14323	3386	Legal Costs	2,073	0	0
14325	3386	Licence Fees inc PRS, PPL & Public Entertainment		0	0
14410	3386	Rental, Maintenance & Call Charges for Phone Sys.	413	400	400
14415	3386	Mobile Phone Costs	1,158	1,080	1,080
14486	3386	Subscriptions to Organisations & Periodicals	416	0	0
		Supplies and Services	5,129	3,680	3,680
		TOTAL CONTROLLABLE EXPENDITURE	394,145	342,320	297,491
17000	3386	Cost of Administration Buildings	13,600	13,600	13,600
17200	3386	Cost of Messenger Service	2,100	2,100	2,100
17202	3386	Cost of Reprographics	291	4,100	4,100
17204	3386	Cost of Franking	443	410	410
17205	3386	Cost of Telephone System	2,600	2,600	2,600
17214	3386	Cost of Insurance Section	3,800	2,400	2,400
17215	3386	Cost of Occupational Health Service	300	300	300
17302	3386	Cost of Audit	10,600	10,600	10,600
17303	3386	Cost of Information Technology	19,700	19,700	19,700
17304	3386	Cost of Legal Services	3,200	3,200	3,200
17305	3386	Cost of Human Resources	6,900	6,900	6,900
17322	3386	Cost of Health & Safety Service	1,000	1,000	1,000
17345	3386	Cost of Training & Development Service	1,500	1,500	1,500
17346	3386	Cost of Payments Service	10,100	10,100	10,100
		Support Services	76,134	78,510	78,510
17002	3386	Cost of Office Accommodation	198	320	320
		Cost of DEC (Env Health)	50,129	49,020	49,020
17311	3386		50,327	49,340	49,340
		Cost of P&FM (Parking Permits)	50	60	60
		Cost of P&FM (ID Badges)	6	0	0
17328	3386		56	60	60
		Recharges	50,383	49,400	49,400
		TOTAL EXPENDITURE	520,662	470,230	425,401
		INCOME			
19412	3386	Costs Recoverable	-275	0	0
		Income	-275	0	0
19601	3386	Recharge GF to GF (within service plan)	-448,537	(-350,990)	-350,990
		Recharged	-448,537	-350,990	-350,990
		TOTAL INCOME	-448,812	-350,990	-350,990
		NET REVENUE REQUIREMENT	71,850	119,240	74,411
Aggresso code	CC	TOWN CENTRE MANAGEMENT EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
17310	3415	Cost of Income Service	300	300	300
		Support Services	300	300	300
		TOTAL EXPENDITURE	300	300	300
		INCOME			
19508	3415	Rents Income	(-1,692)	(-1,000)	-1,000
		Income	(-1,692)	(-1,000)	(-1,000)
		NET REVENUE REQUIREMENT	(-1,392)	(-700)	(-700)
Aggresso code	CC	TOWN PARK SHOWGROUND EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12034	3418	Payment to HTS-Building Maintenance	0	2,100	2,310
12340	3418	Electricity	2,369	230	580
12400	3418	Water	372	130	130
		Premises-related Expenses	2,741	2,460	3,020
14310	3418	Consultancy fees		800	800
14325	3418	Licence Fees		70	70
		Supplies and Services	0	870	870
		TOTAL CONTROLLABLE EXPENDITURE	2,741	3,330	3,890
17214	3418	Cost of Insurance Section	600	600	600
		Support Services	600	600	600
		TOTAL EXPENDITURE	3,341	3,930	4,490

		INCOME			
19412	3418	Costs Recoverable	-5,343	-2,000	-2,000
		Income	-5,343	-2,000	-2,000
		NET REVENUE REQUIREMENT	-2,002	1,930	2,490
Agresso code	CC	MARKET EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12034	3430	Payment to HTS-Building Maintenance	232	600	660
12340	3430	Electricity	8,447	510	1,280
12390	3430	Business Rates	3,992	4,070	4,150
		Premises-related Expenses	12,671	5,180	6,090
		TOTAL CONTROLLABLE EXPENDITURE	12,671	5,180	6,090
17214	3430	Cost of Insurance Section	700	700	700
17310	3430	Cost of Income Service	500	500	500
		Support Services	1,200	1,200	1,200
18071	3430	Depreciation	194	190	190
18073	3430	Impairment-Other	-29,523		
		Capital Financing Costs	(-)29,329	190	190
		TOTAL EXPENDITURE	(-)15,458	6,570	7,480
		INCOME			
19508	3430	Rents Income	(-)8,675	(-)8,000	-8,000
		Income	(-)8,675	(-)8,000	(-)8,000
		NET REVENUE REQUIREMENT	(-)24,133	(-)1,430	(-)520
Agresso code	CC	CAR PARKS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12000	3450	Maintenance Buildings - External Contracts	892	0	0
12034	3450	Payment to HTS-Building Maintenance	5,337	4,840	5,320
12304	3450	Car Park Maintenance	23,348	10,000	10,000
12340	3450	Electricity	6,905	4,330	10,830
12390	3450	Business Rates	61,949	63,190	64,450
		Premises-related Expenses	98,431	82,360	90,600
14005	3450	Equipment Materials & Maintenance incl.Lighting	22,664	25,000	25,000
14263	3450	Tickets	6,107	6,000	6,000
14337	3450	Security Fees	7,381	18,730	18,730
14415	3450	Mobile Phone Costs	1,680	1,680	1,680
14431	3450	IT Support and IT Consumables	4,630	4,630	4,630
14865	3450	External Contracts	79,000	79,850	87,100
		Supplies and Services	121,462	135,890	143,140
		TOTAL CONTROLLABLE EXPENDITURE	219,893	218,250	233,740
17000	3450	Cost of Accommodation	1,700	1,700	1,700
17202	3450	Cost of Reprographics	27	50	50
17204	3450	Cost of Franking	326	350	350
17214	3450	Cost of Insurance Section	5,100	5,100	5,100
17310	3450	Cost of Income Service	1,100	1,100	1,100
17331	3450	Cost of Cashiers Service	1,700	1,700	1,700
		Support Services	9,953	10,000	10,000
17002	3450	Cost of LBC Office Accommodation	7,739	7,800	7,800
		Cost of DEC (Car Parks Manager)	25,618	25,690	25,690
17311	3450		25,618	25,690	25,690
		Recharges	33,357	33,490	33,490
18071	3450	Depreciation	23,616	29,060	23,620
		Capital Financing Costs	23,616	29,060	23,620
		TOTAL EXPENDITURE	286,819	290,800	300,850
		INCOME			
19274	3450	Outdoor Bowls	(-)4,450	(-)6,000	-6,000
19301	3450	Pay & Display Income	(-)376,576	(-)500,000	-200,000
19315	3450	Special Parking Permits	(-)30	(-)6,000	-6,000
19320	3450	Parking Charges - PCNs	(-)43,748	(-)55,000	-55,000
19323	3450	Seasons Tickets	(-)54,970	(-)55,000	-55,000
19497	3450	Shop Permits	(-)11,357	(-)10,000	-10,000
19508	3450	Rent income	(-)10,127	(-)10,970	0
		Income	(-)501,258	(-)642,970	(-)332,000
		Recharge GF to GF (outside SP)	(-)1,040	(-)1,070	-1,070
19601	3450		(-)1,040	(-)1,070	(-)1,070
19602	3450	Recharge GF to HRA	(-)1,120	(-)1,130	-1,150
		Recharged	(-)2,160	(-)2,200	(-)2,220
		NET REVENUE REQUIREMENT	(-)216,599	(-)354,370	(-)33,370
Agresso code	CC	RESIDENTS PARKING - ON STREET PARKING EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
17310	3488	Cost of Income Service	100	100	100
17331	3488	Cost of Cashiers Service	3,100	3,100	3,100
		Support Services	3,200	3,200	3,200

			3,200	3,200	3,200
TOTAL EXPENDITURE			3,200	3,200	3,200
NET REVENUE REQUIREMENT			3,200	3,200	3,200
Agresso code	CC	MEAD PARK DEPOT	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
12000	8435	Maintenance Buildings - External Contracts	1,082	830	830
12010	8435	Trade Refuse Collection	3,250	3,620	3,620
12340	8435	Electricity	56,682	65,100	162,750
12350	8435	Gas	30,749	18,410	46,030
12373	8435	Service Charges - Landlord	4,470	8,270	8,270
		Premises-related Expenses	96,233	96,230	221,500
14325	8435	Licence Fees inc PRS, PPL & Public Entertainment	10,243	9,810	9,810
		Supplies and Services	10,243	9,810	9,810
		TOTAL CONTROLLABLE EXPENDITURE	106,476	106,040	231,310
17214	8435	Cost of Insurance Section	2,300	2,300	2,300
17310	8435	Cost of Income Service	200	200	200
		Support Services	2,500	2,500	2,500
18050	8435	RCCO		36,000	0
18071	8435	Depreciation Capital Charges	30,360	30,360	30,360
18072	8435	Impairment-Revaluation Losses	8,938		
		Capital Financing Costs	39,298	66,360	30,360
		TOTAL EXPENDITURE	148,274	174,900	264,170
		INCOME			
19412	8435	Costs Recoverable	-106,476	-106,040	-231,310
		Income	-106,476	-106,040	-231,310
		NET REVENUE REQUIREMENT	41,798	68,860	32,860

FINANCE SERVICES	2021/22 Actual	2022/23 Original	2023/24 Original
	£	£	£
Employees Expenses	2,817,936	4,341,160	3,138,256
Premises Related Expenses	143,864	144,420	144,420
Transport Related Expenses	38	4,670	4,670
Supplies & Services	1,825,812	3,517,580	2,375,690
Transfer Payments	23,224,684	24,072,500	24,072,500
Central Support Services	2,621,591	2,627,550	2,627,550
Other Recharges	1,803,764	1,702,290	1,702,290
Capital Financing Costs	15,158	30,760	11,010
Total Expenditure	32,452,847	36,440,930	34,076,386
Income	(-25,563,387)	(-26,235,550)	(-26,235,550)
Recharges	(-5,704,341)	(-5,595,080)	(-5,826,572)
Net Expenditure	1,185,119	4,610,300	2,014,264

Agresso code	CC	ACCOUNTANCY EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	1000	Salaries	252,822	512,630	465,509
11003	1000	Contract Staff	376,809	0	0
11011	1000	Vacancy Savings		-13,100	-12,147
11121	1000	Flexi Time & Annual Leave payments	26,517	0	0
11200	1000	National Insurance	27,261	56,830	50,050
11250	1000	Superannuation	48,106	103,040	91,769
11402	1000	Recruitment Costs	12,400	0	0
11460	1000	Course Fees	345	0	0
		Employees' Expenses	744,260	659,400	595,181
13180	1000	Car allowances		170	170
13200	1000	Staff Travel cost Public Transport only		1,000	1,000
		Transport-related expenses	0	1,170	1,170
14005	1000	Equipment & Materials, Purchases & Maintenance		1,100	1,100
14251	1000	Books & Periodicals	90	500	500
14258	1000	Office Stationery		1,200	1,200
14310	1000	Consultancy Fees & Consultation Costs	106,163	11,630	11,630
14332	1000	Professional Fees	501	6,640	6,640
14431	1000	IT Support & IT Consumables	904	1,500	1,500
14471	1000	Subsistence Claims for Staff		100	100
14486	1000	Subscriptions	34,477	5,220	5,220
14577	1000	Development Work		-3,000	-3,000
14587	1000	Conference expenses	580	0	0
14865	1000	External Contracts	16,970	0	0
		Supplies and Services	159,685	24,890	24,890
		TOTAL CONTROLLABLE EXPENDITURE	903,945	685,460	621,241
17000	1000	Office Accommodation	37,400	37,400	34,729
17200	1000	Cost of Messenger	2,100	2,100	2,100
17202	1000	Reprographics	203	3,300	3,300
17204	1000	Franking	13	100	100
17205	1000	Telephones	5,500	5,500	5,107
17214	1000	Insurance	7,200	7,200	6,686
17215	1000	Occupational Health Service	700	700	650
17302	1000	Cost of Audit	29,800	29,800	27,671
17303	1000	Cost of IT	71,300	71,300	66,207
17305	1000	Cost of Personnel	14,900	14,900	13,836
17322	1000	Cost of Health & safety	2,000	2,000	1,857
17343	1000	Cost of CFO	27,300	27,300	27,300
17345	1000	Cost of Training & Development	3,300	3,300	3,064
		Support Services	201,716	204,900	192,607
17328	1000	Cost of Property & Facilities	13	0	0
		Recharges	13	0	0
		TOTAL EXPENDITURE	1,105,674	890,360	813,848
		INCOME			
19412	1000	Costs Recoverable	-173	0	0
		Income	-173	0	0
19601	1000	GF Recharge to GF Services - CEC's	-572,300	-572,300	-572,300
19602	1000	GF Recharge to HRA Services - CEC's	-401,381	-308,880	-315,060
		Recharged	-973,681	-881,180	-887,360

		NET REVENUE REQUIREMENT			
		131,820	9,180	-73,512	
Agresso code	CC	FINANCE MISCELLANEOUS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
14237	1010	Risk Management		40,000	40,000
14310	1010	Consultancy Fees & Consultation Costs (incl Risk Mana	3,895	5,000	5,000
14500	1010	Insurance		26,000	26,000
14543	1010	Bank Write Offs	-43,477	0	0
14776	1010	Credit Card Charges	3,200	3,530	3,530
14855	1010	Audit Fees	91,934	97,700	247,700
14860	1010	Balance Available (Contingency)		1,823,000	0
		Supplies and Services	55,552	1,995,230	322,230
		TOTAL CONTROLLABLE EXPENDITURE	55,552	1,995,230	322,230
		TOTAL EXPENDITURE	55,552	1,995,230	322,230
		INCOME			
19006	1010	Specific Grants (Service Specific)	-30,768	0	0
		Income	-30,768	0	0
19601	1010	GF Recharge to GF Services - CEC's (17332 2789)	-172,100	-172,100	-172,100
		Recharged	-172,100	-172,100	-172,100
		GF Recharge to HRA Services			
		NET REVENUE REQUIREMENT	-147,316	1,823,130	150,130
Agresso code	CC	DIRECTOR OF FINANCE EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	1015	Salaries	109,057	111,520	115,980
11011	1015	Vacancy Savings		-2,900	-2,900
11121	1015	Flexi Time & Annual Leave payments	4,266		0
11200	1015	National Insurance	13,829	15,400	15,710
11250	1015	Superannuation	21,920	22,410	22,860
		Employees' Expenses	149,072	146,430	151,650
13180	1015	Car allowances		90	90
13200	1015	Staff Travel cost Public Transport only		100	100
		Transport-related expenses	0	190	190
14415	1015	Mobile Phone	300	300	300
14471	1015	Subsistence Claims for Staff		250	250
14486	1015	Subscriptions		250	250
14587	1015	Conference/Seminar Expenses		1,000	1,000
		Supplies and Services	300	1,800	1,800
		TOTAL CONTROLLABLE EXPENDITURE	149,372	148,420	153,640
17000	1015	Cost of Office Accommodation	5,100	5,100	5,100
17200	1015	Messengers	2,100	2,100	2,100
17205	1015	Cost of Telephony	300	300	300
17214	1015	Cost of Insurance	500	500	500
17300	1015	Costs of Corporate Management	17,000	17,000	17,000
17301	1015	Costs of Accy	37,000	37,000	37,000
17302	1015	Costs of Internal Audit	7,100	7,100	7,100
17303	1015	Costs of IT	1,000	1,000	1,000
17305	1015	Cost of HR	1,000	1,000	1,000
17320	1015	Cost of Communications	17,300	17,300	17,300
17322	1015	Cost of Health & Safety	100	100	100
17338	1015	Cost of Procurement	6,100	6,100	6,100
17342	1015	Cost of Policy and Perf	12,600	12,600	12,600
17345	1015	Cost of Training & Development	200	200	200
		Support Services	107,400	107,400	107,400
17311	1015	Cost of Departmental Admin Services	24,625	22,980	22,980
		Recharged	24,625	22,980	22,980
		TOTAL EXPENDITURE	281,397	278,800	284,020
		INCOME			
19601	1015	GF Recharge to GF Services - CEC's	-273,200	-273,200	-273,200
		Recharged	-273,200	-273,200	-273,200
		NET REVENUE REQUIREMENT	8,197	5,600	10,820
Agresso code	CC	ASSISTANT DIRECTOR OF FINANCE (DEPUTY S151)	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	1016	Salaries - Basic			80,953
11011	1016	Vacancy Savings			-2,096
11121	1016	Flexi Time & Annual Leave payments		15,365	0
11200	1016	National Insurance			10,592
11250	1016	Superannuation			13,258
		Employees' Expenses	0	15,365	102,707
13180	1016	Car Allowance			0
		Transport-related expenses	0	0	0
14005	1016	Equipment & Materials, Purchases & Maintenance			0
14415	1016	Mobile Phones			0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	15,365	102,707

17000	1016	Cost of Office Accommodation	2,671
17205	1016	Cost of Telephony	393
17214	1016	Cost of Insurance	514
17215	1016	Cost of Occ Health	50
17302	1016	Costs of Audit	2,129
17303	1016	Costs of IT	5,093
17305	1016	Cost of HR	1,064
17322	1016	Cost of Health & Safety	143
17345	1016	Cost of Training & Development Service	236
		Support Services	12,293
17328	1016	Cost of Properties & Facilities	0
		Recharged	0
		TOTAL EXPENDITURE	115,000

NET REVENUE REQUIREMENT	0	15,365	115,000
--------------------------------	----------	---------------	----------------

Agresso code	CC	ASSISTANT DIRECTOR REVENUES & BENEFITS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	1017	Salaries - Basic	19,078		85,144
11011	1017	Vacancy Savings			-2,179
11121	1017	Flexi Time & Annual Leave payments	105	21,816	0
11200	1017	National Insurance	2,339		10,569
11250	1017	Superannuation	3,990		13,254
		Employees' Expenses	25,512	21,816	106,788
13180	1017	Car Allowance			70
		Transport-related expenses	0	0	70
14415	1017	Mobile Phones	30		120
		Supplies and Services	30	0	120
		TOTAL CONTROLLABLE EXPENDITURE	25,542	21,816	106,978
17000	1017	Cost of Office Accommodation			2,021
17205	1017	Cost of Telephony			372
17214	1017	Cost of Insurance			508
17215	1017	Cost of Occ Health			43
17301	1017	Costs of Accy			700
17303	1017	Costs of IT			4,266
17304	1017	Costs of Legal Services			151
17305	1017	Cost of HR			992
17322	1017	Cost of Health & Safety			136
17331	1017	Cost of Cashiers Service			1,300
17338	1017	Cost of Procurement Service			58
17345	1017	Cost of Training & Development Service			221
17346	1017	Cost of Payments Service			158
		Support Services	0	0	10,926
		TOTAL EXPENDITURE	25,542	21,816	117,904

NET REVENUE REQUIREMENT	25,542	21,816	117,904
--------------------------------	---------------	---------------	----------------

Agresso code	CC	REVENUES & BENEFITS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	1180	Salaries - Basic	45,044	61,410	0
11011	1180	Vacancy Savings		-1,590	0
11200	1180	National Insurance	5,290	7,890	0
11250	1180	Superannuation	8,898	12,340	0
		Employees' Expenses	59,232	80,050	0
13180	1180	Car Allowance		70	0
13200	1180	Staff Travel public transport		1,400	1,400
		Transport-related expenses	0	1,470	1,400
14005	1180	Equipment & Materials, Purchases & Maintenance	807	2,740	2,740
14017	1180	Photocopying Expenses	964	1,860	1,860
14203	1180	Refreshments at Meetings		200	200
14230	1180	Clothing & Uniforms		400	400
14249	1180	Land Registry Fees	1,950	600	600
14251	1180	Books & Periodicals	405	700	700
14258	1180	Office Stationery	461	2,610	2,610
14305	1180	Bailiffs	3,500	1,220	1,220
14310	1180	Consultancy Fees & Consultation Costs	7,250	200	200
14312	1180	Court Costs	-53,260	14,190	14,190
14323	1180	Legal Costs	90,905	7,850	7,850
14331	1180	Bank Bureau Charges	2,945	0	0
14332	1180	Professional Fees	712	300	300
14349	1180	Tracing Agency	1,845	15,290	15,290
14355	1180	Compensation	300	580	580
14356	1180	Interpreters Fees		200	200
14361	1180	Bank Charges	215,076	150,000	150,000
14368	1180	Post Office Paypoint	10,277	9,000	9,000
14401	1180	Postage	104,100	61,000	61,000
14415	1180	Mobile Phones	1,410	2,110	1,990
14431	1180	IT Support & Consumables	16,436	20,100	20,100
14438	1180	Software Costs	42,465	4,030	4,030
14471	1180	Subsistence Claims for Staff	32	1,670	1,670
14486	1180	Subscriptions	3,333	4,560	4,560
14510	1180	Advertising, Marketing & Publicity	8,855	8,120	8,120

14587	1180	Conferences & Seminar Expenses		400	400
14732	1180	Meeting Expenses		50	50
14746	1180	Council Tax Bankruptcy Procedures		6,000	6,000
		Supplies and Services			
			460,768	315,980	315,860
		TOTAL CONTROLLABLE EXPENDITURE	520,000	397,500	317,260
17000	1180	Office Accommodation	107,100	107,100	105,079
17200	1180	Messenger	4,300	4,300	4,300
17202	1180	App Reprographics	5,405	5,000	5,000
17204	1180	Franking	8,094	11,000	11,000
17205	1180	App Telephones	19,700	19,700	19,328
17214	1180	Cost of Insurance	26,900	26,900	26,392
17215	1180	Cost of OHS	2,300	2,300	2,257
17301	1180	Costs of Accountancy	37,100	37,100	36,400
17303	1180	Cost of IT	226,100	226,100	221,834
17304	1180	Cost of Legal	8,000	8,000	7,849
17305	1180	Cost of HR	52,600	52,600	51,608
17322	1180	Cost of H&S	7,200	7,200	7,064
17331	1180	Cash Control	68,900	68,900	67,600
17338	1180	Procurement	3,100	3,100	3,042
17343	1180	CFO	41,000	41,000	41,000
17345	1180	Cost of Training	11,700	11,700	11,479
17346	1180	Payments	8,400	8,400	8,242
		Support Services	637,899	640,400	629,474
17328	1180	Cost of Properties & Facilities	36	50	50
		Recharged	36	50	50
18075	1180	Amortisation of Intangible Assets		19,750	0
		Capital Financing Costs	0	19,750	0
		TOTAL EXPENDITURE	1,157,935	1,057,700	946,784
		INCOME			
19002	1180	Admin Grant (HB Admin Subsidy)	-317,954	-300,000	-300,000
19006	1180	Specific Grants (incl LCTS Admin Subsidy)	-686,383	-354,050	-354,050
19010	1180	Cost of Collection (Collection Fund Collection Allowance)		-113,750	-113,750
19254	1180	Legal Costs Raised	-453,080	-310,000	-310,000
19547	1180	Credit Card Transaction Charges	-149	0	0
		Income	-1,457,566	-1,077,800	-1,077,800
		GF Recharge to GF Services - CEC's	-176,700	-176,700	-176,700
		GF Recharge to GF Services - DEC's	-1,138,141	-1,095,470	-1,095,470
19601	1180	GF Recharge to GF Services	-1,314,841	-1,272,170	-1,272,170
19602	1180	GF Recharge to HRA Services - CEC's	-195,300	-203,120	-207,180
19607	1180	Direct Costs recharged to HRA	-33,825	-32,300	-32,300
		Recharged	-1,543,966	-1,507,590	-1,511,650
		NET REVENUE REQUIREMENT	-1,843,597	-1,527,690	-1,642,666
Agresso code	CC	REVENUES TEAM	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	1181	Salaries - Basic	433,376	572,260	595,150
11001	1181	Salaries - Overtime	4,877	0	0
11003	1181	Contract and agency staff	25,687	0	0
11005	1181	Statutory Maternity Pay	-2,319	0	0
11011	1181	Vacancy Savings		-14,520	-14,520
11121	1181	Flexi Time & Annual Leave payments	3,193	0	0
11200	1181	National Insurance	39,281	57,710	58,860
11250	1181	Superannuation	89,668	115,030	117,330
		Employees' Expenses	593,763	730,480	756,820
13180	1181	Car Allowance	38	560	560
		Transport-related expenses	38	560	560
14005	1181	Equipment & Materials, Purchases & Maintenance		0	0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	593,801	731,040	757,380
17202	1181	App Reprographics		0	0
		Support Services	0	0	0
17311	1181	DEC	734,128	686,920	686,920
		Recharges	734,128	686,920	686,920
		TOTAL EXPENDITURE	1,327,929	1,417,960	1,444,300
		INCOME			
19006	1181	Specific Grants	-58,681	-58,700	-58,700
		Income	-58,681	-58,700	-58,700
		NET REVENUE REQUIREMENT	1,269,248	1,359,260	1,385,600
Agresso code	CC	BENEFITS TEAM	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	1182	Salaries - Basic	504,151	544,800	516,590
11001	1182	Salaries - Overtime	5,616	0	0
11003	1182	Contract and agency staff	87,612	0	0
11011	1182	Vacancy Savings		-13,650	-13,650
11200	1182	National Insurance	49,211	57,620	58,770
11250	1182	Superannuation	84,193	98,330	100,300

		Employees' Expenses	731,715	687,100	662,010
13180	1182	Car Allowance		580	580
		Transport-related expenses	0	580	580
14005	1182	Equipment & Materials, Purchases & Maintenance		0	0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	731,715	687,680	662,590
17202	1182	App Reprographics		0	0
		Support Services	0	0	0
17311	1182	DEC	734,128	686,920	686,920
		Recharges	734,128	686,920	686,920
		TOTAL EXPENDITURE	1,465,843	1,374,600	1,349,510
		INCOME			
19006	1182	Specific Grants		0	0
		Income	0	0	0

NET REVENUE REQUIREMENT **1,465,843** **1,374,600** **1,349,510**

Agresso code	CC	R&B SUPPORT & DEVELOPMENT TEAM	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	1183	Salaries - Basic	252,525	278,240	289,370
11001	1183	Salaries - Overtime	1,622	0	0
11005	1183	Statutory Maternity Pay	-485	0	0
11011	1183	Vacancy Savings		-7,060	-7,060
11121	1183	Flexi Time & Annual Leave payments	1,059	0	0
11200	1183	National Insurance	23,803	28,340	28,910
11250	1183	Superannuation	52,649	55,930	57,050
		Employees' Expenses	331,173	355,450	368,270
13180	1183	Car Allowance		300	300
		Transport-related expenses	0	300	300
14005	1183	Equipment & Materials, Purchases & Maintenance		0	0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	331,173	355,750	368,570
17202	1183	App Reprographics		0	0
		Support Services	0	0	0
17311	1183	DEC	276,846	266,470	266,470
		Recharges	276,846	266,470	266,470
		TOTAL EXPENDITURE	608,019	622,220	635,040
		INCOME			
19006	1183	Specific grants	-68,014	-68,000	-68,000
		Income	-68,014	-68,000	-68,000
19601	1183	GF Recharge to GF Services - DEC's	-606,960	-544,840	-544,840
		Recharged	-606,960	-544,840	-544,840
		NET REVENUE REQUIREMENT	-66,955	9,380	22,200

Agresso code	CC	AUDIT SECTION	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
14865	1300	External Contracts	129,108	134,000	134,280
		Supplies and Services	129,108	134,000	134,280
		TOTAL CONTROLLABLE EXPENDITURE	129,108	134,000	134,280
17000	1300	Office Accommodation	5,100	5,100	5,100
17200	1300	Messenger	2,100	2,100	2,100
17202	1300	App Reprographics		150	150
17205	1300	App Telephones	1,200	1,200	1,200
17214	1300	Cost of Insurance	1,400	1,400	1,400
17300	1300	CMT	4,400	4,400	4,400
17303	1300	Cost of IT	9,700	9,700	9,700
17304	1300	Cost of Legal	100	100	100
17343	1300	CFO	27,300	27,300	27,300
		Support Services	51,300	51,450	51,450
17328	1300	Cost of Properties & Facilities Management	29	0	0
		Recharges	29	0	0
		TOTAL EXPENDITURE	180,437	185,450	185,730
		INCOME			
19601	1300	GF Recharge to GF Services - CEC's	-156,600	-156,600	-156,600
19602	1300	GF Recharge to HRA Services - CEC's	-24,668	-25,800	-26,320
		Recharged	-181,268	-182,400	-182,920
		NET REVENUE REQUIREMENT	-831	3,050	2,810

Agresso code	CC	INSURANCE SECTION	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	1400	Salaries - Basic	59,393	116,730	121,400
11003	1400	Contract and agency staff	51,810	0	0
11005	1400	Statutory Payments inc. maternity and sickness	36	0	0

11011	1400	Vacancy Savings		-2,850	-2,850
11121	1400	Flexi Time & Annual Leave Payments	5,182	0	0
11200	1400	National Insurance	6,798	13,490	13,760
11250	1400	Superannuation	11,375	16,200	16,520
11402	1400	Recruitment Costs	1,358	0	0
		Employees' Expenses	135,952	143,570	148,830
13180	1400	Car Allowance		200	200
13200	1400	Staff Travel cost Public Transport only		200	200
		Transport-related expenses	0	400	400
14005	1400	Equipment & Materials, Purchases & Maintenance		50	50
14415	1400	Mobile Phone Costs	251	200	200
14431	1400	IT Support & IT Consumables		10,000	10,000
14471	1400	Subsistence Claims for Staff		400	400
14486	1400	Subscriptions	1,400	1,200	1,200
14500	1400	Insurance Premiums	833,287	771,000	1,201,750
14501	1400	Policy Excesses - Third Party Payments (recharged to 5)	50,559	115,000	115,000
14865	1400	External Services - External Contracts		2,580	2,660
		Supplies and Services	885,497	900,430	1,331,260
		TOTAL CONTROLLABLE EXPENDITURE	1,021,449	1,044,400	1,480,490
17000	1400	Office Building Costs	5,100	5,100	5,100
17200	1400	Messenger	2,100	2,100	2,100
17202	1400	App Reprographics		80	80
17204	1400	App. Franking	6	50	50
17205	1400	Cost of Telephones	700	700	700
17214	1400	Cost of Insurance	1,000	1,000	1,000
17215	1400	Cost of OHS	100	100	100
17301	1400	Cost of Accountancy	1,300	1,300	1,300
17303	1400	Cost of IT	8,800	8,800	8,800
17304	1400	Cost of Legal	500	500	500
17305	1400	Cost of HR	3,000	3,000	3,000
17310	1400	Cost of Income	100	100	100
17322	1400	Cost of H & S	400	400	400
17343	1400	Cost of CFO	13,700	13,700	13,700
17345	1400	Cost of Training	700	700	700
		Support Services	37,506	37,630	37,630
17328	1400	Property & Facilities		0	0
		Recharges	0	0	0
		TOTAL EXPENDITURE	1,058,955	1,082,030	1,518,120
		INCOME			
19412	1400	Costs Recoverable	-61,495	-70,110	-70,110
		Income	-61,495	-70,110	-70,110
		Recharges to GF Services via CEC's	-335,300	-335,300	-335,300
		Recharge to GF ZM Excesses	-2,979	-35,000	-35,000
		Recharge Commercial Properties (14500 3166)	-42,252	-38,900	-38,900
19601	1400	GF Recharge to GF Services	-380,531	-409,200	-409,200
		Recharges to Services via HRA CEC's	-157,983	-152,800	-158,912
		Recharge to HRA ZM Excesses	-45,856	-81,600	-81,600
		Recharge Leasehold Flats Admin (17214 7070)	-12,750	-9,980	-14,960
		Recharge Sold Leasehold Flats (17214 7073 7070 previo	-396,000	-395,450	-593,370
		Recharge Equity Share Scheme (17214 7075 7070 was £	-3,500	-3,470	-5,150
19602	1400	GF Recharge to HRA Services	-616,089	-643,300	-853,992
		Recharged	-996,620	-1,052,500	-1,263,192
		NET REVENUE REQUIREMENT	840	-40,580	184,818
Agresso code	CC	HOUSING BENEFITS	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
16001	2634	Rent Rebates Payments	11,539,004	12,214,780	12,214,780
16004	2634	Rent Allowances - Payments	11,678,909	12,367,720	12,367,720
16009	2634	Overpaid rent Allowance	-160,568	-510,000	-510,000
16132	2634	DHP Growth	167,339	0	0
		Transfer Payments	23,224,684	24,072,500	24,072,500
17301	2634	Cost of Accountancy	15,200	15,200	15,200
17310	2634	Cost of Income	29,400	29,400	29,400
17331	2634	Cost of Cashiers	4,200	4,200	4,200
		Support Services	48,800	48,800	48,800
		TOTAL EXPENDITURE	23,273,484	24,121,300	24,121,300
		INCOME			
19001	2634	Rent Rebates Subsidy	-11,509,222	-12,031,560	-12,031,560
19005	2634	Rent Allowance Subsidy	-11,643,431	-12,182,200	-12,182,200
19015	2634	Discretionary Housing Payments	-233,037	-247,180	-247,180
		Income	-23,385,690	-24,460,940	-24,460,940
		NET REVENUE REQUIREMENT	-112,206	-339,640	-339,640
Agresso code	CC	HTS MANAGEMENT	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
12038	2779	Payment to HTS-Building Cleaning	116,486	117,040	117,040
12048	2779	Payment to HTS-Surveyors	27,378	27,380	27,380

		Premises-related Expenses	143,864	144,420	144,420
14310	2779	Consultancy Fees & Consultation costs	135	0	0
14323	2779	Legal Costs	137	0	0
14938	2779	Payments to HTS - Pension Charge	121,853	120,250	120,250
		Supplies and Services	122,125	120,250	120,250
		TOTAL CONTROLLABLE EXPENDITURE	265,989	264,670	264,670
17200	2779	Cost of Messenger Service	1,100	1,100	1,100
17214	2779	Cost of Insurance	500	500	500
17300	2779	Cost of Corporate Management	5,200	5,200	5,200
17301	2779	Cost of Accountancy	27,600	27,600	27,600
17342	2779	Cost of Policy & Performance Service	37,800	37,800	37,800
17343	2779	Cost of CFO	68,300	68,300	68,300
		Support Services	140,500	140,500	140,500
17311	2779	Cost of DEC (Head of E & P)	18,478	18,390	18,390
17325	2779	Cost of HRA	40,142	43,590	43,590
		Recharges	58,620	61,980	61,980
		TOTAL EXPENDITURE	465,109	467,150	467,150
		INCOME			
19412	2779	Costs Recoverable	(-1,000)		
19488	2779	Profit Share HTS	(-500,000)	(-500,000)	-500,000
		Income	(-501,000)	(-500,000)	(-500,000)
19601	2779	Recharge GF to GF		0	0
19602	2779	Recharge from GF to HRA	(-130,362)	(-132,900)	-135,560
		Recharged	(-130,362)	(-132,900)	(-135,560)
		NET REVENUE REQUIREMENT	(-166,253)	(-165,750)	(-168,410)
Agrosso code	CC	DEMOCRATIC REPRESENTATION & MNGT (CDC)	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
17000	2787	App Admin Buildings	193,900	193,900	193,900
17300	2787	Corporate Management & CG&S	207,600	207,600	207,600
17301	2787	Costs of Accountancy	30,500	30,500	30,500
17303	2787	Costs of IT	4,100	4,100	4,100
17320	2787	Costs of Communications	51,500	51,500	51,500
17342	2787	Policy & Performance	12,600	12,600	12,600
17343	2787	Head of Financial Services	27,300	27,300	27,300
17347	2787	Cost of Head of Governance	63,800	63,800	63,800
		Support Services	591,300	591,300	591,300
		TOTAL EXPENDITURE	591,300	591,300	591,300
19602	2787	GF Recharge to HRA Services (60%)	-354,780	-368,980	-376,360
		Recharged	-354,780	-368,980	-376,360
		NET REVENUE REQUIREMENT	236,520	222,320	214,940
Agrosso code	CC	CORPORATE MANAGEMENT (CDC)	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
14361	2789	Bank Charges	10,747	25,000	25,000
		Supplies and Services	10,747	25,000	25,000
		TOTAL CONTROLLABLE EXPENDITURE	10,747	25,000	25,000
17300	2789	Corporate Management & CG&S	304,300	304,300	304,300
17301	2789	Costs of Accountancy	84,300	84,300	84,300
17320	2789	Costs of Communications	44,800	44,800	44,800
17332	2789	Bank & Audit Fees	172,100	172,100	172,100
17341	2789	Cost of Data Protection & FOI	58,170	58,170	58,170
17342	2789	Policy & Performance	50,400	50,400	50,400
17343	2789	Head of Financial Services	27,300	27,300	27,300
17347	2789	Cost of Head of Governance	63,800	63,800	63,800
		Support Services	805,170	805,170	805,170
18060	2789	Debt Management (cr code 18060 7750)	15,158	11,010	11,010
		Capital Financing Costs	15,158	11,010	11,010
		TOTAL EXPENDITURE	831,075	841,180	841,180
		INCOME			
19602	2789	Rechge HRA (17344 7070) 60% of exp excl debt manag	-496,065	-502,420	-502,420
		Recharged	-496,065	-502,420	-502,420
		NET REVENUE REQUIREMENT	335,010	338,760	338,760
Agrosso code	CC	EARLY RETIREMENT/UNDER FUNDING PENSION SCHEME	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11250	2816	Superannuation	-302	0	0
11252	2816	Super Prev Yrs Deficiency Pmnts	-243,290	1,255,499	0
11253	2816	Super Prev Yrs Added Years	244,296	246,000	246,000
11254	2816	Super Financial Strain	1,985	0	0
11405	2816	Comp redcy & Pay in lieu	44,568	0	0

14332	2816	<i>Employees' Expenses</i>	<u>47,257</u>	<u>1,501,499</u>	<u>246,000</u>
		Professional Fees	2,000	0	100,000
		<i>Supplies and Services</i>	<u>2,000</u>	<u>0</u>	<u>100,000</u>
		TOTAL CONTROLLABLE EXPENDITURE	<u>49,257</u>	<u>1,501,499</u>	<u>346,000</u>
		 NET REVENUE REQUIREMENT	 <u>49,257</u>	 <u>1,501,499</u>	 <u>346,000</u>

GOVERNANCE & CORPORATE SUPPORT SERVICES	2021/22 Actual	2022/23 Original	2023/24 Original
	£	£	£
Employees Expenses	3,357,726	4,073,250	3,842,252
Premises Related Expenses	1,111	2,270	2,500
Transport Related Expenses	482	6,340	6,290
Supplies & Services	1,477,041	1,670,500	1,784,610
Central Support Services	1,551,853	1,515,880	1,567,634
Other Recharges	300,217	349,810	358,790
Capital Financing Costs	198,343	143,740	198,340
Total Expenditure	6,886,773	7,761,790	7,760,416
Income	(-) 486,335	(-) 325,850	(-) 325,250
Recharges	(-) 5,273,263	(-) 5,960,300	(-) 6,012,670
Net Expenditure	1,127,175	1,475,640	1,422,496

Agresso code	CC	I C T EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	1350	Salaries	386,723	475,550	466,070
11001	1350	Overtime	3,406	6,120	6,360
11005	1350	Statutory Payments inc maternity and sickness	585		
11011	1350	Vacancy Savings		-12,260	-12,260
11121	1350	Flexi Time & Annual Leave Payments	2,224	0	0
11200	1350	National Insurance	41,521	54,790	55,890
11250	1350	Superannuation	78,873	93,210	95,070
		Employees' Expenses	513,332	617,410	611,130
13180	1350	Car allowances	166	1,200	1,200
13200	1350	Staff Travel cost Public Transport only		650	650
		Transport-related expenses	166	1,850	1,850
14005	1350	Equipment & Materials, Purchases & Maintenance	-43,369	22,140	22,140
14258	1350	Office Stationery	455	1,000	1,000
14415	1350	Mobile Phone Costs	952	2,000	2,000
14416	1350	BT Networks (leased line charges)	24,840	19,590	19,590
14272	1350	Members IT	668	2,670	2,670
14431	1350	IT Support & IT Consumables	7	0	0
14438	1350	Software Licence	784,185	1,042,820	1,156,890
14471	1350	Subsistence Claims for Staff		680	680
14486	1350	Subscriptions to Organisations & Periodicals	7,843	6,700	6,700
14510	1350	Advertising, Marketing & Publicity		140	140
14516	1350	Disaster Recovery	5,790	15,000	10,000
14865	1350	External Contracts	51,396	30,900	31,830
		Supplies and Services	832,767	1,143,640	1,253,640
		TOTAL CONTROLLABLE EXPENDITURE	1,346,265	1,762,900	1,866,620
17000	1350	Office Building Costs	51,000	51,000	51,000
17002	1350	Cost of Office Accommodation LBC	24,418		
17200	1350	Cost of Messenger	2,100	2,100	2,100
17202	1350	App Reprographics	10	300	300
17204	1350	Cost of Franking	93	30	30
17205	1350	App Telephones	6,400	6,400	6,400
17214	1350	Insurance	11,800	11,800	11,800
17215	1350	Occ Health Service	600	600	600
17302	1350	Cost of Audit	7,100	7,100	7,100
17304	1350	Cost of Legal		6,100	6,100
17305	1350	Cost of Personnel	12,900	12,900	12,900
17310	1350	Cost of Income	100	100	100
17322	1350	Cost of Health & Safety	1,800	1,800	1,800
17338	1350	Cost of Procurement	6,100	0	0
17343	1350	Cost of CFO	27,300	27,300	27,300
17345	1350	Cost of Training & Development	2,900	2,900	2,900
17346	1350	Cost of Payments	4,300	4,300	4,300
		Support Services	158,921	134,730	134,730
17002	1350	Use of accommo at LBC		24,850	24,850
		Recharges	0	24,850	24,850
18071	1350	Depreciation	103,814	78,390	103,810
18075	1350	Amortisation of Intangible Assets	43,929	57,500	43,930
		Capital Financing Costs	147,743	135,890	147,740
		TOTAL EXPENDITURE	1,652,929	2,058,370	2,173,940
		INCOME			
		SLA HTS		-128,900	-128,900
		Equipment charges		-30,000	-30,000
19412	1350	Costs Recoverable	-179,801	-158,900	-158,900
		Income	-179,801	-158,900	-158,900

19601	1350	GF Recharge to GF Services - CEC's	-1,348,100	-1,348,100	-1,348,100
19602	1350	GF Recharge to HRA Services - CEC's	-244,557	-442,580	-463,440
		Recharged	-1,592,657	-1,790,680	-1,811,540

NET REVENUE REQUIREMENT

-119,529 108,790 203,500

Agresso code	CC	REPROGRAPHICS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2710	Salaries - Basic	16,020	16,380	0
11001	2710	Salaries - Overtime		1,020	0
11011	2710	Vacancy Savings		(-430)	0
11121	2710	Flexi Time & Annual Leave Payments	479		
11200	2710	National Insurance	990	1,270	0
11250	2710	Superannuation	3,220	3,500	0
		Employees' Expenses	20,709	21,740	0
14002	2710	Colour Copier	11,718	14,810	0
14005	2710	Equipment Materials & Maintenance incl.Lighting	3,806	6,700	0
14015	2710	Open/Close Stock (Equipment etc)	1,371	0	0
14017	2710	Photocopier Usage	2,982	3,680	0
14259	2710	Paper Costs	7,173	13,000	0
14274	2710	Mono Copier (Konica Minolta)	3,894	3,520	0
14510	2710	Advertising, Marketing, Publicity & Printing		500	34,750
		Supplies and Services	30,944	42,210	34,750
		TOTAL CONTROLLABLE EXPENDITURE	51,653	63,950	34,750
17000	2710	Cost of Administration Buildings	28,900	28,900	28,900
17200	2710	Cost of Messenger Service	2,100	2,100	2,100
17205	2710	Cost of Telephone System	900	900	900
17214	2710	Cost of Insurance Section	1,000	1,000	1,000
17303	2710	Cost of Information Technology	3,900	3,900	3,900
17305	2710	Cost of Human Resources	1,000	1,000	1,000
17322	2710	Cost of Health & Safety Service	100	100	100
17345	2710	Cost of Training & Development Service	200	200	200
		Support Services	38,100	38,100	38,100
17328	2710	Cost of Depart. Admin Serv. (Part of Civic&LBC&S Farrin	36,570	39,350	39,350
		Recharges	36,570	39,350	39,350
		TOTAL EXPENDITURE	126,323	141,400	112,200
		INCOME			
19412	2710	Costs Recoverable	-2	(-200)	-200
		Income	(-2)	(-200)	(-200)
19601	2710	Recharge GF to GF	-95678	(-111,960)	-111,960
19602	2710	Recharge from GF to HRA	-31250	(-29,270)	-29,860
		Recharged	(-126,928)	(-141,230)	(-141,820)

NET REVENUE REQUIREMENT

(-607 (-30 (-29,820

Agresso code	CC	CONTACT HARLOW EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2781	Salaries - Basic	759,282	851,760	817,330
11001	2781	Salaries - Overtime	219	0	0
11005	2781	Statutory Maternity Pay	2,314	0	0
11011	2781	Vacancy Savings		-21,220	-21,220
11121	2781	Flexi Time & Annual Leave payments	3,660	0	0
11200	2781	National Insurance	70,485	87,570	89,320
11250	2781	Superannuation	137,687	150,150	153,150
11402	2781	Recruitment Costs Including Police Checks	187		
		Employees' Expenses	973,834	1,068,260	1,038,580
13180	2781	Car Allowance	28	320	320
		Transport-related expenses	28	320	320
14005	2781	Equipment Materials & Maintenance incl.Lighting	919	2,390	2,390
14230	2781	Clothing & Uniform	2,752	4,800	4,800
14255	2781	Hospitality		150	150
14258	2781	Office Stationery	399	2,000	2,000
14325	2781	Licence Fees inc PRS, PPL & Public Entertainment	211	300	300
14337	2781	Security Fees	536	12,000	12,000
14415	2781	Mobile Phone Costs	781	720	720
14431	2781	IT Support and IT Consumables	1,340	1,250	1,250
14510	2781	Advertising, Marketing, Publicity & Printing		1,000	1,000
14711	2781	QSI/Comment Line/Language Line		1,000	1,000
		Supplies and Services	6,938	25,610	25,610
		TOTAL CONTROLLABLE EXPENDITURE	980,800	1,094,190	1,064,510
17000	2781	Cost of Administration Buildings	56,100	56,100	56,100
17200	2781	Cost of Messenger Service	2,100	2,100	2,100
17202	2781	Cost of Reprographics	7,757	12,000	12,000
17204	2781	Cost of Franking	517	420	420
17205	2781	Cost of Telephone System	15,300	15,300	15,300
17214	2781	Cost of Insurance Section	13,000	13,000	13,000
17215	2781	Cost of Occupational Health Service	1,400	1,400	1,400
17303	2781	Cost of Information Technology	120,600	120,600	120,600
17305	2781	Cost of Human Resources	32,700	32,700	32,700
17322	2781	Cost of Health & Safety Service	4,500	4,500	4,500
17345	2781	Cost of Training & Development Service	7,300	7,300	7,300

17346	2781	Cost of Payments Service	1,000	1,000	1,000
17347	2781	Cost of Hd Gov	11,100	11,100	11,100
		Support Services	273,374	277,520	277,520
17328	2781	Cost of P&FM (ID badges)	45	0	0
		Recharges	45	0	0
18075	2781	Amortisation of Intangible Assets	233	230	230
		Capital Financing Costs	233	230	230
		TOTAL EXPENDITURE	1,254,452	1,371,940	1,342,260
		INCOME			
19139	2781	Sales of Disabled Keys	-20	0	0
		Income	-20	0	0
19602	2781	Recharge from GF to HRA	-838,570	-917,190	-935,530
		Recharged	-838,570	-917,190	-935,530

NET REVENUE REQUIREMENT	415,862	454,750	406,730
--------------------------------	----------------	----------------	----------------

Agresso code	CC	CORPORATE & GOVERNANCE SUPPORT EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2786	Salaries - Basic	205,344	220,280	160,590
11001	2786	Overtime	633	110	110
11011	2786	Vacancy Savings		-5,620	-5,620
11121	2786	Flexi Time & Annual Leave Payments	1,244	0	0
11200	2786	National Insurance	21,362	23,690	24,160
11250	2786	Superannuation	36,510	44,300	45,190
11460	2786	Course Fees	55		
		Employees' Expenses	265,148	282,760	224,430
13180	2786	Car Allowance	17	150	150
13200	2786	Staff travel public transport	18	0	0
		Transport-related expenses	35	150	150
14005	2786	Equipment & Materials, Purchases & Maintenance	67	0	0
14203	2786	Refreshments at Meetings		50	50
14255	2786	Hospitality	64	0	0
14401	2786	Postage		50	50
14471	2786	Subsistence Claims for Staff		50	50
14732	2786	Scrutiny Committees		500	500
14874	2786	Parking Permits		80	80
		Supplies and Services	131	730	730
		TOTAL CONTROLLABLE EXPENDITURE	265,314	283,640	225,310
17000	2786	Office Accommodation	11,900	11,900	11,900
17202	2786	App. Reprographics	17,570	12,000	12,000
17205	2786	App. Telephones	3,500	3,500	3,500
17214	2786	Insurance	3,400	3,400	3,400
17215	2786	Occ Health Service Fees	400	400	400
17303	2786	Costs of IT	10,700	10,700	10,700
17305	2786	Costs of Human Resources	8,900	8,900	8,900
17322	2786	Costs of Health & Safety	1,200	1,200	1,200
17323	2786	Costs of Payroll		2,000	2,000
17345	2786	Costs of Training	2,000	0	0
17346	2786	Payments	1,100	1,100	1,100
17347	2786	Cost of Head of Governance	22,200	22,200	22,200
		Support Services	82,870	77,300	77,300
		TOTAL EXPENDITURE	348,184	360,940	302,610
		INCOME			
19601	2786	GF Recharge to GF Services - CEC's	-331,700	-331,700	-331,700
19602	2786	GF Recharge to HRA Services - CEC's	-9,500	-9,880	-10,080
		Recharged	-341,200	-341,580	-341,780

NET REVENUE REQUIREMENT	6,984	19,360	-39,170
--------------------------------	--------------	---------------	----------------

Agresso code	CC	LEGAL SERVICES (CORPORATE PROCUREMENT) EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2790	Salaries - Basic	50,332	102,270	40,106
11011	2790	Vacancy Savings		-2,590	-1,030
11121	2790	Flexi Time & Annual Leave payments	176	0	0
11200	2790	National Insurance	4,505	9,970	3,325
11402	2790	Recruitment Costs		0	0
		Employees' Expenses	65,130	130,200	50,459
13180	2790	Car Allowance		50	50
13200	2790	Staff Travel cost Public Transport only		50	50
		Transport-related expenses	0	100	100
14255	2790	Hospitality		20	20
14258	2790	Office Stationery		200	200
14349	2790	Tracing Agency		400	400
14431	2790	IT Support and IT Consumables		310	310
14471	2790	Subsistence claims for staff inc parking		10	10
14486	2790	Subscriptions to Organisations & Periodicals	5,951	6,000	6,000
14510	2790	Advertising, Marketing, Publicity & Printing	500		
		Supplies and Services	6,451	6,940	6,940
		TOTAL CONTROLLABLE EXPENDITURE	71,581	137,240	57,499
17000	2790	Cost of Administration Buildings	3,400	3,400	3,400

17202	2790	Cost of Reprographics	6,923	4,000	4,000
17205	2790	Cost of Telephone System	600	600	600
17214	2790	Cost of Insurance Section	1,000	1,000	1,000
17215	2790	Cost of Occupational Health Service	100	100	100
17301	2790	Cost of Accountancy	33,900	33,900	33,900
17303	2790	Cost of Information Technology	3,900	3,900	3,900
17305	2790	Cost of Human Resources	3,000	3,000	3,000
17322	2790	Cost of Health & Safety Service	400	400	400
17345	2790	Cost of Training & Development	700	700	700
17347	2790	Cost of Head of Governance	2,800	2,800	2,800
		Support Services	56,723	53,800	53,800
		TOTAL EXPENDITURE	128,304	191,040	111,299

		INCOME			
19601	2790	GF Recharge to GF Services - CEC's	-97,900	-97,900	-97,900
19602	2790	Recharge to HRA 17338 7072 (100% Procurement Officer Development Role)	-42,670	-42,670	-43,520
19602	2790	GF Recharge to HRA Services - CEC's	-67,143	-89,120	-90,900
19602	2790		-67,143	-131,790	-134,420
		Recharged	-165,043	-229,690	-232,320

		NET REVENUE REQUIREMENT	-36,739	-38,650	-121,021
--	--	--------------------------------	----------------	----------------	-----------------

Agresso code	CC	COMMUNICATIONS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2794	Salaries - Basic	179,104	204,380	172,328
11001	2794	Salaries - Overtime	837	550	570
11011	2794	Vacancy Savings		-5,240	-4,535
11121	2794	Flexi Time & Annual Leave Payments	2,569		
11200	2794	National Insurance	18,225	22,710	19,094
11250	2794	Superannuation	36,045	41,190	34,772
11402	2794	Recruitment Costs Including Police Checks		0	0
		Employees' Expenses	236,780	263,590	222,229
13180	2794	Car Allowance		220	220
		Transport-related expenses	0	220	220
14005	2794	Equipment Materials and Maint.	2,304	0	0
14280	2794	Harlow Times		0	0
14325	2794	Licence Fees inc PRS, PPL & Public Entertainment	760	0	0
14332	2794	Professional Fees	454		
14415	2794	Mobile Phone Costs	1,080	960	960
14431	2794	IT Support and IT Consumables	3,042	500	18,100
14510	2794	Advertising, Marketing, Publicity & Printing	8,976	10,000	10,000
14511	2794	Statutory Advertising - communications only	30,091	15,700	0
		Supplies and Services	46,707	27,160	29,060
		TOTAL CONTROLLABLE EXPENDITURE	283,487	290,970	251,509
17000	2794	Cost of Administration Buildings	10,200	10,200	10,200
17200	2794	Cost of Messenger Service	2,100	2,100	2,100
17202	2794	Cost of Reprographics	366	350	350
17204	2794	Cost of Franking	4	30	30
17205	2794	Cost of Telephone System	900	900	900
17214	2794	Cost of Insurance Section	2,400	2,400	2,400
17215	2794	Cost of Occupational Health	200	200	200
17303	2794	Cost of Information Technology	47,400	47,400	47,400
17305	2794	Cost of Human Resources	5,000	5,000	5,000
17322	2794	Cost of Health & Safety Service	700	700	700
17345	2794	Cost of Training & Development	1,100	1,100	1,100
17346	2794	Cost of Payments Service	1,500	1,500	1,500
17347	2794	Cost of Hd Gov	11,100	11,100	11,100
		Support Services	82,970	82,980	82,980
17328	2794	Cost of P&FM (ID badges)	6	0	0
		Recharges	6	0	0
18075	2794	Amortisation of Intangible Assets	22,411	7,620	22,410
		Capital Financing Costs	22,411	7,620	22,410
		TOTAL EXPENDITURE	388,874	381,570	356,899
		INCOME			
19114	2794	Sales - General		0	0
		Income	0	0	0
19601	2794	Recharge GF to GF (CEC)	-268,300	-268,300	-268,300
19602	2794	Recharge from GF to HRA (CEC)	-67,928	-53,560	-54,630
		Recharged	-336,228	-321,860	-322,930
		NET REVENUE REQUIREMENT	52,646	59,710	33,969

Agresso code	CC	RELATIONSHIP & COMMISSIONING (INCL POLICY & PERFORMANCE)	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2797	Salaries - Basic	84,312	150,480	128,000
11011	2797	Vacancy Savings		-3,610	-3,610
11121	2797	Flexi Time & Annual Leave payments	1,427	0	0
11200	2797	National Insurance	9,398	17,210	17,550
11250	2797	Superannuation	4,594	17,900	18,260
		Employees' Expenses	99,731	181,980	160,200

13180	2797	Car Allowance		50	50
13200	2797	Staff Travel cost Public Transport only		100	100
		Transport-related expenses		0	150
14251	2797	Books, Magazines and Publications		50	50
14415	2797	Mobile Phones	120	50	-50
14255	2797	Hospitality		30	30
14258	2797	Office Stationery		100	100
14431	2797	IT Support and IT Consumables		200	300
14471	2797	Subsistence claims for staff inc parking		120	120
14486	2797	Subscriptions to Organisations & Periodicals	4,727	5,200	5,200
14577	2797	Development work	37,500	0	0
14587	2797	Conference Expenses	99		
		Supplies and Services		42,446	5,750
		TOTAL CONTROLLABLE EXPENDITURE		142,177	187,880
17000	2797	Cost of Administration Buildings	5,100	5,100	5,100
17200	2797	Cost of Messenger Service	2,100	2,100	2,100
17202	2797	Cost of Reprographics	52	0	0
17205	2797	Cost of Telephone System	900	900	900
17214	2797	Cost of Insurance Section	1,900	1,900	1,900
17215	2797	Cost of Occupational Health Service	200	200	200
17303	2797	Cost of Information Technology	22,800	22,800	22,800
17305	2797	Cost of Human Resources	5,000	5,000	5,000
17320	2797	Cost of Communications Service	7,000	7,000	7,000
17322	2797	Cost of Health & Safety Service	700	700	700
17345	2797	Cost of Training & Development	1,100	1,100	1,100
17346	2797	Cost of Payments	100	100	100
17347	2797	Cost of Head of Governance	22,200	22,200	22,200
		Support Services	69,152	69,100	69,100
		TOTAL EXPENDITURE	211,329	256,980	235,200
		INCOME			
19006	2797	Specific Grants	-16,103	0	0
		Income	-16,103	0	0
19601	2797	GF Recharge to GF Services	-182,700	-182,700	-182,700
19602	2797	GF Recharge to HRA Services - CEC's	-55,627	-72,080	-73,520
		Recharged	-238,327	-254,780	-256,220
		NET REVENUE REQUIREMENT	-43,101	2,200	-21,020
Agresso code	CC	OCCUPATIONAL HEALTH EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11530	2812	Employee Welfare - eye tests, medicals, physio, counse	15,220	16,000	16,000
		Employees' Expenses	15,220	16,000	16,000
14818	2812	Equality Act - Disability Adjustments	975	7,500	7,500
		Supplies and Services	975	7,500	7,500
		TOTAL CONTROLLABLE EXPENDITURE	16,195	23,500	23,500
		TOTAL EXPENDITURE	16,195	23,500	23,500
		INCOME			
19601	2812	GF Recharge to GF Services - CEC's	-17,300	-17,300	-17,300
19602	2812	GF Recharge to HRA Services - CEC's	-3,393	-4,680	-4,770
		Recharged	-20,693	-21,980	-22,070
		NET REVENUE REQUIREMENT	-4,498	1,520	1,430
Agresso code	CC	CORPORATE HR COSTS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11500	2814	Long Service Awards		3,300	3,300
11502	2814	Gratuities - Pensions	23,579	20,000	17,000
11500	2814	Employee Welfare	2,444	0	0
11618	2814	KiddiVoucher Admin Fees	173	1,000	1,000
		Employees' Expenses	26,196	24,300	21,300
		TOTAL CONTROLLABLE EXPENDITURE	26,196	24,300	21,300
		TOTAL EXPENDITURE	26,196	24,300	21,300
		INCOME			
19601	2814	GF Recharge to GF Services - CEC's	-31,200	-31,200	-31,200
19602	2814	GF Recharge to HRA Services - CEC's	-5,279	-8,120	-8,280
		Recharged	-36,479	-39,320	-39,480
		NET REVENUE REQUIREMENT	-10,283	-15,020	-18,180
Agresso code	CC	HUMAN RESOURCES/PAYROLL EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	2820	Salaries - Basic	219,051	263,450	211,862
11001	2820	Salaries - overtime	973	0	0
11003	2820	Contract & Agency Staff	15,616	0	0
11011	2820	Vacancy Savings	0	-6,720	-5,581
11015	2820	Vine (ECC) Contract	3,000	3,150	3,150

11121	2820	Flexi Time & Annual Leave Payments	2,383	0	0
11200	2820	National Insurance	23,019	28,810	21,860
11250	2820	Superannuation	43,823	52,960	42,156
11402	2820	Recruitment Costs	629	6,700	3,700
11460	2820	Course Fees	539	0	0
		Employees' Expenses	309,033	348,350	277,147
13180	2820	Car Allowance		220	220
13200	2820	Staff Travel cost Public Transport only		220	220
		Transport-related expenses	0	440	440
14005	2820	Equipment & Materials, Purchases & Maintenance	3,078	450	450
14017	2820	Photocopier Usage	167	150	150
14203	2820	Refreshments at meetings		90	90
14251	2820	Books & Periodicals		510	510
14258	2820	Office Stationery	92	500	500
14310	2820	Consultancy Fees & Consultation Costs		7,550	7,550
14332	2820	Professional Fees	862	1,000	1,000
14415	2820	Mobile Phones	90	120	0
14431	2820	IT Support & IT Consumables		350	350
14471	2820	Subsistence Claims for Staff		150	150
14486	2820	Subscriptions to Organisations & Periodicals	480	500	500
14494	2820	Online HR Expert Adviceline	2,800	2,800	2,800
14510	2820	Advertising, Marketing, Publicity & Printing		2,830	2,830
14577	2820	Development Work (Rewards Gateway)	1,850	1,800	1,800
		Supplies and Services	9,419	18,800	18,680
		TOTAL CONTROLLABLE EXPENDITURE	318,452	367,590	296,267
17000	2820	App Accommodation Rechg	22,100	22,100	19,890
17002	2820	Cost of Office Accom LBC	2,920	0	0
17200	2820	Cost of Messenger	2,100	2,100	2,100
17202	2820	App Reprographics	452	1,200	1,200
17204	2820	Apportionment of Franking	1,239	1,300	1,300
17205	2820	App Telephones	4,600	4,600	4,140
17214	2820	App Insurance	9,800	9,800	8,820
17215	2820	App O.H.S. Fees	300	300	270
17302	2820	Cost of Audit	7,100	7,100	6,390
17303	2820	Cost of I.T.	21,700	21,700	19,530
17304	2820	Cost of Legal	700	700	630
17305	2820	Cost of HR	7,900	7,900	7,110
17310	2820	Costs of Income	100	100	90
17320	2820	Costs of Communications	7,000	7,000	7,000
17322	2820	Cost of Health & Safety	1,100	1,100	990
17345	2820	Cost of Training & Development	1,800	1,800	1,620
17346	2820	Cost of Payments	4,700	4,700	4,230
17347	2820	Cost of Head of Governance	22,200	22,200	22,200
		Support Services	117,811	115,700	107,510
17002	2820	Latton Bush Accommo usage		3,180	3,180
17335	2820	Latton Bush Room Hire		470	470
		Recharges	0	3,650	3,650
18075	2820	Amortisation of Intangible Assets	18,318		18,320
		Capital Financing Costs	18,318	0	18,320
		TOTAL EXPENDITURE	454,581	486,940	425,747
		INCOME			
19412	2820	Costs Recoverable	-1,443	-1,400	-1,400
		Income	-1,443	-1,400	-1,400
19601	2820	GF Recharge to GF Services - CEC's	-368,160	-368,160	-368,160
19602	2820	GF Recharge to HRA Services - CEC's	-100,301	-95,720	-97,630
		Recharged	-468,461	-463,880	-465,790
		NET REVENUE REQUIREMENT	-15,323	21,660	-41,443
Agresso code	CC	TRAINING & DEVELOPMENT GROUP	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11106	2824	Apprentice Levy	47,205	50,000	50,000
11458	2824	Training Course expenses	22,670	0	0
11459	2824	Travel & Subsistence - Students		2,000	2,000
11460	2824	Courses	19,237	38,250	38,250
11458	2824	Self Development		25,570	25,570
		Employees' Expenses	89,112	115,820	115,820
14203	2824	Refreshments at meetings		140	140
14818	2824	Equality Act Disability Adjustments	159	0	0
		Supplies and Services	159	140	140
		TOTAL CONTROLLABLE EXPENDITURE	89,271	115,960	115,960
17303	2824	Cost of IT	1,500	1,500	1,500
		Support Services	1,500	1,500	1,500
		TOTAL EXPENDITURE	90,771	117,460	117,460
		INCOME			
19601	2824	GF Recharge to GF Services - CEC's	-91,700	-91,700	-91,700
19602	2824	GF Recharge to HRA Services - CEC's	-17,889	-23,400	-23,870
		Recharged	-109,589	-115,100	-115,570
		NET REVENUE REQUIREMENT	-18,818	2,360	1,890

Agresso code	CC		2021/22 Actual	2022/23 Original	2023/24 Original
		UNION FACILITIES			
		EXPENDITURE	£	£	£
17000	2830	App Admin Buildings	3,400	3,400	3,400
17205	2830	App Telephones	300	300	300
17303	2830	Cost of I.T.	2,900	2,900	2,900
		Support Services	6,600	6,600	6,600
17311	2830	Recharge for Trade Union facility time c=(cr ac codes 19	0	8,350	8,350
		Recharges	0	8,350	8,350
		TOTAL EXPENDITURE	6,600	14,950	14,950
		INCOME			
19601	2830	GF Recharge to GF Services - CEC's	-12,000	-12,000	-12,000
19602	2830	GF Recharge to HRA Services - CEC's	-1,346	-3,120	-3,180
		Recharged	-13,346	-15,120	-15,180
		NET REVENUE REQUIREMENT	-6,746	-170	-230
Agresso code	CC	LAND CHARGES	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	3160	Salaries	36,552	32,260	75,442
11001	3160	Overtime	1,582	0	0
11011	3160	Vacancy Savings		-810	-1,948
11121	3160	Flexi Time & Annual Leave Payments	400	0	0
11200	3160	National Insurance	2,976	2,160	7,069
11250	3160	Superannuation	7,890	6,480	14,872
		Employees' Expenses	49,400	40,090	95,435
14310	3160	Consultancy Fees & Consultation Costs	27,801	22,000	22,000
14332	3160	Professional Fees	130	0	0
14431	3160	IT Support & IT Consumables		1,500	1,500
14471	3160	Subsistence Claims for Staff	76		
14438	3160	Crystal report licence cost		800	800
		Supplies and Services	28,007	24,300	24,300
		TOTAL CONTROLLABLE EXPENDITURE	77,407	64,390	119,735
17000	3160	App Accommodation Rechg	3,400	3,400	3,400
17214	3160	App Insurance	2,100	2,100	2,100
17215	3160	Cost of Occupational Health	100	100	100
17303	3160	Cost of IT	8,500	8,500	8,500
17304	3160	Cost of Legal	200	200	200
17305	3160	Cost of HR	2,000	2,000	2,000
17322	3160	Cost of Health & Safety	300	300	300
17331	3160	Cost of Cashiers	2,300	2,300	2,300
17345	3160	Cost of Training	400	400	400
17347	3160	Cost of Head of Governance	2,800	2,800	2,800
		Support Services	22,100	22,100	22,100
17306	3160	Costs of Planning	12,000	12,000	12,000
17752	3160	Recharge fm Building Control	12,000	12,000	12,000
		Recharges	24,000	24,000	24,000
		TOTAL EXPENDITURE	123,507	110,490	165,835
		INCOME			
19779	3160	Official Search Fees	-90,123	-110,000	-110,000
19789	3160	Official Search Fees - Non VAT	-24,301		
		Income	-114,424	-110,000	-110,000
		NET REVENUE REQUIREMENT	9,083	490	55,835
Agresso code	CC	DIRECTOR OF GOVERNANCE AND CORPORATE SERVICES	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	3162	Salaries	101,571	103,850	23,000
11011	3162	Vacancy Savings		-2,700	-2,700
11121	3162	Flexi Time & Annual Leave payments	1,809		0
11200	3162	National Insurance	12,798	14,260	14,550
11250	3162	Superannuation	20,299	20,870	21,290
		Employees' Expenses	136,477	136,280	56,140
13180	3162	Car Allowance		70	70
13200	3162	Staff Travel Cost Public Transport Only		60	60
		Transport-related expenses	0	130	130
14005	3162	Equipment & Materials	47	0	0
14251	3162	Books & Periodicals		200	200
14332	3162	Professional Fees		280	280
14415	3162	Mobile Phone Costs	250	250	250
14471	3162	Subsistence Claims for Staff		360	360
14587	3162	Conference Expenses		500	500
		Supplies and Services	297	1,590	1,590
		TOTAL CONTROLLABLE EXPENDITURE	136,774	138,000	57,860
17000	3162	Cost of Accommodation	3,400	3,400	3,400
17214	3162	Insurance	500	500	500
17300	3162	Cost of CMT & CG&S	25,300	25,300	25,300
17301	3162	Cost of Accountancy	38,300	38,300	38,300
17302	3162	Cost of Audit	7,100	7,100	7,100
17303	3162	Cost of IT	4,900	4,900	4,900

17304	3162	Costs of Legal Services	39,400	39,400	39,400
17305	3162	Cost of HR	1,000	1,000	1,000
17320	3162	Cost of Communications	10,200	10,200	10,200
17322	3162	Cost of Health & Safety	100	100	100
17338	3162	Cost of Procurement	9,200	9,200	9,200
17342	3162	Cost of Policy & Performance		0	0
17345	3162	Cost of Training	200	200	200
17346	3162	Cost of Payments	4,000	4,000	4,000
		Support Services	143,600	143,600	143,600
		TOTAL EXPENDITURE	280,374	281,600	201,460
		INCOME			
19601	3162	GF Recharge to GF Services		-277,500	-277,500
		Recharged	0	-277,500	-277,500
		NET REVENUE REQUIREMENT	280,374	4,100	-76,040
Agresso code	CC	ASSISTANT DIRECTOR CORPORATE SERVICES EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	3163	Salaries - Basic	15,263		80,953
11011	3163	Vacancy Savings			-2,096
11121	3163	Flexi Time & Annual Leave payments	22	101,221	0
11200	3163	National Insurance	1,807		10,592
11250	3163	Superannuation	3,132		13,258
		Employees' Expenses	20,224	101,221	102,707
14415	3163	Mobile Phones	30		120
		Supplies and Services	30	0	120
		TOTAL CONTROLLABLE EXPENDITURE	20,254	101,221	102,827
17000	3163	Cost of Office Accommodation			1,913
17205	3163	Cost of Telephony			463
17214	3163	Cost of Insurance			588
17215	3163	Cost of Occ Health			50
17303	3163	Costs of IT			6,113
17304	3163	Costs of Legal Services			32,263
17305	3163	Cost of HR			1,113
17310	3163	Cost of Income Service			200
17322	3163	Cost of Health & Safety			150
17338	3163	Cost of Procurement Service			6,113
17345	3163	Cost of Training & Development Service			250
17346	3163	Cost of Payments Service			2,538
		Support Services	0	0	51,754
		TOTAL EXPENDITURE	20,254	101,221	154,581
		NET REVENUE REQUIREMENT	20,254	101,221	154,581
Agresso code	CC	LEGAL SERVICES EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	3164	Salaries - Basic	231,448	432,480	473,356
11001	3164	Overtime	3,343	0	0
11003	3164	Contract & Agency Staff	1,540	0	0
11011	3164	Vacancy Savings		-11,080	-12,396
11100	3164	Wages - Basic	940		0
11121	3164	Flexi Time & Annual Leave Payments	1,142	0	0
11200	3164	National Insurance	24,870	50,160	53,142
11250	3164	Superannuation	47,037	86,930	93,310
		Employees' Expenses	310,320	558,490	607,412
13180	3164	Car Allowance	58	900	900
13200	3164	Staff Travel cost Public Transport only		900	900
		Transport-related expenses	58	1,800	1,800
14005	3164	Equipment & Materials, Purchases & Maintenance		1,000	1,000
14203	3164	Refreshment at Meetings	65	0	0
14249	3164	Land Registry Fees	2,554	0	0
14251	3164	Books & Periodicals	7,057	12,960	12,960
14258	3164	Office Stationery	653	1,000	1,000
14310	3164	Consultancy Fees & Consultation Costs	225	1,800	1,800
14313	3164	Data Protection & Freedom of Information	3,375	2,900	2,900
14323	3164	Legal Costs	154,392	65,000	65,000
14332	3164	Professional Fees	612	3,290	3,290
14401	3164	Postage	50	0	0
14415	3164	Mobile Phone	1,320	1,100	1,100
14431	3164	IT Support & IT Consumables	14,347	1,470	1,470
14438	3164	Software licences	24,750	0	0
14471	3164	Subsistence Claims for Staff	29	1,400	1,400
14486	3164	Subscriptions to Organisations & Periodicals	8,317	3,700	3,700
14510	3164	Advertising, Marketing & Publicity		800	800
14587	3164	Conference Expenses		300	300
		Supplies and Services	217,746	96,720	96,720
		TOTAL CONTROLLABLE EXPENDITURE	528,124	657,010	705,932
17000	3164	App Admin Bldg. Exp.	39,100	39,100	39,100
17200	3164	App Messenger	2,100	2,100	2,100
17202	3164	App Reprographics	10,169	7,500	7,500
17204	3164	App Franking	1,077	1,200	1,200

17205	3164	App Telephones	5,000	5,000	5,000
17214	3164	App Insurance	8,200	8,200	8,200
17215	3164	App O.H.S. Fees	400	400	400
17302	3164	Audit	21,300	21,300	21,300
17303	3164	Cost of I.T.	46,400	46,400	46,400
17305	3164	Cost of Human Resources	9,900	9,900	9,900
17322	3164	Cost of Health & Safety	1,400	1,400	1,400
17331	3164	Cost of Cashiers	700	700	700
17345	3164	Cost of Training & Development	2,200	2,200	2,200
17347	3164	Cost of Head of Governance	11,100	11,100	11,100
		Support Services	159,046	156,500	156,500
17328	3164	Cost of Properties & Facilities	32	0	0
		Recharges	32	0	0
		TOTAL EXPENDITURE	687,202	813,510	862,432

		INCOME			
19226	3164	Other Fees	100		
19265	3164	Legal Fees Income (incl S106 monies)	-31,559	0	0
19266	3164	Pre-emption Rights (Spot purchase of properties).	-100	0	0
19412	3164	Costs Recoverable	-17,003	-52,400	-52,400
19419	3164	Compensation	-7,157	0	0
19639	3164	Deed of Postponement	-300	0	0
19664	3164	Repayment of Miscellaneous Charges	-24,720	0	0
		Income	-80,739	-52,400	-52,400
		Data Protection & Fol (to 17341 2789)	-58,170	-58,170	-58,170
		CEC's	-585,200	-585,200	-585,200
19601	3164	GF Recharge to GF Services - CECs	-643,370	-643,370	-643,370
19602	3164	GF Recharge to HRA Services - CEC's	-122,331	-156,940	-160,080
19602	3164	Recharge HRA (RTB)	-23,750	-38,820	-39,600
19602	3164	GF Recharge to HRA Services	-146,081	-195,760	-199,680
		Recharged	-789,451	-839,130	-843,050
		NET REVENUE REQUIREMENT	-182,988	-78,020	-33,018

Agresso code	CC	ASSISTANT DIRECTOR GOVERNANCE, HR AND LEGAL	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	3165	Salaries - Basic	21,677		80,953
11011	3165	Vacancy Savings			-2,096
11121	3165	Flexi Time & Annual Leave payments	1,834	26,469	0
11200	3165	National Insurance	2,674		10,592
11250	3165	Superannuation	4,504		13,258
		Employees' Expenses	30,689	26,469	102,707
14415	3165	Mobile Phones	30		120
		Supplies and Services	30	0	120
		TOTAL CONTROLLABLE EXPENDITURE	30,719	26,469	102,827
17000	3165	Cost of Office Accommodation			2,210
17205	3165	Cost of Telephony			460
17214	3165	Cost of Insurance			980
17215	3165	Cost of Occ Health			30
17302	3165	Costs of Audit			710
17303	3165	Costs of IT			2,170
17304	3165	Costs of Legal Services			70
17305	3165	Cost of HR			790
17310	3165	Cost of Income Service			10
17322	3165	Cost of Health & Safety			110
17345	3165	Cost of Training & Development Service			180
17346	3165	Cost of Payments Service			470
		Support Services	0	0	8,190
		TOTAL EXPENDITURE	30,719	26,469	111,017
		NET REVENUE REQUIREMENT	30,719	26,469	111,017

Agresso code	CC	CHAIRMAN'S ALLOWANCE (YR 1)	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11001	3300	Salaries - Overtime		1,020	1,060
		Employees' Expenses	0	1,020	1,060
13180	3300	Car Allowance		60	60
13200	3300	Staff Travel cost Public Transport only		70	70
		Transport-related expenses	0	130	130
14005	3300	Equipment & Materials, Purchases & Maintenance		1,600	1,600
14202	3300	Vending Machine Provisions		100	100
14203	3300	Refreshments at meetings		500	500
14255	3300	Hospitality		2,700	2,700
14263	3300	Tickets for functions		200	200
14471	3300	Subsistence Claims for Staff		2,400	2,400
14506	3300	Chair's Expenses	97	1,050	1,050
14510	3300	Photography	485	0	0
14860	3300	Bal c/over for end of Muni Yr	-582	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	9,700	9,740

TOTAL EXPENDITURE	0	9,700	9,740
-------------------	---	-------	-------

NET REVENUE REQUIREMENT	0	9,700	9,740
-------------------------	---	-------	-------

Agresso code	CC	CHAIRMAN'S ALLOWANCE (YR 2) EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14005	3301	Equipment & Materials, Purchases & Maintenance	793	0	0
14255	3301	Hospitality	3,259	0	0
14258	3301	Office Stationery	136	0	0
14263	3301	Tickets for functions	245	0	0
14506	3301	Chair's Expenses	658	0	0
14510	3301	Advertising, marketing & publicity	1,174	0	0
14860	3301	Balance Available	3,415	0	0
		Supplies and Services	9,680	0	0
		TOTAL CONTROLLABLE EXPENDITURE	9,680	0	0
		TOTAL EXPENDITURE	9,680	0	0

NET REVENUE REQUIREMENT	9,680	0	0
-------------------------	-------	---	---

Agresso code	CC	MEMBERS SERVICES EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11200	3310	National Insurance	481	1,400	1,430
11458	3310	Training	950	4,000	4,000
		Employees' Expenses	1,431	5,400	5,430
13180	3310	Car Allowance	195	260	260
13200	3310	Staff Travel cost Public Transport only		740	740
		Transport-related expenses	195	1,000	1,000
14005	3310	Equipment & Materials, Purchases & Maintenance	587	1,710	1,710
14017	3310	Photocopier		200	200
14203	3310	Refreshments at Meetings		200	200
14251	3310	Books & Periodicals		150	150
14255	3310	Hospitality	39	0	0
14313	3310	Data Protection Act		1,320	1,320
14323	3310	Legal Costs	1,750		
14415	3310	Mobile Phones	4,296	5,400	5,400
14431	3310	IT Support & IT Consumables	1,079	3,470	3,470
14471	3310	Subsistence Claims for Staff		2,500	2,500
14486	3310	Subscriptions to Organisations & Periodicals		200	200
14732	3310	Meeting (Members Surgery) Expenses		150	150
14510	3310	Advertising, Marketing, Publicity & Printing	505	0	0
14587	3310	Conference Expenses		2,800	2,800
		Supplies and Services	8,256	18,100	18,100
		TOTAL CONTROLLABLE EXPENDITURE	9,882	24,500	24,530
17200	3310	Cost of Messenger	200	200	200
17204	3310	App of Franking	92	50	50
17205	3310	App of Telephones	2,700	2,700	2,700
17214	3310	App of insurance	16,200	16,200	16,200
17215	3310	Occ Health Service Fees	1,400	1,400	1,400
17300	3310	Costs of CMT & Corp Supp Team	24,200	24,200	24,200
17301	3310	Costs of Accountancy	5,400	5,400	5,400
17303	3310	Costs of IT	84,200	84,200	84,200
17305	3310	Costs of Human Resources	32,700	32,700	32,700
17322	3310	Costs of Health & Safety	4,500	4,500	4,500
17345	3310	Costs of Training	7,300	7,300	7,300
		Support Services	178,892	178,850	178,850
17328	3310	Cost of Properties & Facilities	183	130	130
17001	3310	Cost of LBC		0	8,980
		Recharges	183	130	9,110
17401	3310	Attendance Allowance	148,809	151,980	151,980
17404	3310	Special Responsibility Allowance	35,795	42,470	42,470
		Recharges	184,604	194,450	194,450
		TOTAL EXPENDITURE	373,561	397,930	406,940

NET REVENUE REQUIREMENT	373,561	397,930	406,940
-------------------------	---------	---------	---------

Agresso code	CC	LOCAL ELECTIONS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	3312	Salaries	36,469	0	0
11460	3312	Course fees	445		
		Employees' Expenses	36,914	0	0
12034	3312	Payment to Kier - Building Maintenance	607	2,270	2,500
		Premises-related Expenses	607	2,270	2,500
14005	3312	Equipment & Materials, Purchases & Maintenance	324		
14229	3312	District Council Expenses		85,000	85,000
14377	3312	Payment to Hirer	4,135		
14258	3312	Office Stationery	2,141		
14401	3312	Postage	3,931		
14471	3312	Subsistence Claims for Staff	166		
14510	3312	Advertising, Marketing & Publicity	4,698		
		Supplies and Services	15,395	85,000	85,000

		TOTAL CONTROLLABLE EXPENDITURE	52,916	87,270	87,500
17335	3312	Room Hire Bookings	33	0	0
		Recharges	33	0	0
		TOTAL EXPENDITURE	52,949	87,270	87,500
		NET REVENUE REQUIREMENT	52,949	87,270	87,500
Agresso code	CC	ESSEX COUNTY COUNCIL ELECTIONS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	3314	Salaries	29,134	0	0
11460	3314	Course fees	445		
		Employees' Expenses	29,579	0	0
12034	3314	Payment to HTS-Building Maintenance	252		
		Premises-related Expenses	252	0	0
14005	3314	Equipment & Materials, Purchases & Maintenance	733		
14258	3314	Office Stationery	1,866		
14377	3314	Payment to Hirer	3,465		
14401	3314	Postage	3,658		
14510	3314	Advertising, Marketing & Publicity	2,927		
		Supplies and Services	12,649	0	0
		TOTAL CONTROLLABLE EXPENDITURE	42,480	0	0
		TOTAL EXPENDITURE	42,480	0	0
		INCOME			
19412	3314	Costs Recoverable	-41,638	0	0
		Income	-41,638	0	0
		NET REVENUE REQUIREMENT	842	0	0
Agresso code	CC	FIRE & P&CC ELECTIONS EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	3315	Salaries	28,783	0	0
11460	3315	Course fees	459		
		Employees' Expenses	29,242	0	0
12034	3315	Payment to HTS-Building Maintenance	252		
		Premises-related Expenses	252	0	0
14005	3315	Equipment & Materials, Purchases & Maintenance	1,137		
14255	3315	Hospitality	211		
14258	3315	Office Stationery	1,905		
14377	3315	Payment to Hirer	4,235		
14401	3315	Postage	3,762		
14510	3315	Advertising, Marketing & Publicity	3,015		
		Supplies and Services	14,265	0	0
		TOTAL CONTROLLABLE EXPENDITURE	43,759	0	0
		TOTAL EXPENDITURE	43,759	0	0
		INCOME			
19412	3315	Costs Recoverable	-46,042	0	0
		Income	-46,042	0	0
		NET REVENUE REQUIREMENT	-2,283	0	0
Agresso code	CC	TELEPHONY EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
14410	3316	Rental, Maintenance & Call Charges for Phone System	166,018	129,800	129,800
		Supplies and Services	166,018	129,800	129,800
		TOTAL CONTROLLABLE EXPENDITURE	166,018	129,800	129,800
17205	3316	Cost of Telephones	1,200	1,200	1,200
17303	3316	Cost of I.T.	60,600	60,600	60,600
17310	3316	Cost of Income	100	100	100
		Support Services	61,900	61,900	61,900
18071	3316	Depreciation	9,638		9,640
		Capital Financing Costs	9,638	0	9,640
		TOTAL EXPENDITURE	237,556	191,700	201,340
		INCOME			
19412	3316	Costs Recoverable		-500	-500
19636	3316	Costs Recoverable		-600	0
		Income	0	-1,100	-500
19601	3316	GF Recharge to GF Services	-158,400	-158,400	-158,400
19602	3316	GF Recharge to HRA Services	-37,891	-32,860	-33,490
		Recharged	-196,291	-191,260	-191,890
		NET REVENUE REQUIREMENT	41,265	-660	8,950

Agresso code	CC	ELECTORAL SERVICES	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	3318	Salaries - Basic	70,562	90,090	99,236
11011	3318	Vacancy Savings		-2,290	-2,290
11121	3318	Flexi Time & Annual Leave Payments	868	0	0
11132	3318	Canvassers Fees	7,536	18,460	8,960
11200	3318	National Insurance	6,076	9,500	9,690
11250	3318	Superannuation	14,183	18,110	18,470
		Employees' Expenses	99,225	133,870	134,066
13180	3318	Car Allowance		20	0
13200	3318	Staff Travel cost Public Transport only		30	0
		Transport-related expenses	0	50	0
14005	3318	Equipment & Materials, Purchases & Maintenance	1,753	0	4,500
14017	3318	Photocopier usage	723	0	0
14251	3318	Books & Periodicals		300	0
14258	3318	Office Stationery	804	650	650
14350	3318	Canvass	19,162	19,380	16,130
14351	3318	Postal Vote identifier - refresh	1,591	0	0
14401	3318	Postage	1,017	2,000	2,000
14415	3318	Mobile Phone costs	120	0	0
14431	3318	IT Support & IT Consumables	268	350	13,850
14471	3318	Subsistence Claims for Staff		100	100
14486	3318	Subscriptions to Organisations & Periodicals	143	180	180
14510	3318	Advertising, Marketing & Publicity	2,150	1,000	100
14351	3318	Postal Vote Identifier Refresh		4,000	0
		Supplies and Services	27,731	27,960	37,510
		TOTAL CONTROLLABLE EXPENDITURE	126,956	161,880	171,576
17200	3318	Cost of Messenger	1,100	1,100	1,100
17202	3318	App Reprographics	485	700	700
17204	3318	Apportionment of Franking	14,609	11,700	11,700
17205	3318	App Telephones	2,100	2,100	2,100
17214	3318	App Insurance	1,000	1,000	1,000
17215	3318	App O.H.S.	100	100	100
17303	3318	Cost of I.T.	52,500	52,500	52,500
17305	3318	Cost of Human Resources	3,000	3,000	3,000
17310	3318	Cost of Income	100	100	100
17322	3318	Cost of Health & Safety	400	400	400
17345	3318	Cost of Training & Development	700	700	700
17347	3318	Cost of Head of Governance	22,200	22,200	22,200
		Support Services	98,294	95,600	95,600
17002	3318	LBC Accommo Rechge	54,744	55,020	55,020
17328	3318	Cost of Properties & Facilities		10	10
		Recharges	54,744	55,030	55,030
		TOTAL EXPENDITURE	279,994	312,510	322,206
		INCOME			
19108	3318	Sales of Planning Documents & Electoral Registers	-1,923	-1,600	-1,600
19412	3318	Costs Recoverable	-4,200	-250	-250
		Income	-6,123	-1,850	-1,850
		NET REVENUE REQUIREMENT	273,871	310,660	320,356

HOUSING GENERAL FUND SERVICES	2021/22 Actual £	2022/23 Original £	2023/24 Original £
Employees Expenses	2,490,219	2,550,250	2,422,624
Premises Related Expenses	2,906,670	2,754,420	2,677,300
Transport Related Expenses	31,743	37,430	37,174
Supplies & Services	2,049,053	1,690,880	1,540,931
Third Party Payments	17,933	0	0
Central Support Services	1,041,588	989,510	778,182
Other Recharges	1,020,760	1,086,960	1,113,459
Capital Financing Costs	1,807,690	1,250,450	1,483,700
Total Expenditure	11,365,656	10,359,900	10,053,370
Income	(-7,340,317)	(-8,459,350)	(-8,152,450)
Recharges	(-2,746,100)	(-2,869,370)	(-2,851,793)
Net Expenditure	1,279,239	(-968,820)	(-950,873)

Agresso code	CC	3 WYCH ELM EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12340	1255	Electricity	1,854	1,490	3,730
		<i>Premises-related Expenses</i>	1,854	1,490	3,730
		TOTAL CONTROLLABLE EXPENDITURE	1,854	1,490	3,730
17311	1255	DEC	338	310	310
		<i>Recharges</i>	338	310	310
18071	1255	Depreciation	695	690	690
		<i>Capital Financing Costs</i>	695	690	690
		TOTAL EXPENDITURE	2,887	2,490	4,730
		INCOME			
19247	1255	Service Charges Income	(-1,854)	(-1,490)	-3,730
19508	1255	Rent Income	(-6,500)	(-6,500)	-6,500
		<i>Income</i>	(-8,354)	(-7,990)	(-10,230)

NET REVENUE REQUIREMENT **(-5,467)** **(-5,500)** **(-5,500)**

Agresso code	CC	21 THE ROWS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12340	1260	Electricity	191	1,850	4,630
12390	1260	Business Rates	7,168	7,310	7,460
		<i>Premises-related Expenses</i>	7,359	9,160	12,090
		TOTAL CONTROLLABLE EXPENDITURE	7,359	9,160	12,090
17214	1260	Cost of Insurance Section	200	200	200
		<i>Support Services</i>	200	200	200
		TOTAL EXPENDITURE	7,559	9,360	12,290

NET REVENUE REQUIREMENT **7,559** **9,360** **12,290**

Agresso code	CC	SEEN NIGHTCLUB EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12034	1550	Payment to HTS-Building Maintenance	813		
12350	1550	Gas	972	950	2,380
12372	1550	Rent	8,531	11,380	11,380
12373	1550	Service Charges - Landlord	10,620	5,900	5,900
12390	1550	Business Rates	30,720	31,330	31,960
		<i>Premises-related Expenses</i>	51,656	49,560	51,620
14500	1550	Insurance	8,460	3,300	3,300
		<i>Supplies and Services</i>	8,460	3,300	3,300
		TOTAL CONTROLLABLE EXPENDITURE	60,116	52,860	54,920
		TOTAL EXPENDITURE	60,116	52,860	54,920

NET REVENUE REQUIREMENT **60,116** **52,860** **54,920**

Agresso code	CC	LATTON BUSH CENTRE	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	1560	Salaries - Basic	114,380	116,740	126,474
11001	1560	Salaries - Overtime	6,046	9,540	8,684
11003	1560	Contract & Agency Staff	15,130		
11011	1560	Vacancy Savings	0	(-3,170)	-3,501
11121	1560	Flexi Time & Annual Leave payments	177		
11200	1560	National Insurance	11,738	10,890	13,240
11250	1560	Superannuation	24,207	25,380	26,642
		Employees' Expenses	171,678	159,380	171,539
12000	1560	Maintenance Buildings - External Contracts	40,725	34,500	34,500
12001	1560	Alarm Maintenance Burglar & Fire	3,207	3,000	3,000
12003	1560	Cleaning & Disposals	3,163	3,500	3,500
12010	1560	Trade Refuse Collection	16,861	17,500	17,500
12014	1560	Routine Maintenance of Buildings	8,268	8,240	8,400
12027	1560	Refurbish to re-let	5,000	5,000	5,000
12034	1560	Payment to HTS-Building Maintenance	55,531	42,950	47,250
12201	1560	Asbestos Revenue	6,156	0	0
12340	1560	Electricity	83,308	88,830	222,080
12350	1560	Gas	39,998	26,060	65,150
12390	1560	Business Rates	75,541	83,270	84,940
12392	1560	Council Tax - Empty Properties	1,828		
12400	1560	Water	8,372	10,190	10,390
12421	1560	Cleaning Contract	19,948	21,880	22,320
		Premises-related Expenses	367,906	344,920	524,030
14005	1560	Equipment Materials & Maintenance incl. Lighting	27,089	27,000	27,000
14017	1560	Photocopier Usage	637	1,160	1,160
14203	1560	Refreshments at Meetings	561	30,000	30,000
14231	1560	Energy Certificates	15	400	400
14255	1560	Hospitality	260	250	250
14258	1560	Office Stationery	284	680	680
14325	1560	Licence Fees inc PRS, PPL & Public Entertainment	1,058	1,900	1,900
14401	1560	Postage	787	800	800
14431	1560	IT Support and IT Consumables	0	400	400
14510	1560	Advertising, Marketing, Publicity & Printing	3,174	2,500	2,500
		Supplies and Services	33,865	65,090	65,090
		TOTAL CONTROLLABLE EXPENDITURE	573,449	569,390	760,659
17200	1560	Cost of Messenger Service	1,100	1,100	1,100
17202	1560	Cost of Reprographics	60	100	100
17204	1560	Cost of Franking	52	160	160
17205	1560	Cost of Telephone System	3,700	3,700	3,700
17214	1560	Cost of Insurance Section	12,700	12,700	12,700
17215	1560	Cost of Occupational Health Service	200	200	200
17303	1560	Cost of Information Technology	9,700	9,700	9,700
17304	1560	Cost of Legal Services	10,900	10,900	10,900
17305	1560	Cost of Human Resources	5,000	5,000	5,000
17310	1560	Cost of Income Service	8,700	8,700	8,700
17322	1560	Cost of Health & Safety Service	700	700	700
17345	1560	Cost of Training & Development Service	1,100	1,100	1,100
		Support Services	53,912	54,060	54,060
		Cost of DEC (50% S Merry & S Farrington)	32,710	52,430	52,430
		DEC (Property & Facilities)	15,246	13,960	13,960
17311	1560		47,956	66,390	66,390
		Recharges	47,956	66,390	66,390
18071	1560	Depreciation	45,903	40,420	45,900
18072	1560	Impairment-Revaluation Losses	29,286	0	0
		Capital Financing Costs	75,189	40,420	45,900
		TOTAL EXPENDITURE	750,506	730,260	927,009
		INCOME			
19114	1560	Sales - General	(-2,361)	(-1,500)	-1,500
19119	1560	Sales of Meals	(-588)	(-30,000)	-30,000
19247	1560	Service Charges Income	(-314,824)	(-320,000)	-492,340
19316	1560	Lettings	(-58,534)	(-105,000)	-105,000
19412	1560	Costs Recoverable	(-803)	0	0
19508	1560	Rents Income	(-299,394)	(-317,280)	-324,100
19529	1560	Rents Income - Licence to Occupy	(-10,000)	(-10,000)	-10,000
19546	1560	Bungalow Rent	0	(-2,960)	-2,960
19739	1560	Recharge Cleaning Contract	(-6)	0	0
		Income	(-686,510)	(-786,740)	(-965,900)
		Community Rent		(-39,980)	-39,980
		Recharge GF to GF (ID Badges other Service Plans)	(-113)	0	0
		Recharge GF to GF (occupation charge within Service plan)		(-7,800)	-7,800
		Recharge GF to GF (occupation charge other Service Pla	-178235	(-132,290)	-141,270
		Recharge GF to GF (room hire other Service Plans)	(-1,328)	(-790)	-790
19601	1560		(-179,676)	(-180,860)	(-189,840)
19602	1560	Recharge from GF to HRA (occupation charges HRA)	(-55,953)	(-49,510)	-50,500
		Recharged	-235,629	-230,370	-240,340
		NET REVENUE REQUIREMENT	-171,633	-286,850	-279,231

Agresso code	CC	LEAH MANNING CENTRE	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	1864	Salaries - Basic	200,822	274,200	285,170
11001	1864	Salaries - Overtime	88	0	0
11003	1864	Contract & Agency Staff	14,048		
11011	1864	Vacancy Savings		-6,760	-6,760
11100	1864	Wages - Basic	17,916	13,530	14,070
11121	1864	Flexi Time & Annual Leave payments	1,025		
11200	1864	National Insurance	15,883	22,220	22,660
11210	1864	Wages - National Insurance	390	0	0
11250	1864	Superannuation	39,459	50,370	51,380
11260	1864	Wages - Superannuation	2,897	0	0
11460	1864	Course Fees	170	0	0
		Employees' Expenses	292,698	353,560	366,520
12000	1864	Maintenance Buildings- External Contracts	-5,508	0	0
12001	1864	Alarm Maintenance Burglar & Fire	1,037	820	820
12003	1864	Cleaning & Disposals including Contract Cleaning	2,783	2,200	2,200
12010	1864	Trade Refuse Collection	2,090	1,900	1,900
12034	1864	Payment to HTS-Building Maintenance	3,137	8,780	9,660
12328	1864	Grounds Maintenance - Non DSO	201	300	300
12340	1864	Electricity	5,853	7,060	17,650
12350	1864	Gas	5,832	5,810	14,530
12390	1864	Business Rates	11,976	12,220	12,460
12400	1864	Water	2,759	1,760	1,800
12423	1864	Window Cleaning	745	720	720
		Premises-related Expenses	30,905	41,570	62,040
13000	1864	Vehicles - General Maintenance	1,247	0	0
13025	1864	Payment to HTS -Fleet	17,600	18,220	18,770
13105	1864	Payment to HTS-Fuel	2,776	4,800	4,800
13180	1864	Car Allowance	0	60	60
		Transport-related expenses	21,623	23,080	23,630
14005	1864	Equipment Materials & Maintenance incl.Lighting	3,888	6,050	6,050
14007	1864	Fire Extinguishers	847	700	700
14015	1864	Open/Close Stock (Equipment etc)	-1,565	0	0
14202	1864	Provisions including Vending Machines	6,463	24,000	24,000
14230	1864	Clothing & Uniform	539	800	800
14231	1864	Energy Certificates	15	0	0
14251	1864	Books, Magazines and Publications	37	50	50
14255	1864	Hospitality	10	70	70
14258	1864	Office Stationery	0	350	350
14325	1864	Licence Fees inc PRS, PPL & Public Entertainment	695	1,610	1,610
14410	1864	Rental,Maintenance & Call Charges for Phone System	1,304	840	840
14415	1864	Mobile Phone Costs	539	120	120
14431	1864	IT Support and IT Consumables	138	100	100
14471	1864	Subsistence claims for staff inc parking		80	80
14510	1864	Advertising, Marketing, Publicity & Printing		300	300
14713	1864	Activities Expenditure	518	1,000	1,000
14985	1864	Volunteers Expenses		400	400
		Supplies and Services	13,428	36,470	36,470
		TOTAL CONTROLLABLE EXPENDITURE	358,654	454,680	488,660
17200	1864	Cost of Messenger Service	1,100	1,100	1,100
17202	1864	Cost of Reprographics	20	250	250
17204	1864	Cost of Franking	71	30	30
17205	1864	Cost of Telephone System	1,700	1,700	1,700
17214	1864	Cost of Insurance Section	9,600	9,600	9,600
17215	1864	Cost of Occupational Health Service	800	800	800
17302	1864	Cost of Audit	17,700	17,700	17,700
17303	1864	Cost of Information Technology	8,800	8,800	8,800
17305	1864	Cost of Human Resources	17,900	17,900	17,900
17310	1864	Cost of Income Service	1,900	1,900	1,900
17322	1864	Cost of Health & Safety Service	2,500	2,500	2,500
17345	1864	Cost of Training & Development Service	4,000	4,000	4,000
17346	1864	Cost of Payments Service	700	700	700
		Support Services	66,791	66,980	66,980
17311	1864	Cost of Departmental Admin Services (Head of Service)	14,544	15,270	15,270
		Cost of P&FM (ID badges)	39	0	0
		Cost of P&FM (Parking permits)	20	50	50
17328	1864		59	50	50
		Recharges	14,603	15,320	15,320
18071	1864	Depreciation Capital Charges	26,368	26,370	26,370
18072	1864	Impairment-Revaluation Losses	132,951		
		Capital Financing Costs	159,319	26,370	26,370
		TOTAL EXPENDITURE	599,367	563,350	597,330
		INCOME			
19114	1864	Sales - General	-292		
19247	1864	Service Charges income	-4,580	-6,430	-11,430
19264	1864	Self-referrals	-31,617	-78,000	-78,000
19316	1864	Lettings	0	-5,000	-5,000
19508	1864	Rent income	-9,000	-9,000	-9,000
19761	1864	ECC Day Care	-125,948	-240,000	-120,000
		Income	-171,437	-338,430	-223,430
19602	1864	Recharge from GF to HRA	-11,070	-12,680	-12,930
		Recharged	-11,070	-12,680	-12,930
		NET REVENUE REQUIREMENT	416,860	212,240	360,970

Agresso code	CC		2021/22 Actual £	2022/23 Original £	2023/24 Original £
2 WYCH ELM					
EXPENDITURE					
12001	1874	Alarm Maintenance Burglar & Fire, Compliance	81	70	70
12034	1874	Payment to HTS-Building Maintenance	1,275	600	660
12340	1874	Electricity	5,416	4,540	11,350
12350	1874	Gas	3,224	3,110	7,780
12400	1874	Water	825	6,030	6,150
<i>Premises-related Expenses</i>			10,821	14,350	26,010
TOTAL CONTROLLABLE EXPENDITURE			10,821	14,350	26,010
17214	1874	Cost of Insurance Section	100	100	100
17310	1874	Cost of Income Service	100	100	100
<i>Support Services</i>			200	200	200
17311	1874	DEC	942	920	920
<i>Recharges</i>			942	920	920
18071	1874	Depreciation	6,559	6,560	6,560
<i>Capital Financing Costs</i>			6,559	6,560	6,560
TOTAL EXPENDITURE			18,522	22,030	33,690
INCOME					
19247	1874	Service Charges Income	(-10,196)	(-14,350)	-26,010
19508	1874	Rent Income	(-13,100)	(-13,100)	-13,100
<i>Income</i>			(-23,296)	(-27,450)	(-39,110)
NET REVENUE REQUIREMENT			(-4,774)	(-5,420)	(-5,420)
BARBARA CASTLE HEALTH CENTRE					
EXPENDITURE					
12000	1876	Maintenance Buildings - External Contracts	1,320	0	0
12001	1876	Alarm Maintenance Burglar & Fire, Compliance	422	410	410
12003	1876	Cleaning & Disposals	234	230	230
12034	1876	Payment to HTS-Building Maintenance	2,219	6,050	6,660
12340	1876	Electricity	4,352	5,080	12,700
12350	1876	Gas	2,976	3,710	9,280
12421	1876	Cleaning Contract	693	670	680
<i>Premises-related Expenses</i>			12,216	16,150	29,960
TOTAL CONTROLLABLE EXPENDITURE			12,216	16,150	29,960
17214	1876	Cost of Insurance Section	500	500	500
17310	1876	Cost of Income Service	200	200	200
<i>Support Services</i>			700	700	700
17311	1876	DEC	2,084	2,060	2,060
<i>Recharges</i>			2,084	2,060	2,060
18071	1876	Depreciation	13,151	13,150	13,150
<i>Capital Financing Costs</i>			13,151	13,150	13,150
TOTAL EXPENDITURE			28,151	32,060	45,870
INCOME					
19424	1876	Service Charges (BCHC)	(-8,777)	(-16,440)	-29,960
19425	1876	Management Income	(-270)	(-270)	-270
19508	1876	Rent Income	(-68,500)	(-68,500)	-68,500
<i>Income</i>			(-77,547)	(-85,210)	(-98,730)
NET REVENUE REQUIREMENT			(-49,396)	(-53,150)	(-52,860)
PUBLIC CONVENIENCES					
EXPENDITURE					
12034	2200	Payment to HTS-Building Maintenance	1,321	600	660
12038	2200	Payment to HTS-Building Cleaning	7,857	7,900	7,900
12340	2200	Electricity	295	430	1,080
12390	2200	Business Rates	4,029	4,110	4,190
12400	2200	Water	0	200	200
<i>Premises-related Expenses</i>			13,502	13,240	14,030
14005	2200	Equipment Materials & Maintenance incl. Lighting	100		
<i>Supplies and Services</i>			100	0	0
TOTAL CONTROLLABLE EXPENDITURE			13,602	13,240	14,030
17214	2200	Cost of Insurance Section	500	500	500
<i>Support Services</i>			500	500	500
18071	2200	Depreciation	6,033	6,150	6,030
<i>Capital Financing Costs</i>			6,033	6,150	6,030
TOTAL EXPENDITURE			20,135	19,890	20,560
NET REVENUE REQUIREMENT			20,135	19,890	20,560
BUS SHELTERS					
EXPENDITURE					
12034	2410	Payment to HTS-Building Maintenance	474	1,210	1,330
<i>Premises-related Expenses</i>			474	1,210	1,330
TOTAL CONTROLLABLE EXPENDITURE			474	1,210	1,330
14323	2410	Legal Costs	2,292		

17214	2410	Cost of Insurance Section	100	100	100
		Support Services	2,392	100	100
TOTAL EXPENDITURE			2,866	1,310	1,430

NET REVENUE REQUIREMENT	2,866	1,310	1,430
--------------------------------	--------------	--------------	--------------

Agresso code	CC	HIGHWAYS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12034	2456	Payment to HTS-Building Maintenance	81,007	42,920	47,210
12035	2456	Payment to HTS-SET	66,801	69,170	71,250
12036	2456	Payment to HTS-Grounds Maintenance	166,735	172,660	189,930
12390	2456	Business Rates	2,854	2,910	2,970
Premises-related Expenses			317,397	287,660	311,360
14859	2456	Management Agreement (re: ECC St Lighting)	135,644	138,360	138,360
Supplies and Services			135,644	138,360	138,360
15104	2456	Job Codes Contract Costs	17,933	0	0
Third Party Payments			17,933	0	0
TOTAL CONTROLLABLE EXPENDITURE			470,974	426,020	449,720
18071	2456	Depreciation Capital Charges	249,286	245,720	249,290
Capital Financing Costs			249,286	245,720	249,290
TOTAL EXPENDITURE			720,260	671,740	699,010
INCOME					
19412	2456	Costs Recoverable	- 41,500	(-41,500)	-41,500
19588	2456	Third Party s106 Deposits	- 17,933		
Income			(-)59,433	(-)41,500	(-)41,500

NET REVENUE REQUIREMENT	660,827	630,240	657,510
--------------------------------	----------------	----------------	----------------

Agresso code	CC	AMENITY CLEANSING EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
17325	2530	Cost of HRA	372,511	378,550	405,049
Recharges			372,511	378,550	405,049
TOTAL EXPENDITURE			372,511	378,550	405,049

NET REVENUE REQUIREMENT	372,511	378,550	405,049
--------------------------------	----------------	----------------	----------------

Agresso code	CC	SUPPORTING PEOPLE EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	2536	Salaries - Basic	430,991	446,810	464,680
11001	2536	Salaries - Overtime	346	0	0
11011	2536	Vacancy Savings		-11,290	-11,290
11121	2536	Flexi Time & Annual Leave payments	1,571	0	0
11200	2536	National Insurance	37,149	42,890	43,750
11250	2536	Superannuation	84,365	89,810	91,610
11402	2536	Recruitment Costs including Police Checks		500	500
Employees' Expenses			554,422	568,720	589,250
13180	2536	Car Allowances	4,328	6,000	6,000
Transport-related expenses			4,328	6,000	6,000
14005	2536	Equipment Materials & Maintenance incl. Lighting	1,882	0	0
14070	2536	External Audit Fee	1,540	1,600	1,600
14205	2536	24 hour Alarm Monitoring	37,763	40,000	40,000
14207	2536	Out of hours response	50,101	50,000	59,500
14208	2536	Tunstall Maintenance	23,586	21,000	26,000
14209	2536	Tunstall Purchases	16,161	30,000	15,000
14210	2536	Extra Care Provider	10,766	6,000	6,000
14251	2536	Books, Magazines and Publications		0	0
14255	2536	Hospitality		100	100
14258	2536	Office Stationery	1,190	1,000	1,000
14409	2536	Careline Telephone Costs	6,845	7,200	7,200
14415	2536	Mobile Phone Costs	2,382	2,260	2,260
14486	2536	Subscriptions to Organisations and Periodicals	1,479	4,500	4,500
14510	2536	Advertising, Marketing, Printing & Publications	695	3,000	3,000
14865	2536	External Contracts	2,514	10,300	10,610
Supplies and Services			156,904	177,060	176,870
TOTAL CONTROLLABLE EXPENDITURE			715,654	751,780	772,120
17200	2536	Cost of Messenger Service	1,100	1,100	1,100
17202	2536	Cost of Reprographics	12,376	5,000	5,000
17205	2536	Cost of Telephone System	6,100	6,100	6,100
17214	2536	Cost of Insurance Section	14,200	14,200	14,200
17215	2536	Cost of Occupational Health Service	700	700	700
17301	2536	Cost of Accountancy	7,500	7,500	7,500
17303	2536	Cost of Information Technology	14,600	14,600	14,600
17305	2536	Cost of Human Resources	16,900	16,900	16,900
17310	2536	Cost of Income Service	10,100	10,100	10,100
17322	2536	Cost of Health & Safety Service	2,300	2,300	2,300
17345	2536	Cost of Internal Training & Development	3,800	3,800	3,800
17346	2536	Cost of Payments Service	10,097	5,300	5,300
Support Services			99,773	87,600	87,600
17325	2536	Cost of HRA	118,790	140,770	140,770

		Cost of P&FM (ID badges)	57	0	0
		Cost of P&FM (parking permits)	140	150	150
17328	2536		197	150	150
		Recharges	118,987	140,920	140,920
		TOTAL EXPENDITURE	934,414	980,300	1,000,640
		INCOME			
19025	2536	Transitional relief (Grant Contr.from HRA)	-2,380	-5,000	-2,000
19027	2536	Community Support Service Outreach	-292	-1,160	0
19160	2536	Partnership Contributions (ECC)	-10,806	-25,000	0
19226	2536	Dispersed alarms income	-250,682	-235,000	-257,180
19395	2536	Careline Alarms - Non Tenants	-115,934	-130,000	-98,090
19397	2536	Home Group Alarm Monitoring	-16,503	-16,640	-16,500
19412	2536	HRS Support Charges	-47,364	-47,000	-49,650
		Income	-443,961	-459,800	-423,420
19602	2536	Recharge from GF to HRA	-439,566	-451,080	-460,100
		Recharged	-439,566	-451,080	-460,100
		NET REVENUE REQUIREMENT	50,887	69,420	117,120
Agresso code	CC	HOUSING MTCE LANDSCAPING EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
17325	2542	Cost of HRA	239,711	244,100	261,187
		Recharged	239,711	244,100	261,187
		TOTAL EXPENDITURE	239,711	244,100	261,187
		NET REVENUE REQUIREMENT	239,711	244,100	261,187
Agresso code	CC	HOUSING OPTIONS & ADVICE EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	2590	Salaries - Basic	495,990	533,340	543,800
11001	2590	Salaries - Overtime	3,953	5,100	5,300
11003	2590	Contract & Agency Staff	311,796	0	0
11011	2590	Vacancy Savings		-13,510	-13,510
11121	2590	Flexi Time & Annual Leave payments	3,459	0	0
11200	2590	National Insurance	48,012	54,540	55,630
11250	2590	Superannuation	87,611	100,500	102,510
11402	2590	Recruitment Costs including Police Checks	979	2,000	2,000
		Employees' Expenses	951,800	681,970	695,730
12392	2590	Council Tax - Empty Properties	901	0	0
		Premises-related Expenses	901	0	0
13180	2590	Car Allowance		550	550
13200	2590	Staff Travel Cost Public Transport only		150	150
		Transport-related expenses	0	700	700
14005	2590	Equipment Materials & Maint incl lighting	1056	400	400
14017	2590	Photocopier Charges	1733	3,000	3,000
14050	2590	Choice Based Lettings	38,635	28,000	28,000
14249	2590	Land Registry Fees	153	100	100
14251	2590	Books, Magazines and Publications		100	100
14255	2590	Hospitality		100	100
14258	2590	Office Stationery	131	750	750
14320	2590	Medical Advisor	3,945	7,000	7,000
14323	2590	External Legal Costs	21,017	7,500	7,500
14356	2590	Interpreter Fees		200	200
14415	2590	Mobile Phone Costs	2,657	2,280	2,280
14471	2590	Subsistence Claims for Staff, Incl Parking	8	150	150
14483	2590	Grants to Voluntary Organisations	250,000	0	0
14486	2590	Subscriptions to Organisations and Periodicals		150	150
14492	2590	Arrears Prevention	5		
14510	2590	Advertising, Marketing, Printing & Publications		900	900
14557	2590	Bed & Breakfast & Other Expenses	687,932	641,000	641,000
14566	2590	Compensation to Tenants - General	471		
14592	2590	Tenant Expenses & Sundries	38		
14609	2590	Home Improvement Agency		12,000	12,000
14771	2590	Occupational Therapist Costs	4,130	3,500	3,500
14797	2590	Homelessness Projects (DCLG Grant)	30,230	124,750	4,750
14803	2590	Grants For Rents Deposits	1,900	20,000	20,000
16035	2590	GF Use of The Stow Properties	28,515	27,980	27,980
		Supplies and Services	1,072,556	879,860	759,860
		TOTAL CONTROLLABLE EXPENDITURE	2,025,257	1,562,530	1,456,290
17000	2590	Cost of Administration Buildings	30,600	30,600	30,600
17200	2590	Cost of Messenger Service	4,300	4,300	4,300
17202	2590	Cost of Reprographics	1,431	5,440	5,440
17204	2590	Cost of Franking		0	0
17205	2590	Cost of Telephone System	8,800	8,800	8,800
17214	2590	Cost of Insurance Section	9,100	9,100	9,100
17215	2590	Cost of Occupational Health Service	700	700	700
17300	2590	Cost of Corporate Management	5,200	5,200	5,200
17301	2590	Cost of Accountancy	9,400	9,400	9,400
17302	2590	Cost of Audit	10,600	10,600	10,600
17303	2590	Cost of Information Technology	29,200	29,200	29,200
17304	2590	Cost of Legal Services	38,400	38,400	38,400
17305	2590	Cost of Human Resources	16,900	16,900	16,900

17310	2590	Cost of Income Service		0	0
17320	2590	Cost of Communications Service	10,200	10,200	10,200
17322	2590	Cost of Health & Safety Service	2,300	2,300	2,300
17335	2590	Cost of Room Hire Bookings	65		
17342	2590	Cost of Policy and Performance Service	31,500	31,500	31,500
17343	2590	Cost of CFO	13,700	13,700	13,700
17345	2590	Cost of Internal Training & Development	3,800	3,800	3,800
		Support Services	226,196	230,140	230,140
17325	2590	Cost of HRA	78,795	91,950	91,950
		Cost of P&FM (ID badges)	32	0	0
17328	2590		32	0	0
17312	2590	Cost of Regeneration Team	20,000	20,000	20,000
		Recharges	98,827	111,950	111,950
18071	2590	Depreciation	4,402	4,400	4,400
18093	2590	Long Term Debtor Income LAMAC	-66,866	0	0
18293	2590	Increase in Deferred Credit LAMAC	66,866	0	0
		Capital Financing Costs	4,402	4,400	4,400
		TOTAL EXPENDITURE	2,354,682	1,909,020	1,802,780

		INCOME			
19006	2590	Grant income	-1,045,179	0	0
19412	2590	Costs recoverable	2,243	-20,000	-20,000
19503	2590	Bed & Breakfast charges	-46,103	-25,000	-25,000
19539	2590	Converted properties rental income	-7,494	-8,000	-8,000
		Income	-1,096,533	-53,000	-53,000
19602	2590	Recharge from GF to HRA	-549,744	-563,140	-574,400
		Recharged	-549,744	-563,140	-574,400

NET REVENUE REQUIREMENT **708,405** **1,292,880** **1,175,380**

Agresso code	CC	MODUS	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
		EXPENDITURE			
12328	2773	Grounds Maintenance - Non DSO		15,000	0
12340	2773	Electricity	13,921	2,000	2,000
12373	2773	Service Charges	109,080	0	6,210
12390	2773	Business Rates	0	428,110	0
12400	2773	Water	4,855	0	1,000
		Premises-related Expenses	127,856	445,110	9,210
14323	2773	Legal fees	9,533	7,150	4,400
14332	2773	Professional fees		12,500	0
14343	2773	Valuation of Assets Fees	95,505	16,380	17,040
		Supplies and Services	105,038	36,030	21,440
		TOTAL CONTROLLABLE EXPENDITURE	232,894	481,140	30,650
		TOTAL EXPENDITURE	232,894	481,140	30,650

		INCOME			
19247	2773	Service Charges		-428,320	0
19508	2773	Rents Income		(-476,860)	-609,620
		Income	0	(-905,180)	(-609,620)

NET REVENUE REQUIREMENT **232,894** **(-424,040)** **(-578,970)**

Agresso code	CC	NEXUS	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
		EXPENDITURE			
12000	2775	Maintenance of Buildings	3,793	2,530	0
12014	2775	Routine Maintenance of Buildings	107,995	140,000	0
12328	2775	Grounds Maintenance - Non DSO	0	20,000	0
12340	2775	Electricity	49,826	10,000	0
12373	2775	Service Charges	148,851	0	103,690
12390	2775	Business Rates	116,131	205,890	111,670
12400	2775	Water	50		
12402	2775	Water Hygiene Contract	240		
		Premises-related Expenses	426,886	378,420	215,360
14323	2775	Legal fees	435	0	13,200
14332	2775	Professional fees	0	20,000	0
14337	2775	Security Fees	162,770		
14343	2775	Valuation of Assets Fees	52,030	50,510	48,060
14415	2775	Mobile Phone Costs	54	60	0
14482	2775	Grants to Voluntary Organisations	150,000		
		Supplies and Services	365,289	70,570	61,260
		TOTAL CONTROLLABLE EXPENDITURE	792,175	448,990	276,620
18071	2775	Depreciation	161,778	0	161,780
		Capital Financing Costs	161,778	0	161,780
		TOTAL EXPENDITURE	953,953	448,990	438,400

		INCOME			
19247	2775	Service Charges		-205,400	0
19508	2775	Rents Income	(-178,933)	(-468,200)	-282,610
		Income	(-178,933)	(-673,600)	(-282,610)

		NET REVENUE REQUIREMENT			
		775,020	(-224,610)	155,790	
Agresso code	CC	DEPOTS/NURSERY	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
12340	2940	Electricity	567	160	400
12390	2940	Business Rates	2,099	2,140	2,180
		<i>Premises-related Expenses</i>	2,666	2,300	2,580
		TOTAL CONTROLLABLE EXPENDITURE	2,666	2,300	2,580
17214	2940	Cost of Insurance Section	200	200	200
		<i>Support Services</i>	200	200	200
18071	2940	Depreciation	2,154	2,150	2,150
		<i>Capital Financing Costs</i>	2,154	2,150	2,150
		TOTAL EXPENDITURE	5,020	4,650	4,930
		INCOME			
19508	2940	Rents Income	(-20,000)	(-20,000)	-20,000
		<i>Income</i>	(-20,000)	(-20,000)	(-20,000)
		NET REVENUE REQUIREMENT	(-14,980)	(-15,350)	(-15,070)
Agresso code	CC	PAVILIONS, SPORTS PITCHES & COMMON ROOMS	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
12000	3110	Maintenance Buildings - External Contracts	0	1,000	1,000
12001	3110	Alarm Maintenance Burglar & Fire Compliance	135	260	260
12034	3110	Payment to HTS-Building Maintenance	11,409	6,050	6,660
12036	3110	Payment to HTS-Grounds Maintenance	117,620	121,810	133,990
12340	3110	Electricity	11,067	3,970	9,930
12390	3110	Business Rates	5,866	5,980	6,100
12400	3110	Water	1,160	1,660	1,690
		<i>Premises-related Expenses</i>	147,257	140,730	159,630
		TOTAL CONTROLLABLE EXPENDITURE	147,257	140,730	159,630
17214	3110	Cost of Insurance Section	1,400	1,400	1,400
17310	3110	Cost of Income Service	400	400	400
		<i>Support Services</i>	1,800	1,800	1,800
17311	3110	DEC	17,647	16,310	16,310
		<i>Recharges</i>	17,647	16,310	16,310
18071	3110	Depreciation	21,972	30,890	21,970
		<i>Capital Financing Costs</i>	21,972	30,890	21,970
		TOTAL EXPENDITURE	188,676	189,730	199,710
		INCOME			
19247	3110	Service Charges Income	(-2,378)	(-6,650)	-12,640
19310	3110	Fees & Charges - Football	(-6,278)	(-14,170)	-14,170
19508	3110	Rent Income	(-36,675)	(-36,680)	-36,680
19510	3110	Job Codes Rent Income	(-34,389)	(-34,390)	-34,390
		<i>Income</i>	(-79,720)	(-91,890)	(-97,880)
19601	3110	Recharge GF to GF	(-14,733)	(-14,730)	-14,730
		<i>Recharged</i>	(-14,733)	(-14,730)	(-14,730)
		NET REVENUE REQUIREMENT	94,223	83,110	87,100
Agresso code	CC	HATCHES	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
12000	3140	Maintenance Buildings - External Contracts	797	3,000	3,000
12034	3140	Payment to HTS-Building Maintenance	5,835	28,950	31,850
12328	3140	Grounds Maintenance - Non DSO	228	280	280
12340	3140	Electricity	747	680	1,700
12390	3140	Business Rates	7,341	7,490	7,640
12400	3140	Water	199	50	50
		<i>Premises-related Expenses</i>	15,147	40,450	44,520
		TOTAL CONTROLLABLE EXPENDITURE	15,147	40,450	44,520
17214	3140	Cost of Insurance Section	100	100	100
17310	3140	Cost of Income Service	1,800	1,800	1,800
		<i>Support Services</i>	1,900	1,900	1,900
17311	3140	DEC	20,219	18,760	18,760
		<i>Recharges</i>	20,219	18,760	18,760
18071	3140	Depreciation Capital Charges	96,914	92,230	96,910
18073	3140	Impairment - Other	(-155,064)	0	0
		<i>Capital Financing Costs</i>	(-58,150)	92,230	96,910
		TOTAL EXPENDITURE	(-20,884)	153,340	162,090
		INCOME			
19247	3140	Service Charge Income	(-1,106)	(-2,180)	-3,200
19412	3140	Costs Recoverable	(-78)		
19510	3140	Job Codes Rent Income	(-601,112)	(-613,590)	-630,350
		<i>Income</i>	(-602,296)	(-615,770)	(-633,550)
		NET REVENUE REQUIREMENT	(-623,180)	(-462,430)	(-471,460)

Agresso code	CC		2021/22 Actual £	2022/23 Original £	2023/24 Original £
HOUSING GARAGES - GF EXPENDITURE					
17325	3142	Recharge from HRA	154,595	167,500	167,500
		Recharges	154,595	167,500	167,500
18050	3142	Revenue Contributions to Capital	0	162,690	226,340
18071	3142	Depreciation Capital Charges	148,525	144,860	148,520
18072	3142	Impairment-Revaluation Losses	279,376		
		Capital Financing Costs	427,901	307,550	374,860
		TOTAL EXPENDITURE	582,496	475,050	542,360
INCOME					
19508	3142	Rent income	(-2,041,312)	(-2,142,160)	-2,313,530
		Income	(-2,041,312)	(-2,142,160)	(-2,313,530)
		NET REVENUE REQUIREMENT	(-1,458,816)	(-1,667,110)	(-1,771,170)
PROPERTY & FACILITIES EXPENDITURE					
11000	3166	Salaries - Basic	178,527	407,290	256,332
11003	3166	Contract & Agency Staff	66,397	0	0
11011	3166	Vacancy Savings		(-10,380)	-6,734
11100	3166	Wages - Basic	3,970	0	0
11121	3166	Flexi Time & Annual Leave payments	1,081	0	0
11200	3166	National Insurance	18,218	43,690	29,825
11210	3166	Wages - National Insurance	268	0	0
11250	3166	Superannuation	34,934	81,870	50,531
11402	3166	Recruitment Costs including Police Checks	2,597	0	0
11608	3166	Telephone Call Outs	138	140	140
		Employees' Expenses	306,130	522,610	330,094
13180	3166	Car Allowance	852	2,400	1,527
13200	3166	Staff Travel cost Public Transport only	0	200	127
		Transport-related expenses	852	2,600	1,654
14005	3166	Equipment Materials & Maintenance incl.Lighting	408	2,500	1,591
14203	3166	Refreshments at Meetings		80	51
14230	3166	Clothing & Uniform		100	64
14249	3166	Land Registry Fees		1,200	764
14251	3166	Books, Magazines and Publications	42	750	477
14258	3166	Office Stationery	37	0	0
14310	3166	Consultancy Fees & Consultation costs	5,475	23,000	23,000
14323	3166	Legal Costs	4,286	5,000	5,000
14325	3166	Licence Fees inc PRS, PPL & Public Entertainment	2,082	0	0
14343	3166	Valuation of Assets	18,617	18,870	18,870
14415	3166	Mobile Phone Costs	601	720	338
14471	3166	Subsistence claims for staff inc parking		650	414
14486	3166	Subscriptions to Organisations & Periodicals	969	0	0
14500	3166	Insurance		39,240	39,240
14501	3166	Policy Excesses		30,000	30,000
14525	3166	GIS Expenditure	1,279	3,500	0
14587	3166	Conference Expenses	0	160	102
		Supplies and Services	33,796	125,770	119,911
		TOTAL CONTROLLABLE EXPENDITURE	340,778	650,980	451,659
17000	3166	Cost of Administration Buildings	15,300	15,300	7,823
17200	3166	Cost of Messenger Service	2,100	2,100	1,336
17202	3166	Cost of Reprographics	1,408	3,630	2,310
17205	3166	Cost of Telephone System	3,700	3,700	1,892
17214	3166	Cost of Insurance Section	48,531	4,700	2,403
17215	3166	Cost of Occupational Health Service	400	400	205
17302	3166	Cost of Audit	19,100	19,100	12,155
17303	3166	Cost of Information Technology	48,900	48,900	25,005
17304	3166	Cost of Legal Services	258,100	258,100	131,982
17305	3166	Cost of Human Resources	8,900	8,900	4,551
17310	3166	Cost of Income Service	1,600	1,600	818
17322	3166	Cost of Health & Safety Service	1,200	1,200	614
17335	3166	Cost of Room Hire Bookings	285		
17338	3166	Cost of Procurement Service	48,900	48,900	25,005
17345	3166	Cost of Training & Development Service	2,000	2,000	1,023
17346	3166	Cost of Payments Service	20,300	20,300	10,380
		Support Services	480,724	438,830	227,502
17312	3166	Cost of Regeneration Team	2,900	0	0
		Recharges	2,900	0	0
18075	3166	Amortisation of Intangible Assets	5,470	5,470	5,470
		Capital Financing Costs	5,470	5,470	5,470
		TOTAL EXPENDITURE	829,872	1,095,280	684,631
INCOME					
19301	3166	Pay & Display Income	(-8)		
19356	3166	Wayleaves	(-5)	(-250)	-250
19412	3166	Costs Recoverable	24,023	(-44,000)	-19,000
19441	3166	Insurance Income	(-35,418)	(-27,470)	-27,470
19581	3166	Admin Costs Income	(-12,160)	(-4,000)	-4,000
		Income	(-23,568)	(-75,720)	(-50,720)
19602	3166	Recharge from GF to HRA (65% Ops Mngr)	(-23,020)	(-43,130)	-7,760
		Recharge from GF to HRA (RTB Plans)	(-10,500)	0	0

		Recharge from GF to HRA (ID Badge)	-186	0	0
			(-33,706)	(-43,130)	(-7,760)
		Recharge GF to GF DEC (within Finance Service)	(-234,594)	(-239,120)	-239,120
		Recharge GF to GF ID Badges (Other SPs)	-582	0	0
		Recharge GF to GF ID Badges (within SPs)	-160	0	0
19601	3166		(-235,336)	(-239,120)	(-239,120)
19600	3166	Recharge GF to Capital (M Wright)		(-53,750)	-53,750
		Recharged	(-269,042)	(-336,000)	(-300,630)

NET REVENUE REQUIREMENT

537,262 683,560 333,281

Agresso code	CC	COMMERCIAL PROPERTIES - MISCELLANEOUS EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12000	3180	Maintenance Buildings - External Contracts	457517	14,710	14,710
12001	3180	Fire Alarm Maintenance	435	270	270
12034	3180	Payment to HTS-Building Maintenance	4,609	16,540	18,190
12036	3180	Payment to HTS-Grounds Maintenance	5,000	5,150	5,670
12201	3180	Asbestos Revenue		15,000	15,000
12340	3180	Electricity	5,781	3,970	9,930
12350	3180	Gas	5,536	8,370	20,930
12373	3180	Service Charges - Landlord	615	1,650	1,650
12390	3180	Business Rates	13,915	0	0
12400	3180	Water	4,256	3,670	3,740
		Premises-related Expenses	497,664	69,330	90,090
14323	3180	Legal Costs	468		
14332	3180	Professional Fees	0		
14343	3180	Valuation of Assets Fees	950		
14693	3180	Tree Works	190		
		Supplies and Services	1,608	0	0
		TOTAL CONTROLLABLE EXPENDITURE	499,272	69,330	90,090
17214	3180	Cost of Insurance Section	39,000	39,000	39,000
17301	3180	Cost of Accountancy		0	0
17310	3180	Cost of Income Service	1,400	1,400	1,400
		Support Services	40,400	40,400	40,400
17311	3180	DEC	54,150	55,030	55,030
17319	3180	Cost of Community Safety Rangers	22,808	21,340	21,340
		Recharges	76,958	76,370	76,370
18071	3180	Depreciation	151,362	167,800	151,360
18072	3180	Impairment - Revaluation Losses	4,582	0	0
		Capital Financing Costs	155,944	167,800	151,360
		TOTAL EXPENDITURE	772,574	353,900	358,220

		INCOME			
19247	3180	Service Charges Income	(-11,544)	(-13,760)	-32,280
19313	3180	Grazing	(-140)	(-140)	-140
19356	3180	Wayleaves	(-350)		
19412	3180	Costs Recoverable	11	0	0
19508	3180	Rents Income	(-363,802)	(-454,770)	-525,790
19510	3180	Job Codes Rent Income	(-109,686)	(-109,690)	-106,430
		Income	(-485,511)	(-578,360)	(-664,640)
		Community Rent	(-114,560)	(-114,160)	-114,160
		Recharge from GF to GF (outside Service Plan)	0	(-640)	-640
19601	3180		(-114,560)	(-114,800)	(-114,800)
		Recharged	(-114,560)	(-114,800)	(-114,800)

NET REVENUE REQUIREMENT

172,503 (-339,260) (-421,220)

Agresso code	CC	INVESTMENT PROPERTY - GF INCOME	2021/22 Actual £	2022/23 Original £	2023/24 Original £
19508	3181	Rents Income	(-95,774)	0	0
		Income	(-95,774)	0	0

NET REVENUE REQUIREMENT

(-95,774) 0 0

Agresso code	CC	THE STOW SHOPPING CENTRE EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12000	3184	Maintenance Buildings - External Contracts	825	0	0
12034	3184	Payment to HTS-Building Maintenance	2,032	20,720	22,790
12040	3184	Payment to HTS-Caretaking	3,975	4,000	4,000
12340	3184	Electricity	809	110	280
12350	3184	Gas	363	120	300
12390	3184	Business Rates	5,504	5,610	5,720
12392	3184	Council Tax - Empty Properties	289	0	0
12400	3184	Water	121	0	0
		Premises-related Expenses	13,918	30,560	33,090
		TOTAL CONTROLLABLE EXPENDITURE	13,918	30,560	33,090
17310	3184	Cost of Income Service	1,200	1,200	1,200
		Support Services	1,200	1,200	1,200
17311	3184	DEC	25,051	23,480	23,480
		Recharges	25,051	23,480	23,480
18071	3184	Depreciation	118,120	95,770	118,120

18073	3184	Impairment - Other	(-3,883)	0	0
		Capital Financing Costs	114,237	95,770	118,120
TOTAL EXPENDITURE			154,406	151,010	175,890

INCOME					
19226	3184	Other Fees	(-28,515)	(-27,980)	-27,980
19412	3184	Costs Recoverable	(-79)	0	0
19508	3184	Rents Income	(-543,286)	(-542,190)	-553,600
Income			(-571,880)	(-570,170)	(-581,580)

NET REVENUE REQUIREMENT	(-417,474)	(-419,160)	(-405,690)
--------------------------------	-------------------	-------------------	-------------------

Agresso code	CC	BUSH FAIR SHOPS SHOPPING CENTRE	2021/22 Actual	2022/23 Original	2023/24 Original
EXPENDITURE			£	£	£
12000	3188	Maintenance Buildings - External Contracts		270	270
12034	3188	Payment to HTS-Building Maintenance	2,952	19,770	21,750
12340	3188	Electricity	2,331	1,110	2,780
12390	3188	Business Rates	13,901	14,180	14,460
12400	3188	Water	1,528	450	460
Premises-related Expenses			20,712	35,780	39,720
14343	3188	Valuation of Assets Fees	2,150		
Supplies and Services			2,150	0	0
TOTAL CONTROLLABLE EXPENDITURE			22,862	35,780	39,720
17310	3188	Cost of Income Service	1,100	1,100	1,100
Support Services			1,100	1,100	1,100
17311	3188	DEC	22,356	20,920	20,920
Recharges			22,356	20,920	20,920
18071	3188	Depreciation	68,848	69,060	68,850
18073	3188	Impairment - Other	(-2,500)	0	0
Capital Financing Costs			66,348	69,060	68,850
TOTAL EXPENDITURE			112,666	126,860	130,590

INCOME					
19412	3188	Costs Recoverable	(-2,076)	0	0
19508	3188	Rents Income	(-408,802)	(-408,330)	-431,050
Income			(-410,878)	(-408,330)	(-431,050)

NET REVENUE REQUIREMENT	(-298,212)	(-281,470)	(-300,460)
--------------------------------	-------------------	-------------------	-------------------

Agresso code	CC	BUSH HOUSE OFFICES	2021/22 Actual	2022/23 Original	2023/24 Original
EXPENDITURE			£	£	£
12000	3190	Maintenance Buildings - External Contracts	421	400	400
12001	3190	Alarm Maintenance Burglar & Fire Compliance	1,254	320	320
12034	3190	Payment to HTS-Building Maintenance	887	3,690	4,060
12340	3190	Electricity	3,781	2,230	5,580
12400	3190	Water	333	2,060	2,100
12421	3190	Cleaning Contract	6,450	7,060	7,200
Premises-related Expenses			13,126	15,760	19,660
TOTAL CONTROLLABLE EXPENDITURE			13,126	15,760	19,660
17310	3190	Cost of Income Service	200	200	200
Support Services			200	200	200
17311	3190	DEC	3,892	3,760	3,760
Recharges			3,892	3,760	3,760
TOTAL EXPENDITURE			17,218	19,720	23,620

INCOME					
19247	3190	Service Charges Income	(-11,786)	(-16,300)	-20,200
19508	3190	Rents Income	(-39,247)	(-39,250)	-39,250
Income			(-51,033)	(-55,550)	(-59,450)

NET REVENUE REQUIREMENT	(-33,815)	(-35,830)	(-35,830)
--------------------------------	------------------	------------------	------------------

Agresso code	CC	ADAMS HOUSE	2021/22 Actual	2022/23 Original	2023/24 Original
EXPENDITURE			£	£	£
12340	3204	Electricity	102	120	300
Premises-related Expenses			102	120	300
TOTAL CONTROLLABLE EXPENDITURE			102	120	300
TOTAL EXPENDITURE			102	120	300

NET REVENUE REQUIREMENT	102	120	300
--------------------------------	------------	------------	------------

Agresso code	CC	NORTHGATE HOUSE	2021/22 Actual	2022/23 Original	2023/24 Original
EXPENDITURE			£	£	£
12001	3207	Alarm maintenance Burglar & Fire	144	150	150
Premises-related Expenses			144	150	150
TOTAL CONTROLLABLE EXPENDITURE			144	150	150

17205	3207	Cost of Telephone System	6,900	6,900	6,900
17214	3207	Cost of Insurance	6,800	6,800	6,800
17310	3207	Cost of Income		0	0
		Support Services	13,700	13,700	13,700
18071	3207	Depreciation	361	360	360
		Capital Financing Costs	361	360	360
		TOTAL EXPENDITURE	14,205	14,210	14,210
		INCOME			
19508	3207	Rents income	(-7,095)	(-21,500)	-21,500
		Income	(-7,095)	(-21,500)	(-21,500)
		NET REVENUE REQUIREMENT	7,110	(-7,290)	(-7,290)
Agresso code	CC	WATER GARDENS CAR PARK EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
17214	3209	Cost of Insurance Section	400	400	400
17310	3209	Cost of Income Service		0	0
		Support Services	400	400	400
		TOTAL EXPENDITURE	400	400	400
		INCOME			
19301	3209	Pay & Display Income	(-190,531)	(-443,550)	-443,550
19338	3209	Staff Passes	0	(-43,000)	-73,000
		Income	(-190,531)	(-486,550)	(-516,550)
		NET REVENUE REQUIREMENT	(-190,131)	(-486,150)	(-516,150)
Agresso code	CC	CIVIC CENTRE EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	3213	Salaries - Basic	145,786	185,410	190,320
11001	3213	Salaries - Overtime	10,814	20,830	21,237
11003	3213	Contract & Agency Staff	7,913		
11005	3213	Statutory Payments inc maternity and sickness	212		
11011	3213	Vacancy Savings		(-5,240)	-5,500
11121	3213	Flexi Time & Annual Leave Payments	1,774		
11200	3213	National Insurance	15,333	21,560	21,726
11250	3213	Superannuation	31,659	41,450	41,708
		Employees' Expenses	213,491	264,010	269,491
12000	3213	Maintenance Buildings - External Contracts	96,239	65,100	65,100
12001	3213	Alarm Maintenance Burglar & Fire	505	0	0
12003	3213	Cleaning & Disposals	60	0	0
12006	3213	Insurance Claims Job Codes	10,000		
12010	3213	Trade Refuse Collection	12,094	9,600	9,600
12014	3213	Routine Maintenance of Buildings	72,868	74,100	75,580
12340	3213	Electricity	85,013	111,380	278,450
12350	3213	Gas	25,041	22,340	55,850
12390	3213	Business Rates	380,672	388,290	391,060
12400	3213	Water	2,232	3,290	3,360
12421	3213	Cleaning Contract	98,353	111,460	113,690
		Premises-related Expenses	783,077	785,560	992,690
13008	3213	Road Tax	231		
		Transport-related expenses	231	0	0
14005	3213	Equipment Materials & Maintenance incl. Lighting	6,842	26,300	26,300
14007	3213	Fire Extinguishers	799	700	700
14024	3213	Rental and Leasing costs of Vending Machines	17,479	25,550	25,550
14230	3213	Clothing & Uniform	1,063	3,000	3,000
14231	3213	Energy Certificates	15	400	400
14233	3213	ID Cards	1,465	1,500	1,500
14310	3213	Consultancy Fees & Consultation costs	4,850		
14325	3213	Licence Fees inc PRS, PPL & Public Entertainment	1,016	1,400	1,400
14401	3213	Postage	9	0	0
14410	3213	Rental, Maintenance & Call Charges for Phone System	966	970	970
14415	3213	Mobile Phone Costs	1,357	1,200	1,200
14471	3213	Subsistence claims for staff inc parking	(-98)	1,000	1,000
14486	3213	Subscriptions to Organisations & Periodicals	0	170	170
		Supplies and Services	35,763	62,190	62,190
		TOTAL CONTROLLABLE EXPENDITURE	1,032,562	1,111,760	1,324,371
17000	3213	Cost of Administration Buildings	10,200	10,200	10,200
17205	3213	Cost of Telephone System	1,900	1,900	1,900
17214	3213	Cost of Insurance Section	12,500	12,500	12,500
17215	3213	Cost of Occupational Health Service	300	300	300
17303	3213	Cost of Information Technology	6,800	6,800	6,800
17305	3213	Cost of Human Resources	6,000	6,000	6,000
17322	3213	Cost of Health & Safety Service	800	800	800
17345	3213	Cost of Training & Development Service	1,300	1,300	1,300
		Support Services	39,800	39,800	39,800
17311	3213	DEC	4,324	4,090	4,090
		Recharges	4,324	4,090	4,090
18071	3213	Depreciation	114,224	117,580	114,220
18072	3213	Impairment-Revaluation Losses	261,086		

18075	3213	Amortisation of Intangible Assets	6,913	6,910	6,910
		Capital Financing Costs	382,223	124,490	121,130
		TOTAL EXPENDITURE	1,458,909	1,280,140	1,489,391
		INCOME			
19247	3213	Service Charges Income	(-6,454)	(-6,450)	-6,450
19412	3213	Costs Recoverable	(-261)		
		Income	(-6,715)	(-6,450)	(-6,450)
		Recharge GF to GF (CECs Office Accommodation)	(-923,200)	(-923,900)	-923,900
		Recharges GF to GF (Messengers)	(-36,570)	(-39,350)	-39,350
		Recharge GF to GF (LBC)	(-32,710)	(-52,430)	-52,430
		Recharge GF to GF (Reprographics)	(-36,570)	(-39,350)	-39,350
19601	3213		(-1,029,050)	(-1,055,030)	(-1,055,030)
19602	3213	Recharge from GF to HRA (CECs Office Accommodation)	(-183,017)	(-183,980)	-187,660
			(-183,017)	(-183,980)	(-187,660)
		Recharged	(-1,212,067)	(-1,239,010)	(-1,242,690)

NET REVENUE REQUIREMENT	240,127	34,680	240,251
--------------------------------	----------------	---------------	----------------

Agresso code	CC	MESSENGER & POSTAL SERVICE EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
13025	3302	Payment to HTS-Fleet	4,399	4,550	4,690
13105	3302	Payment to HTS-Fuel	310	500	500
		Transport-related expenses	4,709	5,050	5,190
14005	3302	Equipment Materials & Maintenance incl. Lighting	6,825	11,180	11,180
14015	3302	Open/Close Stock (Equipment etc)	7,610	0	0
14401	3302	Cost of Postage	66,244	85,000	85,000
		Supplies and Services	80,679	96,180	96,180
		TOTAL CONTROLLABLE EXPENDITURE	85,388	101,230	101,370
17000	3302	Cost of Administration Buildings	3,400	3,400	3,400
17205	3302	Cost of Telephone System	600	600	600
17214	3302	Cost of Insurance Section	300	300	300
17303	3302	Cost of Information Technology	4,900	4,900	4,900
		Support Services	9,200	9,200	9,200
17311	3302	Cost of DEC (Civic Ctr & S Farrington)	36,570	39,350	39,350
		Recharges	36,570	39,350	39,350
		TOTAL EXPENDITURE	131,158	149,780	149,920
		INCOME			
		Recharge GF to GF (CEC cost of Messengers)	(-61,700)	(-61,700)	-61,700
		Recharge GF Direct Costs to GF (cost of Postage)	(-42,249)	(-55,000)	-55,000
19601	3302		(-103,949)	(-116,700)	(-116,700)
19602	3302	Recharge from GF to HRA (CEC cost of Messengers)	(-35,451)	(-34,960)	-35,660
			(-35,451)	(-34,960)	(-35,660)
		Recharged	(-139,400)	(-151,660)	(-152,360)

NET REVENUE REQUIREMENT	(-8,242)	(-1,880)	(-2,440)
--------------------------------	-----------------	-----------------	-----------------

Agresso code	CC	SUMNERS FORMER NEIGHBOURHOOD OFFICE EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
18071	3404	Depreciation	1,216	1,220	1,220
		Capital Financing Costs	1,216	1,220	1,220
		TOTAL EXPENDITURE	1,216	1,220	1,220
		INCOME			
		Rents Income	0	0	0
19508	3404		(-8,000)	(-8,000)	-8,000
		Income	(-8,000)	(-8,000)	(-8,000)

NET REVENUE REQUIREMENT	(-6,784)	(-6,780)	(-6,780)
--------------------------------	-----------------	-----------------	-----------------

Agresso code	CC	OSLER HOUSE EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12001	3408	Alarm Maintenance Burglar & Fire	369	770	770
12034	3408	Payment to HTS-Building Maintenance	1,222	0	0
12340	3408	Electricity	4,469	870	2,180
12350	3408	Gas	1,397	300	750
12390	3408	Business Rates	11,315	11,540	11,770
12400	3408	Water		440	450
		Premises-related Expenses	18,772	13,920	15,920
14337	3408	Security Fees	3,773	0	0
		Supplies and Services	3,773	0	0
		TOTAL CONTROLLABLE EXPENDITURE	22,545	13,920	15,920
18071	3408	Depreciation	1,526	4,120	1,530
18072	3408	Impairment-Revaluation Losses	4,480		
		Capital Financing Costs	6,006	4,120	1,530
		TOTAL EXPENDITURE	28,551	18,040	17,450

		NET REVENUE REQUIREMENT			
		28,551	18,040	17,450	
Agresso code	CC	POTTER STREET FORMER NEIGHBOURHOOD OFFICE	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
12000	3412	Maintenance Buildings - External Contracts	3,086		
12001	3412	Alarm Maintenance Burglar & Fire, Compliance	4,169		
12034	3412	Payment to HTS-Building Maintenance	393	0	0
12340	3412	Electricity	755	490	1,230
12350	3412	Gas	143	130	330
12390	3412	Business Rates	15,744	16,060	16,380
12400	3412	Water	62	240	240
		Premises-related Expenses	24,352	16,920	18,180
		TOTAL CONTROLLABLE EXPENDITURE	24,352	16,920	18,180
17214	3412	Cost of Insurance Section	300	300	300
		Support Services	300	300	300
18071	3412	Depreciation	5,596	5,880	5,600
		Capital Financing Costs	5,596	5,880	5,600
		TOTAL EXPENDITURE	30,248	23,100	24,080
		INCOME			
19508	3412	Rents Income		0	0
		Income	0	0	0
		NET REVENUE REQUIREMENT	30,248	23,100	24,080

STRATEGIC GROWTH AND REGENERATION SERVICES	2021/22 Actual £	2022/23 Original £	2023/24 Original £
Employees Expenses	1,945,624	2,160,209	1,483,737
Premises Related Expenses	29,618	62,000	60,000
Transport Related Expenses	1,062	5,380	5,062
Supplies & Services	1,626,278	219,320	(-) 4,762
Central Support Services	759,217	763,850	714,675
Other Recharges	278,399	287,280	287,280
Capital Financing Costs	763,077	161,810	265,200
Total Expenditure	5,403,275	3,659,849	2,811,192
Income	(-) 858,208	(-) 733,630	(-) 1,128,285
Recharges	(-) 457,359	(-) 471,430	(-) 471,720
Net Expenditure	4,087,708	2,454,789	1,211,187

Agresso Code	CC	GENERAL TOWNS FUND EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14310	2720	Consultancy Fees & Consultation costs	29,910		0
		<i>Supplies and Services</i>	29,910	0	0
		TOTAL CONTROLLABLE EXPENDITURE	29,910	0	0
		TOTAL EXPENDITURE	29,910	0	0
		INCOME			
19006	2720	Specific Grants Income (Service Related)			
		<i>Income</i>	0	0	0
		NET REVENUE REQUIREMENT	29,910	0	0

Agresso Code	CC	TRANSPORT INTERCHANGE & HUB EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14310	2721	Consultancy Fees & Consultation costs	446,046		0
		<i>Supplies and Services</i>	446,046	0	0
		TOTAL CONTROLLABLE EXPENDITURE	446,046	0	0
		TOTAL EXPENDITURE	446,046	0	0
		INCOME			
19006	2721	Specific Grants Income (Service Related)			
		<i>Income</i>	0	0	0
		NET REVENUE REQUIREMENT	446,046	0	0

Agresso Code	CC	BROADWALK REGENERATION EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14577	2722	Development Work	40,814		0
		<i>Supplies and Services</i>	40,814	0	0
		TOTAL CONTROLLABLE EXPENDITURE	40,814	0	0
		TOTAL EXPENDITURE	40,814	0	0
		INCOME			
19006	2722	Specific Grants Income (Service Related)			
		<i>Income</i>	0	0	0
		NET REVENUE REQUIREMENT	40,814	0	0

Agresso Code	CC	STAPLE TYE NEIGHBOURHOOD RENEWAL EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
14310	2723	Consultancy Fees & Consultation costs	84,484		0
		<i>Supplies and Services</i>	84,484	0	0
		TOTAL CONTROLLABLE EXPENDITURE	84,484	0	0
		TOTAL EXPENDITURE	84,484	0	0

19006	2723	INCOME Specific Grants Income (Service Related) Income				0	0	0
NET REVENUE REQUIREMENT			84,484	0	0			
Agresso Code	CC	TOWN CENTRE ACTIVITIES EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original			
			£	£	£			
14005	2724	Equipment Materials & Maintenance inc.Lighting	43,501	20,000	20,000			
14325	2724	Licence Fees inc PRS, PPL & Public Entertainment	1,571	1,620	1,620			
14510	2724	Advertising, Marketing, Publicity & Printing	60					
14577	2724	Development Work	1,000	0	0			
		Supplies and Services	46,132	21,620	21,620			
		TOTAL CONTROLLABLE EXPENDITURE	46,132	21,620	21,620			
		TOTAL EXPENDITURE	46,132	21,620	21,620			
19006	2724	INCOME Specific Grants Income (Service Related)	-3,871					
19412	2724	Costs Recoverable	-15,775	0	0			
		Income	(-)19,646	0	0			
NET REVENUE REQUIREMENT			26,486	21,620	21,620			
Agresso Code	CC	LEVELLING UP FUND EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original			
			£	£	£			
14310	2728	Consultancy Fees & Consultation costs	128,713		0			
		Supplies and Services	128,713	0	0			
		TOTAL CONTROLLABLE EXPENDITURE	128,713	0	0			
		TOTAL EXPENDITURE	128,713	0	0			
19006	2728	INCOME Specific Grants Income (Service Related)	-125,000					
19160	2728	Partnership Contributions		0	0			
19412	2728	Costs Recoverable		0	0			
		Income	(-)125,000	0	0			
NET REVENUE REQUIREMENT			3,713	0	0			
Agresso Code	CC	MANAGEMENT FEE POD/GAF EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original			
			£	£	£			
14238	2737	Project & Programme Management	173	0	0			
		Supplies and Services	173	0	0			
		TOTAL CONTROLLABLE EXPENDITURE	173	0	0			
17311	2737	Cost of Regeneration Team	2,170	0	0			
		Support Services	2,170	0	0			
		TOTAL EXPENDITURE	2,343	0	0			
19006	2737	INCOME Specific Grants Income (Service Related)	-2,343	0	0			
		Income	(-)2,343	0	0			
NET REVENUE REQUIREMENT			0	0	0			
Agresso Code	CC	HIGH STREET COVID IMPROVEMENT SCHEME EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original			
			£	£	£			
14005	2740	Equipment Materials & Maintenance inc.Lighting	23,925		0			
14510	2740	Advertising, Marketing, Publicity & Printing	13,044					
14577	2740	Development Work	37,327	0	0			
		Supplies and Services	74,296	0	0			
		TOTAL CONTROLLABLE EXPENDITURE	74,296	0	0			
		TOTAL EXPENDITURE	74,296	0	0			
19006	2740	INCOME Specific Grants Income (Service Related)	-74,296					
		Income	(-)74,296	0	0			
NET REVENUE REQUIREMENT			0	0	0			
Agresso Code	CC	PROGRAMME OF DEVELOPMENT (POD/GAF) EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original			
			£	£	£			
14323	2747	Legal costs		0	0			
		Supplies and Services	0	0	0			
		TOTAL CONTROLLABLE EXPENDITURE	0	0	0			

		TOTAL EXPENDITURE	0	0	0
		INCOME			
19006	2747	Specific Grants Income (Service Related)	0	0	0
		Income	0	0	0
		NET REVENUE REQUIREMENT	0	0	0
Agresso Code	CC	REGENERATION & ENTERPRISE ZONE EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
14486	2769	Subscriptions to Organisations & Periodicals	10,000	10,000	10,000
		Supplies and Services	10,000	10,000	10,000
		TOTAL CONTROLLABLE EXPENDITURE	10,000	10,000	10,000
		TOTAL EXPENDITURE	10,000	10,000	10,000
		NET REVENUE REQUIREMENT	10,000	10,000	10,000
Agresso Code	CC	HARLOW INNOVATION PARK EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
12014	2774	Routine Maintenance of Buildings		32,000	0
12328	2774	Grounds Maintenance - Non DSO	29,455	30,000	0
12373	2774	Service Charges		0	60,000
		Premises-related Expenses	29,455	62,000	60,000
14029	2774	Signs - Costs		2,500	2,500
14310	2774	Consultancy Fees & Consultation Costs	22,658	0	0
14323	2774	Legal Costs	285,134	0	0
14332	2774	Professional Fees	5,000	15,000	0
14337	2774	Security Fees		20,000	0
14431	2774	IT Support and IT Consumables		5,000	5,000
14510	2774	Advertising, Marketing, Publicity & Printing	1,650	4,650	4,650
14582	2774	Misc.		10,000	10,000
		Supplies and Services	314,442	57,150	22,150
		TOTAL CONTROLLABLE EXPENDITURE	343,897	119,150	82,150
17311	2774	Cost of Departmental Admin Services	142		
		Support Services	142	0	0
		TOTAL EXPENDITURE	344,039	119,150	82,150
		INCOME			
19247	2774	Service Charges		-20500	0
		Income	0	(-)20,500	0
		NET REVENUE REQUIREMENT	344,039	98,650	82,150
Agresso Code	CC	REGENERATION TEAM EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
			£	£	£
11000	2788	Salaries - Basic	375,292	515,040	194,905
11001	2788	Salaries - Overtime	165	0	0
11003	2788	Contract & Agency Staff	8,333	0	0
11011	2788	Vacancy Savings		-13,210	-5,837
11121	2788	Flexi Time & Annual Leave payments	3,626	0	0
11200	2788	National Insurance	41,592	59,870	34,055
11250	2788	Superannuation	74,813	103,520	62,888
		Employees' Expenses	503,821	665,220	286,011
12340	2788	Electricity	15		
12350	2788	Gas	148		
		Premises-related Expenses	163	0	0
13180	2788	Car Allowance	14	500	273
13200	2788	Staff Travel cost Public Transport only	148	200	109
		Transport-related expenses	162	700	382
14005	2788	Equipment Materials & Maintenance incl. Lighting	16,102	1,000	545
14249	2788	Land Registry Fees	239	0	0
14255	2788	Hospitality	62	100	55
14258	2788	Office Stationery		500	273
14310	2788	Consultancy Fees & Consultation costs	146,814	20,000	0
14323	2788	Legal Costs	3,540	2,000	1,091
14325	2788	Licence Fees inc PRS, PPL & Public Entertainment		500	500
14337	2788	Security Fees	16,977		
14415	2788	Mobile Phone Costs	869	720	273
14431	2788	IT Support and IT Consumables	7,505	3,900	2,127
14471	2788	Subsistence claims for staff inc parking	60	200	109
14486	2788	Subscriptions to Organisations & Periodicals	10,040	1,000	545
14510	2788	Advertising, Marketing, Publicity & Printing	4,916	5,000	2,727
14577	2788	Development Work	10,640	6,000	0
14587	2788	Conference Expenses	0	500	273
14732	2788	Meeting Expenses		0	-470,000
		Supplies and Services	217,764	41,420	-461,482
		TOTAL CONTROLLABLE EXPENDITURE	721,910	707,340	-175,089
17000	2788	Cost of Administration Buildings	23,800	23,800	9,014
17200	2788	Cost of Messenger Service	2,100	2,100	1,145
17202	2788	Cost of Reprographics	5,715	11,000	6,000

17204	2788	Cost of Franking	817	280	153
17205	2788	Cost of Telephone System	4,000	4,000	1,514
17214	2788	Cost of Insurance Section	5,100	5,100	1,931
17215	2788	Cost of Occupational Health Service	300	300	114
17303	2788	Cost of Information Technology	17,500	17,500	6,628
17304	2788	Cost of Legal Services	25,500	25,500	9,659
17305	2788	Cost of Human Resources	6,900	6,900	2,614
17310	2788	Cost of Income Service	100	100	38
17322	2788	Cost of Health & Safety Service	1,000	1,000	378
17328	2788	Cost of Properties & Facilities Management	273		
17338	2788	Cost of Procurement Service	6,100	6,100	2,310
17345	2788	Cost of Training & Development Service	1,500	1,500	569
17346	2788	Cost of Payments Service	3,000	3,000	1,136
		Support Services	103,705	108,180	43,203
17311	2788	Cost of Departmental Admin Services (Head of Service)	87,267	91,640	91,640
		Cost of P&FM (parking permits)		50	50
17328	2788		0	50	50
		Recharges	87,267	91,690	91,690
18071	2788	Depreciation	263,097	156,900	263,100
18072	2788	Impairment-Revaluation Losses	497,880	0	0
		Capital Financing Costs	760,977	156,900	263,100
		TOTAL EXPENDITURE	1,673,859	1,064,110	222,904
		INCOME			
19006	2788	Specific Grants Income (Service Related)	2,807	0	0
19412	2788	Costs Recoverable	-67,707	-83,480	-4,070
		Income	-64,900	-83,480	-4,070
19600	2788	Recharge GF to Capital (POD/GAF/HLF)	-4,716	-15,000	-15,000
		Recharge GF to GF (within SP) cost of L.Johnson	-3,493	0	0
		Recharge GF to GF (within SP) POD/GAF	-2,170	0	0
		Recharge from GF to GF (Housing Strategy)	-20,000	-20,000	-20,000
19601	2788		-25,663	-20,000	-20,000
		Recharged	(-)30,379	(-)35,000	(-)35,000

NET REVENUE REQUIREMENT **1,578,580** **945,630** **183,834**

Agresso Code	CC		2021/22 Actual £	2022/23 Original £	2023/24 Original £
		BUILDING CONTROL			
		EXPENDITURE			
11000	3360	Salaries - Basic	77,218	217,560	24,151
11003	3360	Contract & Agency Staff	104,438	0	0
11011	3360	Vacancy Savings	0	(-)5,540	-2,047
11121	3360	Flexi Time & Annual Leave Pay	134	0	0
11200	3360	National Insurance	6,377	23,270	7,681
11250	3360	Superannuation	15,464	43,730	17,473
		Employees' Expenses	203,631	279,020	47,258
13180	3360	Car Allowance	404	2,800	2,800
13200	3360	Staff Travel cost of Public Transport only		250	250
		Transport-related expenses	404	3,050	3,050
14005	3360	Equipment Materials & Maintenance incl. Lighting		980	980
14230	3360	Clothing & Uniform	110	350	350
14251	3360	Books, Magazines and Publications		200	200
14255	3360	Hospitality		100	100
14258	3360	Office Stationery	4	1,350	1,350
14310	3360	Consultancy Fees & Consultation costs	102,509	20,000	168,000
14415	3360	Mobile Phone Costs	840	720	720
14431	3360	IT Support and IT Consumables	4,398	8,860	8,860
14471	3360	Subsistence claims for staff inc parking		500	500
14486	3360	Subscriptions to Organisations & Periodicals	3,010	3,050	3,050
14786	3360	Technical Inspections		1,000	1,000
14799	3360	Partnership Projects		2,000	2,000
		Supplies and Services	110,871	39,110	187,110
		TOTAL CONTROLLABLE EXPENDITURE	314,906	321,180	237,418
17000	3360	Cost of Administration Buildings	11,900	11,900	11,900
17202	3360	Cost of Reprographics	84	1,300	1,300
17204	3360	Cost of Franking	3	120	120
17205	3360	Cost of Telephone System	2,600	2,600	2,600
17214	3360	Cost of Insurance Section	3,900	3,900	3,900
17215	3360	Cost of Occupational Health Service	300	300	300
17303	3360	Cost of Information Technology	26,400	26,400	26,400
17304	3360	Cost of Legal Services	1,200	1,200	1,200
17305	3360	Cost of Human Resources	6,900	6,900	6,900
17310	3360	Cost of Income Service	300	300	300
17322	3360	Cost of Health & Safety Service	1,000	1,000	1,000
17331	3360	Cost of Cashiers Service	800	800	800
17345	3360	Cost of Training & Development Service	1,500	1,500	1,500
		Support Services	56,887	58,220	58,220
		Cost of DEC (Planning Services Manager)	16,541	21,770	21,770
		Cost of DEC (Head of Service)	18,478	18,390	18,390
17311	3360		35,019	40,160	40,160
		Cost of Parking Permits	40	70	70
17328	3360		40	70	70
		Recharges	35,059	40,230	40,230
		TOTAL EXPENDITURE	406,852	419,630	335,868

		INCOME			
19108	3360	Sales of Plans	(-)68	(-)600	-600
19268	3360	Building Control Income	(-)133,723	(-)117,000	-117,000
19269	3360	Covenant Control Income	(-)8,057	(-)10,000	-10,000
19340	3360	Drop Cross Application Fee	(-)7,038	(-)8,000	-8,000
19412	3360	Costs Recoverable		(-)100,000	0
		Income	(-)148,886	(-)235,600	(-)135,600
19601	3360	Recharge GF to GF	(-)12,000	(-)12,000	-12,000
		Recharged	(-)12,000	(-)12,000	(-)12,000
		TOTAL INCOME	(-)160,886	(-)247,600	(-)147,600

		245,966	172,030	188,268
NET REVENUE REQUIREMENT				

Agresso Code	CC	PLANNING SERVICES EXPENDITURE	2021/22 Actual	2022/23 Original	2023/24 Original
		£	£	£	
11000	3380	Salaries - Basic	627,598	813,150	562,547
11003	3380	Contract & Agency Staff	221,897	14,710	14,710
11011	3380	Vacancy Savings	0	(-)20,690	-19,898
11121	3380	Flexi Time & Annual Leave Pay	7,308	0	0
11200	3380	National Insurance	64,573	91,350	84,047
11250	3380	Superannuation	124,093	157,960	147,114
11402	3380	Recruitment Costs Including Police Checks	2,455	0	0
		Employees' Expenses	1,047,924	1,056,480	788,520
13172	3380	Use of Hired Transport	195		
13180	3380	Car Allowance	301	1,230	1,230
		Transport-related expenses	496	1,230	1,230
14005	3380	Equipment Materials & Maintenance incl. Lighting		4,600	4,600
14251	3380	Books, Magazines and Publications	5,703	3,000	3,000
14255	3380	Hospitality	0	100	100
14258	3380	Office Stationery	73	800	800
14310	3380	Consultancy Fees & Consultation costs	23,500	0	0
14323	3380	Legal Costs	52,349	5,000	5,000
14332	3380	Professional Fees	335	5,000	5,000
14415	3380	Mobile Phone Costs	3,183	2,880	2,760
14431	3380	IT Support and IT Consumables	204	7,000	7,000
14471	3380	Subsistence claims for staff inc parking	2,408	1,000	1,000
14486	3380	Subscriptions to Organisations & Periodicals	5,605	0	0
14511	3380	Statutory Advertising		0	15,700
14584	3380	Harlow Local Plan	13,493	10,000	10,000
14891	3380	Historic Buildings & Design Advice	11,303	10,180	10,180
		Supplies and Services	120,626	49,560	65,140
		TOTAL CONTROLLABLE EXPENDITURE	1,169,046	1,107,270	854,890
17000	3380	Cost of Administration Buildings	47,600	47,600	45,530
17200	3380	Cost of Messenger Service	4,300	4,300	4,300
17202	3380	Cost of Reprographics	11,635	10,850	10,850
17204	3380	Cost of Franking	6,547	8,500	8,500
17205	3380	Cost of Telephone System	7,800	7,800	7,461
17214	3380	Cost of Insurance Section	9,600	9,600	9,183
17215	3380	Cost of Occupational Health Service	900	900	861
17303	3380	Cost of Information Technology	86,900	86,900	83,122
17304	3380	Cost of Legal Services	14,500	14,500	13,870
17305	3380	Cost of Human Resources	20,800	20,800	19,896
17322	3380	Cost of Health & Safety Service	2,900	2,900	2,774
17331	3380	Cost of Cashiers Service	500	500	478
17345	3380	Cost of Training & Development Service	4,600	4,400	4,209
17346	3380	Cost of Payments Service	4,400	4,600	4,400
		Support Services	222,982	224,150	215,434
17311	3380	Cost of DEC (Head of Service)	147,827	147,120	147,120
		Cost of Properties & Facilities Management (DEC)	32	0	0
17328	3380		32	0	0
		Recharges	147,859	147,120	147,120
18075	3380	Amortisation of Intangible Assets	2,100	4,910	2,100
		Capital Financing Costs	2,100	4,910	2,100
		TOTAL EXPENDITURE	1,541,987	1,483,450	1,219,544
		INCOME			
19006	3380	Specific Grants Income (Service Related)	(-)10,047	0	0
19108	3380	Sales of Plans		(-)50	-50
19226	3380	Other Fees	(-)50		
19228	3380	Planning Applications	(-)253,358	(-)394,000	-394,000
19232	3380	Pre Application Advice	(-)139,682		
19412	3380	Costs Recoverable	(-)20,000	0	0
		Income	(-)423,137	(-)394,050	(-)394,050
		Recharge GF to GF	(-)12,000	(-)12,000	-12,000
		Recharge GF to GF (P Coleman)	(-)8,214	(-)8,240	-8,240
		Recharge GF to GF (Planning Services Manager)	(-)16,541	(-)21,770	-21,770
19601	3380		(-)36,755	(-)42,010	(-)42,010
19602	3380	Recharge from GF to HRA	(-)8,658	(-)14,610	-14,900
		Recharged	(-)45,413	(-)56,620	(-)56,910
		TOTAL INCOME	(-)468,550	(-)450,670	(-)450,960
		NET REVENUE REQUIREMENT	1,073,437	1,032,780	768,584

Agresso Code	CC	HARLOW & GILSTON GARDEN TOWN TEAM	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
14323	3382	Legal Costs	1,602		
14859	3382	Management Agreement		0	150,000
		Supplies and Services	1,602	0	150,000
		TOTAL CONTROLLABLE EXPENDITURE	1,602	0	150,000
17000	3382	Cost of Administration Buildings	37,400	37,400	37,400
17202	3382	Cost of Reprographics		0	0
17214	3382	Cost of Insurance Section	9,600	9,600	9,600
17302	3382	Cost of Audit	8,500	8,500	8,500
17303	3382	Cost of Information Technology	86,900	86,900	86,900
		Support Services	142,400	142,400	142,400
		TOTAL EXPENDITURE	144,002	142,400	292,400

NET REVENUE REQUIREMENT			2021/22 Actual	2022/23 Original	2023/24 Original
			144,002	142,400	292,400

Agresso Code	CC	DIRECTOR OF STRATEGIC GROWTH & REGENERATION	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	3385	Salaries - Basic	98,076	100,280	124,290
11011	3385	Vacancy Savings		(-2,610)	-2,610
11121	3385	Flexi Time & Annual Leave payments	4,844		0
11200	3385	National Insurance	12,313	13,720	13,990
11250	3385	Superannuation	19,712	20,160	20,560
		Employees' Expenses	134,945	131,550	156,230
13200	3385	Staff Travel Cost Public Transport only		400	400
		Transport-related expenses		400	400
14251	3385	Books, Magazines and Publications		100	100
14415	3385	Mobile Phone Costs	250	360	360
14587	3385	Conference Expenses	75		
		Supplies and Services	325	460	460
		TOTAL CONTROLLABLE EXPENDITURE	135,270	132,410	157,090
17000	3385	Cost of Administration Buildings	3,400	3,400	3,400
17202	3385	Cost of Reprographics	25	0	0
17205	3385	Cost of Telephone System	300	300	300
17214	3385	Cost of Insurance Section	500	500	500
17215	3385	Cost of Occupational Health Service	0	0	0
17300	3385	Cost of Corporate Management	38,400	38,400	38,400
17301	3385	Cost of Accountancy	103,700	103,700	103,700
17302	3385	Cost of Audit		0	0
17303	3385	Cost of Information Technology	1,900	1,900	1,900
17305	3385	Cost of Human Resources	1,000	1,000	1,000
17320	3385	Cost of Communications Service	68,800	68,800	68,800
17322	3385	Cost of Health & Safety Service	100	100	100
17328	3385	Cost of Properties & Facilities Management	6		
17342	3385	Cost of Policy & Performance Service	12,600	12,600	12,600
17345	3385	Cost of Training & Development Service	200	200	200
		Support Services	230,931	230,900	230,900
17311	3385	Cost of DEC (P Coleman)	8,214	8,240	8,240
		Recharges	8,214	8,240	8,240
		TOTAL EXPENDITURE	374,415	371,550	396,230

INCOME			2021/22 Actual	2022/23 Original	2023/24 Original
		Recharge GF to GF (within service plan)	(-369,567)	(-349,410)	-349,410
		Recharge GF to GF (outside service plan)		(-18,400)	-18,400
19601	3385		(-369,567)	(-367,810)	(-367,810)
		Recharged	(-369,567)	(-367,810)	(-367,810)

NET REVENUE REQUIREMENT			2021/22 Actual	2022/23 Original	2023/24 Original
			4,848	3,740	28,420

Agresso Code	CC	ASSISTANT DIRECTOR PLANNING AND BUILDING CONTROL	2021/22 Actual	2022/23 Original	2023/24 Original
		EXPENDITURE	£	£	£
11000	3388	Salaries - Basic	19,078		81,108
11011	3388	Vacancy Savings			-2,099
11121	3388	Flexi Time & Annual Leave payments	4,162	14,156	0
11200	3388	National Insurance	2,338		10,592
11250	3388	Superannuation	3,990		13,258
		Employees' Expenses	29,568	14,156	102,859
13180	3388	Car Allowance			0
		Transport-related expenses	0	0	0
14415	3388	Mobile Phones	60		120
		Supplies and Services	60	0	120
		TOTAL CONTROLLABLE EXPENDITURE	29,628	14,156	102,979
17000	3388	Cost of Office Accommodation			2,070
17205	3388	Cost of Telephony			339
17214	3388	Cost of Insurance			417
17215	3388	Cost of Occ Health			39
17303	3388	Costs of IT			3,778
17304	3388	Costs of Legal Services			630
17305	3388	Cost of HR			904
17322	3388	Cost of Health & Safety			126

17331	3388	Cost of Cashiers Service			22
17345	3388	Cost of Training & Development Service			191
17346	3388	Cost of Payments Service			200
		Support Services	0	0	8,716
		TOTAL EXPENDITURE	29,628	14,156	111,695

NET REVENUE REQUIREMENT	29,628	14,156	111,695
--------------------------------	---------------	---------------	----------------

Agresso Code	CC	ASSISTANT DIRECTOR REGENERATION EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
11000	3389	Salaries - Basic	19,078		81,108
11011	3389	Vacancy Savings			-2,099
11121	3389	Flexi Time & Annual Leave payments	329	13,783	0
11200	3389	National Insurance	2,338		10,592
11250	3389	Superannuation	3,990		13,258
		Employees' Expenses	25,735	13,783	102,859
13180	3389	Car Allowance			0
		Transport-related expenses	0	0	0
14415	3389	Mobile Phones	20		120
		Supplies and Services	20	0	120
		TOTAL CONTROLLABLE EXPENDITURE	25,755	13,783	102,979
17000	3389	Cost of Office Accommodation			3,967
17205	3389	Cost of Telephony			667
17214	3389	Cost of Insurance			850
17215	3389	Cost of Occ Health			50
17303	3389	Costs of IT			2,917
17304	3389	Costs of Legal Services			4,250
17305	3389	Cost of HR			1,150
17310	3389	Cost of Income Service			17
17322	3389	Cost of Health & Safety			167
17338	3389	Cost of Procurement Service			1,017
17345	3389	Cost of Training & Development Service			250
17346	3389	Cost of Payments Service			500
		Support Services	0	0	15,802
		TOTAL EXPENDITURE	25,755	13,783	118,781

NET REVENUE REQUIREMENT	25,755	13,783	118,781
--------------------------------	---------------	---------------	----------------

Agresso Code	CC	THE HARVEY CENTRE EXPENDITURE	2021/22 Actual £	2022/23 Original £	2023/24 Original £
12000	3390	Maintenance Buildings - External Contracts		0	0
2373	3390	Service Charges		0	0
		Premises-related Expenses	0	0	0
14310	3390	Consultancy Fees & Consultation Costs		0	0
14323	3390	Legal Costs		0	0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	0	0
17202	3390	Cost of Reprographics		0	0
		Support Services	0	0	0
17328	3390	Cost of Properties & Facilities Management (ID Badge)		0	0
		Recharges	0	0	0
		TOTAL EXPENDITURE	0	0	0
		INCOME			
19508	3390	Rent Income			-594,565
		Income	0	0	(-594,565)
		NET REVENUE REQUIREMENT	0	0	(-594,565)

HOUSING REVENUE ACCOUNT

	2021/22 Actual £	2022/23 Original £	2023/24 Original £
EXPENDITURE			
General Management	10,161,876	12,090,564	11,368,495
Special Management	7,866,479	8,701,814	9,758,080
Repairs & Insurance Appropriations	11,975,898	11,581,247	14,631,946
Rent, Rates, Taxes & Other Charges	206,672	88,740	96,120
Provision for Bad Debts	215,413	376,227	408,589
Transfer to General Fund :- Supporting People	2,380	5,100	5,100
	30,428,718	32,843,692	36,268,330
Contribution to Major Repairs Reserve	10,651,155	11,227,590	12,417,095
Interest Charges	6,793,960	7,001,421	7,109,646
Debt Management	6,448	21,301	21,772
Revenue Contribution to Capital	4,880,857	4,736,017	3,583,000
	22,332,421	22,986,329	23,131,513
Total Expenditure	52,761,139	55,830,021	59,399,843
INCOME			
Rents			
Dwellings	-43,524,397	-45,596,833	-48,501,426
Garages	-932,544	-1,132,323	-1,130,850
Others	-88,682	-65,400	-65,400
	-44,545,622	-46,794,556	-49,697,676
Charges for Services & Facilities	-4,831,231	-6,341,840	-6,581,612
Interest Receivable	-109,640	-39,693	-68,949
Total Income	-49,486,493	-53,176,089	-56,348,237
(Surplus)/Shortfall For Year	-3,274,646	-2,653,932	-3,051,606
Surplus/(Shortfall) B/Fwd	16,243,045	7,239,750	6,580,606
Surplus/(Shortfall) For Year	-3,274,646	-2,653,932	-3,051,606
Surplus/(Shortfall) C/Fwd	12,968,399	4,585,818	3,529,000

HOUSING REVENUE ACCOUNT

	2021/22 Actual £	2022/23 Original £	2023/24 Original £
GENERAL MANAGEMENT			
Employees Expenses	4,979,855	6,245,370	5,257,053
Premises Related Expenses	36,318	54,480	54,480
Transport Related Expenses	6,033	27,500	27,500
Supplies and Services	1,311,838	1,751,640	1,754,607
Support Services	4,138,792	4,519,379	5,435,093
Non-Support Services	521,221	581,646	0
Income	-1,749	-1,500	-1,500
Recharges	-830,431	-1,087,952	-1,158,738
Net Expenditure	10,161,876	12,090,564	11,368,495

	2021/22 Actual £	2022/23 Original £	2023/24 Original £
SPECIAL SERVICES			
Homelessness	1,300,414	1,950,976	1,550,044
Highways Maintenance	75,839	63,750	63,750
District Heating	244,577	272,960	542,381
Multi Storey Flat Blocks	142,694	142,849	199,608
Amenity Cleansing	1,279,931	1,327,125	1,415,013
Lighting	413,168	350,645	710,564
Caretaking	397,394	579,126	613,077
Cleaning	998,226	1,037,048	1,109,641
Sheltered Housing	996,579	928,983	1,343,187
General Needs (Ex-Sheltered Housing)	8,121	13,668	13,668
Grounds Maintenance	1,866,979	1,931,286	2,087,297
Door Entry Systems	142,556	103,399	109,850
Net Expenditure	7,866,479	8,701,814	9,758,080

	2021/22 Actual £	2022/23 Original £	2023/24 Original £
MAJOR REPAIRS RESERVE			
Major Repairs Allowance	10,651,155	11,227,590	12,417,095
Less:			
Transfer from/(to) Housing Revenue Account	0	0	0
Funding of Capital Programme	-10,651,155	-11,227,590	-12,417,095
Balance Carried Forward	0	0	0

HOUSING CAPITAL PROGRAMME 2023/24 - 2026/27

PROJECT AREA	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000
HTS-Core Programme				
HTS - ASC	1,090	1,139	1,161	1,185
HTS - Compliance	1,460	1,000	1,000	1,000
HTS - Planned Works	301			
HTS - Internal Works	4,355	2,600	2,600	2,800
HTS - Garage Refurbishment (HRA)	195	202	197	173
HTS - Property Conversions	342			
Total HTS - Core Programme	7,743	4,941	4,958	5,158
Other Core Programme				
Externals Programme	6,805	5,350	5,350	5,050
Damp & Structural Works	1,600	600	600	600
Other Works	1,000	750	750	750
Fire Safety & Compliance	6,840	1,200	1,200	1,100
Energy Efficiency	1,103	100	100	100
Housing IT	400	50	50	80
Contingency		228	228	221
Catch Up Stock Need		6,000	6,000	6,000
Slippage Targets		3,385		
TOTAL Other Core Programme	17,748	17,663	14,278	13,901
TOTAL CORE PROGRAMME	25,491	22,604	19,236	19,059
New Build				
New Build Programme	13,400	17,365	0	0
TOTAL HOUSING CAPITAL PROGRAMME	38,891	39,969	19,236	19,059
FUNDED BY:-				
RTB Capital Receipts	7,030	8,784	1,905	1,965
Major Works Contributions	300	300	300	300
Major Repairs Reserve	12,631	13,222	13,683	14,015
Direct Revenue Financing	3,583	2,704	2,802	1,007
Borrowing	15,347	14,959	546	1,772
TOTAL FUNDING	38,891	39,969	19,236	19,059

NON-HOUSING CAPITAL PROGRAMME 2023/24 - 2026/27

PROJECT AREA	2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000
COMMUNITIES AND ENVIRONMENT				
Allotments	20			
Biodiversity	97	108	10	10
Community Services	30	30	30	30
Disabled Facilities Grant	500	500	500	500
Drainage	50	99	50	50
Highways and Car Parks	185	147	775	85
Home Repairs Assistance Loans	15	15	15	15
Playgrounds	206			
Playhouse	297	516	35	
Town Park	30			
Sub-total Communities and Environment	1,430	1,415	1,415	690
GOVERNANCE				
Webcasting	43			
ICT	96	36	36	36
Sub-total Governance	139	36	36	36
HOUSING GENERAL FUND				
Commercial Properties	128	492	114	30
Community Buildings	535	440	647	39
Contingency - Other Public Schemes	50	54	57	61
Civic Centre	866	663	177	
Garages	143	136	136	136
Latton Bush Centre	845	1,202	1,200	
Other Asset Management Schemes	445	647	50	50
Sub-total Housing General Fund	3,012	3,634	2,381	316
STRATEGIC GROWTH AND REGENERATION				
The Harvey Centre	547	560	385	385
Sub-total Strategic Growth & Regeneration	547	560	385	385
TOTAL CORE NON-HOUSING CAPITAL PROGRAMME	5,128	5,645	4,217	1,427
OTHER PROJECTS				
Towns Fund	5,033	10,403	3,000	
NEW BUILD				
New Build Programme	3,310	1,143		
TOTAL NON-HOUSING CAPITAL PROGRAMME	13,471	17,191	7,217	1,427
FUNDED BY:-				
Earmarked Reserves	547	560	385	385
Grants	5,533	10,903	3,500	500
Home Renovation Loan repayments		5	5	5
New Build Programme	3,310	1,143		
Borrowing requirement	4,081	4,580	3,327	537
TOTAL FUNDING	13,471	17,191	7,217	1,427