



**HARLOW DISTRICT COUNCIL REVENUE BUDGET
2025/2026 AND CAPITAL PROGRAMME 2025/2026
TO 2027/2028**

REVENUE ESTIMATES 2025/2026 AND CAPITAL PROGRAMME 2025/2026 TO 2027/2028

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GENERAL FUND BUDGET SUMMARY

	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
SERVICES			
Corporate Services and Improvement	448,937	428,444	601,749
Culture & Community	3,260,934	2,941,476	3,180,629
Environment	4,768,750	5,441,626	6,027,474
Executive Office	1,746,256	1,501,889	2,974,683
Facilities & Assets	(2,659,824)	-5,063,967	-5,732,495
Finance	2,580,665	2,448,975	2,203,881
Housing Operations - People	2,780,001	2,309,058	2,941,427
Human Resources & Organisational Development	(15)	-36,421	44,955
Legal & Democratic Services	343,735	362,809	309,676
Planning & Garden Town	1,439,563	1,180,340	1,169,054
Public Protection	1,436,308	1,564,039	1,849,613
Regeneration	710,630	702,472	618,235
Total	16,855,939	13,780,740	16,188,881
Covid 19	(245,025)	0	0
Capital charges	(2,201,704)	0	0
Revenue Contributions To Capital Outlay	450,942	0	0
Contingency	0	212,000	0
Interest Receivable	(205,518)	(718,342)	(618,342)
Interest Payable	1,154,678	340,000	1,176,786
Minimum Revenue Provision	926,953	1,737,483	1,595,701
Provision for bad debts	(558,913)	0	0
Essex Council Tax Collection Sharing Agreement	(361,357)	(500,000)	(500,000)
Expenditure Before Use Of Reserves	15,815,995	14,851,881	17,843,026
Contribution to / (from) Earmarked Reserves:			
Budget Carriers Reserve	166,497	0	0
Budget Stabilisation Reserve	982,367	135,267	699,037
Bush Fair Capital Improvements Reserve	(42,000)	0	0
Climate Change Reserve	100,000	0	0
Collection Fund	0	0	28,890
Covid 19 Reserve	(158,195)	0	0
Debt Financing Reserve	(280,359)	237,840	(569,761)
Discretionary Services Fund	(451,351)	(208,911)	(362,126)
Enterprise Zone Reserve	(262,741)	0	0
Environment Reserve	(26,760)	0	0
Environmental Urgent Works and Improvement Reserve	14,757	0	(800,000)
Harlow & Gilton Garden Town Funding Reserve	(14,170)	(14,170)	(14,170)
Housing Benefits Subsidy Reserve	(191,777)	0	0
Housing TA Reserve	(150,000)	0	0
HTS Risk Reserve	0	0	115,235
Insurance Fund	186,697	123,170	0
MMI	50,000	50,000	0
Neighbourhood Renewal Capital Reserve	42,000	0	0
Neighbourhood Renewal Reserve	(20,875)	300,000	0
Perpetuity Reserves	(16,176)	(3,110)	(3,110)
Regeneration Reserve	(24,364)	0	0
Regeneration & Enterprise Reserve	(253,187)	61,806	7,000
Risk Reserve	(31,334)	0	0
Severence Fund	(164,476)	0	0
Transformation Reserve	144,000	0	0
Grants Reserves (for deferred payments)	3,437,677	452,596	(318,326)
Contribution to / (from) General Fund Reserve	-	0	0
Budget Requirement	18,832,225	15,986,369	16,625,695

HARLOW COUNCIL'S ELEMENT OF THE COUNCIL TAX

	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
Budget Requirement	18,832,225	15,986,369	16,625,695
Less Funding comprising:			
Collection Fund Deficit / (Surplus)	17,329	(2,051,376)	(250,611)
Business Rates Income	(8,544,730)	(3,399,603)	(4,250,000)
Revenue Support Grant	(127,513)	(135,959)	(174,404)
Recovery Grant	0	0	(405,962)
Floor Funding	0	0	(369,221)
EPR Grant	0	0	(1,215,000)
National Insurance Contributions Grant	0	0	(198,496)
Homelessness Grant	(564,141)	(585,019)	(1,025,327)
New Homes Bonus Grant	(572,205)	(474,580)	(272,603)
Service Grant	(126,112)	(21,771)	0
Funding Guarantee	(686,114)	(1,011,318)	0
Council Tax Requirement	8,228,739	8,306,743	8,464,071
Divided by:			
Taxbase	28,483.00	28,753.00	29,297.58
Band D Council Tax	288.90	288.90	288.90

COLLECTION FUND

	2024/25 Original			2025/26 Original		
	Business Rates £'000	Council Tax £'000	Total £'000	Business Rates £'000	Council Tax £'000	Total £'000
(Deficit)/Surplus brought forward attributable to:	3,786	3,813	7,599	18	1,804	1,822
Harlow Council	1,515	536	2,051	7	243	250
Essex County Council	341	2,694	3,035	2	1,283	1,285
Essex Police and Crime Commissioner		434	434		208	208
Essex County Fire & Rescue Service	37	149	186		70	70
Central Government	1,893		1,893	9		9
In Year Income from Collection Fund						
Harlow Council	22,721	8,307	31,028	22,778	8,464	31,242
Essex County Council	4,703	43,777	48,480	4,551	46,278	50,829
Essex Police and Crime Commissioner		7,085	7,085		7,628	7,628
Essex County Fire & Rescue Service	522	2,376	2,898	506	2,566	3,072
Central Government	26,127		26,127	25,284		25,284
Business Rates Income*/Council Tax Requirement	57,859	65,358	123,217	53,137	66,740	119,877
Council Tax Base		28,753.00			29,297.58	
Aggregate Council Tax Requirement - Band D		£2,140.47			£2,216.43	

COUNCIL TAX CHARGES

CURRENT YEAR (2025/26)

	Band A	Band B	Band C	Band D
£	£	£	£	£
Essex County Council	1,053.06	1,228.57	1,404.08	1,579.59
Essex Police and Crime Commissioner	173.58	202.51	231.44	260.37
Essex Fire	58.38	68.11	77.84	87.57
Harlow District Council	192.60	224.70	256.80	288.90
Total Charge	1,477.62	1,723.89	1,970.16	2,216.43

CURRENT YEAR (2025/26)

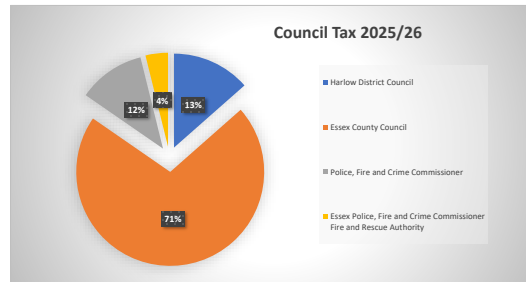
	Band E	Band F	Band G	Band H
£	£	£	£	£
Essex County Council	1,930.61	2,281.63	2,632.65	3,159.18
Essex Police and Crime Commissioner	318.23	376.09	433.95	520.74
Essex Fire	107.03	126.49	145.95	175.14
Harlow District Council	353.10	417.30	481.50	577.80
Total Charge	2,708.97	3,201.51	3,694.05	4,432.86

PREVIOUS YEAR (2024/25)

	Band A	Band B	Band C	Band D
£	£	£	£	£
Essex County Council	1,015.02	1,184.19	1,353.36	1,522.53
Essex Police and Crime Commissioner	164.28	191.66	219.04	246.42
Essex Fire	55.08	64.26	73.44	82.62
Harlow District Council	192.60	224.70	256.80	288.90
Total Charge	1,426.98	1,664.81	1,902.64	2,140.47

PREVIOUS YEAR (2024/25)

	Band E	Band F	Band G	Band H
£	£	£	£	£
Essex County Council	1,860.87	2,199.21	2,537.55	3,045.06
Essex Police and Crime Commissioner	301.18	355.94	410.70	492.84
Essex Fire	100.98	119.34	137.70	165.24
Harlow District Council	353.10	417.30	481.50	577.80
Total Charge	2,616.13	3,091.79	3,567.45	4,280.94



PROPOSED MOVEMENTS ON EARMARKED RESERVES - 2024/25 AND 2025/26

NAME OF EARMARKED RESERVE	2024/25			2025/26			Forecast Balance as at 31 Mar 2026
	Actual Balance as at 31 Mar 2024	Add To Reserve Balance	Use of Reserves	Revised Balance as at 31 Mar 2025	Add To Reserve Balance	Use of Reserves	
	£	£	£	£	£	£	£
GENERAL FUND RESERVES							
Bush Fair Capital Improvement Works	42,000			42,000			42,000
Total Capital Contribution Reserves	42,000	0	0	42,000	0	0	42,000
Audit Fee Reserves	165,557	56,930		222,487			222,487
Budget Carryovers Reserve	166,497		(166,497)	0			0
Budget Stabilisation Reserve	1,201,078	551,292		1,752,370	1,323,496	(624,459)	2,451,407
Business Rates Equalisation Reserve	6,588,554			6,588,554			6,588,554
Collection Fund Reserve	0	200,000		200,000	28,890		228,890
Debt Financing Reserve	3,154,563	237,840		3,392,403		(569,761)	2,822,642
Housing Benefits Subsidy Reserve	0	133,207		133,207			133,207
HTS Risk Reserve	0			0	115,235		115,235
Insurance claims - GF	906,394	50,000		956,394			956,394
Insurance Fund - GF	2,140,792	134,180		2,274,972			2,274,972
Pension Fund Reserve - GF	1,255,000			1,255,000			1,255,000
Perpetuity Reserves	831,226	4,160	(7,000)	828,386	4,120	(7,230)	825,276
Risk Management Reserve - GF	267,516			267,516			267,516
Severance Reserve	587,859			587,859			587,859
Temporary Accommodation Reserve	0	87,173		87,173			87,173
Total Mitigation Reserves	17,265,036	1,454,782	(173,497)	18,546,321	1,471,741	(1,201,450)	18,816,612
Climate Change Reserve	100,000			100,000			100,000
Discretionary Services Fund	1,553,161	174,580	(383,491)	1,344,250		(362,126)	982,124
Enterprise Zone Reserve	75,151		(75,151)	0			0
Environment Reserve	0			0	562,555		562,555
Environmental Urgent Works & Improvement Reserve	1,305,374	57,181		1,362,555		(1,362,555)	0
The Harlow & Gilton Garden Town Funding Reserve	125,523		(14,170)	111,353		(14,170)	97,183
Hardship Fund	155,000			155,000			155,000
Invest To Save & Improve Reserve	107,987		(107,987)	0			0
Neighbourhood Renewal Reserve	165,813	300,000		465,813			465,813
Partnership Fund	200,000		(200,000)	0			0
Planning Reserve	79,094	26,433		105,527			105,527
Regeneration & Enterprise Reserve	507,165	271,504		778,669	200,000	(193,000)	785,669
Transformation Reserve	144,000			144,000			144,000
Total Service Reserves	4,518,268	829,698	(780,799)	4,567,167	762,555	(1,931,851)	3,397,871
Total General Fund	21,825,304	2,284,480	(954,296)	23,155,488	2,234,296	(3,133,301)	22,256,483
HRA RESERVES							
Perpetuity Reserves	667,441	3,340		670,781	3,360		674,141
Council Housebuilding Programme Reserve	3,583,000			3,583,000			3,583,000
Housing Insurance Property Reserve	80,111	10,000		90,111	10,000		100,111
HTS Risk Reserve	0			0	586,972		586,972
Insurance claims - HRA	845,506	50,000		895,506	50,000		945,506
Insurance Fund - HRA	2,499,313	224,270		2,723,583	225,400		2,948,983
Pension Fund Reserve - HRA	1,333,333			1,333,333			1,333,333
Risk Management Reserve - HRA	543,115			543,115			543,115
Total HRA	9,551,619	287,610	0	9,839,429	875,732	0	10,715,161

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		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
CORPORATE SERVICES AND IMPROVEMENT				
	Employees Expenses	1,638,982	1,896,194	1,917,394
	Premises Related Expenses	0	0	0
	Transport Related Expenses	274	2,320	1,560
	Supplies & Services	1,489,795	1,392,720	1,770,909
	Third Party Payments	0	0	0
	Central Support Services	606,010	581,350	520,750
	Other Recharges	24,579	64,200	22,093
	Capital Financing Costs	12,516	0	0
	Total Expenditure	3,772,156	3,936,784	4,232,706
	Income	(216,712)	(159,600)	(161,355)
	Recharges	(3,106,507)	(3,348,740)	(3,469,602)
	Net Expenditure	448,937	428,444	601,749

Agresso code	CC	I C T	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
EXPENDITURE					
11000	1350	Salaries	379,514	498,684	479,515
11001	1350	Overtime	8,765	6,570	7,107
11005	1350	Statutory Payments inc maternity and sickness	28	0	0
11011	1350	Vacancy Savings	0	(12,260)	(13,105)
11121	1350	Flexi Time & Annual Leave Payments	(784)		0
11200	1350	National Insurance	40,826	57,570	64,743
11250	1350	Superannuation	82,470	97,920	103,866
11402	1350	Recruitment Costs	1,399	0	0
		Employees' Expenses	512,218	648,484	642,126
13180	1350	Car allowances	143	1,200	600
13200	1350	Staff Travel cost Public Transport only	0	650	650
		Transport-related expenses	143	1,850	1,250
14005	1350	Equipment & Materials, Purchases & Maintenance	15,667	22,140	22,140
14258	1350	Office Stationery	678	1,000	0
14410	1350	Rental, Maintenance & Call Charges for Phone System	10,361	0	0
14415	1350	Mobile Phone Costs	3,168	(28,000)	5,604
14416	1350	BT Networks (leased line charges)	27,662	19,590	19,590
14272	1350	Members IT	0	2,670	1,670
14431	1350	IT Support & IT Consumables	75	0	0
14438	1350	Software Licence	1,126,926	1,187,110	1,466,570
14471	1350	Subsistence Claims for Staff	4	680	680
14486	1350	Subscriptions to Organisations & Periodicals	7,843	6,700	6,700
14510	1350	Advertising, Marketing & Publicity	0	140	140
14516	1350	Disaster Recovery	9,645	10,000	10,000
14865	1350	External Contracts	76,636	32,780	33,760
		Supplies and Services	1,278,665	1,254,810	1,566,854
		TOTAL CONTROLLABLE EXPENDITURE	1,791,026	1,905,144	2,210,230
17000	1350	Office Building Costs	53,413	51,000	51,000
17200	1350	Cost of Messenger	2,223	2,100	2,100
17202	1350	App Reprographics	124	300	300
17204	1350	Cost of Framing	0	30	30
17205	1350	App Telephones	34,430	6,400	6,400
17214	1350	Insurance	18,131	11,800	11,800
17215	1350	Occ Health Service	553	600	600
17302	1350	Cost of Audit	7,419	7,100	7,100
17304	1350	Cost of Legal	0	6,100	6,100
17305	1350	Cost of Personnel	11,764	12,900	12,900
17310	1350	Cost of Income	147	100	100
17322	1350	Cost of Health & Safety	2,369	1,800	1,800
17338	1350	Cost of Procurement	4,042	0	0
17343	1350	Cost of CFO	0	27,300	0
17345	1350	Cost of Training & Development	3,474	2,900	2,900
17346	1350	Cost of Payments	0	4,300	4,300
17347	1350	Cost of Head of Governance	25,319	0	0
		Support Services	163,408	134,730	107,430
17002	1350	Cost of Office Accommodation LBC	24,534	24,850	22,093
17328	1350	Cost of Properties & Facilities Management	13	0	0
		Recharges	24,547	24,850	22,093
18071	1350	Depreciation	10,673	0	0
		Capital Financing Costs	10,673	0	0
		TOTAL EXPENDITURE	1,989,654	2,064,724	2,339,753
INCOME					
19412	1350	Costs Recoverable	(208,547)	(158,900)	(160,655)
		Income	(208,547)	(158,900)	(160,655)
19601	1350	Recharge GF to GF	(1,500,654)	(1,348,100)	(1,348,100)
19602	1350	Recharge from GF to HRA	(281,235)	(463,710)	(505,562)
		Recharged	(1,781,889)	(1,811,810)	(1,853,662)

NET REVENUE REQUIREMENT (782) 94,014 325,436

Agresso code	CC	REPROGRAPHICS	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
EXPENDITURE					
11000	2710	Salaries - Basic	17,085	33,005	26,364
11011	2710	Vacancy Savings	0	0	(709)
11121	2710	Flexi Time & Annual Leave payments	46	0	0
11200	2710	National Insurance	1,844	0	3,205
11250	2710	Superannuation	2,924	0	5,879
		Employees' Expenses	21,899	33,005	34,739
14002	2710	Colour Copier	10,795	10,810	10,810
14005	2710	Equipment Materials & Maintenance incl.Lighting	6,107	6,700	6,700
14015	2710	Open/Close Stock (Equipment etc)	406	0	0
14017	2710	Photocopier Usage	3,838	3,680	4,000
14259	2710	Paper Costs	5,661	5,540	5,540
14274	2710	Mono Copier (Konica Minolta)	503	3,520	0
14510	2710	Advertising, Marketing, Publicity & Printing	0	500	500
		Supplies and Services	27,310	30,750	27,550
		TOTAL CONTROLLABLE EXPENDITURE	49,209	63,755	62,289
17000	2710	Cost of Administration Buildings	12,463	28,900	28,900
17200	2710	Cost of Messenger Service	0	2,100	2,100
17205	2710	Cost of Telephone System	370	900	900
17214	2710	Cost of Insurance Section	1,477	1,000	1,000
17215	2710	Cost of Occupational Health Service	46	0	0
17303	2710	Cost of Information Technology	4,458	3,900	3,900
17305	2710	Cost of Human Resources	980	1,000	1,000
17322	2710	Cost of Health & Safety Service	197	100	100
17345	2710	Cost of Training & Development Service	289	200	200
		Support Services	20,280	38,100	38,100
17328	2710	Cost of Properties & Facilities Management	0	39,350	0
		Recharges	0	39,350	0
		TOTAL EXPENDITURE	69,489	141,205	100,389
INCOME					

19412	2710	Costs Recoverable	(19)	(200)	(200)
		Income	(19)	(200)	(200)
19601	2710	Recharge GF to GF	(45,758)	(111,960)	(111,960)
19602	2710	Recharge from GF to HRA	(23,666)	(29,660)	(30,700)
		Recharged	(69,424)	(141,620)	(142,660)

NET REVENUE REQUIREMENT

46	(615)	(42,471)
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Agresso code	CC	CONTACT HARLOW	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2781	Salaries - Basic	802,369	899,266	868,798
11011	2781	Vacancy Savings	0	(21,220)	(23,202)
11121	2781	Flexi Time & Annual Leave payments	462	0	0
11200	2781	National Insurance	81,550	92,000	113,070
11250	2781	Superannuation	162,235	157,740	178,238
11530	2781	Employee Welfare-Eye Tests, Medicals, Physio, Counsell	260	0	0
		Employees' Expenses	1,046,876	1,127,786	1,136,904
		Car Allowance	93	320	160
		Transport-related expenses	93	320	160
14005	2781	Equipment Materials & Maintenance incl.Lighting	2,179	2,390	0
14230	2781	Clothing & Uniform	1,426	4,800	3,957
14255	2781	Hospitality	0	150	150
14258	2781	Office Stationery	367	2,000	0
14325	2781	Licence Fees inc PRS, PPL & Public Entertainment	0	300	300
14337	2781	Security Fees	32,803	12,000	37,320
14415	2781	Mobile Phone Costs	716	720	528
14431	2781	IT Support and IT Consumables	2,317	1,250	1,250
14471	2781	Subsistence claims for staff inc parking	14	0	0
14510	2781	Advertising, Marketing, Publicity & Printing	0	1,000	1,000
14711	2781	QSI/Comment Line/Language Line	206	1,000	500
		Supplies and Services	40,028	25,610	45,005
		TOTAL CONTROLLABLE EXPENDITURE	1,086,997	1,153,716	1,182,069
17000	2781	Cost of Administration Buildings	58,755	56,100	56,100
17200	2781	Cost of Messenger Service	4,447	2,100	2,100
17202	2781	Cost of Reprographics	762	12,000	12,000
17204	2781	Cost of Franking	347	420	420
17205	2781	Cost of Telephone System	10,736	15,300	15,300
17214	2781	Cost of Insurance Section	19,945	13,000	13,000
17215	2781	Cost of Occupational Health Service	1,106	1,400	1,400
17303	2781	Cost of Information Technology	138,244	120,600	120,600
17305	2781	Cost of Human Resources	23,528	32,700	32,700
17322	2781	Cost of Health & Safety Service	4,739	4,500	4,500
17345	2781	Cost of Training & Development Service	6,948	7,300	7,300
17346	2781	Cost of Payments Service	0	1,000	1,000
17347	2781	Cost of Hd Gov	12,659	11,100	0
		Support Services	282,216	277,520	266,420
17328	2781	Cost of Properties & Facilities Management	26	0	0
		Recharges	26	0	0
		TOTAL EXPENDITURE	1,369,239	1,431,236	1,448,489
		INCOME			
19139	2781	Sales of Disabled Keys	(43)	0	0
		Income	(43)	0	0
19602	2781	Recharge from GF to HRA	(919,569)	(954,240)	(1,035,124)
		Recharged	(919,569)	(954,240)	(1,035,124)
		NET REVENUE REQUIREMENT	449,627	476,996	413,365

Agresso code	CC	RELATIONSHIP & COMMISSIONING (INCL POLICY & PERFORMANCE)	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2797	Salaries - Basic	39,865	53,639	78,106
11011	2797	Vacancy Savings	0	(3,610)	(2,115)
11100	2797	Wages - Basic	156	0	0
11121	2797	Flexi Time & Annual Leave payments	46	0	0
11200	2797	National Insurance	9,032	18,080	10,216
11250	2797	Superannuation	8,890	18,810	17,418
		Employees' Expenses	57,989	86,919	103,625
13180	2797	Car Allowance	28	50	50
13200	2797	Staff Travel cost Public Transport only	10	100	100
		Transport-related expenses	38	150	150
14251	2797	Books, Magazines and Publications	0	50	50
14325	2797	Licence Fees inc PRS, PPL & Public Entertainment	2,500	0	0
14415	2797	Mobile Phones	71	(50)	0
14255	2797	Hospitality	0	30	30
14258	2797	Office Stationery	0	100	0
14431	2797	IT Support and IT Consumables	715	300	300
14471	2797	Subsistence claims for staff inc parking	55	120	120
14486	2797	Subscriptions to Organisations & Periodicals	3,780	5,200	5,200
14577	2797	Development work	14,122	0	0
		Supplies and Services	21,243	5,750	5,700
		TOTAL CONTROLLABLE EXPENDITURE	79,270	92,819	109,475
17000	2797	Cost of Administration Buildings	3,560	5,100	5,100
17200	2797	Cost of Messenger Service	0	2,100	2,100
17202	2797	Cost of Reprographics	290	0	0
17205	2797	Cost of Telephone System	970	900	900
17214	2797	Cost of Insurance Section	2,954	1,900	1,900
17215	2797	Cost of Occupational Health Service	92	200	200
17303	2797	Cost of Information Technology	26,169	22,800	22,800
17305	2797	Cost of Human Resources	1,960	5,000	5,000
17320	2797	Cost of Communications Service	8,819	7,000	7,000
17322	2797	Cost of Health & Safety Service	394	700	700
17345	2797	Cost of Training & Development	579	1,100	1,100
17346	2797	Cost of Payments	0	100	100
17347	2797	Cost of Head of Governance	25,319	22,200	0
		Support Services	70,506	69,100	46,900
17328	2797	Cost of Properties & Facilities Management	6	0	0
		Recharges	6	0	0
		TOTAL EXPENDITURE	149,782	161,919	156,375
		INCOME			
19006	2797	Specific Grants	(8,103)	0	0
		Income	(8,103)	0	0
19601	2797	Recharge GF to GF	(102,683)	(182,700)	(182,700)
19602	2797	Recharge from GF to HRA	(38,950)	(74,990)	(66,415)
		Recharged	(141,633)	(257,690)	(249,115)
		NET REVENUE REQUIREMENT	46	(95,771)	(92,740)

Agresso code	CC	TELEPHONY	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14410	3316	Rental, Maintenance & Call Charges for Phone System	122,549	75,800	125,800
		Supplies and Services	122,549	75,800	125,800
		TOTAL CONTROLLABLE EXPENDITURE	122,549	75,800	125,800
17205	3316	Cost of Telephones	0	1,200	1,200
17303	3316	Cost of I.T.	69,482	60,600	60,600
17310	3316	Cost of Income	118	100	100
		Support Services	69,600	61,900	61,900
18071	3316	Depreciation	1,843	0	0
		Capital Financing Costs	1,843	0	0

TOTAL EXPENDITURE		193,992	137,700	187,700
INCOME				
19412	3316	Costs Recoverable	0	(500)
		<i>Income</i>	0	(500)
19601	3316	Recharge GF to GF	(157,344)	(158,400)
19580	3316	Recharge to Services	0	9,180
19602	3316	Recharge from GF to HRA	(36,648)	(30,641)
		Recharged	(193,992)	(189,041)
NET REVENUE REQUIREMENT		0	(46,180)	(1,841)

COMMUNITY AND CULTURE				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		Employees Expenses		1,735,425	1,519,037	1,777,161
		Premises Related Expenses		613,149	678,233	734,059
		Transport Related Expenses		504	2,860	1,505
		Supplies & Services		2,203,596	1,564,009	1,679,269
		Third Party Payments		0	0	0
		Central Support Services		325,990	336,430	349,230
		Other Recharges		206,761	305,530	224,414
		Capital Financing Costs		295,127	0	0
		Total Expenditure		5,380,552	4,406,099	4,765,638
		Income		(2,064,628)	(1,398,283)	(1,526,959)
		Recharges		(54,990)	(66,340)	(58,050)
		Net Expenditure		3,260,934	2,941,476	3,180,629
Agresso code	CC	WELFARE RIGHTS AND ADVICE		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE				
14482	1450	Grants to Voluntary Organisations		90,000	90,000	90,000
		<i>Supplies and Services</i>		90,000	90,000	90,000
		TOTAL CONTROLLABLE EXPENDITURE		90,000	90,000	90,000
17311	1450	Cost of Departmental Admin Services		0	6,110	0
		<i>Recharges</i>		0	6,110	0
		TOTAL EXPENDITURE		90,000	96,110	90,000
		INCOME				
19602	1450	Recharge from GF to HRA		(34,180)	(34,860)	(36,080)
		<i>Recharged</i>		(34,180)	(34,860)	(36,080)
		NET REVENUE REQUIREMENT		55,820	61,250	53,920
Agresso code	CC	LEISURE SERVICES		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE				
11000	1510	Salaries - Basic		99,002	90,737	90,952
11001	1510	Salaries - Overtime		251	0	0
11005	1510	Statutory Payments inc maternity and sickness		(1,157)	0	0
11011	1510	Vacancy Savings		0	(1,949)	(2,453)
11121	1510	Flexi Time & Annual Leave payments		543	0	0
11200	1510	National Insurance		10,669	5,136	11,393
11250	1510	Superannuation		24,380	8,792	20,282
		<i>Employees' Expenses</i>		133,688	102,716	120,174
		Car Allowance		0	700	200
		<i>Transport-related expenses</i>		0	700	200
14005	1510	Equipment Materials & Maintenance incl.Lighting		0	200	0
14203	1510	Refreshments at Meetings		8	0	0
14251	1510	Books, Magazines and Publications		0	20	20
14310	1510	use of Consultants		0	0	80,000
14415	1510	Mobile Phone Costs		259	120	110
14431	1510	IT Support and IT Consumables		0	100	100
14471	1510	Subsistence claims for staff inc parking		0	150	150
14577	1510	Development Work		8,697	150	150
		<i>Supplies and Services</i>		8,964	740	80,530
		TOTAL CONTROLLABLE EXPENDITURE		142,652	104,156	200,904
17000	1510	Cost of Administration Buildings		5,341	1,700	1,700
17200	1510	Cost of Messenger Service		2,223	2,100	2,100
17202	1510	Cost of Reprographics		220	700	700
17204	1510	Cost of Franking		110	50	50
17205	1510	Cost of Telephone System		740	1,200	1,200
17214	1510	Cost of Insurance Section		2,546	1,700	1,700
17215	1510	Cost of Occupational Health Service		138	0	0
17303	1510	Cost of Information Technology		10,032	8,800	8,800
17304	1510	Cost of Legal Services		5,831	6,500	6,500
17305	1510	Cost of Human Resources		2,941	1,000	1,000
17322	1510	Cost of Health & Safety Service		592	100	100
17345	1510	Cost of Training & Development Service		868	200	200
		<i>Support Services</i>		31,592	24,050	24,050
17311	1510	Cost of Departmental Admin Services		0	10,250	0
17335	1510	Cost of Room Hire Bookings		210	0	0
		<i>Recharges</i>		210	10,250	0
		TOTAL EXPENDITURE		174,444	138,456	224,954
		INCOME				
19006	1510	Specific Grants Income (Service Related)		(5,019)	0	0
		<i>Income</i>		(5,019)	0	0
		NET REVENUE REQUIREMENT		169,425	138,456	224,954
Agresso code	CC	ARTS SERVICE		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE				
11460	1514	Course Fees		638	0	0
		<i>Employees' Expenses</i>		638	0	0
14310	1514	Consultancy Fees & Consultation costs		1,500	0	0
14577	1514	Development Work		15,095	0	0
14775	1514	Production Costs		780	0	0
		<i>Supplies and Services</i>		17,375	0	0
		TOTAL CONTROLLABLE EXPENDITURE		17,375	0	0
17202	1514	Cost of Reprographics		633	300	300
17205	1514	Cost of Telephony		0	300	300
17214	1514	Cost of Insurance		744	500	500
		<i>Support Services</i>		1,377	1,100	1,100
		TOTAL EXPENDITURE		19,390	1,100	1,100
		INCOME				
19006	1514	Specific Grants Income (Service Related)		(16,300)	0	0
19412	1514	Costs Recoverable		(1,056)	0	0
		<i>Income</i>		(17,356)	0	0
		NET REVENUE REQUIREMENT		2,034	1,100	1,100
Agresso code	CC	ART GALLERY		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE				
14500	1515	Insurance		33,572	32,740	0
		<i>Supplies and Services</i>		33,572	32,740	0

		TOTAL CONTROLLABLE EXPENDITURE	33,572	32,740	0
17000	1515	Cost of Accommodation	49,853	47,600	47,600
17205	1515	Cost of Telephone System	740	0	0
17214	1515	Cost of Insurance	0	0	35,000
17303	1515	Cost of IT	2,230	1,900	1,900
		Support Services	52,823	49,500	84,500
		TOTAL EXPENDITURE	86,395	82,240	84,500
		NET REVENUE REQUIREMENT	86,395	82,240	84,500
Agresso code	CC	FIREWORK DISPLAY	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11100	1518	Wages - Basic	2,751	2,970	3,070
11200	1518	National Insurance	126	0	0
11210	1518	Wages - National Insurance	0	10	10
		Employees' Expenses	2,877	2,980	3,080
14005	1518	Equipment Materials & Maint incl lighting	24,231	26,240	26,240
14203	1518	Refreshments at Meetings	78	0	0
14325	1518	Licence Fees inc PRS, PPL & Public Entertainment	1,839	1,930	1,930
14337	1518	Security Fees	1,043	560	560
14510	1518	Advertising, Marketing, Publicity & Printing	0	400	400
		Supplies and Services	27,191	29,130	29,130
		TOTAL CONTROLLABLE EXPENDITURE	30,068	32,110	32,210
17202	1518	Cost of Reprographics	76	60	60
		Support Services	76	60	60
		TOTAL EXPENDITURE	30,144	32,170	32,270
		INCOME			
19412	1518	Costs Recoverable	(565)	(3,320)	(3,320)
		Income	(565)	(3,320)	(3,320)
		NET REVENUE REQUIREMENT	29,579	28,850	28,950
Agresso code	CC	MUSEUM OF HARLOW	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1592	Salaries - Basic	107,427	109,348	142,223
11001	1592	Salaries - Overtime	738	0	0
11011	1592	Vacancy Savings	0	(2,558)	(3,815)
11100	1592	Wages - Basic	720	1,952	2,022
11121	1592	Flexi Time & Annual Leave payments	(399)	0	0
11200	1592	National Insurance	7,424	7,200	16,833
11250	1592	Superannuation	23,614	19,910	31,716
11402	1592	Recruitment Costs Including Police Checks	560	0	0
		Employees' Expenses	140,084	135,852	188,979
12000	1592	Maintenance Buildings - External Contracts	2,256	17,975	17,975
12001	1592	Alarm Maintenance Burglar & Fire, Compliance	1,445	0	0
12003	1592	Cleaning & Disposals	249	2,000	1,000
12005	1592	Insurance Claim	(900)	0	0
12010	1592	Trade Refuse	1,207	1,800	1,419
12013	1592	Hire of Skips	210	0	0
12034	1592	Payment to HTS-Building Maintenance	7,245	5,240	5,340
12328	1592	Grounds Maintenance	3,641	5,000	5,000
12340	1592	Electricity	4,392	4,518	4,369
12350	1592	Gas	8,027	11,779	3,993
12390	1592	Business Rates	1,247	0	0
12400	1592	Water	1,719	500	1,061
12421	1592	Cleaning Contract	8,041	15,070	15,370
12423	1592	Window Cleaning	460	0	0
		Premises-related Expenses	39,239	63,882	55,527
14005	1592	Equipment Materials & Maintenance incl.Lighting	2,893	5,000	5,000
14007	1592	Fire extinguishers	263	170	170
14015	1592	Open/Close Stock (Equipment etc)	(1,412)	0	0
14022	1592	General Purchases	503	0	1,000
14202	1592	Provisions including Vending Machines	0	0	500
14203	1592	Refreshments at meetings	210	200	200
14230	1592	Clothing & Uniform	293	0	0
14231	1592	Energy certificates	0	350	350
14258	1592	Office Stationery	492	1,000	0
14323	1592	Legal Costs	0	0	0
14325	1592	Licence Fees	381	30	30
14332	1592	Professional Fees	32	0	0
14410	1592	Rental/Maintenance & Call Charges for Phone System	665	310	310
14415	1592	Mobile Phone Costs	225	520	70
14431	1592	IT Support	2,197	500	500
14471	1592	Subsistence claims for staff inc parking	5	0	0
14486	1592	Subscriptions	200	30	30
14510	1592	Advertising	0	2,000	2,500
14524	1592	Exhibitions & Display	1,234	6,000	5,500
14713	1592	Activities	2,597	8,500	8,500
		Supplies and Services	10,930	24,610	24,660
		TOTAL CONTROLLABLE EXPENDITURE	190,253	224,344	269,166
17200	1592	Cost of Messenger Service	444	0	0
17202	1592	Cost of Reprographics	272	1,000	1,000
17205	1592	Cost of Telephone System	740	0	0
17214	1592	Cost of Insurance Section	7,920	5,200	5,200
17215	1592	Cost of Occupational Health Service	276	0	0
17305	1592	Cost of Human Resources	5,882	0	0
17310	1592	Costs of Income	140	100	100
17322	1592	Cost of Health & Safety Service	1,184	0	0
17345	1592	Cost of Training & Development Service	1,737	0	0
		Support Services	18,596	6,300	6,300
17328	1592	Cost of Properties & Facilities Management	6	0	0
		Recharges	6	0	0
18071	1592	Depreciation Capital Charges	6,601	0	0
18172	1592	MIRS GF Impairment-revaluation losses	(69,613)	0	0
		Capital Financing Costs	(63,012)	0	0
		TOTAL EXPENDITURE	145,842	230,644	275,466
		INCOME			
19006	1592	Specific Grants Income (Service Related)	(4,480)	0	0
19114	1592	Sales - general	(1,918)	(330)	(330)
19226	1592	Other Fees	(393)	(1,848)	(1,848)
19316	1592	Lettings	(362)	0	0
19412	1592	Costs Recoverable	(1,499)	(4,130)	(4,130)
		Income	(8,652)	(6,308)	(6,308)
		NET REVENUE REQUIREMENT	137,190	224,336	269,158
Agresso code	CC	PADDLING POOLS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11103	1610	Wages - Holiday Pay	4,450	3,660	3,790
11105	1610	Wages - Temporary Staff	43,042	0	0
11100	1610	Wages - Temporary Staff	0	31,860	47,640
11210	1610	Wages - National Insurance	223	220	220
11402	1610	Recruitment Costs Including Police Checks	0	680	680
		Employees' Expenses	47,715	36,450	52,330
12000	1610	Maintenance Buildings - External Contracts	7,451	0	10,000
12034	1610	Payment to HTS-Building Maintenance	34,603	22,420	22,870

12340	1610	Electricity	9,247	3,921	4,095
12400	1610	Water	29,782	23,010	30,460
12421	1610	Cleaning Contract	5,990	0	7,000
		Premises-related Expenses	87,073	49,351	74,425
14005	1610	Equipment Materials & Maintenance incl.Lighting	7,171	4,600	5,750
14230	1610	Clothing & Uniform	387	350	350
14337	1610	Security Fees	1,836	0	5,000
		Supplies and Services	9,394	4,950	11,100
		TOTAL CONTROLLABLE EXPENDITURE	144,182	90,751	137,855
17214	1610	Cost of Insurance Section	1,163	800	800
17215	1610	Cost of Occupational Health Service	46	0	0
17305	1610	Cost of Human Resources	980	1,000	1,000
17322	1610	Cost of Health & Safety Service	197	100	100
17345	1610	Cost of Training & Development Service	289	200	200
		Support Services	2,675	2,100	2,100
17319	1610	Cost of Community Safety Rangers	22,635	22,310	22,310
17328	1610	Cost of Properties & Facilities Management	113	0	0
		Recharges	22,748	22,310	22,310
18071	1610	Depreciation	1,900	0	0
		Capital Financing Costs	1,900	0	0
		TOTAL EXPENDITURE	171,505	115,161	162,265

NET REVENUE REQUIREMENT	171,505	115,161	162,265
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Agresso code	CC	PETS CORNER	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	1660	Salaries - Basic	238,832	224,394	271,930
11001	1660	Salaries - Overtime	2,743	1,510	1,500
11005	1660	Statutory Payments inc maternity and sickness	1,794	0	0
11011	1660	Vacancy Savings	0	(5,734)	(7,384)
11100	1660	Wages - Temporary Staff	3,551	3,830	3,960
11103	1660	Wages - Holiday Pay	794	0	0
11121	1660	Flexi Time & Annual Leave payments	(803)	0	0
11200	1660	National Insurance	22,269	19,720	34,790
11250	1660	Superannuation	59,817	42,660	60,975
		Employees' Expenses	328,997	286,380	365,771
12000	1660	Maintenance Buildings - External Contracts	4,139	0	0
12001	1660	Alarm Maintenance Burglar & Fire, Compliance	0	350	350
12010	1660	Trade Refuse Collection	2,531	1,550	3,171
12013	1660	Hire of Skips	4,200	3,500	3,500
12034	1660	Payment to HTS-Building Maintenance	9,978	6,700	6,830
12340	1660	Electricity	18,781	15,980	15,031
12400	1660	Water	0	530	0
12421	1660	Cleaning Contract	7,896	6,710	9,034
		Premises-related Expenses	47,523	35,320	37,916
13180	1660	Car Allowance	132	400	200
		Transport-related expenses	132	400	200
14005	1660	Equipment Materials & Maintenance incl.Lighting	8,310	7,200	7,200
14007	1660	Fire Extinguishers	237	300	300
14015	1660	Open/Close Stock (Equipment etc)	(4,365)	0	0
14022	1660	General Purchases	14,641	10,000	10,000
14202	1660	Provisions including Vending Machines	15,277	15,500	15,500
14230	1660	Clothing & Uniform	711	900	900
14310	1660	Consultancy Fees & Consultation costs	413	0	0
14325	1660	Licence Fees inc PRS, PPL & Public Entertainment	1,023	0	0
14332	1660	Professional Fees	5,918	13,000	13,000
14345	1660	Veterinary Fees	11,032	9,100	9,100
14410	1660	Rental/Maintenance & Call Charges for Phone System	373	700	393
14415	1660	Mobile Phone Costs	304	120	107
14431	1660	IT Support and IT Consumables	0	5,000	5,000
14713	1660	Activities Expenditure	83	0	0
14776	1660	Credit Card Charge	898	550	550
		Supplies and Services	54,845	62,370	62,950
		TOTAL CONTROLLABLE EXPENDITURE	431,497	384,470	466,937
17200	1660	Cost of Messenger Service	444	0	0
17202	1660	Cost of Reprographics	71	0	0
17205	1660	Cost of Telephone System	370	0	0
17214	1660	Cost of Insurance Section	4,942	3,200	3,200
17215	1660	Cost of Occupational Health Service	414	400	400
17303	1660	Cost of Information Technology	7,804	6,800	6,800
17305	1660	Cost of Human Resources	8,823	8,900	8,900
17310	1660	Cost of Income Service	295	200	200
17322	1660	Cost of Health & Safety Service	1,777	1,200	1,200
17331	1660	Cost of Income Service	562	500	500
17345	1660	Cost of Training & Development Service	2,605	2,000	2,000
17346	1660	Cost of Payments Service		1,900	1,900
		Support Services	28,107	25,100	25,100
17002	1660	Cost of Office Accommodation	181	320	320
17328	1660	Cost of Properties & Facilities Management	110	40	40
		Recharges	291	360	360
18071	1660	Depreciation Capital Charges	11,751	0	0
		Capital Financing Costs	11,751	0	0
		TOTAL EXPENDITURE	471,646	409,930	491,397
		INCOME			
19114	1660	Sales - General	(25,419)	(10,000)	(10,000)
19226	1660	Other Fees	(10,249)	(25,580)	(25,580)
19412	1660	Costs Recoverable	(18,581)	(55,000)	(55,000)
19444	1660	Sponsorship Income	(1,080)	(555)	(555)
		Income	(65,329)	(91,135)	(91,135)

NET REVENUE REQUIREMENT	416,317	318,795	400,262
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Agresso code	CC	SAMS PLACE	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	1676	Salaries - Basic	23,761	36,039	24,265
11001	1676	Salaries - Overtime	102	0	0
11003	1676	Contract & Agency Staff	1,321	0	0
11011	1676	Vacancy Savings	0	(780)	(606)
11100	1676	Wages - Basic	14,110	6,490	4,658
11103	1676	Wages - Holiday Pay	2,550	1,640	1,700
11121	1676	Flexi Time & Annual Leave payments	(1,338)	0	0
11200	1676	National Insurance	1,718	1,990	640
11210	1676	Wages - National Insurance	53	870	890
11250	1676	Superannuation	5,595	6,060	5,411
11260	1676	Wages - Superannuation	(152)	0	0
11402	1676	Recruitment Costs Including Police Checks	310	0	0
		Employees' Expenses	48,030	52,309	36,958
12372	1676	Rent	8,128	8,130	8,130
		Premises-related Expenses	8,128	8,130	8,130
13180	1676	Car Allowances	23	160	80
		Transport-related expenses	23	160	80
14005	1676	Equipment Materials & Maintenance incl.Lighting	1,346	3,830	1,000
14203	1676	Refreshments at Meetings	90	0	0
14325	1676	Licence Fees inc PRS, PPL & Public Entertainment	115	80	80
14415	1676	Mobile Phone Costs	97	120	53
14471	1676	Subsistence claims for staff inc parking	0	1,000	100
		Supplies and Services	1,648	5,030	1,233
		TOTAL CONTROLLABLE EXPENDITURE	57,829	65,629	46,401
17000	1676	Cost of Administration Buildings	0	1,700	1,700
17205	1676	Cost of Telephone System	740	0	0
17214	1676	Cost of Insurance Section	360	200	200

17215	1676	Cost of Occupational Health Service	461	400	400
17303	1676	Cost of Information Technology	4,458	3,900	3,900
17305	1676	Cost of Human Resources	9,803	9,900	9,900
17310	1676	Cost of Income Service	96	100	100
17322	1676	Cost of Health & Safety Service	1,974	1,400	1,400
17345	1676	Cost of Training & Development Service	2,895	2,200	2,200
		Support Services	20,787	19,800	19,800
17328	1676	Cost of Properties & Facilities Management	6	0	0
		Recharges	6	0	0
		TOTAL EXPENDITURE	78,622	85,429	66,201
		INCOME			
19357	1676	Other Local Authority Income RDGS	(1,262)	0	0
		Income	(1,262)	0	0
		NET REVENUE REQUIREMENT	77,360	85,429	66,201
Agresso code	CC	SHORT BREAKS COMMUNITY CLUBS & ACTIVITIES SERVICE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14005	1678	Equipment Materials & Maintenance incl.Lighting	4,597	0	0
14482	1678	Grants to Voluntary Organisations	2,684	0	0
		Supplies and Services	7,281	0	0
		TOTAL CONTROLLABLE EXPENDITURE	7,281	0	0
		TOTAL EXPENDITURE	7,281	0	0
		INCOME			
19357	1678	Other Local Authority Income RDGS	(7,281)	0	0
		Income	(7,281)	0	0
		NET REVENUE REQUIREMENT	0	0	0
Agresso code	CC	THE PLAYHOUSE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1690	Salaries - Basic	487,524	477,876	545,131
11001	1690	Salaries - Overtime	12,282	1,100	1,090
11003	1690	Contract & Agency Staff	24,914	0	0
11005	1690	Statutory Maternity Pay	(930)	0	0
11011	1690	Vacancy Savings	0	(11,990)	(14,726)
11103	1690	Wages - Holiday Pay	13,103	4,380	4,530
11100	1690	Wages - Temporary Staff	100,867	47,120	48,770
11105	1690	Wages - Temporary Staff	1,925	0	0
11121	1690	Flexi Time & Annual Leave payments	1,156	0	0
11200	1690	National Insurance	46,764	45,870	68,270
11210	1690	Wages - National Insurance	2,948	540	550
11250	1690	Superannuation	107,030	87,970	121,807
11260	1690	Wages - Superannuation	12,931	1,610	1,640
11402	1690	Recruitment Costs Including Police Checks	169	1,000	1,000
11458	1690	Training Course Personal Expenses - Travel etc	32	0	0
11460	1690	Course Fees	1,692	0	0
		Employees' Expenses	812,407	655,476	778,062
12000	1690	Maintenance Buildings - External Contracts	44,950	34,000	55,965
12001	1690	Alarm Maintenance Burglar & Fire	1,183	1,000	1,000
12003	1690	Cleaning & Disposals including Contract Cleaning	11,512	0	0
12013	1690	Hire of Skips	9,121	8,500	8,500
12034	1690	Payment to HTS-Building Maintenance	11,278	13,990	14,270
12340	1690	Electricity	80,109	85,417	90,850
12350	1690	Gas	33,124	18,146	24,460
12390	1690	Business Rates	15,719	16,319	15,719
12400	1690	Water	6,588	4,200	5,695
12421	1690	Cleaning Contract	29,568	89,582	86,927
		Premises-related Expenses	243,152	271,154	303,386
13180	1690	Car Allowance	0	250	125
13200	1690	Staff Travel cost Public Transport Only	208	500	500
		Transport-related expenses	208	750	625
14005	1690	Equipment Materials & Maintenance incl.Lighting	25,474	27,500	27,500
14007	1690	Fire Extinguishers	1,057	1,000	1,000
14015	1690	Open/Close Stock (Equipment etc)	(853)	0	0
14017	1690	Photocopier Usage	1,514	1,440	1,440
14203	1690	Refreshments at Meetings	47	250	250
14230	1690	Clothing & Uniform	1,708	1,300	1,309
14231	1690	Energy Certificates	0	500	500
14258	1690	Office Stationery	1,149	2,000	0
14323	1690	Legal Costs	160	0	0
14325	1690	Licence Fees inc PRS, PPL & Public Entertainment	13,853	10,000	10,000
14332	1690	Professional Fees	15	0	0
14337	1690	Security Fees	70,909	66,000	86,136
14377	1690	Payment to Hier	292,447	170,000	170,000
14410	1690	Rental/Maintenance & Call Charges for Phone System	2,584	2,300	1,962
14415	1690	Mobile Phone Costs	635	1,000	160
14431	1690	IT Support and IT Consumables	19,590	34,400	34,400
14471	1690	Subsistence claims for staff inc parking	79	500	500
14510	1690	Advertising, Marketing, Publicity & Printing	39,023	60,000	60,000
14775	1690	Production Costs	306,317	256,000	277,000
14776	1690	Credit Card Charge	26,754	15,000	15,000
14780	1690	Investment in Arts	69,580	14,400	14,400
14827	1690	Pantomime Production	298,598	281,000	281,000
14881	1690	Bar & Vending Costs	129,613	103,000	103,000
14886	1690	Ice Cream Purchases	9,469	7,000	7,000
		Supplies and Services	1,309,720	1,054,599	1,092,557
		TOTAL CONTROLLABLE EXPENDITURE	2,365,487	1,981,979	2,174,630
17202	1690	Cost of Reprographics	0	370	370
17204	1690	Cost of Framing	5,144	14,500	14,500
17205	1690	Cost of Telephone System	6,293	8,200	8,200
17214	1690	Cost of Insurance Section	39,577	25,800	25,800
17215	1690	Cost of Occupational Health Service	1,475	1,400	1,400
17303	1690	Cost of Information Technology	35,962	31,400	31,400
17304	1690	Cost of Legal Services	22	0	0
17305	1690	Cost of Human Resources	31,371	31,800	31,800
17310	1690	Cost of Income Service	578	400	400
17322	1690	Cost of Health & Safety Service	6,318	4,400	4,400
17331	1690	Cost of Cashiers Service	3,807	3,300	3,300
17345	1690	Cost of Training & Development Service	9,264	7,100	7,100
17346	1690	Cost of Payments Service	0	11,000	11,000
17347	1690	Cost of Hd Gov	0	22,200	0
		Support Services	139,809	161,870	139,670
17328	1690	Cost of Properties & Facilities Management	38	0	0
		Recharges	38	0	0
18071	1690	Depreciation Capital Charges	305,842	0	0
		Capital Financing Costs	305,842	0	0
		TOTAL EXPENDITURE	2,811,176	2,143,849	2,314,300
		INCOME			
19087	1690	Giant Cash Bonanza	(1,876)	(2,200)	(2,200)
19307	1690	Ice Cream Commission	(27,562)	(25,000)	(25,000)
19330	1690	Pay What You Can Season	(1,590)	(4,000)	(4,000)
19331	1690	Vending Machine Sales	0	(2,000)	0
19357	1690	Other Local Authority Income	(10,130)	0	0
19377	1690	Merchandise Commission	(22,899)	(12,000)	(12,000)
19412	1690	Costs Recoverable	(369)	0	0
19465	1690	Theatre Tokens	(5,325)	(1,000)	(1,000)
19506	1690	Promos Booking Fees	(52,807)	(54,000)	(67,276)

19528	1690	Hires Booking Fees	(19,609)	(18,000)	(18,000)
19553	1690	Postage Fees	(4,208)	(6,000)	(9,256)
19560	1690	Promotions: Box Office	(417,414)	(343,660)	(371,037)
19561	1690	Panto Box Office Receipts	(428,071)	(319,300)	(344,300)
19716	1690	Hall/Room Hire	(34,383)	(40,000)	(40,000)
19731	1690	Hire Box Office Income	(304,334)	(175,000)	(175,000)
19735	1690	Hires Charges	(128,466)	(99,000)	(132,767)
19773	1690	Scene One Bar	(228,050)	(170,000)	(197,000)
		Income	(1,687,093)	(1,271,160)	(1,398,836)

NET REVENUE REQUIREMENT	1,124,083	872,689	915,464
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Agresso code	CC	BANDSTAND	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12001	1700	Alarm Maintenance Burglar & Fire, Compliance	0	90	90
12034	1700	Payment to HTS-Building Maintenance	2,443	690	700
12340	1700	Electricity	4,740	646	2,826
12400	1700	Water	271	70	688
12421	1700	Cleaning Contract	400	0	0
		Premises-related Expenses	7,854	1,496	4,104
14007	1700	Fire Extinguishers	49	100	100
14431	1700	IT Support and IT Consumables	216	220	220
		Supplies and Services	265	320	320
		TOTAL CONTROLLABLE EXPENDITURE	8,119	1,816	4,424
17214	1700	Cost of Insurance Section	325	200	200
		Support Services	325	200	200
18071	1700	Depreciation Capital Charges	2,371	0	0
		Capital Financing Costs	2,371	0	0
		TOTAL EXPENDITURE	10,815	2,016	4,624

NET REVENUE REQUIREMENT	10,815	2,016	4,624
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Agresso code	CC	PARTNERSHIP FUND	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14482	1800	Grants to Voluntary Organisations	55,000	55,000	55,000
		Supplies and Services	55,000	55,000	55,000
		TOTAL CONTROLLABLE EXPENDITURE	55,000	55,000	55,000
		TOTAL EXPENDITURE	55,000	55,000	55,000

NET REVENUE REQUIREMENT	55,000	55,000	55,000
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Agresso code	CC	GRANTS TO ORGANISATIONS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14482	1940	Grants to Voluntary Organisations	129,500	131,000	131,000
		Supplies and Services	129,500	131,000	131,000
		TOTAL CONTROLLABLE EXPENDITURE	129,500	131,000	131,000
17311	1940	Cost of Departmental Admin Services		24,460	0
17355	1940	Cost of Building Rent	150,802	168,870	168,870
		Recharges	150,802	193,330	168,870
		TOTAL EXPENDITURE	280,302	324,330	299,870
		INCOME			
19602	1940	Recharge from GF to HRA	(20,810)	(21,230)	(21,970)
		Recharged	(20,810)	(21,230)	(21,970)

NET REVENUE REQUIREMENT	259,492	303,100	277,900
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Agresso code	CC	HARLOW LOTTERY	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14310	2010	Consultancy Fees & Consultation costs	5,000	0	0
14325	2010	Licence Fees inc PRS, PPL & Public Entertainment	235	0	0
14486	2010	Subscriptions to Organisations & Periodicals	710	0	0
		Supplies and Services	5,945	0	0
		TOTAL CONTROLLABLE EXPENDITURE	5,945	0	0
		TOTAL EXPENDITURE	5,945	0	0
		INCOME			
19226	2010	Other Fees	(2,999)	0	0
		Income	(2,999)	0	0

NET REVENUE REQUIREMENT	2,946	0	0
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Agresso code	CC	CLCS PROJECT DEVELOPMENT	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2019	Salaries - Basic	26,114	26,546	0
11001	2019	Salaries - Overtime	109	0	0
11011	2019	Vacancy Savings	0	(600)	0
11121	2019	Flexi Time & Annual Leave payments	(445)	0	0
11200	2019	National Insurance	2,385	2,320	0
11250	2019	Superannuation	5,893	5,010	0
		Employees' Expenses	34,056	33,276	0
13180	2019	Car Allowance	40	50	0
		Transport-related expenses	40	50	0
14005	2019	Equipment Materials & Maintenance incl.Lighting	937	1,000	0
14203	2019	Refreshments at Meetings	4	0	0
14258	2019	Office Stationery	18	0	0
14310	2019	Consultancy Fees & Consultation costs	0	0	0
14325	2019	Licence Fees inc PRS, PPL & Public Entertainment	144	0	0
14431	2019	IT Support and IT Consumables	0	30	0
14471	2019	Subsistence claims for staff inc parking	0	50	0
14486	2019	Subscriptions to Organisations & Periodicals	0	30	0
14510	2019	Advertising, Marketing, Publicity & Printing	0	30	0
14577	2019	Development Work	130,750	0	0
		Supplies and Services	131,853	1,140	0
		TOTAL CONTROLLABLE EXPENDITURE	165,949	34,466	0
17000	2019	Cost of Administration Buildings	1,720	1,700	1,700
17202	2019	Cost of Reprographics	0	900	900
17205	2019	Cost of Telephone System	370	300	300
17214	2019	Cost of Insurance Section	744	500	500
17215	2019	Cost of Occupational Health Service	46	0	0
17303	2019	Cost of Information Technology	2,786	2,400	2,400
17305	2019	Cost of Human Resources	980	1,000	1,000
17322	2019	Cost of Health & Safety Service	197	100	100
17345	2019	Cost of Training & Development Service	289	200	200
		Support Services	7,192	7,100	7,100
17311	2019	Cost of Departmental Admin Services	0	6,110	0
		Recharges	0	6,110	0
		TOTAL EXPENDITURE	173,141	47,676	7,100

INCOME					
19006	2019	Specific Grants Income (Service Related)	(170,250)	0	0
		Income	(170,250)	0	0
19601	2019	Recharge from GF to GF	0	(10,250)	0
		Recharged	0	(10,250)	0
NET REVENUE REQUIREMENT			2,891	37,426	7,100
COMMUNITY EVENTS			2023/24 Actual	2024/25 Budget	2025/26 Budget
EXPENDITURE			£	£	£
11100	2021	Wages - Basic	0	16,040	16,600
		Employees' Expenses	0	16,040	16,600
14005	2021	Equipment Materials & Maintenance incl.Lighting	300	11,660	40,160
14332	2021	Professional Fees	3,158	0	0
14577	2021	Development Work	14,077	0	0
		Supplies and Services	17,535	11,660	40,160
		TOTAL CONTROLLABLE EXPENDITURE	17,535	27,700	56,760
		TOTAL EXPENDITURE	17,535	27,700	56,760
NET REVENUE REQUIREMENT			17,535	27,700	56,760
EVENTS			2023/24 Actual	2024/25 Budget	2025/26 Budget
EXPENDITURE			£	£	£
12400	2028	Water	155	0	0
		Premises-related Expenses	155	0	0
14005	2028	Equipment Materials & Maintenance incl.Lighting	11,294	0	0
14577	2028	Development Work	19,452	0	0
14713	2028	Activities Expenditure	126,895	0	0
		Supplies and Services	157,641	0	0
		TOTAL CONTROLLABLE EXPENDITURE	157,796	0	0
		TOTAL EXPENDITURE	157,796	0	0
INCOME					
19444	2028	Sponsorship Income	(5,500)	0	0
		Income	(5,500)	0	0
NET REVENUE REQUIREMENT			152,296	0	0
COMMUNITY RENEWAL FUND			2023/24 Actual	2024/25 Budget	2025/26 Budget
EXPENDITURE			£	£	£
14577	2727	Development Work	6,500	0	0
		Supplies and Services	6,500	0	0
		TOTAL CONTROLLABLE EXPENDITURE	6,500	0	0
		TOTAL EXPENDITURE	6,500	0	0
NET REVENUE REQUIREMENT			6,500	0	0
POLICE AND CRIME COMMISSIONER FUND			2023/24 Actual	2024/25 Budget	2025/26 Budget
EXPENDITURE			£	£	£
14005	2752	Equipment Materials & Maintenance incl.Lighting	2,562	0	0
14482	2752	Grants to Voluntary Organisations	4,623	24,360	24,360
14577	2752	Development Work	13,550	0	0
14893	2752	CCTV (Corporate)	560	0	0
		Supplies and Services	21,295	24,360	24,360
		TOTAL CONTROLLABLE EXPENDITURE	21,295	24,360	24,360
		TOTAL EXPENDITURE	21,295	24,360	24,360
INCOME					
19412	2752	Costs Recoverable	(21,294)	(24,360)	(24,360)
		Income	(21,294)	(24,360)	(24,360)
NET REVENUE REQUIREMENT			1	0	0
EDUCATIONAL ATTAINMENT			2023/24 Actual	2024/25 Budget	2025/26 Budget
EXPENDITURE			£	£	£
11000	2754	Salaries - Basic	34,058	34,654	36,585
11011	2754	Vacancy Savings	0	(790)	(990)
11121	2754	Flexi Time & Annual Leave Payments	(11)	0	0
11200	2754	National Insurance	3,445	3,470	4,738
11250	2754	Superannuation	7,595	6,520	8,158
		Employees' Expenses	45,087	43,854	48,491
13180	2754	Car Allowance	0	500	250
		Transport-related expenses	0	500	250
14005	2754	Equipment Materials & Maintenance incl.Lighting	83	0	0
14415	2754	Mobile Phone Costs	97	120	53
14577	2754	Development Work	1,280	0	1,830
		Supplies and Services	1,460	120	1,883
		TOTAL CONTROLLABLE EXPENDITURE	46,547	44,474	50,624
17000	2754	Cost of Administration Buildings	1,780	1,700	1,700
17202	2754	Cost of Reprographics	782	2,350	2,350
17205	2754	Cost of Telephone System	370	0	0
17215	2754	Cost of Occupational Health Service	46	0	0
17305	2754	Cost of Human Resources	980	1,000	1,000
17322	2754	Cost of Health & Safety Service	197	100	100
17345	2754	Cost of Training & Development Service	289	200	200
		Support Services	4,444	5,350	5,350
		TOTAL EXPENDITURE	50,991	49,824	55,974
NET REVENUE REQUIREMENT			50,991	49,824	55,974
YOUTH & CITIZENSHIP TEAM			2023/24 Actual	2024/25 Budget	2025/26 Budget
EXPENDITURE			£	£	£
11000	2755	Salaries - Basic	62,865	65,234	68,309
11011	2755	Vacancy Savings	0	(1,780)	(1,861)
11121	2755	Flexi Time & Annual Leave Payments	(93)	0	0
11200	2755	National Insurance	7,420	8,160	9,496
11250	2755	Superannuation	14,019	14,690	15,233
11402	2755	Recruitment Costs Including Police Checks	0	100	100
		Employees' Expenses	84,211	86,404	91,277
13180	2755	Car Allowance	101	300	150
		Transport-related expenses	101	300	150
14005	2755	Equipment Materials & Maintenance incl.Lighting	137	1,220	1,220
14415	2755	Mobile Phone Costs	97	120	53
14431	2755	IT Support and IT Consumables	0	190	190
14471	2755	Subsistence claims for staff inc parking	0	100	100
14482	2755	Grants to Voluntary Organisations	10,193	0	0
14577	2755	Development Work	1,100	1,000	1,000

		Supplies and Services	11,527	2,630	2,563
		TOTAL CONTROLLABLE EXPENDITURE	95,839	89,334	93,990
17000	2755	Cost of Administration Buildings	3,560	5,100	5,100
17202	2755	Cost of Reprographics	574	4,000	4,000
17204	2755	Cost of Framing	130	900	900
17205	2755	Cost of Telephone System	370	3,400	3,400
17214	2755	Cost of Insurance Section	395	300	300
17215	2755	Cost of Occupational Health Service	46	100	100
17303	2755	Cost of Information Technology	2,230	9,700	9,700
17305	2755	Cost of Human Resources	980	2,000	2,000
17322	2755	Cost of Health & Safety Service	197	300	300
17345	2755	Cost of Training & Development Service	289	400	400
		Support Services	8,771	26,200	26,200
17311	2755	Cost of Departmental Admin Services	0	35,140	0
		Recharges	0	35,140	0
		TOTAL EXPENDITURE	104,610	150,674	120,190
		INCOME			
19357	2755	Other Local Authority Income RDGS	(5,796)	0	0
		Income	(5,796)	0	0
		NET REVENUE REQUIREMENT	98,814	150,674	120,190
Agresso code	CC	PFCF SAFER STREETS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11121	2761	Flexi Time & Annual Leave payments	981	0	0
		Employees' Expenses	981	0	0
14005	2761	Equipment Materials & Maintenance incl.Lighting	27,888	0	0
14255	2761	Hospitality	143	0	0
14482	2761	Grants to Voluntary Organisations	7,932	0	0
14510	2761	Advertising, Marketing, Publicity & Printing	360	0	0
14577	2761	Development Work	19,498	0	0
		Supplies and Services	55,821	0	0
		TOTAL CONTROLLABLE EXPENDITURE	56,802	0	0
		TOTAL EXPENDITURE	56,802	0	0
		INCOME			
19006	2761	Specific Grants Income (Service Related)	(60,581)	0	0
		Income	(60,581)	0	0
		NET REVENUE REQUIREMENT	(3,779)	0	0
Agresso code	CC	TOWN PARK	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3070	Salaries - Basic	35,947	45,692	48,367
11011	3070	Vacancy Savings	0	(1,112)	(1,313)
11121	3070	Flexi Time & Annual Leave payments	(860)	0	0
11200	3070	National Insurance	3,786	5,041	6,505
11250	3070	Superannuation	7,802	8,597	10,786
		Employees' Expenses	46,675	58,218	64,345
12034	3070	Payment to HTS-Building Maintenance	968	6,910	7,050
12036	3070	Payment to HTS-Grounds Maintenance	217,837	228,667	235,096
12037	3070	Payment to HTS-Street Cleaning	(49,306)	0	0
12340	3070	Electricity	3,171	4,982	4,698
		Premises-related Expenses	172,670	240,559	246,844
14005	3070	Equipment, Material & Mlce inc lighting	30,111	28,540	28,540
14203	3070	Refreshments at Meetings	565	600	600
14230	3070	Clothing & Uniform	129	180	180
14325	3070	Licence Fees	524	530	530
14486	3070	Subscriptions	50	50	50
14510	3070	Advertising	33	100	100
14577	3070	Development Work	1,787	0	0
14695	3070	Biodiversity Landscaping Improvements	3,018	0	0
		Supplies and Services	36,217	30,000	30,000
		TOTAL CONTROLLABLE EXPENDITURE	255,562	328,777	341,189
17202	3070	Cost of Reprographics	4	0	0
17215	3070	Cost of Occupational Health Service	46	0	0
17305	3070	Cost of Human Resources	980	0	0
17322	3070	Cost of Health & Safety Service	197	0	0
17345	3070	Cost of Training & Development Service	289	0	0
		Support Services	1,516	0	0
17002	3070	Cost of Office Accommodation	181	0	0
17311	3070	Cost of Departmental Admin Services	4,813	4,770	5,724
17319	3070	Cost of Community Safety Rangers	27,555	27,150	27,150
17328	3070	Cost of Properties & Facilities Management	6	0	0
		Recharges	32,555	31,920	32,874
18071	3070	Depreciation Capital Charges	36,275	0	0
		Capital Financing Costs	36,275	0	0
		TOTAL EXPENDITURE	325,908	360,697	374,063
		INCOME			
19006	3070	Specific Grants Income (Service Related)	(4,230)	0	0
19220	3070	Micellaneous Licences	(133)	0	0
19412	3070	Costs Recoverable	(7,074)	0	0
		Income	(11,437)	0	0
		NET REVENUE REQUIREMENT	314,471	360,697	374,063
Agresso code	CC	YOUTH COUNCIL	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3311	Salaries - Basic	8,149	7,772	8,791
11011	3311	Vacancy Savings	0	(160)	(226)
11121	3311	Flexi Time & Annual Leave payments	(19)	0	0
11200	3311	National Insurance	32	0	569
11250	3311	Superannuation	1,817	1,470	1,960
		Employees' Expenses	9,979	9,082	11,094
14005	3311	Equipment Materials & Maintenance incl.Lighting	834	1,000	1,000
14415	3311	Mobile Phone Costs	100	140	53
14471	3311	Subsistence claims for staff inc parking	0	600	600
14577	3311	Development Work	873	1,000	1,000
		Supplies and Services	1,807	2,740	2,653
		TOTAL CONTROLLABLE EXPENDITURE	11,786	11,822	13,747
17000	3311	Cost of Administration Buildings	1,780	0	0
17202	3311	Cost of Reprographics	22	3,100	3,100
17205	3311	Cost of Telephony	740	300	300
17214	3311	Cost of Insurance Section	744	500	500
17215	3311	Cost of Occupational Health Service	46	0	0
17303	3311	Cost of Information Technology	2,230	1,900	1,900
17305	3311	Cost of Human Resources	980	1,000	1,000
17322	3311	Cost of Health & Safety Service	197	100	100
17345	3311	Cost of Training & Development Service	289	200	200
		Support Services	7,028	7,100	7,100
17335	3311	Cost of Room Hire Bookings	105	0	0
		Recharges	105	0	0
		TOTAL EXPENDITURE	18,919	18,922	20,847
		INCOME			

19412	3311	Costs Recoverable	(280)	0	0
		Income	(280)	0	0
NET REVENUE REQUIREMENT			18,639	18,922	20,847
Agresso code	CC	TOWN PARK SHOWGROUND	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12034	3418	Payment to HTS-Building Maintenance	57	2,430	2,480
12340	3418	Electricity	6,471	5,781	403
12400	3418	Water	827	130	844
		Premises-related Expenses	7,355	8,341	3,727
14310	3418	Consultancy fees	0	800	0
14325	3418	Licence Fees	0	70	70
14577	3418	Development Work	310	0	0
		Supplies and Services	310	870	70
		TOTAL CONTROLLABLE EXPENDITURE	7,665	9,211	3,797
17214	3418	Cost of Insurance Section	883	600	600
		Support Services	883	600	600
		TOTAL EXPENDITURE	8,548	9,811	4,397
		INCOME			
19412	3418	Costs Recoverable	(3,934)	(2,000)	(3,000)
		Income	(3,934)	(2,000)	(3,000)
NET REVENUE REQUIREMENT			4,614	7,811	1,397

ENVIRONMENT			2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		Employees Expenses	709,442	717,731	878,026
		Premises Related Expenses	2,717,415	2,704,279	2,707,274
		Transport Related Expenses	7,355	7,670	6,844
		Supplies & Services	3,765,684	4,175,084	4,250,979
		Third Party Payments	48,563	50,843	53,397
		Central Support Services	154,927	293,164	293,164
		Other Recharges	465,521	597,050	494,474
		Capital Financing Costs	125,345	0	800,000
		Total Expenditure	7,994,252	8,545,821	9,484,158
		Income	(2,672,301)	(2,687,455)	(2,822,935)
		Recharges	(553,201)	(416,740)	(633,749)
		Net Expenditure	4,768,750	5,441,626	6,027,474

Agresso code	CC	TOWN CENTRE ENHANCEMENTS	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
12034	2026	Payment to HTS-Building Maintenance	1,272	9,950	10,150
12080	2026	Pest Control	0	2,000	500
12300	2026	Town Centre - Small Works	2,814	4,000	4,000
12306	2026	Footpath Maintenance	6,593	5,000	5,000
		Premises-related Expenses	10,679	20,950	19,650
		TOTAL CONTROLLABLE EXPENDITURE	10,679	20,950	19,650
18071	2026	Depreciation Capital Charges	30,596	0	0
		Capital Financing Costs	30,596	0	0
		TOTAL EXPENDITURE	41,275	20,950	19,650
		NET REVENUE REQUIREMENT	41,275	20,950	19,650

Agresso code	CC	DOMESTIC REFUSE COLLECTION	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
12037	2140	Payment to HTS-Street Cleaning	7,597	7,957	8,163
		Premises-related Expenses	7,597	7,957	8,163
14005	2140	Equipment Materials & Maintenance incl.Lighting	1,539	2,000	2,000
14431	2140	IT Support & IT Consumables		4,200	
14851	2140	Bins for Flats	6,196	6,000	6,000
14865	2140	External Contracts	984,372	1,307,207	1,325,630
		Supplies and Services	992,059	1,319,407	1,333,630
		TOTAL CONTROLLABLE EXPENDITURE	999,656	1,327,364	1,341,793
17205	2140	Cost of Telephone System		900	900
17303	2140	Cost of Information Technology	3,343	2,900	2,900
17310	2140	Cost of Income Service	480	300	300
		Support Services	3,823	4,100	4,100
		Cost of DEC (Head of Service)		36,780	0
		Cost of DEC (Client Team)	93,496	59,810	96,362
17311	2140		93,496	96,590	96,362
		Recharges	93,496	96,590	96,362
18071	2140	Depreciation Capital Charges	38,731	0	0
		Capital Financing Costs	38,731	0	0
		TOTAL EXPENDITURE	1,135,706	1,428,054	1,442,255
		INCOME			
19020	2140	Tipping Away Credit	(2,790)	0	0
19140	2140	Sales of Bins	(12,579)	(5,500)	(5,500)
19460	2140	ECC/NEHA Contribution	(847,096)	(761,627)	(887,427)
		Income	(862,465)	(767,127)	(892,927)
		NET REVENUE REQUIREMENT	273,241	660,927	549,328

Agresso code	CC	UNADOPTED HIGHWAYS	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
12037	2187	Payment to HTS-Street Cleaning	4,287	4,487	4,612
12086	2187	ECC Highways Rangers	0	85,000	0
12091	2187	Highway Maintenance	16,151	13,750	13,750
12306	2187	Footpath Maintenance	1,832	6,250	6,250
		Premises-related Expenses	22,270	109,487	24,612
14766	2187	Drainage Feasibility Study	862	1,250	1,250
		Supplies and Services	862	1,250	1,250
		TOTAL CONTROLLABLE EXPENDITURE	23,132	110,737	25,862
17303	2187	Cost of Information Technology	3,345	2,900	2,900
17310	2187	Cost of Income Service	73	100	100
		Support Services	3,418	3,000	3,000
17311	2187	DEC		52,000	0
		Recharges	0	52,000	0
		TOTAL EXPENDITURE	26,550	165,737	28,862
		INCOME			
19357	2187	Other Local Authority Income		(85,000)	0
		Income	0	(85,000)	0
		NET REVENUE REQUIREMENT	26,550	80,737	28,862

Agresso code	CC	RECYCLING	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
14005	2220	Equipment Materials & Maintenance incl.Lighting	8,471	0	0
14015	2220	Open/Close Stock (Equipment etc)	1,777	0	0
14851	2220	Bins for Flats	13,872	15,000	15,000
14865	2220	External Contracts	2,311,658	2,403,477	2,436,553
14939	2220	Recycling Containers		10,000	10,000
		Supplies and Services	2,335,778	2,428,477	2,461,553
		TOTAL CONTROLLABLE EXPENDITURE	2,335,778	2,428,477	2,461,553
17205	2220	Cost of Telephone System		600	600
17214	2220	Cost of Insurance Section	1,139	700	700
17303	2220	Cost of Information Technology	1,115	1,000	1,000
17305	2220	Cost of Human Resources		1,000	1,000
17310	2220	Cost of Income Service	1,094	800	800
17322	2220	Cost of Health & Safety Service		100	100
17331	2220	Cost of Cashiers	11,541	10,100	10,100
17345	2220	Cost of Training & Development Service	0	200	200
		Support Services	14,889	14,500	14,500
		Cost of DEC (Env Health)	9,805	30,470	0
17311	2220	Cost of DEC (Client Team)	48,502	36,730	96,362
			58,307	69,200	96,362

17328	2220	Cost of Parking Permits	10	0	0
			10	0	0
		Recharges	58,317	69,200	96,362
		TOTAL EXPENDITURE	2,408,984	2,512,177	2,572,415
		INCOME			
19140	2220	Sales of Bins	(18,108)	0	0
19226	2220	Other Fees	(256,484)	(225,500)	(305,500)
19462	2220	Recycling Credits	(799,219)	(773,280)	(789,148)
		Income	(1,073,811)	(998,780)	(1,094,648)
		NET REVENUE REQUIREMENT	1,335,173	1,513,397	1,477,767
Agresso code	CC	SPECIAL REFUSE COLLECTION	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14865	2270	External Contracts	190,929	201,551	234,976
14876	2270	Clinical waste collections	5,407	2,000	2,000
		Supplies and Services	196,336	203,551	236,976
		TOTAL CONTROLLABLE EXPENDITURE	196,336	203,551	236,976
17331	2270	Cost of Cashiers	7,145	6,200	6,200
		Support Services	7,145	6,200	6,200
17311	2270	Cost of DEC (Client Team)	39,403	17,210	27,501
		Recharges	39,403	17,210	27,501
				0	0
		TOTAL EXPENDITURE	242,884	226,961	270,677
		INCOME			
19226	2270	Other Fees	(74,580)	(55,000)	(70,000)
19460	2270	ECC/NEHA Contribution	(1,620)	0	(5,372)
		Income	(76,200)	(55,000)	(75,372)
		NET REVENUE REQUIREMENT	166,684	171,961	195,305
Agresso code	CC	STREET CLEANSING	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12037	2290	Payment to HTS-Street Cleaning	1,162,025	1,216,455	1,344,301
12340	2290	Electricity	11,439	14,730	6,470
		Premises-related Expenses	1,173,464	1,231,185	1,350,771
14486	2290	Subscriptions to Organisations & Periodicals	7,984	7,990	7,990
		Supplies and Services	7,984	7,990	7,990
		TOTAL CONTROLLABLE EXPENDITURE	1,181,448	1,239,175	1,358,761
		Cost of DEC (Client Team)	77,454	51,040	48,285
		Cost of DEC (Head of Service)	77,454	106,210	48,285
		Recharges	77,454	106,210	48,285
18071	2290	Depreciation Capital Charges	5,585	0	0
		Capital Financing Costs	5,585	0	0
		TOTAL EXPENDITURE	1,264,487	1,345,385	1,407,046
		INCOME			
19412	2290	Costs Recoverable	(11,623)	(14,730)	(6,470)
		Income	(11,623)	(14,730)	(6,470)
		NET REVENUE REQUIREMENT	1,252,864	1,330,655	1,400,576
Agresso code	CC	ABANDONED VEHICLES	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
15106	2304	Payment to HTS-Abandoned Vehicles	48,563	50,843	53,397
		Third Party Payments	48,563	50,843	53,397
		TOTAL CONTROLLABLE EXPENDITURE	48,563	50,843	53,397
17331	2304	Cost of Cashiers	270	200	200
		Support Services	270	200	200
17311	2304	Cost of DEC (Client Team)	7,694	5,000	7,473
		Recharges	7,694	5,000	7,473
		TOTAL EXPENDITURE	56,527	56,043	61,070
		NET REVENUE REQUIREMENT	56,527	56,043	61,070
Agresso code	CC	STREET NAME SIGNS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12034	2306	Payment to HTS-Building Maintenance	1,454	470	480
12037	2306	Payment to HTS-Street Cleaning	23,089	24,169	(730)
		Premises-related Expenses	24,543	24,639	(250)
14765	2306	Street Environmental Scheme	5,809	5,470	5,470
		Supplies and Services	5,809	5,470	5,470
		TOTAL CONTROLLABLE EXPENDITURE	30,352	30,109	5,220
17311	2306	DEC		27,520	0
		Recharges	0	27,520	0
		TOTAL EXPENDITURE	30,352	57,629	5,220
		INCOME			
19264	2306	Fees & Charges	(1,911)	(15,000)	(5,000)
		Income	(1,911)	(15,000)	(5,000)
		NET REVENUE REQUIREMENT	28,441	42,629	220
Agresso code	CC	ROUNDBABOUTS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12334	2452	Payment to HTS - Grounds Maintenance	25,371	0	0
		Premises-related Expenses	25,371	0	0
14696	2452	Townwide landscaping Improvements	910		
14859	2452	Management Agreement	3,420		
		Supplies and Services	4,330		
		TOTAL CONTROLLABLE EXPENDITURE	29,701	0	0
		TOTAL EXPENDITURE	29,701	0	0
		INCOME			
19444	2452	Sponsorship Income	(33,333)		
19487	2452	Roundabout Sponsorship Income	500	(20,000)	(32,000)
		Income	(32,833)	(20,000)	(32,000)
		NET REVENUE REQUIREMENT	(3,132)	(20,000)	(32,000)
Agresso code	CC	BUS TERMINUS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£

11000	2458	Salaries - Basic	54,173	50,912	58,348
11001	2458	Salaries - Overtime	0	1,880	1,870
11011	2458	Vacancy Savings	0	(1,530)	(1,618)
11121	2458	Flexi Time & Annual Leave payments	(16)		
11200	2458	National Insurance	4,965	5,370	7,252
11250	2458	Superannuation	12,081	12,840	13,429
		Employees' Expenses	71,203	69,472	79,281
12000	2458	Maintenance Buildings - External Contracts	13,583	20,000	20,000
12001	2458	Alarm Maintenance Burglar & Fire	2,542	1,200	1,200
12010	2458	Trade Refuse Collection	6,876	6,000	6,000
12034	2458	Payment to HTS-Building Maintenance	4,249	6,890	7,030
12080	2458	Pest Control	0	1,250	1,250
12340	2458	Electricity	7,096	8,914	3,843
12390	2458	Business Rates	57,344	50,530	51,540
12400	2458	Water	2,526	1,660	2,841
12421	2458	Cleaning Contract	49,328	47,100	54,493
		Premises-related Expenses	143,544	143,544	148,197
13180	2458	Car Allowance	119		
		Transport-related expenses	119	0	0
14005	2458	Equipment Materials & Maintenance incl.Lighting	2,914	400	400
14007	2458	Fire Extinguishers	0	130	130
14230	2458	Clothing & Uniform	0	300	300
14410	2458	Rental,Maintenance & Call Charges for Phone System	360	1,450	360
14415	2458	Mobile Phone Costs	97	120	53
14416	2458	Leased Line Charges	597		
14418	2458	Mobile Radios	510	480	936
14471	2458	Subsistence claims for staff inc parking	12		
		Supplies and Services	4,490	2,880	2,179
		TOTAL CONTROLLABLE EXPENDITURE	219,356	215,896	229,657
17202	2458	Cost of Reprographics	0	80	80
17205	2458	Cost of Telephone System	740	300	300
17214	2458	Cost of Insurance Section	3,140	2,000	2,000
17215	2458	Cost of Occupational Health Service	92	100	100
17305	2458	Cost of Human Resources	1,960	3,000	3,000
17310	2458	Cost of Income Service	598	400	400
17322	2458	Cost of Health & Safety Service	394	400	400
17331	2458	Cost of Cashiers Service	683	600	600
17345	2458	Cost of Training & Development Service	579	700	700
		Support Services	8,186	7,580	7,580
18071	2458	Depreciation	9,767	0	0
		Capital Financing Costs	9,767	0	0
		TOTAL EXPENDITURE	237,309	223,476	237,237
		INCOME			
19114	2458	Sales General		(500)	(500)
19515	2458	Departure Fees	(79,569)	(100,000)	(100,000)
19545	2458	Sales of NEL Tickets	67	(200)	0
19548	2458	Sales of TGM Tickets	(13)	0	0
19564	2458	Sales of Richmond Coach Tickets		(100)	0
		Income	(79,515)	(100,800)	(100,500)
19601	2458	Recharge GF to GF	(29,174)	(25,690)	(31,897)
		Recharged	(29,174)	(25,690)	(31,897)
		NET REVENUE REQUIREMENT	128,620	96,986	104,840
gresso cox	CC	ENVIRONMENTAL MANAGEMENT EXPENDITURE	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	2756	Salaries - Basic	141,406	175,640	218,809
11001	2756	Salaries - Overtime	496	0	0
11011	2756	Vacancy Savings		(4,243)	(5,934)
11100	2756	Wages - Basic	4,864		
11121	2756	Flexi Time & Annual Leave payments	868	0	0
11200	2756	National Insurance	15,017	17,768	29,071
11210	2756	Wages - National Insurance	86		
11250	2756	Superannuation	31,600	33,059	48,794
11260	2756	Wages - Superannuation	239		
		Employees' Expenses	194,576	222,224	290,740
13180	2756	Car Allowance	777	873	536
13200	2756	Staff Travel cost Public Transport only		73	73
		Transport-related expenses	777	946	609
14005	2756	Equipment Materials & Maintenance incl.Lighting	1,846	909	0
14203	2756	Refreshments at Meetings	7	29	29
14230	2756	Clothing & Uniform	988	36	36
14249	2756	Land Registry Fees	576	436	236
14251	2756	Books, Magazines and Publications		273	73
14258	2756	Office Stationery	60		
14343	2756	Valuation of Assets Fees	300		
14415	2756	Mobile Phone Costs	435	262	272
14431	2756	IT Support and IT Consumables	153		
14471	2756	Subsistence claims for staff inc parking	48	236	136
14525	2756	GIS Expenditure	4,466	3,500	3,500
14587	2756	Conference Expenses	181	58	58
		Supplies and Services	9,060	5,739	4,340
		TOTAL CONTROLLABLE EXPENDITURE	204,413	228,909	295,689
17000	2756	Cost of Administration Buildings	8,902	5,564	5,564
17200	2756	Cost of Messenger Service		764	764
17202	2756	Cost of Reprographics		1,320	1,320
17205	2756	Cost of Telephone System	1,110	1,345	1,345
17214	2756	Cost of Insurance Section		1,709	1,709
17215	2756	Cost of Occupational Health Service	184	145	145
17302	2756	Cost of Audit		6,945	6,945
17303	2756	Cost of Information Technology		17,782	17,782
17304	2756	Cost of Legal Services		93,855	93,855
17305	2756	Cost of Human Resources	3,921	3,236	3,236
17310	2756	Cost of Income Service		582	582
17322	2756	Cost of Health & Safety Service	789	436	436
17338	2756	Cost of Procurement Service		17,782	17,782
17345	2756	Cost of Training & Development Service	1,158	727	727
17346	2756	Cost of Payments Service		7,382	7,382
		Support Services	16,064	159,574	159,574
17311	2756	Cost of Departmental Admin Services (Head of Service)	2,735	0	0
		Cost of P&FM (ID badges)	6	0	0
		Cost of P&FM (parking permits)	19	0	0
17328	2756		26	0	0
		Recharges	2,761	0	0
		TOTAL EXPENDITURE	223,238	388,483	455,263
		INCOME			
19008	2756	Specific Grants Income (Service Related)	(218)		
19412	2756	Costs Recoverable	(2,702)	0	0
19581	2756	Admin Costs Income	(2,425)		
		Income	(5,345)	0	0
19602	2756	Recharge from GF to HRA	(44,523)	(37,820)	(50,087)
		Recharged	(44,523)	(37,820)	(50,087)
		NET REVENUE REQUIREMENT	173,370	350,663	405,176
gresso cox	CC	ALLOTMENTS EXPENDITURE	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
12034	2900	Payment to HTS-Building Maintenance	403	250	260
12036	2900	Payment to HTS-Grounds Maintenance	9,403	9,873	10,154
12400	2900	Water	5,943	3,350	3,218
12426	2900	Rubbish Clearance		1,000	1,000
		Premises-related Expenses	15,749	14,473	14,632

14323	2900	Legal Costs	11,000		
		Supplies and Services	11,000	0	0
		TOTAL CONTROLLABLE EXPENDITURE	26,749	14,473	14,632
17310	2900	Cost of Income Service	6,985	5,000	5,000
		Support Services	6,985	5,000	5,000
17311	2900	Cost of DEC (Client Team)	5,265	4,010	45,487
		Recharges	5,265	4,010	45,487
		TOTAL EXPENDITURE	38,999	23,483	65,119
19508	2900	INCOME			
		Rents Income	(6,711)	(6,148)	(6,148)
		Income	(6,711)	(6,148)	(6,148)
		NET REVENUE REQUIREMENT	32,288	17,335	58,971
Agresso code	CC	LAND TRUST	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2978	Salaries - Basic	30,807	23,183	31,507
11011	2978	Vacancy savings	463	(551)	(850)
11121	2978	Flexi Time & Annual Leave Payments	119	0	0
11200	2978	National Insurance	2,996	1,860	3,976
11250	2978	Superannuation	6,870	4,370	7,026
		Employees' Expenses	40,792	28,862	41,659
14005	2978	Equipment Materials & M'ce incl. Lighting	855	4,780	4,780
14415	2978	Mobile Phone Costs	97	120	87
14695	2978	Biodiversity Landscaping Improvements	2,091	0	0
14696	2978	Townwide landscaping Improvements	2,010	0	0
		Supplies and Services	5,053	4,900	4,867
		TOTAL CONTROLLABLE EXPENDITURE	45,845	33,762	46,526
17215	2978	Cost of Occupational Health Service	46	0	0
17305	2978	Cost of Human Resources	980	1,000	1,000
17322	2978	Cost of Health & Safety Service	197	100	100
17345	2978	Cost of Training	289	200	200
		Support Services	1,512	1,300	1,300
17311	2978	Cost of DEC (Client Team)	24,874	23,860	15,640
		Recharges	24,874	23,860	15,640
		TOTAL EXPENDITURE	72,231	58,922	63,466
19412	2978	INCOME			
		Costs Recoverable	0	(16,120)	(16,120)
		Income	0	(16,120)	(16,120)
		NET REVENUE REQUIREMENT	72,231	42,802	47,346
Agresso code	CC	OPEN SPACES	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	2980	Maintenance Buildings - External Contracts	3,200	0	0
12034	2980	Payment to HTS-Building Maintenance	463	0	0
12035	2980	Payment to HTS-SET	116,741	122,181	125,996
12036	2980	Payment to HTS-Grounds Maintenance	908,524	952,834	940,976
12327	2980	Grounds Maintenance - Trees	109,238		
12328	2980	Grounds Maintenance - Non DSO	61,181	0	0
12400	2980	Water	64	90	90
		Premises-related Expenses	1,199,411	1,075,105	1,067,062
14005	2980	Equipment Materials & Matce inc Lighting	93	0	0
14310	2980	Consultancy Fees & Consultation costs	3,749	3,000	3,000
14564	2980	Estate Environment (outside contractor)	12,003		
14694	2980	Townwide Street Furniture		4,000	4,000
14695	2980	Biodiversity Landscaping Improvements	6,271	8,800	8,800
14696	2980	Townwide Landscaping Improvements	21,263	14,000	14,000
14697	2980	Ragwort & Japanese Knotweed		1,000	1,000
		Supplies and Services	43,379	30,800	30,800
		TOTAL CONTROLLABLE EXPENDITURE	1,242,790	1,105,905	1,097,862
		Cost of DEC (Client Team)	46,143	45,870	67,742
		Cost of DEC (Head of Service)		18,390	0
17311	2980		46,143	64,260	67,742
17319	2980	Cost of Community Safety Rangers	49,010	48,300	48,300
		Recharges	95,153	112,560	116,042
18050	2980	RCCO		0	800,000
18071	2980	Depreciation	22,924	0	0
		Capital Financing Costs	22,924	0	800,000
		TOTAL EXPENDITURE	1,360,867	1,218,465	2,013,904
19006	2980	INCOME			
		Specific Grants Income (Service Related)	5,894	0	0
19313	2980	Grazing		(530)	(530)
19356	2980	Wayleaves	(2)		
		Income	5,892	(530)	(530)
		NET REVENUE REQUIREMENT	1,366,759	1,217,935	2,013,374
Agresso code	CC	REGULATORY SERVICES-CLIENT TEAM	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3386	Salaries - Basic	253,608	334,037	352,049
11001	3386	Salaries - Overtime	13,110	0	0
11003	3386	Contract & Agency Staff	47,182	0	0
11011	3386	Vacancy Savings	0	(5,869)	(9,517)
11100	3386	Wages - Basic	267		
11121	3386	Flexi Time & Annual Leave payments	839	0	0
11200	3386	National Insurance	28,120	23,023	45,307
11250	3386	Superannuation	59,745	45,992	78,507
		Employees' Expenses	402,871	397,173	466,346
13025	3386	Payment to HTS- Fleet	4,944	5,174	5,085
13105	3386	Payment to HTS- Fuel	1,138	600	600
13180	3386	Car Allowance	377	850	450
13200	3386	Staff Travel cost Public Transport only		100	100
		Transport-related expenses	6,459	6,724	6,235
14005	3386	Equipment Materials & Maintenance incl.Lighting	382	500	0
14203	3386	Refreshment at Meetings		700	700
14230	3386	Clothing & Uniform		500	500
14258	3386	Office Stationery	204	500	0
14410	3386	Rental, Maintenance & Call Charges for Phone Sys.	302	400	400
14415	3386	Mobile Phone Costs	876	1,080	434
14486	3386	Subscriptions to Organisations & Periodicals	839	0	0
14501	3386	Policy Excesses		0	5,000
14695	3386	Biodiversity Landscaping Improvements	27		
		Supplies and Services	2,630	3,680	7,034
		TOTAL CONTROLLABLE EXPENDITURE	411,960	407,577	479,615
17000	3386	Cost of Administration Buildings	14,243	13,600	13,600
17200	3386	Cost of Messenger Service	2,223	2,100	2,100
17202	3386	Cost of Reprographics	534	4,100	4,100
17204	3386	Cost of Franking	2,821	410	410
17205	3386	Cost of Telephone System	2,591	2,600	2,600
17214	3386	Cost of Insurance Section	3,698	2,400	2,400
17215	3386	Cost of Occupational Health Service	322	300	300
17302	3386	Cost of Audit	11,129	10,600	10,600
17303	3386	Cost of Information Technology	22,568	19,700	19,700
17304	3386	Cost of Legal Services	2,842	3,200	3,200

17305	3386	Cost of Human Resources	6,862	6,900	6,900
17322	3386	Cost of Health & Safety Service	1,382	1,000	1,000
17345	3386	Cost of Training & Development Service	2,026	1,500	1,500
17346	3386	Cost of Payments Service	0	10,100	10,100
		Support Services	73,241	78,510	78,510
17002	3386	Cost of Office Accomodation		320	320
17311	3386	Cost of DEC (Env Health)	22,937	49,020	0
			22,937	49,340	320
17328	3386	Cost of P&FM (Parking Permits)	50	60	60
			50	60	60
		Recharges	22,987	49,400	380
		TOTAL EXPENDITURE	508,188	535,487	558,505
		INCOME			
19601	3386	Recharge GF to GF (within service plan)	(478,304)	(350,990)	(549,485)
		Recharged	(478,304)	(350,990)	(549,485)
		TOTAL INCOME	(478,304)	(350,990)	(549,485)
		NET REVENUE REQUIREMENT	29,884	184,497	9,020
Agresso code	CC	CAR PARKS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12034	3450	Payment to HTS-Building Maintenance	2,381	5,590	5,700
12304	3450	Car Park Maintenance	33,606	10,000	10,000
12340	3450	Electricity	4,727	5,986	2,264
12390	3450	Business Rates	54,073	55,363	56,473
		Premises-related Expenses	94,787	76,939	74,437
14005	3450	Equipment Materials & Maintenance incl.Lighting	32,910	25,000	25,000
14263	3450	Tickets		6,000	6,000
14337	3450	Security Fees	13,278	18,730	14,400
14415	3450	Mobile Phone Costs	640	1,680	0
14431	3450	IT Support and IT Consumables	1,440	4,630	1,440
14511	3450	Statutory Advertising	3,821		
14865	3450	External Contracts	94,825	104,900	108,050
		Supplies and Services	146,914	160,940	154,890
		TOTAL CONTROLLABLE EXPENDITURE	241,701	237,879	229,327
17000	3450	Cost of Accommodation	1,780	1,700	1,700
17200	3450	Cost of Messenger Service	2,223		
17202	3450	Cost of Reprographics	8	50	50
17204	3450	Cost of Franking	294	350	350
17214	3450	Cost of Insurance Section	7,768	5,100	5,100
17310	3450	Cost of Income Service	1,567	1,100	1,100
17331	3450	Cost of Cashiers Service	1,938	1,700	1,700
17335	3450	Cost of Room Hire Bookings	175		
		Support Services	15,753	10,000	10,000
17002	3450	Cost of LBC Office Accommodation	8,943	7,800	9,045
17311	3450	Cost of DEC (Car Parks Manager)	29,174	25,690	31,897
			29,174	25,690	31,897
		Recharges	38,117	33,490	40,942
18071	3450	Depreciation	17,742	0	0
		Capital Financing Costs	17,742	0	0
		TOTAL EXPENDITURE	313,313	281,369	280,269
		INCOME			
19226	3450	Other Fees	(500)		
19274	3450	Parking Permit Fees	(4,576)	(6,480)	(6,480)
19301	3450	Pay & Display Income	(437,898)	(472,500)	(472,500)
19315	3450	Special Parking Permits		(6,240)	(6,240)
19320	3450	Parking Charges - PCNs	(35,188)	(55,000)	(40,000)
19323	3450	Seasons Tickets	(39,271)	(57,200)	(57,200)
19497	3450	Shop Permits	(10,346)	(10,800)	(10,800)
		Income	(527,779)	(608,220)	(593,220)
19601	3450	Recharge GF to GF	(630)	(1,070)	(1,070)
19602	3450	Recharge GF to HRA	(570)	(1,170)	(1,210)
		Recharged	(1,200)	(2,240)	(2,280)
		NET REVENUE REQUIREMENT	(215,666)	(329,091)	(315,231)
Agresso code	CC	RESIDENTS PARKING - ON STREET PARKING	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
13105	3488	Payment for fuel	0	0	0
		Transport-related expenses	0	0	0
		TOTAL CONTROLLABLE EXPENDITURE	0	0	0
17310	3488	Cost of Income Service	88	100	100
17331	3488	Cost of Cashiers Service	3,553	3,100	3,100
		Support Services	3,641	3,200	3,200
		TOTAL EXPENDITURE	3,641	3,200	3,200
		NET REVENUE REQUIREMENT	3,641	3,200	3,200

			2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
EXECUTIVE OFFICE					
		Employees Expenses	1,874,141	1,958,774	2,731,929
		Premises Related Expenses	0	0	0
		Transport Related Expenses	5,342	2,836	2,661
		Supplies & Services	203,309	164,475	131,268
		Third Party Payments	0	0	0
		Central Support Services	1,218,754	1,294,954	1,156,954
		Other Recharges	187,096	212,120	378,450
		Capital Financing Costs	0	0	0
		Total Expenditure	3,488,642	3,633,159	4,401,262
		Income	297	0	
		Recharges	(1,761,546)	(2,131,270)	(1,426,579)
		Net Expenditure	1,727,393	1,501,889	2,974,683
Agresso code	CC	HARLOW EDUCATIONAL PROGRESSION AWARDS	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
14005	2776	Equipment Materials & Maintenance incl.Lighting	5,341	0	0
14255	2776	Hospitality	29	0	0
14510	2776	Advertising, Marketing, Publicity & Printing	687	0	0
14988	2776	Awards	0	3,900	3,900
		Supplies and Services	6,057	3,900	3,900
		TOTAL EXPENDITURE	6,057	3,900	3,900
		NET REVENUE REQUIREMENT	6,057	3,900	3,900
gresso cox	CC	EXECUTIVE MANAGEMENT TEAM	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	2782	Salaries - Basic	123,006	160,928	1,520,834
11003	2782	Contract Staff	39,955	0	0
11011	2782	Vacancy Savings	0	(4,030)	(41,522)
11121	2782	Flexi Time & Annual Leave	(6,430)	0	0
11200	2782	National Insurance	20,300	21,410	216,125
11250	2782	Superannuation	26,196	31,130	339,146
11460	2782	Courses	4,134	0	0
		Employees' Expenses	207,161	209,438	2,034,583
13180	2782	Car allowances	0	70	678
13200	2782	Staff Travel cost Public Transport only	192	80	658
		Transport-related expenses	192	150	1,336
14005	2782	Equipment & Materials, Purchases & Maintenance	7,549	300	0
14202	2782	Vending Machine Provisions	0	450	450
14203	2782	Refreshments at meetings	0	500	500
14251	2782	Books & Periodicals	0	800	1,100
14255	2782	Hospitality	1,040	0	9
14258	2782	Stationery	106	0	0
14310	2782	Consultancy Fees & Consultation Costs (CE appraisal)	4,000	0	0
14323	2782	Legal Costs	0	0	182
14332	2782	Professional Fees	17,183	750	1,030
14415	2782	Mobile Phone Rental	156	750	600
14431	2782	IT Support & IT Consumables	0	500	855
14471	2782	Subsistence Claims for Staff	13	1,000	1,628
14486	2782	Subscriptions to Organisations & Periodicals	48,149	45,700	28,631
14510	2782	Advertising, Marketing , Publicity & Printing	850	0	455
14587	2782	Other miscellaneous (West Essex (Harlow) Business Awards)	4,012	2,000	3,545
		Supplies and Services	83,058	52,750	38,985
		TOTAL CONTROLLABLE EXPENDITURE	290,411	262,338	2,074,904
17000	2782	Office Accommodation	23,146	22,100	58,099
17200	2782	Messengers	0	2,100	6,491
17202	2782	App Reprographics	3,506	1,500	2,900
17204	2782	App Franking	223	520	545
17205	2782	App Telephones	370	1,200	6,180
17214	2782	Insurance	2,221	1,400	9,127
17215	2782	Industrial Health Service Fees	46	0	428
17301	2782	Cost of Accountancy	4,794	4,800	229,800
17302	2782	Cost of Audit	0	0	17,059
17303	2782	Cost of IT	7,804	6,800	49,811
17304	2782	Cost of Legal	80,293	89,600	192,576
17305	2782	Cost of Human Resources	980	1,000	14,579
17310	2782	Cost of Income	0	0	275
17320	2782	Cost of Communications	0	0	147,800
17322	2782	Cost of Health & safety	197	100	1,851
17331	2782	Cost of Cashiers	0	0	1,366
17338	2782	Cost of Procurement	0	0	41,443
17342	2782	Cost of Policy & Performance	7,081	12,600	50,400
17345	2782	Cost of Training & Development	289	200	3,175
17346	2782	Cost of Payments	0	0	17,339
		Support Services	130,950	143,920	851,124
17335	2782	LBC Room Hire Bookings	72	320	320
		Recharges	72	320	320
		TOTAL EXPENDITURE	421,433	406,578	2,926,348
		INCOME			
19601	2782	GF Recharge to GF	(417,187)	(323,900)	(219,211)
19602	2782	GF Recharge to HRA	(10,674)	(8,990)	(431,068)
		Recharged	(427,861)	(332,890)	(650,279)
		Income	(427,861)	(332,890)	(650,279)
		NET REVENUE REQUIREMENT	(6,428)	73,688	2,276,069
Agresso code	CC	CORPORATE & GOVERNANCE SUPPORT	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	2786	Salaries - Basic	193,703	197,129	336,549
11001	2786	Overtime	4,493	110	119
11011	2786	Vacancy Savings	0	(5,620)	(8,562)
11121	2786	Flexi Time & Annual Leave Payments	9	0	0
11200	2786	National Insurance	21,080	24,880	41,428
11250	2786	Superannuation	40,451	46,550	70,509
		Employees' Expenses	259,736	263,049	440,043
13180	2786	Car Allowance	0	150	75
13200	2786	Staff travel public transport	36	0	0
		Transport-related expenses	36	150	75
14005	2786	Equipment & Materials, Purchases & Maintenance	138	0	10,000
14203	2786	Refreshments at Meetings	46	50	50
14255	2786	Hospitality	60	0	0
14258	2786	Office Stat	0	0	10,000
14323	2786	Legal Costs	4,090	0	0
14401	2786	Postage	0	50	50
14415	2786	IT Support & IT Consumables	10	0	0

14471	2786	Subsistence Claims for Staff	0	50	50
14486	2786	Subscriptions to Organisations & Periodicals	99	0	0
14587	2786	Conference Expenses	180	0	0
14732	2786	Scrutiny Committees	0	500	500
14874	2786	Parking Permits	0	80	80
Supplies and Services			4,623	730	20,730
TOTAL CONTROLLABLE EXPENDITURE			264,395	263,929	460,848
17000	2786	Office Accommodation	12,463	11,900	11,900
17200	2786	App Messenger	2,223	0	0
17202	2786	App. Reprographics	21,113	12,000	12,000
17205	2786	App. Telephones	1,851	3,500	3,500
17214	2786	Insurance	5,175	3,400	3,400
17215	2786	Occ Health Service Fees	276	400	400
17303	2786	Costs of IT	12,263	10,700	10,700
17305	2786	Costs of Human Resources	5,882	8,900	8,900
17322	2786	Costs of Health & Safety	1,184	1,200	1,200
17323	2786	Costs of Payroll	0	2,000	2,000
17345	2786	Costs of Training	1,737	0	0
17346	2786	Payments	0	1,100	1,100
17347	2786	Cost of Head of Governance	25,319	22,200	0
Support Services			89,486	77,300	55,100
TOTAL EXPENDITURE			353,881	341,229	515,948
INCOME					
19601	2786	GF Recharge to GF	(343,300)	(331,700)	(331,700)
19602	2786	GF Recharge to HRA	(10,604)	(10,289)	(91,224)
Recharged			(353,904)	(341,989)	(422,924)
NET REVENUE REQUIREMENT			(23)	(751)	93,024
COMMUNICATIONS					
EXPENDITURE			2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	2794	Salaries - Basic	184,656	189,327	198,241
11001	2794	Salaries - Overtime	328	500	590
11011	2794	Vacancy Savings	0	(4,535)	(5,383)
11016	2794	Staffing efficiency savings	0	0	(20,000)
11121	2794	Flexi Time & Annual Leave payments	2,253	0	0
11200	2794	National Insurance	19,306	19,664	25,986
11250	2794	Superannuation	41,335	35,812	44,339
Employees' Expenses			247,878	240,858	243,773
13180	2794	Car Allowance	0	220	120
Transport-related expenses			0	220	120
14005	2794	Equipment Materials and Maint.	2,785	12,869	0
14203	2794	Refreshments at Meetings	23	0	0
14310	2794	Consultancy Fees & Consultation costs	31,938	25,000	0
14415	2794	Mobile Phone Costs	806	960	364
14431	2794	IT Support and IT Consumables	7,376	18,100	18,100
14510	2794	Advertising, Marketing, Publicity & Printing	19,096	10,000	10,000
Supplies and Services			62,024	66,929	28,464
TOTAL CONTROLLABLE EXPENDITURE			309,902	308,007	272,357
17000	2794	Cost of Administration Buildings	10,682	10,200	10,200
17200	2794	Cost of Messenger Service	2,223	2,100	2,100
17202	2794	Cost of Reprographics	164	350	350
17204	2794	Cost of Franking	2	30	30
17205	2794	Cost of Telephone System	1,851	900	900
17214	2794	Cost of Insurance Section	3,698	2,400	2,400
17215	2794	Cost of Occupational Health	230	200	200
17303	2794	Cost of Information Technology	54,368	47,400	47,400
17305	2794	Cost of Human Resources	4,901	5,000	5,000
17322	2794	Cost of Health & Safety Service	987	700	700
17345	2794	Cost of Training & Development	1,447	1,100	1,100
17346	2794	Cost of Payments Service	0	1,500	1,500
17347	2794	Cost of Hld Gov	12,659	11,100	0
Support Services			93,212	82,980	71,880
TOTAL EXPENDITURE			403,114	390,987	344,237
INCOME					
19601	2794	Recharge GF to GF	(336,323)	(268,300)	(268,300)
19602	2794	Recharge from GF to HRA	(64,539)	(55,720)	(85,076)
Recharged			(400,862)	(324,020)	(353,376)
NET REVENUE REQUIREMENT			2,252	66,967	(9,139)
DIRECTOR OF GOVERNANCE AND CORPORATE SERVICES					
EXPENDITURE			2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	3162	Salaries	107,725	116,640	0
11011	3162	Vacancy Savings	0	(2,700)	0
11121	3162	Flexi Time & Annual Leave payments	(2,533)	0	0
11200	3162	National Insurance	13,612	14,990	0
11250	3162	Superannuation	24,023	21,930	0
11460	3162	Course Fees	3,315	0	0
Employees' Expenses			146,142	150,860	0
13180	3162	Car Allowance	0	70	0
13200	3162	Staff Travel Cost Public Transport Only	44	60	0
Transport-related expenses			44	130	0
14251	3162	Books & Periodicals	0	200	0
14323	3162	Legal Costs	25,433	0	0
14332	3162	Professional Fees	0	280	0
14415	3162	Mobile Phone Costs	200	250	0
14471	3162	Subsistence Claims for Staff	0	360	0
14587	3162	Conference Expenses	0	500	0
Supplies and Services			25,633	1,590	0
TOTAL CONTROLLABLE EXPENDITURE			171,819	162,580	0
17000	3162	Cost of Accommodation	3,560	3,400	0
17214	3162	Insurance	744	500	0
17215	3162	Cost of OHS	46	0	0
17300	3162	Cost of CMT & CG&S	31,033	25,300	0
17301	3162	Cost of Accountancy	38,107	38,300	0
17302	3162	Cost of Audit	7,419	7,100	0
17303	3162	Cost of IT	5,574	4,900	0
17304	3162	Costs of Legal Services	35,281	39,400	0
17305	3162	Cost of HR	980	1,000	0
17320	3162	Cost of Communications	12,827	10,200	0
17322	3162	Cost of Health & Safety	197	100	0
17338	3162	Cost of Procurement	6,070	9,200	0
17345	3162	Cost of Training	289	200	0
17346	3162	Cost of Payments	0	4,000	0
Support Services			142,127	143,600	0
17328	3162	Cost.pof Properties & Facilities	6	0	0
Recharges			6	0	0
TOTAL EXPENDITURE			313,952	296,180	0
INCOME					
19601	3162	Recharge GF to GF	(316,484)	(277,500)	0
Recharged			(316,484)	(277,500)	0
NET REVENUE REQUIREMENT			(2,532)	18,680	0

Agresso code	CC	ASSISTANT DIRECTOR CORPORATE SERVICES	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
		EXPENDITURE			
11000	3163	Salaries - Basic	68,107	87,276	0
11011	3163	Vacancy Savings	0	(2,098)	0
11121	3163	Flexi Time & Annual Leave payments	726	0	0
11200	3163	National Insurance	8,143	10,912	0
11250	3163	Superannuation	15,188	13,658	0
		Employees' Expenses	92,164	109,750	0
14415	3163	Mobile Phones	84	120	0
		Supplies and Services	84	120	0
		TOTAL CONTROLLABLE EXPENDITURE	92,248	109,870	0
17000	3163	Cost of Office Accommodation	3,560	1,913	0
17205	3163	Cost of Telephony	370	463	0
17214	3163	Cost of Insurance	0	588	0
17215	3163	Cost of Occ Health	46	50	0
17303	3163	Costs of IT	0	6,113	0
17304	3163	Costs of Legal Services	0	32,263	0
17305	3163	Cost of HR	980	1,113	0
17310	3163	Cost of Income Service	0	200	0
17322	3163	Cost of Health & Safety	197	150	0
17338	3163	Cost of Procurement Service	0	6,113	0
17345	3163	Cost of Training & Development Service	289	250	0
17346	3163	Cost of Payments Service	0	2,538	0
		Support Services	5,442	51,754	0
		TOTAL EXPENDITURE	97,690	161,624	0
		NET REVENUE REQUIREMENT	97,690	161,624	0
Agresso code	CC	CHAIRMAN'S ALLOWANCE	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
		EXPENDITURE			
11001	3300	Salaries - Overtime	0	1,100	1,140
		Employees' Expenses	0	1,100	1,140
13180	3300	Car Allowance	0	60	60
13200	3300	Staff Travel cost Public Transport only	4,199	70	70
		Transport-related expenses	4,199	130	130
14005	3300	Equipment & Materials, Purchases & Maintenance	1,814	1,600	0
14202	3300	Vending Machine Provisions	0	100	100
14203	3300	Refreshments at meetings	0	500	500
14255	3300	Hospitality	2,461	2,700	2,700
14258	3300	Office Stationery	35	0	0
14263	3300	Tickets for functions	0	200	200
14337	3300	Security Fees	163	0	0
14471	3300	Subsistence Claims for Staff	0	2,400	2,400
14506	3300	Chair's Expenses	200	1,050	1,050
14510	3300	Advertising, Marketing, Publicity & Printing	2,929	0	0
14860	3300	Balance Available	(9,161)	0	0
14881	3300	Bar & Vending Costs	6,975	0	0
14988	3300	Awards	125	0	0
		Supplies and Services	5,541	8,550	6,950
		TOTAL CONTROLLABLE EXPENDITURE	9,740	9,780	8,220
		TOTAL EXPENDITURE	9,740	9,780	8,220
		NET REVENUE REQUIREMENT	9,740	9,780	8,220
Agresso code	CC	HARLOW GEMS	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
		EXPENDITURE			
14255	3308	Hospitality	1,000	0	0
14510	3308	Advertising, marketing & publicity	900	0	0
14881	3308	Bar & Vending Costs	4,559	0	0
		Supplies and Services	6,459	0	10,000
		TOTAL CONTROLLABLE EXPENDITURE	6,459	0	10,000
		TOTAL EXPENDITURE	6,459	0	10,000
		NET REVENUE REQUIREMENT	6,459	0	10,000
Agresso code	CC	MEMBERS SERVICES	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
		EXPENDITURE			
11200	3310	National Insurance	424	1,470	8,390
11458	3310	Training	3,315	4,000	4,000
		Employees' Expenses	3,739	5,470	12,390
13180	3310	Car Allowance	396	260	260
13200	3310	Staff Travel cost Public Transport only	226	740	740
		Transport-related expenses	622	1,000	1,000
14005	3310	Equipment & Materials, Purchases & Maintenance	320	1,710	0
14017	3310	Photocopier	0	200	0
14203	3310	Refreshments at Meetings	0	200	200
14251	3310	Books & Periodicals	0	150	150
14255	3310	Hospitality	296	0	0
14258	3310	Office stationery	6	0	0
14313	3310	Data Protection Act	0	1,320	0
14415	3310	Mobile Phones	1,746	5,400	50
14431	3310	IT Support & IT Consumables	0	3,470	3,470
14471	3310	Subsistence Claims for Staff	1	2,500	2,500
14486	3310	Subscriptions to Organisations & Periodicals	0	200	200
14732	3310	Meeting (Members Surgery) Expenses	0	150	0
14510	3310	Advertising, Marketing, Publicity & Printing	177	0	12,869
14587	3310	Conference Expenses	1,615	2,800	2,800
		Supplies and Services	4,161	18,100	22,239
		TOTAL CONTROLLABLE EXPENDITURE	8,622	24,570	35,629
17200	3310	Cost of Messenger	0	200	200
17204	3310	App of Franking	203	50	50
17205	3310	App of Telephones	1,851	2,700	2,700
17214	3310	App of insurance	24,888	16,200	16,200
17215	3310	Occ Health Service Fees	1,521	1,400	1,400
17300	3310	Costs of CMT & Corp Supp Team	26,810	24,200	24,200
17301	3310	Costs of Accountancy	5,378	5,400	5,400
17303	3310	Costs of IT	96,507	84,200	84,200
17305	3310	Costs of Human Resources	32,352	32,700	32,700
17322	3310	Costs of Health & Safety	6,516	4,500	4,500
17345	3310	Costs of Training	9,554	7,300	7,300
		Support Services	205,580	178,850	178,850
17328	3310	Cost of Properties & Facilities	154	130	130
17002	3310	Cost of LBC	0	8,980	0
		Recharges	154	9,110	130
17401	3310	Attendance Allowance	151,436	151,980	231,000
17404	3310	Special Responsibility Allowance	35,428	42,470	147,000
		Recharges	186,864	194,450	378,000
		TOTAL EXPENDITURE	401,120	406,980	592,609
		NET REVENUE REQUIREMENT	401,120	406,980	592,609

Agresso code	CC	DIRECTOR OF COMMUNITIES & ENVIRONMENT	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1810	Salaries - Basic	4,029	0	0
11121	1810	Flexi Time & Annual Leave payments	(2,000)	0	0
11200	1810	National Insurance	5,656	0	0
11250	1810	Superannuation	557	0	0
		Employees' Expenses	8,242	0	0
14332	1810	Professional Fees	634	0	0
14415	1810	Mobile Phone Costs	250	0	0
14486	1810	Subscriptions to Organisations & Periodicals	2,590	2,590	0
14501	1810	Policy Excesses	0	5,000	0
		Supplies and Services	3,474	7,590	0
		TOTAL CONTROLLABLE EXPENDITURE	11,716	7,590	0
17000	1810	Cost of Administration Buildings	0	5,100	0
17200	1810	Cost of Messenger Service	0	2,100	0
17202	1810	Cost of Reprographics	17	300	0
17205	1810	Cost of Telephone System	0	900	0
17214	1810	Cost of Insurance Section	0	1,400	0
17215	1810	Cost of Occupational Health Service	0	100	0
17300	1810	Cost of Corporate Management	0	24,000	0
17301	1810	Cost of Accountancy	0	45,300	0
17303	1810	Cost of Information Technology	0	6,800	0
17304	1810	Cost of Legal Services	0	21,400	0
17305	1810	Cost of Human Resources	0	3,000	0
17320	1810	Cost of Communications Service	0	51,500	0
17322	1810	Cost of Health & Safety Service	0	400	0
17338	1810	Cost of Legal Services	0	18,400	0
17342	1810	Cost of Policy & Performance Service	0	12,600	0
17345	1810	Cost of Training & Development Service	0	700	0
17346	1810	Cost of Payments Service	0	9,200	0
		Support Services	17	203,200	0
		TOTAL EXPENDITURE	11,733	210,790	0
		INCOME			
19412	1810	Costs Recoverable	297	0	0
		Income	297	0	0
19601	1810	Recharge GF to GF	0	(236,850)	0
		Recharged	0	(236,850)	0
		NET REVENUE REQUIREMENT	12,030	(26,060)	0
Agresso code	CC	ASSISTANT DIRECTOR COMMUNITY RESILIENCE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1811	Salaries - Basic	42,222	87,247	0
11003	1811	Use of Agency staff	92,158	0	0
11011	1811	Vacancy Savings	0	(2,134)	0
11121	1811	Flexi Time & Annual Leave payments	(1,749)	0	0
11200	1811	National Insurance	5,175	10,618	0
11250	1811	Superannuation	9,416	16,049	0
		Employees' Expenses	147,222	111,780	0
13180	1811	Car Allowance	46	45	0
13200	1811	Staff Travel public transport	0	18	0
		Transport-related expenses	46	63	0
14005	1811	Equipment & Materials, Purchases & Maintenance	0	91	0
14255	1811	Hospitality	0	9	0
14258	1811	Office Stationery	0	45	0
14323	1811	Legal Costs	0	182	0
14415	1811	Mobile Phones	70	65	0
14431	1811	IT Support & Consumables	0	355	0
14471	1811	Subsistence Claims for Staff	0	18	0
14486	1811	Subscriptions	10	91	0
14510	1811	Advertising, Marketing & Publicity	0	455	0
14587	1811	Conferences & Seminar Expenses	0	45	0
		Supplies and Services	80	1,356	0
		TOTAL CONTROLLABLE EXPENDITURE	147,348	113,199	0
17000	1811	Cost of Office Accommodation	3,560	2,164	0
17200	1811	Messengers	0	191	0
17202	1811	Cost of Reprographics	0	1,000	0
17204	1811	Cost of Franking	0	25	0
17205	1811	Cost of Telephony	740	364	0
17214	1811	Cost of Insurance	1,110	464	0
17215	1811	Cost of Occ Health	0	27	0
17300	1811	Costs of Corporate Management	14,794	0	0
17301	1811	Costs of Accy	22,567	0	0
17303	1811	Costs of IT	3,902	1,591	0
17304	1811	Costs of Legal Services	9,584	2,318	0
17305	1811	Cost of HR	0	627	0
17310	1811	Cost of Income Services	0	9	0
17320	1811	Cost of Communications Service	32,269	0	0
17322	1811	Cost of Health & Safety	0	91	0
17338	1811	Cost of Procurement Service	6,070	555	0
17342	1811	Cost of Policy & Performance Service	3,540	0	0
17345	1811	Cost of Training & Development Service	0	136	0
17346	1811	Cost of Payments Service	0	273	0
		Support Services	98,136	9,835	0
17328	1811	Cost of Properties & Facilities	6	0	0
		Recharged	6	0	0
		TOTAL EXPENDITURE	245,490	123,034	0
		NET REVENUE REQUIREMENT	245,490	123,034	0
Agresso code	CC	DIRECTOR OF FINANCE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1015	Salaries	115,288	125,263	0
11011	1015	Vacancy Savings	0	(2,900)	0
11121	1015	Flexi Time & Annual Leave payments	14,484	0	0
11200	1015	National Insurance	14,655	16,180	0
11250	1015	Superannuation	25,709	23,550	0
		Employees' Expenses	156,136	162,093	0
13180	1015	Car allowances	0	90	0
13200	1015	Staff Travel cost Public Transport only	0	100	0
		Transport-related expenses	0	190	0
14415	1015	Mobile Phone	161	300	0
14471	1015	Subsistence Claims for Staff	0	250	0
14486	1015	Subscriptions	200	250	0
14587	1015	Conference/Seminar Expenses	0	1,000	0
		Supplies and Services	361	1,800	0
		TOTAL CONTROLLABLE EXPENDITURE	156,497	164,083	0
17000	1015	Cost of Office Accommodation	5,341	5,100	0
17200	1015	Messengers	0	2,100	0
17205	1015	Cost of Telephony	370	300	0
17214	1015	Cost of Insurance	744	500	0
17215	1015	Cost of Occ Health	46	0	0
17300	1015	Costs of Corporate Management	20,336	17,000	0
17301	1015	Costs of Accy	36,829	37,000	0
17302	1015	Costs of Internal Audit	7,419	7,100	0
17303	1015	Costs of IT	1,115	1,000	0
17305	1015	Cost of HR	980	1,000	0
17320	1015	Cost of Communications	21,646	17,300	0
17322	1015	Cost of Health & Safety	197	100	0
17338	1015	Cost of Procurement	4,042	6,100	0

17342	1015	Cost of Policy and Perf	7,081	12,600	0
17345	1015	Cost of Training & Development	289	200	0
		Support Services	106,435	107,400	0
17311	1015	Cost of Departmental Admin Services	0	22,980	0
		Recharged	0	22,980	0
		TOTAL EXPENDITURE	262,932	294,463	0
		INCOME			
19601	1015	Recharge GF to GF	(262,447)	(273,200)	0
		Recharged	(262,447)	(273,200)	0
		NET REVENUE REQUIREMENT	485	21,263	0
Agresso code	CC	ASSISTANT DIRECTOR OF FINANCE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1016	Salaries - Basic	84,444	87,276	0
11011	1016	Vacancy Savings	0	(2,096)	0
11121	1016	Flexi Time & Annual Leave payments	679	0	0
11200	1016	National Insurance	10,398	10,912	0
		Employees' Expenses	95,521	109,750	0
14332	1016	Professional Fees	380	0	0
14471	1016	Subsistence Claims for Staff	63	0	0
		Supplies and Services	443	0	0
		TOTAL CONTROLLABLE EXPENDITURE	95,964	109,750	0
17000	1016	Cost of Office Accommodation	3,560	2,671	0
17205	1016	Cost of Telephony	370	393	0
17214	1016	Cost of Insurance	0	514	0
17215	1016	Cost of Occ Health	46	60	0
17302	1016	Costs of Audit	0	2,129	0
17303	1016	Costs of IT	0	5,093	0
17305	1016	Cost of HR	980	1,064	0
17322	1016	Cost of Health & Safety	197	143	0
17345	1016	Cost of Training & Development Service	289	236	0
		Support Services	5,442	12,293	0
		TOTAL EXPENDITURE	101,406	122,043	0
		NET REVENUE REQUIREMENT	101,406	122,043	0
Agresso code	CC	ASSISTANT DIRECTOR REVENUES & BENEFITS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1017	Salaries - Basic	84,444	91,728	0
11011	1017	Vacancy Savings	0	(2,179)	0
11121	1017	Flexi Time & Annual Leave payments	854	0	0
11200	1017	National Insurance	10,398	10,889	0
11250	1017	Superannuation	18,831	13,654	0
		Employees' Expenses	114,527	114,092	0
		Car Allowance	184	70	0
		Transport-related expenses	184	70	0
14332	1017	Professional Fees	297	0	0
14415	1017	Mobile Phones	107	120	0
14471	1017	Subsistence Claims for Staff	49	0	0
14587	1017	Conferences & Seminar Expenses	145	0	0
		Supplies and Services	598	120	0
		TOTAL CONTROLLABLE EXPENDITURE	115,309	114,282	0
17000	1017	Cost of Office Accommodation	3,560	2,021	0
17205	1017	Cost of Telephony	370	372	0
17214	1017	Cost of Insurance	0	508	0
17215	1017	Cost of Occ Health	46	43	0
17301	1017	Costs of Accy	0	700	0
17303	1017	Costs of IT	0	4,266	0
17304	1017	Costs of Legal Services	0	151	0
17305	1017	Cost of HR	980	992	0
17322	1017	Cost of Health & Safety	197	136	0
17331	1017	Cost of Cashiers Service	0	1,300	0
17338	1017	Cost of Procurement Service	0	58	0
17345	1017	Cost of Training & Development Service	289	221	0
17346	1017	Cost of Payments Service	0	158	0
		Support Services	5,442	10,926	0
		TOTAL EXPENDITURE	120,751	125,208	0
		NET REVENUE REQUIREMENT	120,751	125,208	0
Agresso code	CC	ASSISTANT DIRECTOR GOVERNANCE, HR AND LEGAL	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3165	Salaries - Basic	84,444	87,276	0
11011	3165	Vacancy Savings	0	(2,096)	0
11121	3165	Flexi Time & Annual Leave payments	0	0	0
11200	3165	National Insurance	10,232	10,912	0
11250	3165	Superannuation	18,831	13,658	0
		Employees' Expenses	114,407	109,750	0
14415	3165	Mobile Phones	96	120	0
		Supplies and Services	96	120	0
		TOTAL CONTROLLABLE EXPENDITURE	114,503	109,870	0
17000	3165	Cost of Office Accommodation	3,560	2,210	0
17205	3165	Cost of Telephony	370	460	0
17214	3165	Cost of Insurance	0	980	0
17215	3165	Cost of Occ Health	46	30	0
17302	3165	Costs of Audit	0	710	0
17303	3165	Costs of IT	0	2,170	0
17304	3165	Costs of Legal Services	0	70	0
17305	3165	Cost of HR	980	790	0
17310	3165	Cost of Income Service	0	10	0
17322	3165	Cost of Health & Safety	197	110	0
17345	3165	Cost of Training & Development Service	289	180	0
17346	3165	Cost of Payments Service	0	470	0
		Support Services	5,442	8,190	0
		TOTAL EXPENDITURE	119,945	118,060	0
		NET REVENUE REQUIREMENT	119,945	118,060	0
Agresso code	CC	ASSISTANT DIRECTOR PLANNING AND BUILDING CONTROL	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3388	Salaries - Basic	33,805	87,446	0
11003	3388	Use of Agency staff	0	0	0
11005	3388	Statutory Payments inc maternity and sickness	(3,317)	0	0
11011	3388	Vacancy Savings	0	(2,099)	0
11121	3388	Flexi Time & Annual Leave payments	(2,021)	0	0
11200	3388	National Insurance	4,904	10,912	0
11250	3388	Superannuation	16,628	13,658	0
		Employees' Expenses	49,999	109,917	0
14415	3388	Mobile Phones	129	120	0
		Supplies and Services	129	120	0
		TOTAL CONTROLLABLE EXPENDITURE	50,128	110,037	0

17000	3388	Cost of Office Accommodation	3,560	2,070	0
17205	3388	Cost of Telephony	370	339	0
17214	3388	Cost of Insurance	372	417	0
17215	3388	Cost of Occ Health	46	39	0
17300	3388	Costs of Corporate Management	10,697	0	0
17301	3388	Costs of Accy	51,626	0	0
17303	3388	Costs of IT	1,115	3,778	0
17304	3388	Costs of Legal Services	0	630	0
17305	3388	Cost of HR	980	904	0
17320	3388	Cost of Communications Service	43,093	0	0
17322	3388	Cost of Health & Safety	197	126	0
17331	3388	Cost of Cashiers Service	0	22	0
17342	3388	Cost of Policy & Performance Service	3,540	0	0
17345	3388	Cost of Training & Development Service	289	191	0
17346	3388	Cost of Payments Service	0	200	0
Support Services			115,885	8,716	0
TOTAL EXPENDITURE			166,013	118,753	0

NET REVENUE REQUIREMENT	166,013	118,753	0
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Agresso code	CC	ASSISTANT DIRECTOR ENVIRONMENT	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
EXPENDITURE					
11000	1812	Salaries - Basic	82,595	0	0
11100	1812	Wages - Basic	3,257	0	0
11103	1812	Wages - Holiday Pay	0	86	0
11121	1812	Flexi Time & Annual Leave payments	2,899	0	0
11200	1812	National Insurance	10,143	0	0
11210	1812	Wages - National Insurance	181	0	0
11250	1812	Superannuation	18,419	0	0
Employees' Expenses			117,580	0	0
13180	1812	Car Allowance	19	333	0
Transport-related expenses			19	333	0
14415	1812	Mobile Phones	36	120	0
Supplies and Services			36	120	0
TOTAL CONTROLLABLE EXPENDITURE			117,635	453	0
17000	1812	Cost of Office Accommodation	3,560	1,983	0
17205	1812	Cost of Telephony	370	422	0
17214	1812	Cost of Insurance	1,110	506	0
17215	1812	Cost of Occ Health	46	39	0
17300	1812	Costs of Corporate Management	14,794	0	0
17301	1812	Costs of Accy	22,567	0	0
17303	1812	Costs of IT	3,902	2,483	0
17304	1812	Costs of Legal Services	9,584	2,494	0
17305	1812	Cost of HR	980	939	0
17310	1812	Cost of Income Services	0	39	0
17320	1812	Cost of Communications Service	32,269	0	0
17322	1812	Cost of Health & Safety	197	128	0
17331	1812	Cost of Cashiers Service	0	44	0
17338	1812	Cost of Procurement Service	6,070	0	0
17342	1812	Cost of Policy & Performance Service	3,540	0	0
17345	1812	Cost of Training & Development Service	289	211	0
Support Services			99,278	9,288	0
TOTAL EXPENDITURE			216,913	9,741	0

NET REVENUE REQUIREMENT	216,913	9,741	0
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Agresso code	CC	DIRECTOR OF STRATEGIC GROWTH & REGENERATION	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
EXPENDITURE					
11000	3385	Salaries - Basic	0	117,970	0
11011	3385	Vacancy Savings	0	(2,610)	0
11200	3385	National Insurance	0	14,410	0
11250	3385	Superannuation	0	21,180	0
Employees' Expenses			0	150,950	0
13200	3385	Staff Travel Cost Public Transport only	0	400	0
Transport-related expenses			0	400	0
14251	3385	Books, Magazines and Publications	0	100	0
14415	3385	Mobile Phone Costs	127	360	0
Supplies and Services			127	460	0
TOTAL CONTROLLABLE EXPENDITURE			127	151,810	0
17000	3385	Cost of Administration Buildings	0	3,400	0
17205	3385	Cost of Telephone System	0	300	0
17214	3385	Cost of Insurance Section	0	500	0
17300	3385	Cost of Corporate Management	0	38,400	0
17301	3385	Cost of Accountancy	0	103,700	0
17303	3385	Cost of Information Technology	0	1,900	0
17305	3385	Cost of Human Resources	0	1,000	0
17320	3385	Cost of Communications Service	0	68,800	0
17322	3385	Cost of Health & Safety Service	0	100	0
17342	3385	Cost of Policy & Performance Service	0	12,600	0
17345	3385	Cost of Training & Development Service	0	200	0
Support Services			0	230,900	0
17311	3385	Cost of DEC	0	8,240	0
Recharges			0	8,240	0
TOTAL EXPENDITURE			127	390,950	0
INCOME					
19601	3385	Recharge GF to GF	0	(367,810)	0
Recharged			0	(367,810)	0
NET REVENUE REQUIREMENT			127	23,140	0

Agresso code	CC	ASSISTANT DIRECTOR REGENERATION	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
EXPENDITURE					
11000	3389	Salaries - Basic	84,444	87,446	0
11011	3389	Vacancy Savings	0	(2,099)	0
11121	3389	Flexi Time & Annual Leave payments	14	0	0
11200	3389	National Insurance	10,398	10,912	0
11250	3389	Superannuation	18,831	13,658	0
Employees' Expenses			113,687	109,917	0
14415	3389	Mobile Phones	85	120	0
14471	3389	Subsistence Claims for Staff	240	0	0
Supplies and Services			325	120	0
TOTAL CONTROLLABLE EXPENDITURE			114,012	110,037	0
17000	3389	Cost of Office Accommodation	3,560	3,967	0
17205	3389	Cost of Telephony	370	667	0
17214	3389	Cost of Insurance	372	850	0
17215	3389	Cost of Occ Health	46	50	0
17300	3389	Costs of Corporate Management	10,697	0	0
17301	3389	Costs of Accy	51,626	0	0
17303	3389	Costs of IT	1,115	2,917	0
17304	3389	Costs of Legal Services	0	4,250	0
17305	3389	Cost of HR	980	1,150	0
17310	3389	Cost of Income Service	0	17	0
17320	3389	Cost of Communications Service	43,088	0	0
17322	3389	Cost of Health & Safety	197	167	0
17338	3389	Cost of Procurement Service	0	1,017	0
17342	3389	Cost of Policy & Performance Service	3,540	0	0
17345	3389	Cost of Training & Development Service	289	250	0

17346	3389	Cost of Payments Service	0	500	0
		Support Services	115,880	15,802	0
17328	3389	Cost of Properties & Facilities	6	0	0
		Recharged	6	0	0
		TOTAL EXPENDITURE	229,896	125,839	0
		NET REVENUE REQUIREMENT	229,896	125,839	0

FACILITIES AND ASSETS				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		Employees Expenses		671,474	824,047	846,065
		Premises Related Expenses		2,785,193	4,441,025	3,551,161
		Transport Related Expenses		6,382	7,330	6,739
		Supplies & Services		1,163,327	859,818	783,228
		Third Party Payments		125,182	0	0
		Central Support Services		864,853	568,385	657,367
		Other Recharges		530,847	465,328	518,097
		Capital Financing Costs		1,872,821	226,340	136,050
		Total Expenditure		8,020,079	7,392,273	6,498,707
		Income		(8,777,187)	(10,394,060)	(10,374,553)
		Recharges		(1,902,716)	(2,062,180)	(1,856,649)
		Net Expenditure		(2,659,824)	(5,063,967)	(5,732,495)
Agresso code	CC	3 WYCH ELM		2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE		£	£	£
12340	1255	Electricity		1,085	1,516	681
		<i>Premises-related Expenses</i>		1,085	1,516	681
		TOTAL CONTROLLABLE EXPENDITURE		1,085	1,516	681
17311	1255	Cost of Departmental Admin Services		2,039	310	1,406
		<i>Recharges</i>		2,039	310	1,406
18071	1255	Depreciation		1,172	0	0
		<i>Capital Financing Costs</i>		1,172	0	0
		TOTAL EXPENDITURE		4,296	1,826	2,087
		INCOME				
19247	1255	Service Charges Income		(1,085)	(1,516)	(681)
19508	1255	Rent Income		(6,500)	(6,500)	(6,500)
		<i>Income</i>		(7,585)	(8,016)	(7,181)
		NET REVENUE REQUIREMENT		(3,289)	(6,190)	(5,094)
Agresso code	CC	21 THE ROWS		2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE		£	£	£
12034	1260	Payment to HTS-Building Maintenance		158	0	0
12340	1260	Electricity		326	373	0
12390	1260	Business Rates		(295)	7,610	0
		<i>Premises-related Expenses</i>		189	7,983	0
		TOTAL CONTROLLABLE EXPENDITURE		189	7,983	0
17214	1260	Cost of Insurance Section		0	200	0
		<i>Support Services</i>		0	200	0
18071	1260	Depreciation		2,383	0	0
		<i>Capital Financing Costs</i>		2,383	0	0
		TOTAL EXPENDITURE		2,572	8,183	0
		NET REVENUE REQUIREMENT		2,572	8,183	0
Agresso code	CC	SEEN NIGHTCLUB		2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE		£	£	£
12034	1550	Payment to HTS-Building Maintenance		57	0	0
12350	1550	Gas		2,537	1,533	2,121
12372	1550	Rent		14,219	11,380	11,380
12373	1550	Service Charges - Landlord		3,730	5,900	5,900
12390	1550	Business Rates		26,880	27,520	28,665
		<i>Premises-related Expenses</i>		47,423	46,333	48,066
14500	1550	Insurance		13,337	3,300	3,300
		<i>Supplies and Services</i>		13,337	3,300	3,300
		TOTAL CONTROLLABLE EXPENDITURE		60,760	49,633	51,366
		TOTAL EXPENDITURE		60,760	49,633	51,366
		INCOME				
19247	1550	Service Charges Income		2,708	0	0
19412	1550	Costs Recoverable		3,450	0	0
19508	1550	Rents Income		60,761	0	0
		<i>Income</i>		66,919	0	0
		NET REVENUE REQUIREMENT		127,679	49,633	51,366
Agresso code	CC	LATTON BUSH CENTRE		2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE		£	£	£
11000	1560	Salaries - Basic		128,540	136,748	146,646
11001	1560	Salaries - Overtime		9,304	8,974	8,974
11011	1560	Vacancy Savings		0	(3,501)	(4,198)
11121	1560	Flexi Time & Annual Leave payments		19	0	0
11200	1560	National Insurance		14,106	13,640	19,593
11250	1560	Superannuation		30,739	27,442	34,703
		<i>Employees' Expenses</i>		182,708	183,303	205,718
12000	1560	Maintenance Buildings - External Contracts		18,077	34,500	34,500
12001	1560	Alarm Maintenance Burglar & Fire		3,671	3,000	3,000
12003	1560	Cleaning & Disposals		3,199	3,500	3,500
12010	1560	Trade Refuse Collection		20,410	17,500	22,221
12014	1560	Routine Maintenance of Buildings		10,680	8,820	11,794
12027	1560	Refurbish to re-let		4,269	5,000	5,000
12034	1560	Payment to HTS-Building Maintenance		26,568	49,610	50,600
12340	1560	Electricity		129,978	163,104	150,466
12350	1560	Gas		81,938	63,018	33,624
12390	1560	Business Rates		58,845	86,640	78,765
12392	1560	Council Tax - Empty Properties		2,737	0	0
12400	1560	Water		10,734	10,600	13,694
12421	1560	Cleaning Contract		34,876	22,770	39,879
		<i>Premises-related Expenses</i>		405,982	468,062	447,043
14005	1560	Equipment Materials & Maintenance incl.Lighting		27,938	27,000	27,000
14015	1560	Open/Close Stock (Equipment etc)		(62)	0	0
14017	1560	Photocopier Usage		681	1,160	1,160
14203	1560	Refreshments at Meetings		8,672	30,000	30,000
14231	1560	Energy Certificates		0	400	400
14255	1560	Hospitality		359	250	250
14258	1560	Office Stationery		326	680	0
14325	1560	Licence Fees inc PRS, PPL & Public Entertainment		1,217	1,900	1,900
14401	1560	Postage		924	800	800
14431	1560	IT Support and IT Consumables		0	400	400
14510	1560	Advertising, Marketing, Publicity & Printing		1,767	2,500	2,500

			Supplies and Services	41,822	65,090	64,410
			TOTAL CONTROLLABLE EXPENDITURE	630,512	716,455	717,171
17200	1560	Cost of Messenger Service	1,334	1,100	1,100	
17202	1560	Cost of Reprographics	96	100	100	
17204	1560	Cost of Framing	99	160	160	
17205	1560	Cost of Telephone System	1,851	3,700	3,700	
17214	1560	Cost of Insurance Section	19,433	12,700	12,700	
17215	1560	Cost of Occupational Health Service	184	200	200	
17303	1560	Cost of Information Technology	11,148	9,700	9,700	
17304	1560	Cost of Legal Services	9,775	10,900	10,900	
17305	1560	Cost of Human Resources	3,921	5,000	5,000	
17310	1560	Cost of Income Service	12,115	8,700	8,700	
17322	1560	Cost of Health & Safety Service	789	700	700	
17345	1560	Cost of Training & Development Service	1,158	1,100	1,100	
			Support Services	61,903	54,060	54,060
			Cost of DEC	30,710	52,430	67,130
			Cost of Departmental Admin Services	46,863	13,960	32,938
17311	1560		77,573	66,390	100,068	
			Recharges	77,573	66,390	100,068
18071	1560	Depreciation	69,845	0	0	
			Capital Financing Costs	69,845	0	0
			TOTAL EXPENDITURE	839,833	836,905	871,299
			INCOME			
19114	1560	Sales - General	(1,835)	(1,500)	(1,500)	
19119	1560	Sales of Meals	(8,551)	(30,000)	(30,000)	
19244	1560	LBBC (ex HIA) Service Charges	209			
19247	1560	Service Charges Income	(356,052)	(431,232)	(381,232)	
19316	1560	Lettings	(101,623)	(105,000)	(129,460)	
19393	1560	HIA Income	52			
19443	1560	Equipment Hire Income	139			
19508	1560	Rents Income	(331,556)	(374,100)	(364,360)	
19529	1560	Rents Income - Licence to Occupy	(10,000)	(10,000)	(10,000)	
19546	1560	Bungalow Rent	0	(2,960)	0	
			Income	(809,217)	(954,792)	(916,552)
			Community Rent	(12,403)	(39,980)	(39,980)
			Recharge GF to GF	(121,625)	(149,860)	(113,185)
19601	1560		(134,028)	(189,840)	(153,165)	
19602	1560	Recharge from GF to HRA	(54,913)	(51,510)	(45,822)	
			Recharged	(188,941)	(241,350)	(198,987)
			NET REVENUE REQUIREMENT	(158,325)	(359,237)	(244,240)
Agresso code	CC	2 WYCH ELM	2023/24 Actual	2024/25 Budget	2025/26 Budget	
			£	£	£	
			EXPENDITURE			
12001	1874	Alarm Maintenance Burglar & Fire, Compliance	159	70	70	
12034	1874	Payment to HTS-Building Maintenance	2,044	690	700	
12340	1874	Electricity	10,009	9,475	9,989	
12350	1874	Gas	5,278	2,035	4,019	
12400	1874	Water	1,400	6,270	1,616	
			Premises-related Expenses	18,890	18,540	16,394
			TOTAL CONTROLLABLE EXPENDITURE	18,890	18,540	16,394
17214	1874	Cost of Insurance Section	197	100	100	
17310	1874	Cost of Income Service	147	100	100	
			Support Services	344	200	200
17311	1874	Cost of Departmental Admin Services	2,039	920	1,406	
			Recharges	2,039	920	1,406
18071	1874	Depreciation	4,660	0	0	
			Capital Financing Costs	4,660	0	0
			TOTAL EXPENDITURE	25,933	19,660	18,000
			INCOME			
19247	1874	Service Charges Income	(18,551)	(18,390)	(16,414)	
19508	1874	Rent Income	(13,100)	(13,100)	(13,100)	
			Income	(31,651)	(31,490)	(29,514)
			NET REVENUE REQUIREMENT	(5,718)	(11,830)	(11,514)
Agresso code	CC	BARBARA CASTLE HEALTH CENTRE	2023/24 Actual	2024/25 Budget	2025/26 Budget	
			£	£	£	
			EXPENDITURE			
12000	1876	Maintenance Buildings - External Contracts	1,108	0	0	
12001	1876	Alarm Maintenance Burglar & Fire, Compliance	492	410	410	
12003	1876	Cleaning & Disposals	0	230	230	
12034	1876	Payment to HTS-Building Maintenance	3,486	6,990	7,130	
12340	1876	Electricity	9,313	10,439	9,439	
12350	1876	Gas	6,118	2,530	5,191	
12421	1876	Cleaning Contract	3,349	690	700	
12423	1876	Window Cleaning	173			
			Premises-related Expenses	24,039	21,289	23,100
			TOTAL CONTROLLABLE EXPENDITURE	24,039	21,289	23,100
17214	1876	Cost of Insurance Section	802	500	500	
17310	1876	Cost of Income Service	310	200	200	
			Support Services	1,112	700	700
17311	1876	Cost of Departmental Admin Services	2,248	2,060	1,554	
			Recharges	2,248	2,060	1,554
18071	1876	Depreciation	13,425	0	0	
			Capital Financing Costs	13,425	0	0
			TOTAL EXPENDITURE	40,824	24,049	25,354
			INCOME			
19424	1876	Service Charges (BCHC)	(24,104)	(20,949)	(23,310)	
19425	1876	Management Income	(270)	(270)	(270)	
19508	1876	Rent Income	(68,500)	(68,500)	(55,500)	
			Income	(92,874)	(89,719)	(79,080)
			NET REVENUE REQUIREMENT	(52,050)	(65,670)	(53,726)
Agresso code	CC	PUBLIC CONVENIENCES	2023/24 Actual	2024/25 Budget	2025/26 Budget	
			£	£	£	
			EXPENDITURE			
12000	2200	Maintenance Buildings - External Contracts	(71)	0	0	
12034	2200	Payment to HTS-Building Maintenance	1,057	690	700	
12038	2200	Payment to HTS-Building Cleaning	8,902	8,902	9,815	
12340	2200	Electricity	709	838	0	
12390	2200	Business Rates	(9,295)	4,270	0	
12400	2200	Water	100	200	0	
			Premises-related Expenses	1,402	14,900	10,515
			TOTAL CONTROLLABLE EXPENDITURE	1,402	14,900	10,515
17214	2200	Cost of Insurance Section	837	500	500	
			Support Services	837	500	500
18071	2200	Depreciation	2,526	0	0	
18172	2200	MIRS GF Impairment-revaluation losses	6,050			
			Capital Financing Costs	8,576	0	0
			TOTAL EXPENDITURE	10,815	15,400	11,015

		NET REVENUE REQUIREMENT	10,815	15,400	11,015
Agresso code	CC	BUS SHELTERS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12034	2410	Payment to HTS-Building Maintenance	2,034	1,400	1,430
		Premises-related Expenses	2,034	1,400	1,430
		TOTAL CONTROLLABLE EXPENDITURE	2,034	1,400	1,430
17214	2410	Cost of Insurance Section	220	100	100
		Support Services	220	100	100
		TOTAL EXPENDITURE	2,254	1,500	1,530
		NET REVENUE REQUIREMENT	2,254	1,500	1,530
Agresso code	CC	HIGHWAYS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	2456	Maintenance Buildings - External Contracts	82,178	0	0
12034	2456	Payment to HTS-Building Maintenance	154,157	48,074	48,981
12035	2456	Payment to HTS-SET	76,502	80,062	82,572
12036	2456	Payment to HTS-Grounds Maintenance	190,947	200,447	206,079
12390	2456	Business Rates	2,221	3,030	2,220
		Premises-related Expenses	506,005	331,613	339,852
14310	2456	Consultancy Fees & Consultation costs	5,638		
14859	2456	Management Agreement	119,312	78,000	42,806
		Supplies and Services	124,950	78,000	42,806
15104	2456	Job Codes Contract Costs	125,182	0	0
		Third Party Payments	125,182	0	0
		TOTAL CONTROLLABLE EXPENDITURE	756,137	409,613	382,658
18071	2456	Depreciation Capital Charges	122,918	0	0
		Capital Financing Costs	122,918	0	0
		TOTAL EXPENDITURE	879,055	409,613	382,658
		INCOME			
19412	2456	Costs Recoverable	(41,500)	(41,500)	(41,500)
19588	2456	Third Party s106 Deposits	(125,182)		
		Income	(166,682)	(41,500)	(41,500)
		NET REVENUE REQUIREMENT	712,373	368,113	341,158
Agresso code	CC	MODUS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12340	2773	Electricity	938	0	0
12373	2773	Service Charges	2,390	6,210	6,210
12400	2773	Water	22	1,020	0
		Premises-related Expenses	3,350	7,230	6,210
14323	2773	Legal fees	6,380	4,400	0
14332	2773	Professional fees	2,500	0	0
14343	2773	Valuation of Assets Fees	17,699	17,040	0
		Supplies and Services	26,579	21,440	0
		TOTAL CONTROLLABLE EXPENDITURE	29,929	28,670	6,210
18071	2773	Depreciation	181,355		
		Capital Financing Costs	181,355	0	0
		TOTAL EXPENDITURE	211,284	28,670	6,210
		INCOME			
19508	2773	Rents Income	(594,399)	(560,663)	(652,893)
19529	2773	Rents Income - Licence to Occupy	(2,500)		
		Income	(596,899)	(560,663)	(652,893)
		NET REVENUE REQUIREMENT	(385,615)	(531,993)	(646,683)
Agresso code	CC	HARLOW INNOVATION PARK	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
2373	2774	Service Charges		60,000	60,000
		Premises-related Expenses	0	60,000	60,000
14029	2774	Signs - Costs		2,500	0
14310	2774	Consultancy Fees & Consultation Costs	5,000	0	0
14323	2774	Legal Costs	263,414	0	0
14431	2774	IT Support and IT Consumables		5,000	0
14486	2774	Subscriptions to Organisations & Periodicals	1,275		
14510	2774	Advertising, Marketing, Publicity & Printing	5,360	4,650	4,650
14582	2774	Misc.		10,000	10,000
		Supplies and Services	275,049	22,150	14,650
		TOTAL CONTROLLABLE EXPENDITURE	275,049	82,150	74,650
		TOTAL EXPENDITURE	275,049	82,150	74,650
		NET REVENUE REQUIREMENT	275,049	82,150	74,650
Agresso code	CC	NEXUS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	2775	Maintenance of Buildings	3,950	0	0
12005	2775	Insurance Claim	(6,313)		
12340	2775	Electricity	6,229	0	0
12373	2775	Service Charges	73,578	103,690	103,690
12390	2775	Business Rates	75,301	113,900	151,619
12400	2775	Water	6,977		
		Premises-related Expenses	159,722	217,590	255,309
14310	2775	Consultancy Fees & Consultation costs	4,300		
14323	2775	Legal fees	8,313	13,200	0
14337	2775	Security Fees	122,834		
14343	2775	Valuation of Assets Fees		48,060	0
14415	2775	Mobile Phone Costs	96	0	107
14431	2775	IT Support and IT Consumables	9,773		
		Supplies and Services	145,316	61,260	107
		TOTAL CONTROLLABLE EXPENDITURE	305,038	278,850	255,416
18071	2775	Depreciation	120,904	0	0
18172	2775	MIRS GF Impairment-revaluation losses	(9,357)		
		Capital Financing Costs	111,547	0	0
		TOTAL EXPENDITURE	416,585	278,850	255,416
		INCOME			
19508	2775	Rents Income	(284,070)	(282,610)	(401,991)
		Income	(284,070)	(282,610)	(401,991)
		NET REVENUE REQUIREMENT	132,515	(3,760)	(146,575)
Agresso code	CC	DEPOTS/NURSERY	2023/24 Actual	2024/25 Budget	2025/26 Budget

		EXPENDITURE	£	£	£
12340	2940	Electricity	1,274	1,137	822
12390	2940	Business Rates	1,587	2,220	2,260
		Premises-related Expenses	2,861	3,357	3,082
		TOTAL CONTROLLABLE EXPENDITURE	2,861	3,357	3,082
17214	2940	Cost of Insurance Section	232	200	200
		Support Services	232	200	200
18071	2940	Depreciation	4,607	0	0
		Capital Financing Costs	4,607	0	0
			0	0	0
		TOTAL EXPENDITURE	7,700	3,557	3,282
		INCOME			
19508	2940	Rent Income	(20,000)	(20,000)	(20,000)
		Income	(20,000)	(20,000)	(20,000)
		NET REVENUE REQUIREMENT	(12,300)	(16,443)	(16,718)
Agresso code	CC	PAVILIONS, SPORTS PITCHES & COMMON ROOMS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	3110	Maintenance Buildings - External Contracts	3,613	1,000	1,000
12001	3110	Alarm Maintenance Burglar & Fire Compliance	140	260	260
12034	3110	Payment to HTS-Building Maintenance	6,330	6,990	7,130
12036	3110	Payment to HTS-Grounds Maintenance	134,700	141,400	145,374
12340	3110	Electricity	21,881	9,591	8,028
12390	3110	Business Rates	5,904	6,220	6,340
12400	3110	Water	725	1,720	1,214
		Premises-related Expenses	173,293	167,181	169,346
		TOTAL CONTROLLABLE EXPENDITURE	173,293	167,181	169,346
17214	3110	Cost of Insurance Section	2,105	1,400	1,400
17310	3110	Cost of Income Service	591	400	400
		Support Services	2,696	1,800	1,800
17311	3110	Cost of Departmental Admin Services	22,509	16,310	15,881
		Recharges	22,509	16,310	15,881
18071	3110	Depreciation	40,819	0	0
18172	3110	MIRS GF Impairment-revaluation losses	720		
		Capital Financing Costs	41,539	0	0
		TOTAL EXPENDITURE	240,037	185,291	187,027
		INCOME			
19247	3110	Service Charges Income	(4,660)	(19,294)	(17,761)
19310	3110	Fees & Charges - Football	(14,219)	(14,170)	(14,170)
19508	3110	Rent Income	(36,675)	(36,680)	(36,375)
19510	3110	Job Codes Rent Income	(34,389)	(34,399)	(34,390)
		Income	(89,943)	(104,534)	(102,696)
19601	3110	Recharge GF to GF	(14,733)	(14,730)	(14,730)
		Recharged	(14,733)	(14,730)	(14,730)
		NET REVENUE REQUIREMENT	135,361	66,027	69,601
Agresso code	CC	HATCHES	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	3140	Maintenance Buildings - External Contracts	29,637	3,000	3,000
12005	3140	Insurance Claim	(3,774)		
12006	3140	Insurance Claims Job Codes	250		
12034	3140	Payment to HTS-Building Maintenance	569	33,440	34,110
12328	3140	Grounds Maintenance - Non DSO	(347)	280	280
12340	3140	Electricity	2,210	778	840
12390	3140	Business Rates	3,181	7,790	7,950
12400	3140	Water	147	50	0
		Premises-related Expenses	31,873	45,338	46,180
		TOTAL CONTROLLABLE EXPENDITURE	31,873	45,338	46,180
17214	3140	Cost of Insurance Section	220	100	100
17310	3140	Cost of Income Service	2,550	1,800	1,800
		Support Services	2,770	1,900	1,900
17311	3140	Cost of Departmental Admin Services	32,458	18,760	22,841
		Recharges	32,458	18,760	22,841
18071	3140	Depreciation Capital Charges	130,026	0	0
18172	3140	MIRS GF Impairment-revaluation losses	(46,269)		
		Capital Financing Costs	83,757	0	0
		TOTAL EXPENDITURE	150,858	65,998	70,921
		INCOME			
19247	3140	Service Charge Income	(2,093)	(3,200)	(3,200)
19510	3140	Job Codes Rent Income	(634,367)	(630,350)	(631,375)
		Income	(636,460)	(633,550)	(634,575)
		NET REVENUE REQUIREMENT	(485,602)	(567,552)	(563,654)
Agresso code	CC	HOUSING GARAGES - GF	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
17325	3142	Recharge from HRA	189,584	192,608	206,349
		Recharges	189,584	192,608	206,349
18050	3142	Revenue Contributions to Capital		226,340	136,050
18071	3142	Depreciation Capital Charges	190,594	0	0
		Capital Financing Costs	190,594	226,340	136,050
		TOTAL EXPENDITURE	380,178	418,948	342,399
		INCOME			
19508	3142	Rent income	(2,241,920)	(2,363,912)	(2,448,386)
		Income	(2,241,920)	(2,363,912)	(2,448,386)
		NET REVENUE REQUIREMENT	(1,861,742)	(1,944,964)	(2,105,987)
Agresso code	CC	PROPERTY & FACILITIES	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3166	Salaries - Basic	144,574	276,596	282,738
11003	3166	Contract & Agency Staff	67,053	0	0
11011	3166	Vacancy Savings		(6,734)	(7,674)
11100	3166	Wages - Basic	1,554	0	0
11121	3166	Flexi Time & Annual Leave payments	3,011	0	0
11200	3166	National Insurance	16,185	30,715	37,911
11250	3166	Superannuation	32,240	52,051	63,051
11608	3166	Telephone Call Outs	115	140	140
		Employees' Expenses	264,732	352,768	376,166
13180	3166	Car Allowance	721	1,527	1,027
13200	3166	Staff Travel cost Public Transport only		127	127
		Transport-related expenses	721	1,654	1,154
14005	3166	Equipment Materials & Maintenance incl.Lighting	19	1,591	0
14203	3166	Refreshments at Meetings		51	51
14230	3166	Clothing & Uniform	54	64	64
14249	3166	Land Registry Fees	12	764	764
14251	3166	Books, Magazines and Publications		477	477
14310	3166	Consultancy Fees & Consultation costs	5,561	23,000	36,000

14323	3166	Legal Costs	(253)	5,000	5,000
14343	3166	Valuation of Assets	16,944	18,870	18,870
14415	3166	Mobile Phone Costs	259	338	107
14471	3166	Subsistence claims for staff inc parking		414	414
14500	3166	Insurance		80,340	0
14501	3166	Policy Excesses		30,000	30,000
14511	3166	Statutory Advertising	679		
14587	3166	Conference Expenses		102	102
		Supplies and Services	23,275	161,011	91,849
		TOTAL CONTROLLABLE EXPENDITURE	288,728	515,433	469,169
17000	3166	Cost of Administration Buildings	10,682	7,823	7,823
17200	3166	Cost of Messenger Service	2,223	1,336	1,336
17202	3166	Cost of Reprographics	227	2,310	2,310
17205	3166	Cost of Telephone System	740	1,892	1,892
17214	3166	Cost of Insurance Section	77,234	2,403	92,040
17215	3166	Cost of Occupational Health Service	138	205	205
17302	3166	Cost of Audit	20,032	12,155	12,155
17303	3166	Cost of Information Technology	56,029	25,005	25,005
17304	3166	Cost of Legal Services	231,430	131,982	131,982
17305	3166	Cost of Human Resources	2,941	4,551	4,551
17310	3166	Cost of Income Service	2,188	818	818
17322	3166	Cost of Health & Safety Service	592	614	614
17338	3166	Cost of Procurement Service	32,368	25,005	25,005
17345	3166	Cost of Training & Development Service	868	1,023	1,023
17346	3166	Cost of Payments Service		10,380	10,380
		Support Services	437,692	227,502	317,139
		TOTAL EXPENDITURE	726,420	742,935	786,308
		INCOME			
19356	3166	Wayleaves	(4)	(250)	(250)
19412	3166	Costs Recoverable	(1,213)	(19,000)	(10,500)
19441	3166	Insurance Income	(33,799)	(62,470)	(87,470)
19581	3166	Admin Costs Income	(1,300)	(4,000)	(4,000)
		Income	(36,316)	(85,720)	(102,220)
19600	3166	Recharge GF to Capital		(53,750)	(53,750)
19601	3166	Recharge GF to GF	(249,234)	(239,120)	(174,788)
19602	3166	Recharge from GF to HRA	(1,677)	(7,920)	(6,270)
		Recharged	(250,911)	(300,790)	(234,808)
		NET REVENUE REQUIREMENT	439,193	356,425	449,280
Agresso code	CC	COMMERCIAL PROPERTIES - MISCELLANEOUS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	3180	Maintenance Buildings - External Contracts		14,710	14,710
12001	3180	Fire Alarm Maintenance	268	270	270
12034	3180	Payment to HTS-Building Maintenance	8,715	19,100	19,480
12036	3180	Payment to HTS-Grounds Maintenance	5,000	5,280	4,850
12201	3180	Asbestos Revenue		15,000	15,000
12340	3180	Electricity	7,169	11,529	6,270
12350	3180	Gas	11,891	7,643	9,707
12373	3180	Service Charges - Landlord	1,102	1,650	1,650
12390	3180	Business Rates	(5,450)	0	0
12392	3180	Council Tax - Empty Properties	2,175	0	0
12400	3180	Water	4,717	3,810	4,439
		Premises-related Expenses	35,587	78,992	76,376
		TOTAL CONTROLLABLE EXPENDITURE	35,587	78,992	76,376
17214	3180	Cost of Insurance Section	59,813	39,000	39,000
17310	3180	Cost of Income Service	1,855	1,400	1,400
		Support Services	61,668	40,400	40,400
17311	3180	Cost of Departmental Admin Services	72,565	55,030	51,089
17319	3180	Cost of Community Safety Rangers	21,651	21,340	21,340
		Recharges	94,216	76,370	72,429
18071	3180	Depreciation	202,860	0	0
18172	3180	MIRS GF Impairment-revaluation losses	409,791		
		Capital Financing Costs	612,651	0	0
		TOTAL EXPENDITURE	804,122	195,762	189,205
		INCOME			
19247	3180	Service Charges Income	(13,935)	(18,761)	(12,456)
19313	3180	Grazing		(140)	(140)
19412	3180	Costs Recoverable	(140)	0	0
19508	3180	Rents Income	(344,268)	(666,280)	(419,722)
19510	3180	Job Codes Rent Income	(104,384)	(106,430)	(104,679)
		Income	(462,727)	(791,611)	(536,997)
		Community Rent	(123,666)	(114,160)	(114,160)
		Recharge from GF to GF	(362)	(640)	(640)
19601	3180		(124,028)	(114,800)	(114,800)
		Recharged	(124,028)	(114,800)	(114,800)
		NET REVENUE REQUIREMENT	217,367	(710,649)	(462,592)
Agresso code	CC	INVESTMENT PROPERTY - GF	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
18076	3181	Movement in Fair Value of Investment Properties	300,331		
		Capital Financing Costs	300,331	0	0
		TOTAL EXPENDITURE	300,331	0	0
		INCOME			
19508	3181	Rents Income	(91,467)	0	0
		Income	(91,467)	0	0
		NET REVENUE REQUIREMENT	208,864	0	0
Agresso code	CC	THE STOW SHOPPING CENTRE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12034	3184	Payment to HTS-Building Maintenance	811	23,930	24,410
12040	3184	Payment to HTS-Caretaking	4,504	4,504	4,966
12340	3184	Electricity	439	0	0
12350	3184	Gas	13	36	0
12390	3184	Business Rates	1,587	5,830	0
12400	3184	Water	373	0	0
		Premises-related Expenses	7,727	34,300	29,376
		TOTAL CONTROLLABLE EXPENDITURE	7,727	34,300	29,376
17310	3184	Cost of Income Service	1,707	1,200	1,200
		Support Services	1,707	1,200	1,200
17311	3184	Cost of Departmental Admin Services	32,507	23,480	22,912
		Recharges	32,507	23,480	22,912
18071	3184	Depreciation	112,627	0	0
18172	3184	MIRS GF Impairment-revaluation losses	(117,130)		
		Capital Financing Costs	(4,503)	0	0
		TOTAL EXPENDITURE	37,438	58,980	53,488
		INCOME			
19226	3184	Other Fees	(27,977)	(27,980)	(27,980)
19508	3184	Rents Income	(545,768)	(553,600)	(543,996)
		Income	(573,745)	(581,580)	(571,976)

NET REVENUE REQUIREMENT			(536,307)	(522,600)	(518,488)
Agresso code	CC	BUSH FAIR SHOPS SHOPPING CENTRE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	3188	Maintenance Buildings - External Contracts	425	270	270
12005	3188	Insurance Claim	250	0	0
12034	3188	Payment to HTS-Building Maintenance	5,318	22,840	23,300
12340	3188	Electricity	1,320	0	0
12390	3188	Business Rates	(8,421)	14,750	0
12400	3188	Water	1,130	470	0
		Premises-related Expenses	22	38,330	23,570
		TOTAL CONTROLLABLE EXPENDITURE	22	38,330	23,570
17310	3188	Cost of Income Service	1,463	1,100	1,100
		Support Services	1,463	1,100	1,100
17311	3188	Cost of Departmental Admin Services	30,419	20,920	21,435
		Recharges	30,419	20,920	21,435
18071	3188	Depreciation	66,661	0	0
18172	3188	MIRS CF Impairment-revaluation losses	(93,248)		
		Capital Financing Costs	(26,587)	0	0
		TOTAL EXPENDITURE	5,317	60,350	46,105
		INCOME			
19412	3188	Costs Recoverable	(23,124)	0	0
19508	3188	Rents Income	(401,373)	(431,050)	(420,061)
		Income	(424,497)	(431,050)	(420,061)
NET REVENUE REQUIREMENT			(419,180)	(370,700)	(373,956)
Agresso code	CC	BUSH HOUSE OFFICES	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	3190	Maintenance Buildings - External Contracts	1,103	400	400
12001	3190	Alarm Maintenance Burglar & Fire Compliance	771	320	320
12034	3190	Payment to HTS-Building Maintenance	494	4,260	4,350
12340	3190	Electricity	10,968	6,791	10,192
12400	3190	Water	1,082	2,140	1,750
12421	3190	Cleaning Contract	5,878	7,340	7,490
		Premises-related Expenses	20,296	21,251	24,502
14005	3190	Equipment Materials & Maintenance incl.Lighting	155		
		Supplies and Services	155	0	0
		TOTAL CONTROLLABLE EXPENDITURE	20,451	21,251	24,502
17310	3190	Cost of Income Service	214	200	200
		Support Services	214	200	200
17311	3190	Cost of Departmental Admin Services	4,755	3,760	3,326
		Recharges	4,755	3,760	3,326
18071	3190	Depreciation	8,620	0	0
		Capital Financing Costs	8,620	0	0
		TOTAL EXPENDITURE	34,040	25,211	28,028
		INCOME			
19247	3190	Service Charges Income	(16,914)	(21,411)	(24,622)
19508	3190	Rents Income	(38,548)	(39,250)	(23,583)
		Income	(55,462)	(60,661)	(48,205)
NET REVENUE REQUIREMENT			(21,422)	(35,450)	(20,177)
Agresso code	CC	ADAMS HOUSE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	3204	Maintenance Buildings - External Contracts	155	0	0
12340	3204	Electricity	99	164	270
		Premises-related Expenses	254	164	270
		TOTAL CONTROLLABLE EXPENDITURE	254	164	270
		TOTAL EXPENDITURE	254	164	270
NET REVENUE REQUIREMENT			254	164	270
Agresso code	CC	NORTHGATE HOUSE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12001	3207	Alarm maintenance Burglar & Fire	120	150	150
		Premises-related Expenses	120	150	150
		TOTAL CONTROLLABLE EXPENDITURE	120	150	150
17205	3207	Cost of Telephone System		6,900	6,900
17214	3207	Cost of Insurance	10,408	6,800	6,800
		Support Services	10,408	13,700	13,700
18071	3207	Depreciation	6,132	0	0
18172	3207	MIRS CF Impairment-revaluation losses	(39,153)		
		Capital Financing Costs	(33,021)	0	0
		TOTAL EXPENDITURE	(22,493)	13,850	13,850
		INCOME			
19508	3207	Rents income	(7,095)	(21,500)	(21,500)
		Income	(7,095)	(21,500)	(21,500)
NET REVENUE REQUIREMENT			(29,588)	(7,650)	(7,650)
Agresso code	CC	WATER GARDENS CAR PARK	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
17214	3209	Cost of Insurance Section	558	400	400
		Support Services	558	400	400
		TOTAL EXPENDITURE	558	400	400
		INCOME			
19301	3209	Pay & Display Income	(224,084)	(270,000)	(270,000)
19338	3209	Staff Passes	(46,661)	(46,625)	(49,625)
		Income	(270,745)	(316,625)	(319,625)
NET REVENUE REQUIREMENT			(270,187)	(316,225)	(319,225)
Agresso code	CC	CIVIC CENTRE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3213	Salaries - Basic	153,893	206,195	177,739
11001	3213	Salaries - Overtime	14,565	21,947	21,877
11011	3213	Vacancy Savings	0	(5,500)	(5,391)
11121	3213	Flexi Time & Annual Leave payments	607		
11200	3213	National Insurance	17,403	22,376	25,442
11250	3213	Superannuation	37,566	42,958	44,514

		Employees' Expenses	224,034	287,976	264,181
12000	3213	Maintenance Buildings - External Contracts	81,108	65,100	65,100
12001	3213	Alarm Maintenance Burglar & Fire	12	0	0
12003	3213	Cleaning & Disposals	924	0	0
12006	3213	Insurance Claims Job Codes	8,251		
12010	3213	Trade Refuse Collection	13,196	9,600	11,976
12014	3213	Routine Maintenance of Buildings	81,250	79,360	89,750
12340	3213	Electricity	114,815	157,064	123,351
12350	3213	Gas	62,925	54,236	45,622
12390	3213	Business Rates	335,100	342,920	314,290
12400	3213	Water	3,164	3,430	2,939
12421	3213	Cleaning Contract	101,216	115,960	115,627
		Premises-related Expenses	801,961	827,670	768,655
13008	3213	Road Tax	269		
		Transport-related expenses	269	0	0
14005	3213	Equipment Materials & Maintenance incl.Lighting	17,176	26,300	24,969
14007	3213	Fire Extinguishers	914	700	700
14024	3213	Rental and Leasing costs of Vending Machines	24,314	25,550	25,550
14202	3213	Provisions including Vending Machines	624		
14230	3213	Clothing & Uniform	2,025	3,000	3,000
14231	3213	Energy Certificates		400	400
14233	3213	ID Cards	1,230	1,500	1,500
14325	3213	Licence Fees inc PRS, PPL & Public Entertainment	141	1,400	400
14401	3213	Postage	90	0	0
14410	3213	Rental,Maintenance & Call Charges for Phone System	794	970	970
14415	3213	Mobile Phone Costs	980	1,200	516
14471	3213	Subsistence claims for staff inc parking		1,000	100
14486	3213	Subscriptions to Organisations & Periodicals		170	0
		Supplies and Services	48,488	62,190	58,105
		TOTAL CONTROLLABLE EXPENDITURE	1,074,752	1,177,836	1,090,941
17000	3213	Cost of Administration Buildings	10,682	10,200	10,200
17202	3213	Cost of Reprographics	79	0	0
17205	3213	Cost of Telephone System	2,591	1,900	1,900
17214	3213	Cost of Insurance Section	19,166	12,500	12,500
17215	3213	Cost of Occupational Health Service	194	300	300
17303	3213	Cost of Information Technology	7,804	6,800	6,800
17305	3213	Cost of Human Resources	3,921	6,000	6,000
17322	3213	Cost of Health & Safety Service	789	800	800
17345	3213	Cost of Training & Development Service	1,158	1,300	1,300
		Support Services	46,374	39,800	39,800
17311	3213	Cost of Departmental Admin Services		4,090	0
		Recharges	0	4,090	0
18071	3213	Depreciation	121,470	0	0
18172	3213	MIRS GF Impairment-revaluation losses	(56,845)	0	0
		Capital Financing Costs	64,625	0	0
		TOTAL EXPENDITURE	1,185,751	1,221,726	1,130,741
		INCOME			
19247	3213	Service Charges Income	(6,454)	(6,450)	(6,450)
		Income	(6,454)	(6,450)	(6,450)
		Recharge GF to GF (CECs Office Accommodation)	(968,568)	(923,900)	(923,900)
		Recharges GF to GF (Messengers)	(40,500)	(39,350)	(48,490)
		Recharge GF to GF (LBC)	(30,710)	(52,430)	(67,130)
		Recharge GF to GF (Reprographics)		(39,350)	0
19601	3213	Recharge from GF to HRA	(1,039,778)	(1,055,030)	(1,039,520)
19602	3213	Recharge from GF to HRA	(138,836)	(182,410)	(128,592)
		Recharged	(1,178,614)	(1,237,440)	(1,168,112)
		NET REVENUE REQUIREMENT	683	(22,164)	(43,821)
Agresso code	CC	MESSENGER & POSTAL SERVICE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
13025	3302	Payment to HTS-Fleet	4,944	5,176	5,085
13105	3302	Payment to HTS-Fuel	448	500	500
		Transport-related expenses	5,392	5,676	5,585
14005	3302	Equipment Materials & Maintenance incl.Lighting	1,941	11,180	8,000
14015	3302	Open/Close Stock (Equipment etc)	323	0	0
14401	3302	Cost of Postage	89,579	85,000	85,000
		Supplies and Services	91,843	96,180	93,000
		TOTAL CONTROLLABLE EXPENDITURE	97,235	101,856	98,585
17000	3302	Cost of Administration Buildings	1,780	3,400	3,400
17204	3302	Cost of Framing	6	0	0
17205	3302	Cost of Telephone System		600	600
17214	3302	Cost of Insurance Section	395	300	300
17303	3302	Cost of Information Technology	5,574	4,900	4,900
		Support Services	7,755	9,200	9,200
17311	3302	Cost of Departmental Admin Services	40,500	39,350	48,490
		Recharges	40,500	39,350	48,490
		TOTAL EXPENDITURE	145,490	160,406	156,275
		INCOME			
		Recharge GF to GF (CEC cost of Messengers)	(58,690)	(61,700)	(31,700)
		Recharge GF Direct Costs to GF (cost of Postage)	(37,972)	(55,000)	(53,780)
19601	3302	Recharge from GF to HRA (CEC cost of Messengers)	(96,662)	(116,700)	(85,480)
		Recharge GF Direct Costs to HRA (cost of Postage)	(8,003)	(6,370)	(8,512)
19602	3302	Recharge from GF to HRA (CEC cost of Messengers)	(40,824)	(30,000)	(31,220)
		Recharged	(48,827)	(36,370)	(39,732)
		NET REVENUE REQUIREMENT	1	(2,664)	31,063
Agresso code	CC	THE HARVEY CENTRE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	3390	Maintenance	30,788	0	0
12304	3390	Car Park Maintenance		521,945	521,945
12373	3390	Service Charges	238,746	1,364,281	579,599
12390	3390	Business Rates	112,525	0	0
		Premises-related Expenses	382,059	1,886,226	1,101,544
14310	3390	Consultancy Fees & Consultation costs	53,315		
14323	3390	Legal Costs	111,509		
14325	3390	Licence Fees inc PRS, PPL & Public Entertainment	3,651	0	3,651
14332	3390	Professional Fees	180,000	180,000	185,550
14431	3390	IT Support and IT Consumables	1,356		
14510	3390	Advertising, Marketing, Publicity & Printing	10,000	0	0
14582	3390	Misc.		99,387	212,703
		Supplies and Services	359,831	279,387	401,904
		TOTAL CONTROLLABLE EXPENDITURE	741,890	2,165,613	1,503,448
17214	3390	Cost of Insurance	222,519	172,323	172,268
		Support Services	222,519	172,323	172,268
		TOTAL EXPENDITURE	964,409	2,337,936	1,675,716
		INCOME			
19226	3390	Other Fees	(2,000)		
19412	3390	Costs Recoverable	(5,197)		
19508	3390	Rent Income	(1,780,954)	(2,869,742)	(2,892,544)
		Income	(1,788,151)	(2,869,742)	(2,892,544)

		NET REVENUE REQUIREMENT	(823,742)	(531,806)	(1,216,828)
Agresso code	CC	SUMNERS FORMER NEIGHBOURHOOD OFFICE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		INCOME	£	£	£
19508	3404	Rents Income	(8,000)	(8,000)	(8,000)
		Income	(8,000)	(8,000)	(8,000)
		NET REVENUE REQUIREMENT	(8,000)	(8,000)	(8,000)
Agresso code	CC	OSLER HOUSE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12001	3408	Alarm Maintenance Burglar & Fire	425	770	0
12034	3408	Payment to HTS-Building Maintenance	481	0	0
12340	3408	Electricity	4,930	7,599	0
12350	3408	Gas	2,045	246	0
12390	3408	Business Rates	10,743	12,010	0
12400	3408	Water		460	0
		Premises-related Expenses	18,624	21,085	0
		TOTAL CONTROLLABLE EXPENDITURE	18,624	21,085	0
18071	3408	Depreciation	1,881	0	0
		Capital Financing Costs	1,881	0	0
		TOTAL EXPENDITURE	20,505	21,085	0
		NET REVENUE REQUIREMENT	20,505	21,085	0
Agresso code	CC	POTTER STREET FORMER NEIGHBOURHOOD OFFICE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12001	3412	Alarm Maintenance Burglar & Fire, Compliance	150		
12034	3412	Payment to HTS-Building Maintenance	257	0	0
12340	3412	Electricity	4,105	0	0
12350	3412	Gas	2,425	0	0
12400	3412	Water	172	0	0
		Premises-related Expenses	7,109	0	0
		TOTAL CONTROLLABLE EXPENDITURE	7,109	0	0
17214	3412	Cost of Insurance Section	412	300	0
		Support Services	412	300	0
18071	3412	Depreciation	7,495	0	0
		Capital Financing Costs	7,495	0	0
		TOTAL EXPENDITURE	15,016	300	0
		NET REVENUE REQUIREMENT	15,016	300	0
Agresso code	CC	STAPLE TYE-DEPOT	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12340	2932	Electricity	10,095	14,137	0
12350	2932	Gas	3,982	3,578	0
		Premises-related Expenses	14,077	17,715	0
		TOTAL CONTROLLABLE EXPENDITURE	14,077	17,715	0
17310	2932	Cost of Income Service	155	100	0
		Support Services	155	100	0
18071	2932	Depreciation Capital Charges	5,870	0	0
		Capital Financing Costs	5,870	0	0
		TOTAL EXPENDITURE	20,102	17,815	0
		INCOME			
19412	2932	Costs Recoverable	(10,581)	(17,715)	0
		Income	(10,581)	(17,715)	0
		NET REVENUE REQUIREMENT	9,521	100	0
Agresso code	CC	MEAD PARK DEPOT	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12000	8435	Maintenance Buildings - External Contracts	3,199	830	660
12010	8435	Trade Refuse Collection	4,309	3,620	2,956
12340	8435	Electricity	63,726	59,239	65,349
12350	8435	Gas	45,849	30,851	25,501
12373	8435	Service Charges - Landlord	2,128	8,270	5,044
		Premises-related Expenses	119,209	102,810	99,510
14325	8435	Licence Fees inc PRS, PPL & Public Entertainment	12,682	9,810	13,097
		Supplies and Services	12,682	9,810	13,097
		TOTAL CONTROLLABLE EXPENDITURE	131,891	112,620	112,607
17214	8435	Cost of Insurance Section	3,489	2,300	2,300
17310	8435	Cost of Income Service	325	200	200
		Support Services	3,814	2,500	2,500
18071	8435	Depreciation Capital Charges	99,081	0	0
		Capital Financing Costs	99,081	0	0
		TOTAL EXPENDITURE	234,786	115,120	115,107
		INCOME			
19412	8435	Costs Recoverable	(131,565)	(112,620)	(112,607)
		Income	(131,565)	(112,620)	(112,607)
		NET REVENUE REQUIREMENT	103,221	2,500	2,500

FINANCE		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
	Employees Expenses	2,911,008	2,994,693	3,261,095
	Premises Related Expenses	349,140	160,178	180,038
	Transport Related Expenses	238	3,710	2,890
	Supplies & Services	3,150,162	3,300,749	3,083,359
	Transfer Payments	20,368,842	21,219,320	21,550,828
	Central Support Services	2,595,140	2,496,931	2,137,131
	Other Recharges	1,547,581	1,740,235	1,765,875
	Capital Financing Costs	17,449	11,010	9,610
	Total Expenditure	30,939,560	31,926,826	31,990,826
	Income	(22,385,913)	(23,222,370)	(23,257,705)
	Recharges	(5,972,982)	(6,255,481)	(6,529,240)
	Net Expenditure	2,580,665	2,448,975	2,203,881

Agresso code	CC	ACCOUNTANCY	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	1000	Salaries	254,412	502,306	572,302
11003	1000	Contract Staff	179,564	0	0
11011	1000	Vacancy Savings	0	(12,147)	(15,520)
11121	1000	Flexi Time & Annual Leave payments	157	0	0
11200	1000	National Insurance	28,501	51,550	76,095
11250	1000	Superannuation	56,498	94,519	127,623
		Employees' Expenses	519,132	636,228	760,500
13180	1000	Car allowances	0	170	170
13200	1000	Staff Travel cost Public Transport only	61	1,000	1,000
		Transport-related expenses	61	1,170	1,170
14005	1000	Equipment & Materials, Purchases & Maintenance	0	1,100	0
14251	1000	Books & Periodicals	0	500	500
14258	1000	Office Stationery	122	1,200	0
14269	1000	Archiving	0	0	0
14310	1000	Consultancy Fees & Consultation Costs	0	11,630	11,630
14323	1000	Legal Costs	300	0	0
14332	1000	Professional Fees	6,757	6,640	6,640
14431	1000	IT Support & IT Consumables	425	1,500	1,500
14438	1000	Software Licences	320	0	0
14471	1000	Subsistence Claims for Staff	0	100	100
14486	1000	Subscriptions	23,276	5,220	5,220
14543	1000	Write Offs	2,060	0	0
14587	1000	Conference expenses	1,140	0	0
		Supplies and Services	34,400	24,890	25,590
		TOTAL CONTROLLABLE EXPENDITURE	553,593	662,288	787,260
17000	1000	Office Accommodation	35,609	34,729	34,729
17200	1000	Cost of Messenger	4,447	2,100	2,100
17202	1000	Reprographics	414	3,300	3,300
17204	1000	Franking	12	100	100
17205	1000	Telephones	4,442	5,107	5,107
17214	1000	Insurance	11,083	6,686	6,686
17215	1000	Occupational Health Service	368	650	650
17302	1000	Cost of Audit	31,161	27,671	27,671
17303	1000	Cost of IT	45,433	66,207	66,207
17305	1000	Cost of Personnel	7,842	13,836	13,836
17322	1000	Cost of Health & safety	1,579	1,857	1,857
17343	1000	Cost of CFO	26,245	27,300	0
17345	1000	Cost of Training & Development	2,316	3,064	3,064
		Support Services	170,951	192,607	165,307
		TOTAL EXPENDITURE	724,544	854,895	952,567
		INCOME			
19601	1000	GF Recharge to GF	(479,181)	(572,300)	(572,300)
19602	1000	GF Recharge to HRA	(243,147)	(321,360)	(326,517)
		Recharged	(722,328)	(893,660)	(898,817)
		NET REVENUE REQUIREMENT	2,216	(38,765)	53,750

Agresso code	CC	FINANCE MISCELLANEOUS	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
14237	1010	Risk Management	0	40,000	0
14310	1010	Consultancy Fees & Consultation Costs (incl Risk Management)	3,030	5,000	3,000
14431	1010	IT Support and IT Consumables	6,496	0	0
14500	1010	Insurance	0	26,000	0
14543	1010	Bank Write Offs	(47,483)	0	0
14776	1010	Credit Card Charges	0	3,530	3,530
14855	1010	Audit Fees	160,566	247,700	247,700
		Supplies and Services	122,609	322,230	254,230
		TOTAL CONTROLLABLE EXPENDITURE	122,609	322,230	254,230
		TOTAL EXPENDITURE	122,609	322,230	254,230
		INCOME			
19550	1010	Interest income	(7,016)	0	0
		Income	(7,016)	0	0
19601	1010	GF Recharge to GF	(115,593)	(172,100)	(172,100)
		Recharged	(115,593)	(172,100)	(172,100)
		NET REVENUE REQUIREMENT	0	150,130	82,130

Agresso code	CC	REVENUES & BENEFITS	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11460	1180	Course Fees	2,000	0	0
		Employees' Expenses	2,000	0	0
12577	1180	Discretionary S13A	188,962	0	0
		Premises-related expenses	188,962	0	0
13200	1180	Staff Travel public transport	0	700	700
		Transport-related expenses	0	700	700
14005	1180	Equipment & Materials, Purchases & Maintenance	533	1,740	0
14017	1180	Photocopying Expenses	907	1,860	1,860
14203	1180	Refreshments at Meetings	0	50	50
14249	1180	Land Registry Fees	2,565	600	600
14251	1180	Books & Periodicals	147	350	350
14258	1180	Office Stationery	974	2,610	0
14305	1180	Bailiffs	662	1,220	1,220
14310	1180	Consultancy Fees & Consultation Costs	1,300	200	200
14312	1180	Court Costs	1,782	14,190	10,000
14323	1180	Legal Costs	7,208	7,850	7,850
14332	1180	Professional Fees	0	300	300
14349	1180	Tracing Agency	2,219	15,290	5,290
14355	1180	Compensation	100	580	580

14356	1180	Interpreters Fees	0	200	200
14361	1180	Bank Charges	203,040	150,000	200,000
14368	1180	Post Office Paypoint	11,710	9,000	9,000
14401	1180	Postage	97,073	61,000	91,000
14415	1180	Mobile Phones	1,054	1,990	280
14431	1180	IT Support & Consumables	15,157	20,100	20,100
14438	1180	Software Costs	65,037	4,390	4,610
14471	1180	Subsistence Claims for Staff	0	1,670	1,670
14486	1180	Subscriptions	6,795	4,560	4,560
14510	1180	Advertising, Marketing & Publicity	9,600	8,120	120
14511	1180	Statutory Advertising	727	0	0
14746	1180	Council Tax Bankruptcy Procedures	310	6,000	1,000
Supplies and Services			428,900	313,870	360,840
TOTAL CONTROLLABLE EXPENDITURE			619,862	314,570	361,540
17000	1180	Office Accommodation	108,608	105,079	105,079
17200	1180	Messenger	4,447	4,300	4,300
17202	1180	App Reprographics	822	5,000	5,000
17204	1180	Franking	5,969	11,000	11,000
17205	1180	App Telephones	16,289	19,328	19,328
17214	1180	Cost of Insurance	41,356	26,392	26,392
17215	1180	Cost of OHS	2,187	2,257	2,257
17301	1180	Costs of Accountancy	36,925	36,400	36,400
17303	1180	Cost of IT	259,294	221,834	221,834
17304	1180	Cost of Legal	7,146	7,849	7,849
17305	1180	Cost of HR	42,155	51,608	51,608
17322	1180	Cost of H&S	8,491	7,064	7,064
17331	1180	Cash Control	78,868	67,600	67,600
17338	1180	Procurement	2,027	3,042	3,042
17343	1180	CFO	39,368	41,000	0
17345	1180	Cost of Training	12,449	11,479	11,479
17346	1180	Payments	0	8,242	8,242
Support Services			666,399	629,474	588,474
17328	1180	Cost of Properties & Facilities Management	26	50	50
Recharges			26	50	50
TOTAL EXPENDITURE			1,286,287	944,094	950,064
INCOME					
19002	1180	Admin Grant (HB Admin Subsidy)	(318,820)	(290,000)	(290,000)
19006	1180	Specific Grants (incl LCTS Admin Subsidy)	(312,528)	(354,050)	(354,050)
19010	1180	Cost of Collection (Collection Fund Collection Allowance)	(112,068)	(113,750)	(113,750)
19254	1180	Legal Costs Raised	(367,268)	(310,000)	(335,000)
19829	1180	Legal Costs Raised - Business Rates	(12,450)	0	0
Income			(1,123,134)	(1,067,800)	(1,092,800)
GF Recharge to GF Services - CEC's			(219,403)	(176,700)	(176,700)
GF Recharge to GF Services - DEC's			(1,097,324)	(1,095,470)	(1,095,470)
19601	1180	GF Recharge to GF Services	(1,316,727)	(1,272,170)	(1,272,170)
19602	1180	GF Recharge to HRA Services - CEC's	(265,435)	(211,320)	(229,883)
19607	1180	Direct Costs recharged to HRA	0	(32,300)	(32,300)
Recharged			(1,582,162)	(1,515,790)	(1,534,353)
NET REVENUE REQUIREMENT			(1,419,009)	(1,639,496)	(1,677,089)
REVENUES TEAM					
EXPENDITURE			2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	1181	Salaries - Basic	484,866	641,700	638,804
11001	1181	Salaries - Overtime	7,792	0	0
11003	1181	Consultancy Fees	80,521	0	0
11005	1181	Statutory Maternity Pay	(33)	0	0
11011	1181	Vacancy Savings		(14,520)	(17,227)
11121	1181	Flexi Time & Annual Leave payments	(962)	0	0
11200	1181	National Insurance	45,431	60,630	80,071
11250	1181	Superannuation	111,733	120,850	142,453
Employees' Expenses			729,348	808,660	844,101
13180	1181	Car Allowance	127	560	280
Transport-related expenses			127	560	280
14471	1181	Subsistence Claims for Staff	74	0	0
14486	1181	Subscriptions	255	0	0
Supplies and Services			329	0	0
TOTAL CONTROLLABLE EXPENDITURE			729,804	809,220	844,381
17311	1181	DEC	691,627	686,920	686,920
17328	1181	Cost of Properties & Facilities Management	19	0	0
Recharges			691,646	686,920	686,920
TOTAL EXPENDITURE			1,421,450	1,496,140	1,531,301
INCOME					
19006	1181	Specific Grants	(191,857)	(58,700)	(58,700)
Income			(191,857)	(58,700)	(58,700)
NET REVENUE REQUIREMENT			1,229,593	1,437,440	1,472,601
BENEFITS TEAM					
EXPENDITURE			2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	1182	Salaries - Basic	458,413	557,937	602,092
11001	1182	Salaries - Overtime	2,661	0	0
11003	1182	Consultancy Fees	142,906	0	0
11005	1182	Statutory Maternity Pay	1,860	0	0
11011	1182	Vacancy Savings	0	(13,650)	(16,017)
11121	1182	Flexi Time & Annual Leave payments	791	0	0
11200	1182	National Insurance	46,311	60,530	77,564
11250	1182	Superannuation	89,866	103,310	121,213
Employees' Expenses			742,808	708,127	784,852
13180	1182	Car Allowance	50	580	290
Transport-related expenses			50	580	290
14258	1182	Office Stationery	8	0	0
14332	1182	Professional Fees	99	0	0
Supplies and Services			107	0	0
TOTAL CONTROLLABLE EXPENDITURE			742,965	708,707	785,142
17311	1182	DEC	553,302	686,920	686,920
17328	1182	Cost of Properties & Facilities Management	19	0	0
Recharges			553,321	686,920	686,920
TOTAL EXPENDITURE			1,296,286	1,395,627	1,472,062
NET REVENUE REQUIREMENT			1,296,286	1,395,627	1,472,062
R&B SUPPORT & DEVELOPMENT TEAM					
EXPENDITURE			2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	1183	Salaries - Basic	281,720	355,249	365,691
11001	1183	Salaries - Overtime	523	0	0
11011	1183	Vacancy Savings	0	(7,060)	(9,892)
11121	1183	Flexi Time & Annual Leave payments	(1,210)	0	0
11200	1183	National Insurance	28,313	29,780	47,354
11250	1183	Superannuation	62,940	58,760	81,549
Employees' Expenses			372,286	436,729	484,702
13180	1183	Car Allowance	0	300	150
Transport-related expenses			0	300	150
14471	1183	Subsistence Claims for Staff	28	0	0
Supplies and Services			28	0	0
TOTAL CONTROLLABLE EXPENDITURE			372,314	437,029	484,852

17311	1183	DEC	225,920	266,470	266,470
		Recharges	225,920	266,470	266,470
		TOTAL EXPENDITURE	598,234	703,499	751,322
		INCOME			
19006	1183	Specific grants	(86,000)	(68,000)	(68,000)
		Income	(86,000)	(68,000)	(68,000)
19601	1183	Recharge GF to GF	(373,524)	(544,840)	(544,840)
		Recharged	(373,524)	(544,840)	(544,840)
		NET REVENUE REQUIREMENT	138,710	90,659	138,482
Agresso code	CC	AUDIT SECTION	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14865	1300	External Contracts	137,096	138,310	152,460
		Supplies and Services	137,096	138,310	152,460
		TOTAL CONTROLLABLE EXPENDITURE	137,096	138,310	152,460
17000	1300	Office Accommodation	5,341	5,100	5,100
17200	1300	Messenger	0	2,100	2,100
17202	1300	App Reprographics	46	150	150
17205	1300	App Telephones	2,961	1,200	1,200
17214	1300	Cost of Insurance	2,221	1,400	1,400
17300	1300	CMT	4,826	4,400	4,400
17303	1300	Cost of IT	11,148	9,700	9,700
17304	1300	Cost of Legal	44	100	100
17343	1300	CFO	26,245	27,300	0
		Support Services	52,832	51,450	24,150
17328	1300	Cost of Properties & Facilities Management	6	0	0
		Recharges	6	0	0
		TOTAL EXPENDITURE	189,934	189,760	176,610
		INCOME			
19601	1300	Recharge GF to GF	(163,966)	(156,600)	(156,600)
19602	1300	Recharge from GF to HRA	(25,968)	(26,850)	(31,342)
		Recharged	(189,934)	(183,450)	(187,942)
		NET REVENUE REQUIREMENT	0	6,310	(11,332)
Agresso code	CC	INSURANCE SECTION	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1400	Salaries - Basic	93,714	130,609	106,384
11011	1400	Vacancy Savings	0	(2,850)	(2,876)
11121	1400	Flexi Time & Annual Leave Payments	(1,253)	0	0
11200	1400	National Insurance	10,422	14,170	13,708
11250	1400	Superannuation	20,898	17,020	23,724
		Employees' Expenses	123,781	158,949	140,940
13180	1400	Car Allowance	0	200	100
13200	1400	Staff Travel cost Public Transport only	0	200	200
		Transport-related expenses	0	400	300
14005	1400	Equipment & Materials, Purchases & Maintenance	0	50	0
14415	1400	Mobile Phone Costs	210	200	107
14431	1400	IT Support & IT Consumables	272	10,000	1,000
14471	1400	Subsistence Claims for Staff	0	400	370
14486	1400	Subscriptions	1,920	1,200	1,200
14500	1400	Insurance Premiums	1,825,338	2,075,246	1,975,324
14501	1400	Policy Excesses	61,923	115,000	115,000
14865	1400	External Services - External Contracts	0	2,740	2,820
		Supplies and Services	1,889,663	2,208,836	2,095,821
		TOTAL CONTROLLABLE EXPENDITURE	2,013,444	2,368,185	2,237,061
17000	1400	Office Building Costs	5,341	5,100	5,100
17200	1400	Messenger	2,223	2,100	2,100
17202	1400	App Reprographics	119	80	80
17204	1400	App. Franking	2	50	50
17205	1400	Cost of Telephones	740	700	700
17214	1400	Cost of Insurance	1,477	1,000	1,000
17215	1400	Cost of OHS	92	100	100
17301	1400	Cost of Accountancy	1,278	1,300	1,300
17303	1400	Cost of IT	10,113	8,800	8,800
17304	1400	Cost of Legal	426	500	500
17305	1400	Cost of HR	1,960	3,000	3,000
17310	1400	Cost of Income	88	100	100
17322	1400	Cost of H & S	394	400	400
17343	1400	Cost of CFO	13,122	13,700	0
17345	1400	Cost of Training	579	700	700
		Support Services	37,954	37,630	23,930
		TOTAL EXPENDITURE	2,051,398	2,405,815	2,260,991
		INCOME			
19412	1400	Costs Recoverable	(70,105)	(70,110)	(70,110)
		Income	(70,105)	(70,110)	(70,110)
19601	1400	Recharge GF to GF	(513,423)	(512,623)	(512,023)
19602	1400	Recharge from GF to HRA	(229,868)	(158,912)	(210,129)
		Recharge The Harvey Centre	(222,519)	0	(172,268)
		Recharge Fine Art	0	0	(35,000)
		Recharge to GF ZM Excesses	(1,454)	(35,000)	(35,000)
		Recharge Commercial Properties	(69,732)	(80,000)	(89,297)
19606	1400	GF Direct Costs Recharged to GF	(293,705)	(115,000)	(331,565)
		Recharge to HRA ZM Excesses	(54,202)	(81,600)	(80,000)
		Recharge Leasehold Flats Admin	(27,866)	(25,436)	(24,064)
		Recharge Sold Leasehold Flats	(856,449)	(1,008,680)	(954,270)
		Recharge Equity Share Scheme	(7,033)	(8,760)	(8,287)
19607	1400	GF Direct Costs Recharged to HRA	(945,550)	(1,124,478)	(1,066,621)
		Recharged	(1,982,546)	(1,911,011)	(2,120,338)
		NET REVENUE REQUIREMENT	(1,253)	424,694	70,543
Agresso code	CC	HOUSING BENEFITS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14544	2634	Uncashred Cheques	1,326	0	0
16001	2634	Rent Rebates Payments	10,988,016	11,084,780	11,658,238
16004	2634	Rent Allowances - Payments	9,382,693	10,344,540	10,102,590
16009	2634	Overpaid rent Allowance	(97,721)	(210,000)	(210,000)
16132	2634	DHP Growth	94,528	0	0
		Transfer Payments	20,368,842	21,219,320	21,550,828
17301	2634	Cost of Accountancy	15,121	15,200	15,200
17310	2634	Cost of Income	40,782	29,400	29,400
17331	2634	Cost of Cashiers	4,846	4,200	4,200
		Support Services	60,749	48,800	48,800
		TOTAL EXPENDITURE	20,429,591	21,268,120	21,599,628
		INCOME			
19001	2634	Rent Rebates Subsidy	(12,046,813)	(11,025,560)	(11,457,982)
19005	2634	Rent Allowance Subsidy	(8,248,997)	(10,317,200)	(9,895,113)
19015	2634	Discretionary Housing Payments	(112,991)	0	0
		Income	(20,408,801)	(21,457,760)	(21,468,095)

		NET REVENUE REQUIREMENT	20,790	(189,640)	131,533
Agresso code	CC	HTS MANAGEMENT	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12038	2779	Payment to HTS-Building Cleaning	131,979	131,979	151,839
12048	2779	Payment to HTS-Surveyors	28,199	28,199	28,199
		Premises-related Expenses	160,178	160,178	180,038
14310	2779	Consultancy Fees & Consultation costs	354,000	0	0
14323	2779	Legal Costs	3,059	0	0
14938	2779	Payments to HTS - Pension Charge	167,059	167,613	178,418
		Supplies and Services	524,118	167,613	178,418
		TOTAL CONTROLLABLE EXPENDITURE	684,296	327,791	358,456
17200	2779	Cost of Messenger Service	1,334	1,100	1,100
17214	2779	Cost of Insurance	779	500	500
17300	2779	Cost of Corporate Management	5,780	5,200	5,200
17301	2779	Cost of Accountancy	27,511	27,600	27,600
17342	2779	Cost of Policy & Performance Service	21,245	37,800	37,800
17343	2779	Cost of CFO	91,858	68,300	0
		Support Services	148,597	140,500	72,299
17311	2779	Cost of DEC		18,390	0
17325	2779	Cost of HRA	76,662	81,485	125,515
		Recharges	76,662	99,875	125,515
		TOTAL EXPENDITURE	909,465	568,166	556,171
		INCOME			
19412	2779	Costs Recoverable	1,000	0	0
19488	2779	Profit Share HTS	(500,000)	(500,000)	(500,000)
		Income	(499,000)	(500,000)	(500,000)
19602	2779	Recharge from GF to HRA	(121,776)	(138,270)	(143,110)
		Recharged	(121,776)	(138,270)	(143,110)
NET REVENUE REQUIREMENT			288,689	(70,104)	(86,939)
Agresso code	CC	DEMOCRATIC REPRESENTATION & MNGT (CDC)	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
17000	2787	App Admin Buildings	195,851	193,900	193,900
17300	2787	Corporate Management & CG&S	246,398	207,600	207,600
17301	2787	Costs of Accountancy	30,334	30,500	30,500
17303	2787	Costs of IT	4,731	4,100	4,100
17320	2787	Costs of Communications	64,539	51,500	51,500
17342	2787	Policy & Performance	7,081	12,600	12,600
17343	2787	Head of Financial Services	26,245	27,300	0
17347	2787	Cost of Head of Governance	72,792	63,800	0
		Support Services	647,971	591,300	500,200
		TOTAL EXPENDITURE	647,971	591,300	500,200
		INCOME			
19602	2787	Recharge from GF to HRA	(388,783)	(383,890)	(397,330)
		Recharged	(388,783)	(383,890)	(397,330)
NET REVENUE REQUIREMENT			259,188	207,410	102,870
Agresso code	CC	CORPORATE MANAGEMENT (CDC)	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14361	2789	Bank Charges	12,912	25,000	16,000
		Supplies and Services	12,912	25,000	16,000
		TOTAL CONTROLLABLE EXPENDITURE	12,912	25,000	16,000
17300	2789	Corporate Management & CG&S	368,539	304,300	304,300
17301	2789	Costs of Accountancy	83,990	84,300	84,300
17320	2789	Costs of Communications	56,121	44,800	44,800
17332	2789	Bank & Audit Fees	115,593	172,100	172,100
17341	2789	Cost of Data Protection & FOI	58,170	58,170	58,170
17342	2789	Policy & Performance	28,327	50,400	50,400
17343	2789	Head of Financial Services	26,245	27,300	0
17347	2789	Cost of Head of Governance	72,792	63,800	0
		Support Services	809,777	805,170	714,070
18060	2789	Debt Management	17,449	11,010	9,610
		Capital Financing Costs	17,449	11,010	9,610
		TOTAL EXPENDITURE	840,138	841,180	739,680
		INCOME			
19602	2789	Recharge from GF to HRA	(496,336)	(512,470)	(530,410)
		Recharged	(496,336)	(512,470)	(530,410)
NET REVENUE REQUIREMENT			343,802	328,710	209,270
Agresso code	CC	EARLY RETIREMENT/UNDER FUNDING PENSION SCHEME	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11253	2816	Super Prev Yrs Added Years	246,952	246,000	246,000
11254	2816	Super Financial Strain	6,225	0	0
11405	2816	Comp redcy & Pay in lieu	164,476	0	0
14310	2816	Consultancy Fees & Consultation costs	4,000	0	0
		Employees' Expenses	421,653	246,000	246,000
14332	2816	Professional Fees	0	100,000	0
		Supplies and Services	0	100,000	0
		TOTAL CONTROLLABLE EXPENDITURE	421,653	346,000	246,000
		TOTAL EXPENDITURE	421,653	346,000	246,000
NET REVENUE REQUIREMENT			421,653	346,000	246,000

HOUSING OPERATIONS - PEOPLE			2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		Employees Expenses	2,260,558	1,775,279	2,307,356
		Premises Related Expenses	67,500	50,232	53,179
		Transport Related Expenses	32,528	32,281	30,715
		Supplies & Services	1,487,288	973,520	1,282,130
		Third Party Payments	0	0	0
		Central Support Services	417,455	384,720	371,020
		Other Recharges	716,899	707,983	715,187
		Capital Financing Costs	19,957	0	0
		Total Expenditure	5,002,185	3,924,015	4,759,587
		Income	(1,262,675)	(753,000)	(914,256)
		Recharges	(959,509)	(861,957)	(903,904)
		Net Expenditure	2,780,001	2,309,058	2,941,427
Agresso code	CC	LEAH MANNING CENTRE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1864	Salaries - Basic	249,216	306,946	341,066
11001	1864	Salaries - Overtime	3,058	0	0
11011	1864	Vacancy Savings	0	(6,760)	(9,141)
11100	1864	Wages - Basic	20,360	14,540	15,050
11103	1864	Wages - Holiday Pay	3,520	0	0
11121	1864	Flexi Time & Annual Leave payments	(103)	0	0
11200	1864	National Insurance	20,681	23,340	39,910
11210	1864	Wages - National Insurance	558	0	0
11250	1864	Superannuation	55,190	52,920	76,058
11260	1864	Wages - Superannuation	3,431	0	0
11458	1864	Training Course Personal Expenses - Travel etc	180	0	0
		Employees' Expenses	356,091	390,986	462,943
12000	1864	Maintenance Buildings- External Contracts	12,434	0	0
12001	1864	Alarm Maintenance Burglar & Fire	2,076	820	820
12003	1864	Cleaning & Disposals including Contract Cleaning	4,959	2,200	2,200
12005	1864	Insurance Claim	(575)	0	0
12010	1864	Trade Refuse Collection	2,616	1,900	3,098
12034	1864	Payment to HTS-Building Maintenance	6,444	10,140	10,340
12328	1864	Grounds Maintenance - Non DSO	0	300	0
12340	1864	Electricity	13,642	12,223	11,469
12350	1864	Gas	10,922	7,379	9,535
12390	1864	Business Rates	12,350	12,710	12,350
12400	1864	Water	2,007	1,840	2,647
12423	1864	Window Cleaning	625	720	720
		Premises-related Expenses	67,500	50,232	53,179
13000	1864	Vehicles - General Maintenance	2,875	0	0
13025	1864	Payment to HTS -Fleet	19,783	20,721	20,355
13105	1864	Payment to HTS-Fuel	5,007	4,800	4,800
13180	1864	Car Allowance	0	60	60
		Transport-related expenses	27,665	25,581	25,215
14005	1864	Equipment Materials & Maintenance incl.Lighting	8,110	6,050	6,050
14007	1864	Fire Extinguishers	574	700	700
14015	1864	Open/Close Stock (Equipment etc)	(1,112)	0	0
14202	1864	Provisions including Vending Machines	22,961	24,000	24,000
14230	1864	Clothing & Uniform	754	800	800
14251	1864	Books, Magazines and Publications	0	50	50
14255	1864	Hospitality	0	70	70
14258	1864	Office Stationery	174	350	0
14325	1864	Licence Fees inc PRS, PPL & Public Entertainment	1,180	1,610	1,610
14410	1864	Rental,Maintenance & Call Charges for Phone System	974	840	2,310
14415	1864	Mobile Phone Costs	485	120	270
14431	1864	IT Support and IT Consumables	0	100	100
14471	1864	Subsistence claims for staff inc parking	0	80	80
14510	1864	Advertising, Marketing, Publicity & Printing	0	300	300
14713	1864	Activities Expenditure	881	1,000	1,000
14985	1864	Volunteers Expenses	0	400	400
		Supplies and Services	34,981	36,470	37,740
		TOTAL CONTROLLABLE EXPENDITURE	486,237	503,269	579,077
17200	1864	Cost of Messenger Service	1,334	1,100	1,100
17202	1864	Cost of Reprographics	133	250	250
17204	1864	Cost of Franking	62	30	30
17205	1864	Cost of Telephone System	740	1,700	1,700
17214	1864	Cost of Insurance Section	14,735	9,600	9,600
17215	1864	Cost of Occupational Health Service	829	800	800
17302	1864	Cost of Audit	18,548	17,700	17,700
17303	1864	Cost of Information Technology	10,032	8,800	8,800
17305	1864	Cost of Human Resources	17,646	17,900	17,900
17310	1864	Cost of Income Service	2,572	1,900	1,900
17322	1864	Cost of Health & Safety Service	3,554	2,500	2,500
17345	1864	Cost of Training & Development Service	5,211	4,000	4,000
17346	1864	Cost of Payments Service	0	700	700
		Support Services	75,396	66,980	66,980
17311	1864	Cost of Departmental Admin Services	27,486	15,270	0
17328	1864	Cost of Properties & Facilities Management	146	50	50
		Recharges	27,632	15,320	50
18071	1864	Depreciation Capital Charges	19,957	0	0
		Capital Financing Costs	19,957	0	0
		TOTAL EXPENDITURE	609,222	585,569	646,107
		INCOME			
19226	1864	Other Fees	(400)	0	0
19247	1864	Service Charges income	(6,620)	(11,430)	(11,430)
19264	1864	Self-referrals	(68,435)	(78,000)	(90,000)
19316	1864	Lettings	(3,100)	(5,000)	0
19412	1864	Costs Recoverable	(2,260)	0	0
19508	1864	Rent income	(9,000)	(9,000)	(9,000)
19761	1864	ECC Day Care	(212,806)	(150,000)	(202,256)
		Income	(362,621)	(253,430)	(312,686)
19602	1864	Recharge from GF to HRA	(15,988)	(13,190)	(16,620)
		Recharged	(15,988)	(13,190)	(16,620)
		NET REVENUE REQUIREMENT	290,613	318,949	316,801
Agresso code	CC	AMENITY CLEANSING	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
17325	2530	Cost of HRA	419,601	439,793	462,267
		Recharges	419,601	439,793	462,267
		TOTAL EXPENDITURE	419,601	439,793	462,267
		NET REVENUE REQUIREMENT	419,601	439,793	462,267

Agresso code	CC	SUPPORTING PEOPLE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2536	Salaries - Basic	497,525	500,900	510,183
11001	2536	Salaries - Overtime	1,298	0	0
11011	2536	Vacancy Savings	0	(11,290)	(13,725)
11121	2536	Flexi Time & Annual Leave payments	(2,956)	0	0
11200	2536	National Insurance	45,301	45,060	62,277
11250	2536	Superannuation	111,287	94,360	113,771
11402	2536	Recruitment Costs including Police Checks	0	500	500
11530	2536	Employee welfare	312	0	0
		Employees' Expenses	652,767	629,530	673,066
13180	2536	Car Allowances	4,750	6,000	5,000
		Transport-related expenses	4,750	6,000	5,000
14005	2536	Equipment Materials & Maintenance incl.Lighting	185	0	0
14070	2536	External Audit Fee	0	1,600	1,600
14203	2536	Refreshments at Meetings	53	0	0
14205	2536	24 hour Alarm Monitoring	35,152	40,000	40,000
14207	2536	Out of hours response	64,587	59,500	59,500
14208	2536	Tunstall Maintenance	31,390	26,000	26,000
14209	2536	Tunstall Purchases	11,184	15,000	15,000
14210	2536	Extra Care Provider	10,112	6,000	6,000
14255	2536	Hospitality	100	100	100
14258	2536	Office Stationery	1,203	1,000	0
14409	2536	Careline Telephone Costs	5,319	7,200	7,200
14415	2536	Mobile Phone Costs	1,936	2,260	996
14431	2536	IT Support and IT Consumables	338	0	0
14471	2536	Subsistence claims for staff inc parking	0	100	100
14486	2536	Subscriptions to Organisations and Periodicals	1,334	4,500	4,500
14510	2536	Advertising, Marketing, Printing & Publications	695	3,000	3,000
14865	2536	External Contracts	1,477	10,930	11,260
		Supplies and Services	165,065	177,190	175,256
		TOTAL CONTROLLABLE EXPENDITURE	822,582	812,720	853,262
17200	2536	Cost of Messenger Service	0	1,100	1,100
17202	2536	Cost of Reprographics	1,136	5,000	5,000
17205	2536	Cost of Telephone System	7,034	6,100	6,100
17214	2536	Cost of Insurance Section	21,829	14,200	14,200
17215	2536	Cost of Occupational Health Service	876	700	700
17301	2536	Cost of Accountancy	7,460	7,500	7,500
17303	2536	Cost of Information Technology	16,722	14,600	14,600
17305	2536	Cost of Human Resources	18,627	16,900	16,900
17310	2536	Cost of Income Service	13,934	10,100	10,100
17322	2536	Cost of Health & Safety Service	3,751	2,300	2,300
17345	2536	Cost of Internal Training & Development	5,500	3,800	3,800
17346	2536	Cost of Payments Service	0	5,300	5,300
		Support Services	96,871	87,600	87,600
17325	2536	Cost of HRA	139,553	140,770	140,770
17328	2536	Cost of Properties & Facilities Management	34	150	150
		Recharges	139,587	140,920	140,920
		TOTAL EXPENDITURE	1,059,040	1,041,240	1,081,782
		INCOME			
19025	2536	Transitional relief (Grant Contr.from HRA)	(691)	(2,000)	(1,000)
19226	2536	Dispersed alarms income	(254,735)	(257,180)	(257,180)
19395	2536	Careline Alarms - Non Tenants	(85,493)	(98,090)	(98,090)
19397	2536	Home Group Alarm Monitoring	(17,848)	(16,500)	(16,500)
19412	2536	HRS Support Charges	(52,020)	(49,650)	(52,650)
		Income	(410,587)	(423,420)	(425,420)
19601	2536	Recharge GF to GF	(27,486)		
19602	2536	Recharge from GF to HRA	(508,846)	(527,628)	(559,426)
		Recharged	(536,332)	(527,628)	(559,426)
		NET REVENUE REQUIREMENT	112,121	90,192	96,936
Agresso code	CC	HOUSING MTCE LANDSCAPING	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
17325	2542	Cost of HRA	275,748	292,267	310,297
		Recharged	275,748	292,267	310,297
		TOTAL EXPENDITURE	275,748	292,267	310,297
		NET REVENUE REQUIREMENT	275,748	292,267	310,297
Agresso code	CC	HOUSING OPTIONS & ADVICE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2590	Salaries - Basic	651,617	597,903	893,615
11001	2590	Salaries - Overtime	8,186	5,480	5,460
11003	2590	Contract & Agency Staff	388,917	0	0
11005	2590	Statutory Maternity Pay	(523)	0	0
11011	2590	Vacancy Savings	0	(13,510)	(23,865)
11121	2590	Flexi Time & Annual Leave payments	3,575	0	0
11200	2590	National Insurance	66,884	57,300	112,611
11250	2590	Superannuation	131,013	105,590	181,586
11402	2590	Recruitment Costs including Police Checks	2,031	2,000	2,000
		Employees' Expenses	1,251,700	754,763	1,171,407
13180	2590	Car Allowance	95	550	350
13200	2590	Staff Travel Cost Public Transport only	18	150	150
		Transport-related expenses	113	700	500
14005	2590	Equipment Materials & Maint incl lighting	1,510	400	0
14017	2590	Photocopier Charges	1,839	3,000	3,000
14050	2590	Choice Based Lettings	39,976	28,000	56,760
14249	2590	Land Registry Fees	291	100	100
14251	2590	Books, Magazines and Publications	0	100	100
14255	2590	Hospitality	0	100	100
14258	2590	Office Stationery	765	750	0
14320	2590	Medical Advisor	4,020	7,000	7,000
14323	2590	External Legal Costs	2,753	7,500	7,500
14356	2590	Interpreter Fees	0	200	200
14415	2590	Mobile Phone Costs	1,657	2,280	694
14471	2590	Subsistence Claims for Staff, Incl Parking	668	150	150
14482	2590	Grants to Voluntary Organisations	231,194	0	0
14486	2590	Subscriptions to Organisations and Periodicals	0	150	150
14492	2590	Arrears Prevention	5,335	0	0
14510	2590	Advertising, Marketing, Printing & Publications	0	900	900
14557	2590	Bed & Breakfast & Other Expenses	908,142	641,000	941,000
14566	2590	Compensation to Tenants - General	66	0	0
14609	2590	Home Improvement Agency	5,825	12,000	0
14771	2590	Occupational Therapist Costs	4,043	3,500	3,500
14797	2590	Homelessness Projects (DCLG Grant)	43,461	4,750	0
14803	2590	Grants For Rents Deposits	8,370	20,000	20,000
16035	2590	GF Use of The Stow Properties	27,977	27,980	27,980
		Supplies and Services	1,287,242	759,860	1,069,134
		TOTAL CONTROLLABLE EXPENDITURE	2,539,055	1,515,323	2,241,041
17000	2590	Cost of Administration Buildings	49,853	30,600	30,600
17200	2590	Cost of Messenger Service	2,223	4,300	4,300
17202	2590	Cost of Reprographics	668	5,440	5,440
17205	2590	Cost of Telephone System	10,366	8,800	8,800
17214	2590	Cost of Insurance Section	14,037	9,100	9,100
17215	2590	Cost of Occupational Health Service	922	700	700
17300	2590	Cost of Corporate Management	5,780	5,200	5,200
17301	2590	Cost of Accountancy	9,339	9,400	9,400
17302	2590	Cost of Audit	11,129	10,600	10,600
17303	2590	Cost of Information Technology	33,445	29,200	29,200
17304	2590	Cost of Legal Services	34,427	38,400	38,400

17305	2590	Cost of Human Resources	19,607	16,900	16,900
17320	2590	Cost of Communications Service	12,827	10,200	10,200
17322	2590	Cost of Health & Safety Service	3,949	2,300	2,300
17342	2590	Cost of Policy and Performance Service	17,704	31,500	31,500
17343	2590	Cost of CFO	13,122	13,700	0
17345	2590	Cost of Internal Training & Development	5,790	3,800	3,800
		Support Services	245,188	230,140	216,440
17312	2590	Cost of Regeneration Team	20,000	20,000	20,000
17325	2590	Cost of HRA	109,970	91,950	91,950
17328	2590	Cost of Properties & Facilities Management	109	0	0
		Recharges	130,079	111,950	111,950
		TOTAL EXPENDITURE	2,914,322	1,857,413	2,569,431
		INCOME			
19006	2590	Grant income	(369,804)	0	0
19412	2590	Costs recoverable	25,891	(20,000)	(20,000)
19503	2590	Bed & Breakfast charges	(195,330)	(48,150)	(148,150)
19539	2590	Converted properties rental income	(10,224)	(8,000)	(8,000)
		Income	(649,467)	(76,150)	(176,150)
19602	2590	Recharge from GF to HRA	(682,937)	(613,406)	(638,155)
		Recharged	(682,937)	(613,406)	(638,155)
		NET REVENUE REQUIREMENT	1,681,918	1,167,857	1,755,126

HUMAN RESOURCES AND ORGANISATIONAL DEVELOPMENT				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		Employees Expenses		474,598	471,459	580,349
		Premises Related Expenses		0	0	0
		Transport Related Expenses		441	440	0
		Supplies & Services		16,683	26,320	22,060
		Third Party Payments		0	0	0
		Central Support Services		127,704	115,610	93,410
		Other Recharges		3,728	12,000	8,820
		Capital Financing Costs		3,383	0	0
		Total Expenditure		626,537	625,829	704,639
		Income		(2,780)	(1,400)	(1,400)
		Recharges		(623,772)	(660,850)	(658,284)
		Net Expenditure		(15)	(36,421)	44,955
Agresso code	CC	OCCUPATIONAL HEALTH		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE				
11530	2812	Occupational Health Service Fees		19,337	16,000	22,750
11537	2812	Health Surveillance		0	0	3,000
		Employees' Expenses		19,337	16,000	25,750
14005	2812	Equipment Materials & Maintenance incl.Lighting		379	0	0
14818	2812	Equality Act - Disability Adjustments		3,029	7,500	7,500
		Supplies and Services		3,408	7,500	7,500
		TOTAL CONTROLLABLE EXPENDITURE		22,745	23,500	33,250
		TOTAL EXPENDITURE		22,745	23,500	33,250
		INCOME				
		Costs Recoverable		(890)	0	0
		Income		(890)	0	0
19601	2812	Recharge GF to GF		(17,477)	(17,300)	(17,300)
19602	2812	Recharge from GF to HRA		(4,378)	(4,870)	(5,071)
		Recharged		(21,855)	(22,170)	(22,371)
		NET REVENUE REQUIREMENT		0	1,330	10,879
Agresso code	CC	CORPORATE HR COSTS		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE				
11458	2814	Training Course Personal Expenses - Travel etc		2,123	0	0
11500	2814	Long Service Awards		2,534	3,300	3,300
11502	2814	Gratuities - Pensions		19,427	17,000	20,000
11618	2814	KiddiVoucher Admin Fees		240	1,000	1,000
		Employees' Expenses		24,324	21,300	24,300
		TOTAL CONTROLLABLE EXPENDITURE		24,324	21,300	24,300
		TOTAL EXPENDITURE		24,324	21,300	24,300
		INCOME				
19601	2814	Recharge GF to GF		(24,324)	(31,200)	(31,200)
19602	2814	Recharge from GF to HRA		0	(8,450)	(8,950)
		Recharged		(24,324)	(39,650)	(40,150)
		NET REVENUE REQUIREMENT		0	(18,350)	(15,850)
Agresso code	CC	HUMAN RESOURCES/PAYROLL		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE				
11000	2820	Salaries - Basic		187,739	251,134	310,094
11001	2820	Salaries - overtime		758	0	0
11003	2820	Contract & Agency Staff		32,678	0	0
11005	2820	SMP		712	0	0
11011	2820	Vacancy Savings		0	(5,581)	(8,380)
11015	2820	Vine (ECC) Contract		3,000	3,150	3,150
11100	2820	Wages - Basic		2,007	0	0
11121	2820	Flexi Time & Annual Leave Payments		(15)	0	0
11200	2820	National Insurance		19,621	22,520	39,764
11250	2820	Superannuation		45,553	43,416	69,151
11402	2820	Recruitment Costs		3,950	3,700	700
		Employees' Expenses		296,003	318,339	414,479
13180	2820	Car Allowance		441	220	0
13200	2820	Staff Travel cost Public Transport only		440	220	0
		Transport-related expenses		441	440	0
14005	2820	Equipment & Materials, Purchases & Maintenance		731	450	0
14017	2820	Photocopier Usage		142	150	150
14203	2820	Refreshments at meetings		3	90	90
14251	2820	Books & Periodicals		0	510	0
14258	2820	Office Stationery		150	500	0
14310	2820	Consultancy Fees & Consultation Costs		6,781	7,550	6,200
14332	2820	Professional Fees		748	1,000	1,000
14323	2820	Legal costs		93	0	0
14415	2820	Mobile Phones		10	0	0
14431	2820	IT Support & IT Consumables		599	350	1,700
14471	2820	Subsistence Claims for Staff		14	150	150
14486	2820	Subscriptions to Organisations & Periodicals		0	500	500
14494	2820	Online HR Expert AdviceLine		3,380	2,800	0
14510	2820	Advertising, Marketing, Publicity & Printing		0	2,830	2,830
14577	2820	Development Work		0	1,800	1,800
		Supplies and Services		12,651	16,680	14,420
		TOTAL CONTROLLABLE EXPENDITURE		309,095	337,459	428,899
17000	2820	App Accommodation Rechg		19,585	19,890	19,890
17200	2820	Cost of Messenger		2,223	2,100	2,100
17202	2820	App Reprographics		1,005	1,200	1,200
17204	2820	Apportionment of Franking		479	1,300	1,300
17205	2820	App Telephones		2,961	4,140	4,140
17214	2820	App Insurance		15,049	8,820	8,820
17215	2820	App O.H.S. Fees		322	270	270
17302	2820	Cost of Audit		7,419	6,390	6,390
17303	2820	Cost of I.T.		24,931	19,530	19,530
17304	2820	Cost of Legal		651	630	630
17305	2820	Cost of HR		6,862	7,110	7,110
17310	2820	Costs of Income		96	90	90
17320	2820	Costs of Communications		8,819	7,000	7,000
17322	2820	Cost of Health & Safety		1,382	990	990
17345	2820	Cost of Training & Development		2,026	1,620	1,620
17346	2820	Cost of Payments		0	4,230	4,230
17347	2820	Cost of Head of Governance		25,319	22,200	0
		Support Services		119,129	107,510	85,310
17002	2820	Cost of Office Accommodation LBC		3,168	3,180	0
17328	2820	Cost of Properties & Facilities Management		6	0	0
17335	2820	Latton Bush Room Hire		534	470	470

		Recharges	3,728	3,650	470
18071	2820	Depreciation	3,383	0	0
		Capital Financing Costs	3,383	0	0
		TOTAL EXPENDITURE	435,335	448,619	514,679
		INCOME			
19412	2820	Costs Recoverable	(1,890)	(1,400)	(1,400)
		Income	(1,890)	(1,400)	(1,400)
19601	2820	Recharge GF to GF	(340,328)	(368,160)	(368,160)
19602	2820	Recharge from GF to HRA	(93,132)	(99,580)	(98,138)
		Recharged	(433,460)	(467,740)	(466,298)
		NET REVENUE REQUIREMENT	(15)	(20,521)	46,981
Agresso code	CC	TRAINING & DEVELOPMENT GROUP	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11106	2824	Apprentice Levy	55,631	50,000	50,000
11458	2824	Training Course expenses	23,575	0	0
11459	2824	Travel & Subsistence - Students	0	2,000	0
11460	2824	Courses	55,728	38,250	38,250
11458	2824	Self Development	0	25,570	27,570
		Employees' Expenses	134,934	115,820	115,820
14203	2824	Refreshments at meetings	96	140	140
14486	2824	Subscriptions to Organisations & Periodicals	528	0	0
		Supplies and Services	624	140	140
		TOTAL CONTROLLABLE EXPENDITURE	135,558	115,960	115,960
17303	2824	Cost of IT	1,672	1,500	1,500
		Support Services	1,672	1,500	1,500
		TOTAL EXPENDITURE	137,230	117,460	117,460
		INCOME			
19601	2824	Recharge GF to GF	(109,729)	(91,700)	(91,700)
19602	2824	Recharge from GF to HRA	(27,501)	(24,350)	(22,570)
		Recharged	(137,230)	(116,050)	(114,270)
		NET REVENUE REQUIREMENT	0	1,410	3,190
Agresso code	CC	UNION FACILITIES	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
17000	2830	App Admin Buildings	3,560	3,400	3,400
17205	2830	App Telephones	0	300	300
17303	2830	Cost of I.T.	3,343	2,900	2,900
		Support Services	6,903	6,600	6,600
17311	2830	Cost of Departmental Admin Services	0	8,350	8,350
		Recharges	0	8,350	8,350
		TOTAL EXPENDITURE	6,903	14,950	14,950
		INCOME			
19601	2830	Recharge GF to GF	(6,903)	(12,000)	(12,000)
19602	2830	Recharge from GF to HRA	0	(3,240)	(3,195)
		Recharged	(6,903)	(15,240)	(15,195)
		NET REVENUE REQUIREMENT	0	(290)	(245)

LEGAL AND DEMOCRATIC SERVICES			2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		Employees Expenses	667,356	929,219	1,082,335
		Premises Related Expenses	1,454	2,630	2,680
		Transport Related Expenses	753	1,900	1,450
		Supplies & Services	349,884	230,540	226,793
		Third Party Payments	0	0	0
		Central Support Services	353,225	328,000	289,100
		Other Recharges	79,014	79,030	80,102
		Capital Financing Costs	0	0	0
		Total Expenditure	1,451,686	1,571,319	1,682,460
		Income	(259,974)	(170,850)	(176,550)
		Recharges	(847,977)	(1,037,660)	(1,196,234)
		Net Expenditure	343,735	362,809	309,676

Agresso code	CC	LEGAL SERVICES (CORPORATE PROCUREMENT)	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	2790	Salaries - Basic	45,910	44,052	48,224
11011	2790	Vacancy Savings	0	(1,030)	(1,294)
11121	2790	Flexi Time & Annual Leave payments	68	0	0
11200	2790	National Insurance	3,803	3,425	5,734
11250	2790	Superannuation	10,238	8,298	10,754
		Employees' Expenses	60,019	54,745	63,418
13180	2790	Car Allowance	0	50	50
13200	2790	Staff Travel cost Public Transport only	0	50	50
		Transport-related expenses	0	100	100
14255	2790	Hospitality	0	20	20
14258	2790	Office Stationery	0	200	0
14349	2790	Tracing Agency	0	400	400
14431	2790	IT Support and IT Consumables	0	310	310
14438	2790	Software Licences	2,397	0	0
14471	2790	Subsistence claims for staff inc parking	0	10	10
14486	2790	Subscriptions to Organisations & Periodicals	7,407	6,000	6,000
		Supplies and Services	9,804	6,940	6,740
		TOTAL CONTROLLABLE EXPENDITURE	69,823	61,785	70,258
17000	2790	Cost of Administration Buildings	3,560	3,400	3,400
17202	2790	Cost of Reprographics	1,500	4,000	4,000
17205	2790	Cost of Telephone System	740	600	600
17214	2790	Cost of Insurance Section	1,477	1,000	1,000
17215	2790	Cost of Occupational Health Service	92	100	100
17301	2790	Cost of Accountancy	33,725	33,900	33,900
17303	2790	Cost of Information Technology	4,458	3,900	3,900
17305	2790	Cost of Human Resources	1,960	3,000	3,000
17322	2790	Cost of Health & Safety Service	394	400	400
17345	2790	Cost of Training & Development	579	700	700
17347	2790	Cost of Head of Governance	3,164	2,800	0
		Support Services	51,649	53,800	51,000
		TOTAL EXPENDITURE	121,472	115,585	121,258
		INCOME			
19601	2790	Recharge GF to GF	(64,731)	(97,900)	(97,900)
19602	2790	Recharge from GF to HRA	(56,674)	(92,720)	(97,946)
		Recharged	(121,405)	(190,620)	(195,846)
		NET REVENUE REQUIREMENT	67	(75,035)	(74,588)

Agresso code	CC	LAND CHARGES	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	3160	Salaries	51,485	50,135	51,046
11001	3160	Overtime	123	0	0
11011	3160	Vacancy Savings	0	(1,948)	(1,372)
11121	3160	Flexi Time & Annual Leave Payments	323	0	0
11200	3160	National Insurance	4,611	7,279	6,157
11250	3160	Superannuation	11,509	15,322	11,383
		Employees' Expenses	68,051	70,788	67,214
14203	3160	Refreshments at Meetings	16	0	0
14310	3160	Consultancy Fees & Consultation Costs	9,213	22,000	22,000
14332	3160	Professional Fees	130	0	0
14431	3160	IT Support & IT Consumables	0	1,500	1,500
14771	3160	Occupational Therapist Costs	128	0	0
14438	3160	Crystal report licence cost	2,000	870	910
		Supplies and Services	11,487	24,370	24,410
		TOTAL CONTROLLABLE EXPENDITURE	79,538	95,158	91,624
17000	3160	App Accommodation Rechg	3,560	3,400	3,400
17205	3160	Cost of Telephone System	740	0	0
17214	3160	App Insurance	3,291	2,100	2,100
17215	3160	Cost of Occupational Health	92	100	100
17303	3160	Cost of IT	9,748	8,500	8,500
17304	3160	Cost of Legal	213	200	200
17305	3160	Cost of HR	1,960	2,000	2,000
17322	3160	Cost of Health & Safety	394	300	300
17331	3160	Cost of Cashiers	2,688	2,300	2,300
17345	3160	Cost of Training	579	400	400
17347	3160	Cost of Head of Governance	3,164	2,800	0
		Support Services	26,429	22,100	19,300
17306	3160	Costs of Planning	12,000	12,000	12,000
17752	3160	Recharge fm Building Control	12,000	12,000	12,000
		Recharges	24,000	24,000	24,000
		TOTAL EXPENDITURE	129,967	141,258	134,924
		INCOME			
19779	3160	Official Search Fees	(78,232)	(116,600)	(122,300)
19789	3160	Official Search Fees - non-VAT	(23,519)	0	0
		Income	(101,751)	(116,600)	(122,300)
		NET REVENUE REQUIREMENT	28,216	24,658	12,624

Agresso code	CC	LEGAL SERVICES	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	3164	Salaries - Basic	255,081	540,889	608,673
11001	3164	Overtime	4,834	0	0
11005	3164	Statutory Payments inc maternity and sickness	(395)	0	0
11011	3164	Vacancy Savings	0	(12,396)	(16,489)
11121	3164	Flexi Time & Annual Leave Payments	106	0	0
11200	3164	National Insurance	24,547	54,732	80,051
11250	3164	Superannuation	59,499	96,110	135,734
11402	3164	Recruitment Costs	510	0	0

11460	3164	Course Fees	5,791	0	0
		Employees' Expenses	349,973	679,335	807,969
13180	3164	Car Allowance	380	900	450
13200	3164	Staff Travel cost Public Transport only	276	900	900
		Transport-related expenses	656	1,800	1,350
14005	3164	Equipment & Materials, Purchases & Maintenance	442	0	0
14005	3164	Equipment & Materials, Purchases & Maintenance	0	1,000	0
14203	3164	Refreshment at Meetings	262	0	0
14249	3164	Land Registry Fees	1,270	0	0
14251	3164	Books & Periodicals	12	12,960	12,960
14258	3164	Office Stationery	1,273	1,000	0
14310	3164	Consultancy Fees & Consultation Costs	1,500	1,800	1,800
14313	3164	Data Protection & Freedom of Information	2,900	2,900	2,900
14323	3164	Legal Costs	235,493	65,000	65,000
14332	3164	Professional Fees	1,237	3,290	3,290
14415	3164	Mobile Phone	618	1,100	110
14431	3164	IT Support & IT Consumables	5,979	1,470	1,470
14438	3164	Software licences	507	0	0
14471	3164	Subsistence Claims for Staff	309	1,400	1,400
14486	3164	Subscriptions to Organisations & Periodicals	13,032	3,700	3,700
14510	3164	Advertising, Marketing & Publicity	226	800	800
14587	3164	Conference Expenses	0	300	300
		Supplies and Services	265,060	96,720	93,730
		TOTAL CONTROLLABLE EXPENDITURE	615,689	777,855	903,049
17000	3164	App Admin Bldg. Exp.	40,950	39,100	39,100
17200	3164	App Messenger	2,223	2,100	2,100
17202	3164	App Reprographics	6,217	7,500	7,500
17204	3164	App Framing	324	1,200	1,200
17205	3164	App Telephones	4,072	5,000	5,000
17214	3164	App Insurance	11,816	8,200	8,200
17215	3164	App O.H.S. Fees	368	400	400
17302	3164	Audit	22,258	21,300	21,300
17303	3164	Cost of I.T.	53,226	46,400	46,400
17305	3164	Cost of Human Resources	7,842	9,900	9,900
17322	3164	Cost of Health & Safety	1,579	1,400	1,400
17331	3164	Cost of Cashiers	856	700	700
17345	3164	Cost of Training & Development	2,316	2,200	2,200
17347	3164	Cost of Head of Governance	12,659	11,100	0
		Support Services	166,706	156,500	145,400
17328	3164	Cost of Properties & Facilities	38	0	0
		Recharges	38	0	0
		TOTAL EXPENDITURE	782,433	934,355	1,048,449
		INCOME			
19265	3164	Legal Fees Income (incl S106 monies)	(14,771)	0	0
19412	3164	Costs Recoverable	(6,309)	(52,400)	(52,400)
19419	3164	Compensation	(7,321)	0	0
19664	3164	Repayment of Miscellaneous Charges	(27,353)	0	0
		Income	(65,754)	(52,400)	(52,400)
19601	3164	Recharge GF to GF	(582,679)	(643,370)	(643,370)
19602	3164	Recharge from GF to HRA	(143,893)	(203,670)	(357,018)
		Recharged	(726,572)	(847,040)	(1,000,388)
		NET REVENUE REQUIREMENT	107	34,915	(4,339)
Agresso code	CC	LOCAL ELECTIONS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3312	Salaries	65,158	0	0
11402	3312	Recruitment Costs Including Police Checks	30	0	0
11460	3312	Course Fees	1,588	0	0
		Employees' Expenses	66,776	0	0
12034	3312	Payment to HTS - Building Maintenance	1,454	2,630	2,680
		Premises-related Expenses	1,454	2,630	2,680
14005	3312	Equipment Materials & Maintenance incl.Lighting	3,691	0	0
14229	3312	District Council Expenses	0	65,000	65,000
14255	3312	Hospitality	11	0	0
14258	3312	Office Stationery	44	0	0
14377	3312	Payment to Hirer	6,527	0	0
14401	3312	Postage	10,392	0	0
14431	3312	IT Support and IT Consumables	696	0	0
14510	3312	Advertising, Marketing, Publicity & Printing	10,897	0	0
		Supplies and Services	32,258	65,000	65,000
		TOTAL CONTROLLABLE EXPENDITURE	100,488	67,630	67,680
		TOTAL EXPENDITURE	100,488	67,630	67,680
		INCOME			
19006	3312	Specific Grants Income (Service Related)	(26,357)	0	0
		Income	(26,357)	0	0
		NET REVENUE REQUIREMENT	74,131	67,630	67,680
Agresso code	CC	FIRE & P&CC ELECTIONS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		INCOME	£	£	£
19006	3315	Specific Grants Income (Service Related)	(3,789)	0	0
19108	3315	Sales of Planning Documents & Electoral Registers	(68,236)	0	0
		Income	(72,025)	0	0
		NET REVENUE REQUIREMENT	(72,025)	0	0
Agresso code	CC	ELECTORAL SERVICES	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	3318	Salaries - Basic	85,334	88,681	101,803
11100	3318	Wages - Basic	1,011	0	1,000
11005	3318	Statutory Maternity Pay	0	0	0
11011	3318	Vacancy Savings	0	(2,290)	(2,751)
11121	3318	Flexi Time & Annual Leave Payments	589	0	0
11132	3318	Canvassers Fees	7,393	8,960	7,960
11200	3318	National Insurance	8,010	9,960	13,020
11250	3318	Superannuation	19,030	19,020	22,702
11460	3318	Course fees	1,170	0	0
		Employees' Expenses	122,537	124,351	143,734
13180	3318	Car Allowance	97	0	0
		Transport-related expenses	97	0	0
14005	3318	Equipment & Materials, Purchases & Maintenance	4,252	4,500	4,500
14017	3318	Photocopier usage	1,035	0	0
14258	3318	Office Stationery	242	0	0
14313	3318	Data Protection & Freedom of Information	40	0	0
14323	3318	Legal Costs	1,290	0	0
14350	3318	Canvass	23,049	16,130	16,130
14401	3318	Postage	668	2,000	2,000
14415	3318	Mobile Phone costs	109	0	53
14431	3318	IT Support & IT Consumables	417	13,850	13,850
14471	3318	Subsistence Claims for Staff	30	100	100
14486	3318	Subscriptions to Organisations & Periodicals	143	180	180
14510	3318	Advertising, Marketing & Publicity		100	100
		Supplies and Services	31,275	37,510	36,913
		TOTAL CONTROLLABLE EXPENDITURE	153,909	161,861	180,647
17200	3318	Cost of Messenger	1,334	1,100	1,100
17202	3318	App Reprographics	446	700	700

17204	3318	Apportionment of Franking	13,872	11,700	11,700
17205	3318	App Telephones	1,110	2,100	2,100
17214	3318	App Insurance	1,477	1,000	1,000
17215	3318	App O.H.S.	138	100	100
17303	3318	Cost of I.T.	60,200	52,500	52,500
17305	3318	Cost of Human Resources	2,941	3,000	3,000
17310	3318	Cost of Income	118	100	100
17322	3318	Cost of Health & Safety	592	400	400
17328	3318	Cost of Properties & Facilities Management	25	0	0
17345	3318	Cost of Training & Development	868	700	700
17347	3318	Cost of Head of Governance	25,320	22,200	0
		Support Services	108,441	95,600	73,400
17002	3318	LBC Accommo Rechge	54,976	55,020	56,092
17328	3318	Cost of Properties & Facilities	0	10	10
		Recharges	54,976	55,030	56,102
		TOTAL EXPENDITURE	317,326	312,491	310,149
		INCOME			
19006	3318	Specific Grants	(2,000)	0	0
19108	3318	Sales of Planning Documents & Electoral Registers	(2,087)	(1,600)	(1,600)
19412	3318	Costs Recoverable	0	(250)	(250)
		Income	(4,087)	(1,850)	(1,850)
		NET REVENUE REQUIREMENT	313,239	310,641	308,299

PLANNING AND GARDEN TOWN		2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
	Employees Expenses	35,462	889,466	1,055,732
	Premises Related Expenses	0	0	0
	Transport Related Expenses	416	4,280	630
	Supplies & Services	526,172	402,250	382,554
	Third Party Payments	0	0	0
	Central Support Services	422,935	416,054	416,054
	Other Recharges	636	187,350	70
	Capital Financing Costs	0	0	0
	Total Expenditure	985,621	1,899,400	1,855,040
	Income	(552,551)	(649,850)	(649,850)
	Recharges	(33,582)	(69,210)	(36,136)
	Net Expenditure	399,488	1,180,340	1,169,054

Agresso code	CC	BUILDING CONTROL	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	3360	Salaries - Basic	50,792	37,408	32,954
11011	3360	Vacancy Savings	0	(2,047)	(890)
11121	3360	Flexi Time & Annual Leave Pay	127	0	0
11200	3360	National Insurance	4,499	7,911	4,193
11250	3360	Superannuation	11,327	17,993	7,349
		Employees' Expenses	66,745	61,265	43,606
13180	3360	Car Allowance	0	2,800	0
13200	3360	Staff Travel cost of Public Transport only	0	250	0
		Transport-related expenses	0	3,050	0
14005	3360	Equipment Materials & Maintenance incl.Lighting	0	980	0
14230	3360	Clothing & Uniform	0	350	0
14249	3360	Land Registry Fees	0	0	0
14251	3360	Books, Magazines and Publications	300	200	0
14255	3360	Hospitality	0	100	0
14258	3360	Office Stationery	0	1,350	0
14310	3360	Consultancy Fees & Consultation costs	166,960	168,000	183,990
14415	3360	Mobile Phone Costs	436	720	110
14431	3360	IT Support and IT Consumables	324	8,860	0
14471	3360	Subsistence claims for staff inc parking	0	500	0
14486	3360	Subscriptions to Organisations & Periodicals	2,337	3,050	3,050
14786	3360	Technical Inspections	0	1,000	1,000
14799	3360	Partnership Projects	0	2,000	2,000
		Supplies and Services	170,360	187,110	190,150
		TOTAL CONTROLLABLE EXPENDITURE	237,105	251,425	233,756
17000	3360	Cost of Administration Buildings	3,560	11,900	11,900
17202	3360	Cost of Reprographics	425	1,300	1,300
17204	3360	Cost of Framing	9	120	120
17205	3360	Cost of Telephone System	740	2,600	2,600
17214	3360	Cost of Insurance Section	5,919	3,900	3,900
17215	3360	Cost of Occupational Health Service	92	300	300
17303	3360	Cost of Information Technology	30,310	26,400	26,400
17304	3360	Cost of Legal Services	1,067	1,200	1,200
17305	3360	Cost of Human Resources	1,960	6,900	6,900
17310	3360	Cost of Income Service	406	300	300
17322	3360	Cost of Health & Safety Service	394	1,000	1,000
17331	3360	Cost of Cashiers Service	901	800	800
17345	3360	Cost of Training & Development Service	579	1,500	1,500
		Support Services	46,362	58,220	58,220
		Cost of DEC (Planning Services Manager)	0	21,770	0
		Cost of DEC (Head of Service)	0	18,390	0
17311	3360		0	40,160	0
		Cost of Parking Permits	10	70	70
17328	3360		10	70	70
		Recharges	10	40,230	70
		TOTAL EXPENDITURE	283,477	349,875	292,046
		INCOME			
19108	3360	Sales of Plans	(18)	(600)	(600)
19268	3360	Building Control Income	(104,965)	(128,700)	(128,700)
19269	3360	Covenant Control Income	(3,634)	(10,000)	(10,000)
19340	3360	Drop Cross Application Fee	(5,419)	(8,000)	(8,000)
		Income	(114,036)	(147,300)	(147,300)
19601	3360	Recharge GF to GF	(12,000)	(12,000)	(12,000)
		Recharged	(12,000)	(12,000)	(12,000)
		TOTAL INCOME	(126,036)	(159,300)	(159,300)
		NET REVENUE REQUIREMENT	157,441	190,575	132,746

Agresso code	CC	PLANNING SERVICES	2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		EXPENDITURE			
11000	3380	Salaries - Basic	524,395	595,298	750,562
11003	3380	Contract & Agency Staff	312,872	14,710	14,710
11011	3380	Vacancy Savings	0	(19,898)	(20,355)
11121	3380	Flexi Time & Annual Leave Pay	(272)	0	0
11200	3380	National Insurance	53,551	86,567	99,834
11250	3380	Superannuation	116,758	151,524	167,375
11402	3380	Recruitment Costs Including Police Checks	1,205	0	0
11458	3380	Training Course Personal Expenses - Travel etc	233	0	0
11460	3380	Course Fees	50	0	0
		Employees' Expenses	1,008,792	828,201	1,012,126
13180	3380	Car Allowance	416	1,230	630
		Transport-related expenses	416	1,230	630
14005	3380	Equipment Materials & Maintenance incl.Lighting	0	4,600	0
14203	3380	Refreshments at Meetings	1	0	0
14249	3380	Land Registry Fees	33	0	0
14251	3380	Books, Magazines and Publications	9,365	3,000	3,000
14255	3380	Hospitality	0	100	100
14258	3380	Office Stationery	0	800	0
14310	3380	Consultancy Fees & Consultation costs	26,630	0	0
14323	3380	Legal Costs	88,671	5,000	5,000
14332	3380	Professional Fees	960	5,000	5,000
14415	3380	Mobile Phone Costs	1,468	2,760	424
14431	3380	IT Support and IT Consumables	365	7,000	7,000
14471	3380	Subsistence claims for staff inc parking	2,254	1,000	1,000
14486	3380	Subscriptions to Organisations & Periodicals	288	0	0
14511	3380	Statutory Advertising	29,942	15,700	15,700
14584	3380	Harlow Local Plan	0	10,000	10,000
14865	3380	External Contracts	145	0	0
14891	3380	Historic Buildings & Design Advice	45,407	10,180	10,180
		Supplies and Services	205,529	65,140	57,404
		TOTAL CONTROLLABLE EXPENDITURE	1,214,737	894,571	1,070,160
17000	3380	Cost of Administration Buildings	49,853	45,530	45,530
17200	3380	Cost of Messenger Service	2,223	4,300	4,300
17202	3380	Cost of Reprographics	852	10,850	10,850

17204	3380	Cost of Franking	5,762	8,500	8,500
17205	3380	Cost of Telephone System	6,293	7,461	7,461
17214	3380	Cost of Insurance Section	14,770	9,183	9,183
17215	3380	Cost of Occupational Health Service	645	861	861
17303	3380	Cost of Information Technology	99,607	83,122	83,122
17304	3380	Cost of Legal Services	13,011	13,870	13,870
17305	3380	Cost of Human Resources	13,725	19,896	19,896
17322	3380	Cost of Health & Safety Service	2,764	2,774	2,774
17331	3380	Cost of Cashiers Service	0	478	478
17345	3380	Cost of Training & Development Service	4,053	4,209	4,209
17346	3380	Cost of Payments Service	0	4,400	4,400
		Support Services	213,558	215,434	215,434
17311	3380	Cost of DEC (Head of Service)	568	147,120	0
17328	3380	Cost of ID Badges	45	0	0
			45	0	0
		Recharges	613	147,120	0
		TOTAL EXPENDITURE	1,428,908	1,257,125	1,285,594
		INCOME			
19006	3380	Specific Grants Income (Service Related)	(10,466)	0	0
19108	3380	Sales of Plans	(133)	(50)	(50)
19228	3380	Planning Applications	(304,640)	(472,500)	(472,500)
19232	3380	Pre Application Advice	(28,551)	(30,000)	(30,000)
19412	3380	Costs Recoverable	(91,865)	0	0
		Income	(435,655)	(502,550)	(502,550)
19601	3380	Recharge GF to GF	(12,000)	(42,010)	(12,000)
19602	3380	Recharge from GF to HRA	(9,582)	(15,206)	(12,136)
		Recharged	(21,582)	(57,216)	(24,136)
		TOTAL INCOME	(457,237)	(559,760)	(526,686)
		NET REVENUE REQUIREMENT	971,671	697,365	758,908
Agresso code	CC	HARLOW & GILSTON GARDEN TOWN TEAM	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14310	3382	Consultancy Fees & Consultation costs	283	0	0
14859	3382	Management Agreement	150,000	150,000	135,000
		Supplies and Services	150,283	150,000	135,000
		TOTAL CONTROLLABLE EXPENDITURE	150,283	150,000	135,000
17000	3382	Cost of Administration Buildings	39,170	37,400	37,400
17202	3382	Cost of Reprographics	190	0	0
17205	3382	Cost of Telephone System	370	0	0
17214	3382	Cost of Insurance Section	14,773	9,600	9,600
17302	3382	Cost of Audit	8,903	8,500	8,500
17303	3382	Cost of Information Technology	99,609	86,900	86,900
		Support Services	163,015	142,400	142,400
17328	3382	Cost of P&FM (ID Badges)	13	0	0
			13	0	0
		Recharges	13	0	0
		TOTAL EXPENDITURE	313,311	292,400	277,400
		INCOME			
19412	3382	Costs Recoverable	(2,860)	0	0
		Income	(2,860)	0	0
		TOTAL INCOME	(2,860)	0	0
		NET REVENUE REQUIREMENT	310,451	292,400	277,400

			2023/24	2024/25	2025/26
PUBLIC PROTECTION			Actual	Budget	Budget
			£	£	£
		Employees Expenses	1,932,088	1,738,283	2,281,501
		Premises Related Expenses	356,839	365,029	382,327
		Transport Related Expenses	23,741	24,102	22,685
		Supplies & Services	177,320	126,380	182,919
		Third Party Payments	55,055	57,645	58,968
		Central Support Services	367,402	321,212	321,212
		Other Recharges	411,399	507,190	343,126
		Capital Financing Costs	777,842	500,000	500,000
		Total Expenditure	4,101,686	3,639,841	4,092,738
		Income	(2,109,120)	(1,507,143)	(1,603,113)
		Recharges	(556,258)	(568,660)	(640,013)
		Net Expenditure	1,436,308	1,564,039	1,849,613
Agresso code	CC	PUBLIC HEALTH IMPROVEMENT PRACTITIONER	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	1802	Salaries - Basic	27,593	0	33,514
11121	1802	Flexi Time & Annual Leave payments	(541)	0	0
11200	1802	National Insurance	2,553	0	4,277
11250	1802	Superannuation	6,153	0	7,474
		Employees' Expenses	35,758	0	45,265
14415	1802	Mobile Phone Costs	97	0	0
14577	1802	Development work	9,970	0	0
		Supplies and Services	10,067	0	0
		TOTAL CONTROLLABLE EXPENDITURE	45,825	0	45,265
17000	1802	Cost of Administration Buildings	1,780	1,700	1,700
17205	1802	Cost of Telephone System	370	300	300
17215	1802	Cost of Occupational Health Service	46	0	0
17305	1802	Cost of Human Resources	980	0	0
17322	1802	Cost of Health & Safety Service	197	0	0
17345	1802	Cost of Training & Development Service	289	0	0
		Support Services	3,662	2,000	2,000
		TOTAL EXPENDITURE	49,487	2,000	47,265
		INCOME			
19412	1802	Costs Recoverable	(41,189)	0	0
		Income	(41,189)	0	0
19601	1802	Recharge GF to GF	(5,177)	0	0
		Recharged	(5,177)	0	0
		NET REVENUE REQUIREMENT	3,121	2,000	47,265
Agresso code	CC	EMERGENCY PLANNING	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11001	2434	Salaries - Overtime	3,356	0	0
11200	2434	National Insurance	354	0	0
		Employees' Expenses	3,710	0	0
14005	2434	Equipment Materials & Maintenance incl.Lighting	0	200	0
14415	2434	Mobile Phone Costs	46	120	0
14486	2434	Subscriptions to Organisations & Periodicals	1,900	1,270	1,270
14587	2434	Conference Expenses	0	800	800
		Supplies and Services	1,946	2,390	2,070
		TOTAL CONTROLLABLE EXPENDITURE	5,656	2,390	2,070
17205	2434	Cost of Telephone System	0	1,500	1,500
		Support Services	0	1,500	1,500
17002	2434	Cost of Office Accommodation LBC	3,188	9,360	0
		Recharges	3,188	9,360	0
		TOTAL EXPENDITURE	8,844	13,250	3,570
		INCOME			
19412	2434	Costs Recoverable	(6,837)	0	0
		Income	(6,837)	0	0
		NET REVENUE REQUIREMENT	2,007	13,250	3,570
Agresso code	CC	HACKNEY CARRIAGES & PRIVATE HIRE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2454	Salaries - Basic	94,165	76,929	109,368
11001	2454	Salaries - Overtime	2,071	3,020	3,010
11003	2454	Contract & Agency Staff	22,116	0	0
11011	2454	Vacancy Savings	0	(2,820)	(3,017)
11121	2454	Flexi Time & Annual Leave payments	(229)	0	0
11200	2454	National Insurance	9,093	14,842	13,405
11250	2454	Superannuation	21,461	30,339	25,060
11458	2454	Training Course Personal Expenses- Travel	0	200	200
11460	2454	Course Fees	345	0	0
		Employees' Expenses	149,022	122,510	148,026
13180	2454	Car Allowance	195	0	0
13200	2454	Staff Travel cost Public Transport only	0	300	300
		Transport-related expenses	195	300	300
14005	2454	Equipment Materials & Maintenance incl.Lighting	5,191	5,000	5,000
14203	2454	Refreshments at Meetings	26	0	0
14258	2454	Office Stationery	0	500	0
14323	2454	Legal Costs	3,480	0	0
14415	2454	Mobile Phone Costs	458	480	267
14431	2454	IT Support and IT Consumables	31,152	18,580	18,580
14471	2454	Subsistence claims for staff inc parking	0	100	100
14486	2454	Subscriptions to Organisations & Periodicals	5,712	400	400
14864	2454	Crime Rec. Bureau Expenditure	3,150	7,000	7,000
		Supplies and Services	49,169	32,060	31,347
		TOTAL CONTROLLABLE EXPENDITURE	198,386	154,870	179,673
17000	2454	Cost of Administration Buildings	7,121	3,400	3,400
17205	2454	Cost of Telephone System	1,480	1,000	1,000
17214	2454	Cost of Insurance Section	1,477	1,000	1,000
17215	2454	Cost of Occupational Health Service	184	100	100
17303	2454	Cost of Information Technology	2,230	1,900	1,900
17305	2454	Cost of Human Resources	3,921	2,000	2,000
17322	2454	Cost of Health & Safety Service	789	300	300
17331	2454	Cost of Cashiers Service	1,430	1,200	1,200
17345	2454	Cost of Training & Development Service	1,158	400	400
		Support Services	19,790	11,300	11,300
		Cost of DEC (Licensing)	85,004	55,580	86,430
		Cost of DEC (Env Health)	38,347	62,400	0
		Cost of DEC (Client Team)	47,564	15,820	15,413
17311	2454		170,915	133,800	101,843
17328	2454	Cost of Properties & Facilities Management		10	10

Recharges		170,915	133,810	101,853
TOTAL EXPENDITURE		389,091	299,980	292,826
INCOME				
19006	2454	Specific Grants Income (Service Related)	(597)	0
19213	2454	HC Vehicles Licences	(15,201)	(21,000)
19219	2454	HC Drivers Licences	(5,845)	(8,600)
19262	2454	Knowledge Fee	(1,123)	(1,150)
19370	2454	PH Vehicles Licences	(63,463)	(59,800)
19371	2454	PH Drivers Licences	(24,849)	(33,100)
19372	2454	PH Operators Licences	(6,932)	(5,200)
19412	2454	Costs Recoverable	492	0
19770	2454	Crime Rec. Bureau Income	(2,426)	(6,600)
Income		(119,944)	(135,450)	(135,450)
19601	2454	Recharge GF to GF	(64,909)	(40,560)
Recharged		(64,909)	(43,490)	(40,560)
TOTAL INCOME		(184,853)	(178,940)	(176,010)
NET REVENUE REQUIREMENT		204,238	121,040	116,816
CEMETERY & CREMATORIUM				
EXPENDITURE		£	£	£
12034	2750	Payment to HTS-Building Maintenance	114	0
Premises-related Expenses		114	0	0
TOTAL CONTROLLABLE EXPENDITURE		114	0	0
17214	2750	Cost of Insurance Section	10,792	7,000
17304	2750	Cost of Legal Services	617	700
Support Services		11,409	7,700	7,700
18071	2750	Depreciation Capital Charges	165,267	0
18172	2750	MIRS GF Impairment-revaluation losses	2,700	0
Capital Financing Costs		167,967	0	0
TOTAL EXPENDITURE		179,490	7,700	7,700
INCOME				
19114	2750	Sales - General	42	0
19412	2750	Costs Recoverable	638	0
19508	2750	Rents Income -	(711,220)	(702,530)
Income		(710,540)	(661,660)	(702,530)
NET REVENUE REQUIREMENT		(531,050)	(653,960)	(694,830)
COMMUNITY SAFETY				
EXPENDITURE		£	£	£
11000	2758	Salaries - Basic	426,250	368,354
11001	2758	Salaries - Overtime	17,445	5,480
11011	2758	Vacancy Savings	0	(11,229)
11100	2758	Wages - Basic	(29)	0
11103	2758	Wages - Holiday Pay	(1)	0
11121	2758	Flex Time & Annual Leave payments	3,975	0
11200	2758	National Insurance	47,756	55,350
11250	2758	Superannuation	100,261	99,670
Employees' Expenses		595,657	517,625	597,355
12031	2758	Illegal Encampments Contingency	225	1,000
12038	2758	Payment to HTS-Building Cleaning	5,743	(357)
12340	2758	Electricity	891	0
Premises-related Expenses		6,949	643	5,183
13025	2758	Payment to HTS-Fleet	14,835	15,535
13105	2758	Payment to HTS-Fuel	3,346	3,000
13180	2758	Car Allowance	4,411	3,500
Transport-related expenses		22,592	22,035	20,968
14005	2758	Equipment Materials & Maintenance incl.Lighting	3,894	5,260
14017	2758	Photocopier Usage	785	560
14202	2758	Provisions including Vending Machines	854	2,100
14203	2758	Refreshments at Meetings	21	0
14230	2758	Clothing & Uniform	369	1,700
14258	2758	Office Stationery	19	0
14310	2758	Consultancy Fees & Consultation costs	8,624	0
14323	2758	Legal Costs	1,185	2,400
14345	2758	Veterinary Fees	1,346	500
14415	2758	Mobile Phone Costs	1,312	1,920
14471	2758	Subsistence claims for staff inc parking	9	0
14486	2758	Subscriptions to Organisations & Periodicals	0	200
14577	2758	Development Work	10,784	0
14893	2758	CCTV (Corporate)	22,242	18,550
Supplies and Services		51,444	33,890	38,765
TOTAL CONTROLLABLE EXPENDITURE		676,642	574,193	663,271
17000	2758	Cost of Administration Buildings	7,121	0
17200	2758	Cost of Messenger Service	3,557	1,100
17202	2758	Cost of Reprographics	379	2,500
17204	2758	Cost of Franking	13	100
17205	2758	Cost of Telephone System	4,072	6,400
17214	2758	Cost of Insurance Section	14,362	8,600
17215	2758	Cost of Occupational Health Service	553	600
17303	2758	Cost of Information Technology	26,755	23,300
17304	2758	Cost of Legal Services	14,180	15,800
17305	2758	Cost of Human Resources	11,764	12,900
17310	2758	Cost of Income Service	88	100
17322	2758	Cost of Health & Safety Service	2,369	1,800
17345	2758	Cost of Training & Development Service	3,474	2,900
Support Services		88,687	76,100	76,100
17002	2758	Cost of Office Accommodation LBC	24,366	39,880
17311	2758	Cost of Departmental Admin Services	0	35,140
17328	2758	Cost of Properties & Facilities Management	131	240
17335	2758	Cost of Room Hire Bookings	635	0
Recharges		25,132	75,260	25,406
18071	2758	Depreciation Capital Charges	2,543	0
Capital Financing Costs		2,543	0	0
TOTAL EXPENDITURE		793,004	725,553	764,777
INCOME				
19006	2758	Specific Grants Income (Service Related)	(13,281)	0
19226	2758	Other Fees	(1,206)	(1,500)
19412	2758	Costs Recoverable	(22,095)	(13,000)
Income		(36,582)	(14,500)	(14,500)
19601	2758	Recharge GF to GF	(173,206)	(174,570)
19602	2758	Recharge from GF to HRA	(19,683)	(20,590)
Recharged		(192,889)	(195,160)	(195,880)
NET REVENUE REQUIREMENT		563,533	515,893	554,397
ENVIRONMENTAL PROTECTION				
EXPENDITURE		£	£	£
11001	2759	Salaries - Overtime	2,114	0
11003	2759	Contract & Agency Staff	27,560	6,000
Employees' Expenses		29,674	6,000	6,000
14005	2759	Equipment Materials & Maint incl lighting	1,070	1,200
14486	2759	Subscriptions to Organisations & Periodicals	987	2,700
Supplies and Services		2,057	3,900	3,900

		TOTAL CONTROLLABLE EXPENDITURE	31,731	9,900	9,900
		TOTAL EXPENDITURE	31,731	9,900	9,900
		INCOME			
19250	2759	Environment Protection Income	(8,121)	(7,400)	(7,400)
		Income	(8,121)	(7,400)	(7,400)
		NET REVENUE REQUIREMENT	23,610	2,500	2,500
gresso cox	CC	ENVIRONMENTAL HEALTH EXPENDITURE	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	2760	Salaries - Basic	500,985	668,525	791,165
11001	2760	Salaries - Overtime	4,267	2,310	2,310
11003	2760	Contract & Agency Staff	157,597	18,590	154,542
11005	2760	Statutory Payments inc maternity and sickness	(20)	0	0
11011	2760	Vacancy Savings	0	(17,589)	(21,467)
11100	2760	Wages - Basic	21,642	0	0
11103	2760	Wages - Holiday Pay	1,463	0	0
11121	2760	Flexi Time & Annual Leave Payments	2,218	0	0
11200	2760	National Insurance	50,328	67,454	102,925
11210	2760	Wages - National Insurance	1,210	0	0
11250	2760	Superannuation	112,602	122,474	176,945
11260	2760	Wages - Superannuation	4,021	0	0
11402	2760	Recruitment Costs Including Police Checks	800	0	0
11458	2760	Training Expenses	0	400	400
11459	2760	Students Travel & Subsistence	141	0	0
11460	2760	Course Fees	11,138	0	0
		Employees' Expenses	868,392	862,164	1,206,820
13180	2760	Car Allowance	229	667	367
13200	2760	Staff Travel costs Public Transport only	725	1,000	1,000
		Transport-related expenses	954	1,667	1,367
14005	2760	Equipment Materials & Maintenance incl.Lighting	2,904	5,500	5,500
14230	2760	Clothing & Uniform	0	200	200
14249	2760	Land Registry Fees	954	800	800
14258	2760	Office Stationery	1,157	900	0
14322	2760	Health Act Burial	18,069	18,000	18,000
14323	2760	Legal Costs	3,852	2,000	2,000
14332	2760	Professional Fees	748	0	0
14339	2760	Statutory Dog Control	10,168	6,000	6,000
14415	2760	Mobile Phone Costs	1,870	1,920	972
14431	2760	IT Support and IT Consumables	159	1,000	1,000
14471	2760	Subsistence claims for staff inc parking	119	0	0
14486	2760	Subscriptions to Organisations & Periodicals	330	5,400	5,400
		Supplies and Services	40,330	41,720	39,872
15107	2760	Payment to HTS-Pest Control	55,055	57,645	58,968
		Third Party Payments	55,055	57,645	58,968
		TOTAL CONTROLLABLE EXPENDITURE	964,731	963,196	1,307,027
17000	2760	Cost of Administration Buildings	37,389	33,717	33,717
17200	2760	Cost of Messenger Service	2,223	2,100	2,100
17202	2760	Cost of Reprographics	367	4,500	4,500
17204	2760	Cost of Franking	611	2,100	2,100
17205	2760	Cost of Telephone System	10,736	7,178	7,178
17214	2760	Cost of Insurance Section	14,037	8,594	8,594
17215	2760	Cost of Occupational Health Service	737	661	661
17303	2760	Cost of Information Technology	51,293	42,217	42,217
17304	2760	Cost of Legal Services	40,236	42,406	42,406
17305	2760	Cost of Human Resources	15,685	15,961	15,961
17310	2760	Cost of Income Service	916	661	661
17322	2760	Cost of Health & Safety Service	3,159	2,172	2,172
17331	2760	Cost of Cashiers Service	956	756	756
17345	2760	Cost of Training & Development Service	4,632	3,589	3,589
		Support Services	182,977	166,612	166,612
17311	2760	Cost of Departmental Admin Services	0	73,560	0
17328	2760	Cost of Properties & Facilities Management	321	190	190
		Recharges	321	73,750	190
18079	2760	REFCUS	573,930	500,000	500,000
18193	2760	Renovation Grants	4,979	0	0
		Capital Financing Costs	578,909	500,000	500,000
		TOTAL EXPENDITURE	1,726,938	1,703,558	1,973,829
		INCOME			
19003	2760	Renovation Grants	(4,979)	0	0
19006	2760	Specific Grants Income (Service Related)	(6,180)	0	0
19203	2760	Animal Act Licences	(3,279)	(572)	(572)
19220	2760	Miscellaneous Licences	(2,135)	(1,000)	(1,000)
19225	2760	HMO Licences	(67,311)	(56,680)	(56,680)
19226	2760	Other Fees	(14,203)	(25,000)	(25,000)
19227	2760	Pest Control Charges	(5,453)	(5,100)	(5,200)
19235	2760	Statutory Dog Control Income	(665)	(760)	(760)
19237	2760	Wasps Nests	(4,555)	(2,000)	(2,000)
19357	2760	Other Local Authority Income RDGS	763	0	0
19412	2760	Costs Recoverable	6,098	0	0
19496	2760	Fleas Control	(612)	(320)	(320)
19712	2760	REFCUS Grant Income	(984,652)	(500,000)	(500,000)
		Income	(1,087,163)	(591,432)	(591,532)
19601	2760	Recharge GF to GF	(85,292)	(176,920)	0
19605	2760	Recharge from GF to Capital	0	0	(209,497)
		Recharged	(85,292)	(176,920)	(209,497)
		TOTAL INCOME	(1,172,455)	(768,352)	(801,029)
		NET REVENUE REQUIREMENT	554,483	935,206	1,172,800
gresso cox	CC	COMMUNITY HUB EXPENDITURE	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
14482	2768	Grants to Organisations	0	0	55,000
		Supplies and Services	0	0	55,000
		TOTAL CONTROLLABLE EXPENDITURE	0	0	55,000
		TOTAL EXPENDITURE	0	0	55,000
		INCOME			
19006	2768	Grant Income	0	0	(55,000)
		Income	0	0	(55,000)
		TOTAL INCOME	0	0	(55,000)
		NET REVENUE REQUIREMENT	0	0	0
gresso cox	CC	COUNCIL HEALTH & SAFETY EXPENDITURE	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	2770	Salaries - Basic	56,132	52,535	64,401
11001	2770	Salaries - Overtime	444	0	0
11003	2770	Contract & Agency Staff	17,967	0	0
11011	2770	Vacancy Savings	0	(1,180)	(1,738)
11121	2770	Flexi Time & Annual Leave payments	(105)	0	0
11200	2770	National Insurance	5,297	4,570	8,160
11250	2770	Superannuation	12,616	9,900	14,362
11460	2770	Course Fees	2,980	5,830	5,830
11537	2770	Health Surveillance	0	4,510	1,510
		Employees' Expenses	95,331	76,165	92,525

13180	2770	Car Allowance	0	100	50
		Transport-related expenses	0	100	50
14005	2770	Equipment Materials & Maintenance incl.Lighting	7	0	0
14415	2770	Mobile Phone Costs	88	120	53
		Supplies and Services	95	120	53
		TOTAL CONTROLLABLE EXPENDITURE	95,426	76,385	92,628
17000	2770	Cost of Administration Buildings	3,560	1,700	1,700
17200	2770	Cost of Messenger Service	2,223	2,100	2,100
17202	2770	Cost of Reprographics	323	1,000	1,000
17205	2770	Cost of Telephone System	370	900	900
17214	2770	Cost of Insurance Section	2,221	1,400	1,400
17215	2770	Cost of Occupational Health Service	92	100	100
17302	2770	Cost of Audit	11,129	10,600	10,600
17303	2770	Cost of Information Technology	4,596	4,000	4,000
17305	2770	Cost of Human Resources	1,960	2,000	2,000
17322	2770	Cost of Health & Safety Service	394	300	300
17345	2770	Cost of Training & Development Service	579	400	400
		Support Services	27,447	24,500	24,500
17328	2770	Cost of Properties & Facilities Management	10	10	10
		Recharges	10	10	10
		TOTAL EXPENDITURE	122,883	100,895	117,138
		INCOME			
19601	2770	Recharge GF to GF	(74,838)	(56,600)	(56,600)
		Recharge from GF to HRA	(18,757)	(14,940)	(17,285)
19602	2770	Recharge GF Direct Costs to HRA	(29,392)	(25,970)	(33,761)
		Recharged	(48,149)	(40,910)	(51,046)
			(122,987)	(97,510)	(107,646)
		NET REVENUE REQUIREMENT	(104)	3,385	9,492
gresso coo	CC	LICENSING EXPENDITURE	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11000	2772	Salaries - Basic	80,138	135,389	136,035
11001	2772	Salaries - Overtime	12,372	3,920	3,900
11003	2772	Contract & Agency Staff	33,407	0	0
11011	2772	Vacancy Savings	0	(1,680)	(3,786)
11121	2772	Flexi Time & Annual Leave Payments	9,392	0	0
11200	2772	National Insurance	10,548	8,330	18,155
11250	2772	Superannuation	8,648	7,860	31,206
11458	2772	Training Course Personal Expenses - Travel etc	255	0	0
		Employees' Expenses	154,760	163,819	185,510
14005	2772	Equipment Materials & Maintenance incl.Lighting	390	4,000	4,000
14415	2772	Mobile Phone Costs	170	320	53
14431	2772	IT Support and IT Consumables	2,676	3,000	3,000
14486	2772	Subscriptions to Organisations & Periodicals	9,482	1,000	1,000
		Supplies and Services	12,718	8,320	8,053
		TOTAL CONTROLLABLE EXPENDITURE	167,478	162,139	193,563
17000	2772	Cost of Administration Buildings	3,560	3,400	3,400
17200	2772	Cost of Messenger Service	2,223	2,100	2,100
17202	2772	Cost of Reprographics	244	1,000	1,000
17204	2772	Cost of Franking	1,028	1,100	1,100
17205	2772	Cost of Telephone System	370	600	600
17214	2772	Cost of Insurance Section	1,477	1,000	1,000
17215	2772	Cost of Occupational Health Service	92	100	100
17303	2772	Cost of Information Technology	12,998	11,300	11,300
17304	2772	Cost of Legal Services	4,977	5,600	5,600
17305	2772	Cost of Human Resources	1,960	2,000	2,000
17310	2772	Cost of Income Service	1,840	1,300	1,300
17322	2772	Cost of Health & Safety Service	394	300	300
17331	2772	Cost of Cashiers Service	811	700	700
17345	2772	Cost of Training & Development Service	579	400	400
		Support Services	32,553	30,900	30,900
		Cost of DEC (HC&PH)	64,909	43,490	40,560
		Cost of DEC (Env Health)	11,468	35,030	0
17311	2772		76,377	78,520	40,560
17328	2772	Cost of Properties & Facilities Management	6	10	10
		Recharges	76,383	78,530	40,570
		TOTAL EXPENDITURE	276,414	271,569	265,033
		INCOME			
19006	2772	Specific Grants Income (Service Related)	(2,915)	0	0
19241	2772	Street Traders (Non Food)	(9,304)	(6,976)	(6,976)
19317	2772	Lotteries & Amusements	(940)	(1,000)	(1,000)
19421	2772	Highway Acts Income	(4,269)	(3,800)	(3,800)
19470	2772	Club Premises Certs.Income	(1,451)	(2,200)	(2,200)
19471	2772	Personal Licences Income	(1,791)	(2,200)	(2,200)
19472	2772	Premises Licences Income	(50,135)	(45,000)	(45,000)
19476	2772	Gambling Act Premises Licences	(15,265)	(16,000)	(16,000)
19477	2772	Gambling Act Permits	(1,100)	(2,000)	(2,000)
19556	2772	Scrap Metal Dealers Licences	(550)	0	0
19558	2772	Sex Licences	0	(1,145)	(1,145)
		Income	(87,720)	(80,321)	(80,321)
19601	2772	Recharge GF to GF	(85,004)	(55,580)	(86,430)
		Recharged	(85,004)	(55,580)	(86,430)
		TOTAL INCOME	(172,724)	(135,901)	(166,751)
		NET REVENUE REQUIREMENT	103,690	135,669	98,283
Agresso code	CC	NEIGHBOURHOOD PARKS	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
12036	2970	Payment to HTS-Grounds Maintenance	43,034	45,174	46,439
		Premises-related Expenses	43,034	45,174	46,439
		TOTAL CONTROLLABLE EXPENDITURE	43,034	45,174	46,439
17311	2970	Cost of Departmental Admin Services	6,116	5,160	27,279
		Recharges	6,116	5,160	27,279
		TOTAL EXPENDITURE	49,150	50,334	73,718
		NET REVENUE REQUIREMENT	49,150	50,334	73,718
Agresso code	CC	TOWNWIDE NATURE RESERVES	2023/24 Actual	2024/25 Budget	2025/26 Budget
			£	£	£
11121	2976	Flexi Time & Annual Leave payments	(216)	0	0
		Employees' Expenses	(216)	0	0
12034	2976	Payment to HTS-Building Maintenance	431	0	0
12328	2976	Grounds Maintenance - Non DSO	0	400	400
		Premises-related Expenses	431	400	400
14005	2976	Equipment Materials & Maintenance incl.Lighting	7,551	2,800	2,800
14230	2976	Clothing & Uniform	0	500	500
14410	2976	Rental.Maintenance & Call Charges for Phone System	818	680	559
14695	2976	Biodiversity Landscaping Improvements	230	0	0
		Supplies and Services	8,599	3,980	3,859
		TOTAL CONTROLLABLE EXPENDITURE	8,814	4,380	4,259
17214	2976	Cost of Insurance Section	744	500	500
17310	2976	Cost of Income Service	133	100	100
		Support Services	877	600	600
17311	2976	Cost of Departmental Admin Services	68,125	70,910	42,699

		Recharges	68,125	70,910	42,699
18071	2976	Depreciation	9,884	0	0
		Capital Financing Costs	9,884	0	0
		TOTAL EXPENDITURE	87,700	75,890	47,558
		INCOME			
19006	2976	Specific Grants Income (Service Related)	(2,060)	0	0
19114	2976	Sales - General	(6,076)	(13,440)	(13,440)
19226	2976	Other Fees	(2,800)	(2,800)	(2,800)
		Income	(10,936)	(16,240)	(16,240)
		NET REVENUE REQUIREMENT	76,764	59,650	31,318
Agresso code	CC	PLAYGROUNDS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12034	3010	Payment to HTS-Building Maintenance	820	1,310	1,340
12036	3010	Payment to HTS-Grounds Maintenance	17,485	18,355	18,870
12340	3010	Electricity	2,169	0	581
		Premises-related Expenses	20,474	19,665	20,801
14332	3010	Professional Fees	895	0	0
		Supplies and Services	895	0	0
		TOTAL CONTROLLABLE EXPENDITURE	21,369	19,665	20,801
17311	3010	Cost of Departmental Admin Services	8,855	8,800	45,831
17319	3010	Cost of Community Safety Rangers	26,768	26,380	26,380
		Recharges	35,623	35,180	72,211
18071	3010	Depreciation Capital Charges	20,940	0	0
		Capital Financing Costs	20,940	0	0
		TOTAL EXPENDITURE	77,932	54,845	93,012
		NET REVENUE REQUIREMENT	77,932	54,845	93,012
Agresso code	CC	SHELTERED EMPLOYMENT TEAM	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12035	3032	Payment to HTS-SET	285,837	299,147	308,504
		Premises-related Expenses	285,837	299,147	308,504
		TOTAL CONTROLLABLE EXPENDITURE	285,837	299,147	308,504
		TOTAL EXPENDITURE	285,837	299,147	308,504
		NET REVENUE REQUIREMENT	285,837	299,147	308,504
Agresso code	CC	SPORTS FIELDS	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
17311	3040	Cost of Departmental Admin Services	0	0	7,688
17319	3040	Cost of Community Safety Rangers	25,586	25,220	25,220
		Recharges	25,586	25,220	32,908
18071	3040	Depreciation Capital Charges	24	0	0
18172	3040	MIRS GF Impairment-revaluation losses	(2,425)	0	0
		Capital Financing Costs	(2,401)	0	0
		TOTAL EXPENDITURE	23,185	25,220	32,908
		INCOME			
19356	3040	Wayleaves	(86)	(140)	(140)
		Income	(86)	(140)	(140)
		NET REVENUE REQUIREMENT	23,097	25,080	32,768

REGENERATION			2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
		Employees Expenses	524,721	619,660	519,711
		Premises Related Expenses	12,858	7,070	8,238
		Transport Related Expenses	242	637	547
		Supplies & Services	577,716	61,564	153,338
		Third Party Payments	0	0	0
		Central Support Services	98,927	84,043	84,043
		Other Recharges	22,480	91,690	50
		Capital Financing Costs	4,985	0	0
		Total Expenditure	1,241,929	864,664	765,927
		Income	(494,607)	(127,192)	(127,692)
		Recharges	(36,692)	(35,000)	(20,000)
		Net Expenditure	710,630	702,472	618,235

Agresso code	CC	TOWN CENTRE ACTIVITIES	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14005	2724	Equipment Materials & Maintenance inc.Lighting	93,286	20,000	20,000
14325	2724	Licence Fees inc PRS, PPL & Public Entertainment	606	1,620	1,620
14471	2724	Subsistence claims for staff inc parking	35	0	0
14577	2724	Development Work	0	0	80,000
		Supplies and Services	93,927	21,620	101,620
		TOTAL CONTROLLABLE EXPENDITURE	93,927	21,620	101,620
		TOTAL EXPENDITURE	93,927	21,620	101,620
		INCOME			
19412	2724	Costs Recoverable	(8,646)	0	0
		Income	(8,646)	0	0
		NET REVENUE REQUIREMENT	85,281	21,620	101,620

Agresso code	CC	PROGRAMME OF DEVELOPMENT (POD/GAF)	2023/24 Actual	2024/25 Budget	2025/26 Budget
		INCOME	£	£	£
19006	2747	Specific Grants Income (Service Related)	(67,592)	0	0
		Income	(67,592)	0	0
		NET REVENUE REQUIREMENT	(67,592)	0	0

Agresso code	CC	REGENERATION & ENTERPRISE ZONE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14486	2769	Partnership Projects	10,000	0	0
		Supplies and Services	10,000	0	0
		TOTAL CONTROLLABLE EXPENDITURE	10,000	0	0
		TOTAL EXPENDITURE	10,000	0	0
		NET REVENUE REQUIREMENT	10,000	0	0

Agresso code	CC	REGENERATION TEAM	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2788	Salaries - Basic	288,725	329,119	295,531
11001	2788	Salaries - Overtime	301	0	0
11011	2788	Vacancy Savings	0	(5,837)	(7,886)
11121	2788	Flexi Time & Annual Leave payments	2,816	0	0
11200	2788	National Insurance	32,982	39,769	39,830
11250	2788	Superannuation	62,964	78,896	58,938
11402	2788	Recruitment Costs Including Police Checks	700	0	0
		Employees' Expenses	388,488	441,947	386,413
13180	2788	Car Allowance	171	273	273
13200	2788	Staff Travel cost Public Transport only	37	109	109
		Transport-related expenses	208	382	382
14005	2788	Equipment Materials & Maintenance incl.Lighting	1,389	545	0
14203	2788	Refreshments at Meetings	586	0	0
14249	2788	Land Registry Fees	12	0	0
14255	2788	Hospitality	0	55	55
14258	2788	Office Stationery	22	273	0
14310	2788	Consultancy Fees & Consultation costs	60,067	0	0
14323	2788	Legal Costs	35,915	1,091	230
14325	2788	Licence Fees inc PRS, PPL & Public Entertainment	0	500	500
14410	2788	Rental, Maintenance & Call Charges for Phone Systems	34	0	0
14415	2788	Mobile Phone Costs	656	273	534
14431	2788	IT Support and IT Consumables	21,050	2,127	2,127
14471	2788	Subsistence claims for staff inc parking	79	109	109
14486	2788	Subscriptions to Organisations & Periodicals	328	545	545
14510	2788	Advertising, Marketing, Publicity & Printing	360	2,727	1,727
14577	2788	Development Work	99,911	0	0
14587	2788	Conference Expenses	0	273	273
		Supplies and Services	220,409	8,518	6,190
		TOTAL CONTROLLABLE EXPENDITURE	609,105	450,847	392,895
17000	2788	Cost of Administration Buildings	14,243	9,014	9,014
17200	2788	Cost of Messenger Service	2,223	1,145	1,145
17202	2788	Cost of Reprographics	896	6,000	6,000
17204	2788	Cost of Franking	452	153	153
17205	2788	Cost of Telephone System	2,591	1,514	1,514
17214	2788	Cost of Insurance Section	7,757	1,931	1,931
17215	2788	Cost of Occupational Health Service	322	114	114
17303	2788	Cost of Information Technology	20,065	6,628	6,628
17304	2788	Cost of Legal Services	22,865	9,659	9,659
17305	2788	Cost of Human Resources	6,862	2,614	2,614
17310	2788	Cost of Income Service	88	38	38
17322	2788	Cost of Health & Safety Service	1,382	378	378
17338	2788	Cost of Procurement Service	4,042	2,310	2,310
17345	2788	Cost of Training & Development Service	2,026	569	569
17346	2788	Cost of Payments Service	0	1,136	1,136
		Support Services	85,814	43,203	43,203
17311	2788	Cost of Departmental Admin Services	0	91,640	0
17328	2788	Cost of Properties & Facilities Management	51	50	50
		Recharges	51	91,690	50
18071	2788	Depreciation	5,634	0	0
		Capital Financing Costs	5,634	0	0
		TOTAL EXPENDITURE	700,604	585,740	436,148
		INCOME			
19006	2788	Specific Grants Income (Service Related)	(173,878)	(114,122)	(114,122)

19228	2788	Planning Applications	198	0	0
19412	2788	Costs Recoverable	(7,000)	0	0
		Income	(180,680)	(114,122)	(114,122)
19600	2788	Recharge GF to Capital	0	(15,000)	0
19601	2788	Recharge from GF to GF	(20,000)	(20,000)	(20,000)
		Recharged	(20,000)	(35,000)	(20,000)
NET REVENUE REQUIREMENT			499,924	436,618	302,026
Agresso code	CC	TOWN CENTRE MANAGEMENT	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
17310	3415	Cost of Income Service	362	300	300
		Support Services	362	300	300
		TOTAL EXPENDITURE	362	300	300
		INCOME			
19508	3415	Rents Income	(1,442)	(1,000)	(1,500)
		Income	(1,442)	(1,000)	(1,500)
NET REVENUE REQUIREMENT			(1,080)	(700)	(1,200)
Agresso code	CC	MARKET	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
12034	3430	Payment to HTS-Building Maintenance	538	690	700
12340	3430	Electricity	6,457	2,150	4,544
12390	3430	Business Rates	2,994	4,230	2,994
12400	3430	Water	324	0	0
		Premises-related Expenses	10,313	7,070	8,238
		TOTAL CONTROLLABLE EXPENDITURE	10,313	7,070	8,238
17214	3430	Cost of Insurance Section	1,081	700	700
17310	3430	Cost of Income Service	690	500	500
		Support Services	1,761	1,200	1,200
18071	3430	Depreciation	201	0	0
18172	3430	MIRS GF Impairment-revaluation losses	(850)	0	0
		Capital Financing Costs	(649)	0	0
		TOTAL EXPENDITURE	11,425	8,270	9,438
		INCOME			
19508	3430	Rents Income	(4,915)	(8,000)	(8,000)
		Income	(4,915)	(8,000)	(8,000)
NET REVENUE REQUIREMENT			6,510	270	1,438
gresso cox	CC	ECONOMIC, GROWTH & DEVELOPMENT	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
11000	2780	Salaries - Basic	101,571	140,217	100,159
11005	2780	Statutory Payments inc maternity and sickness	(1,977)	0	0
11011	2780	Vacancy Savings	0	(4,860)	(2,720)
11121	2780	Flexi Time & Annual Leave Payments	1,029	0	0
11200	2780	National Insurance	11,389	15,001	13,524
11250	2780	Superannuation	23,894	27,355	22,335
		Employees' Expenses	135,906	177,713	133,298
13180	2780	Car Allowance	34	182	92
13200	2780	Staff Travel cost Public Transport only	0	73	73
		Transport-related expenses	34	255	165
14005	2780	Equipment Materials & Maintenance incl.Lighting	0	364	0
14249	2780	Land Registry Fees	143	0	0
14255	2780	Hospitality	0	36	36
14258	2780	Office Stationary	0	182	0
14310	2780	Consultancy Fees	0	20,000	35,000
14323	2780	Legal Costs	0	727	727
14415	2780	Mobile Phone Costs	(4)	262	0
14431	2780	IT Support and IT Consumables	150	1,418	1,418
14438	2780	Software Licences	96	0	0
14471	2780	Subsistence claims	0	73	73
14486	2780	Subscriptions	10,150	364	364
14510	2780	Advertising	0	1,818	1,818
14577	2780	Development Work	15,473	6,000	6,000
14587	2780	Conference expenses	14	182	182
		Supplies and Services	26,022	31,426	45,618
		TOTAL CONTROLLABLE EXPENDITURE	161,962	209,394	179,081
17000	2780	Cost of Administration Buildings	5,341	8,655	8,655
17200	2780	Cost of Messenger Service	0	764	764
17202	2780	Cost of Reprographics	0	4,000	4,000
17204	2780	Cost of Franking	0	102	102
17205	2780	Cost of Telephone System	1,110	1,455	1,455
17214	2780	Cost of Insurance Section	0	1,855	1,855
17215	2780	Cost of Occupational Health Service	138	109	109
17303	2780	Cost of Information Technology	0	6,364	6,364
17304	2780	Cost of Legal Services	0	9,273	9,273
17305	2780	Cost of Human Resources	2,941	2,509	2,509
17310	2780	Cost of Income Service	0	36	36
17322	2780	Cost of Health & Safety Service	592	364	364
17338	2780	Cost of Procurement Service	0	2,218	2,218
17345	2780	Cost of Training & Development Service	868	545	545
17346	2780	Cost of Payments Service	0	1,091	1,091
		Support Services	10,990	39,340	39,340
17335	2780	Cost of Room Hire Bookings	560	0	0
		Recharges	560	0	0
		TOTAL EXPENDITURE	173,512	248,734	218,421
		INCOME			
19412	2780	Costs Recoverable	(5,744)	(4,070)	(4,070)
		Income	(5,744)	(4,070)	(4,070)
19601	2780	Recharge GF to GF	(16,692)	0	0
		Recharged	(16,692)	0	0
		TOTAL INCOME	(22,436)	(4,070)	(4,070)
NET REVENUE REQUIREMENT			151,076	244,664	214,351
gresso cox	CC	UK INNOVATION CORE	2023/24 Actual	2024/25 Budget	2025/26 Budget
		EXPENDITURE	£	£	£
14415	2784	Mobile Phone Costs	50	0	0
14438	2784	Software Licences	58	0	0
14577	2784	Development Work	47,158	0	0
		Supplies and Services	47,266	0	0
		TOTAL CONTROLLABLE EXPENDITURE	47,266	0	0
		TOTAL EXPENDITURE	47,266	0	0
		INCOME			
19412	2784	Costs Recoverable	(47,326)	0	0
		Income	(47,326)	0	0
		TOTAL INCOME	(47,326)	0	0

NET REVENUE REQUIREMENT				(60)	0	0
PROPERTY ACQUISITIONS EXPENDITURE				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
gresso cox	CC					
14337	2718		Security Fees	18,634	0	0
14859	2718		Management Agreement	6,550	0	0
			<i>Supplies and Services</i>	<u>25,184</u>	<u>0</u>	<u>0</u>
			TOTAL CONTROLLABLE EXPENDITURE	<u>25,184</u>	<u>0</u>	<u>0</u>
			TOTAL EXPENDITURE	<u>25,184</u>	<u>0</u>	<u>0</u>
NET REVENUE REQUIREMENT				25,184	0	0
STAPLE TYE NEIGHBOURHOOD RENEWAL EXPENDITURE				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
gresso cox	CC					
14310	2723		Consultancy Fees	2,918	0	0
			<i>Supplies and Services</i>	<u>2,918</u>	<u>0</u>	<u>0</u>
			TOTAL CONTROLLABLE EXPENDITURE	<u>2,918</u>	<u>0</u>	<u>0</u>
			TOTAL EXPENDITURE	<u>2,918</u>	<u>0</u>	<u>0</u>
NET REVENUE REQUIREMENT				2,918	0	0
UKSPF-ADMIN FEES EXPENDITURE				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
gresso cox	CC					
17311	2800		Cost of Departmental Admin Services	21,869	0	0
			<i>Recharges</i>	<u>21,869</u>	<u>0</u>	<u>0</u>
			TOTAL EXPENDITURE	<u>21,869</u>	<u>0</u>	<u>0</u>
INCOME						
19006	2800		Specific Grants Income (Service Related)	(18,053)	0	0
			<i>Income</i>	<u>(18,053)</u>	<u>0</u>	<u>0</u>
			TOTAL INCOME	<u>(18,053)</u>	<u>0</u>	<u>0</u>
NET REVENUE REQUIREMENT				3,816	0	0
UKSPF-TOWN CENTRE ACTIVITIES & CRIME PREVENTION EXPENDITURE				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
gresso cox	CC					
11000	2801		Salaries - Basic	125	0	0
11001	2801		Salaries - Overtime	98	0	0
11200	2801		National Insurance	104	0	0
			<i>Employees' Expenses</i>	<u>327</u>	<u>0</u>	<u>0</u>
14349	2801		Tracing Agency	5,475	0	0
14510	2801		Advertising	20,000	0	0
14577	2801		Development Work	10,870	0	0
			<i>Supplies and Services</i>	<u>36,345</u>	<u>0</u>	<u>0</u>
			TOTAL CONTROLLABLE EXPENDITURE	<u>36,672</u>	<u>0</u>	<u>0</u>
			TOTAL EXPENDITURE	<u>36,672</u>	<u>0</u>	<u>0</u>
INCOME						
19006	2801		Specific Grants Income (Service Related)	(36,209)	0	0
			<i>Income</i>	<u>(36,209)</u>	<u>0</u>	<u>0</u>
			TOTAL INCOME	<u>(36,209)</u>	<u>0</u>	<u>0</u>
NET REVENUE REQUIREMENT				463	0	0
UKSPF-COMMUNITY HUB EXPENDITURE				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
gresso cox	CC					
14482	2802		Grants to Voluntary Organisations	50,000	0	0
			<i>Supplies and Services</i>	<u>50,000</u>	<u>0</u>	<u>0</u>
			TOTAL CONTROLLABLE EXPENDITURE	<u>50,000</u>	<u>0</u>	<u>0</u>
			TOTAL EXPENDITURE	<u>50,000</u>	<u>0</u>	<u>0</u>
INCOME						
19006	2802		Specific Grants Income (Service Related)	(50,000)	0	0
			<i>Income</i>	<u>(50,000)</u>	<u>0</u>	<u>0</u>
			TOTAL INCOME	<u>(50,000)</u>	<u>0</u>	<u>0</u>
NET REVENUE REQUIREMENT				0	0	0
UKSPF-BUSINESS SUPPORT EXPENDITURE				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
gresso cox	CC					
14577	2803		Development Work	39,998	0	0
			<i>Supplies and Services</i>	<u>39,998</u>	<u>0</u>	<u>0</u>
			TOTAL CONTROLLABLE EXPENDITURE	<u>39,998</u>	<u>0</u>	<u>0</u>
			TOTAL EXPENDITURE	<u>39,998</u>	<u>0</u>	<u>0</u>
INCOME						
19006	2803		Specific Grants Income (Service Related)	(49,000)	0	0
19412	2803		Costs Recoverable	(25,000)	0	0
			<i>Income</i>	<u>(74,000)</u>	<u>0</u>	<u>0</u>
			TOTAL INCOME	<u>(74,000)</u>	<u>0</u>	<u>0</u>
NET REVENUE REQUIREMENT				(34,002)	0	0
OCCASIO HOUSE EXPENDITURE				2023/24 Actual £	2024/25 Budget £	2025/26 Budget £
Agresso code	CC					
12340	3392		Electricity	131	0	0
12350	3392		Gas	1,825	0	0
12400	3392		Water	589	0	0
			<i>Premises-related Expenses</i>	<u>2,545</u>	<u>0</u>	<u>0</u>
14005	3392		Equipment Materials & Maintenance incl.Lighting	190	0	0
14337	3392		Security Fees	25,457	0	0
			<i>Supplies and Services</i>	<u>25,647</u>	<u>0</u>	<u>0</u>
			TOTAL CONTROLLABLE EXPENDITURE	<u>28,192</u>	<u>0</u>	<u>0</u>
			TOTAL EXPENDITURE	<u>28,192</u>	<u>0</u>	<u>0</u>
NET REVENUE REQUIREMENT				28,192	0	0

HOUSING REVENUE ACCOUNT

	2023/24 Actual £	2024/25 Original £	2025/26 Original £
EXPENDITURE			
General Management	11,870,982	13,656,008	14,513,524
Special Management	9,046,633	9,479,254	9,656,268
Repairs & Insurance Appropriations	15,566,971	13,404,140	13,638,479
Rent, Rates, Taxes & Other Charges	153,937	104,290	108,106
Provision for Bad Debts	-206,167	443,319	424,289
Transfer to General Fund :- Supporting People	686	1,000	1,000
	36,433,042	37,088,011	38,341,666
Contribution to Major Repairs Reserve	12,844,576	13,409,704	13,826,568
Interest Charges	6,798,428	8,455,000	8,314,388
Debt Management	7,747	7,000	14,190
Reserve Movements	3,505,237	311,250	858,222
	23,155,988	22,182,954	23,013,368
Total Expenditure	59,589,030	59,270,965	61,355,034
INCOME			
Rents			
Dwellings	-48,404,914	-51,936,883	-52,971,284
Garages	-1,080,740	-1,073,940	-1,260,753
Others	-63,938	-80,150	-80,150
	-49,549,592	-53,090,973	-54,312,187
Charges for Services & Facilities	-5,690,087	-6,436,574	-6,348,393
Interest Receivable	-1,321,040	-407,000	-446,007
Total Income	-56,560,719	-59,934,547	-61,106,587
(Surplus)/Shortfall For Year	3,028,311	-663,582	248,447
Surplus/(Shortfall) B/Fwd	13,809,163	10,780,852	11,833,241
Surplus/(Shortfall) For Year	-3,028,311	663,582	-248,447
Surplus/(Shortfall) C/Fwd	10,780,852	11,444,434	11,584,794

HOUSING REVENUE ACCOUNT

	2023/24 Actual £	2024/25 Original £	2025/26 Original £
GENERAL MANAGEMENT			
Employees Expenses	5,091,650	5,192,260	5,361,048
Premises Related Expenses	73,309	54,610	104,610
Transport Related Expenses	10,512	27,500	13,950
Supplies and Services	2,244,097	3,127,142	3,546,202
Support Services	5,116,586	6,032,866	6,420,754
Non-Support Services	182,664	212,958	242,171
Income	-20,232	-1,500	-1,500
Recharges	-827,604	-989,828	-1,173,711
Net Expenditure	11,870,982	13,656,008	14,513,524
	2023/24 Actual £	2024/25 Original £	2025/26 Original £
SPECIAL SERVICES			
Homelessness	1,555,253	1,523,125	1,558,295
Highways Maintenance	56,536	63,750	63,750
District Heating	349,246	380,085	312,448
Multi Storey Flat Blocks	132,130	166,030	389,987
Amenity Cleansing	1,411,606	1,479,372	1,508,018
Lighting	550,017	526,842	476,059
Caretaking	411,119	624,449	637,905
Cleaning	1,100,168	1,154,634	1,178,589
Sheltered Housing	1,216,941	1,237,482	1,158,877
General Needs (Ex-Sheltered Housing)	2,511	5,784	3,194
Grounds Maintenance	2,114,985	2,228,104	2,277,798
Door Entry Systems	146,121	89,597	91,348
Net Expenditure	9,046,633	9,479,254	9,656,268
	2023/24 Actual £	2024/25 Original £	2025/26 Original £
MAJOR REPAIRS RESERVE			
Major Repairs Allowance	12,844,576	13,409,704	13,826,568
Less:			
Transfer from/(to) Housing Revenue Account	0	0	0
Funding of Capital Programme	-12,844,576	-13,409,704	-13,826,568
Balance Carried Forward	0	0	0

HOUSING CAPITAL PROGRAMME 2025/26 - 2027/28

PROJECT AREA	2025/26 £'000	2026/27 £'000	2027/28 £'000
Core Programme			
Internal Works	12,443	7,448	6,169
External Works	16,728	9,860	8,860
Damp & Structural Works	2,000	1,600	1,600
Other Works	1,600	1,300	1,300
Fire Safety & Compliance	11,370	8,230	8,210
Energy Efficiency Works	2,000	800	3,610
Housing IT	120	80	30
TOTAL CORE PROGRAMME	46,261	29,318	29,769
Acquisitions	6,000		
New Build	22,975	3,005	
TOTAL HOUSING CAPITAL PROGRAMME	75,236	32,323	29,769
FUNDED BY:-			
RTB Capital Receipts	13,212	1,899	
Major Works Contributions	300	300	300
Major Repairs Reserve	13,827	14,142	14,702
Borrowing	47,897	15,982	14,767
TOTAL FUNDING	75,236	32,323	29,769

NON-HOUSING CAPITAL PROGRAMME 2025/26 - 2027/28

PROJECT AREA	2025/26 £'000	2026/27 £'000	2027/28 £'000
DELIVER			
Latton Bush Centre	821	670	500
Civic Centre	1,746	300	200
Asset Management	200	200	200
ICT Strategy & Systems	260	160	100
Contingency	450	50	50
Sub-total Deliver	3,477	1,380	1,050
PROTECT			
CCTV	50	20	45
Community Safety	50		
Sub-total Protect	100	20	45
REBUILD			
Harvey Centre	2,384	1,750	750
Town Centre	700	50	65
Council House Build Programme	470		
Towns Fund	10,323		
Levelling Up	16,218	500	
Sub-total Rebuild	30,095	2,300	815
RENEW			
Highways and Car Parks	20	45	20
Drainage Works	220	150	79
Environment	2,962	1,428	2,433
Culture and Communities	870	988	1,026
The Playhouse	693	250	250
Sub-total Renew	4,765	2,861	3,808
SECURE			
Facilities and Assets - Commercial Properties	1,099		
Sub-total Secure	1,099	0	0
TRANSFORM			
Garages	136	136	136
Sub-total Transform	136	136	136
TOTAL NON-HOUSING CAPITAL PROGRAMME	39,672	6,697	5,854
FUNDED BY:-			
Revenue Contributions	936	136	136
Grants	27,543	1,503	1,003
Capital Receipts	1,540	200	200
Borrowing	9,653	4,858	4,515
TOTAL FUNDING	39,672	6,697	5,854