



**HARLOW DISTRICT COUNCIL REVENUE BUDGET
2024/2025 AND CAPITAL PROGRAMME 2024/2025
TO 2027/2028**

REVENUE ESTIMATES 2024/2025 AND CAPITAL PROGRAMME 2024/2025 TO 2027/2028

	Page numbers
INTRODUCTION	
Contents page	1
Summary of General Fund estimates 2024/2025	2
Collection Fund	3
Council Tax Charges	4
Proposed Movements on Earmarked Reserves	5
Alphabetical List of Services	6 - 7
REVENUE ESTIMATES	
Deliver	8 - 26
Protect	27 - 31
Rebuild	32 - 35
Renew	36 - 43
Secure	44 - 49
Transform	50 - 52
Housing Revenue Account	53
CAPITAL ESTIMATES	
Capital Programme	54

GENERAL FUND BUDGET SUMMARY

	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
CORPORATE PLAN THEMES			
Deliver	2,412,259	2,540,326	2,343,861
Protect	1,583,232	1,741,585	1,738,173
Rebuild	2,398,680	1,941,493	1,578,797
Renew	7,583,082	7,201,129	6,540,391
Secure	1,924,244	1,583,020	1,436,262
Transform	549,675	505,274	243,256
Total	16,451,170	15,512,827	13,880,740
Contingency	0	0	0
Commercialisation target	0	(100,000)	(100,000)
Covid 19	123,280	0	0
Capital charges	6,788,068	(2,594,260)	0
Revenue Contributions To Capital Outlay	316,025	0	0
Contingency	0	0	212,000
Interest Receivable	(213,656)	(525,000)	(718,342)
Interest Payable	(88,701)	1,772,295	340,000
Minimum Revenue Provision	832,905	625,666	1,737,483
Provision for bad debts	310,400	0	0
Essex Council Tax Collection Sharing Agreement	(737,176)	(500,000)	(500,000)
Homelessness Grant	(549,705)	(575,532)	(585,019)
New Homes Bonus Grant	(1,164,918)	(572,205)	(474,580)
Expenditure Before Use Of Reserves	22,067,692	13,043,791	13,792,282
Contribution to / (from) Earmarked Reserves:			
Audit Fees Reserve	165,557	0	0
Budget Stabilisation Reserve	71,544	864,934	135,267
Covid 19 Reserve	(80,595)	0	0
Debt Financing Reserve	237,840	(232,160)	237,840
Discretionary Services Fund	(940,570)	(444,892)	(206,911)
Enterprise Zone Reserve	337,892	0	0
Environment Reserve	(5,769)	3,401	0
Environmental Urgent Works and Improvement Reserve	(144,936)	(96,221)	0
Harlow & Glinton Garden Town Funding Reserve	(278,170)	(14,170)	(14,170)
Housing Benefits Subsidy Reserve	(501,330)	0	0
Insurance Fund	126,151	123,170	123,170
Invest to Save	(122,540)	840	0
MMI	50,000	50,000	50,000
Neighbourhood Renewal Reserve	186,688	170,000	300,000
Pension Reserve	1,255,000	0	0
Perpetuity Reserves	(108,878)	(1,275)	(3,110)
Planning LDF	(100,000)	0	0
Regeneration Reserve	(78,400)	0	0
Regeneration & Enterprise Reserve	(5,288,553)	(625,385)	61,806
Residual Land Transfer Reserve	(130,988)	0	0
Risk Reserve	(53,691)	0	0
Severance Fund	(368,000)	0	0
Splash Parks Reserve	(316,025)	0	0
Standards Reserve	(50,461)	0	0
Grants Reserves (for deferred payments)	(700,844)	(1,604,795)	452,596
Contribution to / (from) General Fund Reserve	(410,810)	0	0
Budget Requirement	14,817,804	11,237,238	14,926,770

HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
Budget Requirement	14,817,804	11,237,238	14,926,770
Less Funding comprising:			
Business Rates Income	(3,118,682)	(3,234,875)	(3,399,603)
Revenue Support Grant	0	(127,513)	(135,959)
Lower Tier Services Grant	(168,799)	0	0
Service Grant	(214,960)	(126,113)	(21,771)
Funding Guarantee	0	(686,112)	(1,011,318)
Collection Fund Deficit / (Surplus)	(268,662)	1,897,144	(2,051,376)
S31 Grant	(2,971,946)	(551,030)	0
Essex Business Rates Pooling	0	(180,000)	0
Business Rates Retention Levy Account Surplus	-	-	-
Council Tax Requirement	8,074,755	8,228,739	8,306,743
Divided by:			
Taxbase	27,950.00	28,483.00	28,753.00
Band D Council Tax	288.90	288.90	288.90

COLLECTION FUND

	2023/24 Original			2024/25 Original		
	Business Rates £'000	Council Tax £'000	Total £'000	Business Rates £'000	Council Tax £'000	Total £'000
(Deficit)/Surplus brought forward	(4,700)	(119)	(4,819)	3,786	3,813	7,599
attributable to:						
Harlow Council	(1,880)	(17)	(1,897)	1,515	536	2,051
Essex County Council	(423)	(84)	(507)	341	2,694	3,035
Essex Police and Crime Commissioner		(13)	(13)		434	434
Essex County Fire & Rescue Service	(47)	(5)	(52)	37	149	186
Central Government	(2,350)		(2,350)	1,893		1,893
In Year Income from Collection Fund						
Harlow Council	20,545	8,229	28,774	22,721	8,307	31,028
Essex County Council	4,243	41,305	45,548	4,703	43,777	48,480
Essex Police and Crime Commissioner		6,650	6,650		7,085	7,085
Essex County Fire & Rescue Service	471	2,287	2,758	522	2,376	2,898
Central Government	23,574		23,574	26,127		26,127
Business Rates Income*/Council Tax Requirement	44,133	58,352	102,485	57,859	65,358	123,217
Council Tax Base		28,483.00			28,753.00	
Aggregate Council Tax Requirement - Band D		£2,052.81			£2,140.47	

COUNCIL TAX CHARGES

CURRENT YEAR (2024/25)

	Band A	Band B	Band C	Band D
£	£	£	£	£
Essex County Council	1,015.02	1,184.19	1,353.36	1,522.53
Essex Police and Crime Commissioner	164.28	191.66	219.04	246.42
Essex Fire	55.08	64.26	73.44	82.62
Harlow District Council	192.60	224.70	256.80	288.90
Total Charge	1,426.98	1,664.81	1,902.64	2,140.47

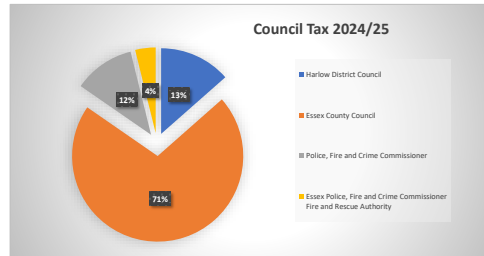
	Band E	Band F	Band G	Band H
£	£	£	£	£
Essex County Council	1,860.87	2,199.21	2,537.55	3,045.06
Essex Police and Crime Commissioner	301.18	355.94	410.70	492.84
Essex Fire	100.98	119.34	137.70	165.24
Harlow District Council	353.10	417.30	481.50	577.80
Total Charge	2,616.13	3,091.79	3,567.45	4,280.94

PREVIOUS YEAR (2023/24)

	Band A	Band B	Band C	Band D
£	£	£	£	£
Essex County Council	966.78	1,127.91	1,289.04	1,450.17
Essex Police and Crime Commissioner	155.64	181.58	207.52	233.46
Essex Fire	53.52	62.44	71.36	80.28
Harlow District Council	192.60	224.70	256.80	288.90
Total Charge	1,368.54	1,596.63	1,824.72	2,052.81

PREVIOUS YEAR (2023/24)

	Band E	Band F	Band G	Band H
£	£	£	£	£
Essex County Council	1,772.43	2,094.69	2,416.95	2,900.34
Essex Police and Crime Commissioner	285.34	337.22	389.10	466.92
Essex Fire	98.12	115.96	133.80	160.56
Harlow District Council	353.10	417.30	481.50	577.80
Total Charge	2,508.99	2,965.17	3,421.35	4,105.62



PROPOSED MOVEMENTS ON EARMARKED RESERVES - 2023/24 AND 2024/25

NAME OF EARMARKED RESERVE	2023/24			2024/25			Forecast Balance as at 31 Mar 2025
	Actual Balance as at 31 Mar 2023	Add To Reserve Balance	Use of Reserves	Revised Balance as at 31 Mar 2024	Add To Reserve Balance	Use of Reserves	
	£	£	£	£	£	£	£
GENERAL FUND RESERVES							
Bush Fair Capital Improvement Works	42,000		(42,000)	0			0
Neighbourhood Renewal	0	42,000		42,000			42,000
Total Capital Contribution Reserves	42,000	0	(42,000)	42,000	0	0	42,000
Audit Fee Reserves	165,557			165,557			165,557
Budget Stabilisation Reserve	218,711	1,023,129		1,241,840	135,267		1,377,107
Covid-19 Reserve	158,195		(158,195)	0			0
Debt Financing Reserve	3,414,922	237,840	(568,845)	3,083,917	237,840		3,321,757
Housing Benefits Subsidy Reserve	191,777		(150,000)	41,777			41,777
Housing TA Reserve	150,000		(96,000)	54,000			54,000
Insurance claims - GF	856,394	50,000		906,394	50,000		956,394
Insurance Fund - GF	1,954,095	123,180		2,077,275	123,170		2,200,445
Pension Fund Reserve - GF	1,255,000			1,255,000			1,255,000
Perpetuity Reserves	847,402	4,060	(69,522)	781,940	3,890	(7,000)	778,830
Risk Management Reserve - GF	298,850			298,850			298,850
Severance Reserve	752,335		(140,134)	612,202			612,202
Total Mitigation Reserves	10,263,238	1,438,209	(1,182,696)	10,518,751	550,167	(7,000)	11,061,918
Discretionary Services Fund	2,004,512		(454,892)	1,549,620	174,580	(383,491)	1,340,709
Enterprise Zone Reserve	337,892			337,892			337,892
Environment Reserve	26,760		(26,760)	0			0
Environmental Urgent Works & Improvement Reserve	1,290,617	26,760	(11,060)	1,306,317			1,306,317
The Harlow & Glinton Garden Town Funding Reserve	139,653		(14,170)	125,523		(14,170)	111,353
Hardship Fund	155,000			155,000			155,000
Invest To Save & Improve Reserve	107,987			107,987			107,987
Neighbourhood Renewal Reserve	186,688	170,000	(356,688)	0	300,000		300,000
New Burdens Grant Reserve	223,240			223,240			223,240
Partnership Fund	200,000			200,000			200,000
Planning Reserve	79,094		(30,000)	49,094			49,094
Regeneration Reserve	24,364		(24,364)	0			0
Regeneration & Enterprise Reserve	800,352	24,364	(620,516)	204,200	61,806		266,006
Total Service Reserves	5,576,199	221,124	(1,538,450)	4,258,873	536,386	(397,661)	4,397,598
Total General Fund	15,881,437	1,659,333	(2,763,146)	14,819,624	1,086,553	(404,661)	15,501,516
HRA RESERVES							
Perpetuity Reserves	893,024	4,000	(105,555)	791,469	3,950		795,419
Housing Insurance Property Reserve	70,111	10,000		80,111	10,000		90,111
Insurance claims - HRA	795,506	50,000		845,506	50,000		895,506
Insurance Fund - HRA	2,366,242	223,610		2,589,852	224,730		2,814,582
Pension Fund Reserve - HRA	1,333,333			1,333,333			1,333,333
Risk Management Reserve - HRA	574,449			574,449			574,449
Total HRA	6,032,665	287,610	(105,555)	6,214,720	288,680	0	6,503,400

ALPHABETICAL LIST OF SERVICES

	Page No.
A	
Abandoned Vehicles	39
Accountancy	8
Adams House	23
Allotments	40
Amenity Cleaning	43
Art Gallery	27
Arts Service	27
Assistant Director Community Resilience	29
Assistant Director Corporate Services	17
Assistant Director Environment	38
Assistant Director Finance (Deputy S151)	10
Assistant Director Governance HR and Legal	18
Assistant Director Planning and Building Control	34
Assistant Director Regeneration	49
Assistant Director Revenues and Benefits	10
B	
Bandstand	37
Barbara Castle Health Centre	21
Building Control	33
Bus Shelters	43
Bus Terminus	32
Bush Fair Shopping Centre	23
Bush House Offices	23
C	
Car Parks	42
Cemetery & Crematorium	40
Chair's Allowance	18
Civic Centre	23
CLCS Project Development	29
Commercial Properties	49
Communications	15
Community Events	29
Community Renewal Fund	38
Community Safety Team	30
Contact Harlow	14
Corporate and Democratic Core – Corporate Management	13
Corporate and Democratic Core – Democratic Representation & Management	13
Corporate and Governance Support Team	14
Corporate HR Costs	16
Corporate Management Team	8
D	
Depots	21
Deputy Chief Executive & Director of Financial Services	10
Director of Communities & Environment	8
Director of Governance and Corporate Support	17
Director of Strategic Growth & Regeneration	24
Domestic Refuse	38
E	
Economic, Growth & Development	46
Educational Attainment	44
Electional Services	19
Emergency Planning	29
Environmental Health	45
Environmental Management	44
Environmental Protection	45
Events	32
F	
Finance Miscellaneous	10
Firework Display	27
G	
Garaques	52
Grants to Organisations	29
H	
Hackney Carriages & Private Hire	44
Harlow and Gilston Garden Team	49
Harlow Educational Progression Awards	44
Harlow Innovation Park	48
Hatches	22
Health & Safety	8
Highways Infrastructure	43
Housing Benefits	12
Housing Options and Advice Team	51
HTS Management	42
Human Resources	16
I	
Information Technology	13
Insurance	12
Internal Audit	12
Investment Property	23
L	
Landscaping	51
Land Charges	50
Land Trust	41
Latton Bush Centre	20
Leah Manning Centre	50
Legal Services	17
Legal Services (Corporate Procurement)	15
Leisure Services	27
Levelling Up Fund	47
Licensing	46
Local Elections	19
M	
Market	35
Mead Park Depot	8
Members Services	19
Messengers	24
Modus	48
Museum of Harlow	36
N	
Nexus	48
Neighbourhood Parks	40
Northgate House	23
O	
Occasio House	34
Occupational Health Service	16
Open Spaces	41
Osler House	25

P	
Padding Pools	28
Parliamentary Elections	20
Partnership Fund	28
Pavilions	22
Pension Fund Underfunding and Other Non- Distributed Costs	13
Pet's Corner	36
PFCC Safer Streets	40
Planning Services	34
Playgrounds	41
Police and Crime Commissioner Fund	40
Potter Street Office	26
Property & Facilities	22
Public Conveniences	21
Public Health Improvement Practitioner	28
R	
Recycling	38
Relationship and Commissioning	15
Regeneration & Enterprise Reserve	48
Regeneration Team	33
Regulatory Services: Client Team	47
Reprographics	14
Residents Parking	42
Revenues and Benefits	11
Revenues and Benefits: Benefits Team	11
Revenues and Benefits: Revenues Team	11
Revenues and Benefits: Support & Development Team	12
S	
Sam's Place	28
SEEN Nightclub	20
Sheltered Employment Team	50
Special Refuse	39
Sponsored Roundabouts	39
Sportsfields	41
Stable Tye	
Stable Tye Depot	8
Street Cleaning	39
Street Name Signs	39
Summers Office	25
Supporting People Team	51
T	
Telephony	19
The Harvey Centre	24
The Playhouse	37
The Rows	20
The Stow Shopping Centre	23
Training and Development	17
Town Centre Activities	32
Town Centre Enhancements	32
Town Centre Management	34
Town Centre Partnership	
Townwide Nature Reserve	40
Towns Fund	47
Town Park	42
Town Park Showground	42
U	
UKSPF - Admin Fees	40
UKSPF - Town Centre & Crime Prevention	40
Unadopted Highways	38
Union Facilities	17
W	
Water Gardens Car Park	43
Welfare Rights and Advice Service	27
2 Wych Elm	21
3 Wych Elm	20
Y	
Youth and Citizenship Team	30
Youth Council	46

DELIVER	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
Employees Expenses	7,865,465	8,382,892	8,726,889
Premises Related Expenses	1,731,509	3,126,102	3,746,830
Transport Related Expenses	11,031	18,454	18,240
Supplies & Services	3,933,102	4,675,801	5,594,293
Transfer Payments	21,378,333	24,072,500	21,219,320
Central Support Services	5,072,005	4,990,266	5,162,589
Other Recharges	2,389,700	2,180,020	2,180,020
Capital Financing Costs	1,561,537	1,060,470	11,010
Total Expenditure	43,942,682	48,506,505	46,659,191
Income	-27,172,391	-31,277,667	-28,974,759
Recharges	-14,358,032	-14,688,512	-19,340,571
Net Expenditure	2,412,259	2,540,326	2,343,861

Agresso code	CC	CHIEF EXECUTIVE	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	2782	Salaries - Basic	136,174	155,728	160,398
11011	2782	Vacancy Savings	0	-4,030	-4,030
11121	2782	Flexi Time & Annual Leave	3,334	0	0
11200	2782	National Insurance	26,812	20,790	21,410
11250	2782	Superannuation	7,746	30,220	31,130
11402	2782	Recruitment Costs	24,613	0	0
11460	2782	Courses	534	0	0
		Employees Expenses	199,213	202,708	208,908
13180	2782	Car allowances	0	70	70
13200	2782	Staff Travel cost Public Transport only	328	80	80
		Transport-related expenses	328	150	150
14005	2782	Equipment & Materials, Purchases & Maintenance	4,023	300	300
14202	2782	Vending Machine Provisions	0	450	450
14203	2782	Refreshments at meetings	0	500	500
14251	2782	Books & Periodicals	0	800	800
14255	2782	Hospitality	461	0	0
14258	2782	Stationery	97	0	0
14310	2782	Consultancy Fees & Consultation Costs	3,500	0	0
14323	2782	Legal Costs	4,000	0	0
14332	2782	Professional Fees	11,292	750	750
14415	2782	Mobile Phone Rental	240	750	750
14431	2782	IT Support & IT Consumables	132	500	500
14471	2782	Subsistence Claims for Staff	2,747	1,000	1,000
14486	2782	Subscriptions to Organisations & Periodicals	23,381	25,700	45,700
14587	2782	Other miscellaneous (West Essex (Harlow) Business Awards)	696	2,000	2,000
		Supplies and Services	50,479	32,750	52,750
		TOTAL CONTROLLABLE EXPENDITURE	250,020	235,608	261,808
17000	2782	Cost of Office Accommodation	22,100	22,100	22,100
17200	2782	Cost of Messengers	2,100	2,100	2,100
17202	2782	Cost of Reprographics	3,220	1,500	1,500
17204	2782	Cost of Printing	347	520	520
17205	2782	Cost of Telephones	1,200	1,200	1,200
17214	2782	Cost of Insurance	1,400	1,400	1,400
17301	2782	Cost of Accountancy	4,800	4,800	4,800
17303	2782	Cost of IT	6,800	6,800	6,800
17304	2782	Cost of Legal	89,600	89,600	89,600
17305	2782	Cost of Human Resources	1,000	1,000	1,000
17322	2782	Cost of Health & safety	100	100	100
17342	2782	Cost of Policy & Performance	12,600	12,600	12,600
17345	2782	Cost of Training & Development	200	200	200
		Support Services	145,467	143,920	143,920
17328	2782	Cost of Property & Facilities Management	6	0	0
17335	2782	Cost of LBC Room Hire Bookings	0	320	320
		Recharges	6	320	320
		TOTAL EXPENDITURE	395,493	379,848	406,048
		INCOME			
19601	2782	GF Recharge to GF Services	-323,760	-323,900	-323,900
19602	2782	GF Recharge to HRA Services	-10,629	-5,810	-8,990
		Recharged	-334,389	-332,710	-332,890
			-334,389	-332,710	-332,890

NET REVENUE REQUIREMENT	61,104	47,138	73,158
--------------------------------	---------------	---------------	---------------

Agresso code	CC	DIRECTOR OF COMMUNITIES & ENVIRONMENT	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	1810	Salaries - Basic	96,242	0	0
11121	1810	Flexi Time & Annual Leave payments	-2,049	0	0
11200	1810	National Insurance	12,068	0	0
11250	1810	Superannuation	19,345	0	0
11402	1810	Recruitment Costs Including Police Checks	500	0	0
		Employees Expenses	126,106	0	0
14005	1810	Equipment Materials & Maintenance incl.Lighting	360	0	0
14415	1810	Mobile Phone Costs	420	0	0
14431	1810	IT Support and IT Consumables	120	0	0
14482	1810	Grants to Voluntary Organisations	10,000	0	0
14486	1810	Subscriptions to Organisations & Periodicals	2,340	2,590	2,590
14501	1810	Policy Excesses	0	5,000	5,000
		Supplies and Services	13,240	7,590	7,590
		TOTAL CONTROLLABLE EXPENDITURE	139,346	7,590	7,590
17000	1810	Cost of Office Accommodation	5,100	5,100	5,100
17200	1810	Cost of Messenger Service	2,100	2,100	2,100
17202	1810	Cost of Reprographics	109	300	300
17205	1810	Cost of Telephone System	900	900	900
17214	1810	Cost of Insurance Section	11,057	1,400	1,400
17215	1810	Cost of OHS	100	100	100
17300	1810	Cost of Corporate Management	24,000	24,000	24,000
17301	1810	Cost of Accountancy	45,300	45,300	45,300
17303	1810	Cost of Information Technology	6,800	6,800	6,800
17304	1810	Cost of Legal Services	21,400	21,400	21,400
17305	1810	Cost of Human Resources	3,000	3,000	3,000
17320	1810	Cost of Communications Service	51,500	51,500	51,500
17322	1810	Cost of Health & Safety Service	400	400	400
17338	1810	Cost of Legal Services	18,400	18,400	18,400
17342	1810	Cost of Policy & Performance Service	12,600	12,600	12,600
17345	1810	Cost of Training & Development Service	700	700	700
17346	1810	Cost of Payments Service	9,200	9,200	9,200
		Support Services	212,666	293,290	293,290
17328	1810	Cost of Properties & Facilities Management	13	0	0
		Recharges	13	0	0
		TOTAL EXPENDITURE	352,025	210,790	210,790
		INCOME			
19601	1810	Recharge GF to GF	-184,523	-236,850	-236,850
		Recharged	-184,523	-236,850	-236,850
			-184,523	-236,850	-236,850
		NET REVENUE REQUIREMENT	167,502	-26,060	-26,060

gresso cot	CC	COUNCIL HEALTH & SAFETY	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			

11000	2770	Salaries - Basic	52,657	50,835	52,365
11001	2770	Salaries - Overtime	3,200	0	0
11003	2770	Contract & Agency Staff	3,678	0	0
11011	2770	Vacancy Savings	0	-1,180	-1,180
11121	2770	Flexi Time & Annual Leave payments	92	0	0
11200	2770	National Insurance	5,458	4,440	4,570
11250	2770	Superannuation	11,290	9,610	9,900
11458	2770	Training Course Personal Expenses - Travel etc	7,656	0	0
11460	2770	Course Fees	1,946	5,830	5,830
11530	2770	Employee Welfare-Eye Tests, Medicals, Physio,Counsel	293	0	0
11537	2770	Health Surveillance	366	4,510	4,510
Employees Expenses			86,636	74,045	75,995
13180	2770	Car Allowance	0	100	100
Transport-related expenses			0	100	100
14005	2770	Equipment Materials & Maintenance Incl Lighting	167	0	0
14415	2770	Mobile Phone Costs	120	120	120
Supplies and Services			317	120	120
TOTAL CONTROLLABLE EXPENDITURE			86,953	74,265	76,215
17000	2770	Cost of Office Accommodation	1,700	1,700	1,700
17200	2770	Cost of Messenger Service	2,100	2,100	2,100
17202	2770	Cost of Reprographics	564	1,000	1,000
17205	2770	Cost of Telephone System	900	900	900
17214	2770	Cost of Insurance Section	1,400	1,400	1,400
17215	2770	Cost of OHS	100	100	100
17302	2770	Cost of Audit	10,600	10,600	10,600
17303	2770	Cost of Information Technology	4,000	4,000	4,000
17305	2770	Cost of Human Resources	2,000	2,000	2,000
17322	2770	Cost of Health & Safety Service	300	300	300
17345	2770	Cost of Training & Development Service	400	400	400
Support Services			24,064	24,500	24,500
17328	2770	Cost of Property & Facilities Management	10	10	10
Recharges			10	10	10
TOTAL EXPENDITURE			111,027	98,775	100,725
INCOME					
19601	2770	Recharge GF to GF	-56,600	-56,600	-56,600
19602	2770	Recharge from GF to HRA	-45,793	-40,110	-40,910
Recharged			-102,393	-96,710	-97,510
NET REVENUE REQUIREMENT			8,634	2,065	3,215

Agresso code	CC	STAPLE TYE-DEPOT	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
EXPENDITURE					
12340	2932	Electricity	9,866	330	14,137
12350	2932	Gas	3,412	4,380	3,578
Premises-related Expenses			13,278	4,710	17,715
TOTAL CONTROLLABLE EXPENDITURE			13,278	4,710	17,715
17310	2932	Cost of Income Service	100	100	100
Support Services			100	100	100
18071	2932	Depreciation Capital Charges	0	5,120	0
Capital Financing Costs			0	5,120	0
TOTAL EXPENDITURE			13,378	9,930	17,815
INCOME					
19412	2932	Costs Recoverable	-13,277	-4,710	-17,715
Income			-13,277	-4,710	-17,715
NET REVENUE REQUIREMENT			101	5,220	100

Agresso code	CC	MEAD PARK DEPOT	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
EXPENDITURE					
12000	8435	Maintenance Buildings - External Contracts	833	830	830
12010	8435	Trade Refuse Collection	3,938	3,620	3,620
12340	8435	Electricity	54,436	162,750	59,239
12350	8435	Gas	35,862	46,030	30,851
12373	8435	Service Charges - Landlord	5,509	8,270	8,270
Premises-related Expenses			100,578	221,500	102,810
14325	8435	Licence Fees inc PRS, PPL & Public Entertainment	11,383	9,810	9,810
14343	8435	Valuation of Assets Fees	5,000	0	0
Supplies and Services			16,383	9,810	9,810
TOTAL CONTROLLABLE EXPENDITURE			116,961	231,310	112,620
17214	8435	Cost of Insurance Section	2,300	2,300	2,300
17310	8435	Cost of Income Service	200	200	200
Support Services			2,500	2,500	2,500
18071	8435	Depreciation Capital Charges	221,879	30,360	0
Capital Financing Costs			221,879	30,360	0
TOTAL EXPENDITURE			341,340	264,170	115,120
INCOME					
19412	8435	Costs Recoverable	-111,959	-231,310	-112,620
Income			-111,959	-231,310	-112,620
NET REVENUE REQUIREMENT			229,381	32,860	2,500

Agresso code	CC	ACCOUNTANCY	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
EXPENDITURE					
11000	1000	Salaries	214,846	486,076	500,656
11003	1000	Contract Staff	370,415	0	0
11011	1000	Vacancy Savings	0	-12,147	-12,147
11121	1000	Flexi Time & Annual Leave payments	-7,205	0	0
11200	1000	National Insurance	22,811	50,050	51,550
11250	1000	Superannuation	42,450	91,769	94,519
11402	1000	Recruitment Costs	150	0	0
Employees Expenses			643,467	615,748	634,578
13180	1000	Car allowances	2,595	170	170
13200	1000	Staff Travel cost Public Transport only	0	1,000	1,000
Transport-related expenses			2,595	1,170	1,170
14005	1000	Equipment & Materials, Purchases & Maintenance	0	1,100	1,100
14251	1000	Books & Periodicals	0	500	500
14258	1000	Office Stationery	118	1,200	1,200
14310	1000	Consultancy Fees & Consultation Costs	24,975	11,630	11,630
14332	1000	Professional Fees	537	6,640	6,640
14431	1000	IT Support & IT Consumables	1,188	1,500	1,500
14471	1000	Subsistence Claims for Staff	0	100	100
14486	1000	Subscriptions	2,296	5,220	5,220
14577	1000	Development Work	0	-3,000	-3,000
Supplies and Services			29,114	24,890	24,890
TOTAL CONTROLLABLE EXPENDITURE			675,176	641,808	660,638
17000	1000	Cost of Office Accommodation	34,729	34,729	34,729
17200	1000	Cost of Messenger	2,100	2,100	2,100
17202	1000	Cost of Reprographics	1,170	3,300	3,300
17204	1000	Cost of Franking	6	100	100
17205	1000	Cost of Telephones	5,107	5,107	5,107
17214	1000	Cost of Insurance	6,686	6,686	6,686
17215	1000	Cost of OHS	650	650	650
17302	1000	Cost of Audit	27,671	27,671	27,671
17303	1000	Cost of IT	66,207	66,207	66,207
17305	1000	Cost of Human Resources	13,836	13,836	13,836
17322	1000	Cost of Health & safety	1,857	1,857	1,857
17343	1000	Cost of CFO	27,300	27,300	27,300
17345	1000	Cost of Training & Development	3,064	3,064	3,064
Support Services			190,383	192,607	192,607
17328	1000	Cost of Property & Facilities Management	38	0	0
Recharges			38	0	0

TOTAL EXPENDITURE			865,597	834,415	853,245
INCOME					
19412	1000	Costs Recoverable	-52	0	0
Income			-52	0	0
19601	1000	Recharge GF to GF	-572,500	-572,300	-572,300
19602	1000	Recharge from GF to HRA	-331,615	-315,060	-321,360
Recharged			-904,115	-887,360	-893,660
NET REVENUE REQUIREMENT			-38,570	-52,945	-40,415
Agresso code CC FINANCE MISCELLANEOUS			2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
14237	1010	Risk Management	0	40,000	40,000
14310	1010	Consultancy Fees & Consultation Costs	3,566	5,000	5,000
14500	1010	Insurance	0	26,000	26,000
14538	1010	Cashing Petty Cash Cheques	100	0	0
14543	1010	Bank Write Offs	-12,098	0	0
14776	1010	Credit Card Charges	3,200	3,530	3,530
14855	1010	Audit Fees	-67,857	247,700	247,700
Supplies and Services			-73,089	322,230	322,230
TOTAL CONTROLLABLE EXPENDITURE			-73,089	322,230	322,230
TOTAL EXPENDITURE			-73,089	322,230	322,230
INCOME					
19006	1010	Specific Grants (Service Specific)	-26,162	0	0
Income			-26,162	0	0
19601	1010	Recharge GF to GF	-172,100	-172,100	-172,100
Recharged			-172,100	-172,100	-172,100
NET REVENUE REQUIREMENT			-271,351	150,130	150,130
Agresso code CC DEPUTY CHIEF EXECUTIVE & DIRECTOR OF FINANCE (\$151)			2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11000	1015	Salaries	110,982	121,213	124,853
11011	1015	Vacancy Savings	0	-2,900	-2,900
11121	1015	Flexi Time & Annual Leave payments	-1,454	0	0
11200	1015	National Insurance	14,789	15,710	16,180
11250	1015	Superannuation	22,307	22,860	23,550
Employees Expenses			146,624	156,883	161,683
13180	1015	Car allowances	0	90	90
13200	1015	Staff Travel cost Public Transport only	0	100	100
Transport-related expenses			0	190	190
14415	1015	Mobile Phone	300	300	300
14471	1015	Subsistence Claims for Staff	0	250	250
14486	1015	Subscriptions	0	250	250
14587	1015	Conference/Seminar Expenses	0	1,000	1,000
Supplies and Services			300	1,800	1,800
TOTAL CONTROLLABLE EXPENDITURE			146,924	158,873	163,673
17000	1015	Cost of Office Accommodation	5,100	5,100	5,100
17200	1015	Cost of Messengers	2,100	2,100	2,100
17205	1015	Cost of Telephony	300	300	300
17214	1015	Cost of Insurance	500	500	500
17300	1015	Cost of Corporate Management	17,000	17,000	17,000
17301	1015	Cost of Accountancy	37,000	37,000	37,000
17302	1015	Cost of Audit	7,100	7,100	7,100
17303	1015	Cost of IT	1,000	1,000	1,000
17305	1015	Cost of HR	1,000	1,000	1,000
17320	1015	Cost of Communications	17,300	17,300	17,300
17322	1015	Cost of Health & Safety	100	100	100
17338	1015	Cost of Procurement	6,100	6,100	6,100
17342	1015	Cost of Policy and Performance	12,600	12,600	12,600
17345	1015	Cost of Training & Development	200	200	200
Support Services			107,400	107,400	107,400
17311	1015	Cost of DEC	28,494	22,980	22,980
Recharged			28,494	22,980	22,980
TOTAL EXPENDITURE			282,818	289,253	294,053
INCOME					
19601	1015	Recharge GF to GF	-273,200	-273,200	-273,200
Recharged			-273,200	-273,200	-273,200
NET REVENUE REQUIREMENT			9,618	16,053	20,853
Agresso code CC ASSISTANT DIRECTOR OF FINANCE (DEPUTY \$151)			2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11000	1016	Salaries - Basic	18,629	84,456	86,986
11011	1016	Vacancy Savings	0	-2,096	-2,096
11121	1016	Flexi Time & Annual Leave payments	542	0	0
11200	1016	National Insurance	2,257	10,592	10,912
11250	1016	Superannuation	3,744	13,258	13,658
Employees Expenses			25,172	106,210	109,460
14471	1016	Subsistence Claims for Staff	44	0	0
Supplies and Services			44	0	0
TOTAL CONTROLLABLE EXPENDITURE			25,216	106,210	109,460
17000	1016	Cost of Office Accommodation	2,671	2,671	2,671
17205	1016	Cost of Telephony	393	393	393
17214	1016	Cost of Insurance	514	514	514
17215	1016	Cost of OHS	50	50	50
17302	1016	Cost of Audit	2,129	2,129	2,129
17303	1016	Cost of IT	5,093	5,093	5,093
17305	1016	Cost of HR	1,064	1,064	1,064
17322	1016	Cost of Health & Safety	143	143	143
17345	1016	Cost of Training & Development Service	236	236	236
Support Services			12,293	12,293	12,293
17328	1016	Cost of Property & Facilities Management	6	0	0
Recharged			6	0	0
TOTAL EXPENDITURE			37,515	118,503	121,753
NET REVENUE REQUIREMENT			37,515	118,503	121,753
Agresso code CC ASSISTANT DIRECTOR REVENUES & BENEFITS			2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11000	1017	Salaries - Basic	79,382	88,768	91,428
11011	1017	Vacancy Savings	0	-2,179	-2,179
11121	1017	Flexi Time & Annual Leave payments	-105	0	0
11200	1017	National Insurance	10,196	10,569	10,889
11250	1017	Superannuation	15,956	13,254	13,654
Employees Expenses			105,429	110,412	113,792
13180	1017	Car Allowance	0	70	70
Transport-related expenses			0	70	70
14415	1017	Mobile Phones	120	120	120
Supplies and Services			120	120	120
TOTAL CONTROLLABLE EXPENDITURE			105,549	110,602	113,982
17000	1017	Cost of Office Accommodation	2,021	2,021	2,021
17205	1017	Cost of Telephony	372	372	372
17214	1017	Cost of Insurance	508	508	508
17215	1017	Cost of OHS	43	43	43
17301	1017	Cost of Accountancy	700	700	700
17303	1017	Cost of IT	4,266	4,266	4,266
17304	1017	Cost of Legal Services	151	151	151
17305	1017	Cost of HR	992	992	992
17322	1017	Cost of Health & Safety	136	136	136

17331	1017	Cost of Cashiers Service	1,300	1,300	1,300
17338	1017	Cost of Procurement Service	58	58	58
17345	1017	Cost of Training & Development Service	221	221	221
17346	1017	Cost of Payments Service	158	158	158
Support Services			10,926	10,926	10,926
TOTAL EXPENDITURE			116,475	121,528	124,908
INCOME					
19601	1017	Recharge GF to GF	-116,580	0	0
Recharged			-116,580	0	0
NET REVENUE REQUIREMENT			-105	121,528	124,908

Agresso code	CC	REVENUES & BENEFITS	2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11530	1180	Employee Welfare - Eye Tests, Medicals, Physio, Counselling	293	0	0
Employees Expenses			293	0	0
13200	1180	Staff Travel public transport	0	1,400	700
Transport-related expenses			0	1,400	700
14005	1180	Equipment & Materials, Purchases & Maintenance	1,081	2,740	1,740
14017	1180	Photocopying Expenses	1,043	1,860	1,860
14203	1180	Refreshments at Meetings	0	200	50
14230	1180	Clothing & Uniforms	0	400	0
14249	1180	Land Registry Fees	1,860	600	600
14251	1180	Books & Periodicals	0	700	350
14258	1180	Office Stationery	551	2,610	2,610
14305	1180	Balliffs	2,761	1,220	1,220
14310	1180	Consultancy Fees & Consultation Costs	13,496	200	200
14312	1180	Court Costs	1,772	14,190	14,190
14323	1180	Legal Costs	703	7,850	7,850
14332	1180	Professional Fees	0	300	300
14349	1180	Trading Agency	1,951	15,290	15,290
14355	1180	Compensation	93	580	580
14356	1180	Interpreters Fees	0	200	200
14361	1180	Bank Charges	189,313	150,000	150,000
14368	1180	Post Office Paypoint	7,929	9,000	9,000
14401	1180	Postage	112,925	61,000	61,000
14415	1180	Mobile Phones	1,320	1,990	1,990
14431	1180	IT Support & Consumables	58,922	20,100	20,100
14438	1180	Software Costs	65,299	4,030	4,390
14471	1180	Subsistence Claims for Staff	318	1,670	1,670
14486	1180	Subscriptions	7,060	4,560	4,560
14510	1180	Advertising, Marketing & Publicity	7,819	8,120	8,120
14567	1180	Conferences & Seminar Expenses	0	400	0
14732	1180	Meeting Expenses	0	50	0
14746	1180	Council Tax Bankruptcy Procedures	0	6,000	6,000
Supplies and Services			476,216	315,860	313,870
TOTAL CONTROLLABLE EXPENDITURE			476,509	317,260	314,570
17000	1180	Cost of Office Accommodation	105,079	105,079	105,079
17200	1180	Cost of Messenger	4,300	4,300	4,300
17202	1180	Cost of Reprographics	3,796	5,000	5,000
17204	1180	Cost of Franking	5,761	11,000	11,000
17205	1180	Cost of Telephones	19,328	19,328	19,328
17214	1180	Cost of Insurance	26,392	26,392	26,392
17215	1180	Cost of OHS	2,257	2,257	2,257
17301	1180	Cost of Accountancy	36,400	36,400	36,400
17303	1180	Cost of IT	221,834	221,834	221,834
17304	1180	Cost of Legal	7,849	7,849	7,849
17305	1180	Cost of HR	51,608	51,608	51,608
17322	1180	Cost of H&S	7,064	7,064	7,064
17331	1180	Cost of Cash Control	67,600	67,600	67,600
17338	1180	Cost of Procurement	3,042	3,042	3,042
17343	1180	Cost of CFO	41,000	41,000	41,000
17345	1180	Cost of Training	11,479	11,479	11,479
17346	1180	Cost of Payments	8,242	8,242	8,242
Support Services			623,031	629,474	629,474
17328	1180	Cost of Property & Facilities Management	72	50	50
Recharged			72	50	50
TOTAL EXPENDITURE			1,099,612	946,784	944,094
INCOME					
19002	1180	Admin Grant	-324,385	-300,000	-290,000
19006	1180	Specific Grants	-513,548	-354,050	-354,050
19010	1180	Cost of Collection	-111,494	-113,750	-113,750
19254	1180	Legal Costs Raised	-320,098	-310,000	-310,900
Income			-1,269,433	-1,077,800	-1,067,800
19601	1180	Recharge GF to GF	-1,257,966	-1,272,170	-1,272,170
19602	1180	Recharge from GF to HRA	-242,246	-239,480	-243,620
Recharged			-1,500,212	-1,511,650	-1,515,790
NET REVENUE REQUIREMENT			-1,670,033	-1,642,666	-1,639,496

Agresso code	CC	REVENUES TEAM	2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11000	1181	Salaries - Basic	454,614	620,960	639,590
11001	1181	Salaries - Overtime	4,033	0	0
11003	1181	Consultancy Fees	36,175	0	0
11005	1181	Statutory Maternity Pay	432	0	0
11011	1181	Vacancy Savings	0	-14,520	-14,520
11121	1181	Flexi Time & Annual Leave payments	1,165	0	0
11200	1181	National Insurance	43,695	58,860	60,630
11250	1181	Superannuation	95,364	117,330	120,850
Employees Expenses			635,476	782,630	806,550
13180	1181	Car Allowance	37	560	560
Transport-related expenses			37	560	560
14471	1181	Subsistence Claims for Staff	73	0	0
Supplies and Services			73	0	0
TOTAL CONTROLLABLE EXPENDITURE			635,588	783,190	807,110
17311	1181	Cost of DEC	792,619	686,920	686,920
Recharges			792,619	686,920	686,920
TOTAL EXPENDITURE			1,428,207	1,470,110	1,494,030
INCOME					
19006	1181	Specific Grants	-58,681	-58,700	-58,700
Income			-58,681	-58,700	-58,700
NET REVENUE REQUIREMENT			1,369,526	1,411,410	1,435,330

Agresso code	CC	BENEFITS TEAM	2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11000	1182	Salaries - Basic	527,249	539,907	556,107
11001	1182	Salaries - Overtime	5,362	0	0
11003	1182	Consultancy Fees	98,365	0	0
11011	1182	Vacancy Savings	0	-13,650	-13,650
11121	1182	Flexi Time & Annual Leave payments	-890	0	0
11200	1182	National Insurance	54,003	58,770	60,530
11250	1182	Superannuation	89,774	100,300	103,310
11530	1182	Employee Welfare-EyeTests,Medicals,Physio,Counsell	293		
Employees Expenses			774,156	685,327	706,297
13180	1182	Car Allowance	50	580	580
Transport-related expenses			50	580	580
14251	1182	Books & Periodicals	90	0	0
14471	1182	Subsistence Claims for Staff	6	0	0
14486	1182	Subscriptions	186	0	0
Supplies and Services			282	0	0
TOTAL CONTROLLABLE EXPENDITURE			774,488	685,907	706,877
17311	1182	Cost of DEC	792,619	686,920	686,920

[illegible]

19015	2634	Discretionary Housing Payments	-115,532	-247,180	-115,000
		Income	-21,458,442	-24,466,940	-21,457,760
		NET REVENUE REQUIREMENT	-31,309	-339,640	-189,640
Agresso code	CC	DEMOCRATIC REPRESENTATION & MNGT (CDC)	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
17000	2787	Cost of Office Accommodation	193,900	193,900	193,900
17300	2787	Cost of Corporate Management	207,600	207,600	207,600
17301	2787	Cost of Accountancy	30,500	30,500	30,500
17303	2787	Cost of IT	4,100	4,100	4,100
17320	2787	Cost of Communications	51,500	51,500	51,500
17342	2787	Cost of Policy & Performance	12,600	12,600	12,600
17343	2787	Cost of CFO	27,300	27,300	27,300
17347	2787	Cost of Director of Governance	63,800	63,800	63,800
		Support Services	591,300	591,300	591,300
		TOTAL EXPENDITURE	591,300	591,300	591,300
19602	2787	INCOME			
		Recharge from GF to HRA	-364,780	-376,360	-383,890
		Recharged	-354,780	-376,360	-383,890
		NET REVENUE REQUIREMENT	236,520	214,940	207,410
Agresso code	CC	CORPORATE MANAGEMENT (CDC)	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14361	2789	Bank Charges	11,471	25,000	25,000
		Supplies and Services	11,471	25,000	25,000
		TOTAL CONTROLLABLE EXPENDITURE	11,471	25,000	25,000
17300	2789	Cost of Corporate Management	304,300	304,300	304,300
17301	2789	Cost of Accountancy	84,300	84,300	84,300
17320	2789	Cost of Communications	44,800	44,800	44,800
17332	2789	Cost of Bank & Audit Fees	172,100	172,100	172,100
17341	2789	Cost of Data Protection & FOI	58,170	58,170	58,170
17342	2789	Cost of Policy & Performance	50,400	50,400	50,400
17343	2789	Cost of CFO	27,300	27,300	27,300
17347	2789	Cost of Director of Governance	63,800	63,800	63,800
		Support Services	805,170	805,170	805,170
18060	2789	Debt Management	25,189	11,010	11,010
		Capital Financing Costs	25,189	11,010	11,010
		TOTAL EXPENDITURE	841,830	841,180	841,180
19602	2789	INCOME			
		Recharge from GF to HRA	-502,345	-502,420	-512,470
		Recharged	-502,345	-502,420	-512,470
		NET REVENUE REQUIREMENT	339,485	338,760	328,710
Agresso code	CC	EARLY RETIREMENT/UNDER FUNDING PENSION SCHEME	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11253	2816	Super Prev Yrs Added Years	238,760	246,000	246,000
11405	2816	Comp redcy & Pay in lieu	121,181	0	0
		Employees Expenses	359,941	246,000	246,000
14332	2816	Professional Fees	0	100,000	100,000
		Supplies and Services	0	100,000	100,000
		TOTAL CONTROLLABLE EXPENDITURE	359,941	346,000	346,000
		TOTAL EXPENDITURE	359,941	346,000	346,000
		NET REVENUE REQUIREMENT	359,941	346,000	346,000
Agresso code	CC	I C T	2023/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	1350	Salaries	423,474	482,564	497,044
11001	1350	Overtime	8,213	6,360	6,550
11005	1350	Statutory Payments inc maternity and sickness	397	0	0
11011	1350	Vacancy Savings	0	-12,260	-12,260
11121	1350	Flex Time & Annual Leave Payments	-169	0	0
11200	1350	National Insurance	49,676	55,890	57,570
11250	1350	Superannuation	86,498	95,070	97,920
		Employees Expenses	568,089	627,624	646,824
13180	1350	Car allowances	274	1,200	1,200
13200	1350	Staff Travel cost Public Transport only	0	650	650
		Transport-related expenses	274	1,850	1,850
14005	1350	Equipment & Materials, Purchases & Maintenance	37,248	22,140	22,140
14258	1350	Office Stationery	0	1,000	1,000
14310	1350	Consultancy Fees	36,000	0	0
14410	1350	Rental, Maintenance & Call Charges for Phone System	1,153	0	0
14415	1350	Mobile Phone Costs	951	2,000	-28,900
14416	1350	BT Networks (leased line charges)	24,519	19,590	19,590
14272	1350	IT Support & IT Consumables	0	2,670	2,670
14438	1350	Software Licence	1,016,203	1,156,890	1,187,110
14471	1350	Subsistence Claims for Staff	0	680	680
14486	1350	Subscriptions to Organisations & Periodicals	7,843	6,700	6,700
14510	1350	Advertising, Marketing & Publicity	0	140	140
14516	1350	Disaster Recovery	4,284	10,000	10,000
14865	1350	External Contracts	58,696	31,830	32,780
		Supplies and Services	1,186,897	1,253,640	1,254,810
		TOTAL CONTROLLABLE EXPENDITURE	1,755,260	1,883,114	1,903,484
17000	1350	Cost of Office Accommodation	51,000	51,000	51,000
17200	1350	Cost of Messenger	2,100	2,100	2,100
17202	1350	Cost of Reprographics	178	300	300
17204	1350	Cost of Franking	4	30	30
17205	1350	Cost of Telephones	6,400	6,400	6,400
17214	1350	Cost of Insurance	11,800	11,800	11,800
17215	1350	Cost of QHS	600	600	600
17302	1350	Cost of Audit	7,100	7,100	7,100
17304	1350	Cost of Legal	6,100	6,100	6,100
17305	1350	Cost of HR	12,900	12,900	12,900
17310	1350	Cost of Income	100	100	100
17322	1350	Cost of Health & Safety	1,800	1,800	1,800
17343	1350	Cost of CFO	27,300	27,300	27,300
17345	1350	Cost of Training & Development	2,900	2,900	2,900
17346	1350	Cost of Payments	4,300	4,300	4,300
		Support Services	134,582	134,730	134,730
17002	1350	Cost of Office Accommodation LBC	24,794	24,850	24,850
17328	1350	Cost of Property & Facilities Management	6	0	0
		Recharges	24,800	24,850	24,850
18071	1350	Depreciation	339,209	103,810	0
18075	1350	Amortisation of Intangible Assets	0	43,930	0
18172	1350	MIRS GF Impairment-revaluation losses	-12,242	0	0
		Capital Financing Costs	326,967	147,740	0
		TOTAL EXPENDITURE	2,241,609	2,190,434	2,063,064
		INCOME			
19006	1350	Specific Grants Income (Service Related)	-30,000	0	0
19412	1350	Costs Recoverable	-102,226	-158,900	-158,900
		Income	-222,226	-158,900	-158,900
19601	1350	Recharge GF to GF	-1,348,100	-1,348,100	-1,348,100
19602	1350	Recharge from GF to HRA	-451,923	-463,440	-463,710
		Recharged	-1,800,023	-1,811,540	-1,811,810

NET REVENUE REQUIREMENT			219,360	219,994	92,354
Agresso code	CC	REPROGRAPHICS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2710	Salaries - Basic	17,175	0	33,005
11121	2710	Flexi Time & Annual Leave payments	-479	0	0
11200	2710	National Insurance	1,165	0	0
11250	2710	Superannuation	3,452	0	0
		Employees Expenses	21,313	0	33,005
14002	2710	Colour Copier	8,589	14,810	10,810
14005	2710	Equipment Materials & Maintenance incl.Lighting	3,750	6,700	6,700
14015	2710	Open/Close Stock (Equipment etc)	87	0	0
14017	2710	Photocopier Usage	6,409	3,680	3,680
14259	2710	Paper Costs	8,578	5,540	5,540
14274	2710	Mono Copier (Konica Minolta)	2,158	3,520	3,520
14510	2710	Advertising, Marketing, Publicity & Printing	0	500	500
		Supplies and Services	29,571	34,750	30,750
		TOTAL CONTROLLABLE EXPENDITURE	50,884	34,750	63,755
17000	2710	Cost of Office Accommodation	28,900	28,900	28,900
17200	2710	Cost of Messenger Service	2,100	2,100	2,100
17205	2710	Cost of Telephone System	900	900	900
17214	2710	Cost of Insurance Section	1,000	1,000	1,000
17303	2710	Cost of Information Technology	3,900	3,900	3,900
17305	2710	Cost of Human Resources	1,000	1,000	1,000
17322	2710	Cost of Health & Safety Service	100	100	100
17345	2710	Cost of Training & Development Service	200	200	200
		Support Services	38,100	38,100	38,100
17328	2710	Cost of Property & Facilities Management	37,210	39,350	39,350
		Recharges	37,210	39,350	39,350
		TOTAL EXPENDITURE	126,194	112,200	141,205
		INCOME			
19412	2710	Costs Recoverable	-13	-200	-200
		Income	-13	(1,200)	(1,200)
19601	2710	Recharge GF to GF	-95,907	-111,960	-111,960
19602	2710	Recharge from GF to HRA	-30,754	-29,860	-29,660
		Recharged	-126,661	(141,820)	(141,620)
		NET REVENUE REQUIREMENT	-480	(129,820)	(1615)
Agresso code	CC	CONTACT HARLOW	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2781	Salaries - Basic	789,907	858,451	896,346
11001	2781	Salaries - Overtime	882	0	0
11005	2781	Statutory Maternity Pay	309	0	0
11011	2781	Vacancy Savings	0	-21,220	-21,220
11121	2781	Flexi Time & Annual Leave payments	-2,116	0	0
11200	2781	National Insurance	82,040	89,320	92,000
11250	2781	Superannuation	143,825	153,150	157,740
		Employees Expenses	1,014,847	1,079,701	1,124,866
13180	2781	Car Allowance	0	320	320
		Transport-related expenses	0	320	320
14005	2781	Equipment Materials & Maintenance incl.Lighting	2,122	2,390	2,390
14230	2781	Clothing & Uniform	1,731	4,800	4,800
14255	2781	Hospitality	0	150	150
14258	2781	Office Stationery	1,249	2,000	2,000
14325	2781	Licence Fees inc PRS, PPL & Public Entertainment	0	300	300
14337	2781	Security Fees	4,369	12,000	12,000
14415	2781	Mobile Phone Costs	858	720	720
14431	2781	IT Support and IT Consumables	8,635	1,250	1,250
14510	2781	Advertising, Marketing, Publicity & Printing	0	1,000	1,000
14711	2781	QSI/Comment Line/Language Line	283	1,000	1,000
		Supplies and Services	19,247	25,610	25,610
		TOTAL CONTROLLABLE EXPENDITURE	1,034,094	1,105,631	1,150,796
17000	2781	Cost of Office Accommodation	56,100	56,100	56,100
17200	2781	Cost of Messenger Service	2,100	2,100	2,100
17202	2781	Cost of Reprographics	6,839	12,000	12,000
17204	2781	Cost of Framking	428	420	420
17205	2781	Cost of Telephone System	15,300	15,300	15,300
17214	2781	Cost of Insurance Section	13,000	13,000	13,000
17215	2781	Cost of OHS	1,400	1,400	1,400
17303	2781	Cost of Information Technology	120,600	120,600	120,600
17305	2781	Cost of Human Resources	32,700	32,700	32,700
17322	2781	Cost of Health & Safety Service	4,500	4,500	4,500
17345	2781	Cost of Training & Development Service	7,300	7,300	7,300
17346	2781	Cost of Payments Service	1,000	1,000	1,000
17347	2781	Cost of Director of Governance	11,100	11,100	11,100
		Support Services	272,367	277,520	277,520
17328	2781	Cost of Properties & Facilities Management	58	0	0
		Recharges	58	0	0
18071	2781	Depreciation	908	0	0
18075	2781	Amortisation of Intangible Assets	0	230	0
		Capital Financing Costs	908	230	0
		TOTAL EXPENDITURE	1,307,427	1,383,381	1,428,316
		INCOME			
19139	2781	Sales of Disabled Keys	-40	0	0
		Income	-40	0	0
19602	2781	Recharge from GF to HRA	-875,335	-935,530	-954,240
		Recharged	-875,335	-935,530	-954,240
		NET REVENUE REQUIREMENT	432,052	447,851	474,076
Agresso code	CC	CORPORATE & GOVERNANCE SUPPORT	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2786	Salaries - Basic	203,670	190,759	196,479
11001	2786	Overtime	3,051	110	110
11011	2786	Vacancy Savings	0	-5,620	-5,620
11121	2786	Flexi Time & Annual Leave Payments	1,439	0	0
11200	2786	National Insurance	22,694	24,160	24,880
11250	2786	Superannuation	36,108	45,190	46,550
		Employees Expenses	266,962	254,599	262,399
13180	2786	Car Allowance	0	150	150
13200	2786	Staff travel public transport	34	0	0
		Transport-related expenses	34	150	150
14005	2786	Equipment & Materials, Purchases & Maintenance	524	0	0
14203	2786	Refreshments at Meetings	15	50	50
14255	2786	Hospitality	24	0	0
14258	2786	Office Stat	3	0	0
14401	2786	Postage	0	50	50
14471	2786	Subsistence Claims for Staff	0	50	50
14486	2786	Subscriptions to Organisations & Periodicals	248	0	0
14732	2786	Scrutiny Committees	0	500	500
14874	2786	Parking Permits	0	80	80
		Supplies and Services	814	730	730
		TOTAL CONTROLLABLE EXPENDITURE	267,810	255,479	263,279
17000	2786	Cost of Office Accommodation	11,900	11,900	11,900
17202	2786	Cost of Reprographics	15,938	12,000	12,000
17205	2786	Cost of Telephones	3,500	3,500	3,500
17214	2786	Cost of Insurance	3,400	3,400	3,400
17215	2786	Cost of OHS	400	400	400
17303	2786	Cost of IT	10,700	10,700	10,700
17305	2786	Cost of Human Resources	8,900	8,900	8,900
17322	2786	Cost of Health & Safety	1,200	1,200	1,200
17323	2786	Cost of Payroll	0	2,000	2,000
17345	2786	Cost of Training	2,000	0	0
17346	2786	Cost of Payments	1,100	1,100	1,100
17347	2786	Cost of Director of Governance	22,200	22,200	22,200
		Support Services	81,238	77,300	77,300
17328	2786	Cost of Properties & Facilities Management	45	0	0

		Recharges	45	0	0
18071	2786	Depreciation	4,663	0	0
		Capital Financing Costs	4,663	0	0
		TOTAL EXPENDITURE	353,756	332,779	340,579
		INCOME			
19601	2786	Recharge GF to GF	-331,840	-331,700	-331,700
19602	2786	Recharge from GF to HRA	-9,676	-10,080	-10,280
		Recharged	-341,516	-341,780	-341,980
		NET REVENUE REQUIREMENT	12,240	-9,001	-1,401
Agresso code	CC	LEGAL SERVICES (CORPORATE PROCUREMENT)	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2790	Salaries - Basic	53,106	42,632	43,912
11001	2790	Salaries - Overtime	378	0	0
11011	2790	Vacancy Savings	0	-1,030	-1,030
11121	2790	Flexi Time & Annual Leave payments	-176	0	0
11200	2790	National Insurance	5,105	3,325	3,425
11250	2790	Superannuation	10,750	8,058	8,298
		Employees Expenses	69,163	52,985	54,605
13180	2790	Car Allowance	0	50	50
13200	2790	Staff Travel cost Public Transport only	0	50	50
		Transport-related expenses	0	100	100
14255	2790	Hospitality	0	20	20
14258	2790	Office Stationery	0	200	200
14349	2790	Tracing Agency	0	400	400
14332	2790	Professional Fees	1,640	0	0
14431	2790	IT Support and IT Consumables	0	310	310
14471	2790	Subsistence claims for staff inc parking	0	10	10
14486	2790	Subscriptions to Organisations & Periodicals	4,930	6,000	6,000
14510	2790	Advertising, Marketing, Publicity & Printing	500	0	0
		Supplies and Services	7,070	6,940	6,940
		TOTAL CONTROLLABLE EXPENDITURE	76,233	60,025	61,645
17000	2790	Cost of Office Accommodation	3,400	3,400	3,400
17202	2790	Cost of Reprographics	4,029	4,000	4,000
17205	2790	Cost of Telephone System	600	600	600
17214	2790	Cost of Insurance Section	1,000	1,000	1,000
17215	2790	Cost of OHS	100	100	100
17301	2790	Cost of Accountancy	33,900	33,900	33,900
17303	2790	Cost of Information Technology	3,900	3,900	3,900
17305	2790	Cost of Human Resources	3,000	3,000	3,000
17322	2790	Cost of Health & Safety Service	400	400	400
17345	2790	Cost of Training & Development	700	700	700
17347	2790	Cost of Director of Governance	2,800	2,800	2,800
		Support Services	53,829	53,800	53,800
		TOTAL EXPENDITURE	130,062	113,825	115,445
		INCOME			
19601	2790	Recharge GF to GF	-92,154	-97,900	-97,900
19602	2790	Recharge from GF to HRA	-64,031	-134,420	-82,720
		Recharged	-156,185	-232,320	-190,620
		NET REVENUE REQUIREMENT	-26,123	-118,495	-75,175
Agresso code	CC	COMMUNICATIONS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2794	Salaries - Basic	174,816	183,207	188,707
11001	2794	Salaries - Overtime	795	570	590
11011	2794	Vacancy Savings	0	-4,535	-4,535
11121	2794	Flexi Time & Annual Leave payments	-385	0	0
11200	2794	National Insurance	18,954	19,094	19,664
11250	2794	Superannuation	34,513	34,772	35,812
		Employees Expenses	228,693	233,108	240,238
13180	2794	Car Allowance	0	220	220
13200	2794	Staff Travel cost Public Transport only	13	0	0
		Transport-related expenses	13	220	220
14005	2794	Equipment Materials and Maint.	2,907	0	12,869
14310	2794	Consultancy Fees & Consultation costs	0	0	25,000
14325	2794	Licence Fees inc PRS, PPL & Public Entertainment	60	0	0
14415	2794	Mobile Phone Costs	1,119	960	960
14431	2794	IT Support and IT Consumables	0	18,100	18,100
14501	2794	Policy Excesses	-11	0	0
14510	2794	Advertising, Marketing, Publicity & Printing	10,689	10,000	10,000
14511	2794	Statutory Advertising - communications only	1,489	0	0
		Supplies and Services	16,253	29,060	66,929
		TOTAL CONTROLLABLE EXPENDITURE	244,959	262,388	307,387
17000	2794	Cost of Office Accommodation	10,200	10,200	10,200
17200	2794	Cost of Messenger Service	2,100	2,100	2,100
17202	2794	Cost of Reprographics	7,247	350	350
17204	2794	Cost of Franking	983	30	30
17205	2794	Cost of Telephone System	900	900	900
17214	2794	Cost of Insurance Section	2,400	2,400	2,400
17215	2794	Cost of OHS	200	200	200
17303	2794	Cost of Information Technology	47,400	47,400	47,400
17305	2794	Cost of Human Resources	5,000	5,000	5,000
17322	2794	Cost of Health & Safety Service	700	700	700
17345	2794	Cost of Training & Development	1,100	1,100	1,100
17346	2794	Cost of Payments Service	1,500	1,500	1,500
17347	2794	Cost of Director of Governance	11,100	11,100	11,100
		Support Services	90,830	82,980	82,980
18071	2794	Depreciation	38,756	0	0
18075	2794	Amortisation of Intangible Assets	0	22,410	0
		Capital Financing Costs	38,756	22,410	0
		TOTAL EXPENDITURE	374,545	367,778	390,367
		INCOME			
19601	2794	Recharge GF to GF	-268,300	-268,300	-268,300
19602	2794	Recharge from GF to HRA	-55,942	-54,630	-55,720
		Recharged	-324,242	-322,930	-324,020
		NET REVENUE REQUIREMENT	50,303	44,848	66,347
Agresso code	CC	RELATIONSHIP & COMMISSIONING (INCL POLICY & PERFORMANCE)	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2797	Salaries - Basic	75,038	51,909	53,469
11003	2797	Contract & Agency Staff	41,251	0	0
11011	2797	Vacancy Savings	0	-3,610	-3,610
11121	2797	Flexi Time & Annual Leave payments	-642	0	0
11200	2797	National Insurance	8,923	17,550	18,080
11250	2797	Superannuation	6,616	18,260	18,810
11402	2797	Recruitment Costs	1,875	0	0
		Employees Expenses	133,061	84,109	86,749
13180	2797	Car Allowance	0	50	50
13200	2797	Staff Travel cost Public Transport only	0	100	100
		Transport-related expenses	0	150	150
14251	2797	Books, Magazines and Publications	0	50	50
14415	2797	Mobile Phones	121	-50	-50
14255	2797	Hospitality	0	30	30
14258	2797	Office Stationery	0	100	100
14325	2797	Licence Fees inc PRS, PPL & Public Entertainment	31,500	0	0
14431	2797	IT Support and IT Consumables	0	300	300
14471	2797	Subsistence claims for staff inc parking	0	120	120
14486	2797	Subscriptions to Organisations & Periodicals	4,757	5,200	5,200
14577	2797	Development work	8,950	0	0
		Supplies and Services	45,328	5,750	5,750

TOTAL CONTROLLABLE EXPENDITURE			178,389	90,009	92,649
17000	2797	Cost of Office Accommodation	5,100	5,100	5,100
17200	2797	Cost of Messenger Service	2,100	2,100	2,100
17202	2797	Cost of Reprographics	202	0	0
17205	2797	Cost of Telephone System	900	900	900
17214	2797	Cost of Insurance Section	1,900	1,900	1,900
17215	2797	Cost of OHS	200	200	200
17303	2797	Cost of Information Technology	22,800	22,800	22,800
17305	2797	Cost of Human Resources	5,000	5,000	5,000
17320	2797	Cost of Communications Service	7,000	7,000	7,000
17322	2797	Cost of Health & Safety Service	700	700	700
17323	2797	Cost of Payroll	13	0	0
17345	2797	Cost of Training & Development	1,100	1,100	1,100
17346	2797	Cost of Payments	100	100	100
17347	2797	Cost of Director of Governance	22,200	22,200	22,200
Support Services			69,315	69,100	69,100
TOTAL EXPENDITURE			247,704	159,109	161,749
INCOME					
19006	2797	Specific Grants	-16,103	0	0
Income			-16,103	0	0
19601	2797	Recharge GF to GF	-182,700	-182,700	-182,700
19602	2797	Recharge from GF to HRA	-65,704	-73,520	-74,990
Recharged			-248,404	-256,220	-257,690
NET REVENUE REQUIREMENT			-16,803	-97,111	-95,941
Agresso code CC OCCUPATIONAL HEALTH			2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11530	2812	Employee Welfare - eye tests, medicals, physio, counselling	16,257	16,000	16,000
Employees Expenses			16,257	16,000	16,000
14818	2812	Equality Act - Disability Adjustments	1,257	7,500	7,500
Supplies and Services			1,257	7,500	7,500
TOTAL CONTROLLABLE EXPENDITURE			17,514	23,500	23,500
TOTAL EXPENDITURE			17,514	23,500	23,500
INCOME					
19601	2812	Recharge GF to GF	-17,300	-17,300	-17,300
19602	2812	Recharge from GF to HRA	-3,729	-4,770	-4,870
Recharged			-21,029	-22,070	-22,170
NET REVENUE REQUIREMENT			-3,515	1,430	1,330
Agresso code CC CORPORATE HR COSTS			2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11500	2814	Long Service Awards	1,983	3,300	3,300
11502	2814	Gratuities - Pensions	19,376	17,000	17,000
11618	2814	Kidd/Voucher Admin Fees	297	1,000	1,000
Employees Expenses			21,656	21,300	21,300
TOTAL CONTROLLABLE EXPENDITURE			21,656	21,300	21,300
INCOME					
19601	2814	Recharge GF to GF	-31,200	-31,200	-31,200
19602	2814	Recharge from GF to HRA	-4,472	-8,290	-8,450
Recharged			-35,672	-39,490	-39,650
NET REVENUE REQUIREMENT			-14,016	-18,160	-18,350
Agresso code CC HUMAN RESOURCES/PAYROLL			2022/23 Actual	2023/24 Budget	2024/25 Budget
EXPENDITURE			£	£	£
11000	2820	Salaries - Basic	194,489	231,110	250,344
11001	2820	Salaries - overtime	2,442	0	0
11003	2820	Contract & Agency Staff	2,511	0	0
11005	2820	SMP	51	0	0
11011	2820	Vacancy Savings	0	-5,581	-5,581
11015	2820	ECC Contract	3,000	3,150	3,150
11121	2820	Fleet Time & Annual Leave Payments	1,336	0	0
11200	2820	National Insurance	20,324	21,860	22,520
11250	2820	Superannuation	39,715	42,156	43,416
11402	2820	Recruitment Costs	3,265	3,700	3,700
Employees Expenses			267,133	296,395	317,549
13180	2820	Car Allowance	341	220	220
13200	2820	Staff Travel cost Public Transport only	0	220	220
Transport-related expenses			341	440	440
14005	2820	Equipment & Materials, Purchases & Maintenance	221	450	450
14017	2820	Photocopier Usage	169	150	150
14203	2820	Refreshments at meetings	184	90	90
14251	2820	Books & Periodicals	0	510	510
14258	2820	Office Stationery	116	500	500
14310	2820	Consultancy Fees & Consultation Costs	3,847	7,550	7,550
14332	2820	Professional Fees	488	1,000	1,000
14415	2820	Mobile Phones	10	0	0
14431	2820	IT Support & IT Consumables	195	350	350
14471	2820	Subsistence Claims for Staff	10	150	150
14486	2820	Subscriptions to Organisations & Periodicals	480	500	500
14494	2820	Online HR Expert AdviceLine	3,380	2,800	2,800
14510	2820	Advertising, Marketing, Publicity & Printing	0	2,830	2,830
14577	2820	Development Work (Rewards Gateway)	3,919	1,800	1,800
Supplies and Services			13,019	16,680	16,680
TOTAL CONTROLLABLE EXPENDITURE			280,493	315,515	336,659
17000	2820	Cost of Office Accommodation	19,890	19,890	19,890
17200	2820	Cost of Messenger	2,100	2,100	2,100
17202	2820	Cost of Reprographics	795	1,200	1,200
17204	2820	Cost of Franking	947	1,300	1,300
17205	2820	Cost of Telephones	4,140	4,140	4,140
17214	2820	Cost of Insurance	8,820	8,820	8,820
17215	2820	Cost of OHS	270	270	270
17302	2820	Cost of Audit	6,390	6,390	6,390
17303	2820	Cost of I.T.	19,530	19,530	19,530
17304	2820	Cost of Legal	630	630	630
17305	2820	Cost of HR	7,110	7,110	7,110
17310	2820	Cost of Income	90	90	90
17320	2820	Cost of Communications	7,000	7,000	7,000
17322	2820	Cost of Health & Safety	990	990	990
17345	2820	Cost of Training & Development	1,620	1,620	1,620
17346	2820	Cost of Payments	4,230	4,230	4,230
17347	2820	Cost of Director of Governance	22,200	22,200	22,200
Support Services			106,752	107,510	107,510
17002	2820	Cost of Office Accommodation LBC	3,289	3,180	3,180
17311	2820	Cost of DEC	2,287	0	0
17328	2820	Cost of Properties & Facilities Management	13	0	0
17335	2820	Cost of LBC Room Hire Bookings	134	470	470
Recharges			5,723	3,650	3,650
18012	2820	Capital Charges	0	18,320	0
18071	2820	Depreciation	26,156	0	0
Capital Financing Costs			26,156	18,320	0
TOTAL EXPENDITURE			419,124	444,995	447,829
INCOME					
19412	2820	Costs Recoverable	-2,022	-1,400	-1,400
Income			-2,022	-1,400	-1,400
19601	2820	Recharge GF to GF	-369,800	-368,160	-368,160
19602	2820	Recharge from GF to HRA	-90,113	-97,630	-99,580
Recharged			-449,913	-465,790	-467,740

		NET REVENUE REQUIREMENT	-32,811	-22,195	-21,311
Agresso code	CC	TRAINING & DEVELOPMENT GROUP	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11106	2824	Apprentice Levy	58,930	50,000	50,000
11458	2824	Training Course expenses	29,157	0	0
11459	2824	Travel & Subsistence - Students	0	2,000	2,000
11460	2824	Courses	33,243	38,250	38,250
11458	2824	Self Development	0	25,570	25,570
		Employees Expenses	121,330	115,820	115,820
14005	2824	Equipment Materials & Maintenance incl.Lighting	-776	0	0
14203	2824	Refreshments at meetings	0	140	140
14486	2824	Subscriptions to Organisations & Periodicals	943	0	0
14818	2824	Equality Act Disability Adjustments	-159	0	0
		Supplies and Services	8	140	140
		TOTAL CONTROLLABLE EXPENDITURE	121,338	115,960	115,960
17303	2824	Cost of IT	1,500	1,500	1,500
		Support Services	1,500	1,500	1,500
		TOTAL EXPENDITURE	122,838	117,460	117,460
		INCOME			
19006	2824	Specific Grants	-1,500	0	0
		Income	-1,500	0	0
19601	2824	Recharge GF to GF	-91,500	-91,700	-91,700
19602	2824	Recharge from GF to HRA	-24,711	-23,870	-24,350
		Recharged	-116,211	-115,570	-116,050
		NET REVENUE REQUIREMENT	5,127	1,890	1,410
Agresso code	CC	UNION FACILITIES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
17000	2830	Cost of Office Accommodation	3,400	3,400	3,400
17205	2830	Cost of Telephones	300	300	300
17303	2830	Cost of I.T.	2,900	2,900	2,900
		Support Services	6,600	6,600	6,600
17311	2830	Cost of DEC	0	8,350	8,350
		Recharges	0	8,350	8,350
		TOTAL EXPENDITURE	6,600	14,950	14,950
		INCOME			
19601	2830	Recharge GF to GF	-12,000	-12,000	-12,000
19602	2830	Recharge from GF to HRA	-1,362	-3,180	-3,240
		Recharged	-13,362	-15,180	-15,240
		NET REVENUE REQUIREMENT	-6,762	-230	-290
Agresso code	CC	DIRECTOR OF GOVERNANCE AND CORPORATE SERVICES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3162	Salaries	100,762	112,870	116,260
11011	3162	Vacancy Savings	0	-2,700	-2,700
11121	3162	Flexi Time & Annual Leave payments	725	0	0
11200	3162	National Insurance	13,739	14,550	14,990
11250	3162	Superannuation	20,856	21,290	21,930
11460	3162	Course Fees	5,200	0	0
		Employees Expenses	141,282	146,010	150,480
13180	3162	Car Allowance	0	70	70
13200	3162	Staff Travel Cost Public Transport Only	0	60	60
		Transport-related expenses	0	130	130
14251	3162	Books & Periodicals	0	200	200
14255	3162	Hospitality	10	0	0
14332	3162	Professional Fees	0	280	280
14415	3162	Mobile Phone Costs	240	250	250
14471	3162	Subsistence Claims for Staff	0	360	360
14587	3162	Conference Expenses	360	500	500
		Supplies and Services	610	1,590	1,590
		TOTAL CONTROLLABLE EXPENDITURE	141,892	147,736	152,200
17000	3162	Cost of Office Accommodation	3,400	3,400	3,400
17214	3162	Cost of Insurance	500	500	500
17300	3162	Cost of CMF	25,300	25,300	25,300
17301	3162	Cost of Accountancy	38,300	38,300	38,300
17302	3162	Cost of Audit	7,100	7,100	7,100
17303	3162	Cost of IT	4,900	4,900	4,900
17304	3162	Cost of Legal Services	39,400	39,400	39,400
17305	3162	Cost of HR	1,000	1,000	1,000
17320	3162	Cost of Communications	10,200	10,200	10,200
17322	3162	Cost of Health & Safety	100	100	100
17338	3162	Cost of Procurement	9,200	9,200	9,200
17345	3162	Cost of Training	200	200	200
17346	3162	Cost of Payments	4,000	4,000	4,000
		Support Services	143,600	143,600	143,600
		TOTAL EXPENDITURE	285,492	291,330	295,800
		INCOME			
19601	3162	Recharge GF to GF	-277,500	-277,500	-277,500
		Recharged	-277,500	-277,500	-277,500
		NET REVENUE REQUIREMENT	7,992	13,830	18,300
Agresso code	CC	ASSISTANT DIRECTOR CORPORATE SERVICES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3163	Salaries - Basic	63,506	84,456	86,986
11011	3163	Vacancy Savings	0	-2,096	-2,096
11121	3163	Flexi Time & Annual Leave payments	-22	0	0
11200	3163	National Insurance	7,892	10,592	10,912
11250	3163	Superannuation	12,765	13,258	13,658
		Employees Expenses	84,141	106,210	109,460
14415	3163	Mobile Phones	100	120	120
		Supplies and Services	100	120	120
		TOTAL CONTROLLABLE EXPENDITURE	84,241	106,330	109,580
17000	3163	Cost of Office Accommodation	1,913	1,913	1,913
17205	3163	Cost of Telephony	463	463	463
17214	3163	Cost of Insurance	588	588	588
17215	3163	Cost of OHS	50	50	50
17303	3163	Cost of IT	6,113	6,113	6,113
17304	3163	Cost of Legal Services	32,263	32,263	32,263
17305	3163	Cost of HR	1,113	1,113	1,113
17310	3163	Cost of Income Service	200	200	200
17322	3163	Cost of Health & Safety	150	150	150
17338	3163	Cost of Procurement Service	6,113	6,113	6,113
17345	3163	Cost of Training & Development Service	250	250	250
17346	3163	Cost of Payments Service	2,538	2,538	2,538
		Support Services	51,754	51,754	51,754
17328	3163	Cost of Properties & Facilities Management	6	0	0
		Recharged	6	0	0
		TOTAL EXPENDITURE	136,001	158,084	161,334
		NET REVENUE REQUIREMENT	136,001	158,084	161,334
Agresso code	CC	LEGAL SERVICES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3164	Salaries - Basic	229,902	523,409	539,109
11001	3164	Overtime	2,622	0	0
11005	3164	Statutory Payments inc maternity and sickness	779	0	0

11100	3164	Wages - Basic	1,687	0	0
11103	3164	Wages - Holiday Pay	307	0	0
11011	3164	Vacancy Savings	0	-12,396	-12,396
11121	3164	Flexi Time & Annual Leave Payments	3,200	0	0
11200	3164	National Insurance	26,291	53,142	54,732
11250	3164	Superannuation	46,989	93,310	96,110
11402	3164	Recruitment Costs	495	0	0
11460	3164	Course Fees	75	0	0
		Employees Expenses	312,347	657,465	677,555
12000	3164	Maintenance Buildings - External Contracts	217	0	0
		Premises-related Expenses	217	0	0
13180	3164	Car Allowance	91	900	900
13200	3164	Staff Travel cost Public Transport only	0	900	900
		Transport-related expenses	91	1,800	1,800
14005	3164	Equipment & Materials, Purchases & Maintenance	936	0	0
14005	3164	Equipment & Materials, Purchases & Maintenance	0	1,000	1,000
14203	3164	Refreshment at Meetings	50	0	0
14249	3164	Land Registry Fees	1,214	0	0
14251	3164	Books & Periodicals	0	12,960	12,960
14258	3164	Office Stationery	1,559	1,000	1,000
14310	3164	Consultancy Fees & Consultation Costs	2,603	1,800	1,800
14313	3164	Data Protection & Freedom of Information	4,815	2,900	2,900
14323	3164	Legal Costs	172,017	65,000	65,000
14332	3164	Professional Fees	18,525	3,290	3,290
14415	3164	Mobile Phone	1,320	1,100	1,100
14431	3164	IT Support & IT Consumables	4,383	1,470	1,470
14438	3164	Software licences	5,709	0	0
14471	3164	Subsistence Claims for Staff	58	1,400	1,400
14486	3164	Subscriptions to Organisations & Periodicals	6,558	3,700	3,700
14510	3164	Advertising, Marketing & Publicity	0	800	800
14587	3164	Conference Expenses	0	300	300
		Supplies and Services	219,747	96,720	96,720
		TOTAL CONTROLLABLE EXPENDITURE	532,402	755,985	776,075
17000	3164	Cost of Office Accommodation	39,100	39,100	39,100
17200	3164	Cost of Messenger	2,100	2,100	2,100
17202	3164	Cost of Reprographics	4,911	7,500	7,500
17204	3164	Cost of Franking	561	1,200	1,200
17205	3164	Cost of Telephones	5,000	5,000	5,000
17214	3164	Cost of Insurance	8,200	8,200	8,200
17215	3164	Cost of OHS	400	400	400
17302	3164	Cost of Audit	21,300	21,300	21,300
17303	3164	Cost of IT	46,400	46,400	46,400
17305	3164	Cost of Human Resources	9,900	9,900	9,900
17322	3164	Cost of Health & Safety	1,400	1,400	1,400
17331	3164	Cost of Cashiers	700	700	700
17345	3164	Cost of Training & Development	2,200	2,200	2,200
17347	3164	Cost of Director of Governance	11,100	11,100	11,100
		Support Services	153,272	156,500	156,500
17328	3164	Cost of Properties & Facilities Management	19	0	0
		Recharges	19	0	0
		TOTAL EXPENDITURE	685,693	912,485	932,575
		INCOME			
19265	3164	Legal Fees Income	-25,781	0	0
19412	3164	Costs Recoverable	-33,938	-52,400	-52,400
19419	3164	Compensation	-8,919	0	0
19639	3164	Deed of Postponement	-400	0	0
19664	3164	Repayment of Miscellaneous Charges	-29,534	0	0
		Income	-98,572	-52,400	-52,400
19601	3164	Recharge GF to GF	-650,306	-643,370	-643,370
19602	3164	Recharge from GF to HRA	-118,555	-199,680	-203,670
		Recharged	-768,861	-843,050	-847,040
		NET REVENUE REQUIREMENT	-181,740	17,635	33,135

Agresso code	CC	ASSISTANT DIRECTOR GOVERNANCE, HR AND LEGAL	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	3165	Salaries - Basic	79,882	84,456	86,986
11011	3165	Vacancy Savings	0	-2,096	-2,096
11121	3165	Flexi Time & Annual Leave payments	-771	0	0
11200	3165	National Insurance	10,077	10,592	10,912
11250	3165	Superannuation	16,056	13,258	13,658
		Employees Expenses	105,244	106,210	109,460
14415	3165	Mobile Phones	110	120	120
		Supplies and Services	110	120	120
		TOTAL CONTROLLABLE EXPENDITURE	105,354	106,330	109,580
17000	3165	Cost of Office Accommodation	2,210	2,210	2,210
17205	3165	Cost of Telephony	460	460	460
17214	3165	Cost of Insurance	980	980	980
17215	3165	Cost of OHS	30	30	30
17302	3165	Cost of Audit	710	710	710
17303	3165	Cost of IT	2,170	2,170	2,170
17304	3165	Cost of Legal Services	70	70	70
17305	3165	Cost of HR	790	790	790
17310	3165	Cost of Income Service	10	10	10
17322	3165	Cost of Health & Safety	110	110	110
17345	3165	Cost of Training & Development Service	180	180	180
17346	3165	Cost of Payments Service	470	470	470
		Support Services	8,190	8,190	8,190
17328	3165	Cost of Properties & Facilities Management	6	0	0
		Recharged	6	0	0
		TOTAL EXPENDITURE	113,550	114,520	117,770
		NET REVENUE REQUIREMENT	113,550	114,520	117,770

Agresso code	CC	CHAIRMAN'S ALLOWANCE (YR 1)	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11001	3300	Salaries - Overtime	0	1,060	1,090
		Employees Expenses	0	1,060	1,090
13180	3300	Car Allowance	0	60	60
13200	3300	Staff Travel cost Public Transport only	1,654	70	70
		Transport-related expenses	1,654	130	130
14005	3300	Equipment & Materials, Purchases & Maintenance	406	1,600	1,600
14202	3300	Vending Machine Provisions	0	100	100
14203	3300	Refreshments at meetings	0	500	500
14255	3300	Hospitality	3,861	2,700	2,700
14258	3300	Office Stationery	8	0	0
14263	3300	Tickets for functions	1,589	200	200
14471	3300	Subsistence Claims for Staff	0	2,400	2,400
14506	3300	Chair's Expenses	484	1,050	1,050
14510	3300	Photography	1,903	0	0
14860	3300	Bal clover for end of Muni Yr	-205	0	0
		Supplies and Services	8,046	8,550	8,550
		TOTAL CONTROLLABLE EXPENDITURE	9,700	9,740	9,770
		TOTAL EXPENDITURE	9,700	9,740	9,770
		NET REVENUE REQUIREMENT	9,700	9,740	9,770

Agresso code	CC	CHAIRMAN'S ALLOWANCE (YR 2)	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
14005	3301	Equipment & Materials, Purchases & Maintenance	371	0	0
14255	3301	Hospitality	478	0	0
14506	3301	Chair's Expenses	1,168	0	0
14510	3301	Advertising, marketing & publicity	19	0	0
14860	3301	Balance Available	-2,036	0	0
		Supplies and Services	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	0	0

TOTAL EXPENDITURE			0	0	0
NET REVENUE REQUIREMENT			0	0	0
Agresso code	CC	MEMBERS SERVICES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11200	3310	National Insurance	418	1,430	1,470
11458	3310	Training	2,678	4,000	4,000
11460	3310	Course Fees	594	0	0
		Employees Expenses	3,690	5,430	5,470
13180	3310	Car Allowance	0	260	260
13200	3310	Staff Travel cost Public Transport only	0	740	740
		Transport-related expenses	0	1,000	1,000
14005	3310	Equipment & Materials, Purchases & Maintenance	1,434	1,710	1,710
14017	3310	Photocopier	0	200	200
14203	3310	Refreshments at Meetings	0	200	200
14251	3310	Books & Periodicals	0	150	150
14313	3310	Data Protection Act	0	1,320	1,320
14323	3310	Legal Costs	6,832	0	0
14415	3310	Mobile Phones	4,345	5,400	5,400
14431	3310	IT Support & IT Consumables	65	3,470	3,470
14471	3310	Subsistence Claims for Staff	240	2,500	2,500
14486	3310	Subscriptions to Organisations & Periodicals	323	200	200
14732	3310	Meeting (Members Surgery) Expenses	0	150	150
14510	3310	Advertising, Marketing, Publicity & Printing	348	0	0
14587	3310	Conference Expenses	3,510	2,800	2,800
		Supplies and Services	17,097	18,100	18,100
		TOTAL CONTROLLABLE EXPENDITURE	20,787	24,530	24,570
17200	3310	Cost of Messenger	200	200	200
17204	3310	Cost of Franking	182	50	50
17205	3310	Cost of Telephones	2,700	2,700	2,700
17214	3310	Cost of Insurance	16,200	16,200	16,200
17215	3310	Cost of OHS	1,400	1,400	1,400
17300	3310	Cost of CMT	24,200	24,200	24,200
17301	3310	Cost of Accountancy	5,400	5,400	5,400
17303	3310	Cost of IT	84,200	84,200	84,200
17305	3310	Cost of Human Resources	32,700	32,700	32,700
17322	3310	Cost of Health & Safety	4,500	4,500	4,500
17345	3310	Cost of Training	7,300	7,300	7,300
		Support Services	178,982	178,850	178,850
17002	3310	Cost of LBC	7,629	8,980	8,980
17328	3310	Cost of Properties & Facilities Management	198	130	130
		Recharges	7,827	9,110	9,110
17401	3310	Attendance Allowance	150,468	151,980	151,980
17404	3310	Special Responsibility Allowance	40,966	42,470	42,470
		Recharges	191,434	194,450	194,450
		TOTAL EXPENDITURE	399,030	406,940	406,980
NET REVENUE REQUIREMENT			399,030	406,940	406,980
Agresso code	CC	LOCAL ELECTIONS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3312	Salaries	66,698	0	0
11460	3312	Course Fees	1,384	0	0
		Employees Expenses	68,082	0	0
12034	3312	Payment to HTS-Building Maintenance	1,602	2,500	2,630
		Premises-related Expenses	1,602	2,500	2,630
14005	3312	Equipment Materials & Maintenance incl.Lighting	503	0	0
14229	3312	District Council Expenses	0	85,000	65,000
14255	3312	Hospitality	69	0	0
14258	3312	Office Stationery	3,186	0	0
14377	3312	Payment to Hirer	6,759	0	0
14401	3312	Postage	8,465	0	0
14510	3312	Advertising, Marketing, Publicity & Printing	8,795	0	0
		Supplies and Services	27,777	85,000	85,000
		TOTAL CONTROLLABLE EXPENDITURE	97,461	87,500	87,630
		TOTAL EXPENDITURE	97,461	87,500	87,630
		INCOME			
19006	3312	Specific Grants Income (Service Related)	-14,188	0	0
		Income	-14,188	0	0
NET REVENUE REQUIREMENT			83,273	87,500	87,630
Agresso code	CC	TELEPHONY	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14410	3316	Rental, Maintenance & Call Charges for Phone System	121,262	129,800	75,800
14438	3316	Software Licences	162	0	0
		Supplies and Services	121,414	129,800	75,800
		TOTAL CONTROLLABLE EXPENDITURE	121,414	129,800	75,800
17205	3316	Cost of Telephones	1,200	1,200	1,200
17303	3316	Cost of I.T.	60,600	60,600	60,600
17310	3316	Cost of Income	100	100	100
		Support Services	61,900	61,900	61,900
18012	3316	Capital Charge	0	9,640	0
18071	3316	Depreciation	10,976	0	0
		Capital Financing Costs	10,976	9,640	0
		TOTAL EXPENDITURE	194,290	201,340	137,700
		INCOME			
19412	3316	Costs Recoverable	0	-500	-500
		Income	0	-500	-500
19601	3316	Recharge GF to GF	-158,400	-158,400	-158,400
19602	3316	Recharge from GF to HRA	-31,495	-33,490	-24,980
		Recharged	-189,895	-191,890	-183,380
NET REVENUE REQUIREMENT			4,395	8,950	-46,180
Agresso code	CC	ELECTORAL SERVICES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3318	Salaries - Basic	79,878	85,811	88,381
11011	3318	Vacancy Savings	0	-2,290	-2,290
11121	3318	Flexi Time & Annual Leave Payments	729	0	0
11132	3318	Canvassers Fees	7,440	8,960	8,960
11200	3318	National Insurance	7,607	9,690	9,990
11250	3318	Superannuation	16,056	18,470	19,020
11460	3318	Course fees	415	0	0
		Employees Expenses	112,125	120,641	124,051
13180	3318	Car Allowance	107	0	0
		Transport-related expenses	107	0	0
14005	3318	Equipment & Materials, Purchases & Maintenance	1,926	4,500	4,500
14017	3318	Photocopier usage	1,083	0	0
14229	3318	District Council Elec Exp	-718	0	0
14255	3318	Hospitality	195	0	0
14258	3318	Office Stationery	273	650	650
14350	3318	Canvass	19,015	16,130	16,130
14351	3318	Postal Vote identifier - refresh	1,930	0	0
14401	3318	Postage	1,308	2,000	2,000
14415	3318	Mobile Phone costs	120	0	0
14431	3318	IT Support & IT Consumables	406	13,850	13,850
14471	3318	Subsistence Claims for Staff	12	100	100
14486	3318	Subscriptions to Organisations & Periodicals	95	180	180
14510	3318	Advertising, Marketing & Publicity	0	100	100

		Supplies and Services	25,645	37,510	37,510
		TOTAL CONTROLLABLE EXPENDITURE	137,877	158,151	161,561
17200	3318	Cost of Messenger	1,100	1,100	1,100
17202	3318	Cost of Reprographics	324	700	700
17204	3318	Cost of Franking	14,002	11,700	11,700
17205	3318	Cost of Telephones	2,100	2,100	2,100
17214	3318	Cost of Insurance	1,000	1,000	1,000
17215	3318	Cost of OHS	100	100	100
17303	3318	Cost of I.T.	52,500	52,500	52,500
17305	3318	Cost of Human Resources	3,000	3,000	3,000
17310	3318	Cost of Income	100	100	100
17322	3318	Cost of Health & Safety	400	400	400
17345	3318	Cost of Training & Development	700	700	700
17347	3318	Cost of Director of Governance	22,200	22,200	22,200
		Support Services	97,526	95,690	95,690
17002	3318	Cost of Office Accommodation LBC	54,479	55,020	55,020
17328	3318	Cost of Properties & Facilities Management	50	10	10
		Recharges	54,529	55,030	55,030
		TOTAL EXPENDITURE	289,932	308,781	312,191
		INCOME			
19108	3318	Sales of Planning Documents & Electoral Registers	-2,297	-1,600	-1,600
19412	3318	Costs Recoverable	0	-250	-250
		Income	-2,297	-1,850	-1,850
		NET REVENUE REQUIREMENT	287,635	306,931	310,341
Agresso code	CC	PARLIAMENTARY ELECTIONS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14229	3320	District Council Expenses	-63,719	0	0
		Supplies and Services	-63,719	0	0
		TOTAL CONTROLLABLE EXPENDITURE	-63,719	0	0
		TOTAL EXPENDITURE	-63,719	0	0
		NET REVENUE REQUIREMENT	-63,719	0	0
Agresso code	CC	3 WYCH ELM	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12340	1255	Electricity	2,580	3,730	1,516
		Premises-related Expenses	2,580	3,730	1,516
		TOTAL CONTROLLABLE EXPENDITURE	2,580	3,730	1,516
17311	1255	Cost of DEC	1,668	310	310
		Recharges	1,668	310	310
18071	1255	Depreciation	1,181	690	0
		Capital Financing Costs	1,181	690	0
		TOTAL EXPENDITURE	5,429	4,730	1,826
		INCOME			
19247	1255	Service Charges Income	-2,580	-3,730	-1,516
19508	1255	Rent Income	-6,500	-6,500	-6,500
		Income	-9,080	(-10,230)	(-8,016)
		NET REVENUE REQUIREMENT	-3,651	(-5,500)	(-6,190)
Agresso code	CC	21 THE ROWS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12034	1260	Payment to HTS-Building Maintenance	141	0	0
12340	1260	Electricity	212	4,630	373
12390	1260	Business Rates	7,168	7,460	7,610
		Premises-related Expenses	7,521	12,090	7,983
		TOTAL CONTROLLABLE EXPENDITURE	7,871	12,090	7,983
17214	1260	Cost of Insurance Section	200	200	200
		Support Services	200	200	200
		TOTAL EXPENDITURE	7,721	12,290	8,183
		NET REVENUE REQUIREMENT	7,721	12,290	8,183
Agresso code	CC	SEEN NIGHTCLUB	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12350	1550	Gas	450	2,380	1,533
12372	1550	Rent	11,375	11,380	11,380
12373	1550	Service Charges - Landlord	21,002	5,900	5,900
12390	1550	Business Rates	30,720	31,960	27,520
		Premises-related Expenses	63,547	51,620	46,333
14500	1550	Insurance		3,300	3,300
		Supplies and Services	0	3,300	3,300
		TOTAL CONTROLLABLE EXPENDITURE	63,547	54,920	49,633
		TOTAL EXPENDITURE	63,547	54,920	49,633
		NET REVENUE REQUIREMENT	63,547	54,920	49,633
Agresso code	CC	LATTON BUSH CENTRE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	1560	Salaries - Basic	113,629	132,328	136,298
11001	1560	Salaries - Overtime	5,887	8,684	8,944
11003	1560	Contract & Agency Staff	12,538	0	0
11011	1560	Vacancy Savings	0	-3,501	-3,501
11121	1560	Flexi Time & Annual Leave payments	1,061	0	0
11200	1560	National Ins Insurance	13,215	13,240	13,640
11250	1560	Superannuation	25,015	26,642	27,442
		Employees Expenses	171,345	177,393	182,823
12000	1560	Maintenance Buildings - External Contracts	44,552	34,500	34,500
12001	1560	Alarm Maintenance Burglar & Fire	3,763	3,000	3,000
12003	1560	Cleaning & Disposals	4,566	3,500	3,500
12010	1560	Trade Refuse Collection	16,667	17,500	17,500
12014	1560	Routine Maintenance of Buildings	9,550	8,400	8,820
12027	1560	Refurbish to re-let	3,718	5,000	5,000
12034	1560	Payment to HTS-Building Maintenance	50,169	47,250	49,610
12340	1560	Electricity	102,293	222,080	163,104
12350	1560	Gas	56,317	65,150	63,018
12390	1560	Business Rates	80,588	84,940	86,640
12400	1560	Water	9,997	10,390	10,600
12421	1560	Cleaning Contract	20,303	22,320	22,770
		Premises-related Expenses	404,483	524,030	468,062
14005	1560	Equipment Materials & Maintenance incl Lighting	28,310	27,000	27,000
14015	1560	Open/Close Stock (Equipment etc)	48	0	0
14017	1560	Photocopier Usage	696	1,160	1,160
14203	1560	Refreshments at Meetings	7,143	30,000	30,000
14231	1560	Energy Certificates	725	400	400
14255	1560	Hospitality	144	250	250
14258	1560	Office Stationery	95	680	680
14325	1560	Licence Fees inc PRS, PPL & Public Entertainment	1,112	1,900	1,900
14401	1560	Postage	825	800	800
14431	1560	IT Support and IT Consumables	926	400	400
14510	1560	Advertising, Marketing, Publicity & Printing	1,685	2,500	2,500
		Supplies and Services	41,613	65,090	65,090
		TOTAL CONTROLLABLE EXPENDITURE	617,441	766,513	715,975
17200	1560	Cost of Messenger Service	1,100	1,100	1,100
17202	1560	Cost of Reprographics	27	100	100
17204	1560	Cost of Franking	126	160	160

17205	1560	Cost of Telephone System	3,700	3,700	3,700
17214	1560	Cost of Insurance Section	12,700	12,700	12,700
17215	1560	Cost of OHS	200	200	200
17303	1560	Cost of Information Technology	9,700	9,700	9,700
17304	1560	Cost of Legal Services	10,900	10,900	10,900
17305	1560	Cost of Human Resources	5,000	5,000	5,000
17310	1560	Cost of Income Service	8,700	8,700	8,700
17322	1560	Cost of Health & Safety Service	700	700	700
17345	1560	Cost of Training & Development Service	1,100	1,100	1,100
		Support Services	53,953	54,060	54,060
17311	1560	Cost of DEC	65,504	66,390	66,390
		Recharges	65,504	66,390	66,390
18071	1560	Depreciation	810	45,900	0
		Capital Financing Costs	810	45,900	0
		TOTAL EXPENDITURE	737,708	932,863	836,425
		INCOME			
19114	1560	Sales - General	-1,692	-1,500	-1,500
19119	1560	Sales of Meals	-6,994	-30,000	-30,000
19247	1560	Service Charges Income	-343,391	-492,340	-491,232
19316	1560	Lettings	-82,247	-105,000	-105,000
19412	1560	Costs Recoverable	-35	0	0
19508	1560	Rents Income	-313,529	-324,100	-374,100
19529	1560	Rents Income - Licence to Occupy	-10,000	-10,000	-10,000
19546	1560	Bungalow Rent	2,960	2,960	2,960
		Income	-757,798	(-1965,900)	(-1954,792)
19601	1560	Recharge GF to GF	-189,099	(-189,840)	(-189,840)
19602	1560	Recharge from GF to HRA	-48,220	(-50,500)	(-51,510)
		Recharged	-237,319	-240,340	-241,350
		NET REVENUE REQUIREMENT	-257,409	-273,377	-359,717

Agresso code	CC	2 WYCH ELM	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
12001	1874	Alarm Maintenance Burglar & Fire, Compliance	37	70	70
12034	1874	Payment to HTS-Building Maintenance	3,419	660	690
12340	1874	Electricity	7,421	11,350	9,475
12350	1874	Gas	4,637	7,790	2,035
12400	1874	Water	991	6,150	6,270
		Premises-related Expenses	16,505	26,010	18,540
		TOTAL CONTROLLABLE EXPENDITURE	16,505	26,010	18,540
17214	1874	Cost of Insurance Section	100	100	100
17310	1874	Cost of Income Service	100	100	100
		Support Services	200	200	200
17311	1874	Cost of DEC	1,668	920	920
		Recharges	1,668	920	920
18071	1874	Depreciation	4,789	6,560	0
		Capital Financing Costs	4,789	6,560	0
		TOTAL EXPENDITURE	23,162	33,690	19,660
		INCOME			
19247	1874	Service Charges Income	-14,628	-26,010	-18,390
19508	1874	Rent Income	-13,100	-13,100	-13,100
		Income	-27,728	(-39,110)	(-31,490)
		NET REVENUE REQUIREMENT	-4,566	(-15,429)	(-11,830)

Agresso code	CC	BARBARA CASTLE HEALTH CENTRE	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
12000	1876	Maintenance Buildings - External Contracts	1,349	0	0
12001	1876	Alarm Maintenance Burglar & Fire, Compliance	461	410	410
12003	1876	Cleaning & Disposals	234	230	230
12034	1876	Payment to HTS-Building Maintenance	3,930	6,660	6,990
12340	1876	Electricity	6,490	12,700	10,439
12350	1876	Gas	4,962	9,290	2,530
12421	1876	Cleaning Contract	578	690	690
		Premises-related Expenses	18,004	29,960	21,289
		TOTAL CONTROLLABLE EXPENDITURE	18,004	29,960	21,289
17214	1876	Cost of Insurance Section	500	500	500
17310	1876	Cost of Income Service	200	200	200
		Support Services	700	700	700
17311	1876	Cost of DEC	1,829	2,060	2,060
		Recharges	1,829	2,060	2,060
18071	1876	Depreciation	4	13,150	0
		Capital Financing Costs	4	13,150	0
		TOTAL EXPENDITURE	20,537	45,870	24,049
		INCOME			
19424	1876	Service Charges (BCHC)	-17,021	-29,960	-20,949
19425	1876	Management Income	-270	-270	-270
19508	1876	Rent Income	-68,500	-68,500	-68,500
		Income	-85,791	(-98,730)	(-89,719)
		NET REVENUE REQUIREMENT	-65,254	(-152,860)	(-105,670)

Agresso code	CC	PUBLIC CONVENIENCES	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
12034	2200	Payment to HTS-Building Maintenance	1,663	660	690
12038	2200	Payment to HTS-Building Cleaning	8,093	7,900	8,902
12340	2200	Electricity	509	1,080	838
12390	2200	Business Rates	-3,144	4,190	4,270
12400	2200	Water	0	200	200
		Premises-related Expenses	7,121	14,030	14,800
		TOTAL CONTROLLABLE EXPENDITURE	7,121	14,030	14,800
17214	2200	Cost of Insurance Section	500	500	500
		Support Services	500	500	500
18071	2200	Depreciation	0	6,030	0
		Capital Financing Costs	0	6,030	0
		TOTAL EXPENDITURE	7,621	20,560	15,400
		NET REVENUE REQUIREMENT	7,621	20,560	15,400

Agresso code	CC	DEPOTS/NURSERY	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
12340	2940	Electricity	607	400	1,137
12390	2940	Business Rates	2,099	2,180	2,220
		Premises-related Expenses	2,706	2,580	3,357
		TOTAL CONTROLLABLE EXPENDITURE	2,706	2,580	3,357
17214	2940	Cost of Insurance Section	200	200	200
		Support Services	200	200	200
18071	2940	Depreciation	9,243	2,150	0
		Capital Financing Costs	9,243	2,150	0
		TOTAL EXPENDITURE	12,149	4,930	3,557
		INCOME			
19508	2940	Rents Income	-20,000	-20,000	-20,000
		Income	-20,000	(-20,000)	(-20,000)
		NET REVENUE REQUIREMENT	-7,851	(-15,070)	(-16,443)

Agresso code	CC	PAVILIONS, SPORTS PITCHES & COMMON ROOMS	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
12000	3110	Maintenance Buildings - External Contracts	6,253	1,000	1,000
12001	3110	Alarm Maintenance Burglar & Fire Compliance	405	260	260
12034	3110	Payment to HTS-Building Maintenance	4,167	6,660	6,990
12036	3110	Payment to HTS-Grounds Maintenance	121,890	133,990	141,400
12340	3110	Electricity	13,034	9,930	9,591
12390	3110	Business Rates	5,866	6,100	6,220
12400	3110	Water	575	1,690	1,720
		Premises-related Expenses	152,190	159,630	167,181
14005	3110	Equipment Materials & Mice inc lighting	27,673	0	0
		Supplies and Services	27,673	0	0
		TOTAL CONTROLLABLE EXPENDITURE	179,863	159,630	167,181
17214	3110	Cost of Insurance Section	1,400	1,400	1,400
17310	3110	Cost of Income Service	400	400	400
		Support Services	1,800	1,800	1,800
17311	3110	Cost of DEC	17,474	16,310	16,310
		Recharges	17,474	16,310	16,310
18071	3110	Depreciation	29,701	21,970	0
18172	3110	MIRS GF Impairment-revaluation losses	-242,152	0	0
		Capital Financing Costs	-212,451	21,970	0
		TOTAL EXPENDITURE	-13,314	199,710	185,291
		INCOME			
19247	3110	Service Charge Income	-3,072	-12,640	-19,294
19310	3110	Fees & Charges - Football	-9,710	-14,170	-14,170
19508	3110	Rent Income	-36,675	-36,680	-36,680
19510	3110	Job Codes Rent Income	-34,389	-34,290	-34,290
		Income	-83,846	(-97,880)	(-104,534)
19601	3110	Recharge GF to GF	-14,733	-14,730	-14,730
		Recharged	-14,733	(-14,730)	(-14,730)
		NET REVENUE REQUIREMENT	-111,893	87,100	66,027
Agresso code	CC	HATCHES	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
12000	3140	Maintenance Buildings - External Contracts	27,467	3,000	3,000
12034	3140	Payment to HTS-Building Maintenance	2,569	31,850	33,440
12328	3140	Grounds Maintenance - Non DSO	299	280	280
12340	3140	Electricity	1,768	1,700	778
12390	3140	Business Rates	5,651	7,640	7,790
12400	3140	Water	76	50	50
		Premises-related Expenses	37,830	44,520	45,338
		TOTAL CONTROLLABLE EXPENDITURE	37,830	44,520	45,338
17214	3140	Cost of Insurance Section	100	100	100
17310	3140	Cost of Income Service	1,800	1,800	1,800
		Support Services	1,900	1,900	1,900
17311	3140	Cost of DEC	25,269	18,760	18,760
		Recharges	25,269	18,760	18,760
18071	3140	Depreciation Capital Charges	120,896	96,910	0
		Capital Financing Costs	120,896	96,910	0
		TOTAL EXPENDITURE	185,895	162,090	65,998
		INCOME			
19247	3140	Service Charge Income	-1,501	-3,200	-3,200
19510	3140	Job Codes Rent Income	-604,735	-630,350	-630,350
		Income	-606,236	(-633,550)	(-633,550)
		NET REVENUE REQUIREMENT	-420,341	(-471,460)	(-567,552)
Agresso code	CC	PROPERTY & FACILITIES	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	3166	Salaries - Basic	132,827	267,856	275,686
11003	3166	Contract & Agency Staff	66,493	0	0
11011	3166	Vacancy Savings	0	-6,734	-6,734
11100	3166	Wages - Basic	1,363	0	0
11103	3166	Wages - Holiday Pay	650	0	0
11121	3166	Flexi Time & Annual Leave payments	1,308	0	0
11200	3166	National Insurance	16,420	29,825	30,715
11250	3166	Superannuation	26,698	50,531	52,051
11608	3166	Telephone Call Outs	138	140	140
		Employees Expenses	246,897	341,418	351,858
13180	3166	Car Allowance	623	1,527	1,527
13200	3166	Staff Travel cost Public Transport only	0	127	127
		Transport-related expenses	623	1,654	1,654
14005	3166	Equipment Materials & Maintenance incl.Lighting	175	1,591	1,591
14203	3166	Refreshments at Meetings	0	51	51
14230	3166	Clothing & Uniform	0	64	64
14249	3166	Land Registry Fees	0	764	764
14251	3166	Books, Magazines and Publications	0	477	477
14310	3166	Consultancy Fees & Consultation costs	7,155	23,000	23,000
14323	3166	Legal Costs	2,637	5,000	5,000
14325	3166	Licence Fees inc PRS, PPL & Public Entertainment	2,782	0	0
14343	3166	Valuation of Assets	26,485	18,870	18,870
14415	3166	Mobile Phone Costs	260	338	338
14471	3166	Subsistence claims for staff inc parking	0	414	414
14500	3166	Insurance	0	39,240	80,340
14501	3166	Policy Excesses	0	30,000	30,000
14525	3166	GIS Expenditure	34	0	0
14587	3166	Conference Expenses	0	102	102
		Supplies and Services	39,528	119,911	161,011
		TOTAL CONTROLLABLE EXPENDITURE	287,048	462,983	514,523
17000	3166	Cost of Office Accommodation	7,823	7,823	7,823
17200	3166	Cost of Messenger Service	1,336	1,336	1,336
17202	3166	Cost of Reprographics	2,843	2,310	2,310
17205	3166	Cost of Telephone System	1,892	1,892	1,892
17214	3166	Cost of Insurance Section	75,067	2,403	2,403
17215	3166	Cost of OHS	205	205	205
17302	3166	Cost of Audit	12,155	12,155	12,155
17303	3166	Cost of Information Technology	25,005	25,005	25,005
17304	3166	Cost of Legal Services	131,982	131,982	131,982
17305	3166	Cost of Human Resources	4,551	4,551	4,551
17310	3166	Cost of Income Service	818	818	818
17322	3166	Cost of Health & Safety Service	614	614	614
17338	3166	Cost of Procurement Service	25,005	25,005	25,005
17345	3166	Cost of Training & Development Service	1,023	1,023	1,023
17346	3166	Cost of Payments Service	10,380	10,380	10,380
		Support Services	300,699	227,562	227,562
17328	3166	Cost of Property & Facilities Management	13	0	0
17335	3166	Cost of LBC Room Hire Bookings	65	0	0
		Recharges	78	0	0
18071	3166	Depreciation	2,555	0	0
18075	3166	Amortisation of Intangible Assets	0	5,470	0
		Capital Financing Costs	2,555	5,470	0
		TOTAL EXPENDITURE	590,380	695,955	742,025
		INCOME			
19247	3166	Service Charges Income	3	0	0
19356	3166	Wayleaves	-36	-250	-250
19412	3166	Costs Recoverable	-12,519	-19,000	-19,000
19441	3166	Insurance Income	-41,543	-27,470	-62,470
19581	3166	Admin Costs Income	-4,696	-4,000	-4,000
		Income	-58,791	(-60,720)	(-85,720)
19600	3166	Recharge GF to Capital	0	-53,750	-53,750
19601	3166	Recharge GF to GF	-198,144	-239,120	-239,120
19602	3166	Recharge from GF to HRA	-128	-7,760	-7,920
		Recharged	-198,272	-300,630	-300,790

		NET REVENUE REQUIREMENT		
		333,317	344,605	355,515
Agresso code	CC	INVESTMENT PROPERTY - GF		
		2022/23 Actual	2023/24 Budget	2024/25 Budget
		£	£	£
19508	3181	INCOME		
		Rents Income	-94,730	0
		Income	(-94,730)	0
		NET REVENUE REQUIREMENT		
		(-94,730)	0	0
Agresso code	CC	THE STOW SHOPPING CENTRE		
		2022/23 Actual	2023/24 Budget	2024/25 Budget
		£	£	£
12034	3184	EXPENDITURE		
		Payment to HTS-Building Maintenance	6,526	22,730
12040	3184		4,085	4,000
12340	3184	Electricity	455	280
12350	3184	Gas	488	300
12390	3184	Business Rates	5,504	5,720
12400	3184	Water	742	0
		Premises-related Expenses	17,810	33,090
		TOTAL CONTROLLABLE EXPENDITURE	17,810	33,090
17310	3184	Cost of Income Service	1,200	1,200
		Support Services	1,200	1,200
17311	3184	Cost of DEC	25,214	23,480
		Recharges	25,214	23,480
18071	3184	Depreciation	609,951	118,120
18172	3184	MIRS GF Impairment-revaluation losses	-12,235	0
		Capital Financing Costs	597,716	118,120
		TOTAL EXPENDITURE	641,940	175,890
19226	3184	INCOME		
		Other Fees	-25,286	-27,980
19508	3184	Rents Income	-541,118	-553,600
		Income	-566,404	(-581,580)
		NET REVENUE REQUIREMENT		
		75,536	(-3405,690)	(-522,600)
Agresso code	CC	BUSH FAIR SHOPS SHOPPING CENTRE		
		2022/23 Actual	2023/24 Budget	2024/25 Budget
		£	£	£
12000	3188	EXPENDITURE		
		Maintenance Buildings - External Contracts	0	270
12034	3188		1,409	21,750
12340	3188	Electricity	1,757	2,780
12390	3188	Business Rates	15,163	14,460
12400	3188	Water	948	460
		Premises-related Expenses	19,277	39,720
		TOTAL CONTROLLABLE EXPENDITURE	19,277	39,720
17310	3188	Cost of Income Service	1,100	1,100
		Support Services	1,100	1,100
17311	3188	Cost of DEC	23,501	20,920
		Recharges	23,501	20,920
18071	3188	Depreciation	328,421	68,850
18172	3188	MIRS GF Impairment-revaluation losses	-13,497	0
		Capital Financing Costs	314,924	68,850
		TOTAL EXPENDITURE	358,902	130,590
19508	3188	INCOME		
		Rents Income	-387,997	-431,050
		Income	-387,997	(-431,050)
		NET REVENUE REQUIREMENT		
		-29,095	(-300,460)	(-370,700)
Agresso code	CC	BUSH HOUSE OFFICES		
		2022/23 Actual	2023/24 Budget	2024/25 Budget
		£	£	£
12000	3190	EXPENDITURE		
		Maintenance Buildings - External Contracts	794	400
12001	3190		7,388	320
12034	3190	Alarm Maintenance Burglar & Fire Compliance	911	4,060
12340	3190	Electricity	4,859	5,580
12400	3190	Water	634	2,100
12421	3190	Cleaning Contract	6,542	7,200
		Premises-related Expenses	21,128	19,660
		TOTAL CONTROLLABLE EXPENDITURE	21,128	19,660
17310	3190	Cost of Income Service	200	200
		Support Services	200	200
17311	3190	Cost of DEC	3,765	3,760
		Recharges	3,765	3,760
		TOTAL EXPENDITURE	25,093	23,620
19247	3190	INCOME		
		Service Charges Income	-22,065	-20,200
19508	3190	Rents Income	-39,247	-39,250
		Income	-61,312	(-59,450)
		NET REVENUE REQUIREMENT		
		-36,219	(-35,830)	(-35,450)
Agresso code	CC	ADAMS HOUSE		
		2022/23 Actual	2023/24 Budget	2024/25 Budget
		£	£	£
12340	3204	EXPENDITURE		
		Electricity	107	300
		Premises-related Expenses	107	300
		TOTAL CONTROLLABLE EXPENDITURE	107	164
		TOTAL EXPENDITURE	107	164
		NET REVENUE REQUIREMENT		
		107	300	164
Agresso code	CC	NORTHGATE HOUSE		
		2022/23 Actual	2023/24 Budget	2024/25 Budget
		£	£	£
12001	3207	EXPENDITURE		
		Alarm maintenance Burglar & Fire	144	150
		Premises-related Expenses	144	150
		TOTAL CONTROLLABLE EXPENDITURE	144	150
17205	3207	Cost of Telephone System	6,900	6,900
17214	3207	Cost of Insurance	6,800	6,800
		Support Services	13,700	13,700
18071	3207	Depreciation	360	0
		Capital Financing Costs	0	360
		TOTAL EXPENDITURE	13,844	14,210
19508	3207	INCOME		
		Rents income	-7,095	-21,500
		Income	-7,095	(-21,500)
		NET REVENUE REQUIREMENT		
		6,749	(-17,290)	(-17,650)
Agresso code	CC	CIVIC CENTRE		
		2022/23 Actual	2023/24 Budget	2024/25 Budget
		£	£	£
11000	3213	EXPENDITURE		
		Salaries - Basic	145,604	199,535
11001	3213		12,007	21,237
11003	3213	Salaries - Overtime	-2,000	0
11011	3213	Contract & Agency Staff	0	-5,500

11121	3213	Flexi Time & Annual Leave payments	-15	0	0
11200	3213	National Insurance	16,265	21,726	22,376
11250	3213	Superannuation	33,250	41,708	42,558
		Employees Expenses	205,111	278,790	287,256
12000	3213	Maintenance Buildings - External Contracts	74,775	65,100	65,100
12003	3213	Cleaning & Disposals	11	0	0
12006	3213	Insurance Claims Job Codes	1,350	0	0
12010	3213	Trade Refuse Collection	11,081	9,600	9,600
12014	3213	Routine Maintenance of Buildings	74,979	75,580	79,390
12340	3213	Electricity	103,390	278,450	167,064
12350	3213	Gas	40,912	55,850	54,236
12390	3213	Business Rates	380,672	391,060	342,920
12400	3213	Water	2,972	3,360	3,430
12421	3213	Cleaning Contract	95,950	113,690	115,950
		Premises-related Expenses	785,092	992,690	827,670
14005	3213	Equipment Materials & Maintenance incl.Lighting	22,241	26,300	26,300
14007	3213	Fire Extinguishers	849	700	700
14024	3213	Rental and Leasing Cost of Vending Machines	20,336	25,550	25,550
14230	3213	Clothing & Uniform	1,150	3,000	3,000
14231	3213	Energy Certificates	695	400	400
14233	3213	ID Cards	1,429	1,500	1,500
14258	3213	Office Stationery	8	0	0
14325	3213	Licence Fees inc PRS, PPL & Public Entertainment	503	1,400	1,400
14410	3213	Rental,Maintenance & Call Charges for Phone System	955	970	970
14415	3213	Mobile Phone Costs	1,350	1,200	1,200
14471	3213	Subsistence claims for staff inc parking	0	1,000	1,000
14486	3213	Subscriptions to Organisations & Periodicals	0	170	170
		Supplies and Services	49,516	62,190	62,190
		TOTAL CONTROLLABLE EXPENDITURE	1,040,719	1,333,586	1,177,696
17000	3213	Cost of Office Accommodation	10,200	10,200	10,200
17202	3213	Cost of Reprographics	130	0	0
17205	3213	Cost of Telephone System	1,900	1,900	1,900
17214	3213	Cost of Insurance Section	12,500	12,500	12,500
17215	3213	Cost of OHS	300	300	300
17303	3213	Cost of Information Technology	6,800	6,800	6,800
17305	3213	Cost of Human Resources	6,000	6,000	6,000
17322	3213	Cost of Health & Safety Service	800	800	800
17345	3213	Cost of Training & Development Service	1,300	1,300	1,300
		Support Services	39,930	39,800	39,800
17311	3213	Cost of DEC	4,396	4,090	4,090
17328	3213	Cost of Property & Facilities Management	6	0	0
		Recharges	4,402	4,090	4,090
18071	3213	Depreciation	34,376	114,220	0
18075	3213	Amortisation of Intangible Assets	0	6,910	0
18172	3213	MIRS GF Impairment-revaluation losses	-3,235	0	0
		Capital Financing Costs	31,143	121,130	0
		TOTAL EXPENDITURE	1,116,194	1,498,606	1,220,986
		INCOME			
19247	3213	Service Charges Income	-6,454	-6,450	-6,450
19412	3213	Costs Recoverable	-965	0	0
		Income	-7,419	(-6,450)	(-6,450)
19601	3213	Recharge GF to GF	-1,026,760	(-1,055,030)	(-1,055,030)
19602	3213	Recharge from GF to HRA	-182,673	-187,660	-182,410
		Recharged	-1,209,433	(-1,242,690)	(-1,237,440)
		NET REVENUE REQUIREMENT	-100,658	249,466	(-122,904)

Agresso code	CC	MESSENGER & POSTAL SERVICE	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
13025	3302	Payment to HTS-Fleet	4,531	4,690	5,176
13105	3302	Payment to HTS-Fuel	353	500	500
		Transport-related expenses	4,884	5,190	5,676
14005	3302	Equipment Materials & Maintenance incl.Lighting	4,800	11,180	11,180
14015	3302	Open/Close Stock (Equipment etc)	-5,135	0	0
14401	3302	Cost of Postage	80,898	85,000	85,000
		Supplies and Services	80,563	96,180	96,180
		TOTAL CONTROLLABLE EXPENDITURE	85,447	101,370	101,856
17000	3302	Cost of Office Accommodation	3,400	3,400	3,400
17205	3302	Cost of Telephone System	600	600	600
17214	3302	Cost of Insurance Section	300	300	300
17303	3302	Cost of Information Technology	4,900	4,900	4,900
		Support Services	9,200	9,200	9,200
17311	3302	Cost of DEC	37,210	39,350	39,350
		Recharges	37,210	39,350	39,350
		TOTAL EXPENDITURE	131,857	149,920	150,406
		INCOME			
19601	3302	Recharge GF to GF	-103,062	(-116,700)	(-116,700)
19602	3302	Recharge from GF to HRA	-38,308	(-35,660)	(-36,370)
		Recharged	-141,370	(-152,360)	(-153,070)
		NET REVENUE REQUIREMENT	-9,513	(-12,440)	(-12,664)

Agresso code	CC	DIRECTOR OF STRATEGIC GROWTH & REGENERATION	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	3385	Salaries - Basic	70,831	114,160	117,580
11011	3385	Vacancy Savings	0	-2,610	-2,610
11121	3385	Flexi Time & Annual Leave payments	(-4,844)	0	0
11200	3385	National Insurance	9,508	13,990	14,410
11250	3385	Superannuation	14,237	20,560	21,180
		Employees Expenses	89,732	146,100	150,560
13200	3385	Staff Travel Cost Public Transport only	0	400	400
		Transport-related expenses	0	400	400
14251	3385	Books, Magazines and Publications	0	100	100
14415	3385	Mobile Phone Costs	240	360	360
		Supplies and Services	240	460	460
		TOTAL CONTROLLABLE EXPENDITURE	89,972	146,960	151,420
17000	3385	Cost of Office Accommodation	3,400	3,400	3,400
17202	3385	Cost of Reprographics	44	0	0
17205	3385	Cost of Telephone System	300	300	300
17214	3385	Cost of Insurance Section	500	500	500
17300	3385	Cost of Corporate Management	38,400	38,400	38,400
17301	3385	Cost of Accountancy	103,700	103,700	103,700
17303	3385	Cost of Information Technology	1,900	1,900	1,900
17305	3385	Cost of Human Resources	1,000	1,000	1,000
17320	3385	Cost of Communications Service	68,800	68,800	68,800
17322	3385	Cost of Health & Safety Service	100	100	100
17342	3385	Cost of Policy & Performance Service	12,600	12,600	12,600
17345	3385	Cost of Training & Development Service	200	200	200
		Support Services	230,944	230,900	230,900
17311	3385	Cost of DEC	8,849	8,240	8,240
17328	3385	Cost of Properties & Facilities Management	6	0	0
		Recharges	8,855	8,240	8,240
		TOTAL EXPENDITURE	329,771	386,100	390,560
		INCOME			
19601	3385	Recharge GF to GF	(-334,615)	(-367,810)	(-367,810)
		Recharged	(-334,615)	(-367,810)	(-367,810)
		NET REVENUE REQUIREMENT	(-4,844)	18,290	22,750

Agresso code	CC	THE HARVEY CENTRE	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	3390	Salaries - Basic	5,580	0	0
		Employees Expenses	5,580	0	0
12000	3390	Maintenance	0	179,000	0

12304	3390	Car Park Maintenance	0	232,800	521,945
12373	3390	Service Charges	0	253,033	1,121,974
12390	3390	Business Rates	41,955	244,649	242,307
		Premises-related Expenses	41,955	999,482	1,866,226
14323	3390	Legal Costs	5,888	0	0
14332	3390	Professional Fees	130,314	262,650	180,000
14582	3390	Misc.	1,087	0	99,387
		Supplies and Services	137,299	262,650	279,387
		TOTAL CONTROLLABLE EXPENDITURE	184,824	1,172,132	2,165,613
17214	3390	Cost of Insurance	2,001	0	172,323
		Support Services	2,001	0	172,323
18050	3390	RCCO	0	300,000	0
		Capital Financing Costs	0	300,000	0
		TOTAL EXPENDITURE	186,825	1,472,132	2,337,936
		INCOME			
19226	3390	Other Fees	-11,999	0	0
19247	3390	Service Charges Income	118,792	0	0
19301	3390	Play & Display Income	-172,155	-180,000	-650,000
19508	3390	Rent Income	-888,426	-1,886,697	-2,219,742
		Income	(-953,788)	(-12,066,697)	(-12,869,742)
		NET REVENUE REQUIREMENT	(-766,963)	(-1594,565)	(-1531,806)
Agresso code	CC	SUMNERS FORMER NEIGHBOURHOOD OFFICE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
18071	3404	Depreciation	0	1,220	0
		Capital Financing Costs	0	1,220	0
		TOTAL EXPENDITURE	0	1,220	0
		INCOME			
19508	3404	Rents Income	-8,000	-8,000	-8,000
		Income	(-8,000)	(-8,000)	(-8,000)
		NET REVENUE REQUIREMENT	(-8,000)	(-8,780)	(-8,000)
Agresso code	CC	OSLER HOUSE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12001	3408	Alarm Maintenance Burglar & Fire	415	770	770

12034	3408	Payment to HTS-Building Maintenance	161	0	0
12340	3408	Electricity	4,498	2,180	7,599
12350	3408	Gas	-2,329	750	246
12390	3408	Business Rates	11,315	11,770	12,010
12400	3408	Water	0	450	460
		Premises-related Expenses	14,060	15,920	21,085
		TOTAL CONTROLLABLE EXPENDITURE	14,060	15,920	21,085
18071	3408	Depreciation	0	1,530	0
		Capital Financing Costs	0	1,530	0
		TOTAL EXPENDITURE	14,060	17,450	21,085
		NET REVENUE REQUIREMENT	14,060	17,450	21,085

Agresso code	CC	POTTER STREET FORMER NEIGHBOURHOOD OFFICE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12000	3412	Maintenance Buildings - External Contracts	500	0	0
12001	3412	Alarm Maintenance Burglar & Fire, Compliance	290	0	0
12034	3412	Payment to HTS-Building Maintenance	150	0	0
12340	3412	Electricity	2,363	1,230	0
12350	3412	Gas	2,453	330	0
12390	3412	Business Rates	-3,054	16,380	0
12400	3412	Water	72	240	0
		Premises-related Expenses	2,774	18,180	0
		TOTAL CONTROLLABLE EXPENDITURE	2,774	18,180	0
17214	3412	Cost of Insurance Section	300	300	300
		Support Services	300	300	300
18071	3412	Depreciation	35,233	5,600	0
		Capital Financing Costs	35,233	5,600	0
		TOTAL EXPENDITURE	38,307	24,080	300
		INCOME			
19508	3412	Rents Income	-3,290	0	0
		Income	-3,290	0	0
		NET REVENUE REQUIREMENT	35,017	24,080	300

PROTECT	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
Employees Expenses	1,004,868	916,241	957,190
Premises Related Expenses	62,716	61,220	58,124
Transport Related Expenses	21,102	21,843	23,308
Supplies & Services	457,227	411,656	401,656
Central Support Services	214,636	219,345	219,345
Other Recharges	399,320	357,870	357,870
Capital Financing Costs	7,619	25,230	0
Total Expenditure	2,167,488	2,013,405	2,017,493
Income	-294,818	-11,820	-17,820
Recharges	-289,438	-260,000	-261,500
Net Expenditure	1,583,232	1,741,585	1,738,173

Agresso code	CC	WELFARE RIGHTS AND ADVICE	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
14482	1450	Grants to Voluntary Organisations	90,000	90,000	90,000
		Supplies and Services	90,000	90,000	90,000
		TOTAL CONTROLLABLE EXPENDITURE	90,000	90,000	90,000
17311	1450	Cost of DEC	5,695	6,110	6,110
		Recharges	5,695	6,110	6,110
18071	1450	Depreciation	1,102	0	0
		Capital Financing Costs	1,102	0	0
		TOTAL EXPENDITURE	96,797	96,110	96,110
		INCOME			
19602	1450	Recharge from GF to HRA	-32,850	-34,180	-34,860
		Recharged	-32,850	-34,180	-34,860
		NET REVENUE REQUIREMENT	63,947	61,930	61,250

Agresso code	CC	LEISURE SERVICES	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	1510	Salaries - Basic	101,461	87,807	90,437
11011	1510	Vacancy Savings	0	-1,949	-1,949
11121	1510	Flexi Time & Annual Leave payments	-399	0	0
11200	1510	National Insurance	11,167	4,986	5,136
11250	1510	Superannuation	20,418	8,532	8,792
11402	1510	Recruitment Costs Including Police Checks	150	0	0
11460	1510	Course Fees	3,223	0	0
		Employees' Expenses	136,020	99,376	102,416
13180	1510	Car Allowance	0	700	700
		Transport-related expenses	0	700	700
14005	1510	Equipment Materials & Maintenance Incl Lighting	82	200	200
14251	1510	Books, Magazines and Publications	0	20	20
14415	1510	Mobile Phone Costs	290	120	120
14431	1510	IT Support and IT Consumables	449	100	100
14471	1510	Subsistence claims for staff inc parking	0	150	150
14577	1510	Development Work	26,251	150	150
		Supplies and Services	27,072	740	740
		TOTAL CONTROLLABLE EXPENDITURE	163,092	100,816	103,856
17000	1510	Cost of Office Accommodation	1,700	1,700	1,700
17200	1510	Cost of Messenger Service	2,100	2,100	2,100
17202	1510	Cost of Reprographics	1,112	700	700
17204	1510	Cost of Franking	25	50	50
17205	1510	Cost of Telephone System	1,200	1,200	1,200
17214	1510	Cost of Insurance Section	1,700	1,700	1,700
17303	1510	Cost of Information Technology	8,800	8,800	8,800
17304	1510	Cost of Legal Services	6,500	6,500	6,500
17305	1510	Cost of Human Resources	1,000	1,000	1,000
17322	1510	Cost of Health & Safety Service	100	100	100
17345	1510	Cost of Training & Development Service	200	200	200
		Support Services	24,437	24,050	24,050
17311	1510	Cost of DEC	11,384	10,250	10,250
17328	1510	Cost of Property & Facilities Management	13	0	0
		Recharges	11,397	10,250	10,250
		TOTAL EXPENDITURE	198,926	135,116	138,156
		INCOME			
19006	1510	Specific Grants Income (Service Related)	-126,749	0	0
		Income	-126,749	0	0
		NET REVENUE REQUIREMENT	72,177	135,116	138,156

Agresso code	CC	ARTS SERVICE	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
14775	1514	Production Costs	13,616	0	0
		Supplies and Services	13,616	0	0
		TOTAL CONTROLLABLE EXPENDITURE	13,616	0	0
17202	1514	Cost of Reprographics	1,305	300	300
17205	1514	Cost of Telephony	300	300	300
17214	1514	Cost of Insurance	500	500	500
		Support Services	2,105	1,100	1,100
		TOTAL EXPENDITURE	15,721	1,100	1,100
		INCOME			
19006	1514	Specific Grants Income (Service Related)	-16,409	0	0
19412	1514	Costs Recoverable	-551	0	0
		Income	-16,960	0	0
		NET REVENUE REQUIREMENT	-1,239	1,100	1,100

Agresso code	CC	ART GALLERY	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
14500	1515	Insurance	32,816	32,740	32,740
		Supplies and Services	32,816	32,740	32,740
		TOTAL CONTROLLABLE EXPENDITURE	32,816	32,740	32,740
17000	1515	Cost of Accommodation	47,600	47,600	47,600
17303	1515	Cost of IT	1,900	1,900	1,900
		Support Services	49,500	49,500	49,500
		TOTAL EXPENDITURE	82,316	82,240	82,240
		NET REVENUE REQUIREMENT	82,316	82,240	82,240

Agresso code	CC	FIREWORK DISPLAY	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11100	1518	Wages - Basic	2,817	2,870	2,960
11200	1518	National Insurance	163	0	0
11210	1518	Wages - National Insurance	0	10	10

		Employees' Expenses	2,980	2,888	2,970
14005	1518	Equipment Materials & Maint incl lighting	21,404	26,240	26,240
14203	1518	Refreshments at Meetings	7	0	0
14325	1518	Licence Fees inc PRS, PPL & Public Entertainment	0	1,930	1,930
14337	1518	Security Fees	918	560	560
14510	1518	Advertising, Marketing, Publicity & Printing	0	400	400
		Supplies and Services	22,329	29,130	29,130
		TOTAL CONTROLLABLE EXPENDITURE	25,309	32,018	32,100
17202	1518	Cost of Reprographics	195	60	60
		Support Services	195	60	60
		TOTAL EXPENDITURE	25,504	32,078	32,160
		INCOME			
19412	1518	Costs Recoverable	-388	-3,320	-3,320
		Income	-388	-3,320	-3,320
		NET REVENUE REQUIREMENT	25,116	28,758	28,840
Agresso code	CC	PADDOLING POOLS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11103	1610	Wages - Holiday Pay	0	3,540	3,650
11100	1610	Wages - Temporary Staff	33,597	30,860	31,790
11210	1610	Wages - National Insurance	133	210	220
11402	1610	Recruitment Costs Including Police Checks	0	680	680
		Employees' Expenses	33,730	35,290	36,340
12000	1610	Maintenance Buildings - External Contracts	1,392	0	0
12034	1610	Payment to HTS-Building Maintenance	21,399	21,350	22,420
12340	1610	Electricity	2,843	3,080	3,921
12400	1610	Water	26,589	22,560	23,010
		Premises-related Expenses	52,223	46,990	49,351
14005	1610	Equipment Materials & Maintenance incl Lighting	3,444	4,600	4,600
14230	1610	Clothing & Uniform	0	350	350
14337	1610	Security Fees	1,899	0	0
14893	1610	CCTV (Corporate)	21	0	0
		Supplies and Services	5,364	4,950	4,950
		TOTAL CONTROLLABLE EXPENDITURE	91,317	87,230	90,641
17214	1610	Cost of Insurance Section	800	800	800
17305	1610	Cost of Human Resources	1,000	1,000	1,000
17322	1610	Cost of Health & Safety Service	100	100	100
17345	1610	Cost of Training & Development Service	200	200	200
		Support Services	2,100	2,100	2,100
17319	1610	Cost of Community Safety Rangers	26,159	22,310	22,310
17328	1610	Cost of Property & Facilities Management	119	0	0
17335	1610	Cost of LBC Room Hire Bookings	655	0	0
		Recharges	26,933	22,310	22,310
18071	1610	Depreciation	1,487	2,050	0
		Capital Financing Costs	1,487	2,050	0
		TOTAL EXPENDITURE	121,837	113,690	115,051
		NET REVENUE REQUIREMENT	121,837	113,690	115,051
Agresso code	CC	SAMS PLACE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	1676	Salaries - Basic	9,684	34,879	35,929
11003	1676	Contract & Agency Staff	2,880	0	0
11011	1676	Vacancy Savings	0	-780	-780
11100	1676	Wages - Basic	10,741	6,280	6,470
11103	1676	Wages - Holiday Pay	1,728	1,590	1,640
11121	1676	Flexi Time & Annual Leave payments	1,070	0	0
11200	1676	National Insurance	536	1,930	1,990
11210	1676	Wages - National Insurance	299	840	870
11250	1676	Superannuation	1,826	5,880	6,060
11260	1676	Wages - Superannuation	465	0	0
		Employees' Expenses	29,329	50,619	52,179
12372	1676	Rent	4,064	8,130	8,130
		Premises-related Expenses	4,064	8,130	8,130
13180	1676	Car Allowances	0	160	160
		Transport-related expenses	0	160	160
14005	1676	Equipment Materials & Maintenance incl Lighting	833	3,830	3,830
14325	1676	Licence Fees inc PRS, PPL & Public Entertainment	192	80	80
14415	1676	Mobile Phone Costs	120	120	120
14471	1676	Subsistence claims for staff inc parking	17	1,000	1,000
		Supplies and Services	1,162	5,030	5,030
		TOTAL CONTROLLABLE EXPENDITURE	34,555	63,939	65,499
17000	1676	Cost of Office Accommodation	1,700	1,700	1,700
17214	1676	Cost of Insurance Section	200	200	200
17215	1676	Cost of OHS	400	400	400
17303	1676	Cost of Information Technology	3,900	3,900	3,900
17305	1676	Cost of Human Resources	9,900	9,900	9,900
17310	1676	Cost of Income Service	100	100	100
17322	1676	Cost of Health & Safety Service	1,400	1,400	1,400
17345	1676	Cost of Training & Development Service	2,200	2,200	2,200
		Support Services	19,800	19,800	19,800
17328	1676	Cost of Property & Facilities Management	19	0	0
		Recharges	19	0	0
		TOTAL EXPENDITURE	54,374	83,739	85,299
		INCOME			
19460	1676	ECC/NEHA Contribution	-60,000	0	0
		Income	-60,000	0	0
		NET REVENUE REQUIREMENT	-5,626	83,739	85,299
Agresso code	CC	PARTNERSHIP FUND	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14482	1800	Grants to Voluntary Organisations	55,000	55,000	55,000
		Supplies and Services	55,000	55,000	55,000
		TOTAL CONTROLLABLE EXPENDITURE	55,000	55,000	55,000
		TOTAL EXPENDITURE	55,000	55,000	55,000
		NET REVENUE REQUIREMENT	55,000	55,000	55,000
Agresso code	CC	PUBLIC HEALTH IMPROVEMENT PRACTITIONER	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	1802	Salaries - Basic	24,128	0	0
11121	1802	Flexi Time & Annual Leave payments	365	0	0
11200	1802	National Insurance	2,165	0	0
11250	1802	Superannuation	4,850	0	0
		Employees' Expenses	31,508	0	0
14203	1802	Refreshments at Meetings	30	0	0
14415	1802	Mobile Phone Costs	120	0	0
14900	1802	Age Well	6,935	0	0
14901	1802	Be Well Work Well	7,080	0	0
14902	1802	Early Help Start Well	2,800	0	0
		Supplies and Services	16,965	0	0
		TOTAL CONTROLLABLE EXPENDITURE	48,473	0	0
17000	1802	Cost of Office Accommodation	1,700	1,700	1,700
17205	1802	Cost of Telephone System	300	300	300
		Support Services	2,000	2,000	2,000
		TOTAL EXPENDITURE	50,473	2,000	2,000
		INCOME			

19412	1802	Costs Recoverable	-45,822	0	0
		Income	-45,822	0	0
19601	1802	Recharge GF to GF	-2,287	0	0
		Recharged	-2,287	0	9

NET REVENUE REQUIREMENT	2,364	2,000	2,000
--------------------------------	--------------	--------------	--------------

Agresso code	CC	ASSISTANT DIRECTOR COMMUNITY RESILIENCE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	1811	Salaries - Basic	79,382	84,427	86,957
11011	1811	Vacancy Savings	0	-2,134	-2,134
11121	1811	Flexi Time & Annual Leave payments	852	0	0
11200	1811	National Insurance	10,196	10,308	10,618
11250	1811	Superannuation	15,956	15,579	16,049
		Employees' Expenses	106,386	108,180	111,490
13180	1811	Car Allowance	0	45	45
13200	1811	Staff Travel public transport	0	18	18
		Transport-related expenses	0	63	63
14005	1811	Equipment & Materials, Purchases & Maintenance	0	91	91
14255	1811	Hospitality	0	9	9
14258	1811	Office Stationery	81	45	45
14323	1811	Legal Costs	0	182	182
14415	1811	Mobile Phones	120	65	65
14431	1811	IT Support & Consumables	0	355	355
14471	1811	Subsistence Claims for Staff	0	18	18
14486	1811	Subscriptions	0	91	91
14510	1811	Advertising, Marketing & Publicity	0	455	455
14587	1811	Conferences & Seminar Expenses	0	45	45
		Supplies and Services	201	1,356	1,356
		TOTAL CONTROLLABLE EXPENDITURE	106,587	109,599	112,909
17000	1811	Cost of Office Accommodation	2,164	2,164	2,164
17200	1811	Cost of Messengers	191	191	191
17202	1811	Cost of Reprographics	0	1,000	1,000
17204	1811	Cost of Franking	0	25	25
17205	1811	Cost of Telephony	364	364	364
17214	1811	Cost of Insurance	464	464	464
17215	1811	Cost of OHS	27	27	27
17303	1811	Cost of IT	1,591	1,591	1,591
17304	1811	Cost of Legal Services	2,318	2,318	2,318
17305	1811	Cost of HR	627	627	627
17310	1811	Cost of Income Services	9	9	9
17322	1811	Cost of Health & Safety	91	91	91
17338	1811	Cost of Procurement Service	555	555	555
17345	1811	Cost of Training & Development Service	136	136	136
17346	1811	Cost of Payments Service	273	273	273
		Support Services	8,810	9,835	9,835
		TOTAL EXPENDITURE	115,397	119,434	122,744

NET REVENUE REQUIREMENT	115,397	119,434	122,744
--------------------------------	----------------	----------------	----------------

Agresso code	CC	GRANTS TO ORGANISATIONS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14482	1940	Grants to Voluntary Organisations	131,000	131,000	131,000
		Supplies and Services	131,000	131,000	131,000
		TOTAL CONTROLLABLE EXPENDITURE	131,000	131,000	131,000
17311	1940	Cost of DEC	25,635	24,460	24,460
17355	1940	Cost of Building Rent	168,873	168,870	168,870
		Recharges	194,508	193,330	193,330
		TOTAL EXPENDITURE	325,508	324,330	324,330
		INCOME			
19602	1940	Recharge from GF to HRA	-20,000	-20,810	-21,230
		Recharged	-20,000	-20,810	-21,230

NET REVENUE REQUIREMENT	305,508	303,520	303,100
--------------------------------	----------------	----------------	----------------

Agresso code	CC	CLCS PROJECT DEVELOPMENT	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2019	Salaries - Basic	24,724	25,686	26,456
11001	2019	Salaries - Overtime	409	0	0
11011	2019	Vacancy Savings	0	-600	-600
11121	2019	Flexi Time & Annual Leave payments	85	0	0
11200	2019	National Insurance	2,327	2,250	2,320
11250	2019	Superannuation	5,066	4,860	5,010
		Employees' Expenses	32,621	32,196	33,186
13180	2019	Car Allowance	88	50	50
		Transport-related expenses	88	50	50
14005	2019	Equipment Materials & Maintenance incl Lighting	951	1,000	1,000
14258	2019	Office Stationery	11	0	0
14431	2019	IT Support and IT Consumables	0	30	30
14471	2019	Subsistence claims for staff inc parking	0	50	50
14486	2019	Subscriptions to Organisations & Periodicals	0	30	30
14510	2019	Advertising, Marketing, Publicity & Printing	0	30	30
		Supplies and Services	952	1,140	1,140
		TOTAL CONTROLLABLE EXPENDITURE	33,671	33,386	34,376
17000	2019	Cost of Office Accommodation	1,700	1,700	1,700
17202	2019	Cost of Reprographics	215	900	900
17205	2019	Cost of Telephone System	300	300	300
17214	2019	Cost of Insurance Section	500	500	500
17303	2019	Cost of Information Technology	2,400	2,400	2,400
17305	2019	Cost of Human Resources	1,000	1,000	1,000
17322	2019	Cost of Health & Safety Service	100	100	100
17345	2019	Cost of Training & Development Service	200	200	200
		Support Services	6,415	7,100	7,100
17311	2019	Cost of DEC	5,685	6,110	6,110
17328	2019	Cost of Properties & Facilities Management	6	0	0
		Recharges	5,701	6,110	6,110
		TOTAL EXPENDITURE	45,787	46,596	47,586
		INCOME			
19601	2019	Recharge GF to GF	-11,384	-10,250	-10,250
		Recharged	-11,384	-10,250	-10,250

NET REVENUE REQUIREMENT	34,403	36,346	37,336
--------------------------------	---------------	---------------	---------------

Agresso code	CC	COMMUNITY EVENTS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11100	2021	Wages - Basic	0	15,520	15,990
		Employees' Expenses	0	15,520	15,990
14005	2021	Equipment Materials & Maintenance incl Lighting	0	11,660	11,660
		Supplies and Services	0	11,660	11,660
		TOTAL CONTROLLABLE EXPENDITURE	0	27,180	27,650
		TOTAL EXPENDITURE	0	27,180	27,650

NET REVENUE REQUIREMENT	0	27,180	27,650
--------------------------------	----------	---------------	---------------

Agresso code	CC	EMERGENCY PLANNING	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14005	2434	Equipment Materials & Maintenance incl Lighting	72	200	200

14415	2434	Mobile Phone Costs	120	120	120
14486	2434	Subscriptions to Organisations & Periodicals	10,527	1,270	1,270
14587	2434	Conference Expenses	259	800	800
		Supplies and Services	10,978	2,390	2,390
		TOTAL CONTROLLABLE EXPENDITURE	10,978	2,390	2,390
17205	2434	Cost of Telephone System	1,500	1,500	1,500
		Support Services	1,500	1,500	1,500
17002	2434	Cost of Office Accommodation LBC	9,392	9,360	9,360
		Recharges	9,392	9,360	9,360
		TOTAL EXPENDITURE	21,870	13,250	13,250

NET REVENUE REQUIREMENT	21,870	13,250	13,250
--------------------------------	---------------	---------------	---------------

grosso cot	CC	YOUTH & CITIZENSHIP TEAM	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2755	Salaries - Basic	59,651	50,655	65,064
11001	2755	Salaries - Overtime	165	0	0
11011	2755	Vacancy Savings	0	-1,780	-1,780
11121	2755	Flexi Time & Annual Leave Payments	139	0	0
11200	2755	National Insurance	7,356	7,920	8,160
11250	2755	Superannuation	12,023	14,260	14,690
11402	2755	Recruitment Costs Including Police Checks	0	100	100
		Employees' Expenses	79,334	71,155	86,234
13180	2755	Car Allowance	0	300	300
		Transport-related expenses	0	300	300
14005	2755	Equipment Materials & Maintenance incl.Lighting	898	1,220	1,220
14415	2755	Mobile Phone Costs	120	120	120
14431	2755	IT Support and IT Consumables	0	190	190
14471	2755	Subsistence claims for staff inc parking	0	100	100
14482	2755	Grants to Voluntary Organisations	7,918	10,000	0
14577	2755	Development Work	100	1,000	1,000
		Supplies and Services	9,036	12,630	2,630
		TOTAL CONTROLLABLE EXPENDITURE	88,370	84,085	89,164
17000	2755	Cost of Office Accommodation	5,100	5,100	5,100
17202	2755	Cost of Reprographics	377	4,000	4,000
17204	2755	Cost of Franking	130	900	900
17205	2755	Cost of Telephone System	3,400	3,400	3,400
17214	2755	Cost of Insurance Section	300	300	300
17215	2755	Cost of OHS	100	100	100
17303	2755	Cost of Information Technology	9,700	9,700	9,700
17305	2755	Cost of Human Resources	2,000	2,000	2,000
17322	2755	Cost of Health & Safety Service	300	300	300
17345	2755	Cost of Training & Development Service	400	400	400
		Support Services	21,807	26,200	26,200
17311	2755	Cost of DEC	34,173	35,140	35,140
		Recharges	34,173	35,140	35,140
		TOTAL EXPENDITURE	144,350	145,425	150,504

NET REVENUE REQUIREMENT	144,350	145,425	150,504
--------------------------------	----------------	----------------	----------------

grosso cot	CC	COMMUNITY SAFETY	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2758	Salaries - Basic	411,607	356,444	367,134
11001	2758	Salaries - Overtime	10,089	5,300	5,460
11011	2758	Vacancy Savings	0	-11,229	-11,229
11103	2758	Wages - Holiday Pay	638	0	0
11121	2758	Flexi Time & Annual Leave payments	-572	0	0
11200	2758	National Insurance	46,075	53,740	55,350
11250	2758	Superannuation	85,123	96,770	99,670
		Employees' Expenses	552,960	501,025	516,385
12031	2758	Illegal Encampments Contingency	200	1,000	1,000
12038	2758	Payment to HTS-Building Cleaning	5,221	5,100	-357
12340	2758	Electricity	1,008	0	0
		Premises-related Expenses	6,429	6,100	643
13025	2758	Payment to HTS-Fleet	13,585	14,070	15,535
13105	2758	Payment to HTS-Fuel	3,770	3,000	3,000
13180	2758	Car Allowance	3,059	3,500	3,500
13200	2758	Staff Travel cost Public Transport only	590	0	0
		Transport-related expenses	21,014	20,570	22,035
14005	2758	Equipment Materials & Maintenance incl.Lighting	6,413	5,260	5,260
14017	2758	Photocopier Usage	811	560	560
14202	2758	Provisions including Vending Machines	646	2,100	2,100
14230	2758	Clothing & Uniform	1,074	1,700	1,700
14323	2758	Legal Costs	931	2,400	2,400
14337	2758	Security Fees	50	0	0
14345	2758	Veterinary Fees	1,079	1,200	1,200
14415	2758	Mobile Phone Costs	2,041	1,820	1,820
14486	2758	Subscriptions to Organisations & Periodicals	0	200	200
14893	2758	CCTV (Corporate)	27,681	18,550	18,550
		Supplies and Services	40,726	33,890	33,890
		TOTAL CONTROLLABLE EXPENDITURE	621,129	561,595	572,953
17200	2758	Cost of Messenger Service	1,100	1,100	1,100
17202	2758	Cost of Reprographics	1,947	2,500	2,500

17204	2758	Cost of Franking	274	100	100
17205	2758	Cost of Telephone System	6,400	6,400	6,400
17214	2758	Cost of Insurance Section	8,846	8,600	8,600
17215	2758	Cost of OHS	600	600	600
17303	2758	Cost of Information Technology	23,300	23,300	23,300
17304	2758	Cost of Legal Services	15,800	15,800	15,800
17305	2758	Cost of Human Resources	12,900	12,900	12,900
17310	2758	Cost of Income Service	100	100	100
17322	2758	Cost of Health & Safety Service	1,800	1,800	1,800
17345	2758	Cost of Training & Development Service	2,900	2,900	2,900
		Support Services	75,967	76,100	76,100
17002	2758	Cost of Office Accommodation LBC	40,099	39,880	39,880
17311	2758	Cost of DEC	71,190	35,140	35,140
17328	2758	Cost of Property & Facilities Management	213	240	240
		Recharges	111,502	75,260	75,260
18071	2758	Depreciation Capital Charges	5,030	23,180	0
		Capital Financing Costs	5,030	23,180	0
		TOTAL EXPENDITURE	813,628	736,125	724,313
		INCOME			
19226	2758	Other Fees	-25,471	-1,500	-1,500
19412	2758	Costs Recoverable	-19,428	-7,000	-13,000
		Income	-44,899	-8,500	-14,500
19601	2758	Recharge GF to GF	-200,170	-174,570	-174,570
19602	2758	Recharge from GF to HRA	-22,747	-20,190	-20,590
		Recharged	-222,917	-194,760	-195,160
		NET REVENUE REQUIREMENT	545,812	532,865	514,853

REBUILD			2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		Employees Expenses	1,460,743	1,462,782	1,507,162
		Premises Related Expenses	166,367	175,830	171,564
		Transport Related Expenses	1,421	4,662	4,662
		Supplies & Services	924,366	285,388	285,388
		Central Support Services	329,795	334,653	334,653
		Other Recharges	177,049	279,040	279,040
		Capital Financing Costs	106,638	282,310	0
		Total Expenditure	3,166,379	2,824,665	2,582,469
		Income	-647,711	-753,572	-873,772
		Recharges	-119,988	-129,600	-129,900
		Net Expenditure	2,398,680	1,941,493	1,578,797

Agresso code	CC	TOWN CENTRE ENHANCEMENTS	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
12034	2026	Payment to HTS-Building Maintenance	6,768	9,480	9,950
12080	2026	Pest Control	0	2,000	2,000
12300	2026	Town Centre - Small Works	3,917	4,000	4,000
12306	2026	Footpath Maintenance	5,143	5,000	5,000
		Premises-related Expenses	15,828	20,480	20,950
		TOTAL CONTROLLABLE EXPENDITURE	15,828	20,480	20,950
18071	2026	Depreciation Capital Charges	86,196	8,790	0
		Capital Financing Costs	86,196	8,790	0
		TOTAL EXPENDITURE	102,024	29,270	20,950
		NET REVENUE REQUIREMENT	102,024	29,270	20,950

Agresso code	CC	EVENTS	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11100	2028	Wages - Basic	924	0	0
11200	2028	National Insurance	34	0	0
		Employees' Expenses	958	0	0
14005	2028	Equipment Materials & Maintenance incl.Lighting	25,967	0	0
14577	2028	Development Work	28,733	0	0
14713	2028	Activities Expenditure	75,000	0	0
		Supplies and Services	128,700	0	0
		TOTAL CONTROLLABLE EXPENDITURE	128,700	0	0
17335	2028	Cost of LBC Room Hire Bookings	16	0	0
		Support Services	16	0	0
		TOTAL EXPENDITURE	130,674	0	0
		NET REVENUE REQUIREMENT	130,674	0	0

Agresso code	CC	BUS TERMINUS	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	2458	Salaries - Basic	46,076	49,262	50,742
11001	2458	Salaries - Overtime	0	1,820	1,870
11003	2458	Contract & Agency Staff	8,221	0	0
11011	2458	Vacancy Savings	62	-1,530	-1,530
11121	2458	Flexi Time & Annual Leave payments	-914	0	0
11200	2458	National Insurance	4,384	5,210	5,370
11250	2458	Superannuation	9,541	12,470	12,840
		Employees' Expenses	67,370	67,232	69,292
12000	2458	Maintenance Buildings - External Contracts	17,340	20,000	20,000
12001	2458	Alarm Maintenance Burglar & Fire	1,129	1,200	1,200
12010	2458	Trade Refuse Collection	5,600	6,000	6,000
12034	2458	Payment to HTS-Building Maintenance	3,404	6,560	6,890
12080	2458	Pest Control		1,250	1,250
12340	2458	Electricity	5,571	16,800	6,914
12390	2458	Business Rates	47,816	49,540	50,530
12400	2458	Water	1,813	1,630	1,660
12421	2458	Cleaning Contract	58,565	46,180	47,100
		Premises-related Expenses	141,038	149,260	143,544
		Car Allowance	131	0	0
		Transport-related expenses	131	0	0
14005	2458	Equipment Materials & Maintenance incl.Lighting	73	400	400
14007	2458	Fire Extinguishers	0	130	130
14230	2458	Clothing & Uniform	0	300	300
14410	2458	Rental Maintenance & Call Charges for Phone System	199	1,450	1,450
14415	2458	Mobile Phone Costs	129	120	120
14416	2458	Leased Line Charges	837	0	0
14418	2458	Mobile Radios	509	480	480
14471	2458	Subsistence claims for staff inc parking	10	0	0
14486	2458	Subscriptions to Organisations & Periodicals	8	0	0
		Supplies and Services	1,765	2,880	2,880
		TOTAL CONTROLLABLE EXPENDITURE	210,304	219,372	215,716
17202	2458	Cost of Reprographics	38	80	80
17205	2458	Cost of Telephone System	300	300	300
17214	2458	Cost of Insurance Section	2,000	2,000	2,000
17215	2458	Cost of OHS	100	100	100
17305	2458	Cost of Human Resources	3,000	3,000	3,000
17310	2458	Cost of Income Service	400	400	400
17322	2458	Cost of Health & Safety Service	400	400	400
17331	2458	Cost of Cashiers Service	600	600	600
17345	2458	Cost of Training & Development Service	700	700	700
		Support Services	7,538	7,580	7,580
17328	2458	Cost of Property & Facilities Management	6	0	0
		Recharges	6	0	0
18071	2458	Depreciation	1,079	8,130	0
		Capital Financing Costs	1,079	8,130	0
		TOTAL EXPENDITURE	218,927	235,082	223,296
		INCOME			
19114	2458	Sales General	0	-500	-500
19515	2458	Departure Fees	-92,947	-100,000	-100,000
19545	2458	Sales of NEL Tickets	-35	-200	-200
19548	2458	Sales of TGM Tickets	-30	0	0
19564	2458	Sales of Richmond Coach Tickets	0	-100	-100
		Income	-93,012	(-100,800)	(-100,800)
19601	2458	Recharge GF to GF	-27,247	-25,690	-25,690
		Recharged	-27,247	(-25,690)	(-25,690)
		NET REVENUE REQUIREMENT	98,668	108,592	96,806

Agresso Code	CC	TOWN CENTRE ACTIVITIES	2023/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
14005	2724	Equipment Materials & Maintenance incl.Lighting	33,638	20,000	20,000
14325	2724	Licence Fees inc PRS, PPL & Public Entertainment	2,695	1,620	1,620
14510	2724	Advertising, Marketing, Publicity & Printing	1,000		
		Supplies and Services	37,333	21,620	21,620

		TOTAL CONTROLLABLE EXPENDITURE		37,333	21,620	21,620
		TOTAL EXPENDITURE		37,333	21,620	21,620
		INCOME				
19006	2724	Specific Grants Income (Service Related)	-1,916			
19412	2724	Costs Recoverable	-5,050	0		0
Income			(-6,966)	0		0
		NET REVENUE REQUIREMENT		30,367	21,620	21,620
Agresso code	CC	REGENERATION TEAM	2022/23 Actual	2023/24 Budget	2024/25 Budget	
EXPENDITURE			£	£	£	
11000	2788	Salaries - Basic	242,410	318,479		328,029
11001	2788	Salaries - Overtime	252	0		0
11011	2788	Vacancy Savings		-5,837		-5,837
11121	2788	Flexi Time & Annual Leave payments	-1,476	0		0
11200	2788	National Insurance	28,514	38,609		39,769
11250	2788	Superannuation	48,775	76,596		78,896
Employees' Expenses			318,475	427,847		440,857
12340	2788	Electricity	62	0		0
12350	2788	Gas	13	0		0
Premises-related Expenses			75	0		0
13172	2788	Use of Hired Transport	580	0		0
13180	2788	Car Allowance	102	273		273
13200	2788	Staff Travel cost Public Transport only	265	109		109
Transport-related expenses			947	382		382
14005	2788	Equipment Materials & Maintenance incl.Lighting	-1,895	545		545
14203	2788	Refreshments at Meetings	463	0		0
14230	2788	Clothing & Uniform	505	0		0
14255	2788	Hospitality	0	55		55
14258	2788	Office Stationery	211	273		273
14310	2788	Consultancy Fees & Consultation costs	303,260	0		0
14323	2788	Legal Costs	31,794	1,091		1,091
14325	2788	Licence Fees inc PRS, PPL & Public Entertainment	0	500		500
14343	2788	Valuation of Assets Fees	2,554	0		0
14415	2788	Mobile Phone Costs	810	273		273
14431	2788	IT Support and IT Consumables	15,336	2,127		2,127
14471	2788	Subsistence claims for staff inc parking	127	109		109
14486	2788	Subscriptions to Organisations & Periodicals	368	545		545
14510	2788	Advertising, Marketing, Publicity & Printing	210	2,727		2,727
14577	2788	Development Work	1,825	0		0
14587	2788	Conference Expenses	0	273		273
Supplies and Services			355,568	8,518		8,518
TOTAL CONTROLLABLE EXPENDITURE			675,065	436,747		449,757
17000	2788	Cost of Office Accommodation	9,014	9,014		9,014
17200	2788	Cost of Messenger Service	1,145	1,145		1,145
17202	2788	Cost of Reprographics	6,248	6,000		6,000
17204	2788	Cost of Franking	44	153		153
17205	2788	Cost of Telephone System	1,514	1,514		1,514
17214	2788	Cost of Insurance Section	1,931	1,931		1,931
17215	2788	Cost of OHS	114	114		114
17303	2788	Cost of Information Technology	6,628	6,628		6,628
17304	2788	Cost of Legal Services	9,659	9,659		9,659
17305	2788	Cost of Human Resources	2,614	2,614		2,614
17310	2788	Cost of Income Service	38	38		38
17322	2788	Cost of Health & Safety Service	378	378		378
17338	2788	Cost of Procurement Service	2,310	2,310		2,310
17345	2788	Cost of Training & Development Service	569	569		569
17346	2788	Cost of Payments Service	1,136	1,136		1,136
Support Services			43,342	43,203		43,203
17311	2788	Cost of DEC	0	91,640		91,640
17328	2788	Cost of Property & Facilities Management	20	50		50
Recharges			20	91,690		91,690
18071	2788	Depreciation	16,279	263,100		0
18172	2788	MIRS GF Impairment-revaluation losses	-2,737	0		0
Capital Financing Costs			13,542	263,100		0
TOTAL EXPENDITURE			731,969	834,740		584,650
INCOME						
19006	2788	Specific Grants Income (Service Related)	186	-114,122		-114,122
19412	2788	Costs Recoverable	-4,577	0		0
Income			-4,391	-114,122		-114,122
19600	2788	Recharge GF to Capital	-4,185	-15,000		-15,000
19601	2788	Recharge from GF to GF	-20,255	-20,000		-20,000
Recharged			(-24,440)	(-35,000)		(-35,000)
		NET REVENUE REQUIREMENT		703,138	685,618	435,528
Agresso code	CC	BUILDING CONTROL	2022/23 Actual	2023/24 Budget	2024/25 Budget	
EXPENDITURE			£	£	£	
11000	3360	Salaries - Basic	59,671	36,198		37,288
11011	3360	Vacancy Savings	0	-2,047		-2,047
11121	3360	Flexi Time & Annual Leave Pay	38	0		0
11200	3360	National Insurance	5,020	7,681		7,911
11250	3360	Superannuation	11,994	17,473		17,993
Employees' Expenses			76,723	59,305		61,145
13180	3360	Car Allowance	0	2,800		2,800
13200	3360	Staff Travel cost of Public Transport only	0	250		250
Transport-related expenses			0	3,050		3,050
14005	3360	Equipment Materials & Maintenance incl.Lighting	0	980		980
14230	3360	Clothing & Uniform	0	350		350
14251	3360	Books, Magazines and Publications	0	200		200
14255	3360	Hospitality	0	100		100
14258	3360	Office Stationery	0	1,350		1,350
14310	3360	Consultancy Fees & Consultation costs	157,281	168,000		168,000
14323	3360	Legal Costs	840	0		0
14415	3360	Mobile Phone Costs	0	720		720
14431	3360	IT Support and IT Consumables	40	8,860		8,860
14471	3360	Subsistence claims for staff inc parking	0	500		500
14486	3360	Subscriptions to Organisations & Periodicals	2,092	3,050		3,050
14786	3360	Technical Inspections	0	1,000		1,000
14799	3360	Partnership Projects	0	2,000		2,000
Supplies and Services			160,253	187,110		187,110
TOTAL CONTROLLABLE EXPENDITURE			236,976	249,465		251,305
17000	3360	Cost of Office Accommodation	11,900	11,900		11,900
17202	3360	Cost of Reprographics	17	1,300		1,300
17204	3360	Cost of Franking	6	120		120
17205	3360	Cost of Telephone System	2,600	2,600		2,600
17214	3360	Cost of Insurance Section	3,900	3,900		3,900
17215	3360	Cost of OHS	300	300		300
17303	3360	Cost of Information Technology	26,400	26,400		26,400
17304	3360	Cost of Legal Services	1,200	1,200		1,200
17305	3360	Cost of Human Resources	6,900	6,900		6,900
17310	3360	Cost of Income Service	300	300		300
17322	3360	Cost of Health & Safety Service	1,000	1,000		1,000
17331	3360	Cost of Cashiers Service	800	800		800
17345	3360	Cost of Training & Development Service	1,500	1,500		1,500
Support Services			56,823	58,220		58,220
17311	3360	Cost of DEC	43,115	40,160		40,160
17328	3360	Cost of Property & Facilities Management	30	70		70
Recharges			43,145	40,230		40,230
TOTAL EXPENDITURE			336,944	347,915		349,755
INCOME						
19108	3360	Sales of Plans	-968	-600		-600
19288	3360	Building Control Income	-85,069	-117,000		-128,700
19289	3360	Covenant Control Income	-4,559	-10,000		-10,000
19340	3360	Drop Cross Application Fee	-4,692	-8,000		-8,000
19412	3360	Costs Recoverable	0	0		0
Income			-95,288	(-135,600)		(-147,300)

19601	3360	Recharge GF to GF	-12,000	-12,000	-12,000
		Recharged	-12,000	(-12,000)	(-12,000)
		TOTAL INCOME	-107,288	(-147,600)	(-159,300)
NET REVENUE REQUIREMENT			229,656	200,315	190,455
Agresso code	CC	PLANNING SERVICES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3380	Salaries - Basic	574,572	576,058	593,338
11003	3380	Contract & Agency Staff	140,059	14,710	14,710
11011	3380	Vacancy Savings	0	-19,898	-19,898
11121	3380	Flexi Time & Annual Leave Pay	305	0	0
11200	3380	National Insurance	62,019	64,047	66,567
11250	3380	Superannuation	115,412	147,114	151,524
11402	3380	Recruitment Costs Including Police Checks	1,460	0	0
		Employees' Expenses	893,827	802,931	826,241
12000	3380	Maintenance Buildings - External Contracts	925	0	0
		Premises-related Expenses	925	0	0
13180	3380	Car Allowance	343	1,230	1,230
13200	3380	Staff Travel Cost - Public Transport only	0	0	0
		Transport-related expenses	343	1,230	1,230
14005	3380	Equipment Materials & Maintenance incl.Lighting	0	4,600	4,600
14251	3380	Books, Magazines and Publications	4,930	3,000	3,000
14255	3380	Hospitality	11	100	100
14258	3380	Office Stationery	37	800	800
14310	3380	Consultancy Fees & Consultation costs	88,744	0	0
14323	3380	Legal Costs	57,918	5,000	5,000
14332	3380	Professional Fees	345	5,000	5,000
14415	3380	Mobile Phone Costs	2,870	2,760	2,760
14431	3380	IT Support and IT Consumables	159	7,000	7,000
14471	3380	Subsistence claims for staff inc parking	2,178	1,000	1,000
14486	3380	Subscriptions to Organisations & Periodicals	3,338	0	0
14511	3380	Statutory Advertising	36,561	15,700	15,700
14584	3380	Harlow Local Plan	0	10,000	10,000
14891	3380	Historic Buildings & Design Advice	24,587	10,180	10,180
14988	3380	Awards	350	0	0
		Supplies and Services	222,028	65,140	65,140
		TOTAL CONTROLLABLE EXPENDITURE	1,117,123	868,401	892,811
17000	3380	Cost of Office Accommodation	45,530	45,530	45,530
17200	3380	Cost of Messenger Service	4,300	4,300	4,300
17202	3380	Cost of Reprographics	7,466	10,850	10,850
17204	3380	Cost of Framing	8,310	8,500	8,500
17205	3380	Cost of Telephone System	7,461	7,461	7,461
17214	3380	Cost of Insurance Section	9,183	9,183	9,183
17215	3380	Cost of OHS	861	861	861
17303	3380	Cost of Information Technology	83,122	83,122	83,122
17304	3380	Cost of Legal Services	13,870	13,870	13,870
17305	3380	Cost of Human Resources	19,896	19,896	19,896
17322	3380	Cost of Health & Safety Service	2,774	2,774	2,774
17331	3380	Cost of Cashiers Service	478	478	478
17345	3380	Cost of Training & Development Service	4,209	4,209	4,209
17346	3380	Cost of Payments Service	4,400	4,400	4,400
		Support Services	211,860	215,434	215,434
17311	3380	Cost of DEC	133,846	147,120	147,120
17328	3380	Cost of Properties & Facilities Management	32	0	0
		Recharges	133,878	147,120	147,120
18071	3380	Depreciation Capital Charges	2,846	0	0
18075	3380	Amorisation of Intangible Assets		2,100	0
		Capital Financing Costs	2,846	2,100	0
		TOTAL EXPENDITURE	1,465,707	1,233,055	1,255,165
		INCOME			
19108	3380	Sales of Plans	0	-50	-50
19228	3380	Planning Applications	(-372,865)	-394,000	-472,500
19232	3380	Pre Application Advice	(-168,574)		-30,000
		Income	(-441,439)	(-394,050)	(-502,550)
19601	3380	Recharge GF to GF	(-320,849)	(-442,010)	(-442,010)
19602	3380	Recharge from GF to HRA	(-9,068)	-14,900	-15,200
		Recharged	(-329,917)	(-356,910)	(-357,210)
		TOTAL INCOME	(-471,356)	(-450,960)	(-559,760)
NET REVENUE REQUIREMENT			994,351	782,095	695,405
Agresso code	CC	ASSISTANT DIRECTOR PLANNING AND BUILDING CONTROL	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3388	Salaries - Basic	79,382	84,616	87,156
11011	3388	Vacancy Savings	0	-2,099	-2,099
11121	3388	Flexi Time & Annual Leave payments	-2,144	0	0
11200	3388	National Insurance	10,196	10,592	10,912
11250	3388	Superannuation	15,956	13,258	13,658
		Employees' Expenses	103,390	106,367	109,627
14415	3388	Mobile Phones	220	120	120
		Supplies and Services	220	120	120
		TOTAL CONTROLLABLE EXPENDITURE	103,610	106,487	109,747
17000	3388	Cost of Office Accommodation	2,070	2,070	2,070
17205	3388	Cost of Telephony	339	339	339
17214	3388	Cost of Insurance	417	417	417
17215	3388	Cost of OHS	39	39	39
17303	3388	Cost of IT	3,778	3,778	3,778
17304	3388	Cost of Legal Services	630	630	630
17305	3388	Cost of HR	904	904	904
17322	3388	Cost of Health & Safety	126	126	126
17331	3388	Cost of Cashiers Service	22	22	22
17345	3388	Cost of Training & Development Service	191	191	191
17346	3388	Cost of Payments Service	200	200	200
		Support Services	8,716	8,716	8,716
		TOTAL EXPENDITURE	112,326	115,203	118,463
		INCOME			
19601	3388	Recharge GF to GF	-26,384	0	0
		Recharged	-26,384	0	0
NET REVENUE REQUIREMENT			85,942	115,203	118,463
Agresso code	CC	OCCASIO HOUSE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14310	3392	Equipment Materials & Maintenance incl.Lighting	123	0	0
14337	3392	Legal Costs	17,376	0	0
		Supplies and Services	17,499	0	0
		TOTAL CONTROLLABLE EXPENDITURE	17,499	0	0
		TOTAL EXPENDITURE	17,499	0	0
NET REVENUE REQUIREMENT			17,499	0	0
Agresso code	CC	TOWN CENTRE MANAGEMENT	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
17310	3415	Cost of Income Service	300	300	300
		Support Services	300	300	300
		TOTAL EXPENDITURE	300	300	300
		INCOME			
19508	3415	Rents Income	(-11,600)	-1,000	-1,000
		Income	(-11,600)	(-11,000)	(-11,000)

NET REVENUE REQUIREMENT			(-11,300)	(-1700)	(-1700)
Agresso code	CC	MARKET	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12034	3430	Payment to HTS-Building Maintenance	177	660	690
12340	3430	Electricity	4,332	1,280	2,150
12390	3430	Business Rates	3,992	4,150	4,230
		Premises-related Expenses	8,501	6,090	7,070
		TOTAL CONTROLLABLE EXPENDITURE	8,501	6,090	7,070
17214	3430	Cost of Insurance Section	700	700	700
17310	3430	Cost of Income Service	500	500	500
		Support Services	1,200	1,200	1,200
18071	3430	Depreciation	2,975	190	0
		Capital Financing Costs	2,975	190	0
		TOTAL EXPENDITURE	12,676	7,480	8,270
		INCOME			
19508	3430	Rents Income	(-15,015)	-8,000	-8,000
		Income	(-15,015)	(-8,000)	(-8,000)
NET REVENUE REQUIREMENT			7,661	(-1520)	270

RENEW	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
Employees Expenses	1,367,376	1,173,399	1,161,538
Premises Related Expenses	3,813,531	3,428,480	3,718,967
Transport Related Expenses	999	1,483	1,483
Supplies & Services	5,571,130	5,224,930	5,609,627
Third Party Payments	1,092,662	45,690	50,843
Central Support Services	395,357	400,158	400,158
Other Recharges	1,188,596	1,183,429	1,256,068
Capital Financing Costs	892,516	1,044,830	0
Total Expenditure	14,322,167	12,502,399	12,198,684
Income	-6,489,706	-5,163,490	-5,517,783
Recharges	-249,179	-137,780	-140,510
Net Expenditure	7,583,282	7,201,129	6,540,391

Agresso code	CC	MUSEUM OF HARLOW	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	1592	Salaries - Basic	112,886	105,818	108,988
11001	1592	Salaries - Overtime	736	0	0
11011	1592	Vacancy Savings	0	-2,558	-2,558
11100	1592	Wages - Basic	583	1,892	1,952
11103	1592	Wages - Holiday Pay	139	0	0
11121	1592	Flexi Time & Annual Leave payments	-4,308	0	0
11200	1592	National Insurance	6,749	6,990	7,200
11250	1592	Superannuation	16,672	19,330	19,910
11460	1592	Course Fees	20	0	0
		Employees' Expenses	133,477	131,472	135,492
12000	1592	Maintenance Buildings - External Contracts	11,341	16,500	17,975
12001	1592	Alarm Maintenance Burglar & Fire, Compliance	594	0	0
12003	1592	Cleaning & Disposals	0	2,000	2,000
12005	1592	Insurance Claim	-1,087	0	0
12010	1592	Trade Refuse	1,164	1,800	1,800
12013	1592	Hire of Skips	191	0	0
12034	1592	Payment to HTS-Building Maintenance	14,870	4,990	5,240
12328	1592	Grounds Maintenance	2,694	5,000	5,000
12340	1592	Electricity	3,126	6,850	4,518
12350	1592	Gas	4,430	5,600	11,779
12390	1592	Business Rates	10,230	0	0
12400	1592	Water	222	490	500
12421	1592	Cleaning Contract	14,997	14,770	15,070
12423	1592	Window Cleaning	400	0	0
		Premises-related Expenses	63,172	58,000	63,882
14005	1592	Equipment Materials & Maintenance incl Lighting	2,906	5,000	5,000
14007	1592	Fire extinguishers	0	170	170
14015	1592	Open/Close Stock (Equipment etc)	-2,606	0	0
14203	1592	Refreshments at meetings	269	200	200
14231	1592	Energy certificates	0	350	350
14258	1592	Office Stationery	825	1,000	1,000
14310	1592	Consultancy Fees & Consultation costs	3,400	0	0
14323	1592	Legal Costs	1,596	0	0
14325	1592	Licence Fees	127	30	30
14410	1592	Rental,Maintenance & Call Charges for Phone System	1,040	310	310
14415	1592	Mobile Phone Costs	458	520	520
14431	1592	IT Support	3,196	500	500
14471	1592	Subsistence claims for staff inc parking	368	0	0
14486	1592	Subscriptions	82	30	30
14510	1592	Advertising	0	2,000	2,000
14524	1592	Exhibitions & Display	7,718	6,000	6,000
14713	1592	Activities	875	8,500	8,500
		Supplies and Services	20,254	24,610	24,610
		TOTAL CONTROLLABLE EXPENDITURE	216,903	214,082	223,984
17202	1592	Cost of Reprographics	3,788	1,000	1,000
17214	1592	Cost of Insurance Section	5,200	5,200	5,200
17310	1592	Cost of Income	100	100	100
		Support Services	9,088	6,300	6,300
17328	1592	Cost of Property & Facilities Management	19	0	0
		Recharges	19	0	0
18071	1592	Depreciation Capital Charges	391	4,730	0
		Capital Financing Costs	391	4,730	0
		TOTAL EXPENDITURE	226,401	225,112	230,284
		INCOME			
19006	1592	Specific Grants Income (Service Related)	-14,965	0	0
19114	1592	Sales - general	-772	-330	-330
19226	1592	Other Fees	-1,086	-1,760	-1,848
19316	1592	Lettings	-1,385	0	0
19412	1592	Costs Recoverable	-1,158	-4,130	-4,130
		Income	-19,366	-6,220	-6,308
		NET REVENUE REQUIREMENT	207,035	218,892	223,976

Agresso code	CC	PETS CORNER	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	1660	Salaries - Basic	214,472	228,754	223,614
11001	1660	Salaries - Overtime	2,841	1,460	1,500
11011	1660	Vacancy Savings	0	-5,734	-5,734
11100	1660	Wages - Temporary Staff	1,223	3,710	3,820
11103	1660	Wages - Holiday Pay	143	0	0
11121	1660	Flexi Time & Annual Leave payments	-2,498	0	0
11200	1660	National Insurance	22,041	19,150	19,720
11250	1660	Superannuation	44,835	41,420	42,660
		Employees' Expenses	283,057	288,760	285,580
12001	1660	Alarm Maintenance Burglar & Fire, Compliance	0	350	350
12010	1660	Trade Refuse Collection	2,465	1,550	1,550
12013	1660	Hire of Skips	4,968	3,500	3,500
12034	1660	Payment to HTS-Building Maintenance	6,204	6,380	6,700
12340	1660	Electricity	12,465	22,150	15,980
12400	1660	Water	0	520	530
12421	1660	Cleaning Contract	5,719	6,580	6,710
		Premises-related Expenses	31,821	41,030	35,320
13180	1660	Car Allowance	53	400	400
		Transport-related expenses	53	400	400
14005	1660	Equipment Materials & Maintenance incl Lighting	11,633	7,200	7,200
14007	1660	Fire Extinguishers	76	300	300
14015	1660	Open/Close Stock (Equipment etc)	-119	0	0
14022	1660	General Purchases	4,426	10,000	10,000
14202	1660	Provisions including Vending Machines	19,643	15,500	15,500
14230	1660	Clothing & Uniform	556	900	900
14332	1660	Professional Fees	7,979	13,000	13,000
14345	1660	Veterinary Fees	12,205	9,100	9,100
14410	1660	Rental,Maintenance & Call Charges for Phone System	400	700	700
14415	1660	Mobile Phone Costs	342	120	120
14431	1660	IT Support and IT Consumables	0	5,000	5,000
14776	1660	Credit Card Charge	1,028	550	550
		Supplies and Services	56,169	62,370	62,370
		TOTAL CONTROLLABLE EXPENDITURE	373,100	392,560	383,670
17202	1660	Cost of Reprographics	40	0	0
17214	1660	Cost of Insurance Section	3,200	3,200	3,200
17215	1660	Cost of OHS	400	400	400

17303	1660	Cost of Information Technology	6,800	6,800	6,800
17305	1660	Cost of Human Resources	8,900	8,900	8,900
17310	1660	Cost of Income Service	200	200	200
17322	1660	Cost of Health & Safety Service	1,200	1,200	1,200
17331	1660	Cost of Income Service	500	500	500
17345	1660	Cost of Training & Development Service	2,000	2,000	2,000
17346	1660	Cost of Payments Service	1,900	1,900	1,900
		Support Services	25,140	25,100	25,100
17002	1660	Cost of Office Accommodation LBC	225	300	320
17328	1660	Cost of Property & Facilities Management	99	40	40
		Recharges	324	360	360
18071	1660	Depreciation Capital Charges	25,109	6,560	0
		Capital Financing Costs	25,109	6,560	0
		TOTAL EXPENDITURE	423,673	424,580	409,130
		INCOME			
19114	1660	Sales - General	-15,259	-10,000	-10,000
19226	1660	Other Fees	-7,808	-23,000	-25,580
19412	1660	Costs Recoverable	-45,620	-45,000	-55,000
19444	1660	Sponsorship Income	-265	-500	-655
		Income	-68,952	-78,500	-91,135

NET REVENUE REQUIREMENT	354,721	346,080	317,995
--------------------------------	----------------	----------------	----------------

Agresso code	CC	THE PLAYHOUSE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	1690	Salaries - Basic	469,085	510,517	476,146
11001	1690	Salaries - Overtime	16,695	1,060	1,090
11003	1690	Contract & Agency Staff	31,372	0	0
11005	1690	Statutory Maternity Pay	724	0	0
11011	1690	Vacancy Savings	0	-11,990	-11,990
11103	1690	Wages - Holiday Pay	10,581	4,240	4,370
11105	1690	Wages - Temporary Staff	94	0	0
11100	1690	Wages - Basic	61,315	32,050	47,010
11121	1690	Flexi Time & Annual Leave payments	-698	0	0
11200	1690	National Insurance	46,914	44,530	45,870
11210	1690	Wages - National Insurance	1,689	520	540
11250	1690	Superannuation	92,146	85,410	87,970
11260	1690	Wages - Superannuation	4,855	1,560	1,610
11402	1690	Recruitment Costs Including Police Checks	0	1,000	1,000
11458	1690	Training Course Personal Expenses - Travel etc	36	0	0
		Employees' Expenses	734,808	668,897	653,616
12000	1690	Maintenance Buildings - External Contracts	36,602	34,000	34,000
12001	1690	Alarm Maintenance Burglar & Fire	1,894	1,000	1,000
12003	1690	Cleaning & Disposals including Contract Cleaning	8,438	8,000	0
12013	1690	Hire of Skips	8,434	8,500	8,500
12034	1690	Payment to HTS-Building Maintenance	15,095	13,320	13,990
12201	1690	Asbestos Revenue	70	0	0
12340	1690	Electricity	68,337	122,930	85,417
12350	1690	Gas	32,536	29,030	18,146
12390	1690	Business Rates	28,672	29,850	16,319
12400	1690	Water	3,122	4,120	4,200
12421	1690	Cleaning Contract	0	0	89,582
		Premises-related Expenses	203,200	259,750	271,154
13180	1690	Car Allowance	0	250	250
13200	1690	Staff Travel cost Public Transport Only	903	500	500
		Transport-related expenses	903	750	750
14005	1690	Equipment Materials & Maintenance incl Lighting	27,315	27,500	27,500
14007	1690	Fire Extinguishers	0	1,000	1,000
14015	1690	Open/Close Stock (Equipment etc)	-1,514	0	0
14017	1690	Photocopier Usage	1,652	1,440	1,440
14202	1690	Provisions including Vending Machines	-649	0	0
14203	1690	Refreshments at Meetings	0	250	250
14230	1690	Clothing & Uniform	1,767	1,500	1,309
14231	1690	Energy Certificates	595	500	500
14255	1690	Hospitality	41	0	0
14258	1690	Office Stationery	942	2,000	2,000
14310	1690	Consultancy Fees & Consultation costs	960	0	0
14325	1690	Licence Fees inc PRS, PPL & Public Entertainment	17,938	10,000	10,000
14332	1690	Professional Fees	15	0	0
14337	1690	Security Fees	69,174	54,000	66,000
14377	1690	Payment to Hiler	220,550	170,000	170,000
14410	1690	Rental,Maintenance & Call Charges for Phone System	2,021	2,300	2,300
14415	1690	Mobile Phone Costs	1,003	1,000	1,000
14431	1690	IT Support and IT Consumables	32,537	34,400	34,400
14471	1690	Subsistence claims for staff inc parking	273	500	500
14510	1690	Advertising, Marketing, Publicity & Printing	83,216	60,000	60,000
14775	1690	Production Costs	267,162	256,000	256,000
14776	1690	Credit Card Charge	29,040	15,000	15,000
14780	1690	Investment in Arts	104,807	14,400	14,400
14827	1690	Pantomime Production	271,308	281,000	281,000
14861	1690	Bar & Vending Costs	127,259	103,000	103,000
14886	1690	Ice Cream Purchases	6,091	7,000	7,000
		Supplies and Services	1,263,503	1,042,790	1,054,599
		TOTAL CONTROLLABLE EXPENDITURE	2,202,414	1,963,187	1,980,119
17202	1690	Cost of Reprographics	0	370	370
17204	1690	Cost of Framing	5,016	14,500	14,500
17205	1690	Cost of Telephone System	8,200	8,200	8,200
17214	1690	Cost of Insurance Section	25,800	25,800	25,800
17215	1690	Cost of OHS	1,400	1,400	1,400
17303	1690	Cost of Information Technology	31,400	31,400	31,400
17305	1690	Cost of Human Resources	31,800	31,800	31,800
17310	1690	Cost of Income Service	400	400	400
17322	1690	Cost of Health & Safety Service	4,400	4,400	4,400
17331	1690	Cost of Cashiers Service	3,300	3,300	3,300
17345	1690	Cost of Training & Development Service	7,100	7,100	7,100
17346	1690	Cost of Payments Service	11,000	11,000	11,000
17347	1690	Cost of Hnd Gov	22,200	22,200	22,200
		Support Services	152,016	161,870	161,870
18071	1690	Depreciation Capital Charges	20,408	224,510	0
18073	1690	Impaiment-Other	0	0	0
		Capital Financing Costs	20,408	224,510	0
		TOTAL EXPENDITURE	2,374,838	2,349,567	2,141,989
		INCOME			
19006	1690	Specific Grants Income (Service Related)	-26,992	0	0
19087	1690	Giant Cash Bonanza	-2,148	-2,200	-2,200
19307	1690	Ice Cream Commission	-21,466	-25,000	-25,000
19330	1690	Play What You Can Season	-2,974	-4,000	-4,000
19331	1690	Vending Machine Sales	0	-2,000	-2,000
19357	1690	Other Local Authority Income	-1,182	0	0
19377	1690	Merchandise Commission	-13,270	-12,000	-12,000
19444	1690	Sponsorship Income	-1,022	0	0
19465	1690	Theatre Tokens	-4,511	-1,000	-1,000
19506	1690	Promos Booking Fees	-64,377	-45,000	-54,000
19528	1690	Hires Booking Fees	-19,107	-15,000	-18,000
19553	1690	Postage Fees	-2,661	-3,000	-6,000
19560	1690	Promotions: Box Office	-337,903	-343,660	-343,660
19561	1690	Piano Box Office Receipts	-388,680	-319,300	-319,300
19716	1690	Hall/Room Hire	-30,080	-40,000	-40,000
19731	1690	Hire Box Office Income	-188,417	-175,000	-175,000
19735	1690	Hires Charges	-96,549	-90,000	-99,000
19773	1690	Scene One Bar	-208,764	-170,000	-170,000
		Income	-1,410,103	-1,247,160	-1,271,160
		NET REVENUE REQUIREMENT	964,735	1,102,407	870,829

Agresso code	CC	BANDSTAND	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12001	1700	Alarm Maintenance Burglar & Fire, Compliance	0	90	90
12034	1700	Payment to HTS-Building Maintenance	199	660	690

12340	1700	Electricity	5,085	90	646
12400	1700	Water	252	70	70
		Premises-related Expenses	5,536	910	1,496
14007	1700	Fire Extinguishers	153	100	100
14431	1700	IT Support and IT Consumables	216	220	220
		Supplies and Services	369	320	320
		TOTAL CONTROLLABLE EXPENDITURE	5,905	1,230	1,816
17214	1700	Cost of Insurance Section	200	200	200
		Support Services	200	200	200
18071	1700	Depreciation Capital Charges	0	2,490	0
		Capital Financing Costs	0	2,490	0
		TOTAL EXPENDITURE	6,105	3,920	2,016

NET REVENUE REQUIREMENT			6,105	3,920	2,016
--------------------------------	--	--	--------------	--------------	--------------

Agresso code	CC	ASSISTANT DIRECTOR ENVIRONMENT	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	1812	Salaries - Basic	82,378	0	0
11121	1812	Flexi Time & Annual Leave payments	1,384	0	0
11200	1812	National Insurance	10,625	0	0
11250	1812	Superannuation	15,951	0	0
		Employees' Expenses	110,338	0	0
13180	1812	Car Allowance	70	333	333
		Transport-related expenses	70	333	333
14415	1812	Mobile Phones	110	120	120
		Supplies and Services	110	120	120
		TOTAL CONTROLLABLE EXPENDITURE	110,518	453	453
17000	1812	Cost of Office Accommodation	1,983	1,983	1,983
17205	1812	Cost of Telephony	422	422	422
17214	1812	Cost of Insurance	506	506	506
17215	1812	Cost of OHS	39	39	39
17303	1812	Cost of IT	2,483	2,483	2,483
17304	1812	Cost of Legal Services	2,494	2,494	2,494
17305	1812	Cost of HR	939	939	939
17310	1812	Cost of Income Services	39	39	39
17322	1812	Cost of Health & Safety	128	128	128
17331	1812	Cost of Cashiers Service	44	44	44
17345	1812	Cost of Training & Development Service	211	211	211
		Support Services	9,288	9,288	9,288
17328	1812	Cost of Property & Facilities Management	6	0	0
		Recharges	6	0	0
		TOTAL EXPENDITURE	119,812	9,741	9,741
		INCOME			
19601	1812	Recharge GF to GF	-118,450	0	0
		Recharged	-118,450	0	0

NET REVENUE REQUIREMENT			1,362	9,741	9,741
--------------------------------	--	--	--------------	--------------	--------------

Agresso code	CC	DOMESTIC REFUSE COLLECTION	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12037	2140	Payment to HTS-Street Cleaning	6,882	7,120	7,957
		Premises-related Expenses	6,882	7,120	7,957
14005	2140	Equipment Materials & Maintenance incl.Lighting	0	2,000	2,000
14431	2140	IT Support & IT Consumables	4,200	4,200	4,200
14851	2140	Bins for Flats	4,750	6,000	6,000
14865	2140	External Contracts	936,392	1,186,520	1,307,207
		Supplies and Services	945,342	1,198,720	1,319,407
		TOTAL CONTROLLABLE EXPENDITURE	952,224	1,205,840	1,327,364
17205	2140	Cost of Telephone System	900	900	900
17303	2140	Cost of Information Technology	2,900	2,900	2,900
17310	2140	Cost of Income Service	300	300	300
		Support Services	4,100	4,100	4,100
17311	2140	Cost of DEC	97,921	96,590	96,590
		Recharges	97,921	96,590	96,590
18071	2140	Depreciation Capital Charges	0	234,110	0
		Capital Financing Costs	0	234,110	0
		TOTAL EXPENDITURE	1,054,245	1,540,640	1,428,054
		INCOME			
19140	2140	Sales of Bins	(111,308)	-5,000	-5,500
19460	2140	ECC/NEHA Contribution	(1761,626)	-709,910	-761,627
		Income	(1772,934)	(1714,910)	(1767,127)

NET REVENUE REQUIREMENT			281,311	825,730	660,927
--------------------------------	--	--	----------------	----------------	----------------

Agresso code	CC	UNADOPTED HIGHWAYS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12037	2187	Payment to HTS-Street Cleaning	3,884	4,010	4,487
12086	2187	ECC Highways Rangers	7,422	85,000	85,000
12091	2187	Highway Maintenance	10,925	13,750	13,750
12306	2187	Footpath Maintenance	4,649	6,250	6,250
		Premises-related Expenses	26,880	109,010	109,487
14766	2187	Drainage Feasibility Study	487	1,250	1,250
		Supplies and Services	487	1,250	1,250
		TOTAL CONTROLLABLE EXPENDITURE	27,367	110,260	110,737
17303	2187	Cost of Information Technology	2,900	2,900	2,900
17310	2187	Cost of Income Service	100	100	100
		Support Services	3,000	3,000	3,000
17311	2187	Cost of DEC	0	52,000	52,000
		Recharges	0	52,000	52,000
		TOTAL EXPENDITURE	30,367	165,260	165,737
		INCOME			
19357	2187	Other Local Authority Income	-7,402	-85,000	-85,000
		Income	-7,402	(85,000)	(85,000)

NET REVENUE REQUIREMENT			22,965	80,260	80,737
--------------------------------	--	--	---------------	---------------	---------------

Agresso code	CC	RECYCLING	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14005	2220	Equipment Materials & Maintenance incl.Lighting	9,624	0	0
14015	2220	Open/Close Stock (Equipment etc)	1,115	0	0
14323	2220	Legal Costs	3,953	0	0
14851	2220	Bins for Flats	15,129	15,000	15,000
14865	2220	External Contracts	1,967,670	2,179,290	2,403,477
14939	2220	Recycling Containers	3,515	10,000	10,000
		Supplies and Services	2,001,006	2,204,290	2,428,477
		TOTAL CONTROLLABLE EXPENDITURE	2,001,006	2,204,290	2,428,477
17205	2220	Cost of Telephone System	600	600	600
17214	2220	Cost of Insurance Section	700	700	700
17303	2220	Cost of Information Technology	1,000	1,000	1,000
17305	2220	Cost of Human Resources	1,000	1,000	1,000
17310	2220	Cost of Income Service	800	800	800
17322	2220	Cost of Health & Safety Service	100	100	100
17331	2220	Cost of Cashiers	10,100	10,100	10,100
17345	2220	Cost of Training & Development Service	200	200	200
		Support Services	14,500	14,500	14,500
17311	2220	Cost of DEC	76,320	69,200	69,200
		Recharges	76,320	69,200	69,200
18071	2220	Depreciation Capital Charges	78,725	0	0
		Capital Financing Costs	78,725	0	0
		TOTAL EXPENDITURE	2,170,551	2,287,990	2,512,177

		INCOME			
19140	2220	Sales of Bins	(321,851	0	0
19226	2220	Other Fees	(201,266	-105,000	-225,500
19462	2220	Recycling Credits	(735,401	-773,280	-773,280
		Income	(958,518	(9878,280	(9998,780
		NET REVENUE REQUIREMENT	1,212,033	1,409,710	1,513,397
Agresso code	CC	SPECIAL REFUSE COLLECTION	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14865	2270	External Contracts	173,410	178,340	201,551
14876	2270	Clinical waste collections	5,331	2,000	2,000
		Supplies and Services	178,741	180,340	203,551
		TOTAL CONTROLLABLE EXPENDITURE	178,741	180,340	203,551
17331	2270	Cost of Cashiers	6,200	6,200	6,200
		Support Services	6,200	6,200	6,200
17311	2270	Cost of DEC	17,264	17,210	17,210
		Recharges	17,264	17,210	17,210
		TOTAL EXPENDITURE	202,205	203,750	226,961
		INCOME			
19226	2270	Other Fees	(963,352	-50,000	-55,000
19460	2270	ECC/NEHA Contribution	(11,601	0	0
		Income	(964,953	(950,000	(955,000
		NET REVENUE REQUIREMENT	137,252	153,750	171,961
Agresso code	CC	STREET CLEANSING	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12037	2290	Payment to HTS-Street Cleaning	1,052,798	1,088,680	1,216,455
12340	2290	Electricity	7,525	2,280	14,730
		Premises-related Expenses	1,060,323	1,090,960	1,231,185
14005	2290	Equipment Materials & Maintenance Incl.Lighting	5,399	0	0
14255	2290	Hospitality	60	0	0
14323	2290	Legal Costs	1,750	0	0
14486	2290	Subscriptions to Organisations & Periodicals	7,984	7,990	7,990
14510	2290	Advertising, Marketing, Publicity & Printing	310	0	0
		Supplies and Services	15,503	7,990	7,990
		TOTAL CONTROLLABLE EXPENDITURE	1,075,826	1,098,950	1,239,175
17311	2290	Cost of DEC	106,926	106,210	106,210
		Recharges	106,926	106,210	106,210
18071	2290	Depreciation Capital Charges	18,462	4,180	0
		Capital Financing Costs	18,462	4,180	0
		TOTAL EXPENDITURE	1,201,214	1,209,340	1,345,385
		INCOME			
19412	2290	Costs Recoverable	(17,525	-2,280	-14,730
		Income	(17,525	(2,280	(14,730
		NET REVENUE REQUIREMENT	1,193,689	1,207,060	1,330,655
Agresso code	CC	ABANDONED VEHICLES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
15106	2304	Payment to HTS-Abandoned Vehicles	44,148	45,690	50,843
		Third Party Payments	44,148	45,690	50,843
		TOTAL CONTROLLABLE EXPENDITURE	44,148	45,690	50,843
17331	2304	Cost of Cashiers	200	200	200
		Support Services	200	200	200
17311	2304	Cost of DEC	5,957	5,000	5,000
		Recharges	6,157	5,000	5,000
		TOTAL EXPENDITURE	50,305	50,890	56,043
		NET REVENUE REQUIREMENT	50,305	50,890	56,043
Agresso code	CC	STREET NAME SIGNS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12034	2306	Payment to HTS-Building Maintenance	646	450	470
12037	2306	Payment to HTS-Street Cleaning	20,916	21,630	24,169
		Premises-related Expenses	21,562	22,080	24,639
14765	2306	Street Environmental Scheme	7,739	5,470	5,470
		Supplies and Services	7,739	5,470	5,470
		TOTAL CONTROLLABLE EXPENDITURE	29,301	27,550	30,109
17311	2306	Cost of DEC	0	27,520	27,520
		Recharges	0	27,520	27,520
		TOTAL EXPENDITURE	29,301	55,070	57,629
		INCOME			
19264	2306	Fees & Charges	-1,711	-15,000	-15,000
		Income	(11,711	(15,000	(15,000
		NET REVENUE REQUIREMENT	27,590	40,070	42,629
Agresso code	CC	ROUNABOUTS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12334	2452	Payment to HTS - Grounds Maintenance	23,216	0	0
		Premises-related Expenses	23,216	0	0
		TOTAL CONTROLLABLE EXPENDITURE	23,216	0	0
		TOTAL EXPENDITURE	23,216	0	0
		INCOME			
19487	2452	Roundabout Sponsorship Income	0	-20,000	-20,000
		Income	0	-20,000	-20,000
		NET REVENUE REQUIREMENT	23,216	-20,000	-20,000
Agresso code	CC	COMMUNITY RENEWAL FUND	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11003	2727	Contract & Agency Staff	13,439	0	0
		Employees' Expenses	13,439	0	0
14005	2727	Equipment Materials & Maintenance incl.Lighting	149	0	0
14203	2727	Refreshments at meetings	276	0	0
14310	2727	Consultancy Fees & Consultations Costs	416,795	0	0
14431	2727	IT Support and IT Consumables	898	0	0
		Supplies and Services	416,120	0	0
		TOTAL CONTROLLABLE EXPENDITURE	429,559	0	0
17202	2727	Cost of Reprographics	1,361	0	0
		Support Services	1,361	0	0
		TOTAL EXPENDITURE	430,920	0	0
		INCOME			
19006	2727	Specific Grants Income (Service Related)	(446,635	0	0
		Income	-446,635	0	0
		NET REVENUE REQUIREMENT	(15,715	0	0

Agresso code	CC	CEMETERY & CREMATORIUM	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12034	2750	Payment to HTS-Building Maintenance	94	0	0
		Premises-related Expenses	94	0	0
14323	2750	Legal Costs	1,344	0	0
		Supplies and Services	1,344	0	0
		TOTAL CONTROLLABLE EXPENDITURE	1,438	0	0
17214	2750	Cost of Insurance Section	7,000	7,000	7,000
17304	2750	Cost of Legal Services	700	700	700
		Support Services	7,700	7,700	7,700
18071	2750	Depreciation Capital Charges	2,159	199,750	0
		Capital Financing Costs	2,159	199,750	0
		TOTAL EXPENDITURE	11,297	147,450	7,700
		INCOME			
19508	2750	Rents Income	(1708,022)	(1611,660)	(1661,660)
		Income	(1708,022)	(1611,660)	(1661,660)
		NET REVENUE REQUIREMENT	(1896,725)	(1464,210)	(1853,960)
Agresso code	CC	POLICE AND CRIME COMMISSIONER FUND	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14005	2752	Equipment Materials & Maintenance incl Lighting	73	0	0
14482	2752	Grants to Voluntary Organisations	22,207	24,360	24,360
		Supplies and Services	22,280	24,360	24,360
		TOTAL CONTROLLABLE EXPENDITURE	22,280	24,360	24,360
		TOTAL EXPENDITURE	22,280	24,360	24,360
		INCOME			
19006	2752	Specific Grants Income (Service Related)	-22,280	-24,360	-24,360
		Income	-22,280	-24,360	-24,360
		NET REVENUE REQUIREMENT	0	0	0
gresso cox	CC	PFCC SAFER STREETS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14005	2761	Equipment Materials & Maintenance incl Lighting	10,412	0	0
		Supplies and Services	10,412	0	0
		TOTAL CONTROLLABLE EXPENDITURE	10,412	0	0
		TOTAL EXPENDITURE	10,412	0	0
		INCOME			
19006	2760	Specific Grants Income (Service Related)	-15,661	0	0
		Income	(115,661)	0	0
		TOTAL INCOME	(115,661)	0	0
		NET REVENUE REQUIREMENT	-5,249	0	0
gresso cox	CC	UKSPF - ADMIN FEES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		INCOME	£	£	£
19006	2800	Specific Grants Income (Service Related)	(120,000)	0	0
		Income	(120,000)	0	0
		TOTAL INCOME	(120,000)	0	0
		NET REVENUE REQUIREMENT	-20,000	0	0
gresso cox	CC	UKSPF - TOWN CENTRE & CRIME PREVENTION	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11001	2801	Salaries - Overtime	654	0	0
		Employees' Expenses	654	0	0
14005	2801	Equipment Materials & Maintenance incl Lighting	17	0	0
14310	2801	Consultancy Fees	15,954	0	0
14577	2801	Development Work	1,373	0	0
		Supplies and Services	17,344	0	0
		TOTAL CONTROLLABLE EXPENDITURE	17,998	0	0
		TOTAL EXPENDITURE	17,998	0	0
		INCOME			
19006	2801	Specific Grants Income (Service Related)	(124,289)	0	0
		Income	(124,289)	0	0
		TOTAL INCOME	(124,289)	0	0
		NET REVENUE REQUIREMENT	-6,291	0	0
gresso cox	CC	ALLOTMENTS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12034	2900	Payment to HTS-Building Maintenance	9,944	240	250
12036	2900	Payment to HTS-Grounds Maintenance	8,479	9,350	9,873
12400	2900	Water	3,566	3,280	3,350
12426	2900	Rubbish Clearance	0	1,000	1,000
		Premises-related Expenses	21,989	13,870	14,473
		TOTAL CONTROLLABLE EXPENDITURE	21,989	13,870	14,473
17310	2900	Cost of Income Service	5,000	5,000	5,000
		Support Services	5,000	5,000	5,000
17311	2900	Cost of DEC	4,743	4,010	4,010
		Recharges	4,743	4,010	4,010
18071	2900	Depreciation	188,345	0	0
		Capital Financing Costs	188,345	0	0
		TOTAL EXPENDITURE	220,077	22,880	23,483
		INCOME			
19508	2900	Rents Income	(16,705)	-5,800	-6,148
		Income	(16,705)	(15,800)	(16,148)
		NET REVENUE REQUIREMENT	213,372	17,080	17,335
Agresso code	CC	NEIGHBOURHOOD PARKS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12036	2970	Payment to HTS-Grounds Maintenance	38,808	42,800	45,174
		Premises-related Expenses	38,808	42,800	45,174
		TOTAL CONTROLLABLE EXPENDITURE	38,808	42,800	45,174
17311	2970	Cost of DEC	6,658	5,160	5,160
		Recharges	6,658	5,160	5,160
		TOTAL EXPENDITURE	45,466	47,960	50,334
		NET REVENUE REQUIREMENT	45,466	47,960	50,334
Agresso code	CC	TOWNWIDE NATURE RESERVES	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12000	2976	Maintenance Buildings - External Contracts	-340	0	0
12328	2976	Grounds Maintenance - Non DSO	0	400	400

			Premises-related Expenses			-340	400	400
14005	2976	Equipment Materials & Maintenance incl.Lighting			609	2,800	2,800	
14230	2976	Clothing & Uniform			0	500	500	
14410	2976	Rental Maintenance & Call Charges for Phone System			649	680	680	
			Supplies and Services			1,258	3,980	3,980
			TOTAL CONTROLLABLE EXPENDITURE			918	4,380	4,380
17214	2976	Cost of Insurance Section			500	500	500	
17310	2976	Cost of Income Service			100	100	100	
			Support Services			600	600	600
17311	2976	Cost of DEC			109,197	70,910	70,910	
			Recharges			109,197	70,910	70,910
18071	2976	Depreciation			13,212	14,570	0	
			Capital Financing Costs			13,212	14,570	0
			TOTAL EXPENDITURE			123,927	90,460	75,890
			INCOME					
19114	2976	Sales - General			-5,715	-12,000	-13,440	
19226	2976	Other Fees			(-2,800)	-2,800	-2,800	
19412	2976	Costs Recoverable			0	-680	0	
			Income			(-8,515)	(-15,480)	(-16,240)
			NET REVENUE REQUIREMENT			115,412	74,980	59,650
Agresso code	CC	LAND TRUST	2022/23 Actual	2023/24 Budget	2024/25 Budget			
			£	£	£			
11000	2978	Salaries - Basic	27,630	22,433	23,103			
11001	2978	Salaries - Overtime	604	0	0			
11011	2978	Vacancy savings	0	-551	-551			
11121	2978	Flexi Time & Annual Leave Payments	275	0	0			
11200	2978	National Insurance	2,769	1,810	1,860			
11250	2978	Superannuation	5,675	4,240	4,370			
			36,953	27,932	28,782			
			Employees' Expenses					
14005	2978	Equipment Materials & Mfce incl. Lighting	0	4,780	4,780			
14415	2978	Mobile Phone Costs	120	120	120			
14695	2978	Biodiversity Landscaping Improvements	1,992	0	0			
14696	2978	Townwide landscaping Improvements	4,787	0	0			
			6,899	4,900	4,900			
			Supplies and Services					
			43,852	32,832	33,682			
			TOTAL CONTROLLABLE EXPENDITURE					
17305	2978	Cost of Human Resources	1,000	1,000	1,000			
17322	2978	Cost of Health & Safety Service	100	100	100			
17345	2978	Cost of Training	200	200	200			
			1,300	1,300	1,300			
			Support Services					
17311	2978	Cost of DEC	35,338	23,860	23,860			
			35,338	23,860	23,860			
			Recharges					
			80,490	57,992	58,842			
			TOTAL EXPENDITURE					
			INCOME					
19412	2978	Costs Recoverable	(-116,879)	-16,120	-16,120			
			(-116,879)	(-116,120)	(-116,120)			
			Income					
			63,611	41,872	42,722			
			NET REVENUE REQUIREMENT					
Agresso code	CC	OPEN SPACES	2022/23 Actual	2023/24 Budget	2024/25 Budget			
			£	£	£			
			EXPENDITURE					
12000	2980	Maintenance Buildings - External Contracts	1,920	0	0			
12035	2980	Payment to HTS-SET	105,277	108,720	122,181			
12036	2980	Payment to HTS-Grounds Maintenance	852,282	886,240	952,834			
12327	2980	Grounds Maintenance - Trees	80,091	0	0			
12328	2980	Grounds Maintenance - Non DSO	265,519	0	0			
12400	2980	Water	138	80	80			
			1,305,227	995,050	1,075,105			
			Premises-related Expenses					
14005	2980	Equipment Materials & Matce inc Lighting	2,628	0	0			
14029	2980	Signs - Costs	440	0	0			
14310	2980	Consultancy Fees & Consultation costs	80,770	3,000	3,000			
14486	2980	Subscriptions to Organisations & Periodicals	40	0	0			
14694	2980	Townwide Street Furniture	400	4,000	4,000			
14695	2980	Biodiversity Landscaping Improvements	5,503	8,800	8,800			
14696	2980	Townwide Landscaping Improvements	4,297	14,000	14,000			
14697	2980	Ragwort & Japanese Knotweed	0	1,000	1,000			
			94,078	30,800	30,800			
			Supplies and Services					
			1,399,305	1,025,850	1,105,905			
			TOTAL CONTROLLABLE EXPENDITURE					
17304	2980	Cost of Legal Services	836	0	0			
			836	0	0			
			Support Services					
17311	2980	Cost of DEC	81,406	64,260	64,260			
17319	2980	Cost of Community Safety Rangers	56,640	48,300	48,300			
			138,046	112,560	112,560			
			Recharges					
18071	2980	Depreciation	58,512	31,240	0			
			58,512	31,240	0			
			Capital Financing Costs					
			1,597,699	1,169,650	1,218,465			
			TOTAL EXPENDITURE					
			INCOME					
19006	2980	Specific Grants Income (Service Related)	-26,402	0	0			
19313	2980	Grazing	-450	-530	-530			
			(-126,852)	(-1530)	(-1530)			
			Income					
			1,570,847	1,168,120	1,217,935			
			NET REVENUE REQUIREMENT					
Agresso code	CC	PLAYGROUNDS	2022/23 Actual	2023/24 Budget	2024/25 Budget			
			£	£	£			
			EXPENDITURE					
12034	3010	Payment to HTS-Building Maintenance	681	1,250	1,310			
12036	3010	Payment to HTS-Grounds Maintenance	15,768	17,390	18,355			
			16,449	18,640	19,665			
			Premises-related Expenses					
			16,449	18,640	19,665			
			TOTAL CONTROLLABLE EXPENDITURE					
17311	3010	Cost of DEC	12,581	8,800	8,800			
17319	3010	Cost of Community Safety Rangers	30,935	26,380	26,380			
			43,516	35,180	35,180			
			Recharges					
18071	3010	Depreciation Capital Charges	58,759	41,640	0			
			58,759	41,640	0			
			Capital Financing Costs					
			118,724	95,460	54,845			
			TOTAL EXPENDITURE					
			INCOME					
19006	3010	Specific Grants Income (Service Related)	200	0	0			
			200	0	0			
			Income					
			118,924	95,460	54,845			
			NET REVENUE REQUIREMENT					
Agresso code	CC	SPORTS FIELDS	2022/23 Actual	2023/24 Budget	2024/25 Budget			
			£	£	£			
			EXPENDITURE					
17319	3040	Cost of Community Safety Rangers	29,570	25,220	25,220			
			29,570	25,220	25,220			
			Recharges					
18071	3040	Depreciation Capital Charges	135,965	300	0			
18172	3040	MIRS GF Impairment-revaluation losses	552	0	0			
			136,517	300	0			
			Capital Financing Costs					
			166,087	25,520	25,220			
			TOTAL EXPENDITURE					
			INCOME					
19356	3040	Wayleaves	(-88)	-140	-140			
			(-88)	(-140)	(-140)			
			Income					
			165,999	25,380	25,080			
			NET REVENUE REQUIREMENT					

Agresso code	CC	TOWN PARK	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3070	Salaries - Basic	41,397	44,212	45,542
11011	3070	Vacancy Savings	0	-1,112	-1,112
11121	3070	Flexi Time & Annual Leave payments	917	0	0
11200	3070	National Insurance	3,985	4,891	5,041
11250	3070	Superannuation	8,321	8,347	8,597
11458	3070	Training Course Personal Expenses - Travel etc	30	0	0
		Employees' Expenses	54,650	56,338	58,068
12034	3070	Payment to HTS-Building Maintenance	2,068	6,580	6,910
12036	3070	Payment to HTS-Grounds Maintenance	231,305	216,670	228,667
12037	3070	Payment to HTS-Street Cleaning	49,306	0	0
12340	3070	Electricity	2,789	3,880	4,982
		Premises-related Expenses	285,468	227,130	240,559
14005	3070	Equipment, Material & Mice inc lighting	8,405	28,540	28,540
14203	3070	Refreshments at Meetings	231	600	600
14230	3070	Clothing & Uniform	64	180	180
14325	3070	Licence Fees	0	530	530
14471	3070	Subsistence claims for staff inc parking	630	0	0
14486	3070	Subscriptions	0	50	50
14510	3070	Advertising	0	100	100
14577	3070	Development Work	5,015	0	0
		Supplies and Services	14,345	30,000	30,000
		TOTAL CONTROLLABLE EXPENDITURE	354,463	313,468	328,627
17202	3070	Cost of Reprographics	40	0	0
		Support Services	40	0	0
17002	3070	Cost of Office Accommodation LBC	225	0	0
17311	3070	Cost of DEC	6,235	4,770	4,770
17319	3070	Cost of Community Safety Rangers	31,845	27,150	27,150
		Recharges	38,305	31,920	31,920
18071	3070	Depreciation Capital Charges	26,145	67,840	0
		Capital Financing Costs	26,145	67,840	0
		TOTAL EXPENDITURE	418,953	413,228	360,547
		INCOME			
19006	3070	Specific Grants Income (Service Related)	-11,721	0	0
19412	3070	Costs Recoverable	-2,956	0	0
		Income	-14,677	0	0
		NET REVENUE REQUIREMENT	404,276	413,228	360,547
Agresso code	CC	TOWN PARK SHOWGROUND	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12034	3418	Payment to HTS-Building Maintenance	141	2,310	2,430
12340	3418	Electricity	-2,156	580	5,781
12400	3418	Water	751	130	130
		Premises-related Expenses	-1,264	3,020	8,341
14005	3418	Equipment Materials & Maintenance incl Lighting	12	0	0
14310	3418	Consultancy fees	0	800	800
14325	3418	Licence Fees	0	70	70
		Supplies and Services	12	870	870
		TOTAL CONTROLLABLE EXPENDITURE	-1,252	3,890	9,211
17214	3418	Cost of Insurance Section	600	600	600
		Support Services	600	600	600
		TOTAL EXPENDITURE	-652	4,490	9,811
		INCOME			
19412	3418	Costs Recoverable	-4,082	-2,000	-2,000
		Income	-4,082	-2,000	-2,000
		NET REVENUE REQUIREMENT	-4,734	2,490	7,811
Agresso code	CC	CAR PARKS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12034	3450	Payment to HTS-Building Maintenance	1,365	5,320	5,590
12304	3450	Car Park Maintenance	26,964	10,000	10,000
12340	3450	Electricity	3,511	10,830	5,986
12390	3450	Business Rates	73,384	64,450	55,363
		Premises-related Expenses	105,224	90,600	76,939
14005	3450	Equipment Materials & Maintenance incl Lighting	26,998	25,000	25,000
14263	3450	Tickets	5,422	6,000	6,000
14337	3450	Security Fees	16,998	18,730	18,730
14415	3450	Mobile Phone Costs	1,680	1,680	1,680
14431	3450	IT Support and IT Consumables	1,440	4,630	4,630
14865	3450	External Contracts	82,657	87,100	104,800
		Supplies and Services	147,195	143,140	160,940
		TOTAL CONTROLLABLE EXPENDITURE	252,419	233,740	237,879
17000	3450	Cost of Accommodation	1,700	1,700	1,700
17202	3450	Cost of Reprographics	32	50	50
17204	3450	Cost of Franking	356	350	350
17214	3450	Cost of Insurance Section	5,100	5,100	5,100
17310	3450	Cost of Income Service	1,100	1,100	1,100
17331	3450	Cost of Cashiers Service	1,700	1,700	1,700
		Support Services	9,988	10,000	10,000
17002	3450	Cost of LBC Office Accommodation	8,029	7,800	7,800
17311	3450	Cost of DEC	27,247	25,690	25,690
17335	3450	Cost of LBC Room Hire Bookings	215	0	0
		Recharges	35,491	33,490	33,490
18071	3450	Depreciation	8,729	23,620	0
18172	3450	MIRS GF Impairment-revaluation losses	-3,235	0	0
		Capital Financing Costs	5,494	23,620	0
		TOTAL EXPENDITURE	303,392	300,850	281,369
		INCOME			
19274	3450	Parking Permit Fees	-4,979	-6,000	-6,480
19301	3450	Pay & Display Income	-437,795	-200,000	-472,500
19315	3450	Special Parking Permits	-10	-6,000	-6,240
19320	3450	Parking Charges - PCNs	-33,157	-55,000	-55,000
19323	3450	Seasons Tickets	-43,759	-55,000	-57,200
19497	3450	Shop Permits	-9,143	-10,000	-10,800
19508	3450	Rent income	-9,494	0	0
		Income	-538,337	(-332,000)	(-606,220)
19601	3450	Recharge GF to GF	-930	-1,070	-1,070
19602	3450	Recharge GF to HRA	-870	-1,150	-1,170
		Recharged	-1,800	-2,220	-2,240
		NET REVENUE REQUIREMENT	(-136,745)	(-133,370)	(-1329,091)
Agresso code	CC	RESIDENTS PARKING - ON STREET PARKING	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
13105	3488	Payment for fuel	-27	0	0
		Transport-related expenses	-27	0	0
		TOTAL CONTROLLABLE EXPENDITURE	-27	0	0
17310	3488	Cost of Income Service	100	100	100
17331	3488	Cost of Cashiers Service	3,100	3,100	3,100
		Support Services	3,200	3,200	3,200
		TOTAL EXPENDITURE	3,173	3,200	3,200
		NET REVENUE REQUIREMENT	3,173	3,200	3,200
Agresso code	CC	HTS MANAGEMENT	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12038	2779	Payment to HTS-Building Cleaning	119,981	117,040	131,979
12048	2779	Payment to HTS-Surveyors	28,199	27,380	28,199

			Premises-related Expenses	148,180	144,426	160,178
14310	2779		Consultancy Fees & Consultation costs	5,175	0	0
14538	2779		Payments to HTS - Pension Charge	133,103	120,250	167,613
			Supplies and Services	138,276	120,250	167,613
			TOTAL CONTROLLABLE EXPENDITURE	286,458	264,670	327,791
17200	2779		Cost of Messenger Service	1,100	1,100	1,100
17214	2779		Cost of Insurance	500	500	500
17300	2779		Cost of Corporate Management	5,200	5,200	5,200
17301	2779		Cost of Accountancy	27,600	27,600	27,600
17342	2779		Cost of Policy & Performance Service	37,800	37,800	37,800
17343	2779		Cost of CFO	68,300	68,300	68,300
			Support Services	140,500	140,500	140,500
17311	2779		Cost of DEC	16,731	18,390	18,390
17325	2779		Cost of HRA	41,225	43,590	81,485
			Recharges	57,956	61,980	99,675
			TOTAL EXPENDITURE	484,914	467,150	568,166
			INCOME			
19412	2779		Costs Recoverable	(-1,000)	0	0
19488	2779		Profit Share HTS	0	-500,000	-500,000
			Income	(-1,000)	(-500,000)	(-500,000)
19602	2779		Recharge from GF to HRA	-128929	-135,560	-138,270
			Recharged	(-128,929)	(-135,560)	(-138,270)
			NET REVENUE REQUIREMENT	354,985	(-3168,410)	(-370,104)
Agresso code	CC	AMENITY CLEANSING	2022/23 Actual	2023/24 Budget	2024/25 Budget	
		EXPENDITURE	£	£	£	
17325	2530	Cost of HRA	384,839	405,049	439,793	
		Recharges	384,839	405,049	439,793	
		TOTAL EXPENDITURE	384,839	405,049	439,793	
		NET REVENUE REQUIREMENT	384,839	405,049	439,793	
Agresso code	CC	BUS SHELTERS	2022/23 Actual	2023/24 Budget	2024/25 Budget	
		EXPENDITURE	£	£	£	
12034	2410	Payment to HTS-Building Maintenance	763	1,330	1,400	
14323	2410	Legal Costs	2,710			
		Premises-related Expenses	3,473	1,330	1,400	
		TOTAL CONTROLLABLE EXPENDITURE	3,473	1,330	1,400	
17214	2410	Cost of Insurance Section	100	100	100	
		Support Services	100	100	100	
		TOTAL EXPENDITURE	3,573	1,430	1,500	
		NET REVENUE REQUIREMENT	3,573	1,430	1,500	
Agresso code	CC	HIGHWAYS	2022/23 Actual	2023/24 Budget	2024/25 Budget	
		EXPENDITURE	£	£	£	
12000	2456	Maintenance Buildings - External Contracts	114,351	0	0	
12034	2456	Payment to HTS-Building Maintenance	89,241	47,210	48,074	
12035	2456	Payment to HTS-SET	68,989	71,250	80,062	
12036	2456	Payment to HTS-Grounds Maintenance	172,196	189,930	200,447	
12390	2456	Business Rates	2,854	2,970	3,030	
		Premises-related Expenses	447,631	311,360	331,613	
14310	2456	Consultancy Fees & Consultation costs	4,500	0	0	
14859	2456	Management Agreement (re: ECC St Lighting)	205,842	138,360	78,000	
		Supplies and Services	210,342	138,360	78,000	
15104	2456	Job Codes Contract Costs	1,048,514	0	0	
		Third Party Payments	1,048,514	0	0	
		TOTAL CONTROLLABLE EXPENDITURE	1,706,487	449,720	409,613	
18071	2456	Depreciation Capital Charges	299,278	249,290	0	
		Capital Financing Costs	299,278	249,290	0	
		TOTAL EXPENDITURE	1,965,765	699,010	409,613	
		INCOME				
19412	2456	Costs Recoverable	-41,500	-41,500	-41,500	
19588	2456	Third Party s106 Deposits	-1,048,514			
		Income	(-1,090,014)	(-41,500)	(-41,500)	
		NET REVENUE REQUIREMENT	875,751	657,510	368,113	
Agresso code	CC	WATER GARDENS CAR PARK	2022/23 Actual	2023/24 Budget	2024/25 Budget	
		EXPENDITURE	£	£	£	
17214	3209	Cost of Insurance Section	400	400	400	
		Support Services	400	400	400	
		TOTAL EXPENDITURE	400	400	400	
		INCOME				
19301	3209	Pay & Display Income	-234,406	-443,550	-270,000	
19338	3209	Staff Passes		-73,000	-46,625	
		Income	-234,406	(-3516,550)	(-3316,625)	
		NET REVENUE REQUIREMENT	-234,006	(-3516,150)	(-3316,225)	

SECURE	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
Employees Expenses	2,091,217	1,922,359	2,099,036
Premises Related Expenses	240,011	374,660	363,812
Transport Related Expenses	8,179	9,908	10,392
Supplies & Services	714,915	425,585	388,575
Third Party Payments	50,052	51,800	57,645
Central Support Services	696,286	697,288	697,288
Other Recharges	556,353	412,180	412,180
Capital Financing Costs	1,144,245	813,140	500,000
Total Expenditure	5,501,258	4,706,920	4,528,928
Income	-2,668,365	-2,345,040	-2,313,067
Recharges	-908,649	-778,860	-779,600
Net Expenditure	1,924,244	1,583,020	1,436,262

Agresso code	CC	HARLOW EDUCATIONAL PROGRESSION AWARDS	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
14005	2776	Equipment & Materials, Purchases & Maintenance	1,152	0	0
14510	2776	Advertising	775	0	0
14988	2776	Awards	0	3,900	3,900
		Supplies and Services	1,927	3,900	3,900
		TOTAL CONTROLLABLE EXPENDITURE	1,927	3,900	3,900

NET REVENUE REQUIREMENT	1,927	3,900	3,900
--------------------------------	--------------	--------------	--------------

Agresso code	CC	HACKNEY CARRIAGES & PRIVATE HIRE	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	2454	Salaries - Basic	106,665	74,439	76,669
11001	2454	Salaries - Overtime	2,597	2,920	3,010
11003	2454	Contract & Agency Staff	25,149	0	0
11011	2454	Vacancy Savings	0	-2,820	-2,820
11121	2454	Flexi Time & Annual Leave payments	836	0	0
11200	2454	National Insurance	10,527	14,412	14,842
11250	2454	Superannuation	21,962	29,459	30,339
11458	2454	Training Course Personal Expenses- Travel	0	200	200
		Employees' Expenses	167,736	118,610	122,240
13180	2454	Car Allowance	5	0	0
13200	2454	Staff Travel cost Public Transport only	0	300	300
		Transport-related expenses	5	300	300
14005	2454	Equipment Materials & Maintenance incl.Lighting	1,784	5,000	5,000
14258	2454	Office Stationery	0	500	500
14415	2454	Mobile Phone Costs	550	480	480
14431	2454	IT Support and IT Consumables	10,892	18,580	18,580
14471	2454	Subsistence claims for staff inc parking	0	100	100
14486	2454	Subscriptions to Organisations & Periodicals	1,557	400	400
14864	2454	Crime Rec. Bureau Expenditure	3,335	7,000	7,000
		Supplies and Services	18,118	32,060	32,060
		TOTAL CONTROLLABLE EXPENDITURE	185,859	150,870	154,600
17000	2454	Cost of Office Accommodation	3,400	3,400	3,400
17205	2454	Cost of Telephone System	1,000	1,000	1,000
17214	2454	Cost of Insurance Section	1,000	1,000	1,000
17215	2454	Cost of OHS	100	100	100
17303	2454	Cost of Information Technology	1,900	1,900	1,900
17305	2454	Cost of Human Resources	2,000	2,000	2,000
17322	2454	Cost of Health & Safety Service	300	300	300
17331	2454	Cost of Cashiers Service	1,200	1,200	1,200
17345	2454	Cost of Training & Development Service	400	400	400
		Support Services	11,300	11,300	11,300
17311	2454	Cost of DEC	137,112	133,800	133,800
17328	2454	Cost of Property & Facilities Management	20	10	10
		Recharges	137,132	133,810	133,810
		TOTAL EXPENDITURE	334,291	296,080	299,710
		INCOME			
19006	2454	Specific Grants Income (Service Related)	-1,194	0	0
19213	2454	HC Vehicles Licences	(-15,715)	-21,000	-21,000
19219	2454	HC Drivers Licences	(-37,005)	-8,600	-8,600
19262	2454	Knowledge Fee	(-989)	-1,150	-1,150
19370	2454	PH Vehicles Licences	(-97,835)	-59,800	-59,800
19371	2454	PH Drivers Licences	(-29,850)	-33,100	-33,100
19372	2454	PH Operators Licences	(-16,086)	-5,200	-5,200
19770	2454	Crime Rec. Bureau Income	(-32,944)	-6,600	-6,600
		Income	(-120,920)	(-135,450)	(-135,450)
19601	2454	Recharge GF to GF	(-48,252)	-43,490	-43,490
		Recharged	(-48,252)	(-43,490)	(-43,490)
		TOTAL INCOME	(-169,172)	(-178,940)	(-178,940)

NET REVENUE REQUIREMENT	165,119	117,140	120,770
--------------------------------	----------------	----------------	----------------

gresso cod	CC	EDUCATIONAL ATTAINMENT	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	2754	Salaries - Basic	32,133	33,534	34,544
11011	2754	Vacancy Savings	0	-790	-790
11121	2754	Flexi Time & Annual Leave Payments	14	0	0
11200	2754	National Insurance	3,353	3,370	3,470
11250	2754	Superannuation	6,459	6,330	6,520
		Employees' Expenses	41,939	42,444	43,744
13180	2754	Car Allowance	0	500	500
		Transport-related expenses	0	500	500
14005	2754	Equipment Materials & Maintenance incl.Lighting	296	0	0
14415	2754	Mobile Phone Costs	120	120	120
14577	2754	Development Work	2,069	0	0
		Supplies and Services	2,485	120	120
		TOTAL CONTROLLABLE EXPENDITURE	44,424	43,064	44,364
17000	2754	Cost of Office Accommodation	1,700	1,700	1,700
17200	2754	Cost of Reprographics	763	2,350	2,350
17305	2754	Cost of Human Resources	1,000	1,000	1,000
17322	2754	Cost of Health & Safety Service	100	100	100
17345	2754	Cost of Training & Development Service	200	200	200
		Support Services	3,763	5,350	5,350
17335	2754	Cost of LBC Room Hire Bookings	70	0	0
		Recharges	70	0	0
		TOTAL EXPENDITURE	48,257	48,414	49,714
		NET REVENUE REQUIREMENT	48,257	48,414	49,714

gresso cod	CC	ENVIRONMENTAL MANAGEMENT	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	2756	Salaries - Basic	120,883	169,960	175,060
11005	2756	Statutory Payments inc maternity and sickness	-119	0	0
11011	2756	Vacancy Savings	0	-4,243	-4,243
11121	2756	Flexi Time & Annual Leave payments	157	0	0
11200	2756	National Insurance	12,878	17,248	17,788

11250	2756	Superannuation	24,231	32,099	33,059
		Employees' Expenses	158,030	215,064	221,644
12000	2756	Maintenance Buildings - External Contracts	7,650	0	0
		Premises-related Expenses	7,650	0	0
13180	2756	Car Allowance	641	873	873
13200	2756	Staff Travel cost Public Transport only	0	73	73
		Transport-related expenses	641	946	946
14005	2756	Equipment Materials & Maintenance incl.Lighting	9	909	909
14203	2756	Refreshments at Meetings	0	29	29
14230	2756	Clothing & Uniform	127	36	36
14249	2756	Land Registry Fees	603	436	436
14251	2756	Books, Magazines and Publications	230	273	273
14258	2756	Office Stationery	49	0	0
14310	2756	Consultancy Fees & Consultation costs	715	0	0
14415	2756	Mobile Phone Costs	402	262	262
14431	2756	IT Support and IT Consumables	748	0	0
14471	2756	Subsistence claims for staff inc parking	59	236	236
14525	2756	GIS Expenditure	3,023	3,500	3,500
14587	2756	Conference Expenses	199	58	58
		Supplies and Services	6,164	5,739	5,739
		TOTAL CONTROLLABLE EXPENDITURE	172,485	221,749	228,329
17000	2756	Cost of Office Accommodation	5,564	5,564	5,564
17200	2756	Cost of Messenger Service	764	764	764
17202	2756	Cost of Reprographics	0	1,320	1,320
17205	2756	Cost of Telephone System	1,345	1,345	1,345
17214	2756	Cost of Insurance Section	1,709	1,709	1,709
17215	2756	Cost of OHS	145	145	145
17302	2756	Cost of Audit	6,945	6,945	6,945
17303	2756	Cost of Information Technology	17,782	17,782	17,782
17304	2756	Cost of Legal Services	93,855	93,855	93,855
17305	2756	Cost of Human Resources	3,236	3,236	3,236
17310	2756	Cost of Income Service	1,347	562	562
17322	2756	Cost of Health & Safety Service	436	436	436
17338	2756	Cost of Procurement Service	17,782	17,782	17,782
17345	2756	Cost of Training & Development Service	727	727	727
17346	2756	Cost of Payments Service	7,382	7,382	7,382
		Support Services	159,019	159,874	159,874
17311	2756	Cost of DEC	1,915	0	0
17328	2756	Cost of Property & Facilities Management	6	0	0
		Recharges	1,921	0	0
		TOTAL EXPENDITURE	333,425	381,323	387,903
		INCOME			
19602	2756	Recharge from GF to HRA	-44,522	-37,080	-37,820
		Recharged	-44,522	-37,080	-37,820
		NET REVENUE REQUIREMENT	288,903	344,243	350,083
gresso cov	CC	ENVIRONMENTAL PROTECTION EXPENDITURE	£	£	£
11003	2759	Contract & Agency Staff	30,994	6,000	6,000
		Employees' Expenses	30,994	6,000	6,000
14005	2759	Equipment Materials & Maint incl lighting	105	1,200	1,200
14486	2759	Subscriptions to Organisations & Periodicals	898	2,700	2,700
		Supplies and Services	1,003	3,900	3,900
		TOTAL CONTROLLABLE EXPENDITURE	31,997	9,900	9,900
		TOTAL EXPENDITURE	31,997	9,900	9,900
		INCOME			
19250	2759	Environment Protection Income	(19,275)	-7,400	-7,400
		Income	(19,275)	(17,400)	(17,400)
		NET REVENUE REQUIREMENT	22,722	2,500	2,500
gresso cov	CC	ENVIRONMENTAL HEALTH EXPENDITURE	£	£	£
11000	2760	Salaries - Basic	500,747	627,565	666,395
11001	2760	Salaries - Overtime	19,705	2,240	2,310
11003	2760	Contract & Agency Staff	249,298	18,590	18,590
11005	2760	Statutory Payments inc maternity and sickness	-1,842	0	0
11011	2760	Vacancy Savings	0	-17,589	-17,589
11100	2760	Wages - Basic	22,456	0	0
11103	2760	Wages - Holiday Pay	2,437	0	0
11121	2760	Flexi Time & Annual Leave Payments	1,681	0	0
11200	2760	National Insurance	56,195	65,494	67,454
11210	2760	Wages - National Insurance	2,014	0	0
11250	2760	Superannuation	105,403	118,904	122,474
11260	2760	Wages - Superannuation	2,103	0	0
11458	2760	Training Expenses	246	400	400
11460	2760	Course Fees	996	0	0
		Employees' Expenses	961,439	815,694	860,634
13180	2760	Car Allowance	518	667	667
13200	2760	Staff Travel costs Public Transport only	0	1,000	1,000
		Transport-related expenses	518	1,667	1,667
14005	2760	Equipment Materials & Maintenance incl.Lighting	2,672	5,500	5,500
14230	2760	Clothing & Uniform	0	200	200
14249	2760	Land Registry Fees	461	800	800
14258	2760	Office Stationery	496	900	900
14322	2760	Health Act Burial	16,630	18,000	18,000
14323	2760	Legal Costs	2,755	2,000	2,000
14332	2760	Professional Fees	3,846	0	0
14339	2760	Statutory Dog Control	260	6,000	6,000
14415	2760	Mobile Phone Costs	2,410	1,920	1,920
14431	2760	IT Support and IT Consumables	1,036	1,000	1,000
14471	2760	Subsistence claims for staff inc parking	189	0	0
14486	2760	Subscriptions to Organisations & Periodicals	916	5,400	5,400
		Supplies and Services	31,691	41,720	41,720
15107	2760	Payment to HTS-Pest Control	50,052	51,800	57,645
		Third Party Payments	50,052	51,800	57,645
		TOTAL CONTROLLABLE EXPENDITURE	1,043,700	910,791	961,066
17000	2760	Cost of Office Accommodation	33,717	33,717	33,717
17200	2760	Cost of Messenger Service	2,100	2,100	2,100
17202	2760	Cost of Reprographics	2,740	4,500	4,500
17204	2760	Cost of Framing	1,201	2,100	2,100
17205	2760	Cost of Telephone System	7,178	7,178	7,178
17214	2760	Cost of Insurance Section	8,594	8,594	8,594
17215	2760	Cost of OHS	661	661	661
17303	2760	Cost of Information Technology	42,217	42,217	42,217
17304	2760	Cost of Legal Services	42,406	42,406	42,406
17305	2760	Cost of Human Resources	15,961	15,961	15,961
17310	2760	Cost of Income Service	661	661	661
17322	2760	Cost of Health & Safety Service	2,172	2,172	2,172
17331	2760	Cost of Cashiers Service	756	756	756
17345	2760	Cost of Training & Development Service	3,589	3,589	3,589
		Support Services	163,363	166,616	166,616
17311	2760	Cost of DEC	185,373	73,560	73,560
17328	2760	Cost of Property & Facilities Management	369	190	190
		Recharges	185,742	73,750	73,750
18079	2760	REFCUS	540,880	500,000	500,000
		Capital Financing Costs	540,880	500,000	500,000
		TOTAL EXPENDITURE	1,934,275	1,651,153	1,701,428
		INCOME			
19006	2760	Specific Grants Income (Service Related)	-11,886	0	0
19203	2760	Animal Act Licences	(1,564)	-520	-572
19220	2760	Miscellaneous Licences	(967)	-1,000	-1,000
19225	2760	HMO Licences	(964,081)	-52,000	-56,680
19226	2760	Other Fees		0	-25,000
19227	2760	Pest Control Charges	(96,615)	-5,000	-5,100
19235	2760	Statutory Dog Control Income	(9632)	-760	-760
19237	2760	Wasps Nests	(12,646)	-2,000	-2,000

19412	2760	Costs Recoverable	(-6,815	0	0
19496	2760	Fleas Control	(-300	-320	-320
19712	2760	REFCUS Grant Income	(-805,627	-500,000	-500,000
		Income	(-1,000,223	(-805,680	(-891,432
19601	2760	Recharge GF to GF	(-185,910	-176,920	-176,920
		Recharged	(-185,910	(-176,920	(-176,920
		TOTAL INCOME	(-1,186,133	(-738,520	(-768,352

NET REVENUE REQUIREMENT			748,142	912,633	933,076
gresso cor	CC	LICENSING	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2772	Salaries - Basic	81,634	84,975	135,099
11001	2772	Salaries - Overtime	9,748	3,790	3,900
11003	2772	Contract & Agency Staff	28,231	0	0
11011	2772	Vacancy Savings	0	-1,680	-1,680
11121	2772	Flexi Time & Annual Leave Payments	488	0	0
11200	2772	National Insurance	10,592	8,090	8,330
11250	2772	Superannuation	11,354	7,630	7,860
		Employees' Expenses	142,047	102,805	153,509
14005	2772	Equipment Materials & Maintenance incl.Lighting	436	4,000	4,000
14203	2772	Refreshments at Meetings	23	0	0
14323	2772	Legal Costs	8,125	0	0
14415	2772	Mobile Phone Costs	254	320	320
14431	2772	IT Support and IT Consumables	1,292	3,000	3,000
14486	2772	Subscriptions to Organisations & Periodicals	0	1,000	1,000
		Supplies and Services	10,130	8,320	8,320
		TOTAL CONTROLLABLE EXPENDITURE	152,177	111,125	161,829
17000	2772	Cost of Office Accommodation	3,400	3,400	3,400
17200	2772	Cost of Messenger Service	2,100	2,100	2,100
17202	2772	Cost of Reprographics	1,607	1,000	1,000
17204	2772	Cost of Franking	1,118	1,100	1,100
17205	2772	Cost of Telephone System	600	600	600
17214	2772	Cost of Insurance Section	1,000	1,000	1,000
17215	2772	Cost of OHS	100	100	100
17303	2772	Cost of Information Technology	11,300	11,300	11,300
17304	2772	Cost of Legal Services	5,600	5,600	5,600
17305	2772	Cost of Human Resources	2,000	2,000	2,000
17310	2772	Cost of Income Service	1,300	1,300	1,300
17322	2772	Cost of Health & Safety Service	300	300	300
17331	2772	Cost of Cashiers Service	700	700	700
17345	2772	Cost of Training & Development Service	400	400	400
		Support Services	31,525	30,900	30,900
17311	2772	Cost of DEC	89,037	78,520	78,520
17328	2772	Cost of Property & Facilities Management	93	10	10
		Recharges	89,130	78,530	78,530
		TOTAL EXPENDITURE	272,832	220,555	271,259

		INCOME			
19006	2772	Specific Grants Income (Service Related)	(-2,915	0	0
19241	2772	Street Traders (Non Food)	(-7,825	-6,400	-6,976
19317	2772	Lotteries & Amusements	(-940	-1,000	-1,000
19421	2772	Highway Acts Income	(-3,626	-3,800	-3,800
19470	2772	Club Premises Cents.Income	(-1,412	-2,200	-2,200
19471	2772	Personal Licences Income	(-4,561	-2,200	-2,200
19472	2772	Premises Licences Income	(-47,241	-45,000	-45,000
19476	2772	Gambling Act Premises Licences	(-13,450	-16,000	-16,000
19477	2772	Gambling Act Permits	(-1,275	-2,000	-2,000
19556	2772	Scrap Metal Dealers Licences	(-1,825	0	0
19558	2772	Sex Licences	(-2,550	-1,050	-1,145
		Income	(-87,388	(-79,650	(-80,321
		Recharge GF to GF	(-76,151	-55,580	-55,580
19601	2772	Recharged	(-76,151	(-55,580	(-55,580
		TOTAL INCOME	(-163,471	(-135,230	(-135,901

NET REVENUE REQUIREMENT			109,361	85,325	135,359
gresso cor	CC	ECONOMIC, GROWTH & DEVELOPMENT	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2780	Salaries - Basic	92,919	157,021	139,687
11011	2780	Vacancy Savings	0	-4,860	-4,860
11121	2780	Flexi Time & Annual Leave Payments	-1,081	0	0
11200	2780	National Insurance	9,767	14,561	15,001
11250	2780	Superannuation	18,649	26,555	27,355
		Employees' Expenses	120,254	193,277	177,183
13180	2780	Car Allowance	177	182	182
13200	2780	Staff Travel cost Public Transport only	0	73	73
		Transport-related expenses	177	255	255
14005	2780	Equipment Materials & Maintenance incl.Lighting	144	364	364
14255	2780	Hospitality	0	36	36
14258	2780	Office Stationary	0	182	182
14310	2780	Consultancy Fees	20,945	20,000	20,000
14323	2780	Legal Costs	0	727	727
14415	2780	Mobile Phone Costs	100	262	262
14431	2780	IT Support and IT Consumables	46	1,418	1,418
14471	2780	Subsistence claims	45	73	73
14486	2780	Subscriptions	150	364	364
14510	2780	Advertising	5,000	1,818	1,818
14577	2780	Development Work	14,848	31,000	6,000
14587	2780	Conference expenses	0	182	182
		Supplies and Services	41,278	56,426	31,426
		TOTAL CONTROLLABLE EXPENDITURE	161,709	249,958	208,864
17000	2780	Cost of Office Accommodation	8,655	8,655	8,655
17200	2780	Cost of Messenger Service	764	764	764
17202	2780	Cost of Reprographics	0	4,000	4,000
17204	2780	Cost of Franking	0	102	102
17205	2780	Cost of Telephone System	1,455	1,455	1,455
17214	2780	Cost of Insurance Section	1,855	1,855	1,855
17215	2780	Cost of OHS	109	109	109
17303	2780	Cost of Information Technology	6,364	6,364	6,364
17304	2780	Cost of Legal Services	9,273	9,273	9,273
17305	2780	Cost of Human Resources	2,509	2,509	2,509
17310	2780	Cost of Income Service	36	36	36
17322	2780	Cost of Health & Safety Service	364	364	364
17338	2780	Cost of Procurement Service	2,218	2,218	2,218
17345	2780	Cost of Training & Development Service	545	545	545
17346	2780	Cost of Payments Service	1,091	1,091	1,091
		Support Services	35,238	39,340	39,340
17311	2780	Cost of DEC	255	0	0
		Recharges	255	0	0
		TOTAL EXPENDITURE	197,202	289,298	248,204

		INCOME			
19006	2780	Specific Grants Income (Service Related)	(-8,803	0	0
19412	2780	Costs Recoverable	(-12,881	-4,070	-4,070
		Income	(-21,684	(-4,070	(-4,070
		TOTAL INCOME	(-21,684	(-4,070	(-4,070

NET REVENUE REQUIREMENT			175,518	285,228	244,134
Agresso code	CC	YOUTH COUNCIL	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3311	Salaries - Basic	7,636	7,522	7,752
11011	3311	Vacancy Savings	0	-160	-160
11121	3311	Flexi Time & Annual Leave payments	-10	0	0
11200	3311	National Insurance	39	0	0
11250	3311	Superannuation	1,535	1,430	1,470

		Employees' Expenses	9,200	8,792	9,062
14005	3311	Equipment Materials & Maintenance incl Lighting	1,647	2,010	1,000
14415	3311	Mobile Phone Costs	120	140	140
14471	3311	Subsistence claims for staff inc parking	0	600	600
14577	3311	Development Work	505	2,000	1,000
11001		Supplies and Services	2,272	4,750	2,740
		TOTAL CONTROLLABLE EXPENDITURE	11,472	13,542	11,802
17202	3311	Cost of Reprographics	1,746	3,100	3,100
17205	3311	Cost of Telephony	300	300	300
17214	3311	Cost of Insurance Section	500	500	500
17303	3311	Cost of Information Technology	1,900	1,900	1,900
17305	3311	Cost of Human Resources	1,000	1,000	1,000
17322	3311	Cost of Health & Safety Service	100	100	100
17345	3311	Cost of Training & Development Service	200	200	200
		Support Services	5,746	7,106	7,106
17328	3311	Cost of Property & Facilities Management	6	0	0
17335	3311	Cost of LBC Room Hire Bookings	190	0	0
		Recharges	196	0	0
		TOTAL EXPENDITURE	17,414	20,642	18,902
		NET REVENUE REQUIREMENT	17,414	20,642	18,902
Agresso code	CC	REGULATORY SERVICES-CLIENT TEAM	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3386	Salaries - Basic	237,619	252,590	333,177
11001	3386	Salaries - Overtime	8,555	0	0
11003	3386	Contract & Agency Staff	26,622	0	0
11011	3386	Vacancy Savings	0	-5,869	-5,869
11100	3386	Wages - Basic	5,243	0	0
11103	3386	Wages - Holiday Pay	612	0	0
11121	3386	Flexi Time & Annual Leave payments	-537	0	0
11200	3386	National Insurance	26,267	22,353	23,023
11210	3386	Wages - National Insurance	511	0	0
11250	3386	Superannuation	49,481	44,642	45,982
		Employees' Expenses	354,373	313,716	396,213
13025	3386	Payment to HTS- Fleet	4,531	4,690	5,174
13105	3386	Payment to HTS- Fuel	1,519	600	600
13180	3386	Car Allowance	788	850	850
13200	3386	Staff Travel cost Public Transport only	0	100	100
		Transport-related expenses	6,838	6,240	6,724
14005	3386	Equipment Materials & Maintenance incl Lighting	3,769	500	500
14203	3386	Refreshment at Meetings	0	700	700
14230	3386	Clothing & Uniform	0	500	500
14258	3386	Office Stationery	492	500	500
14410	3386	Rental, Maintenance & Call Charges for Phone Sys.	402	400	400
14415	3386	Mobile Phone Costs	1,201	1,080	1,080
14486	3386	Subscriptions to Organisations & Periodicals	1,108	0	0
		Supplies and Services	6,972	3,680	3,680
		TOTAL CONTROLLABLE EXPENDITURE	368,183	323,636	406,717
17000	3386	Cost of Office Accommodation	13,600	13,600	13,600
17200	3386	Cost of Messenger Service	2,100	2,100	2,100
17202	3386	Cost of Reprographics	1,647	4,100	4,100
17204	3386	Cost of Franking	1,485	410	410
17205	3386	Cost of Telephone System	2,600	2,600	2,600
17214	3386	Cost of Insurance Section	2,400	2,400	2,400
17215	3386	Cost of OHS	300	300	300
17302	3386	Cost of Audit	10,600	10,600	10,600
17303	3386	Cost of Information Technology	19,700	19,700	19,700
17304	3386	Cost of Legal Services	3,200	3,200	3,200
17305	3386	Cost of Human Resources	6,900	6,900	6,900
17322	3386	Cost of Health & Safety Service	1,000	1,000	1,000
17345	3386	Cost of Training & Development Service	1,500	1,500	1,500
17346	3386	Cost of Payments Service	10,100	10,100	10,100
		Support Services	77,132	78,510	78,510
17002	3386	Cost of Office Accommodation LBC	0	320	320
17311	3386	Cost of DEC	60,875	49,340	49,340
17328	3386	Cost of Property & Facilities Management	30	60	60
		Recharges	60,905	49,720	49,720
		TOTAL EXPENDITURE	506,220	451,546	534,627
		INCOME			
19412	3386	Costs Recoverable	-3,750	0	0
		Income	-3,750	0	0
19601	3386	Recharge GF to GF	-439,199	-350,990	-350,990
		Recharged	-439,199	-350,990	-350,990
		TOTAL INCOME	-442,949	-350,990	-350,990
		NET REVENUE REQUIREMENT	63,271	100,556	183,637
Agresso Code	CC	GENERAL TOWNS FUND	2023/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14310	2720	Consultancy Fees & Consultation costs	28,788	0	0
		Supplies and Services	28,788	0	0
		TOTAL CONTROLLABLE EXPENDITURE	28,788	0	0
		TOTAL EXPENDITURE	28,788	0	0
		NET REVENUE REQUIREMENT	28,788	0	0
Agresso Code	CC	TRANSPORT INTERCHANGE & HUB	2023/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14310	2721	Consultancy Fees & Consultation costs	225,449	0	0
14323	2721	Legal Costs	3,839	0	0
		Supplies and Services	229,288	0	0
		TOTAL CONTROLLABLE EXPENDITURE	229,288	0	0
		TOTAL EXPENDITURE	229,288	0	0
		NET REVENUE REQUIREMENT	229,288	0	0
Agresso Code	CC	BROADWALK REGENERATION	2023/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14310	2722	Consultancy Fees & Consultation costs	28,956	0	0
		Supplies and Services	28,956	0	0
		TOTAL CONTROLLABLE EXPENDITURE	28,956	0	0
		TOTAL EXPENDITURE	28,956	0	0
		NET REVENUE REQUIREMENT	28,956	0	0
Agresso Code	CC	LEVELLING UP FUND	2023/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14310	2728	Consultancy Fees & Consultation costs	48,177	0	0
		Supplies and Services	48,177	0	0
		TOTAL CONTROLLABLE EXPENDITURE	48,177	0	0
		TOTAL EXPENDITURE	48,177	0	0
		INCOME			
19006	2724	Specific Grants Income (Service Related)	-25,227	0	0
		Income	-25,227	0	0

		NET REVENUE REQUIREMENT	22,950	0	0
Agresso code	CC	MANAGEMENT FEE POD/GAF	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14238	2737	Project & Programme Management	52	0	0
		Supplies and Services	52	0	0
		TOTAL CONTROLLABLE EXPENDITURE	52	0	0
17311	2737	Cost of DEC	4,185	0	0
		Support Services	4,185	0	0
		TOTAL EXPENDITURE	4,237	0	0
		INCOME			
19006	2737	Specific Grants Income (Service Related)	-4,237	0	0
		Income	(-4,237)	0	0
		NET REVENUE REQUIREMENT	0	0	0
Agresso code	CC	HIGH STREET COVID IMPROVEMENT SCHEME	2022/23 Actual	2023/24 Budget	2024/25 Budget
		INCOME	£	£	£
19006	2740	Specific Grants Income (Service Related)	-3,779	0	0
		Income	(-3,779)	0	0
		NET REVENUE REQUIREMENT	-3,779	0	0
Agresso code	CC	PROGRAMME OF DEVELOPMENT (POD/GAF)	2022/23 Actual	2023/24 Budget	2024/25 Budget
		INCOME	£	£	£
19006	2747	Specific Grants Income (Service Related)	-35,465	0	0
19550	2747	Interest	-4,535	0	0
		Income	-40,000	0	0
		NET REVENUE REQUIREMENT	-40,000	0	0
Agresso code	CC	REGENERATION & ENTERPRISE ZONE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14005	2769	Equipment Materials & Maintenance incl.Lighting	268	0	0
14486	2769	Partnership Projects	10,000	10,000	0
		Supplies and Services	10,268	10,000	0
		TOTAL CONTROLLABLE EXPENDITURE	10,268	10,000	0
		TOTAL EXPENDITURE	10,268	10,000	0
		NET REVENUE REQUIREMENT	10,268	10,000	0
Agresso code	CC	MODUS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12000	2773	Maintenance Buildings - External Contracts	5,856	0	0
12340	2773	Electricity	3,724	2,000	0
12373	2773	Service Charges	-83,003	6,210	6,210
12400	2773	Water	-66	1,000	1,020
		Premises-related Expenses	(-73,489)	9,210	7,230
14310	2773	Consultancy Fees & Consultation costs	3,900	0	0
14323	2773	Legal fees	20,411	4,400	4,400
14332	2773	Professional fees	2,400	0	0
14343	2773	Valuation of Assets Fees	17,677	17,040	17,040
14431	2773	IT Support and IT Consumables	855	0	0
		Supplies and Services	45,243	21,440	21,440
		TOTAL CONTROLLABLE EXPENDITURE	(-128,246)	30,650	28,670
17214	2773	Cost of Insurance Section	2,961	0	0
		Support Services	2,961	0	0
18071	2773	Depreciation	366	0	0
		Capital Financing Costs	366	0	0
		TOTAL EXPENDITURE	(-124,919)	30,650	28,670
		INCOME			
19508	2773	Rents Income	-277,869	-609,620	-560,663
19529	2773	Rents Income - Licence to Occupy	-1,985	0	0
		Income	(-1279,854)	(-1609,620)	(-1560,663)
		NET REVENUE REQUIREMENT	(-1304,773)	(-1678,970)	(-1531,993)
Agresso code	CC	HARLOW INNOVATION PARK	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12000	2774	Maintenance Buildings - External Contracts	280	0	0
12373	2774	Service Charges	0	60,000	60,000
		Premises-related Expenses	280	60,000	60,000
14029	2774	Signs - Costs	0	2,500	2,500
14323	2774	Legal Costs	32,526	0	0
14431	2774	IT Support and IT Consumables	0	5,000	5,000
14486	2774	Subscriptions to Organisations & Periodicals	2,425	0	0
14510	2774	Advertising, Marketing, Publicity & Printing	0	4,650	4,650
14582	2774	Misc.	1,875	10,000	10,000
		Supplies and Services	36,826	22,150	22,150
		TOTAL CONTROLLABLE EXPENDITURE	37,106	82,150	82,150
17202	2774	Cost of Reprographics	20	0	0
		Support Services	20	0	0
18071	2774	Depreciation	113,948	0	0
		Capital Financing Costs	113,948	0	0
		TOTAL EXPENDITURE	151,074	82,150	82,150
		INCOME			
19412	2774	Costs Recoverable	-337,892	0	0
		Income	(-337,892)	0	0
		NET REVENUE REQUIREMENT	(-186,818)	82,150	82,150
Agresso code	CC	NEXUS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12000	2775	Maintenance of Buildings	25,791	0	0
12340	2775	Electricity	-15,047	0	0
12373	2775	Service Charges	101,431	103,690	103,690
12390	2775	Business Rates	135,424	111,670	113,900
12400	2775	Water	256	0	0
12402	2775	Water Hygiene Contract	379	0	0
		Premises-related Expenses	248,234	215,360	217,590
14323	2775	Legal fees	0	13,200	13,200
14337	2775	Security Fees	159,458	0	0
14343	2775	Valuation of Assets Fees	5,989	48,060	48,060
14415	2775	Mobile Phone Costs	72	0	0
		Supplies and Services	165,519	61,260	61,260
		TOTAL CONTROLLABLE EXPENDITURE	413,753	276,620	278,850
18071	2775	Depreciation	0	161,780	0
		Capital Financing Costs	0	161,780	0
		TOTAL EXPENDITURE	413,753	438,400	278,850
		INCOME			

19508	2775	Rents Income	-260,149	-282,610	-282,610
		Income	(-260,149)	(-282,610)	(-282,610)
NET REVENUE REQUIREMENT			153,604	155,790	(-3,760)
Agresso code	CC	COMMERCIAL PROPERTIES - MISCELLANEOUS	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
12000	3180	Maintenance Buildings - External Contracts	1,124	14,710	14,710
12001	3180	Fire Alarm Maintenance	565	270	270
12034	3180	Payment to HTS-Building Maintenance	19,933	18,190	19,100
12038	3180	Payment to HTS-Grounds Maintenance	4,733	5,670	5,280
12201	3180	Asbestos Revenue	0	15,000	15,000
12340	3180	Electricity	9,574	9,930	11,529
12350	3180	Gas	9,562	20,930	7,643
12373	3180	Service Charges - Landlord	2,274	1,650	1,650
12390	3180	Business Rates	3,661	0	0
12392	3180	Council Tax - Empty Properties	730	0	0
12400	3180	Water	5,180	3,740	3,810
		Premises-related Expenses	57,336	90,090	78,992
14005	3180	Equipment Materials & Maintenance incl.Lighting	23	0	0
14332	3180	Professional Fees	195	0	0
14343	3180	Valuation of Assets Fees	-950	0	0
		Supplies and Services	-732	0	0
		TOTAL CONTROLLABLE EXPENDITURE	56,604	90,090	78,992
17214	3180	Cost of Insurance Section	39,000	39,000	39,000
17310	3180	Cost of Income Service	1,400	1,400	1,400
		Support Services	40,400	40,400	40,400
17311	3180	Cost of DEC	55,962	55,030	55,030
17319	3180	Cost of Community Safety Rangers	25,021	21,340	21,340
		Recharges	80,983	76,370	76,370
18071	3180	Depreciation	546,556	151,360	0
18172	3180	MIRS GF Impairment-revaluation losses	-57,505	0	0
		Capital Financing Costs	489,051	151,360	0
		TOTAL EXPENDITURE	667,038	358,220	195,762
		INCOME			
19247	3180	Service Charges Income	-11,579	-32,280	-18,761
19313	3180	Grating	-140	-140	-140
19412	3180	Costs Recoverable	-107	0	0
19508	3180	Rents Income	-352,060	-525,790	-525,790
19510	3180	Job Codes Rent Income	-110,169	-106,430	-106,430
		Income	-474,055	(-264,640)	(-651,121)
19601	3180	Recharge from GF to GF	-114,615	(-114,800)	(-114,800)
		Recharged	-114,615	(-114,800)	(-114,800)
NET REVENUE REQUIREMENT			78,368	(-421,220)	(-870,159)
Agresso code	CC	HARLOW & GILSTON GARDEN TOWN TEAM	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
14005	3382	Equipment Materials & Maintenance incl.Lighting	395	0	0
14859	3382	Management Agreement	0	150,000	150,000
		Supplies and Services	395	150,000	150,000
		TOTAL CONTROLLABLE EXPENDITURE	395	150,000	150,000
17000	3382	Cost of Office Accommodation	37,400	37,400	37,400
17202	3382	Cost of Reprographics	2,817	0	0
17204	3382	Cost of Framing	24	0	0
17214	3382	Cost of Insurance Section	9,600	9,600	9,600
17302	3382	Cost of Audit	8,500	8,500	8,500
17303	3382	Cost of Information Technology	86,900	86,900	86,900
		Support Services	145,241	142,400	142,400
17328	3382	Cost of Property & Facilities Management	19	0	0
		Recharges	19	0	0
		TOTAL EXPENDITURE	145,655	292,400	292,400
NET REVENUE REQUIREMENT			145,655	292,400	292,400
Agresso code	CC	ASSISTANT DIRECTOR REGENERATION	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	3389	Salaries - Basic	79,382	84,616	87,156
11011	3389	Vacancy Savings	0	-2,099	-2,099
11121	3389	Flexi Time & Annual Leave payments	-329	0	0
11200	3389	National Insurance	10,196	10,592	10,912
11250	3389	Superannuation	15,956	13,258	13,658
		Employees' Expenses	105,205	106,367	109,627
14415	3389	Mobile Phones	70	120	120
14471	3389	Subsistence Claims for Staff	25	0	0
		Supplies and Services	95	120	120
		TOTAL CONTROLLABLE EXPENDITURE	105,300	106,487	109,747
17000	3389	Cost of Office Accommodation	3,967	3,967	3,967
17205	3389	Cost of Telephony	667	667	667
17214	3389	Cost of Insurance	850	850	850
17215	3389	Cost of OHS	50	50	50
17303	3389	Cost of IT	2,917	2,917	2,917
17304	3389	Cost of Legal Services	4,250	4,250	4,250
17305	3389	Cost of HR	1,150	1,150	1,150
17310	3389	Cost of Income Service	17	17	17
17322	3389	Cost of Health & Safety	167	167	167
17338	3389	Cost of Procurement Service	1,018	1,017	1,017
17345	3389	Cost of Training & Development Service	250	250	250
17346	3389	Cost of Payments Service	500	500	500
		Support Services	15,803	15,802	15,802
		TOTAL EXPENDITURE	121,103	122,289	125,549
NET REVENUE REQUIREMENT			121,103	122,289	125,549

TRANSFORM	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
Employees Expenses	1,878,305	1,786,677	1,841,217
Premises Related Expenses	295,930	328,250	349,379
Transport Related Expenses	26,493	30,330	32,281
Supplies & Services	1,391,175	997,500	997,890
Third Party Payments	0	0	0
Central Support Services	404,103	406,820	406,820
Other Recharges	429,639	459,690	484,798
Capital Financing Costs	229,362	405,630	226,340
Total Expenditure	4,655,007	4,414,897	4,338,725
Income	-3,268,676	-3,123,380	-3,233,512
Recharges	-836,656	-786,243	-861,957
Net Expenditure	549,675	505,274	243,256

Agresso code	CC	SHELTERED EMPLOYMENT TEAM	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
12035	3032	Payment to HTS-SET	257,767	266,210	299,147
		Premises-related Expenses	257,767	266,210	299,147
		TOTAL CONTROLLABLE EXPENDITURE	257,767	266,210	299,147
		TOTAL EXPENDITURE	257,767	266,210	299,147
		NET REVENUE REQUIREMENT	257,767	266,210	299,147

Agresso code	CC	LAND CHARGES	2022/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	3160	Salaries	45,890	48,515	49,975
11001	3160	Overtime	369	0	0
11011	3160	Vacancy Savings	0	-1,948	-1,948
11121	3160	Flexi Time & Annual Leave Payments	-330	0	0
11200	3160	National Insurance	4,061	7,069	7,279
11250	3160	Superannuation	9,298	14,872	15,222
		Employees' Expenses	59,288	68,508	70,628
14310	3160	Consultancy Fees & Consultation Costs	8,159	22,000	22,000
14332	3160	Professional Fees	130	0	0
14431	3160	IT Support & IT Consumables	0	1,500	1,500
14438	3160	Crystal report licence cost	0	800	870
		Supplies and Services	8,289	24,300	24,370
		TOTAL CONTROLLABLE EXPENDITURE	67,577	92,808	94,998
17000	3160	Cost of Office Accommodation	3,400	3,400	3,400
17214	3160	Cost of Insurance	2,100	2,100	2,100
17215	3160	Cost of OHS	100	100	100
17303	3160	Cost of IT	8,500	8,500	8,500
17304	3160	Cost of Legal	200	200	200
17305	3160	Cost of HR	2,000	2,000	2,000
17322	3160	Cost of Health & Safety	300	300	300
17331	3160	Cost of Cashiers	2,300	2,300	2,300
17345	3160	Cost of Training	400	400	400
17347	3160	Cost of Director of Governance	2,800	2,800	2,800
		Support Services	22,100	22,100	22,100
17306	3160	Cost of Planning	12,000	12,000	12,000
17752	3160	Recharge Im Building Control	12,000	12,000	12,000
		Recharges	24,000	24,000	24,000
		TOTAL EXPENDITURE	113,677	138,908	141,098
		INCOME			
19779	3160	Official Search Fees	-87,547	-110,000	-116,600
19789	3160	Official Search Fees - non-VAT	-24,381	0	0
		Income	-111,928	-110,000	-116,600
		NET REVENUE REQUIREMENT	1,749	28,908	24,498

Agresso code	CC	LEAH MANNING CENTRE	2023/23 Actual £	2023/24 Budget £	2024/25 Budget £
		EXPENDITURE			
11000	1864	Salaries - Basic	245,370	297,026	305,936
11001	1864	Salaries - Overtime	1,101	0	0
11003	1864	Contract & Agency Staff	12,530	0	0
11011	1864	Vacancy Savings	0	-6,760	-6,760
11100	1864	Wages - Basic	17,210	14,070	14,490
11103	1864	Wages - Holiday Pay	3,990	0	0
11121	1864	Flexi Time & Annual Leave payments	-819	0	0
11200	1864	National Insurance	20,315	22,660	23,340
11210	1864	Wages - National Insurance	18	0	0
11250	1864	Superannuation	47,207	51,380	52,920
11260	1864	Wages - Superannuation	2,124	0	0
11402	1864	Recruitment Costs Incl Police Checks	250	0	0
		Employees' Expenses	349,295	378,376	389,926
12000	1864	Maintenance Buildings- External Contracts	0	1,186	0
12001	1864	Alarm Maintenance Burglar & Fire	717	820	820
12003	1864	Cleaning & Disposals including Contract Cleaning	2,435	2,200	2,200
12005	1864	Insurance Claim	-730	0	0
12010	1864	Trade Refuse Collection	2,544	1,900	1,900
12034	1864	Payment to HTS-Building Maintenance	2,220	9,660	10,140
12328	1864	Grounds Maintenance - Non DSO	119	300	300
12340	1864	Electricity	4,570	17,650	12,223
12350	1864	Gas	9,220	14,530	7,379
12390	1864	Business Rates	11,976	12,460	12,710
12400	1864	Water	1,460	1,800	1,840
12421	1864	Cleaning Contract	1,649	0	0
12423	1864	Window Cleaning	750	720	720
		Premises-related Expenses	38,116	62,040	50,232
13000	1864	Vehicles - General Maintenance	730	0	0
13025	1864	Payment to HTS - Fleet	18,128	18,770	20,721
13105	1864	Payment to HTS-Fuel	3,101	4,800	4,800
13180	1864	Car Allowance	0	60	60
		Transport-related expenses	21,959	23,630	25,581
14005	1864	Equipment Materials & Maintenance incl Lighting	3,642	6,050	6,050
14007	1864	Fire Extinguishers	515	700	700
14015	1864	Open/Close Stock (Equipment etc)	226	0	0
14202	1864	Provisions including Vending Machines	10,086	24,000	24,000
14230	1864	Clothing & Uniform	23	800	800
14231	1864	Energy Certificates	345	0	0
14251	1864	Books, Magazines and Publications	0	50	50
14255	1864	Hospitality	7	70	70
14258	1864	Office Stationery	47	350	350
14325	1864	Licence Fees inc PRS, PPL & Public Entertainment	1,064	1,610	1,610
14410	1864	Rental,Maintenance & Call Charges for Phone System	414	840	840
14415	1864	Mobile Phone Costs	502	120	120
14431	1864	IT Support and IT Consumables	40	100	100
14471	1864	Subsistence claims for staff inc parking	0	80	80
14510	1864	Advertising, Marketing, Publicity & Printing	40	300	300
14713	1864	Activities Expenditure	613	1,000	1,000
14985	1864	Volunteers Expenses	0	400	400
		Supplies and Services	17,564	36,470	36,470
		TOTAL CONTROLLABLE EXPENDITURE	426,935	500,516	502,209

17200	1864	Cost of Messenger Service	1,100	1,100	1,100
17202	1864	Cost of Reprographics	282	250	250
17204	1864	Cost of Franking	26	30	30
17205	1864	Cost of Telephone System	1,700	1,700	1,700
17214	1864	Cost of Insurance Section	9,600	9,600	9,600
17215	1864	Cost of OHS	800	800	800
17302	1864	Cost of Audit	17,700	17,700	17,700
17303	1864	Cost of Information Technology	8,800	8,800	8,800
17305	1864	Cost of Human Resources	17,900	17,900	17,900
17310	1864	Cost of Income Service	1,900	1,900	1,900
17322	1864	Cost of Health & Safety Service	2,500	2,500	2,500
17345	1864	Cost of Training & Development Service	4,000	4,000	4,000
17346	1864	Cost of Payments Service	700	700	700
		Support Services	67,008	66,980	66,980
17311	1864	Cost of DEC	0	15,270	15,270
17328	1864	Cost of Property & Facilities Management	56	50	50
		Recharges	56	15,320	15,320
18071	1864	Depreciation Capital Charges	13,270	26,370	0
		Capital Financing Costs	13,270	26,370	0
		TOTAL EXPENDITURE	507,269	609,186	584,509
		INCOME			
19114	1864	Sales - General	-350	0	0
19247	1864	Service Charges income	-6,190	-11,430	-11,430
19264	1864	Self-reliants	-46,744	-78,000	-78,000
19316	1864	Lettings	-1,200	-5,000	-5,000
19508	1864	Rent income	-7,500	-9,000	-9,000
19761	1864	ECC Day Care	-133,437	-120,000	-150,000
		Income	-195,421	-223,430	-253,430
19602	1864	Recharge from GF to HRA	-12,032	-12,930	-13,190
		Recharged	-12,032	-12,930	-13,190

		NET REVENUE REQUIREMENT	299,816	372,826	317,889
Agresso code	CC	SUPPORTING PEOPLE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2536	Salaries - Basic	432,553	484,710	499,250
11001	2536	Salaries - Overtime	2,540	0	0
11005	2536	Statutory Payments inc maternity and sickness	1,217	0	0
11011	2536	Vacancy Savings	0	-11,290	-11,290
11121	2536	Flexi Time & Annual Leave payments	2,964	0	0
11200	2536	National Insurance	39,740	43,750	45,060
11250	2536	Superannuation	86,531	91,610	94,360
11402	2536	Recruitment Costs including Police Checks	0	500	500
11530	2536	Employee welfare	350	0	0
		Employees' Expenses	565,895	609,280	627,880
13180	2536	Car Allowances	4,503	6,000	6,000
		Transport-related expenses	4,503	6,000	6,000
14070	2536	External Audit Fee	1,620	1,600	1,600
14205	2536	24 hour Alarm Monitoring	37,714	40,000	40,000
14207	2536	Out of hours response	57,125	59,500	59,500
14208	2536	Tunstall Maintenance	23,470	26,000	26,000
14209	2536	Tunstall Purchases	7,492	15,000	15,000
14210	2536	Extra Care Provider	13,306	6,000	6,000
14255	2536	Hospitality	0	100	100
14258	2536	Office Stationery	714	1,000	1,000
14409	2536	Careline Telephone Costs	6,796	7,200	7,200
14415	2536	Mobile Phone Costs	2,418	2,260	2,260
14431	2536	IT Support and IT Consumables	298	0	0
14471	2536	Subsistence claims for staff inc parking	0	100	100
14486	2536	Subscriptions to Organisations and Periodicals	4,118	4,500	4,500
14510	2536	Advertising, Marketing, Printing & Publications	695	3,000	3,000
14865	2536	External Contracts	2,239	10,610	10,930
		Supplies and Services	158,005	176,878	177,190
		TOTAL CONTROLLABLE EXPENDITURE	726,403	792,150	811,070
17200	2536	Cost of Messenger Service	1,100	1,100	1,100
17202	2536	Cost of Reprographics	7,000	5,000	5,000
17205	2536	Cost of Telephone System	6,100	6,100	6,100
17214	2536	Cost of Insurance Section	14,200	14,200	14,200
17215	2536	Cost of OHS	700	700	700
17301	2536	Cost of Accountancy	7,500	7,500	7,500
17303	2536	Cost of Information Technology	14,600	14,600	14,600
17305	2536	Cost of Human Resources	16,900	16,900	16,900
17310	2536	Cost of Income Service	10,100	10,100	10,100
17322	2536	Cost of Health & Safety Service	2,300	2,300	2,300
17345	2536	Cost of Internal Training & Development	3,800	3,800	3,800
17346	2536	Cost of Payments Service	5,300	5,300	5,300
		Support Services	89,600	87,600	87,600
17325	2536	Cost of HRA	127,096	140,770	140,770
17328	2536	Cost of Property & Facilities Management	142	150	150
		Recharges	127,238	140,920	140,920
18071	2536	Depreciation	4,746	0	0
		Capital Financing Costs	4,746	0	0
		TOTAL EXPENDITURE	949,987	1,020,678	1,039,590
		INCOME			
19025	2536	Transitional relief (Grant Contr. from HRA)	-1,239	-2,000	-2,000
19226	2536	Dispensed alarms income	-240,636	-257,180	-257,180
19395	2536	Careline Alarms - Non Tenants	-93,691	-98,090	-98,090
19397	2536	Home Group Alarm Monitoring	-16,503	-16,500	-16,500
19412	2536	HRS Support Charges	-48,097	-49,650	-49,650
		Income	-400,166	-423,420	-423,420
19602	2536	Recharge from GF to HRA	-458,379	-460,100	-527,628
		Recharged	-458,379	-460,100	-527,628

		NET REVENUE REQUIREMENT	91,442	137,150	88,542
Agresso code	CC	HOUSING MTCE LANDSCAPING	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
17325	2542	Cost of HRA	253,035	261,187	292,267
		Recharged	253,035	261,187	292,267
		TOTAL EXPENDITURE	253,035	261,187	292,267
		NET REVENUE REQUIREMENT	253,035	261,187	292,267

Agresso code	CC	HOUSING OPTIONS & ADVICE	2022/23 Actual	2023/24 Budget	2024/25 Budget
		EXPENDITURE	£	£	£
11000	2590	Salaries - Basic	590,701	578,583	595,943
11001	2590	Salaries - Overtime	8,197	5,300	5,460
11003	2590	Contract & Agency Staff	133,852	0	0
11005	2590	Statutory Maternity Pay	268	0	0
11011	2590	Vacancy Savings	0	-13,510	-13,510
11103	2590	Wages - Holiday Pay	2,786	0	0
11121	2590	Flexi Time & Annual Leave payments	-745	0	0
11200	2590	National Insurance	61,375	55,630	57,300
11250	2590	Superannuation	103,541	102,510	105,590
11402	2590	Recruitment Costs including Police Checks	3,621	2,000	2,000
11458	2590	Training Course Personal Expenses - Travel etc	150	0	0
11530	2590	Employee Welfare-EyeTests,Medicals,Physio.Counsel	80	0	0
		Employees' Expenses	903,826	730,513	752,783
13180	2590	Car Allowance	31	550	550
13200	2590	Staff Travel Cost Public Transport only	150	0	150
		Transport-related expenses	31	700	700
14005	2590	Equipment Materials & Maint incl lighting	3,921	400	400
14017	2590	Photocopier Charges	1,946	3,000	3,000
14050	2590	Choice Based Lettings	40,422	28,000	28,000
14249	2590	Land Registry Fees	369	100	100
14251	2590	Books, Magazines and Publications	0	100	100

14255	2590	Hospitality	0	100	100
14258	2590	Office Stationery	141	750	750
14320	2590	Medical Advisor	5,280	7,000	7,000
14323	2590	External Legal Costs	2,100	7,500	7,500
14356	2590	Interpreter Fees	0	200	200
14415	2590	Mobile Phone Costs	2,749	2,280	2,280
14431	2590	IT Support and IT Consumables	44	0	0
14471	2590	Subsistence Claims for Staff, Incl Parking	0	150	150
14482	2590	Grants to Voluntary Organisations	267,216	0	0
14486	2590	Subscriptions to Organisations and Periodicals	0	150	150
14492	2590	Arrears Prevention	-4	0	0
14510	2590	Advertising, Marketing, Printing & Publications	0	900	900
14557	2590	Bed & Breakfast & Other Expenses	807,202	641,000	641,000
14609	2590	Home Improvement Agency	0	12,000	12,000
14771	2590	Occupational Therapist Costs	3,925	3,500	3,500
14797	2590	Homelessness Projects (DCLG Grant)	42,604	4,750	4,750
14803	2590	Grants For Rents Deposits	4,136	20,000	20,000
16035	2590	GF Use of The Stow Properties	25,286	27,980	27,980
Supplies and Services			1,207,317	759,860	759,860
TOTAL CONTROLLABLE EXPENDITURE			2,111,174	1,491,873	1,513,343
17000	2590	Cost of Office Accommodation	30,600	30,600	30,600
17200	2590	Cost of Messenger Service	4,300	4,300	4,300
17202	2590	Cost of Reprographics	695	5,440	5,440
17205	2590	Cost of Telephone System	8,800	8,800	8,800
17214	2590	Cost of Insurance Section	9,100	9,100	9,100
17215	2590	Cost of OHS	700	700	700
17300	2590	Cost of Corporate Management	5,200	5,200	5,200
17301	2590	Cost of Accountancy	9,400	9,400	9,400
17302	2590	Cost of Audit	10,600	10,600	10,600
17303	2590	Cost of Information Technology	29,200	29,200	29,200
17304	2590	Cost of Legal Services	38,400	38,400	38,400
17305	2590	Cost of Human Resources	16,900	16,900	16,900
17320	2590	Cost of Communications Service	10,200	10,200	10,200
17322	2590	Cost of Health & Safety Service	2,300	2,300	2,300
17342	2590	Cost of Policy and Performance Service	31,500	31,500	31,500
17343	2590	Cost of CFO	13,700	13,700	13,700
17345	2590	Cost of Internal Training & Development	3,800	3,800	3,800
Support Services			225,395	230,140	230,140
17312	2590	Cost of Regeneration Team	20,000	20,000	20,000
17325	2590	Cost of HRA	93,355	91,950	91,950
17328	2590	Cost of Property & Facilities Management	109	0	0
Recharges			113,464	111,950	111,950
18071	2590	Depreciation	0	4,400	0
Capital Financing Costs			0	4,400	0
TOTAL EXPENDITURE			2,450,033	1,837,563	1,855,433
INCOME					
19008	2590	Grant Income	-312,878	0	0
19412	2590	Costs recoverable	-4,807	-20,000	-20,000
19503	2590	Bed & Breakfast charges	-93,588	-25,000	-48,150
19539	2590	Converted properties rental income	-13,237	-8,000	-8,000
Income			-424,510	-53,000	-76,150
19602	2590	Recharge from GF to HRA	-619,280	-574,400	-613,406
Recharged			-619,280	-574,400	-613,406
NET REVENUE REQUIREMENT			1,406,243	1,210,163	1,165,877
HOUSING GARAGES - GF					
EXPENDITURE			£	£	£
12034	3142	Payment to HTS-Building Maintenance	47	0	0
Premises-related Expenses			47	0	0
TOTAL CONTROLLABLE EXPENDITURE			47	0	0
17325	3142	Recharge from HRA	164,881	167,500	192,608
Recharges			164,881	167,500	192,608
18050	3142	Revenue Contributions to Capital	226,340	226,340	226,340
18071	3142	Depreciation Capital Charges	211,346	148,520	0
Capital Financing Costs			211,346	374,860	226,340
TOTAL EXPENDITURE			376,274	542,360	418,948
INCOME					
19508	3142	Rent Income	-2,136,651	-2,313,530	-2,363,912
Income			-2,136,651	(-2,313,530)	(-2,363,912)
NET REVENUE REQUIREMENT			-1,760,377	(-1,171,170)	(-1,944,964)

HOUSING REVENUE ACCOUNT

	2022/23 Actual £	2023/24 Original £	2024/25 Original £
EXPENDITURE			
General Management	11,367,149	11,368,495	13,656,008
Special Management	8,111,304	9,758,080	9,479,254
Repairs & Insurance Appropriations	11,215,800	14,631,946	13,715,390
Rent, Rates, Taxes & Other Charges	154,386	96,120	104,290
Provision for Bad Debts	226,928	408,589	443,319
Transfer to General Fund :- Supporting People	1,245	5,100	1,000
	31,076,812	36,268,330	37,399,261
Contribution to Major Repairs Reserve	12,110,527	12,417,095	13,409,704
Interest Charges	7,282,296	7,109,646	8,455,000
Debt Management	6,883	21,772	7,000
Revenue Contribution to Capital	0	3,583,000	0
	19,399,706	23,131,513	21,871,704
Total Expenditure	50,476,518	59,399,843	59,270,965
INCOME			
Rents Dwellings	-45,110,013	-48,501,426	-51,936,883
Garages	-976,198	-1,130,850	-1,073,940
Others	-79,439	-65,400	-80,150
	-46,165,650	-49,697,676	-53,090,973
Charges for Services & Facilities	-5,584,709	-6,581,612	-6,436,574
Interest Receivable	-548,396	-68,949	-407,000
Total Income	-52,298,755	-56,348,237	-59,934,547
(Surplus)/Shortfall For Year	-1,822,237	3,051,606	-663,582
Surplus/(Shortfall) B/Fwd	11,986,926	6,580,606	8,638,227
Surplus/(Shortfall) For Year	1,822,237	-3,051,606	663,582
Surplus/(Shortfall) C/Fwd	13,809,163	3,529,000	9,301,809

HOUSING REVENUE ACCOUNT

	2022/23 Actual £	2023/24 Original £	2024/25 Original £
GENERAL MANAGEMENT			
Employees Expenses	5,137,617	5,257,053	5,578,021
Premises Related Expenses	105,079	54,480	54,610
Transport Related Expenses	9,395	27,500	27,500
Supplies and Services	2,001,759	1,754,607	3,127,142
Support Services	4,487,218	5,435,093	5,860,063
Non-Support Services	588,609	0	0
Income	-27,902	-1,500	-1,500
Recharges	-934,626	-1,158,738	-989,828
Net Expenditure	11,367,149	11,368,495	13,656,008
SPECIAL SERVICES			
Homelessness	1,257,659	1,550,044	1,523,125
Highways Maintenance	48,186	63,750	63,750
District Heating	324,261	542,381	380,085
Multi Storey Flat Blocks	141,830	199,608	166,030
Amenity Cleansing	1,323,329	1,415,013	1,479,372
Lighting	440,130	710,564	526,842
Caretaking	414,603	613,077	624,449
Cleaning	1,034,199	1,109,641	1,154,634
Sheltered Housing	1,036,992	1,343,187	1,237,482
General Needs (Ex-Sheltered Housing)	3,320	13,668	5,784
Grounds Maintenance	1,934,592	2,087,297	2,228,104
Door Entry Systems	152,203	109,850	89,597
Net Expenditure	8,111,304	9,758,080	9,479,254
MAJOR REPAIRS RESERVE			
Major Repairs Allowance	12,110,527	12,417,095	13,409,704
Less:			
Transfer from/(to) Housing Revenue Account	0	0	0
Funding of Capital Programme	-12,110,527	-12,417,095	-13,409,704
Balance Carried Forward	0	0	0

HOUSING CAPITAL PROGRAMME 2024/25 - 2027/28

PROJECT AREA	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
HTS-Core Programme				
HTS - ASC	1,139	1,161	1,185	2,007
HTS - Compliance	1,100	900	900	400
HTS - Energy Efficiency	1,100	100	100	100
HTS - Aids & Adaptations	1,000	1,000	1,000	1,000
HTS - Roofing	2,000	1,500	1,500	1,000
HTS - Internal	2,600	2,800	4,000	2,600
Total HTS - Core Programme	8,839	7,461	8,685	7,107
Other Core Programme				
External Works	7,150	7,050	5,050	4,050
Damp & Structural Works	1,600	600	1,100	940
Fire Safety & Compliance	12,600	3,500	3,500	3,400
Energy Efficiency Works	100	100	100	100
Housing IT	255	50	80	30
Contingency	500	228	260	158
Stock Condition	250			
Garages	215	197	234	214
Summers Farm Close	300			
Property Conversions	350			
Garage Demolition Programme	500			
TOTAL Other Core Programme	23,820	11,725	10,324	8,892
TOTAL CORE PROGRAMME	32,759	19,186	19,009	15,999
New Build				
New Build Programme	27,650	9,400	0	0
TOTAL HOUSING CAPITAL PROGRAMME	60,409	28,586	19,009	15,999
FUNDED BY:-				
RTB Capital Receipts	12,824	5,613	1,911	1,971
Major Works Contributions	300	300	300	300
Major Repairs Reserve	13,410	13,025	9,629	12,443
Borrowing	33,875	9,648	7,169	1,285
TOTAL FUNDING	60,409	28,586	19,009	15,999

NON-HOUSING CAPITAL PROGRAMME 2023/24 - 2026/27

PROJECT AREA	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000
DELIVER				
Latton Bush Centre	873	540	1,000	
Civic Centre	769	14		
Asset Management	1,258	1,885	317	289
ICT Strategy & Systems	451	160	100	
Contingency	50	50	50	50
Sub-total Deliver	3,401	2,449	1,467	339
PROTECT				
CCTV	200			
Community Safety	55	50	20	45
Sub-total Protect	255	50	20	45
REBUILD				
Harvey Centre	375	266	266	266
Towns Fund	13,461	6,772		
Levelling Up	9,352	9,352		
Sub-total Rebuild	23,189	16,391	266	266
RENEW				
Highways and Car Parks	240	807	85	85
Drainage Works	135	99	50	50
Environment and Infrastructure	701	525	525	525
Playhouse	261	96		
Museum	660	120	326	
Pets Corner	35	14	36	
Sub-total Renew	2,032	1,661	1,022	660
TRANSFORM				
Garages (Non Housing)	197	136	136	136
Council House Build Programme	3,708			
Sub-total Transform	3,905	136	136	136
TOTAL NON-HOUSING CAPITAL PROGRAMME	32,782	20,687	2,911	1,446
FUNDED BY:-				
Revenue Contributions	572	402	402	402
Grants	23,439	16,624	500	500
Capital Receipts	2,908			
Borrowing	5,863	3,661	2,009	544
TOTAL FUNDING	32,782	20,687	2,911	1,446